

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
November 13, 2018**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met at approximately 9:36 a.m. Tuesday, November 13, 2018, in the Board Room, Room 8003, 270 Washington Street SW, Atlanta, Georgia. The Chairman of the Board, Regent James M. Hull, called the meeting to order. Present, in addition to Chairman Hull, were Vice Chairman Don L. Waters; Regents Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; E. Scott Smith; Benjamin J. Tarbutton, III; Richard L. Tucker; T. Rogers Wade; and Philip A. Wilheit, Sr. Regents C. Dean Alford; Sachin Shailendra; and Kessel D. Stelling, Jr., were excused.

**INVOCATION AND PLEDGE**

Georgia Gwinnett College Student Government Association President Eliman Marenah gave the invocation and led the Pledge of Allegiance.

**SAFETY BRIEFING**

Chief of Police Bruce Holmes gave the safety briefing.

**APPROVAL OF MINUTES**

With motion made and variously seconded, the Regents present voted unanimously to approve the minutes of the Board's meeting of October 9, 2018.

**COMPREHENSIVE ADMINISTRATIVE REVIEW UPDATE**

University of West Georgia President Kyle Marrero and University System of Georgia (USG) Vice Chancellor for Organizational Effectiveness John Fuchko presented an update on the Comprehensive Administrative Review (CAR) process. They announced that 21 USG institutions and the University System Office (USO) have received their Huron Assessment Report, and Phase II of the CAR is on track to be completed in Early 2019. Each USG institution will develop an Institutional Action Plan by Summer 2019.

**CAMPUS SPOTLIGHT: GORDON STATE COLLEGE**

Gordon State College (GSC) President Kirk Nooks, GSC Assistant Vice President for Academic Excellence Peter Higgins, and GSC Associate Professor of Biology Amanda Duffus gave a presentation on the Highlander EDGE experience, an initiative designed to help new students understand their role in college. Using a grant from the Fall 2017 Momentum Year Advising Academy, GSC revitalized its approach to the first-year experience by updating its new student orientation, creating a semester-long freshman seminar program, and introducing a course to help first year students develop growth mindsets and critical thinking skills. As a result, GSC saw an increase in the number of credit hours taken by first year students and a decrease in the number of first year "General Studies" students. GSC students Kenya Brown and Riley Fuller spoke of their experiences participating in the Highlander EDGE program.

**FALL ENROLLMENT UPDATE**

Associate Vice Chancellor of Research & Policy Analysis Dr. Angela Bell provided an update on Fall 2018 student enrollment. Current USG enrollment is 328,712 students, and the USG is experiencing more positive enrollment growth than the country as a whole. Since last year, the USG has seen increases in the number of dual enrollment and non-resident students. There has also been an increase in the number of students taking online or hybrid courses, especially among graduate students. In addition, USG institutions are becoming more diverse in terms of race/ethnicity.

## **USG NURSING UPDATE**

Executive Vice Chancellor for Academic Affairs & Chief Academic Officer Dr. Tristan Denley provided an update on nursing education across the USG. The USG currently has 14,000 students enrolled in nursing programs, and 3043 nursing program students graduated in 2018. Dr. Denley spoke of the USG's initiatives that aim to meet the state's healthcare needs by increasing the number of bachelor's-trained nurses in the workforce. Since 2013, the USG has utilized the STEPS program to increase the number of doctoral qualified nursing faculty; this has led to increases in nursing program enrollment and graduation rates. New nexus degrees in Management in a Healthcare Setting and other nursing specialties and a new online RN to BSN program will further enable the USG to achieve this goal.

## **REGENTS' NOMINATING COMMITTEE**

Regent Philip A. Wilheit, Sr., Chairman of the Regents' Nominating Committee, presented a slate of nominees for Board of Regents officers for 2019. The Committee proposed that Regents Don L. Waters and T. Rogers Wade be named Board Chairman and Vice Chairman, respectively. Board Chairman James M. Hull thanked the Nominating Committee members for their work and announced that the Board will vote on the slate of candidates during the afternoon session of the November 13, 2018, Board meeting.

## **CHAIRMAN'S REMARKS**

Board Chairman James M. Hull began his remarks by thanking the Regents for their help and support in serving the USG's over 328,000 students and 47,000 employees. He also thanked Chancellor Wrigley and the USG staff for their dedication, commitment, and focus on student success. More Georgians than ever are obtaining college degrees thanks to USG initiatives like Complete College Georgia, College 2025, and the Momentum Year. Innovations such as the use of predictive analytics to promote student success and the new nexus degrees allow students to acquire specialized skills they need to succeed in school and join the workforce after graduation. The Comprehensive Administrative Review is making the University System more efficient, demonstrating that we understand the importance of using public resources wisely, and the Board's decision not to raise tuition for the second time in three years shows that the USG is affordable and focused on students. The USG's relationship with the Georgia FinTech Academy is an example of collaboration with industry to innovate and help drive the local economy; another such example is the new state-of-the-art Georgia Cyber Center in Augusta, Georgia, which will help fill the shortage of cybersecurity talent and support the USG's eight National Centers of Academic Excellence in Cyber Defense. Chairman Hull thanked Governor Nathan Deal for his commitment to making higher education accessible and affordable in Georgia, including support for several of these initiatives, and commended Governor and First Lady Sandra Deal for their long careers in public service. He also thanked students, faculty, and staff from all 26 USG institutions across Georgia and applauded their academic achievements and scholarship. Lastly, Chairman Hull thanked Board for the honor of serving as Chairman in 2018 and welcomed anticipated Board Chairman-Elect Don L. Waters to his new role as Chairman in 2019.

## **CHANCELLOR'S REPORT**

Chancellor Wrigley began his report to the Board by thanking the Regents for their service to the USG in 2018. He thanked Board Chairman James M. Hull for his guidance and support during the year and welcomed anticipated Board Chairman-Elect Don L. Waters to his new role. The Chancellor also thanked former Associate Vice Chancellor of Government Relations Rollin Downs, who has accepted a new position in the private sector. Chancellor Wrigley announced that Matt Colvin will join the USG as Executive Director of Economic Development and welcomed him to the USO.

The Chancellor spoke of the importance of financial aid in financing higher education and the USG's quest to improve students' understanding of borrowing and debt. He announced that the USG is simplifying, automating, and standardizing how students work with their campuses to resolve issues related to federal financial aid. This effort dovetails with the work of the U.S. Department of Education, which recently announced the launch of a new mobile app to improve access to the Free Application for Federal Student Aid (FAFSA) form. USG institutions are expanding use of chatbots and other artificial intelligence services to respond to student and parent inquiries more quickly and accurately. The USG is also developing a new standardized student aid award letter

that will be the same at every institution. These letters will clearly articulate the cost of attendance, detail the amount students will need to borrow, and allow them to interactively accept their student loans. New automated debt notices will inform students of the amount they currently owe, the expected monthly payment and interest costs upon graduation, and projections of future costs should they take on additional college debt.

Chancellor Wrigley then shared several highlights from across the University System. He spoke of the damage caused by Hurricane Michael to several USG institutions in southwest Georgia, including Albany State University, Georgia Southern University, and Georgia Southwestern State University. He commended Fort Valley State University, Valdosta State University, Georgia College & State University, the University of West Georgia, Middle Georgia State University, and Abraham Baldwin Agricultural College for providing assistance and support to USG students and staff who were impacted by the storm. The Chancellor also thanked USG Chief of Police Bruce Holmes, USG Safety & Security Inspector Ben Scott, and Middle Georgia State University Assistant Vice President of Facilities David Sims for their work during the emergency. Chancellor Wrigley praised Georgia State University for welcoming its largest incoming freshman class ever. He congratulated the University of Georgia's Debate Union on being named the top-ranked university debate squad in the nation. The Chancellor also noted that eight USG institutions have been recognized by the *Military Times* "Best for Vets" list and thanked USG Director of Military Affairs David Snow for his work to help meet the needs of veterans in Georgia.

Chancellor Wrigley concluded his remarks with a historical note. On this day in 1884, construction began on the Georgia State Capitol. The building was constructed using Georgia marble, Indiana limestone, and half a million bricks recycled from Atlanta's old City Hall. The building was topped with a statue now known as "Miss Freedom" and was the tallest building in Atlanta when it was completed in March 1889.

### **ELECTION OF OFFICERS**

With motions made and variously seconded, the Regents present voted unanimously to appoint Regents Don L. Waters and T. Rogers Wade as 2019 Chairman and Vice Chairman, respectively.

### **COMMITTEE REPORTS**

Reports of the standing committees are attached hereto. Upon motion made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Executive & Compensation Committee
- the Committee on Academic Affairs
- the Committee on Finance & Business Operations
- the Committee on Internal Audit, Risk and Compliance
- the Committee on Organization & Law
- the Committee on Real Estate & Facilities

### **UNFINISHED BUSINESS**

There was none.

### **NEW BUSINESS**

Regent Neil L. Pruitt gave an update on the 2019 USG Foundation Gala. The event, which provides support for the University System of Georgia Foundation and need-based scholarships, will be held on February 8, 2019, at the St. Regis Hotel in Atlanta. This year's fundraising goal is \$1,000,000. Regent Pruitt announced that First Lady Sandra Deal will receive the Foundation's Eldridge McMillan Lifetime Achievement Award at the gala.

### **PETITIONS AND COMMUNICATIONS**

There were no petitions. Secretary to the Board Edward Tate announced that the next Board of Regents meeting will be held on January 9, 2019, at the Board's offices in Atlanta.

**EXECUTIVE SESSION**

Following the announcement on Petitions and Communications, Chairman Hull called for an executive session at approximately 1:52 p.m. to discuss personnel matters and litigation. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

**RECONVENE**

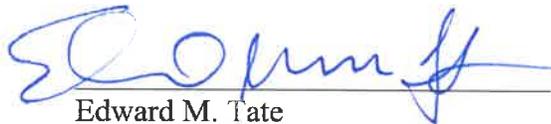
Following executive session, Chairman Hull reconvened the Board meeting in its regular session at approximately 3:07 p.m. and announced that the Board took no actions during the executive session.

**ADJOURNMENT**

There being no further business to come before the Board, the meeting adjourned at 3:09 p.m.



Don L. Waters  
Chairman, Board of Regents  
University System of Georgia



Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

**MINUTES OF THE  
EXECUTIVE & COMPENSATION COMMITTEE**

The Executive & Compensation Committee of the Board of Regents of the University System of Georgia met at approximately 9:00 a.m. in Room 8026 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Board Chairman James M. Hull called the meeting to order. Present, in addition to Chairman Hull, were Board Vice Chairman Don L. Waters; Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Sarah-Elizabeth Reed; E. Scott Smith; Benjamin J. Tarbutton, III; Richard L. Tucker; T. Rogers Wade; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley and several members of his staff also were present. Regent Kessel D. Stelling, Jr., was excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

**INFORMATION ITEM**

The Committee discussed its periodic self-assessment pursuant to Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) requirements. Among the topics addressed in this discussion included the distinction of the Board's policy making and the Chancellor's administrative roles; presidential performance reviews; Board representation throughout the State; new Board member and committee orientation improvements; the potential for a Board planning retreat; and a best practices review, among others. Based on the self-assessment the Committee plans to recommend Board actions at the next meeting.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 9:27 a.m.

## **MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 11:35 a.m. in Room 7007 of the Board's Offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Committee Vice Chairman E. Scott Smith and Regents Chris Cummiskey, W. Allen Gudenrath, Erin Hames, Laura Marsh, and T. Rogers Wade. Regent C. Dean Alford was excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

### **ACTION ITEMS**

1. The Committee approved the establishment of a Bachelor of Science with a major in middle grades education at Georgia Gwinnett College.
2. The Committee approved the establishment of a Doctor of Philosophy in urban studies at Georgia State University.
3. The Committee approved Columbus State University's request to be authorized to offer a collaborative online program (eMajor) with USG eCampus for the Bachelor of Science in Nursing RN to BSN.
4. The Committee approved the naming of the Georgia Southern University College of Business the "Gregory M. Parker College of Business."
5. The Committee approved the termination of a degree program at Kennesaw State University.
6. The Committee approved the termination of multiple degree program at the University of Georgia.
7. The Committee approved a proposed addition to the *Board of Regents Policy Manual*, Section 3.3.6, Academic Credit Earned Through Extra-Institutional and Prior Learning.
8. The Committee approved the removal of *Board of Regents Policy Manual*, Section 4.2.1.6, Course Credits for International Baccalaureate.

### **CONSENT ITEM**

The Board adopted new faculty appointments at the University of Georgia and Columbus State University.

### **INFORMATION ITEM**

Executive Vice Chancellor and Chief Academic Officer Dr. Tristan Denley provided an update on the USG Goes Global (G3) Study Abroad Consortia.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:53 a.m.

## **MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:54 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Laura Marsh called the meeting to order. Present, in addition to Chairwoman Marsh, were Committee Vice Chairwoman Sarah-Elizabeth Reed; Regents Chris Cumiskey, W. Allen Gudenrath, Erin Hames; E. Scott Smith; and T. Rogers Wade. Regent C. Dean Alford was excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

### **APPROVAL ITEMS**

1. The Committee approved Georgia Gwinnett College President Stanley C. "Staś" Preczewski's request to award an honorary degree to Thomas P. "Tommy" Hughes.
2. The Committee approved Savannah State University President Cheryl Dozier's request to award honorary degrees to Rear Admiral Annie B. Andrews (Retired), Lieutenant General Walter E. Gaskin (Retired), and Rear Admiral Willie Metts (Retired).
3. The Committee approved Abraham Baldwin Agricultural College entering into a mutually beneficial emergency services arrangement with the Southern Regional Technical College Police Department.

### **EXECUTIVE SESSION**

Chairwoman Marsh called for an executive session at approximately 12:00 p.m. to discuss personnel and litigation matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

### **RECONVENE**

After the Committee exited executive session, Vice Chairwoman Reed reconvened the committee in its regular session at 12:07 p.m. and announced that no actions were taken.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at 12:07 p.m.

**MINUTES OF THE  
COMMITTEE ON FINANCE & BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 11:37 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Vice Chairman Donald M. Leebern, Jr., called the meeting to order. Present, in addition to Vice Chairman Leebern, were Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Neil L. Pruitt; Benjamin J. Tarbutton, III; Richard L. Tucker, Sr.; and Philip L. Wilheit, Sr. Board Chairman James M. Hull, Board Vice Chairman Don L. Waters, and Chancellor Steve Wrigley also were present. Committee Chairman Sachin Shailendra and Regent Kessel D. Stelling, Jr., were excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

**INFORMATION ITEM**

1. Interim Executive Vice Chancellor of Strategy and Fiscal Affairs Tracey Cook provided a financial update for the Fiscal Year 2019 first quarter.

**APPROVAL ITEMS**

2. The Committee approved the revision to the Fiscal Year 2020 Capital Budget Request.
3. The Committee approved the special tuition rate for USG Goes Global (G3) Study Abroad Consortia.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:49 a.m.

## **MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES**

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 11:50 a.m. on Tuesday, November 13, 2018, in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Richard L. Tucker called the meeting to order. Present, in addition to Chairman Tucker, were Committee Vice Chairman Benjamin J. Tarbutton, III; Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; and Philip A. Wilheit, Sr. Board Chairman James M. Hull, Board Vice Chairman Don L. Waters, and Chancellor Steve Wrigley also were present. Regents Sachin Shailendra and Kessel D. Stelling, Jr., were excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEMS**

1. Vice Chancellor for Real Estate and Facilities Jim James informed the Committee about an action taken by the Chancellor under delegated authority to approve the design professional firm rankings for project no. J-329, Lanier Tech Campus Space Rehabilitation and Infrastructure, at the University of North Georgia.
2. Vice Chancellor James provided the Committee with a written report of real estate actions taken under delegated authority between July 1 and October 31, 2018.
3. Assistant Vice Chancellor Alan Travis updated the Committee on the implementation of the Guaranteed Energy Savings Performance Contract Program for Fiscal Year 2019.

### **CONSENT ITEMS**

4. The Committee authorized project no. BR-10-1903, Brumby Hall Renovation, at the University of Georgia and approved the ranking of the design professional firms for the project.
5. The Committee authorized project no. BR-66-1901, Hanner Complex Arena Entry Expansion, at Georgia Southern University.
6. The Committee authorized project no. BR-67-1901, Indoor Baseball and Softball Hitting Facility, at Georgia Southwestern State University.
7. The Committee approved the ranking of the construction management firms for project no. BR-30-1803, Eco-Commons Living Building Challenge Sector, at the Georgia Institute of Technology.
8. The Board approved the naming of M. Douglas Ivester Hall at the University of Georgia.

### **APPROVAL ITEMS**

9. The Board accepted title to approximately 16.17 acres of improved real property known as the Nathan Deal Campus for Innovation in Augusta, Georgia.
10. The Board accepted a gift of approximately 21 acres of improved real property at 3705 Brookside Parkway in Alpharetta for Georgia State University.
11. The Board accepted a gift of approximately 13.635 acres of improved real property located at 3333 Busbee Drive in Kennesaw for Kennesaw State University.
12. The Board authorized the sale of approximately 27 acres of unimproved real property along State Route 20 in Cartersville, Bartow County.

13. The Board authorized the sale of approximately 3.33 acres of improved real property located at 920 Milledge Road in Augusta.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 12:05 p.m.

**MINUTES OF THE  
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 12:05 p.m. on Tuesday, November 13, 2018, in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Vice Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Vice Chairman Wilheit, were Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Benjamin J. Tarbutton, III; and Richard L. Tucker. Chancellor Steve Wrigley, Board Chairman James M. Hull, and Board Vice Chairman Don L. Waters also were present. Committee Chairman Sachin Shailendra and Regent Kessel D. Stelling, Jr., were excused as absent. Unless otherwise noted, the Regents Present approved all items unanimously.

**EXECUTIVE SESSION**

Vice Chairman Wilheit called for an executive session at approximately 12:06 a.m. to discuss pending personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

**RECONVENE**

After the Committee exited executive session, Vice Chairman Wilheit reconvened the committee in its regular session at 12:28 p.m. and announced that no actions were taken.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 12:28 p.m.