### MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA HELD AT

Atlanta, Georgia February 7, 2012

#### CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, February 7, 2012, in the Board Room, 270 Washington Street, S.W, in Atlanta, Georgia. The Chair of the Board, Regent Benjamin J. Tarbutton, III, called the meeting to order at approximately 10:40 a.m. on Tuesday, February 7, 2012. Present, in addition to Chair Tarbutton, were Vice Chair William H. NeSmith, Jr., and Regents C. Dean Alford, Kenneth R. Bernard, Jr., Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., James R. Jolly, Doreen Stiles Poitevint, Willis J. Potts, Jr., Neil L. Pruitt, Jr., Kessel D. Stelling, Jr., Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr. Regents Larry R. Elllis, W. Mansfield Jennings, Jr. and Donald M. Leebern, Jr. were excused.

### INVOCATION AND PLEDGE

The invocation and Pledge of Allegiance were given by Regent Willis J. Potts, Jr.

### SAFETY BRIEFING

The safety briefing was given on Tuesday, February 7, 2012, by Chief Bruce Holmes.

### APPROVAL OF MINUTES

On motion made and seconded by numerous members, the minutes of the Board of Regents meeting held on January 10-11, 2012, were unanimously approved.

### RECOGNITION OF EXECUTIVE LEADERSHIP INSTITUTE SCHOLARS

Chairman Tarbutton recognized Chancellor Henry M. Huckaby and Assistant Vice Chancellor Tina Woodward, who introduced to the Board five of this year's Executive Leadership Institute Scholars: Patricia Kresl, Registrar at Dalton State College; Dr. Usha Nair-Reichert, Interim Chair and Associate Professor at Georgia Institute of Technology; Dr. David Smith, Assistant Director of the Office of African-American Student Services at Georgia State University; Dr. Irene Kokkala, Director for the Center of Teaching & Learning Excellence at Georgia State University; and Dr. Bobbie Robinson, Dean of the School of Liberal Arts at Abraham Baldwin Agricultural College.

### **LEGISLATIVE UPDATE**

Mr. Tom Daniel, Senior Vice Chancellor for External Affairs, updated the Board on various bills which have been filed in the General Assembly and will likely affect the Board and its

insitutions.

### SPECIAL CONSOLIDATION UPDATE

Ms. Shelley Nickel, Associate Vice Chancellor for Strategic Planning, discussed the progress being made by the selected campuses as they move towards consolidation. Ms. Nickel reported each of the future consolidated campus committees met with the Chancellor and his staff on Monday, February 6, 2012, to receive direction. She also reported there were many issues to be addressed, such as student financial aid and accreditation.

### **COMMITTEE REPORTS**

The reports of the standing committees are attached hereto.

### **UNFINISHED BUSINESS**

Regent Philip A. Wilheit, Sr. reminded the Regents that the Gala will take place on March 31, 2012, at the Marriott Marquis in Atlanta, Georgia. Regent Wilheit also encouraged the Regents to make personal donations for the silent auction. Funds raised benefit the students within the University System of Georgia.

### **NEW BUSINESS**

There was none.

### PETITIONS AND COMMUNICATIONS

The Secretary to the Board announced that the next regular meeting of the Board is scheduled for March 13-14, 2012, in Atlanta.

#### **EXECUTIVE SESSION**

At approximately 2:50 p.m., Chair Tarbutton called for an executive session for the purpose of discussing personnel matters. With motion variously made and variously seconded, the Regents voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Huckaby and members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board. At approximately 2:55 p.m., February 7, 2012, Chair Tarbutton reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session.

### **ADJOURNMENT**

There being no further business to come before the Board, the meeting was adjourned at approximately 3:00 p.m. on Tuesday, February 7, 2012.

J Burns Newsome

Secretary, Board of Regents University System of Georgia

Benjamin J. Tarbutton, III Chair, Board of Regents

University System of Georgia

## MINUTES OF THE MEETING OF THE EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee of the Board of Regents of the University System of Georgia met on Tuesday, February 7, 2012, in Room 7019 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Benjamin J. Tarbutton, III, called the meeting to order at approximately 10:01 a.m. Present, in addition to Chair Tarbutton, were Vice Chair William H. NeSmith, Jr., and Regents Robert F. Hatcher, James R. Jolly, Willis J. Potts, Jr., Doreen Stiles Poitevint, Richard L. Tucker, and Philip A. Wilheit, Sr.

### **EXECUTIVE SESSION**

At approximately 10:10 a.m. on Tuesday, February 7, 2012, Chair Benjamin J. Tarbutton, III, called for an executive session for the purpose of discussing personnel matters. With motion variously made and variously seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Tarbutton reconvened the committee in its regular session at approximately 10:20 a.m. and announced that no actions were taken during executive session.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 10:29 a.m. on Tuesday, February 7, 2012.

## MINUTES OF THE MEETING OF THE ACADEMIC AFFAIRS COMMITTEE

The Academic Affairs Committee met on Tuesday, February 7, 2012, at approximately 12:30 p.m. in the Room 5158 of the Board's offices, 270 Washington St., S.W. Committee members in attendance were Chair Kessel D. Stelling, Jr., and Regents C. Dean Alford, Rutledge A. Griffin, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., and Neil L. Pruitt, Jr.

The Committee on Academic Affairs took the following actions:

- 1. The Board approved two new graduate engineering programs at the University of Georgia. The Master's and Ph.D. in Engineering at UGA will provide students with a continuum of degree programs from undergraduate to doctoral programs.
- 2. The Board approved a new Bachelor of Applied Science in Fire Services

  Administration at Albany State University. The BAS at Albany State is a good

  example of one of our institutions partnering with their local technical college to

  provide greater opportunities for degree advancement to the baccalaureate level.
- 3. The Committee approved the termination of three graduate programs at UGA and the termination of the Bachelor of Arts in French at Albany State; and
- 4. The Board also approved certain named faculty appointments, copies of which are on file and available for inspection in the Office of the Secretary to the Board.

There being no further business to come before the committee, the meeting was adjourned at approximately 1:03 p.m. on Tuesday, February 7, 2012.

### MINUTES OF THE MEETING OF THE ACADEMIC AFFAIRS COMMITTEE as a COMMITTEE OF THE WHOLE

The Academic Affairs Committee met on Tuesday, February 7, 2012, at approximately 10:55 a.m. in the Board Room of the Board's offices, 270 Washington St., S.W., Atlanta, Georgia. Present, in addition to Academic Affairs Committee Chair Kessel D. Stelling, Jr. were Chair Benjamin J. Tarbutton, III, Vice Chair William H. NeSmith, Jr., and Regents C. Dean Alford, Kenneth R. Bernard, Jr., Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., James R. Jolly, Doreen Stiles Poitevint, Willis J. Potts, Jr., Neil L. Pruitt, Jr, Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr.

The Committee heard a three-month update on the implementation of the Complete College Georgia Plan that was approved by the Board last November. Dr. David Morgan, Interim Executive Vice Chancellor, reported that the project is moving forward on the key elements of the Plan and our institutions will be working diligently in the next few months to prepare campus-level completion plans.

There being no further business to come before the committee, the meeting was adjourned at approximately 11:25 a.m. on Tuesday, February 7, 2012.

### MINUTES OF THE MEETING OF THE ACADEMIC AFFAIRS COMMITTEE as a COMMITTEE OF THE WHOLE

The Academic Affairs Committee met on Tuesday, February 7, 2012, at approximately 2:00 p.m. in the Board Room of the Board's offices, 270 Washington St., S.W., Atlanta, Georgia. Present, in addition to Academic Affairs Committee Chair Kessel D. Stelling, Jr. were Chair Benjamin J. Tarbutton, III, Vice Chair William H. NeSmith, Jr., and Regents C. Dean Alford, Kenneth R. Bernard, Jr., Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., James R. Jolly, Doreen Stiles Poitevint, Willis J. Potts, Jr., Neil L. Pruitt, Jr, Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr.

Dr. Angela Coleman, Director of Education Preparation, provided an update on the status of 20,000 X 2020 – our statewide initiative to meet the state's need for P-12 teachers.

There being no further business to come before the committee, the meeting was adjourned at approximately 2:32 p.m. on Tuesday, February 7, 2012.

## MINUTES OF THE MEETING OF THE ORGANIZATION AND LAW COMMITTEE

The Committee on Organization & Law met on Tuesday, February 7, 2012, at approximately 1:07 p.m. in room 5158 of the Board's offices, 270 Washington Street SW, Atlanta, Georgia. Committee members in attendance were Acting Chair Regent Willis J. Potts, Jr.; Regents C. Dean Alford; Rutledge A. Griffin, Jr.; Doreen Stiles Poitevint; Neil L. Pruitt, Jr.; and Kessel D. Stelling, Jr. Regents Larry R. Ellis and W. Mansfield Jennings were excused.

The committee approved a mutual aid agreement between the Board (on behalf of Gordon College) and Lamar County. The committee also approved an updated resolution permitting classified United States Department of Defense research at Savannah State University. Copies of all approved agreements are on file and available for inspection in the Office of the Secretary to the Board. Additionally, the committee approved requests to award honorary degrees from Columbus State University to Henry and Joyce Schwob; from Georgia Health Sciences University to Dr. Ferid Murad; and from Kennesaw State University to Ruth Ann Harnisch.

#### **EXECUTIVE SESSION**

At approximately 1:17 p.m. on Tuesday, February 7, 2012, Regent Potts called for an executive session for the purpose of discussing personnel matters and student academic records. With motion properly made and variously seconded, the committee members present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

At approximately 1:37 p.m. on Tuesday, February 7, 2012, Regent Potts reconvened the committee in its regular session. With motion properly made and variously seconded, the committee denied the applications for review of presidential decisions brought by Mr. David Pass, Ms. Cynthia Franklin, and Dr. Emily Crawford, respectively numbered 2166, 2173, and 2176. The committee denied one student application, numbered 2177; Regent Poitevint abstained from voting on the student application.

#### **ADJOURNMENT**

There being no further business to come before the committee, the meeting was adjourned at approximately 1:40 p.m. on Tuesday, February 7, 2012.

## MINUTES OF THE MEETING OF THE FINANCE AND BUSINESS OPERATIONS COMMITTEE

The Finance and Business Operations Committee of the Board of Regents of the University System of Georgia met on Tuesday, February 7, 2012, in Room 7007, 270 Washington Street, S.W, in Atlanta, Georgia. The chair of the committee, Regent Philip A. Wilheit, Sr., called the meeting to order at approximately 12:35 p.m. Present, in addition to Chair Wilheit, were Vice Chair James R. Jolly and Regents Kenneth R. Bernard, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., Richard L. Tucker, and Larry Walker.

The Finance and Business Operations Committee heard one information item. The report on FY 2012 Revenues and Expenditures through the Second Quarter reflected that general funds revenues are tracking slightly ahead of budget and that general funds expenditures are tracking about two percent below budget. This demonstrates that institutions are spending conservatively due to Governor's directive for state agencies to hold back two percent in state funds.

There being no further business to come before the committee, the meeting was adjourned at approximately 12:39 p.m. on Tuesday, February 7, 2012.

# MINUTES OF THE MEETING OF THE COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met on Tuesday, February 7, 2012, in Room 7007, 270 Washington Street, S.W, in Atlanta, Georgia. The chair of the committee, Regent Kenneth R. Bernard, Jr., called the meeting to order at approximately 12:42 p.m. Present, in addition to Chair Bernard, were Vice Chair James R. Jolly and Regents C. Thomas Hopkins Jr., Richard L. Tucker, Larry Walker and Philip A. Wilheit, Sr. Additionally, Board Chair, Benjamin J. Tarbutton, III, was present.

#### The Committee heard two information items:

1. Board Policy 7.15 Risk Management Policy requires that the University System Office and USG institutions adopt a risk management framework and procedures modeled on Enterprise Risk Management (ERM) best practices. As part of the implementation, the University System Office recently completed a pilot project prior to institution roll-out. Risk owners were assigned and action plans developed.

Vice Chancellor for Information Technology Services Dr. Curt Carver updated the Committee on the System's progress in addressing a key ERM risk: "Data management, control and availability are not adequate to support critical decision making by USG managers."

2. Board Policy 7.10.2 requires the University System of Georgia chief audit officer to provide a system-wide annual report to the Committee on Internal Audit, Risk, and Compliance. At this meeting, Chief Audit Officer and Associate Vice Chancellor Mr. John Fuchko, III will deliver the internal audit annual report. The annual report will highlight audit results and trends on a system-wide and institutional basis. The annual report will also provide an update on the activities of the internal audit function over the past year.

The chair of the committee, Regent Bernard, adjourned the committee at 1:07 pm.

## MINUTES OF THE MEETING OF THE COMMITTEE ON REAL ESTATE AND FACILITIES

The Real Estate and Facilities Committee of the Board of Regents of the University System of Georgia met on Tuesday, February 7, 2012, in Room 7007, 270 Washington Street, S.W, in Atlanta, Georgia. The chair of the committee, Regent Larry Walker, called the meeting to order at approximately 1:08 p.m. Present, in addition to Chair Walker, were Regents Kenneth R. Bernard, Jr., Robert F. Hatcher, C. Thomas Hopkins Jr., James R. Jolly, Richard L. Tucker, and Philip A. Wilheit, Sr. The Chair of the Board, Regent Benjamin J. Tarbutton, III and Chancellor Henry M. Huckaby also were in attendance.

### 1. <u>Information Item: Integrated Evaluation</u>

The committee heard an information item on integrated evaluation of campus facilities related proposals. Projects that may be further developed for consideration of project authorization by the Board include: a rental agreement at Centergy One Office Building to house the Georgia Institute of Technology Institute for the People and Technology and the Art Museum for Kennesaw State University.

### 2. <u>Information Item: Naming Report</u>

The Vice Chancellor for Facilities, Linda M. Daniels, presented annual reports as required by Board Policy Section 9.

### 3. <u>Authorization of Project No. BR-66-1201, Sanford Hall Renovation, Georgia</u> Southern University

The Board authorized Project No. BR-66-1201, Sanford Hall Renovation, Georgia Southern University ("GSOU") with a total project budget of \$8,603,000, to be funded from GSOU institution funds. Details of this project and the Board's approval are on file and available for inspection in the Office of Facilities.

# 4. <u>Authorization of Project No. BR-85-1202, Addition to Library Building, Bainbridge College</u>

The Board authorized Project No. BR-85-1202, Addition to Library Building, Bainbridge College ("BC") with a total project budget of \$2,200,000, to be funded from BC institution funds. Details of this project and the Board's approval are on file and available for inspection in the Office of Facilities.

# 5. <u>Authorization of Project No. BR-89-1201, Renovations and Addition of Dining Facility, Gordon College</u>

The Board authorize Project No. BR-89-1201, Renovations and Addition of Dining Facility, Gordon College ("GC") with a total project budget of \$3,000,000 to be funded from GC auxiliary funds. Details of this project and the Board's approval are on file and available for inspection in the Office of Facilities.

## 6. <u>Appointment of Construction Management Firm, Project No. J-198, Engineered Biosystems Building, Georgia Institute of Technology</u>

The Board appointed the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

# Project No. J-198, Engineered Biosystems Building ("EBB"), Georgia Institute of Technology

Project Description: The approximately 198,000 square foot EBB will serve as the focus for Georgia Institute of Technology's ("GIT") efforts to improve human health through an enhanced understanding of complex living systems. Biosafety Lab 3 ("BSL3") facilities will be included. A key element of EBB will be a Physiological Research Laboratory. The EBB will also house the administrative functions of the School of Biology. The EBB will colocate and integrate faculty and students from the Colleges of Sciences, Engineering, and Computing whose research focuses on theme areas of Developmental Biology/Regenerative Medicine and Molecular and Cell Biology/Cancer. Research focus areas located in EBB may include: integrated biological systems or systems biology; cell based therapies, including molecular biology, cell biology and cancer research; regenerative medicine/developmental biology; and design, development, and application of biomaterials with applications in regenerative medicine, diagnostics, and cell based therapies.

The preconstruction services will be funded from GIT institution funds. The construction funding is being requested as part of the Fiscal Year 2013 Budget request.

Total Project Cost: \$98,000,000 Construction Cost (Stated Cost Limitation): \$73,080,000

Number of firms that applied for this commission: 14

Recommended firms in rank order:

- 1) McCarthy Building Companies, Inc., Atlanta
- 2) Turner Construction Company, Atlanta
- 3) Brasfield & Gorrie, LLC, Atlanta

### 7. <u>Appointment of Construction Management Firm, Project No. J-197, Allied Health</u> Building, Georgia Gwinnett College

The Board appointed the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

### Project No. J-197, Allied Health Building, Georgia Gwinnett College

Project Description: This project was authorized by the Board in August 2010. The Board appointed a program management firm and a design professional firm in January 2012. The approximately 87,000 square foot building will include classrooms, laboratories, an integrated class-laboratory, seminar rooms, conference rooms, faculty offices, lab tech offices, a loading dock area, a greenhouse, an animal facility, and a visualization center.

Total Project Cost: \$30,200,000 Construction Cost (Stated Cost Limitation): \$22,650,000

Number of firms that applied for this commission: 21

Recommended firms in rank order:

- 1) Holder Construction Group, LLC, Atlanta
- 2) The Potts Company, Atlanta
- 3) Barton Malow Company, Alpharetta
- 4) The Whiting-Turner Contracting Company, Atlanta

# 8. Appointment of Construction Management Firm, Project No. PPV-71-1102A, East Village Housing and Dining Complex, Phase II, University of West Georgia

The Board appointed the first named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Regent Bernard abstained. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

## Project No. PPV-71-1102A, East Village Housing and Dining Complex, Phase II, University of West Georgia

Project Description: This project was identified to the Board as part of the Integrated Review Information Item in November 2011 and was approved by the Board in January 2012. The Board appointed a program management firm and a design professional firm in January 2012. This will provide for construction of approximately 460 student housing beds, construction of new dining complex, and renovation of Bowdon Hall. There will be a total net increase of 300 beds resulting from this project.

It is anticipated that the Board will be requested to take further action concerning this project, including approval of ground leases and rental agreements.

**Total Project Cost:** 

\$36,500,000

Construction Cost (Stated Cost Limitation):

\$26,500,000

Number of firms that applied for this commission: 18

Recommended firms in rank order:

- 1) RA LIN and Associates, Inc., Carrollton
- 2) Choate construction Company, Atlanta
- 3) Hardin Construction Company, LLC, Atlanta
- 4) Juneau Construction Company, LLC, Atlanta

# 9. <u>Appointment of Construction Management Firm, Project No. J-152, Consolidated</u> Medical Education Commons, Georgia Health Sciences University

The Board appointed the first named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation was made:

## Project No. J-152, Consolidated Medical Education Commons, Georgia Health Sciences University

Project Description: This project was authorized and an architectural firm appointed by the Board in May 2009. The Board appointed a program management firm in February 2010. This approximately 109,000 square foot ("SF") multi-story Medical Education Commons Building and renovation of approximately 22,150 SF existing Gross Anatomy Laboratories in

the Carl T. Sanders Research and Education Building will include classrooms and teaching labs, technology center and computer lab, faculty offices and student support spaces.

The project design will be funded from Fiscal Year 2009B and 2010 General Obligation Bonds.

Total Project Cost:

\$62,000,000

Construction Cost (Stated Cost Limitation)

\$36,500,000

Number of firms that applied for this commission: 17

Recommended firms in rank order:

- 1) Skanska USA Building, Inc., Atlanta
- 2) JE Dunn Construction Company, Augusta
- 3) KBR Building Group, LLC, Atlanta
- 4) DPR Construction, Atlanta

### 10. <u>Demolition of Building, Ground Lease to Ronald McDonald House Charities,</u> Georgia Health Science University

The Board declared the 2,648 square foot ("SF") Telemedicine Center, Building No. 00EA, 983 Street Sebastian Way, on the campus of the Georgia Health Sciences University ("GHSU"), to be no longer advantageously useful to GHSU or other units of the University System of Georgia and authorize demolition and removal of this building.

## 11. Naming of the John A. and Joyce K. Caddell Building, Georgia Institute of Technology

The Board approved the naming of the College of Architecture Annex Building at the Georgia Institute of Technology the "John A. and Joyce K. Caddell Building" in recognition of Mr. and Mrs. John A. Caddell.

# 12. Non-exclusive Easement, Georgia Power Company, Collins Hill Road, Lawrenceville, Georgia Gwinnett College

The Board declared an approximately 0.008 acre tract of unimproved real property on Collins Hill Road, Lawrenceville, on the campus of Georgia Gwinnett College ("GGC"), to be no longer advantageously useful to GGC or other units of the University System of Georgia but only to the extent and for the purpose of granting a non-exclusive easement to Georgia Power Company (the "Grantee") for use for a transmission line pole ground anchor.

#### **EXECUTIVE SESSION**

At approximately 1:22 p.m. on Tuesday, February 7, 2012, Chair Larry Walker, called for an executive session for the purpose of discussing the acquisition of real property. With motion variously made and variously seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Walker reconvened the committee in its regular session at approximately 1:47 p.m. and reported that the committee took no action.

There being no further business to come before the committee, the meeting was adjourned at approximately 1:50 p.m. on Tuesday, January 10, 2012.