

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
January 11, 2018**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Thursday, January 11, 2018, in the Board Room, Room 8003, 270 Washington Street SW, Atlanta, Georgia. The Chairman of the Board, Regent James M. Hull, called the meeting to order at 1:39 p.m. Present, in addition to Chairman Hull, were Vice Chairman Don L. Waters; and Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Laura Marsh; Neil L. Pruitt; Sarah-Elizabeth Reed; Sachin Shailendra; Kessell D. Stelling, Jr.; Ben J. Tarbutton, III; Richard L. Tucker; T. Rogers Wade; and Philip A. Wilheit, Sr. Regents C. Dean Alford; W. Paul Bowers; C. Thomas Hopkins, Jr.; and E. Scott Smith were excused.

**INVOCATION AND PLEDGE**

Savannah State University Student Government Association President Sarah Dillard gave the invocation and led the Pledge of Allegiance.

**SAFETY BRIEFING**

Chief of Police Bruce Holmes gave the safety briefing.

**APPROVAL OF MINUTES**

With motion made and variously seconded, the Regents who were present voted unanimously to approve the minutes of the Board's meetings of November 15, 2017, and December 12, 2017.

**CHAIRMAN'S REMARKS**

Chairman James M. Hull welcomed new Regents W. Allen Gudenrath, Erin Hames, and Bárbara Rivera Holmes, and recognized the service of outgoing Regents Rutledge A. Griffin, Jr.; Doreen Stiles Poitevint; and Larry Walker. He then thanked Chancellor Steve Wrigley for his leadership and his support of initiatives such as College 2025 and the Comprehensive Administrative Review, which represent a cultural shift that will take the University System into the future. Lastly, Chairman Hull commended several University System of Georgia institutions for their research programs that support industry in the state of Georgia.

**CAMPUS SPOTLIGHT: UNIVERSITY OF NORTH GEORGIA**

Chairman Hull introduced University of North Georgia President Dr. Bonita Jacobs; Dr. Christopher Jespersen, Dean of the University of North Georgia's College of Arts and Sciences; and several UNG students, who gave a presentation showcasing the UNG's strategic language programs. These comprehensive language and global initiatives prepare students to work in international fields, including federal service agencies and the military.

**FISCAL YEAR 2019 BUDGET UPDATE**

Executive Vice Chancellor for Strategy and Fiscal Affairs Shelly Nickel provided an update on the state budget for Fiscal Year 2019. The total state budget for the University System for the 2019 fiscal year is \$2.4 billion. The amended budget includes \$12.2 million in new funds for the University System and its pass-through organizations, including \$10 million to support the graduate medical education program at Augusta University and a \$2.1 million increase in insurance premiums paid to the Department of Administrative Services. The operating budget includes over \$116 million in new funds, which is a 5% increase from the 2018 fiscal year.

**CHANCELLOR'S REPORT**

The Chancellor began his report to the Board by welcoming incoming Board Chairman James M. Hull and incoming Regents Erin Hames, W. Allen Gudenrath, and Bárbara Rivera Holmes. He thanked former Regents Rusty Griffin, Doreen Stiles-Poitevint, and Larry Walker for their service and introduced new System Office staff members Karen McCauley, Vice Chancellor for Development, and Edward Tate, Vice Chancellor of Legal

Affairs and Secretary to the Board.

Chancellor Wrigley spoke of the value of a liberal arts education and its link to the modern economy. Once limited to grammar, logic, rhetoric, arithmetic, geometry, astronomy, and music, today's liberal arts education gives students wide-ranging, general knowledge and helps them develop intellectual capacities like reason and judgment. Liberal Arts majors have critical thinking and interpersonal skills that give them an advantage in an automated workforce; these are skills that employers seek, and the demand for graduates with these skills will only increase in the future. In 2016, the University System joined a national initiative organized by LEAP, Liberal Education and America's Promise. LEAP links the skills acquired through a liberal arts curriculum to the demands of a global job market and creates opportunities for students to acquire these skills, regardless of their major, so they can thrive in a demanding economy. This is just another example of an initiative that the University System of Georgia has adopted to achieve its mission of preparing graduates who can adapt to change and thrive in today's complex global economy.

Chancellor Wrigley then shared several highlights and achievements from across the University System. He thanked Marion Fedrick, Vice Chancellor of Human Resources, and the rest of the transition team at the newly-consolidated Albany State University. The Chancellor announced that in December 2017, the Southern Association of Colleges and Schools Commission on Colleges and the Board of Regents gave final approval to the consolidation of Georgia Southern University and Armstrong State University, and Abraham Baldwin Agricultural College and Bainbridge State College. He thanked Presidents, faculty, and staff from all four campuses and the System Office for their work during the consolidation approval process. Chancellor Wrigley also congratulated University of Georgia President Jere Morehead and the University of Georgia on their success this football season, including winning the Southeastern Conference Championship and competing for the National Championship. The Chancellor concluded his remarks with a historical note regarding Alexander Hamilton, the nation's first Secretary of the Treasury and co-writer of the Federalist Papers. Mr. Hamilton, who studied mathematics and founded one of the first liberal arts college in the United States, was born on this day in 1757 in the former British West Indies.

### **COMMITTEE REPORTS**

Reports of the standing committees are attached hereto.

### **UNFINISHED BUSINESS**

There was none.

### **NEW BUSINESS**

Regent Philip A. Wilheit, Sr., informed the Board that the Regents' Salute to Education, commonly called the Regents' Gala, benefiting the University System of Georgia Foundation, will be Friday, March 2, 2018, at the St. Regis Hotel in Atlanta, Georgia.

With motion made and variously seconded, the Regents present voted unanimously to appoint Vice Chancellor of Legal Affairs Edward Tate as Secretary to the Board.

### **PETITIONS AND COMMUNICATIONS**

There were no petitions and communications. Assistant Secretary to the Board Kimberly Ballard-Washington announced that the next Board of Regents' meeting will be held on February 13, 2018, at the University System Office in Atlanta.

### **EXECUTIVE SESSION**

Following the announcement on Petitions and Communications, Chairman Hull called for an executive session at approximately 4:05 p.m. to discuss personnel and compensation matters. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Wrigley and

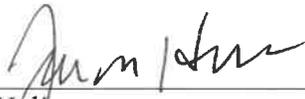
members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board. Following executive session, Chairman Hull reconvened the Board meeting in its regular session at 4:40 p.m. and announced that the Board took no actions during the executive session.

**RECONVENE**

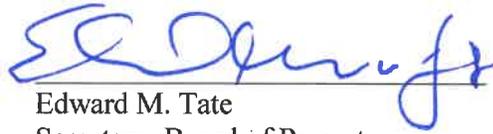
With motion made and variously seconded, the Regents present approved amendments to the Phase I P3 Program of the Board of Regents of the University System of Georgia, attached hereto as Appendix A.

**ADJOURNMENT**

There being no further business to come before the Board, the meeting adjourned at 5:20 p.m.



James M. Hull  
Chairman, Board of Regents  
University System of Georgia



Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

## APPENDIX A

RESOLVED that the amendments to the existing agreements related to the Phase 1 P3 Program of the Board of Regents of the University System of Georgia (the "BOR"), or approval of amendments to such agreements to which BOR is not a party, as applicable, including without limitation, (i) the Amended and Restated Master Concessionaire Agreement for the Leasing and Development of Student Housing (Phase I) dated May 13, 2015 between the BOR and Corvias Campus Living-USG, LLC ("Concessionaire"); (ii) the Existing Housing Lease Agreements dated May 14, 2015 between the BOR and Concessionaire related to Abraham Baldwin Agricultural College, Armstrong State University, Columbus State University, East Georgia State College, Georgia State University, and University of North Georgia; (iii) the New Housing Lease Agreement dated May 14, 2015 between the BOR and Concessionaire related to College of Coastal Georgia, Columbus State University, Dalton State University, East Georgia State College, Georgia Regents University (n/k/a Augusta University), Georgia State University, and University of North Georgia; (iv) the Amended and Restated Performance Guaranty dated May 13, 2015 by Corvias Group, LLC in favor of the BOR, (v) the Deposit and Disbursement Agreement related to the Concessionaire, and (vi) the letter of credit to be issued in favor of BOR provided for in the foregoing amended agreements, containing such amendments and terms as are consistent with the terms of, and necessary to carry out, the amendments that have been described in all material detail to the BOR at its January 11, 2018 meeting, be and hereby are authorized and approved, with the final terms, and final form, of each such document, and of such other documents, instruments, agreements or certificates reasonably related thereto deemed by the Chancellor to be necessary or desirable to enter into or approve in conjunction with such amendments to be determined by the Chancellor in his reasonable discretion, and with the Chancellor hereby authorized to cause all such documents to be entered into by BOR or to approve same on behalf of BOR, as applicable.

## **MINUTES OF THE EXECUTIVE AND COMPENSATION COMMITTEE**

The Executive & Compensation Committee of the Board of Regents of the University System of Georgia met at approximately 1:00 p.m. in Room 8026 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Board Chairman James M. Hull called the meeting to order. Present, in addition to Chairman Hull, were Board Vice Chairman Don L. Waters and Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Donald M. Leebern, III; Laura Marsh; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Kessel D. Stelling, Jr.; Benjamin J. Tarbuton, III; Richard L. Tucker; T. Rogers Wade; and Philip A. Wilheit, Sr. Unless noted otherwise, all items below were approved unanimously.

### **APPROVAL ITEMS**

1. The Board approved a revision to Board of Regents Bylaw 1(4) Attendance.
2. The Board approved the addition of Board of Regents Bylaw 1(5) Removal.
3. The Board approved a revision to Board of Regents Bylaw 4(7) Chancellor.
4. The Board approved a revision to Board of Regents Bylaw 5(1) In General.
5. The Board approved the addition of Board of Regents Bylaw 5(6) Self-Assessment.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 1:26 p.m.

## **MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 2:33 p.m. in Room 7007 of the Board's Offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Regents W. Allen Gudenrath; Erin Hames; Laura Marsh; and T. Rogers Wade. Unless otherwise noted, the Regents present approved all items unanimously.

### **ACTION ITEMS**

1. Following a motion by Regent Marsh, which was seconded by Regent Gudenrath, the Board approved the establishment of a Master of Science in Business Analytics at the University of Georgia.
2. Following a motion by Regent Marsh, which was seconded by Regent Wade, the Board approved the establishment of a Master of Science with a major in Cybersecurity Management (online delivery) at Columbus State University.
3. Following a motion by Regent Wade, which was seconded by Regent Marsh, the Board approved the establishment of a Doctor of Education in Higher Education Administration at the University of West Georgia.
4. Following a motion by Regent Wade, which was seconded by Regent Marsh, the Board approved the substantive change and credit hour waiver to education degrees at Kennesaw State University.
5. Following a motion by Regent Hames, which was seconded by Regent Wade, the Board approved the termination of multiple academic degrees at Georgia College and State University.
6. Following a motion by Regent Wade, which was seconded by Regent Hames, the Board approved the termination of an academic degree at the University of West Georgia.
7. Following a motion by Regent Hames, which was seconded by Regent Gudenrath, the Board approved the termination of an academic degree at the University of Georgia.
8. Following a motion by Regent Marsh, which was seconded by Regent Hames, the Board approved a revision to Policy 3.2, Faculties.
9. Following a motion by Regent Wade, which was seconded by Regent Gudenrath, the Board approved a revision to Policy 3.7, Regents' Reading and Writing Skills Requirement.
10. Following a motion by Regent Marsh, which was seconded by Regent Wade, the Board approved a revision to Policy 3.8, Degrees.
11. Following a motion by Regent Wade, which was seconded by Regent Marsh, the Board approved revisions to Policies 6.1 and 6.2 Research, and their renumbering as Policy 3.7.

### **CONSENT ITEM**

The Board approved several named faculty positions at the University of Georgia.

## **DISCUSSION**

1. Executive Vice Chancellor and Chief Academic Officer Tristan Denley updated the Committee on the progress of the Momentum Year Initiative implementation and co-requisite learning support scale-up. He extended an invitation to the Committee to the Momentum Year Summit on February 15-16, 2018.

## **ADJOURNMENT**

There being no further business for committee consideration, the meeting adjourned at approximately 3:02 p.m.

## **MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 3:05 p.m. in Room 7007 of the Board's Offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Laura Marsh called the meeting to order. Present, in addition to Chairwoman Marsh, were Committee Vice Chairwoman Sarah-Elizabeth Reed and Regents W. Allen Gudenrath, Erin Hames, and T. Rogers Wade. Chancellor Steve Wrigley also was present. Unless noted otherwise, all items below were approved unanimously.

### **ORIENTATION**

1. University System Office staff provided a brief orientation on the structure and activities of the Committee to the new Regents.

### **APPROVAL ITEMS**

2. The Board approved certain named personnel at the Georgia Institute of Technology to apply for, and receive, United States Government security clearance related to classified government research.
3. The Board approved Clayton State University President Thomas Hynes, Jr.'s request to award honorary degrees to Mr. Alexander Crumbley and Mr. Robert Edge.
4. The Board authorized Abraham Baldwin Agricultural College to engage in mutually beneficial emergency services arrangements with Bainbridge Public Safety and the Decatur County Sheriff's Office.
5. The Board approved revisions to Policy 1.2.5, Institution Responsibilities.
6. The Board approved the addition of Policy 6, Campus Affairs, and the relocation of related policies.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 3:30 p.m.

**MINUTES OF THE  
JOINT COMMITTEES ON FINANCE & BUSINESS OPERATIONS  
& INTERNAL AUDIT, RISK & COMPLIANCE**

The Joint Committees on Finance & Business Operations & Internal Audit, Risk & Compliance met at approximately 2:30 p.m. Thursday, January 11, 2018, in Room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chairmen Kessel D. Stelling, Jr., and Sachin Shailendra called the meeting to order. Present, in addition to Chairmen Stelling and Shailendra, were Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Ben J. Tarbutton, III; and Richard L. Tucker, Sr. Board Chairman James M. Hull and Chancellor Steve Wrigley also were present.

**INFORMATION ITEMS**

1. Associate Vice Chancellor for Fiscal Affairs Claire Arnold provided information on the Fiscal Year 2017 Financial Engagement Results for the University System of Georgia.
  
2. Associate Vice Chancellor Arnold provided information on the 2017 Consolidated Annual Financial Report for the University System of Georgia.

**ADJOURNMENT**

There being no further business to come before the joint committees, the meeting adjourned at approximately 2:49 p.m.

**MINUTES OF THE  
COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 2:49 p.m. Thursday, January 11, 2018, in Room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sachin Shailendra; Ben J. Tarbutton, III; and Richard L. Tucker, Sr. Board Chairman James M. Hull and Chancellor Steve Wrigley also were present.

**APPROVAL ITEMS**

1. The Board approved the Professional Program Tuition for the Master of Science in Business Analytics at the University of Georgia.
2. The Board approved revisions to Policy 7.3.1.1, Tuition Definitions.

**INFORMATION ITEMS**

3. The committee heard an information item on moving Policy 7.11.3, Use of Institution Names, to the new Board Policy Manual Section 6 "Campus Affairs."
4. Vice Chancellor and Chief Information Officer Dr. Bobby Laurine provided an update on the USG Student Information System (SIS) Banner Managed Services (BMS).

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 3:02 p.m.

**MINUTES OF THE  
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 3:02 p.m. in Room 8003 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chairman Sachin Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Committee Vice Chairman Philip A. Wilheit, Sr., and Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Benjamin J. Tarbutton, III; Richard L. Tucker; and Kessel D. Stelling, Jr. Board Chairman James M. Hull and Chancellor Steve Wrigley also were present.

**INFORMATION ITEM**

1. Vice Chancellor for Internal Audit & Chief Audit Officer Terry Thompson provided an orientation to the Board regarding internal audit and ethics and compliance. Vice Chancellor Thompson also reviewed the planned forward agenda of items scheduled for approval and review by the Committee.

**APPROVAL ITEMS**

2. With motion made and properly seconded, the Board approved the Internal Audit Charter.
3. With motion made and properly seconded, the Board approved the Compliance and Ethics Charter.
4. With motion made and properly seconded, the Board approved the Committee on Internal Audit, Risk and Compliance Charter.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 3:06 p.m.

## **MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES**

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 3:06 p.m. on Thursday, January 11, 2018, in Room 8003 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chairman Richard L. Tucker called the meeting to order. Present, in addition to Chairman Tucker, were Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sachin Shailendra; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Board Chairman James M. Hull and Board Vice Chairman Don L. Waters also were present.

### **INFORMATION ITEMS**

1. Vice Chancellor for Real Estate & Facilities Jim James presented an information item on a proposed project to renovate Building 032 at Georgia Institute of Technology for television production associated with ESPN's ACC Network.
2. Vice Chancellor James presented an update on the financing for Georgia Institute of Technology's Lockheed South campus, also known as Georgia Tech Cobb Research Campus.

### **ACTION ITEMS**

The following action items were unanimously approved:

3. Authorization of Project No. BR-10-1802, Driftmier Engineering Center Renovation-Phase I, University of Georgia;
4. Authorization of Project No. BR-10-1803, Boyd Graduate Studies Research Center-First Floor Renovation, University of Georgia;
5. Authorization of Project No. BR-50-1801, Science Park Phase III, Georgia State University;
6. Ground Lease, Kappa Alpha Theta Sorority, Fifth Street NW, Atlanta, Georgia Institute of Technology;
7. Revisions to Policy Section 9.1, General Policy on Real Estate and Facilities, and its subsections 9.1.1, 9.1.2, 9.1.3, 9.1.4, 9.1.5, and 9.1.6;
8. Authorization of Budget Modification, Ground Lease and Rental Agreement, Project No. PPV-71-1701, Student Health Center, University of West Georgia;
9. Naming of Sanford and Barbara Orkin Hall, University of Georgia;
10. Gift of Real Property, 445 Capitol Avenue, Atlanta, Georgia State University; and
11. Disposition of Real Property, U.S. Highway 41 North and I-75 Interchange, Tifton, University of Georgia.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 3:20 p.m.