## MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA Atlanta, Georgia November 12, 2014

### **CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Wednesday, November 12, 2014, in the Board Room, 270 Washington Street, S.W, in Atlanta, Georgia. The Chair of the Board, Regent Philip A. Wilheit, Sr., called the meeting to order at approximately 10:05 a.m. Present, in addition to Chair Wilheit, were Vice Chair Neil L. Pruitt, Jr.; and Regents Lori Durden; Larry R. Ellis; Rutledge A. Griffin, Jr.; C. Thomas Hopkins, Jr.; James M. Hull; Donald M. Leebern, Jr.; Doreen Stiles Poitevint; Sachin Shailendra; E. Scott Smith; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; Richard L. Tucker; T. Rogers Wade; Larry Walker; and Don L. Waters. Regent W. Paul Bowers was excused.

### **INVOCATION AND PLEDGE**

The invocation and Pledge of Allegiance were given on by Regent Kessel D. Stelling. A presentation followed by the University of North Georgia Cadet Color Guard.

### **SAFETY BRIEFING**

The safety briefing was given by Chief Bruce Holmes.

### **APPROVAL OF MINUTES**

With motion made and variously seconded, the Regents who were present voted unanimously to approve the minutes of the Board's October 14-15, 2014, meeting.

#### SPECIAL GUESTS: SGA PRESIDENTS

At 10:10 a.m., Chair Wilheit introduced to the Board several Student Government Association presidents: Cassian Nunez of Armstrong State University; Dillon Roseen of the Georgia Institute of Technology; Azell Francis of Georgia Southern University; Drew Jacoby of the University of Georgia; and Tyler Barker of Valdosta State University. Chair Wilheit welcomed the SGA presidents to attend a Track I or Track II committee meeting of their choice.

### SPECIAL RECOGNITION: OUTGOING INSTITUTION PRESIDENTS

At 10:12 a.m., Chancellor Henry M. Huckaby recognized three outgoing presidents of University System of Georgia institutions and thanked them for their service: Kendall A. Blanchard of Georgia Southwestern State University; Timothy S. Mescon of Columbus State University; and John O. Schwenn of Dalton State College. Chancellor Huckaby noted achievements of, and contributions to the University System of Georgia by, Presidents Blanchard, Mescon and Schwenn. An audio recording of Chancellor Huckaby's comments is on file with, and available for inspection in, the Office of the Secretary to the Board.

### PRESENTATION: CENTER FOR HIGH ANGULAR RESOLUTION ASTRONOMY

At 10:28 a.m., Chair Wilheit introduced Dr. Harold A. McAlister of Georgia State University, Regents' Professor Emeritus and Director of the Center for High Angular Resolution Astronomy (CHARA). Dr. McAlister provided the Board of Regents some background on CHARA, the six-telescope array on Mount Wilson, California. According to Dr. McAlister, the six telescopes' arrangement on Mount Wilson allows a two-dimensional layout that provides the resolving capability of a single telescope a fifth of a mile in diameter. CHARA provides the highest resolution of any telescope at visible and near-infrared wavelengths,

which makes it among the most powerful facilities in the world for studying at resolutions previously unavailable stars and stellar systems. Dr. McAlister went on to explain CHARA's current research and notable achievements. An audio recording of Dr. McAlister's comments is on file with, and available for inspection in, the Office of the Secretary to the Board.

## **CONSOLIDATION UPDATE: MIDDLE GEORGIA STATE COLLEGE**

At 10:58 a.m., Chair Wilheit introduced Middle Georgia State College President Christopher Blake, for the purpose of providing an update on the institution's development since the January 2013 consolidation of Macon State College and Middle Georgia College. President Blake began his presentation with a 90-second video, and continued by noting the progress of integrating Middle Georgia State College's two campuses, as well as achievements in developing the institution's student culture and its progress toward university status. An audio recording of President Blake's comments is on file with, and available for inspection in, the Office of the Secretary to the Board.

#### COMMITTEE OF THE WHOLE: MILITARY INITIATIVES

The Committees on Academic Affairs and Finance and Business Operations, meeting as a joint committee of the whole, met at approximately 11:30 a.m. Academic Affairs Committee Chair Larry Ellis introduced Vice Chancellor of Extended Education Cecil Staton and Director of Military Operations David Snow, who provided the Board an update on the system's military initiatives. Dr. Snow presented a proposed revision to Policy 7.3.4.2 Waiver of Mandatory Fees.

Members of the armed services eligible for tuition assistance were previously ineligible to receive tuition assistance for mandatory fees, which put USG institutions at a competitive disadvantage when recruiting military students, according to Dr. Snow. This revision would both improve USG military-friendliness, and provide additional flexibility USG institutions to grow enrollment and meet their Complete College Georgia goals. With motion made and variously seconded, the Regents who were present voted unanimously to approve the proposed policy revision, which is attached here as Appendix I. The committee meeting adjourned at approximately 11:45 a.m. An audio recording of Drs. Staton's and Snow's comments is on file with, and available for inspection in, the Office of the Secretary to the Board.

### **CHANCELLOR'S REPORT**

Chancellor Henry M. Huckaby gave his report around 11:49 a.m. Chancellor Huckaby stressed an ongoing commitment to making USG enrollment affordable to students. The Chancellor spoke of more rigorous oversight of the USG's public-private partnerships initiative, known as P3. Credit ratings company Moody's has upgraded 20 USG institutions to an A1 credit rating, Chancellor Huckaby said. He also shared with the Board that Senior Vice Chancellor for External Affairs Tom Daniel will retire June 30, 2015, and thanked Mr. Daniel for his many years of service. Chancellor Huckaby concluded his report by touting research and academic milestones at several USG institutions. An audio recording of Chancellor Huckaby's remarks is on file with, and available for inspection in, the Office of the Secretary to the Board.

### **CHAIRMAN'S REMARKS**

Chair Philip A. Wilheit, Sr., made his remarks to the Board around 2:19 p.m. Chair Wilheit highlighted significant accomplishments from 2014, including efforts to control costs at USG institutions, and keep low any unavoidable increases. The Chair stressed that improvement of the USG's Shared Services Center must be a priority, but said such progress is certainly attainable, citing the successes of the system's several consolidated institutions. He stated that Regents Neil L. Pruitt, Jr., and Kessel D. Stelling, Jr., respective Chair and Vice-Chair for the 2015 calendar year, will make a great team. Finally, Chair Wilheit exhorted the

Board to remain flexible and adaptable as it moves forward. An audio recording of Chair Wilheit's remarks is on file with, and available for inspection in, the Office of the Secretary to the Board.

### **ELECTION OF OFFICERS**

With motion made and variously seconded, the Regents who were present voted unanimously to elect Regents Neil L. Pruitt, Jr. as Chair and Kessel D. Stelling, Jr. as Vice Chair for the 2015 calendar year.

### **COMMITTEE REPORTS**

The reports of the standing committees are attached hereto.

### **UNFINISHED BUSINESS**

The Board appointed Assistant Vice Chancellor for Legal Affairs Daryl Griswold as Interim Secretary to the Board.

### **NEW BUSINESS**

The Board approved delegating to Chancellor Henry M. Huckaby authority to take action in the Board's best interests until it reconvenes January 6, 2015. The Board approved a slate of meeting dates and locations for 2015. Regent James Hull announced that the annual fundraising gala, the Regents' Salute to Education, will be Saturday, March 28, 2015, at the College Football Hall of Fame in Atlanta.

### PETITIONS AND COMMUNICATIONS

Interim Secretary to the Board Daryl Griswold announced that the next regular meeting of the Board is scheduled for January 6, 2015, in Atlanta.

### PUBLIC-PRIVATE PARTNERSHIPS (P3) UPDATE

At 2:48 p.m., Chancellor Henry M. Huckaby introduced Associate Vice Chancellor for Fiscal Affairs Susan Ridley to provide the Board of Regents an update on the University System's public-private partnerships initiative. An audio recording of Ms. Ridley's remarks is on file with, and available for inspection in, the Office of the Secretary to the Board.

### **EXECUTIVE SESSION**

At approximately 2:57 p.m., Chair Wilheit called for an executive session for the purpose of discussing personnel matters. With motion properly made and unanimously seconded, the Regents voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Huckaby and members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board. Chair Wilheit reconvened the Board meeting in its regular session at approximately 4:12 p.m., and announced that no actions were taken during the executive session.

#### **ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at approximately 4:13 p.m. on Wednesday, November 12, 2014.

Neil L. Pruitt, Jr.

Chair, Board of Regents
University System of Georgia

Daryl Griswold

Interim Secretary, Board of Regents University System of Georgia

# MINUTES OF THE MEETING OF THE INTERCOLLEGIATE ATHLETICS COMMITTEE

The Intercollegiate Athletics Committee of the Board of Regents of the University System of Georgia met on Wednesday, November 12, 2014, in Room 5158 of the Board's offices, 270 Washington Street SW, Atlanta, Georgia. The chair of the committee, Regent Benjamin J. Tarbutton, III, called the meeting to order at approximately 9:00 a.m. Present, in addition to Chair Tarbutton, were Regents Lori Durden; Donald M. Leebern, Jr.; E. Scott Smith; Kessel D. Stelling, Jr.; and Larry Walker. The Chair and Vice Chair of the Board, Regents Philip A. Wilheit, Sr., and Neil L. Pruitt, Jr., also were present. Regents Larry R. Ellis and Don L. Waters were excused.

1. Executive Vice Chancellor for Academic Affairs Houston Davis and Chief Audit Officer John Fuchko, III, presented the committee an update on the progress of the system's athletic review.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 9:26 a.m. on Wednesday, November 12, 2014.

# MINUTES OF THE MEETING OF THE EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee of the Board of Regents of the University System of Georgia met on Wednesday, November 12, 2014, in Room 7019 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. The Chair of the Board, Regent Philip A. Wilheit, Sr., called the meeting to order at approximately 9:30 a.m. Present, in addition to Chair Wilheit, were Vice Chair Neil L. Pruitt, Jr.; and Regents W. Paul Bowers; Lori Durden; Larry R. Ellis; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; E. Scott Smith; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Larry Walker.

### **EXECUTIVE SESSION**

At approximately 9:31 a.m., Chair Philip A. Wilheit, Sr., called for an executive session for the purpose of discussing personnel matters. With motion made and unanimously seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Wilheit reconvened the committee in its regular session at approximately 9:17 a.m. and announced that no actions were taken during executive session.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 10:00 a.m. on Wednesday, November 12, 2014.

# MINUTES OF THE MEETING OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs met at approximately 1:05 p.m. Wednesday, November 12, 2014, in Room 5158 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chair Larry R. Ellis called the meeting to order. Committee members in attendance, in addition to Chair Ellis, were Lori S. Durden; James M. Hull; Sachin Shailendra; Benjamin J. Tarbutton, III; Richard L. Tucker; and Don L. Waters. Regent W. Paul Bowers was excused. Unless noted otherwise, all items below were unanimously approved.

- 1. The Board approved establishment of a Bachelor of General Studies at Albany State University; a Bachelor of Science with a major in Health Information Management (online) at Darton State College; and a Bachelor of Science in Aviation and Aerospace Operations Management at Middle Georgia State College.
- 2. The Board approved a request for substantive changes to Clayton State University's existing Bachelor of Arts with a major in Theatre and Bachelor of Arts with a major in Music, to create a single Bachelor of Arts with a major in Performing Arts.
- 3. The Board approved a request for a substantive change to the existing Master of Science with a major in Community Counseling at Columbus State University.
- 4. The Board approved termination of the following programs at Columbus State University: the Master of Education with a major in Teaching Field Mental Retardation; and the Master of Education with a major in Teaching Field Behavior Disorders.
- 5. The Board approved termination of the Bachelor of Business Administration with a major in Industrial Operations Management at Dalton State College.
- 6. The Board endorsed an Associate of Science Degree in Supply Chain Management, offered by Atlanta Technical College to articulate with Clayton State University.
- 7. The Board approved establishment of several named faculty positions at the University of Georgia: the Stanley Wade Shelton UGAF Professorship; the Travis and Mary Osborne Distinguished Chair in Psychology; and redesignation of the Georgia Athletic Association Professorship in the Social Sciences to a Distinguished Professorship.
- 8. The Board approved a number of named faculty position appointments, copies of which are on file with, and available for inspection in, the Office of the Secretary to the Board.

#### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 1:35 p.m. on Wednesday, November 12, 2014.

# MINUTES OF THE MEETING OF THE COMMITTEE ON ORGANIZATION & LAW

The Committee on Academic Affairs met at approximately 1:36 p.m. Wednesday, November 12, 2014, in Room 5158 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chair Richard L. Tucker called the meeting to order. Committee members in attendance, in addition to Chair Tucker, were Lori S. Durden; James M. Hull; Larry R. Ellis; Sachin Shailendra; Benjamin J. Tarbutton, III; Richard L. Tucker; and Don L. Waters. Regent W. Paul Bowers was excused. Unless noted otherwise, all items below were unanimously approved.

- 1. The committee reviewed a proposed amendment to Article I.6 of the Bylaws of the Board of Regents, revising the University System of Georgia's institutions to reflect the 2015 consolidation of Kennesaw State University and Southern Polytechnic State University. This amendment will be considered for approval during the Board's January 6, 2015, meeting.
- 2. The Board approved requests from Columbus State University President Timothy Mescon and Georgia Institute of Technology President G.P. "Bud" Peterson to award honorary degrees to Mr. Jack and Mrs. JoRhee Pezold, and Mr. Bernard "Bernie" Marcus, respectively.

### **EXECUTIVE SESSION**

At approximately 1:40 p.m. on Wednesday, November 12, 2014, Chair Tucker called for an executive session for the purpose of discussing personnel matters and student records. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Tucker reconvened the committee in its regular session at approximately 2:13 p.m. and announced that no actions were taken during executive session. With motion properly made and unanimously seconded, the Regents who were present voted unanimously to decline the applications for review of Ms. Elsie Ridley of Fort Valley State University; Ms. Ariel Smith of Fort Valley State University; Ms. LaSondra Swain of Fort Valley State University; and Mr. David Westberry of Valdosta State University; and three student applications for review, numbered 2311, 2312 and 2318.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 2:15 p.m. on Wednesday, November 12, 2014.

# MINUTES OF THE MEETING OF THE COMMITTEE ON FINANCE & BUSINESS OPERATIONS

The Committee on Finance and Business Operations of the Board of Regents of the University System of Georgia met at approximately 1:08 p.m. on Wednesday, November 12, 2014, in Room 7007 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chair T. Rogers Wade called the meeting to order. Present, in addition to Chair Wade, were Regents C. Dean Alford; Rutledge A. Griffin; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Doreen Stiles Poitevint; E. Scott Smith; Kessel D. Stelling, Jr.; and Larry Walker. The Vice Chair of the Board, Regent Neil L. Pruitt, Jr., also was present. Unless noted otherwise, all items below were unanimously approved.

1. The committee heard an information item on the First Quarter Revenues and Expenditures for the University System of Georgia.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 1:15 p.m. on Wednesday, November 12, 2014.

## MINUTES OF THE MEETING OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate and Facilities of the Board of Regents of the University System of Georgia met at approximately 1:15 p.m. on Wednesday, November 12, 2014, in Room 7007 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chair Larry Walker called the meeting to order. Present, in addition to Chair Walker, were Regents C. Dean Alford; Rutledge A. Griffin; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Doreen Stiles Poitevint; E. Scott Smith; Kessel D. Stelling, Jr.; and T. Rogers Wade. The Vice Chair of the Board, Regent Neil L. Pruitt, Jr., also was present. Unless noted otherwise, all items below were unanimously approved.

- 1. The committee heard a report on environmental and occupational safety activities for Fiscal Year 2014.
- 2. The committee heard a proposal by Georgia Institute of Technology to construct a new dining facility on the institution's main campus, referred to as the West Campus Dining Commons.
- 3. The committee heard a proposal by Columbus State University to acquire and renovate the Ledger-Enquirer Building, located on 12th Street in downtown Columbus, for academic use.
- 4. The committee heard a proposal by Darton State College to lease the newly-constructed Higher Education Center in Cordele and begin offering academic programs at that location in January 2015.
- 5. The Board authorized project number BR-10-1409, Central Steam Plant Boiler Replacement, at the University of Georgia.
- 6. The Board authorized project number BR-10-1410, Irrigation System for Iron Horse Farm, at the University of Georgia.
- 7. The Board authorized a budget modification for project number BR-50-1302, Science Park Phase II, at Georgia State University.
- 8. The Board approved the ranking of the below-listed firms for appointment as the energy service provide for project number BR-30-1408, Guaranteed Energy Savings Performance Contract, at the University of Georgia. The Board authorized audit agreement negotiations and execution of an audit agreement with the top ranked firm. Should it not be possible to execute an audit agreement with the top ranked firm, staff will then negotiate and execute an audit agreement with the other listed firms in rank order.

Number of firms that applied for this commission: 3

Recommended firms in rank order:

- 1. Johnson Controls, Inc., Atlanta
- 2. OpTerra Energy Services, Roswell
- 3. Trane US, Inc., Atlanta
- 9. The Board authorized the purchase of approximately 3.66 acres of unimproved real property on Big Shanty Road immediately East of I-75, Kennesaw, from Cobb County for \$845,000, for the use and benefit of Kennesaw State University.

- 10. The Board accepted a gift of approximately 27.02 acres of unimproved real property located at North Pine Hill Road, Griffin, from the Shoal Creek Development Company, for the use and benefit of the University of Georgia.
- 11. The Board declared approximately 80.22 acres of real property located at the intersection of State Route 362 and Beeks Road, Pike County, to be no longer advantageously useful to the University of Georgia or other units of the University System of Georgia, but only to the extent and for the purpose of allowing the sale of this real property to Kermit V. Shaw and Sharon J. Shaw.
- 12. The Board authorized an amendment of the existing Master Lease Agreement between the Board of Regents and MCG Health Inc. to provide for a renewal term of 40 years, for the purpose of securing favorable bond financing for the facilities covered by the Master Lease Agreement.

## **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 1:32 p.m. on Wednesday, November 12, 2014.

# MINUTES OF THE MEETING OF THE INTERNAL AUDIT, RISK & COMPLIANCE

The Committee on Internal Audit, Risk & Compliance of the Board of Regents of the University System of Georgia met at approximately 1:33 p.m. on Wednesday, November 12, 2014, in Room 7007 of the Board's offices, 270 Washington Street SW, in Atlanta, Georgia. Committee Chair E. Scott Smith called the meeting to order. Present, in addition to Chair Wade, were Regents C. Dean Alford; Rutledge A. Griffin; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Doreen Stiles Poitevint; Kessel D. Stelling, Jr.; T. Rogers Wade; and Larry Walker. The Vice Chair of the Board, Regent Neil L. Pruitt, Jr., also was present. Unless noted otherwise, all items below were unanimously approved.

1. The Board approved the November 2014 System Office Internal Audit Plan, and authorized the University System of Georgia Chief Audit Officer to approve revisions and modifications to the System Office internal audit plan with notification to the Chair of the Committee on Internal Audit, Risk, and Compliance.

### **EXECUTIVE SESSION**

At approximately 1:53 p.m. on Wednesday, November 12, 2014, Chair Smith called for an executive session for the purpose of discussing personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Tucker reconvened the committee in its regular session at approximately 2:10 p.m. and announced that no actions were taken during executive session.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 2:10 p.m. on Wednesday, November 12, 2014.

### Policy Revision: 7.3.4.2 Waiver of Mandatory Fees

An institution may waive mandatory fees, excluding technology fees, for:

- 1. Students who reside or study at another institution.
- 2. Students enrolled in practicum experiences (e.g., student teachers) or internships located at least 50 miles from the institution.
- 3. Students enrolled in distance learning courses or programs who are not also enrolled in on-campus courses nor residing on campus. If a student is enrolled in courses from more than one institution during the same term, only the home institution will charge the approved technology fee to the student. Students who participate in distance education offerings as transient students will not be charged a technology fee by the transient institution. No separate technology fee shall be established for collaborative distance learning courses or programs.
- 4. Students enrolled at off-campus centers, except that the institution shall be authorized to charge select fees to these students for special services subject to approval by the Board of Regents.

An institution also may waive mandatory fees for members of the armed services utilizing the military's tuition assistance programs to attend the institution.