

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
November 15, 2017**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Wednesday, November 15, 2017, in the Board Room, Room 8003, 270 Washington Street SW, Atlanta, Georgia. The Chairman of the Board, Regent C. Thomas Hopkins, Jr., called the meeting to order at 9:38 a.m. Present, in addition to Chairman Hopkins, were Vice Chairman James M. Hull; and Regents C. Dean Alford; Rutledge A. Griffin, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Doreen Stiles Poitevint; Neil L. Pruitt; Sarah-Elizabeth Reed; Sachin Shailendra; Kessell D. Stelling, Jr.; Ben J. Tarbutton, III; T. Rogers Wade; Larry Walker; Don L. Waters; and Philip A. Wilheit, Sr. Regents W. Paul Bowers, E. Scott Smith, and Richard L. Tucker were excused.

INVOCATION AND PLEDGE

Valdosta State University Student Government Association President Maya Mapp gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Chief of Police Bruce Holmes gave the safety briefing.

APPROVAL OF MINUTES

With motion made and variously seconded, the Regents who were present voted unanimously to approve the minutes of the Board's meetings of October 10-11, 2017, and October 18, 2017.

FALL ENROLLMENT UPDATE

Chairman Hopkins introduced Associate Vice Chancellor of Research and Policy Analysis Dr. Angela Bell, who gave an update on enrollment trends in the University System of Georgia. Dr. Bell announced that 325,203 students are enrolled in USG institutions for the Fall 2017 semester, which is 1.1% higher than 2016 enrollment. The System has experienced record fall enrollment three years in a row, well above the national trend of small enrollment gains, as well as a large increase in dual enrollment. Dr. Bell provided enrollment statistics for race and ethnicity, gender, resident status, and online learners.

REGENTS' NOMINATING COMMITTEE

Regent T. Rogers Wade, Chairman of the Nominating Committee, proposed a slate of Board of Regents officers for 2018. The committee proposed that Regents James M. Hull and Don L. Waters be named Chairman and Vice Chairman, respectively. The Chairman thanked the Nominating Committee for their diligent work and announced that the Board will vote on the slate of candidates during the afternoon session of the November 15, 2017, Board meeting.

COLLEGE 2025

Chairman Hopkins introduced Georgia College and State University President Dr. Steven Dorman, Chairman of College 2025, to give an update on the initiative. College 2025 is a working group of faculty, students, and staff from across the University System, as well as representatives from the business community, appointed by the Chancellor to create a five- to ten-year roadmap for the future of higher education in Georgia. Dr. Dorman began by discussing recent changes and disruptions in higher education that have caused many institutions to question formerly enduring practices. Despite these disruptions, the University System of Georgia is at the forefront for adapting to the new realities facing higher education. Dr. Dorman reported on the initiative's work and its three major focus areas of adaptability, lifelong learning, and essential skills. He shared examples of these focus areas currently employed across the University System and how they could be expanded in the future. Dr. Dorman closed by thanking the Board and Chancellor Wrigley for encouraging and supporting this initiative.

CHAIRMAN'S REMARKS

Chairman C. Thomas Hopkins gave his report to the Board at approximately 10:23 a.m. He began by highlighting a number of System's accomplishments from 2017, including the launch of two new initiatives: College 2025, which creates a roadmap for a 21st century model for higher education, and the Comprehensive Administrative Review process, a system-wide focus on finding administrative efficiencies and streamlining processes. Chairman Hopkins commended the System for limiting tuition increases and decreasing the number of mandatory fees students pay to attend USG institutions. He also highlighted the introduction of campus spotlights to Board meetings. These presentations feature research and academic activities conducted on campuses and provide a greater focus on students and faculty at Board meetings. The Chairman commended the Georgia Institute of Technology and the University of Georgia for being ranked among the top 20 public universities in the nation by *U.S. News and World Report*; Georgia is one of only three states with two or more institutions on the list. Chairman Hopkins concluded his remarks by thanking campus and System Office staff; Ms. Erika Triplett, Executive Assistant to the Board of Regents; and the Chancellor for the privilege to serve as Chairman in 2017.

CAMPUS SPOTLIGHT: DALTON STATE COLLEGE

Chairman Hopkins introduced Dalton State College President Dr. Margaret Venable, Dalton State Sesquicentennial Chair Dr. Marilyn Helms and student Mollie Busie, who gave a presentation showcasing the work Dalton State is doing to meet the needs of regional industry.

CHANCELLOR'S REPORT

The Chancellor began his report to the Board by emphasizing the importance of linking degree programs directly to career paths. He announced that changes are being made to the degree proposal process, and USG institutions are expected to propose degrees that meet the needs of the workforce. Chancellor Wrigley gave examples of new career-focused academic programs from around the System, including a pilot program at Georgia State University for students interested in Health IT jobs, the new financial technology emphasis in the University of Georgia's MBA program, a partnership between Georgia Southern University and Savannah State University to establish a High-Demand Business Degree Consortium, and five new majors in the Agribusiness program at Abraham Baldwin Agricultural College.

Chancellor Wrigley then shared several highlights and achievements from across the University System. He announced that as of October, all USG institutions have a dedicated space for student veterans. In addition, Georgia is the only state with two public institutions recognized by *Military Times'* top ten "best for vets" institutions. The National Science Foundation has awarded almost \$20 million to the Georgia Institute of Technology and a consortium of universities, including UGA, to establish a new engineering research center in cellular manufacturing. Also, in October, 22 professionals graduated from an intensive, year-long leadership program, known as PINNACLE, offered by the Georgia Public Library System to librarians around the state. PINNACLE prepares librarians for all aspects of library leadership in the 21st century. It is recognized as the premier such program in the nation and its graduates form the heart of library leadership around Georgia. The Chancellor commended Ray Lee, Director of Information and Web Services for the USG, who is retiring from a 35 year career with the University System. Chancellor Wrigley also congratulated Dene Sheheane, Vice President of Government and Community Relations at the Georgia Institute of Technology, on his receipt of the 2017 "Swede" Johnson Achievement Award from the Council for Advancement and Support of Education. Chancellor Wrigley concluded his remarks with a historical note regarding the Jefferson Memorial, which was built and decorated with materials from across the country, including white marble from Pickens County, Georgia.

ELECTION OF OFFICERS

At approximately 1:13 p.m., with motion made and variously seconded, the Regents present voted unanimously to appoint Regents James M. Hull and Don L. Waters as 2018 Chairman and Vice Chairman, respectively.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

With motion made and variously seconded, the Regents present voted unanimously to delegate approval authority to Chancellor Steve Wrigley until its January 11, 2018, meeting while the Board is in recess.

Regent Philip A. Wilheit, Sr., informed the Board that the Regents' Salute to Education, commonly called the Regents' Gala, benefiting the University System of Georgia Foundation, will be Friday, March 2, 2018, at the St. Regis Hotel in Atlanta, Georgia.

PETITIONS AND COMMUNICATIONS

There were no petitions and communications. Interim Secretary to the Board Kimberly Ballard-Washington announced that the next Board of Regents meeting will be held on January 11, 2018, at the University System Office in Atlanta.

EXECUTIVE SESSION

Following the announcement on Petitions and Communications, Chairman Hopkins called for an executive session at approximately 1:22 p.m. to discuss personnel and compensation matters. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Wrigley and members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board. Following executive session, Chairman Hopkins reconvened the Board meeting in its regular session at 2:40 p.m. and announced that the Board took no actions during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 2:40 p.m.



James M. Hull
Chairman, Board of Regents
University System of Georgia



Kimberly Ballard-Washington
Interim Secretary, Board of Regents
University System of Georgia

MINUTES OF THE EXECUTIVE AND COMPENSATION COMMITTEE

The Executive & Compensation Committee of the Board of Regents of the University System of Georgia met at approximately 9:00 a.m. in Room 8026 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Board Chairman C. Thomas Hopkins, Jr., called the meeting to order. Present, in addition to Chairman Hopkins, were Regents Rusty A. Griffin, Jr.; James M. Hull; Donald M. Leebern, III; Laura Marsh; Doreen Stiles Poitevint; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Benjamin J. Tarbutton, III; T. Rogers Wade; Don L. Waters; and Philip A. Wilheit, Sr.

INFORMATION ITEM

Bylaw revisions were presented for informational purposes for approval at the January 2018 Board meeting. No action was taken.

EXECUTIVE SESSION

At approximately 9:14 a.m., Chairman Hopkins called for an executive session to discuss personnel and compensation matters and pending or potential litigation. With motion made and variously seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chairman Hopkins reconvened the committee in its regular session at approximately 9:25 a.m. and announced that the committee took no actions during executive session.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 9:25 a.m.

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:40 a.m. in Room 7007 of the Board's Offices, 270 Washington St., SW, in Atlanta, Georgia. Regent Doreen Stiles Poitevint called the meeting to order. Present, in addition to Regent Poitevint, were Board Chairman C. Thomas Hopkins, Jr., and Regents C. Dean Alford; Rutledge Griffin, Jr.; Laura Marsh; Sarah-Elizabeth Reed; T. Rogers Wade; and Larry Walker. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

1. Following a motion by Regent Alford, which was seconded by Regent Wade, the Board approved the revision of the institutional mission statement at Georgia Southwestern State University.
2. Following a motion by Regent Alford, which was seconded by Regent Wade, the Board approved the establishment of a Master of Science with a major in Child Life at the University of Georgia.
3. Following a motion by Regent Alford, which was seconded by Regent Marsh, the Board approved the establishment of a Bachelor of Science with a major in Long-term Care Management (online) at Georgia Southwestern State University.
4. Following a motion by Regent Alford, which was seconded by Regent Reed, the Board approved the establishment of a Bachelor of Science with a major in Respiratory Therapy at Middle Georgia State University.
5. Following a motion being made and properly seconded, the Board approved the establishment of a Master of Science with a major Athletic Training at University of North Georgia. Following approval, Regent Marsh inquired about how students will transition from the undergraduate program as the University of North Georgia introduces the master's level program to comply with the mandate from the Athletic Training Strategic Alliance. Provost and Senior Vice President for Academic Affairs at the University of North Georgia Tom Ormond discussed that students currently in the bachelor's program will shift to similar bachelor's programs.
6. Following a motion by Regent Alford, which was seconded by Regent Marsh, the Board approved the establishment of a Bachelor of Science with a major in Health Sciences at Valdosta State University. Following approval, Regent Griffin requested detail on the anticipated student enrollment in the new program. University System staff discussed the three-year review process following the establishment of the program that includes an evaluation of enrollment trends and success.

CONSENT ITEM

The Board adopted the requested revisions to the list of institutions receiving Border Waiver status.

DISCUSSION

1. The Board discussed the opportunities of online course and program delivery to increase access and expand enrollment across the University System. University System staff noted that there are currently approximately 350 degree programs that can be completed completely online. Also discussed were the various methods that institutions employ to provide courses and programs to students throughout the University System. Regent Griffin highlighted the opportunity to develop a strategic plan for online courses and program. Regent Alford highlighted the opportunity to communicate the success of the

University System in providing the flexibility of online courses and programs to increase completion while lowering the cost of online courses and programs to students.

1. The Board discussed additional information on new program approval to be included as part of the Board materials, including anticipated enrollment and workforce demand. Regent Walker also requested clarification on the new academic program review process and the analysis that occurs prior to Board review and approval.

ADJOURNMENT

There being no further business for committee consideration, the meeting adjourned at approximately 11:20 a.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:25 a.m. in Room 7007 of the Board's Offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Larry Walker called the meeting to order. Present, in addition to Chairman Walker, were Regents C. Dean Alford; Rutledge Griffin, Jr.; Laura Marsh; Doreen Stiles Poitevint; Sarah-Elizabeth Reed; and T. Rogers Wade. Also present were Board Chairman C. Thomas Hopkins, Jr., and Chancellor Steve Wrigley. The Board approved all items unanimously.

APPROVAL ITEM

The Board authorized the Coastal College of Georgia to engage in mutually beneficial emergency management services with the Brunswick Police Department, the Camden County Police Department, the Glynn County Police Department, the Glynn County Sheriff's Office, the Kingsland Police Department, and the St. Mary's Police Department.

EXECUTIVE SESSION

Following the vote on the approval items, Chairman Walker called for an executive session at approximately 11:28 a.m. to discuss personnel and compensation matters and pending or potential litigation. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

After the committee exited executive session, Chairman Walker reconvened the committee in its regular session at 11:53 a.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at 11:53 a.m.

**MINUTES OF THE
COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

The Committee on Finance & Business Operations of the Board of Regents of the University System of Georgia met at approximately 10:39 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Ben J. Tarbutton, III, called the meeting to order. Present, in addition to Chairman Tarbutton, were Regents Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sachin Shailendra; Don L. Waters; and Philip A. Wilheit, Sr. Board Vice Chairman James M. Hull and Chancellor Steve Wrigley also were present.

INFORMATION ITEM

The committee heard an information item on the first quarter revenues and expenditure report.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 10:58 a.m.

**MINUTES OF THE
COMMITTEE ON PERSONNEL AND BENEFITS**

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met at approximately 10:58 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Chairman Neil L. Pruitt, Jr., called the meeting to order. Present, in addition to Regent Pruitt, were Regents Kessel D. Stelling, Jr.; Benjamin J. Tarbuton, III; Richard L. Tucker; Don L. Waters; and Philip A. Wilheit. Board Vice Chairman James M. Hull also was present.

APPROVAL ITEM

With motion made and properly seconded, the Board unanimously approved revisions to Policy 8.2.19 Tuition Assistance Program.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 11:00 a.m.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 11:00 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Richard L. Tucker and Committee Vice Chairman Kessel D. Stelling, Jr., were excused as absent. Regent Donald M. Leebern, Jr., called the meeting to order. Present, in addition to Regent Leebern, were Regents Sachin Shailendra, Benjamin J. Tarbutton, III; Don L. Waters; and Philip A. Wilheit, Sr. Board Vice Chairman James M. Hull also was present.

INFORMATION ITEMS

1. Vice Chancellor for Real Estate & Facilities Jim James presented an information item on a proposed project to undertake the first phase of a comprehensive multi-phase renovation of the Driftmier Engineering Center at the University of Georgia.
2. Vice Chancellor James presented an information item on a proposed project to renovate the first floor of the Boyd Graduate Studies Research Center at the University of Georgia.
3. Vice Chancellor James presented an information item on a proposed project to design and construct a new science building at Georgia State University's Science Park complex.
4. Vice Chancellor James provided the Board with a written report of real estate actions taken under delegated authority between July and October of this year.

APPROVAL ITEM

1. With motion made and properly seconded, the Board approved the naming of the Butler Garden at the University of Georgia.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 11:08 a.m.

**MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 11:10 a.m. in Room 8003 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chairman Don L. Waters called the meeting to order. Present, in addition to Chairman Waters, were Committee Vice Chairman Sachin Shailendra and Regents Donald M. Leebern, Jr.; Benjamin J. Tarbuton, III; and Philip A. Wilheit, Sr. Board Chairman C. Thomas Hopkins, Jr., and Board Vice Chairman James M. Hull also were present.

EXECUTIVE SESSION

Chairman Waters called for an executive session at approximately 11:10 a.m. to discuss personnel and compensation matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

After the committee exited executive session, Chairman Waters reconvened the committee in its regular session at 11:22 a.m. and announced that no actions were taken during executive session.

ADJOURNMENT

There being no further business to come before the committee, the meeting was adjourned at approximately 11:22 a.m.