

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
April 17-18, 2018**

CALL TO ORDER

The Board of Regents of the University System of Georgia met at approximately 1:15 p.m. Tuesday, April 17, and approximately 10:00 a.m. Wednesday, April 18, 2018, in the Grand Ballroom of the Georgia Tech Hotel and Conference Center, 800 Spring Street, NW, Atlanta, Georgia. The Chairman of the Board, Regent James M. Hull, called the meeting to order both days. Present, in addition to Chairman Hull, were Vice Chairman Don L. Waters; and Regents C. Dean Alford; W. Paul Bowers; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Kessell D. Stelling, Jr.; Benjamin J. Tarbutton, III; Richard L. Tucker; T. Rogers Wade; and Philip A. Wilheit, Sr. Regents W. Paul Bowers; Donald M. Leebern, Jr.; and Sarah-Elizabeth Reed were excused Wednesday, April 18, 2018.

INVOCATION AND PLEDGE

Georgia Institute of Technology Student Government Association President Sujay Peramanu gave the invocation and led the Pledge of Allegiance on Tuesday, and Student Government President-elect Evan Gillon gave the invocation and led the Pledge of Allegiance on Wednesday.

SAFETY BRIEFING

Georgia Institute of Technology Chief of Emergency Preparedness William Smith gave the safety briefing.

APPROVAL OF MINUTES

With motion made and variously seconded, the Regents who were present voted unanimously to approve the minutes of the Board's meeting of February 13, 2018.

CRITICAL COURSE DASHBOARD

Executive Vice Chancellor for Academic Affairs & Chief Academic Officer Dr. Tristan Denley gave a presentation on the Critical Course Dashboard, a tool that helps guide University System of Georgia institutions through the course redesign process. The Dashboard identifies individual courses that are most closely related to student success, formerly known as gatekeeper classes. By modifying the delivery of these courses, USG institutions can deepen students' understanding of the course material while increasing their chances of long-term success.

FINANCE & BUSINESS OPERATIONS UPDATE

The Board of Regents approved the proposed amended budget for Fiscal Year 2018 and the proposed tuition, mandatory fees, elective fees and special charges, and budget allocations for Fiscal Year 2019.

PRESIDENT'S PRESENTATION AND CAMPUS SPOTLIGHT: GEORGIA INSTITUTE OF TECHNOLOGY

Georgia Institute of Technology President Bud Peterson welcomed the Regents to the Georgia Institute of Technology and gave a brief overview of the institution's history, current profile, and recent research achievements. President Peterson then introduced Dr. Steve McLaughlin, Dean of the Georgia Institute of Technology College of Engineering, and Dr. Raghupathy Sivakumar, Executive Director of CREATE-X, who shared a video about Georgia Tech's CREATE-X program. CREATE-X is a faculty-led initiative that provides undergraduate students with the knowledge, skills, and experiences to pursue entrepreneurial opportunities. Dr. Sivakumar profiled Seth Radman, a Georgia Tech graduate and CREATE-X participant who created a mobile application called Crescendo that helps music students track and improve their playing skills.

AFFORDABLE LEARNING GEORGIA UPDATE

Assistant Vice Chancellor for Academic Library Services Lucy Harrison provided an update on the Affordable Learning Georgia initiative. The high cost of commercial textbooks has been identified as a barrier to student success, since students often avoid or withdraw from courses that require expensive textbooks or forego purchasing textbooks and struggle through their courses without them. Affordable Learning Georgia aims to reduce this economic burden on students by promoting the use of open educational resources instead of traditional textbooks. These materials are free, electronic, openly licensed, and do not expire. Affordable Learning Georgia offers grants of up to \$30,000 to help faculty at USG institutions redesign their courses to use free or low-cost materials. All 26 USG institutions have received grants through this program, and all eCore general education courses now use open educational resources. Since the program's inception in 2011, Affordable Learning Georgia has saved USG students over \$31 million.

COMPREHENSIVE ADMINISTRATIVE REVIEW

University of West Georgia President Kyle Marrero and Vice Chancellor for Organizational Effectiveness John Fuchko presented an update on the Comprehensive Administrative Review (CAR). The CAR team has completed Phase 1 of the review process at six institutions and the University System Office and plans to finalize Phase 1 at the remaining 20 institutions before the end of 2018.

CHANCELLOR'S REPORT

The Chancellor spoke to the Board about the importance of research to the University System and the state. USG institutions engage with public and private partners to advance economic opportunity and vitality. New technologies developed on the campuses of our research universities help us prepare for the future, advance economic development, and serve communities in multiple ways, from creating jobs to saving lives. Today's universities work with business and industry to develop curriculum that meets workforce needs while helping students learn critical skills they need in today's economy. One notable example of these partnerships is here in Atlanta, where the Georgia Institute of Technology and Georgia State University are working with the City of Atlanta as part of the federal Smart Cities initiative, which seeks to develop new technologies that address challenges such as traffic and crime.

Chancellor Wrigley then shared several highlights and achievements from across the University System. During the past month, over 1,000 campus administrators, faculty, and staff attended training about the Board's Freedom of Expression policy and related institution policies. The Chancellor congratulated the Georgia State University men's basketball team for winning the Sun Belt conference championship and the University of Georgia Lady Bulldogs for advancing to the second round of the NCAA basketball tournament. He also congratulated Kimani Griffin, a Columbus State University student who earned a spot on the 2018 U.S. Winter Olympics speed skating team. Lastly, Chancellor Wrigley noted the passing of Merri Brantley, who led external affairs at Georgia Gwinnett College, and former Governor Zell Miller, who founded the HOPE (Helping Outstanding Pupils Educationally) scholarship.

Chancellor Wrigley concluded his remarks with a historical note regarding Paul Revere, a master silversmith from Boston, MA. On this date in 1775, Paul Revere summoned a friend to light lanterns in the Old North Church tower to signal whether the British were coming. Using a borrowed horse, Revere joined others to warn residents of an invasion in what later became known as the "Midnight Ride."

COMMITTEE REPORTS

Reports of the standing committees are attached hereto.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

Regent Philip A. Wilheit, Sr., reported that the Regents' Salute to Education, commonly called the Regents' Gala,

benefiting the University System of Georgia Foundation, was held on Friday, March 2, 2018, at the St. Regis Hotel in Atlanta, Georgia. Over 400 people attended the Gala, including Governor and Mrs. Nathan Deal, and the event raised over \$1,000,000 to benefit scholarships across the University System of Georgia.

With motion made and variously seconded, the Regents present voted unanimously to reappoint Vice Chancellor for Human Resources Marion Fedrick as the University System of Georgia's representative to the Board of Trustees of the Teachers Retirement System of Georgia.

PETITIONS AND COMMUNICATIONS

There were no petitions or communications. Secretary to the Board Edward Tate announced that the next Board of Regents meeting will be held on May 15, 2018, at the University System Office in Atlanta.

EXECUTIVE SESSION

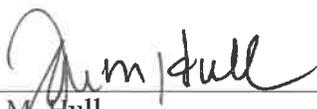
Following the announcement on Petitions and Communications, Chairman Hull called for an executive session at approximately 11:00 a.m. to discuss personnel matters involving several institutions, including presidential search updates and evaluations. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Wrigley and members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Chairman Hull reconvened the Board meeting in its regular session at approximately 12:15 p.m. and announced that the Board took no actions during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 12:17 p.m.



James M. Hull
Chairman, Board of Regents
University System of Georgia



Edward M. Tate
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE
EXECUTIVE AND COMPENSATION COMMITTEE**

The Executive and Compensation Committee of the Board of Regents of the University System of Georgia met at approximately 12:37 p.m. Tuesday, April 17, 2018, in Conference Room B of the Georgia Tech Hotel and Conference Center, Atlanta, Georgia. Board Chairman James M. Hull called the meeting to order. Present, in addition to Chairman Hull, were Committee Vice Chairman Don L. Waters and Regents C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Sarah-Elizabeth Reed; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Also present was Chancellor Steve Wrigley.

EXECUTIVE SESSION

Chairman Hull called for an executive session at approximately 12:38 p.m. to discuss litigation and personnel matters. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

After the committee exited executive session, Chairman Hull reconvened the committee in its regular session at 12:57 p.m. and announced that Regent W. Paull Bowers resigned from the Board of Regents. No actions were taken in executive session.

ADJOURNMENT

There being no further business for committee consideration, the meeting adjourned at approximately 12:58 p.m.

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 2:28 p.m. Tuesday, April 17, 2018, at the Georgia Tech Hotel and Conference Center, Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Committee Vice Chairman E. Scott Smith and Regents C. Dean Alford, W. Allen Gudenrath, Erin Hames, Laura Marsh and T. Rogers Wade. Chancellor Steve Wrigley also was present. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

1. The Board approved the establishment of a Master of Science in Applied Languages and Intercultural Studies (MSALIS) at the Georgia Institute of Technology.
2. The Board approved the establishment of a Doctor of Public Health at Georgia State University.
3. The Board approved the establishment of a Master of Accountancy at the University of North Georgia.
4. The Board approved the establishment of a Bachelor in Interdisciplinary Studies at the University of West Georgia.
5. The Board approved a revision to the *Board of Regents Policy Manual*, Section 3.3, Curriculum, in Subsection 3.3.2, Learning Support Programs.
6. The Board approved a revision to the *Board of Regents Policy Manual*, Section 3.3, Curriculum, in Subsection 3.3.3, Instruction Offered Externally.
7. The Board approved a revision to the *Board of Regents Policy Manual*, Section 3.5, Grading System, in Subsection 3.5.1, Grading Point Average.
8. The Board approved a revision to the *Board of Regents Policy Manual*, Section 3.5, Grading System, in Subsection 3.5.2, Symbols Not Included in Determining Grade Point Average.
9. The Board approved a revision to the *Board of Regents Policy Manual*, Section 3.5, Grading System, in Subsection 3.5.3, Grade Point Average Upon Academic Renewal.

CONSENT ITEMS

1. The Board adopted new faculty positions and appointments at the University of Georgia and revisions to faculty positions at Dalton State College and the University of Georgia.
2. Subsequent to being added to the Committee discussion and approved by the Committee, the Board adopted the introduction of new faculty positions and appointments at the Georgia Institute of Technology. The Board approved the establishment of the Brandt-Fitz Chair for the Dean of Students, the appointment of Mr. John M. Stein as Brandt-Fitz Chair for the Dean of Students, and the establishment of the Sam Nunn School Chair.

ADJOURNMENT

There being no further business for committee consideration, the meeting adjourned at approximately 2:54 p.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 2:55 p.m. Tuesday, April 17, 2018, in Conference Room B of the Georgia Tech Hotel and Conference Center, Atlanta, Georgia. Committee Chairwoman Laura Marsh called the meeting to order. Present, in addition to Chairwoman Marsh, were Committee Vice Chairwoman Sarah-Elizabeth Reed and Regents C. Dean Alford, W. Allen Gudenrath, Erin Hames, E. Scott Smith, and T. Rogers Wade. Also present were Board Vice Chairman Don L. Waters and Chancellor Steve Wrigley. The Board approved all items unanimously.

APPROVAL ITEMS

1. The Board approved University of West Georgia President Kyle Marrero's requests to award honorary degrees to Mrs. Nellie Duke and Mrs. Laura Richards.
2. The Board approved Columbus State University President Chris Markwood's request to award an honorary degree to Otis and Sandy Scarborough.
3. The Board approved revisions to the *Board of Regents Policy Manual*, Section 2, Institutional Governance.
4. The Board approved revisions to the *Board of Regents Policy Manual*, Section 6, Campus Affairs.
5. The Board delegated authority to the Chancellor to act on behalf of the Board between meetings.

EXECUTIVE SESSION

Following the vote on the approval items, Chairwoman Marsh called for an executive session at approximately 3:05 p.m. to discuss pending applications for review. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

After the committee exited executive session, Chairwoman Marsh reconvened the committee in its regular session at 3:30 p.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at 3:32 p.m.

**MINUTES OF THE
COMMITTEE ON PERSONNEL AND BENEFITS**

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met at approximately 3:00 p.m. Tuesday, April 17, 2018, in the Grand Ballroom of the Georgia Tech Hotel and Conference Center, Atlanta, Georgia. Committee Chairman Neil L. Pruitt, Jr., called the meeting to order. Present, in addition to Chairman Pruitt, were Committee Vice Chairman C. Thomas Hopkins, Jr., and Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Sachin D. Shailendra; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; Richard L. Tucker; and Philip A. Wilheit, Sr.

APPROVAL ITEMS

The Board approved revisions to the *Board of Regents Policy Manual*, Section 8, Personnel.

INFORMATION ITEM

The Committee heard an information item on proposed revisions to the *Board of Regents Policy Manual*, Section 8.3.13, Emeritus/a Title.

ADJOURNMENT

There being no further business for committee consideration, the meeting adjourned at approximately 3:20 p.m.

**MINUTES OF THE
COMMITTEE ON FINANCE & BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 2:25 p.m. Tuesday, April 17, 2018, in the Grand Ballroom of the Georgia Tech Hotel and Conference Center, Atlanta, Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Committee Vice Chairman Donald M. Leebern, Jr., and Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Neil L. Pruitt, Jr.; Sachin D. Shailendra; Benjamin J. Tarbutton, III; Richard L. Tucker; and Philip A. Wilheit, Sr. Board Chairman James M. Hull and Chancellor Steve Wrigley also were present.

INFORMATION ITEM

1. Executive Finance Director Cynthia Robinson Alexander outlined the System's capital liability management plan for FY 2018-2022 and provided an updated on lease revenue bond portfolio performance.

APPROVAL ITEMS

2. The Board approved a request to the Georgia State Financing and Investment Commission for contract value authority of \$15 million for multi-year office leases.
3. The Board approved the reauthorization of out-of-state tuition waivers at Fort Valley State University for students enrolled in the Cooperative Developmental Energy Program.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 2:58 p.m.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 3:03 p.m. on Tuesday, April 17, 2018, in the Grand Ballroom of the Georgia Tech Hotel and Conference Center in Atlanta, Georgia. Committee Chairman Richard L. Tucker called the meeting to order. Present, in addition to Chairman Tucker, were Committee Vice Chairman Benjamin J. Tarbutton, III, and Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sachin D. Shailendra; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Board Chairman James M. Hull also was present. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. Vice Chancellor for Real Estate & Facilities Jim James informed the Committee about the following two actions taken by the Chancellor pursuant to authority delegated by the Board:

Authorization of Project No. BR-90-1801, Science and Allied Health Building Pressurization and Correction, Kennesaw State University

Appointment of Design Professional Firm, Project No. BR-50-1801, Science Park Phase III, Georgia State University

2. Vice Chancellor James presented an information item on a proposed project to install stormwater management infrastructure, hardscape, and landscape improvements on a portion of the Eco-Commons at Georgia Institute of Technology.
3. Vice Chancellor James provided the Committee with a written report of real estate actions taken under delegated authority between November 1, 2017, and February 28, 2018.
4. Assistant Vice Chancellor for Design and Construction Sharon Ferguson Pope presented an information item on contracting and qualifications-based selections for calendar year 2017.

CONSENT ITEMS

5. The Board authorized a project budget modification, Project No. J-314, Interdisciplinary STEM Research Building, Parking Deck Addition, University of Georgia.
6. The Board authorized the termination of a ground lease and rental agreement for the Student Recreation Center, Armstrong Campus, Georgia Southern University.
7. The Board authorized the extension of rental terms at Perimeter College – Facilities at Clarkston, Decatur, Dunwoody, and Newton Campus, Georgia State University.
8. The Board authorized a building demolition at 225 Holmes Street, Barnesville, Gordon State College.
9. The Board authorized a naming modification to Harry S. Downs Center at Clayton State University.
10. The Board authorized the naming of Samprone Trail at Georgia College and State University.
11. The Board authorized revisions to the *Board of Regents Policy Manual*, Sections 9.2, 9.4, 9.5 and 9.6.
12. The Board authorized project no. BR-40-1801, Fine Arts Center Renovation, at Augusta University.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 3:20 p.m.

**MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 3:20 p.m. on Tuesday, April 17, 2018, in the Grand Ballroom of the Georgia Tech Hotel and Conference Center, Atlanta, Georgia. Committee Chairman Sachin D. Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Committee Vice Chairman Philip A. Wilheit, Sr., and Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Richard L. Tucker.

INFORMATION ITEM

Vice Chancellor for Organizational Effectiveness John Fuchko and Director of Ethics & Compliance Wesley Horne provided a brief overview of the purpose of the ethics hotline, the number and types of cases received, and processes that are followed to review and resolve cases.

EXECUTIVE SESSION

Chairman Shailendra called for an executive session at approximately 3:30 p.m. to discuss personnel matters. With motion made and properly seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board. Chancellor Steve Wrigley was present for the executive session.

After the committee exited executive session, Chairman Shailendra reconvened the committee in its regular session at 3:40 p.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business for consideration, the meeting adjourned at approximately 3:41 p.m.