

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
HELD AT
Atlanta Georgia
August 9-10, 2011**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, August 9, and Wednesday, August 10, 2011, in the Board Room, 270 Washington Street, S.W, in Atlanta, Georgia. The Chair of the Board, Regent Benjamin J. Tarbutton, III, called the meeting to order at approximately 12:45 p.m. on Tuesday, August 9, 2011. Present, in addition to Chair Tarbutton, were Vice Chair William H. NeSmith, Jr., III, and Regents Kenneth R. Bernard, Jr., Larry R. Ellis, Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., James R. Jolly, Donald M. Leebern, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., Neil L. Pruitt, Jr., Wanda Yancey Rodwell, Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr. Regent W. Mansfield Jennings, Jr. was excused on Tuesday and present on Wednesday. Regent Kessel D. Stelling, Jr. was excused on both days.

INVOCATION AND PLEDGE

The invocation and Pledge of Allegiance were given on each day by Regent Willis J. Potts, Jr.

SAFETY BRIEFING

The safety briefing was given on each day by Chief Bruce Holmes.

ATTENDANCE REPORT

The attendance report was given on each day by Secretary Burns Newsome.

APPROVAL OF MINUTES

The minutes of the Board of Regents meeting held on June 7, 2011, were unanimously approved.

COMMITTEE BUSINESS

Enclosed Herein.

INTRODUCTION OF GUESTS

Chancellor Henry M. Huckaby introduced Drs. Jeffery S. Allbritten and Bonita Jacobs, of Macon State College and North Georgia College & State University, respectively. Each president thanked the Board for the opportunity to serve and offered remarks, copies of which are on file and available for inspection in the Office of the Secretary to the Board.

Chancellor Huckaby also welcomed and introduced to the Board Dr. Steve Wrigley, the Executive Vice Chancellor for Administration, Dr. David Morgan, the Interim Executive Vice Chancellor and Chief Academic Officer, and Mr. John Brown, the Vice Chancellor for Fiscal Affairs.

CHAIRMAN'S REMARKS

Chairman Benjamin J. Tarbutton, III, thanked the Board for the opportunity to serve as Chair of the Board, expressed his excitement about advancing the University System in 2011 and beyond, and expressed appreciation to all Board members for their willingness to offer their time and talents to the Board and to the University System. A copy of the Chair's remarks are on file and available for inspection in the Office of the Secretary to the Board.

CHANCELLOR'S REMARKS

Chancellor Henry M. Huckaby thanked the Board for the Board's vote of confidence in electing him Chancellor of the University System of Georgia and emphasized his commitment to performance and accountability to the people of Georgia, working in partnership with all of the University System's stakeholders to advance higher education in Georgia, and to expanding opportunities for cost-effective services to the people of Georgia. A copy of the Chancellor's remarks are on file and available for inspection in the Office of the Secretary to the Board.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

The Board unanimously approved the request of President Timothy Mescon that Columbus State University be authorized to award an honorary degree to Ms. Myriam Hallock.


EXECUTIVE SESSION

At approximately 10:50 a.m. on Wednesday, August 10, 2011, Chair Benjamin J. Tarbutton, III, called for an executive session for the purpose of discussing personnel matters. With motion properly made and variously seconded, the Regents voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive sessions included Chancellor Henry M. Huckaby and members of his staff. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), affidavits regarding these executive sessions are on file with the Office of the Secretary to the Board.

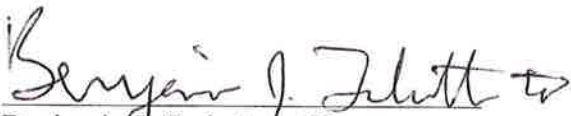
At approximately 11:35 a.m. on Wednesday, August 10, 2011, Chair Tarbutton reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at approximately 11:37 a.m. on Wednesday, August 10, 2011.



J. Burns Newsome
Secretary, Board of Regents
University System of Georgia



Benjamin J. Tarbutton, III
Chair, Board of Regents
University System of Georgia

MINUTES OF THE MEETING OF THE EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee of the Board of Regents of the University System of Georgia met on Tuesday, August 9, 2011, in Room 7019 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Benjamin J. Tarbutton, III, called the meeting to order at approximately 11:00 a.m. Present, in addition to Chair Tarbutton, were Vice Chair William H. NeSmith, Jr., and Regents Robert F. Hatcher, James R. Jolly, Donald M. Leebern, Jr., Willis J. Potts, Jr., Doreen Stiles Poitevint, Richard L. Tucker, and Philip A. Wilheit, Sr. Regent Wanda Yancey Rodwell was excused.

On motion properly made and seconded, the Board elected Vice Chancellor John Brown as Treasurer of the Board of Regents.

On motion properly made and seconded, the Board adopted its meeting schedule for Calendar Year 2012. The adopted schedule is on file and available for inspection in the Office of the Secretary to the Board.

EXECUTIVE SESSION

At approximately 11:29 a.m. on Tuesday, August 9, 2011, Chair Benjamin J. Tarbutton, III, called for an executive session for the purpose of discussing personnel matters. With motion properly made and variously seconded, the committee members present voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive sessions included Chancellor Henry M. Huckaby and members of his staff. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), affidavits regarding these executive sessions are on file with the Office of the Secretary to the Board.

At approximately 11:38 a.m. on Tuesday, August 9, 2011, Chair Tarbutton reconvened the committee in its regular session and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the committee, the meeting was adjourned at approximately 11:38 a.m. on Tuesday, August 9, 2011.

MINUTES OF THE FIRST MEETING OF THE ACADEMIC AFFAIRS COMMITTEE

The Academic Affairs Committee of the Board of Regents of the University System of Georgia met on Tuesday, August 9, 2011, in Room 5158 of the Board's offices, 270 Washington St., S.W. The Vice Chair of the Committee, Regent Willis J. Potts, Jr., called the meeting to order at approximately 1:45 p.m. Present, in addition to Vice Chair Potts, were Regents Larry R. Ellis, Rutledge A. Griffin, Jr., Doreen Stiles Poitevint, Neil L. Pruitt, Jr., Benjamin J. Tarbutton, III, and Wanda Yancey Rodwell. Regents W. Mansfield Jennings, Jr., and Kessel D. Stelling, Jr. were excused.

The committee agenda and report is attached hereto.

There being no further business to come before the committee, the meeting was adjourned at approximately 2:30 p.m. on Tuesday, August 9, 2011.

INFORMATION ITEM**1. Information Item: Summary of the Academic Degree Program Approval Process**

To launch the beginning of the new academic year, an orientation to the academic degree program review and approval process is being shared with members of the Committee. A summary of the process is provided below.

New Academic Program Vetting

1. Institutions submit a formal proposal for new academic programs to the Office of Academic Programs that includes indicators of need, demand, conformance to institutional mission, similarity and differentiation with other programs in the System, curriculum, fiscal resources, facilities, faculty, and general readiness to offer the program.

If an institution submits a proposal for a degree that runs counter to the institutional mission, then a proposal may be returned to the institution at this step.

The criteria for various types of degrees (e.g., associate, bachelor's, master's, and doctoral degrees) are readily accessible at the following webpage:

http://www.usg.edu/academic_programs/new_programs/

2. Institutions are notified that their proposal has been accepted for review at the system level through the Office of Academic Programs. Internal system office proposal assignments to staff reviewers, external notification to campuses, and the solicitation of external, out-of-state reviews for doctoral programs are conducted by the Office of Academic Programs.

3. Programs are shared with other USG institutions via the following avenues:

- a. All proposals are posted with their status in the review process on the following dedicated web page: http://www.usg.edu/academic_programs/proposals/

The status of programs ranges from proposal review at the system office, returned to the institution to clarify issues, awaiting external consultant reviews, and developed as a Board recommendation. With each status change, next action steps are also indicated in terms of the point at which action will occur next (e.g., system office, institution, Board of Regents).

- b. A listserv announcement is sent to all chief academic officers of the system indicating which proposals have been submitted by respective institutions.

Should a proposal be a direct duplication of existing offerings, senior administrators discuss this issue and then a proposal may be returned to the institution at this step.

1. Information Item: Summary of the Academic Degree Program Approval Process (Continued)

- c. Proposals are shared with the most appropriate disciplinary Academic Advisory Committee through the Office of Academic Programs. Each academic advisory committee consists of disciplinary faculty representatives from each USG institution. The system currently has 23 such committees. Feedback from the committee is then returned to the system office. For example, a proposal for a bachelor's or master's degree in psychology would be shared with the Academic Advisory Committee on Psychology. The committees provide invaluable feedback on curricular content. If a proposal is interdisciplinary, then more than one committee will be included in the review.

If the curriculum and faculty resources for a proposal are not available or a plan is not in place to acquire resources, then a proposal may be returned to the institution at this step.

- d. In the case of doctoral programs, an external review is conducted by faculty from aspirant programs in the disciplinary area. External consultative reviews are primarily completed by institutions located in other states or by faculty at notable programs at private institutions in-state. USG institutions are asked to provide a list of five to eight aspirant programs and contacts from which to solicit reviews.

If the proposed doctoral program does not meet the rigors and quality required of such a degree or major in the specific, proposed discipline upon external review, then a proposal may be returned to the institution at this step.

- e. Proposals are assigned to an internal academic affairs staff review team that consists of two to three persons.

- f. In addition, all proposals are routinely shared with the system's Office of Facilities and the Office of Fiscal Affairs. In cases where a proposal specifically requests an executive level tuition, a targeted announcement is shared with the Office of Fiscal Affairs for weigh-in and feedback. The Office of Facilities routinely provides feedback on whether a proposal will have a facilities impact. Program managers in the office of facilities contact institutions directly when such cases occur.

If an institution indicates that program implementation is contingent upon the development of a facility that is not currently signed as a lease arrangement or direct build for the institution, a proposal may be returned to the institution at this step.

4. Feedback from all of the parties involved in the review of a proposal is consolidated at the system level, vetted, and then shared appropriately with the institution. Internal vetting occurs through a variety of means inclusive of face-to-face program staff meetings, document sharing, reviews posted to an internal site, and e-mail exchanges. Programs that involve mission-related changes are further vetted by senior administrators who are members of the Chancellor's cabinet.

1. Information Item: Summary of the Academic Degree Program Approval Process (Continued)

5. Recommendations are reviewed and thoroughly vetted by academic affairs staff and leadership before being placed on a draft agenda for an upcoming Board meeting.
6. Academic Affairs recommendations on a draft agenda are further vetted at agenda review, a meeting of the administrators of the different divisions with the Chancellor in anticipation of a forthcoming Board meeting.
7. Program recommendations that have been through the aforementioned steps in the review process are presented to the Committee on Academic Affairs.

CONSENT ITEMS



I. Policy Revision

2. Revision to *The Policy Manual*, Section 8.3.2, Regents' Professorships and Section 8.3.2.1, Regents' Researchers

Recommended: That the Board approve a revision to *The Policy Manual*, Section 8.3.2, Regents' Professorships and Section 8.3.2.1, Regents' Researchers, effective August 10, 2011.

Abstract: The current policy allows renewal of the positions to become automatic and unintentionally gives a faculty member more rights to hold the named Regents' Professor or Regents' Researcher title than the rights they have to their regular tenured faculty position. The revised policy authorizes the president of the institution to renew the professorship or researcher title after a period of six years.

CURRENT POLICY

8.3.2 Regents' Professorships

Regents' Professorships may be granted by the Board of Regents to outstanding faculty members of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and, in special circumstances approved by the Board, other USG institutions. A Regents' Professorship shall be awarded by the Board only upon the unanimous recommendation of the president, the chief academic officer, the appropriate academic dean, and three (3) other members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs (BoR Minutes, October 2008).

A Regents' Professorship shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the professorship for a second three-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Academic Affairs. After a period of six (6) years the Regents' Professorship shall automatically become coincidental in term with the regular professorship (BoR Minutes, 1946-47, pp. 166-167; 1947-48, pp. 252-253).



2. Revision to *The Policy Manual*, Section 8.3.2, Regents' Professorships and Section 8.3.2.1, Regents' Researchers (Continued)

PROPOSED POLICY

8.3.2 Regents' Professorships

Regents' Professorships may be granted by the Board of Regents to outstanding faculty members of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and, in special circumstances approved by the Board, other USG institutions. A Regents' Professorship shall be awarded by the Board only upon the unanimous recommendation of the president, the chief academic officer, the appropriate academic dean, and three (3) other members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs (BoR Minutes, October 2008).

A Regents' Professorship shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the professorship for a second three-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Academic Affairs. After a period of six (6) years the Regents' Professorship shall ~~automatically become coincidental in term with the regular professorship (BoR Minutes, 1946-47, pp. 166-167; 1947-48, pp. 252-253).~~ **be renewed at the discretion of the president of the institution.**

CURRENT POLICY

8.3.2.1 Regents' Researchers

Regents' Researcher titles may be granted by the Board of Regents to outstanding full-time principal researchers of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and in special circumstances approved by the Board, other USG institutions. The Regents' Researcher title shall be awarded by the Board only upon the unanimous recommendation of the president, the Chief Academic Officer, and three (3) members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs.

A Regents' Researcher title shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the title for a second three-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Chief Academic Officer. After a period of six (6) years, the Regents' Researcher title shall automatically become coincidental with the term of his or her employment (BoR Minutes, 1988-89, pp. 246-247; October 2008).



2. Revision to *The Policy Manual*, Section 8.3.2, Regents' Professorships and Section 8.3.2.1, Regents' Researchers (Continued)

PROPOSED POLICY

8.3.2.1 Regents' Researchers

Regents' Researcher titles may be granted by the Board of Regents to outstanding full-time principal researchers of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and in special circumstances approved by the Board, other USG institutions. The Regents' Researcher title shall be awarded by the Board only upon the unanimous recommendation of the president, the Chief Academic Officer, and three (3) members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs.

A Regents' Researcher title shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the title for a second three-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Chief Academic Officer. After a period of six (6) years, the Regents' Researcher title shall ~~automatically become coincidental with the term of his or her employment (BoR Minutes, 1988-89, pp. 246-247; October 2008).~~ **be renewed at the discretion of the president of the institution.**



3. Revised Institutional Mission Statement, Georgia Health Sciences University

Recommended: That the Board approve the request of President Ricardo Azziz that Georgia Health Sciences University ("GHSU") be authorized to revise its institutional mission statement, effective August 10, 2011.

Abstract: GHSU's revised mission statement follows the institution's recent strategic plan initiative, Transformation 2020, and a revised governance structure that integrates the academic health center. Modifications are an attempt to further make transparent and clarify the overall purpose of the university, medical center, and Physicians Practice Group as a cohesive whole under one umbrella. Input from the GHSU community and members of various boards was used to revise the statement below.

Current Mission Statement as of June 2008

The mission of Georgia Health Sciences University is to discover, disseminate, and apply knowledge to improve health and reduce the burden of illness on society.

In realizing its mission, Georgia Health Sciences University is committed to serving the people of Georgia, the nation, and the world by:

- Preparing the health professional workforce of the future;
- Conducting research through programs that create, disseminate, and apply new knowledge relevant to human health;
- Providing exceptional, innovative, patient-centered health care services; and
- Contributing to the economic development and well-being of the State of Georgia through integrated programs in education, research, and clinical care.

Proposed Mission Statement

The mission of Georgia Health Sciences University ~~to discover, disseminate, and apply knowledge to improve health and reduce the burden of illness on society.~~ **is leading Georgia and the world to better health by providing excellence in biomedical education, discovery, and service.**

~~In realizing its mission, Georgia Health Sciences University is committed to serving the people of Georgia, the nation, and the world by:~~

- ~~■ Preparing the health professional workforce of the future;~~
- ~~■ Conducting research through programs that create, disseminate, and apply new knowledge relevant to human health;~~
- ~~■ Providing exceptional, innovative, patient-centered health care services; and~~
- ~~■ Contributing to the economic development and well-being of the State of Georgia through integrated programs in education, research, and clinical care.~~

TABLED - NOT APPROVED

II. Academic Programs

4. **Establishment of a Master of Education with a major in Reading Education, Armstrong Atlantic State University**

Recommended: That the Board approve the request of President Linda Bleicken that Armstrong Atlantic State University ("AASU") be authorized to establish a Master of Education with a major in Reading, effective August 10, 2011.

Abstract: AASU seeks to establish a Master of Education with a major in Reading. The program is designed to develop reading specialists who have a deep understanding of literacy and best practices for improving literacy skills and to develop highly skilled reading specialists who can serve a broad spectrum of constituencies; serve the literacy skills needs of individuals within Armstrong's service area in southeast Georgia; reduce school dropouts resulting from limited mastery of literacy skills; prevent early learning difficulties that may lead to school failure; support efforts to increase literacy skills within the area's labor force; and support area community efforts to improve literacy skills of the citizenry.

Need: In 2008, 14.3% or 307 of Georgia's public schools failed to make appropriate yearly progress. The Georgia Department of Education cites the high school dropout rate for Chatham County as 8.1%, a figure that is higher than the state rate of 5.8% overall. Graduates of the program will be able to work collaboratively within grades pre-K through 12 in public schools as a reading teacher, literacy coach, or literacy program leader. In addition, reading specialists will be capable of working directly with community agencies that foster literacy skills development for adults through program planning and tutor training.

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

TABLED - NOT APPROVED

5. **Establishment of a Bachelor of Science in Exercise Science, Georgia College & State University**

Recommended: That the Board approve the request of Interim President Stanley Preczewski that Georgia College & State University ("GCSU") be authorized to establish a Bachelor of Science in Exercise Science, effective August 10, 2011.

Abstract: GCSU seeks to establish a Bachelor of Science in Exercise Science. The program is designed to ensure preparation of quality exercise science professionals as well as "pre-professionals" who seek post-baccalaureate preparation in an allied health field. The proposed stand-alone major will enable the institution to meet increasing student demand for "Exercise Science" as a major. GCSU offers an exercise science emphasis under the existing undergraduate program in Health Education. The proposed program will enable the Department of Kinesiology to seek external program accreditation through the Commission on Accreditation of Allied Health Education Programs. Programmatic goals have been modeled after the American College of Sports Medicine's knowledge, skills, and abilities for exercise and fitness specialists.

Need: The program will meet an increasing demand for highly qualified fitness specialists who have completed specialized baccalaureate education. The development of a stand-alone program was based on statistics citing the health care crisis in the country in terms of obesity, heart disease, and diabetes. Although a concentration in exercise science has met past needs, a tailored degree enables students to receive the breadth and depth of training as required by disciplinary accrediting agencies.

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

6. Establishment of a Bachelor of Science with a major in Health Services and Informatics Administration, Gordon College

Recommended: That the Board approve the request of Interim President Shelley Nickel that Gordon College ("GC") be authorized to establish a Bachelor of Science with a major in Health Services and Informatics Administration, effective August 10, 2011.

Abstract: GC seeks approval to establish a Bachelor of Science with a major in Health Services and Informatics Administration. Health Informatics is the broad descriptor that identifies jobs that collect, secure, manage, organize, distribute, and analyze large amounts of data produced through electronic health records. It is anticipated that requirements at the state and federal levels will drive growing demand for health service and informatics administrators. Persons with expertise in health services and informatics administration will be valuable to large medical practices as well as hospital systems, government agencies, insurance companies, and vendors in health care areas. The program, housed in the Division of Nursing, will enable students to demonstrate knowledge and mastery of basic principles of health data management and health information systems to administer and problem solve within a secure environment for health records. The institution will seek accreditation of the Health Informatics Administration track of the program with the Commission on Accreditation for Health Informatics and Information Management Education.

Need: The United States Bureau of Labor predicts that there will be 200,000 new jobs in the area of health informatics by year 2014. Chamber of Commerce listings for the greater Atlanta area include more than 100 firms whose primary focus is the comprehensive management of health information and its secure exchange. Because of the institution's collaborative ties with thirty-five of the health care providers in the region, it is anticipated that program graduates will have opportunities to work in medical records administration at various facilities.

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

TABLED - NOT APPROVED

7. Establishment of a Doctor of Philosophy with a major in Epidemiology, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish a Doctor of Philosophy with a major in Epidemiology, effective August 10, 2011.

Abstract: UGA seeks approval to establish a Doctor of Philosophy with a major in Epidemiology. The proposed program will build upon the established and accredited Master of Public Health and complement the Doctor of Public Health degrees. The new Epidemiology program is designed to train future leaders in the field and meet needs at state and national levels. The proposed curricula will build expertise in research methodology in order for graduates to create new knowledge about the distribution and determinants of diseases in human populations that can be used to shape future interventions and health policy. Development of the new academic program will enhance the University's investment in research in the biomedical sciences and growth in graduate education.

Need: Georgia is the ninth largest state in the U.S. with approximately 9.5 million people and serves as the economic engine of the southeast. Despite demographics and economic activity, the state ranks 31st in chronic disease burden, 43rd in health rankings, and 42nd in health systems performance. The health rankings span several categories inclusive of cardiovascular deaths, diabetes, high blood pressure, infectious disease, premature death, infant mortality, childhood obesity, and infectious diseases such as HIV/AIDS, tuberculosis, and influenza. The public health workforce in the nation, and in Georgia, may not be adequately prepared to meet current needs and face future challenges in health. According to the American College of Epidemiology, in 2008, an estimated 4,800 epidemiologists were working in the U.S. Of these professionals, 34% worked in state government, excluding hospitals and education, 23% worked in local government, 13% worked in public and private hospitals, 10% worked in colleges and universities, 6% worked in research and development, 4% worked in management and consulting services, and 3% were self-employed. It is projected that by year 2018, approximately 5,500 epidemiologists will be in the state, a growth rate of less than 1.5% per year. It is anticipated that a shortage of highly trained scientists and public health professionals will result if access to graduate research programs is not available. Epidemiology is a high demand field such that graduates of such programs move directly into their first professional job in federal health positions, private industry, research organizations, and local health departments.

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.



8. Substantive Change of the Existing Master of Science with a major in Urban Teacher Leadership to a Master of Education with a major in Urban Teacher Leadership, Georgia State University

Recommended: That the Board approve the request of President Mark P. Becker that Georgia State University ("GSU") be authorized to substantively change the existing Master of Science with a major in Urban Teacher Leadership to a Master of Education with a major in Urban Teacher Leadership, effective August 10, 2011.

Abstract: GSU seeks approval to substantively change the existing Master of Science with a major in Urban Teacher Leadership to a Master of Education with a major in Urban Teacher Leadership. The proposed changes will consolidate and better utilize resources as collaboration continues between the Departments of Middle Secondary and Instructional Technology and Educational Policy Studies in the College of Education. The proposed change streamlines the degree and adds Teacher Leadership and Coaching endorsements. The substantive change in content updates the master's degree program to better serve GSU students and the metropolitan community. The revised designation as a Master of Education degree indicates that the program will meet Professional Standards Commission rules for teacher education programs. Program administration and advising will take place within the Department of Educational Policy Studies in consultation with faculty in the Department of Middle Secondary and Instructional Technology.

**APPROVED**

August 9, 2011

9. **Substantive Change of the Existing Doctor of Philosophy with a major in Materials Science and Engineering, Georgia Institute of Technology**

Recommended: That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology ("GIT") be authorized to substantively change the existing Doctor of Philosophy with a major in Materials Science and Engineering, effective August 10, 2011.

Abstract: GIT seeks to substantively change the existing Doctor of Philosophy with a major in Materials Science and Engineering. A modification of the doctoral program was undertaken with the recent merger of the School of Materials Science and Engineering with the School of Polymer, Textile and Fiber Engineering. To prepare students for research under the existing doctoral program in Materials Science and Engineering, two tracks were offered: 1) one track focused on metals and ceramics and was referred to as "hard materials" and 2) a second track focused on macromolecules and was referred to as "soft materials." Courses offered in the tracks were taught separately through each academic unit, but with the merger of the aforementioned schools, courses within the tracks have been combined under the doctoral program to eliminate redundancies. Former course prefixes for Polymer, Textile, and Fiber Engineering courses will be changed to Materials Science and Engineering courses. In addition, enhancements were made to the graduate qualifying system inclusive of modifications to the core courses, critical analysis course, and written qualifying examination.



10. Termination of the Master of Arts in Teaching with a major in Early Childhood Education – Child and Family Development, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to terminate the Master of Arts in Teaching with a major in Early Childhood Education – Child and Family Development, effective fall 2011.

Abstract: UGA requests approval to terminate the Master of Arts in Teaching with a major in Early Childhood Education – Child and Family Development. The degree is offered jointly through the College of Education and the College of Family and Consumer Sciences. The academic units have worked cooperatively such that the College of Education’s Department of Elementary and Social Studies Education will ensure that their courses are available to students. The decision to terminate the program has the support of faculty of the College of Family and Consumer Sciences and the College’s Curriculum Committee. Termination of the program will not have an adverse effect on faculty or staff since all teaching faculty will continue to support existing undergraduate and graduate majors and degrees.



11. Termination of the Bachelor of Arts with a major in Biology and Bachelor of Science with a major in Biology/Secondary Education, University of West Georgia

Recommended: That the Board approve the request of President Beheruz N. Sethna that the University of West Georgia ("UWG") be authorized to terminate the Bachelor of Arts with a major in Biology and Bachelor of Science with a major in Biology/Secondary Education, effective fall 2011.

Abstract: UWG seeks approval to terminate two programs: the Bachelor of Arts with a major in Biology and Bachelor of Science with a major in Biology/Secondary Education.

The Bachelor of Arts program has been dormant for several years and no students are currently enrolled. The Bachelor of Science with a major in Biology/Secondary Education duplicates an existing academic program, the Bachelor of Science with a major in Biology with a secondary education track, which is being retained. Termination of the programs will not have an adverse impact on faculty or students. Faculty and students will be engaged and involved in the existing Bachelor of Science with a major in Biology.


APPROVED

III. Named/Endowed Positions

Establishment of Named Faculty Positions

Recommendations for action encompassing items 12 through 15 of this document have been submitted by university system institutions seeking to establish or advance special faculty positions that have been developed through the philanthropy of donors. Named faculty positions are often developed to recruit scholars who have made contributions to academic life and/or to knowledge in their academic discipline.

The requested positions meet and/or exceed minima funding requirements per institutional sector as prescribed in *The Policy Manual*, Section 8.3.2.2 as provided in the table below.

Research and Regional Universities		State Colleges, State Universities, and Two Year-Colleges	
Distinguished University Chairs	\$ 2,000,000		
Distinguished Chairs	\$ 1,000,000	Distinguished Chairs	\$ 500,000
Chairs	\$ 500,000	Chairs	\$ 300,000
Distinguished Professorships	\$ 400,000	Distinguished Professorships	\$ 200,000
Professorships	\$ 200,000	Professorships	\$ 100,000
Distinguished Scholar	\$ 100,000	Distinguished Scholar	\$ 50,000
Fellowships	\$ 50,000	Fellowships	\$ 30,000
Lecture or Seminar Series	\$ 50,000	Lecture or Seminar Series	\$ 30,000

The institutional requests (items 12 through 15) to establish or advance a named position can be found on successive pages within this document.



12. Establishment of the John Huland Carmical Distinguished Professorship in Sports Journalism and Society, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish the John Huland Carmical Distinguished Professorship in Sports Journalism and Society, effective August 10, 2011.

Abstract: UGA requests approval to establish the John Huland Carmical Distinguished Professorship in Sports Journalism and Society. As of May 31, 2011, \$500,000 was on deposit with the University of Georgia to establish the endowed position within the Grady College of Journalism and Mass Communication. The Grady College has completed arrangements for funding at the level of a distinguished professor. Establishment of the position is made possible through a gift from the Carmical Foundation. Along with the deposited gift is an additional pledge of \$500,000 to be provided by year 2018.

A national search for the position will be held with a projected employment date of January 2012. The holder of the Carmical Distinguished Professorship will offer rich professional experience in sports journalism and add visibility and stature to the creation of a program for the study of sports journalism and society. The holder of the position will be charged with teaching sports journalism courses in the Grady College and will work with professors of all disciplines in the College including journalism, advertising, public relations, mass media arts, and broadcasting to develop a curriculum for students interested in working in sports and media. The Carmical Distinguished Professor will work with faculty to develop a proposal for an interdisciplinary Center for Sports Journalism and Society that will be comprised of teaching and research faculty from the Grady College of Journalism and other University departments and colleges.

Background: The Carmical Foundation bears the name of one of the University's first journalism graduates, John Huland Carmical (AB 1917), whose distinguished career spanned forty-six years as a business and financial journalist for *The New York Times*. Mr. Carmical died in year 2000 at the age of 104, and the trustees of his estate created the Carmical Foundation in his name. The Carmical Foundation Board is comprised of the following members: John G. Alston, Henry Bowden, and Robert Atkinson. The Carmical Foundation has been an important contributor to academic programs at UGA with major gifts to the Honors Program and Grady College. The Foundation's funding of the Carmical Distinguished Professorship provides a testament to the organization's commitment to honor Mr. Carmical's career and respect the essential role of journalism in society.



13. Establishment of Four (4) Separate Jim Kennedy Professorships, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish four separate Jim Kennedy Professorships, effective August 10, 2011.

Abstract: UGA requests approval to establish four Jim Kennedy Professorships in the Grady College of Journalism and Mass Communication. The establishment of the four professorships is made possible through a \$1,000,000 gift from Mr. James Kennedy that was formalized in year 2010. Each of the four professorships is supported by an endowment with a corpus of \$275,069 as of June 6, 2011. The Grady College has completed arrangements for funding four Jim Kennedy Professorships.

The professorships will be housed in the Grady College of Journalism and Mass Communication. The work of each faculty member named as a Jim Kennedy Professor will focus on engagement and experimentation with new media in all disciplines of the College in ways that 1) inspire the next generation of students, 2) develop leading research on future media applications, and 3) engage in a meaningful outreach to the media professions. Each faculty member nominated to hold a Jim Kennedy Professorship will meet the qualifications and requirements of demonstrating engagement with new media commensurate with the title they hold. Through teaching, research and outreach, each holder of an endowed position will advance knowledge and practice in new media as an evolving discipline.

Biosketch: Mr. James Kennedy is chairman of Cox Enterprises, Inc., the media company founded by his grandfather, James M. Cox. Mr. Kennedy's funding of the professorships is a testament of his intention to perpetuate a strong intellectual and professional union between Cox Enterprises and the Grady College of Journalism and Mass Communication and its faculty members. Kennedy began his career with Cox Enterprises, Inc. in 1972 as a production assistant with Atlanta newspapers, where he held various positions including reporter, copy editor, advertising salesman, business manager, and executive vice president/general manager. He then moved to Grand Junction, Colorado where he served as publisher of the *Grand Junction Daily Sentinel* for six years. He was named executive vice president of Cox Enterprises in 1986 and was named chairman and chief executive officer in 1988. Mr. Kennedy currently serves on the boards of Ducks Unlimited, the PATH Foundation, and Wetlands America Trust, Inc., where he served as president for fifteen years. He and his wife, Sarah, were recognized as the 2003 Philanthropists of the Year by the Greater Atlanta Chapter of the Association of Fundraising Professionals in recognition of their many contributions to the community.



APPROVED

14. Establishment of the UGA Athletic Association Professorship in Public Health, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish the UGA Athletic Association Professorship in Public Health, effective August 10, 2011.

Abstract: UGA requests approval to establish the Athletic Association Professorship in Public Health. As of May 31, 2011, \$288,184 was on deposit with the University of Georgia to establish the endowed position within the College of Public Health. The College of Public Health has completed arrangements to fund the professorship. The Athletic Association has provided funding to support the University's schools and colleges by establishing professorships in areas of the University of Georgia as recommended from the University's Provost and President. The endowed position will be used to support teaching and research within the College of Public Health.



15. Establishment of the Melvin Kranzberg Professorship in the History of Technology, Georgia Institute of Technology

Recommended: That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology ("GIT") be authorized to establish the Melvin Kranzberg Professorship in the History of Technology, effective August 10, 2011.

Abstract: GIT requests approval to establish the Melvin Kranzberg Professorship in the History of Technology in the School of History, Technology, and Society within the Ivan Allen College. The professorship is supported by the generosity of Kenneth S. Kranzberg. The Georgia Tech Foundation has confirmed that funds available to support this professorship totaled to at least \$750,000.

Biosketch: In 1960, Mr. Kenneth Kranzberg joined his family business, Northwestern Bottle. At that time this company was the distributor of glass bottles and closures. Recognizing that the introduction of high-density plastics into the rigid container industry was a great opportunity to expand, Mr. Kranzberg and his father founded Kranson industries in 1977. Today the company has 28 branches throughout North America. As a leader in many non-profit organizations, Mr. Kranzberg serves on or has served on the boards of such groups as Opera Theatre of Saint Louis, National Conference for Community and Justice of Metropolitan St. Louis (UMSL), the Anti-Defamation League, Dance St. Louis, Grand Center, and the Missouri Historical Society. He currently serves as president of the Whitney R. Harris World Ecology Center at UMSL.

16. Named Faculty Positions

The administrative and academic appointments are reviewed by the Chair of the Committee on Academic Affairs.

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Named Faculty Appointments

Research Universities

Georgia State University

Adamson, Lauren B. 63 PhD
Institutional Title: Regents Professor of Psychology
 (Renewal)
Department: Biology/College of Arts and Sciences
Effective Date: July 1, 2011
Probationary Credit: N/A

White Female
Regents Title/Rank: Regents Professor
Salary: \$193,132
Tenure Status: Tenured

Bahl, Roy W.	72	PhD
Institutional Title: Regents Professor of Economics (Renewal)		
Department: Economics, Andrew Young School of Policy Studies		
Effective Date: August 15, 2011		
Probationary Credit: N/A		

White Male
Regents Title/Rank: Regents Professor

Salary: \$211,150
Tenure Status: Tenured

Derby, Charles D. 57 PhD
Institutional Title: Regents Professor of Neurosciences
and Biology (Renewal)
Department: Biology/College of Arts and Sciences
Effective Date: July 1, 2011
Probationary Credit: N/A

White Male
Regents Title/Rank: Regents Professor
Salary: \$192,226
Tenure Status: Tenured

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Georgia State University (continued)

Frey, Teryl K.	61	PhD	White	Male
Institutional Title: Regents Professor of Biology (Renewal)			Regents Title/Rank: Regents Professor	
Department: Department of Biology/College of Arts & Sciences				
Effective Date: July 1, 2011			Salary: \$173,898	
Probationary Credit: NA			Tenure Status: Tenured	

Gies, Douglas R.	57	PhD	White	Male
Institutional Title: Regents Professor of Physics and Astronomy			Regents Title/Rank: Regents Professor	
Department: Physics and Astronomy/College of Arts and Sciences				
Effective Date: July 1, 2011			Salary: \$94,928	
Probationary Credit: N/A			Tenure Status: Tenured	

Lomabrdo, Paul	61	MD, JD	White	Male
Institutional Title: Bobby Lee Cook Chaired Professorship			Regents Title/Rank: Professor of Law	
Department: College of Law				
Effective Date: August 15, 2011			Salary: 163,460	
Probationary Credit: N/A			Tenure Status: Tenured	

Board Agenda Report
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Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Georgia State University (continued)

Martinez, Jorge L.	63	PhD	White	Male	
Institutional Title: Regents Professor of Economics (Renewal)			Regents Title/Rank: Regents Professor		
Department: Economics, Andrew Young School of Policy Studies					
Effective Date: August 15, 2011			Salary: \$180,398		
Probationary Credit: N/A			Tenure Status: Tenured		
Radford, Mary F.	59	JD	White	Female	
Institutional Title: Marjorie Fine Knowles Chaired Professorship			Regents Title/Rank: Professor of Law		
Department: College of Law					
Effective Date: August 15, 2011			Salary: \$155,908		
Probationary Credit: N/A			Tenure Status: Tenured		
Romski, Maryann	59	PhD	White	Female	
Institutional Title: Regents Professor of Communication, Psychology and Educational Psychology and Special Education (Renewal)			Regents Title/Rank: Regents Professor		
Department: Communication/College of Arts and Sciences					
Effective Date: July 1, 2011			Salary: \$188,323		
Probationary Credit: N/A			Tenure Status: Tenured		

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Georgia State University (continued)

Rothenberg, Richard B.	69	MD	White	Male	
Institutional Title: Regents Professor of Institutional Health			Regents Title/Rank: Regents Professor		
Department: Institute of Public Health					
Effective Date: July 1, 2011			Salary: \$194,000		
Probationary Credit: N/A			Tenure Status: Tenured		
Scott, Charity	60	JD	White	Female	
Institutional Title: Cathy C. Henson Endowed Professorship			Regents Title/Rank: Professor of Law		
Department: College of Law					
Effective Date: August 15, 2011			Salary: \$157,626		
Probationary Credit: N/A			Tenure Status: Tenured		
Irene Weber	58	PhD	White	Female	
Institutional Title: Regents Professor of Biology			Regents Title/Rank: Regents Professor		
Department: Biology/College of Arts and Sciences					
Effective Date: July 1, 2011			Salary: \$103,456		
Probationary Credit: N/A			Tenure Status: Tenured		

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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University of Georgia

Bilger, David E. 49 MM

Institutional Title: William and Pamela Prokasy
Professor in the Arts

Department: Hugh Hodgson School of Music

Effective Date: August 12, 2011

Probationary Credit: N/A

White Male

Regents Rank/Title: Visiting Professor

Salary: \$64,000

Tenure Status: Not on Tenure Track

Brown, Scott A. 56 PhD

Institutional Title: Gunst Professor of Small Animal
Practice

Department: Physiology & Pharmacology/Small Animal
Medicine & Surgery

Effective Date: August 15, 2011

Probationary Credit: N/A

White Male

Regents Rank/Title: Professor

Salary: \$147,500

Tenure Status: Tenured

Clayton, Obie 57 PhD

Institutional Title: Dist Donald L. Hollowell Prof of
Social Justice & Civil Rights Studies

Department: Social Work

Effective Date: August 12, 2011

Probationary Credit: N/A

Black Male

Regents Rank/Title: Professor

Salary: \$135,000

Tenure Status: Tenured

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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University of Georgia (continued)

Hazinski, David C. 63 MEd
Institutional Title: Jim Kennedy Professorship #1
Department: Telecommunications
Effective Date: August 12, 2011
Probationary Credit: N/A

White Male
Regents Rank/Title: Associate Professor

Salary: \$101,714
Tenure Status: Tenured

Jackson, Scott A. 41 PhD
Institutional Title: GRA Eminent Scholar Chair in
Crop Genomics
Department: Crop and Soil Sciences
Effective Date: August 12, 2011
Probationary Credit: N/A

White Male
Regents Rank/Title: Professor

Salary: \$150,000
Tenure Status: Tenured

King, Karen W. 56 PhD
Institutional Title: Jim Kennedy Professor #2
Department: Advertising and Public Relations
Effective Date: August 12, 2011
Probationary Credit: N/A

White Female
Regents Rank/Title: Professor

Salary: \$110,000
Tenure Status: Tenured

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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University of Georgia (continued)

Morgin, Kristen C. 42 MFA
Institutional Title: Lamar Dodd Professorial Chair of Art
Department: Lamar Dodd School of Art
Effective Date: August 12, 2011 – May 11, 2012
Probationary Credit: N/A

White Female
Regents Rank/Title: Visiting Professor

Salary: \$95,000
Tenure Status: Not on Tenure Track

Russell, Karen M. 46 PhD
Institutional Title: Jim Kennedy Professorship #3
Department: Advertising and Public Relations
Effective Date: August 12, 2011
Probationary Credit: N/A

White Female
Regents/Rank Title: Associate Professor

Salary: \$83,500
Tenure Status: Tenured

Shamp, Scott A.. 52 PhD
Institutional Title: Jim Kennedy Professorship #4
Department: Telecommunications
Effective Date: August 12, 2011
Probationary Credit: N/A

White Male
Regents/Rank Title: Professor

Salary: \$133,689
Tenure Status: Tenured

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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University of Georgia (continued)

Tobin, Joseph J.	61	PhD	White	Male	
Institutional Title: Elizabethth Garrard Hall Professor In Early Childhood Education			Regents/Rank Title: Professor		
Department: Elementary & Social Studies Education					
Effective Date: August 12, 2011			Salary: \$135,000		
Probationary Credit: N/A			Tenure Status: Tenured		

Georgia Institute of Technology

Bennett, Gisele	45	PhD	White	Female	
Institutional Title: Regents Researcher					
Department: GTRI Electro-Optical Sys Labs					
Effective Date: July 1, 2011			Salary: \$228,083		
Probationary Credit: N/A			Tenure Status: Other		
Eskin, Suzanne	71	PhD	White	Female	
Institutional Title: Regents Researcher					
Department: Biomedical Engineering					
Effective Date: July 1, 2011			Salary: \$108,660		
Probationary Credit: N/A			Tenure Status: Other		

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Georgia Institute of Technology (continued)

Keskinocak, Pinar 41 PhD White Female
Institutional Title: Joseph C. Mello Professorship
Department: Industrial & Systems Engineering
Effective Date: July 1, 2011 **Salary:** \$116,731
Probationary Credit: N/A **Tenure Status:** Tenured

Krige, John 69 PhD White Male
Institutional Title: Melvin Kranzberg Professorship
Department: History, Technology, & Society
Effective Date: 8/9/2011 **Salary:** \$134,482
Probationary Credit: N/A **Tenure Status:** Tenured

Marder, Seth 50 PhD White Male
Institutional Title: Regents Professor
Department: Chemistry & Biochemistry
Effective Date: 8/15/2011 **Salary:** \$220,000
Probationary Credit: N/A **Tenure Status:** Tenured

Board Agenda Report
August 2011
Pending BOR Approval

Name	Age	Degree	Race	Gender	Non-US
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Georgia Institute of Technology (continued)

<p>Prausnitz, Mark</p> <p>Institutional Title: Regents Professor</p> <p>Department: Chemical & Biomolecular Engineering</p> <p>Effective Date: August 15, 2011</p> <p>Probationary Credit: N/A</p>	<p>45</p> <p>PhD</p>	<p>White</p> <p>Male</p>	<p>Salary: \$154,000</p> <p>Tenure Status: Tenured</p>
<p>Schuster, Gary</p> <p>Institutional Title: Regents Professor</p> <p>Department: Chemistry & Biochemistry</p> <p>Effective Date: July 1, 2011</p> <p>Probationary Credit: N/A</p>	<p>64</p> <p>PhD</p>	<p>White</p> <p>Male</p>	<p>Salary: \$370,396</p> <p>Tenure Status: Tenured</p>
<p>Xia, Younan</p> <p>Institutional Title: GRA Eminent Scholar</p> <p>Department: Biomedical Engineering</p> <p>Effective Date: January 1, 2012</p> <p>Probationary Credit: N/A</p>	<p>45</p> <p>PhD</p>	<p>Asian</p> <p>Male</p>	<p>Salary: \$200,000</p> <p>Tenure Status: Tenured</p>

MINUTES OF THE SECOND MEETING OF THE ACADEMIC AFFAIRS COMMITTEE

The Academic Affairs Committee of the Board of Regents of the University System of Georgia, meeting as the Committee of the Whole, met on Wednesday, August 10, 2011, in Room 7007 of the Board's offices, 270 Washington St., S.W. The vice chair of the committee, Regent Willis J. Potts, Jr., called the meeting to order at approximately 9:30 a.m. Present, in addition to Vice Chair Potts, were Regents Kenneth R. Bernard, Jr., Larry R. Ellis, Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Neil L. Pruitt, Jr., Wanda Yancey Rodwell, Kessel D. Stelling, Jr., Benjamin J. Tarbutton, III, Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr. was excused.

Dr. Linda Noble, Associate Vice Chancellor for Faculty Affairs, and Dr. Curtis A. Carver, Jr., Vice Chancellor and Chief Information Officer, made a presentation to the committee regarding the University System's new learning management tool. An audio recording of the presentation is on file and available for inspection in the Office of the Secretary to the Board.

There being no further business to come before the committee, the meeting was adjourned at approximately 10:44 a.m. on Wednesday, August 10, 2011.

MINUTES OF THE MEETING OF THE PERSONNEL AND BENEFITS COMMITTEE

The Personnel and Benefits Committee of the Board of Regents of the University System of Georgia, meeting as the Committee of the Whole, met on Tuesday, August 9, 2011, in Room 7007 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Neil L. Pruitt, Jr., called the meeting to order at approximately 1:18 p.m. Present, in addition to Chair Pruitt, were Vice Chair Wanda Yancey Rodwell and Regents Kenneth R. Bernard, Jr., Larry R. Ellis, Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., James R. Jolly, Donald M. Leebern, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr. was excused.

Mr. Tom Scheer, Associate Vice Chancellor for Life and Health Benefits, made a presentation to the committee regarding the University System's 2012 benefits offerings. An audio recording of Mr. Scheer's presentation is on file and available for inspection in the Office of the Secretary to the Board. The committee agenda, report, and action is attached hereto.

There being no further business to come before the committee, the meeting was adjourned at approximately 1:31 p.m. on Tuesday, August 9, 2011.

AGENDA

COMMITTEE ON PERSONNEL AND BENEFITS



APPROVED

August 9, 2011

1. Approval of Health Insurance Plan Changes for Plan Year 2012

Recommended: That the Board approves the following health insurance plan changes for the University System of Georgia for Plan Year 2012 to become effective January 1, 2012.

- Offer only Open Access network for BCBS PPO and HSA/PPO Plans
- Freeze new enrollment into the BCBS and Kaiser HMO's
- Continue to seed Health Savings Account (HSA) for both current and new enrollees as a match to the employees contribution up to the current 2011 levels
- Continue to offer HSA/PPO at a better employer share moving Employer/Employee share from 90/10 to 85/15
- Change benefit eligibility from 20 to 30 hours per week
- Health benefits start on the 1st of the month after enrollment
- Eliminate Consumer Choice Option plan offering
- Update PPO prescription plan to eliminate quarterly Rx out-of-pocket maximums

The basic purposes for these recommendations are described briefly below:

The first recommendation is to offer our enrolled members in the PPO and HSA/PPO Plans only the Open Access network. The move to the Open Access network will reduce claim costs by approximately \$30 million dollars without changing benefit levels.

The next recommendation to freeze new enrollment into the BCBS and Kaiser HMO's is more strategic in nature. This recommendation will not affect the current enrollees in the HMOs. The rationale in bringing this recommendation forward is to hold the growth of the HMOs. The freezing of this enrollment will provide additional time to gather data and to evaluate the concept of HMOs in general and whether HMO's will be part of our plans in the future.

Our recommendation is to continue to provide some employer funding of the Health Savings Account but not as a "seed" but as a "match". This recommendation is to offer employees who contribute to the Health Savings Account a matching contribution up to the current seed of \$750 for families or \$375 for individuals.



APPROVED

1. Approval of Health Insurance Plan Changes for Plan Year 2012 (Continued)

The current recommendation to offer the HSA/PPO at a better employer share would involve raising the employee percentage from 10% to 15%. This is a first step to begin bringing the contribution percentages into line with the other offerings in which the employees are paying 30%. This recommendation will cost shift \$2.5 million dollars from system costs.

The next recommendation is to adopt a new definition for health benefit eligibility. The proposal is to require all employees to work an average of 30 hours per week to be eligible for health benefits. The current level is set at 20 hours. This change will align our benefit eligibility with the new Health Care Reform legislation.

We are also recommending that we establish a benefit start date of the 1st of the month after enrollment. This recommendation assists in alleviating the high number of manual retroactive payroll adjustments.

Our recommendation is that the Consumer Choice Option be eliminated. This is an option with low enrollment and rarely utilized. The employees with this option will transition into the standard plan.

The next recommendation is to remove the specific out-of-pocket maximums within the PPO prescription plan. This provision is an obsolete non-competitive plan design. The out-of-pocket maximums remain in place for the medical plan. There will be some savings in this plan design change.



APPROVED

Committee of the Whole: Personnel and Benefits Committee

August 9, 2011

2. Approval of Healthcare and Dental Plan Premiums for Plan Year 2012

Recommended: That the Board approve the Healthcare and Dental Plan premiums for the University System of Georgia for Plan Year 2012 as shown in Appendix A, to become effective January 1, 2012.

Background: The Board of Regents has contracted with Mercer Consulting to conduct an actuarial analysis of premium requirements for its programs based on projections of medical cost increases, University System of Georgia employee demographics and recent claims experience.



Committee of Real Estate and Facilities

August 9, 2011

7. **Authorization of Project, Project No. BR-10-1107, Memorial Hall Renovation,
University of Georgia**

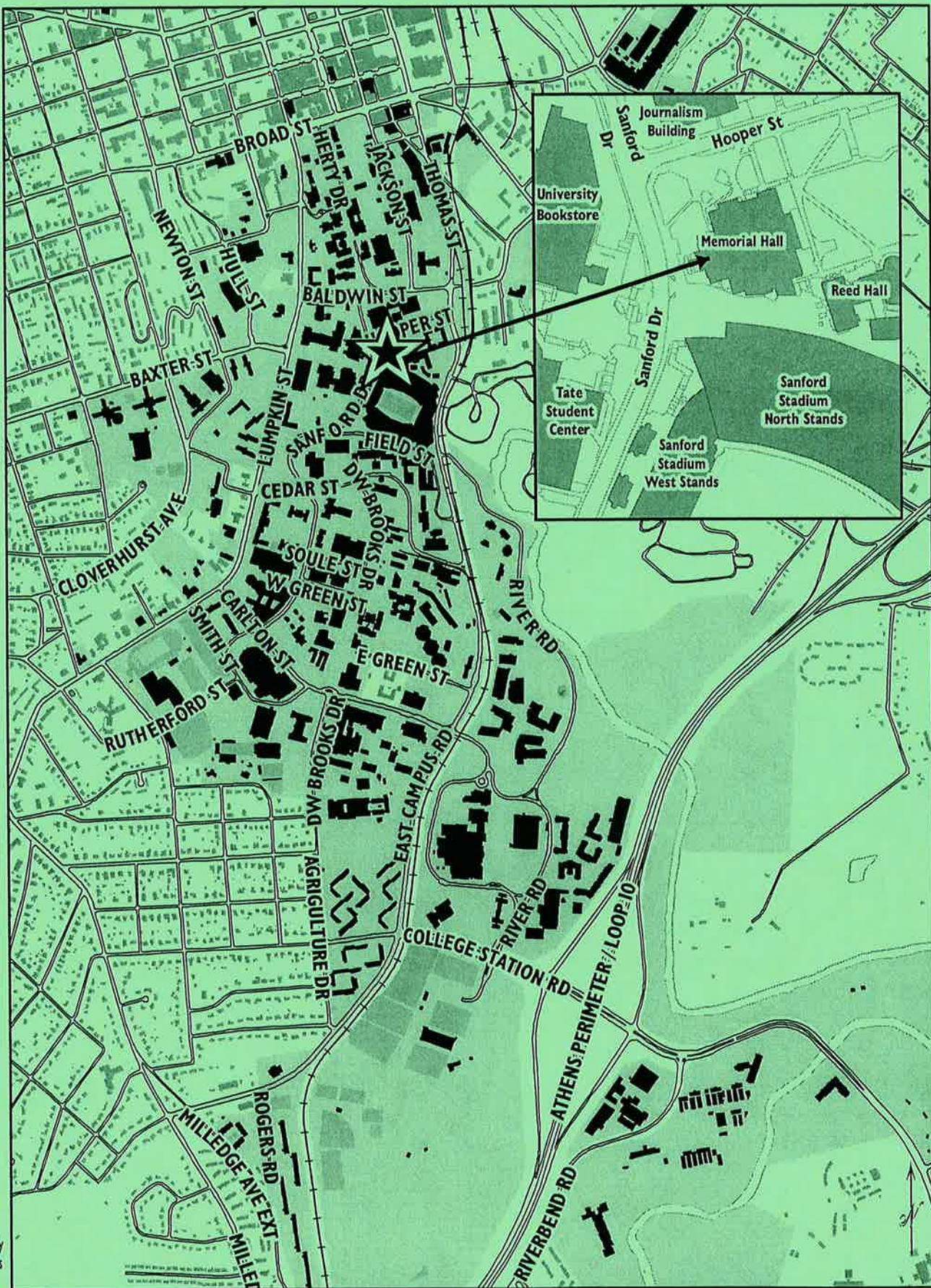
Recommended: That the Board authorize Project No. BR-10-1107, Memorial Hall Renovation, University of Georgia ("UGA"), with a total project budget of \$2,500,000 to be funded from \$1,700,000 in Fiscal Year ("FY") 2011 Major Repair, and Renovation ("MRR") funds, and \$800,000 in UGA student affairs funds.

Understandings: A portion of the building will be renovated to allow relocation of the Vice President of Student Affairs Office for adjacency to and increased efficiency with other Student Affairs administrative offices. Additionally, building mechanical systems will be replaced. All renovations will conform to the historic character of the building.

The estimated construction cost for this project is \$1,900,000.

This project is consistent with UGA's master plan.

If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the project in accordance with Board of Regents procedures.





August 9, 2011

8. **Appointment of Design Professional Firm, Project No. J-189, Education Classroom Addition, Kennesaw State University**

Recommended: That the Board appoint the first-named design professional firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project J-189, Education Classroom Addition, Kennesaw State University

Project Description: This project was authorized by the Board in August 2010. This approximately 82,900 square foot addition to Kennesaw Hall for the Bagwell College of Education will contain academic and administrative components connected to existing College of Education spaces, including classrooms, model classrooms, student academic support areas, and offices. The project design will be funded from Fiscal Year 2012 General Obligation Bonds.

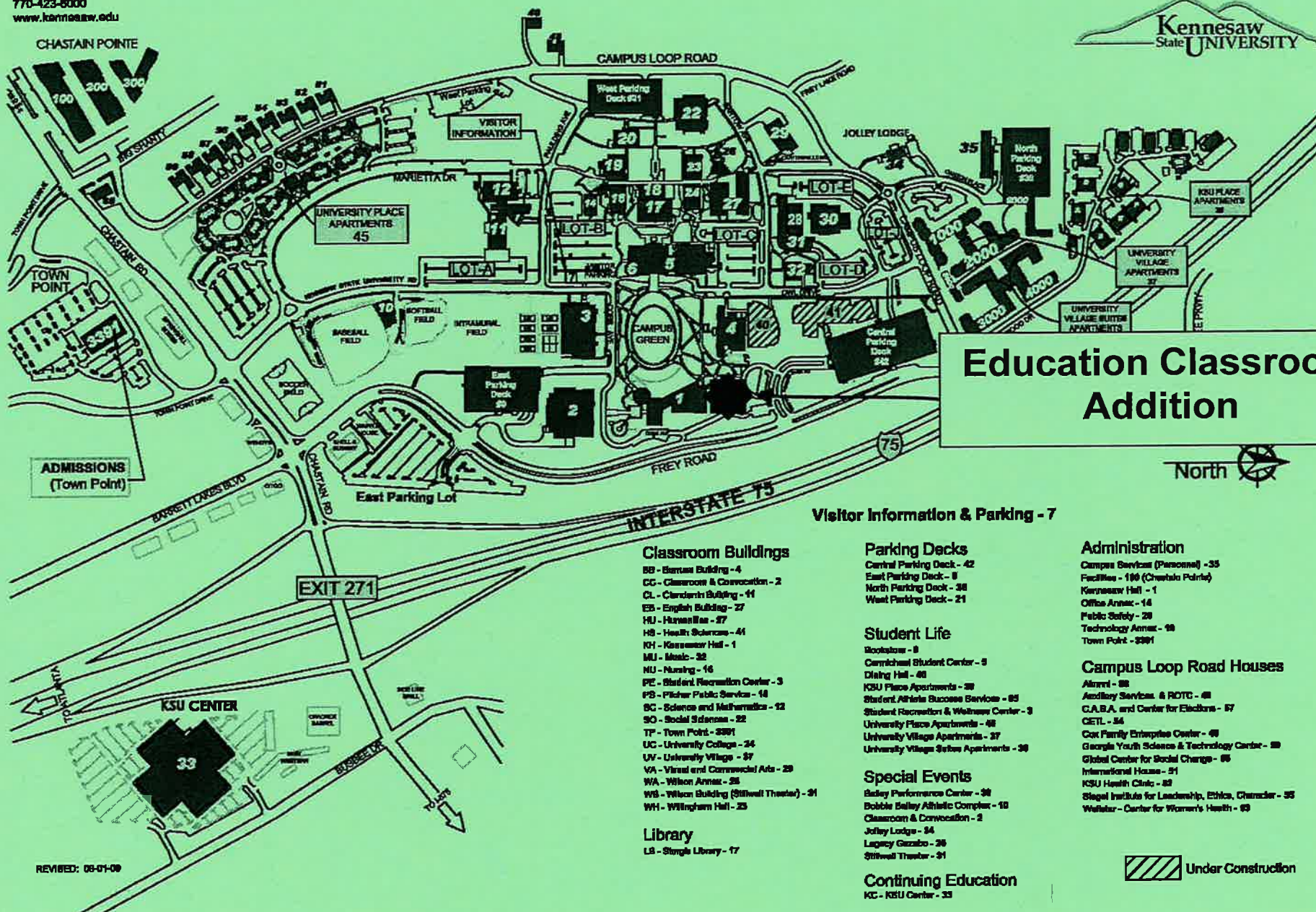
Total Project Cost:	\$20,300,000
Construction Cost (Stated Cost Limitation)	\$15,350,000

Number of firms that applied for this commission: 31

Recommended firms in rank order:

- 1) Sizemore Group, LLC, Atlanta
- 2) Heery International Inc., Atlanta
- 3) Wakefield Beasley & Associates Architects, Inc., Norcross
- 4) Lyman Davidson Dooley, Inc., Marietta

KENNESAW STATE UNIVERSITY
1000 CHASTAIN ROAD
KENNESAW, GA 30144
770-423-8000
www.kennesaw.edu



Education Classroom Addition



Visitor Information & Parking - 7

Classroom Buildings

- BB - Bartus Building - 4
- CG - Classroom & Convocation - 2
- CL - Cleveland Building - 11
- ES - English Building - 27
- HU - Humanities - 37
- HS - Health Sciences - 41
- KH - Kennesaw Hall - 1
- MU - Music - 32
- NU - Nursing - 16
- PE - Student Recreation Center - 3
- PS - Picher Public Service - 14
- SC - Science and Mathematics - 12
- SO - Social Sciences - 22
- TP - Town Point - 3391
- UC - University College - 24
- UV - University Village - 37
- VA - Visual and Commercial Arts - 29
- WA - Wilson Annex - 26
- WB - Wilson Building (Stillwell Theater) - 31
- WH - Withingham Hall - 25

Library

- LS - Stong Library - 17

Parking Decks

- Central Parking Deck - 42
- East Parking Deck - 8
- North Parking Deck - 38
- West Parking Deck - 21

Student Life

- Bookstore - 8
- Carmichael Student Center - 9
- Dining Hall - 40
- KSU Place Apartments - 38
- Student Athletic Success Services - 83
- Student Recreation & Wellness Center - 3
- University Place Apartments - 48
- University Village Apartments - 37
- University Village Suites Apartments - 38

Special Events

- Besley Performance Center - 36
- Bobbie Bailey Athletic Complex - 10
- Classroom & Convocation - 2
- Jolley Lodge - 34
- Legacy Gazebo - 26
- Stillwell Theater - 31

Continuing Education

- KC - KSU Center - 33

Administration

- Campus Services (Personnel) - 35
- Facilities - 106 (Chastain Point)
- Kennesaw Hall - 1
- Office Annex - 14
- Public Safety - 28
- Technology Annex - 18
- Town Point - 3391

Campus Loop Road Houses

- Alford - 88
- Auxiliary Services & ROTC - 48
- C.A.B.A. and Center for Elections - 57
- CETL - 54
- Cox Family Enterprise Center - 48
- Georgia Youth Science & Technology Center - 88
- Global Center for Social Change - 66
- International House - 31
- KSU Health Clinic - 33
- Stegall Institute for Leadership, Ethics, Character - 35
- Wellstar - Center for Women's Health - 63



REVISED: 08-01-09



9. **Appointment of Design-Build Firm, Project No. J-187, Teacher Education and Learning Center, College of Coastal Georgia**

Recommended: That the Board appoint the first-named design-build firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held by GSFIC in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-187, Teacher Education and Learning Center, College of Coastal Georgia

Project Description: This project was authorized by the Board in August 2010. This approximately 30,000 square foot facility will include general classrooms, teaching and computer labs, conference rooms, study lounges, a learning center, TRIO, TRIO offices, faculty offices, storage, and an administrative suite.

The projects will be funded from general obligation bond funds.

Total Project Cost:	\$ 8,700,000
Construction Cost (Stated Cost Limitation):	\$ 6,455,000

Number of firms that applied for this commission: 21

Recommended firms in rank order:

- 1) Ajax Building Corporation of Georgia, Atlanta
- 2) Gilbane Building Company, Atlanta
- 3) Juneau Construction Company, Atlanta
- 4) The Whiting-Turner Contracting Company

Teacher Education and Learning Center

Altama Avenue

4th Street

Fitness Trail

Student/
Faculty
Parking

Track

Courtyard

Faculty Parking

Parking

Student Parking

Tennis
Courts

Softball
Field

College of Coastal Georgia

Lake

LEGEND

1. Southeast Georgia Conference Center
2. Hargett Administration Building
3. Academic Building
4. Alfred W. Jones Science Building
5. Allied Health Building
6. Clara Wood Gould Memorial Library
7. James L. Andrews Student Center
8. Campus Police/Warehouse/Shop
9. Howard E. Coffin Gymnasium
10. Applied Technology Center
11. Plant Operations



APPROVED

August 9, 2011

10. Amendment to Sub-Rental Agreement, 75 5th Street, Centergy One Building, Georgia Institute of Technology

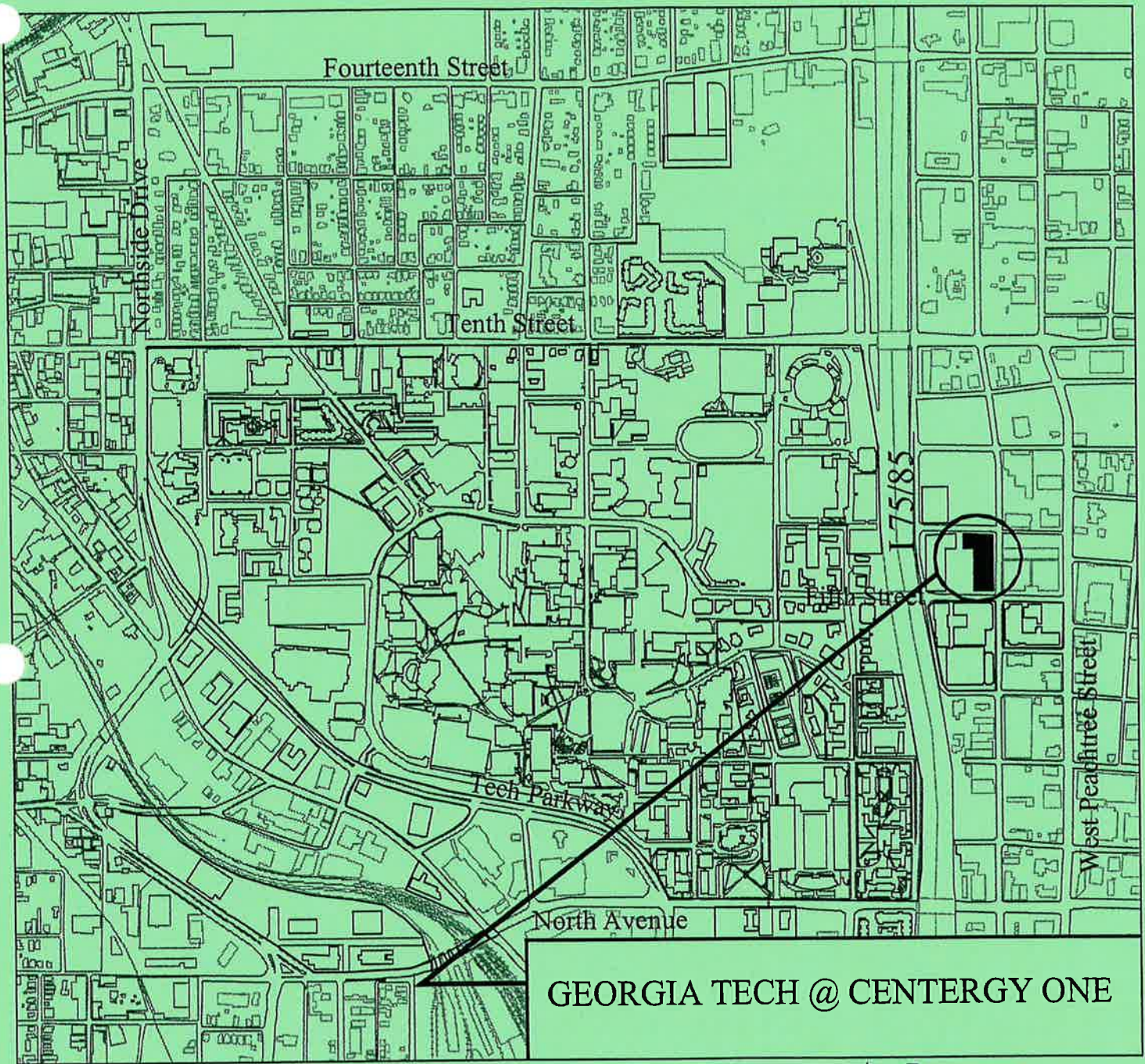
Recommended: That the Board authorize the execution of an amendment to the sub-rental agreement between Georgia Advanced Technology Ventures, Inc., Sub-Landlord, and the Board of Regents, Sub-Tenant, for approximately 12,058 square feet ("sf") of additional administrative support space located at 75 5th Street, Centergy One Building, for the period July 1, 2011, through June 30, 2012, at a monthly rent of \$85,745.18 (1,028,942.19 per year annualized/\$22.97 per square foot per year) with one one-year option to renew with rent increasing 3%, for the use of the Georgia Institute of Technology ("GIT").

Recommended further: That the terms of this amendment to sub-rental agreement be subject to review and legal approval of the Georgia Department of Law.

Understandings: In September 2002, the Board authorized sub-renting 32,740 sf for use by GIT Enterprise Innovation Institute (the "EI2"). In May 2010, the Board authorized the continuation of this sub-rental agreement. An additional 9,520 sf has been sub-rented through delegated authority to University System Office staff. This amendment will allow for this 9,520 sf sub-rental to be terminated.

This amendment will permit EI2 to consolidate space for an anticipated savings of \$124,712 per year in rent. The space will continue to be used by EI2 to accelerate the formation and growth of technology-based companies in Georgia. The space houses administrative support space for the GIT Advanced Technology Development Center (the "ATDC"), which is a part of EI2, and common areas such as conference rooms and support rooms for ATDC member companies using the incubator space.

Operating expenses, including insurance, utilities, repairs and maintenance, janitorial, management, and security are estimated to be \$371,823.40 per year annualized.



CAMPUS MAP



APPROVED

August 9, 2011

11. Sub-Rental Agreement, 75 5th Street, Centergy One Office Building, Georgia Institute of Technology

Recommended: That the Board authorize the execution of a sub-rental agreement between the Georgia Tech Research Corporation (the "GTRC"), Sub-Landlord, and the Board of Regents, Sub-Tenant, for approximately 27,969 square feet of research and administrative support space located at 75 5th Street, Centergy One Building, for the period September 1, 2011, through June 30, 2012, at a monthly rent of \$48,945.75 (\$587,349.00 per year annualized/\$21.00 per square foot per year) with options to renew on a year-to-year basis for five consecutive one-year periods, the last option period ending December 31, 2016, with rent increasing during the second option period on January 1, 2014 to a monthly rent of \$60,599.50 (\$727,194 per year annualized/\$26.00 per square foot per year), for the use of the Georgia Institute of Technology ("GIT").

Recommended further: That the terms of this sub-rental agreement be subject to review and legal approval of the Georgia Department of Law.

Understandings: This space will be used by the Georgia Tech Research Institute to conduct research primarily for government customers in the areas of computer and network security, communications and high performance computing in support of the mission of GIT.

All operating expenses, except property taxes estimated to be \$110,197.86 per year, are included in the rent rate.



12. Ground Lease and Rental Agreement, Student Center, Atlanta Metropolitan College

Recommended: That the Board declare an approximately 0.586 acre tract of unimproved real property on the campus of Atlanta Metropolitan College ("AMC") to be no longer advantageously useful to AMC or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this real property to be ground leased to the AMC Campus Project I, LLC, (the "LLC") for the purpose of providing an approximately 35,877 square foot student center and site amenities (the "Student Center").

Recommended further: That the Board authorize the execution of ground leases, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above referenced approximately 0.586 acre of real property on the campus of AMC for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Student Center and providing a construction period of not more than two years), with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term for the purpose of providing the Student Center.

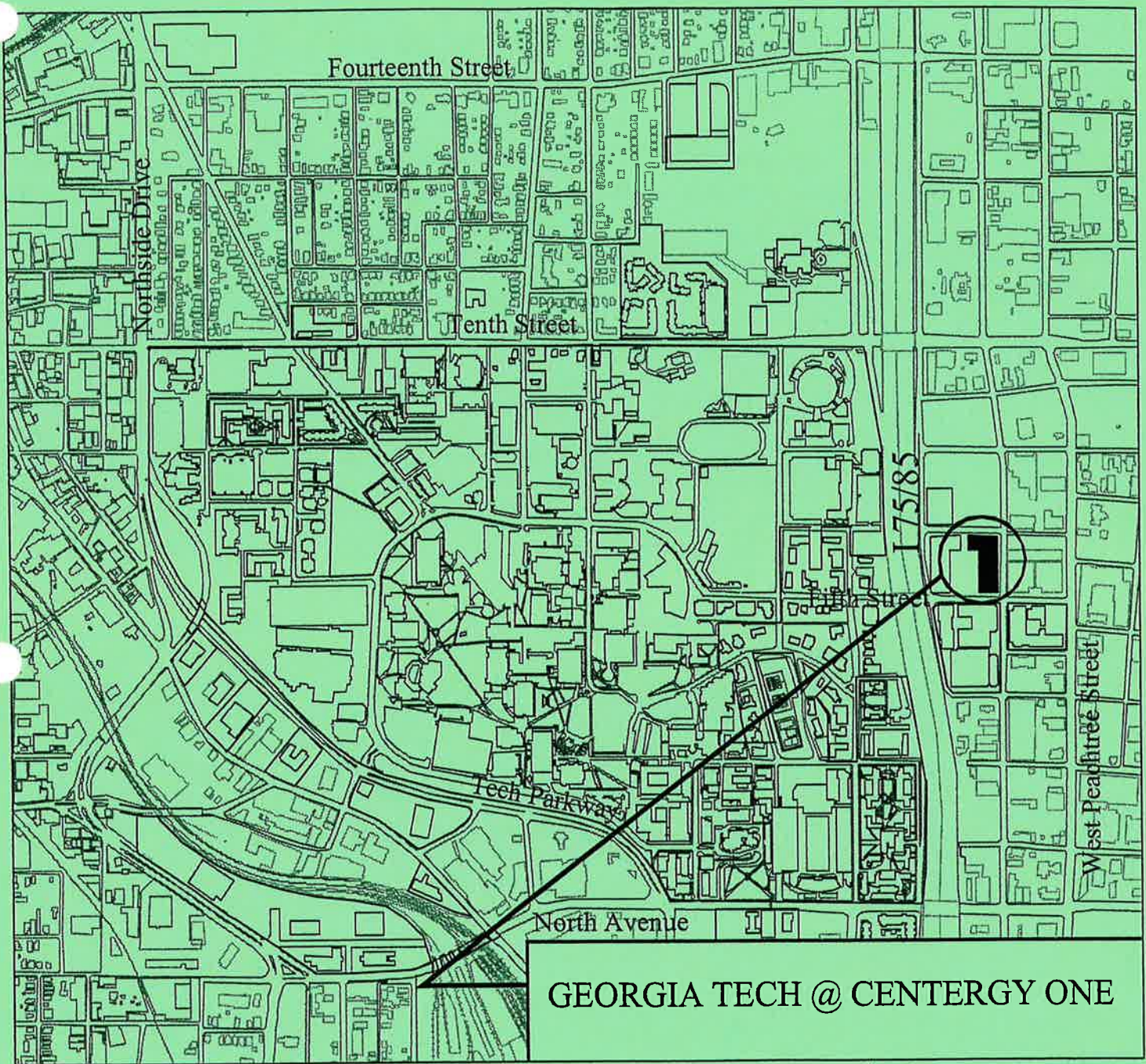
Recommended further: That the Board authorize the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Student Center for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Student Center but not earlier than August 1, 2012 and ending the following June 30 at rent not to exceed \$500,000 with an option to renew for one year at a rent not to exceed \$900,000 with further options to renew on a year-to-year basis until June 30, 2041 with rent increasing no more than 3% for each further consecutive option period exercised.

Recommended further: That the terms of these agreements be subject to review and legal approval of the Georgia Department of Law.

Recommended further: That the Board authorize the execution of site licenses between the LLC, Licensee and the Board of Regents, for early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Recommended further: That the Board authorize the execution of site licenses, easements, and agreements between the LLC, Licensee and the Board of Regents, to allow for the renovation of the existing student center, sharing of building systems, and maintenance of the common wall shared by the Student Center and the existing student center building.

Understandings: In May 2010, the Executive Director of Real Estate Ventures, Marty Nance presented an information item concerning the need for a student center at AMC through a privatization process.



GEORGIA TECH @ CENTERGY ONE



CAMPUS MAP

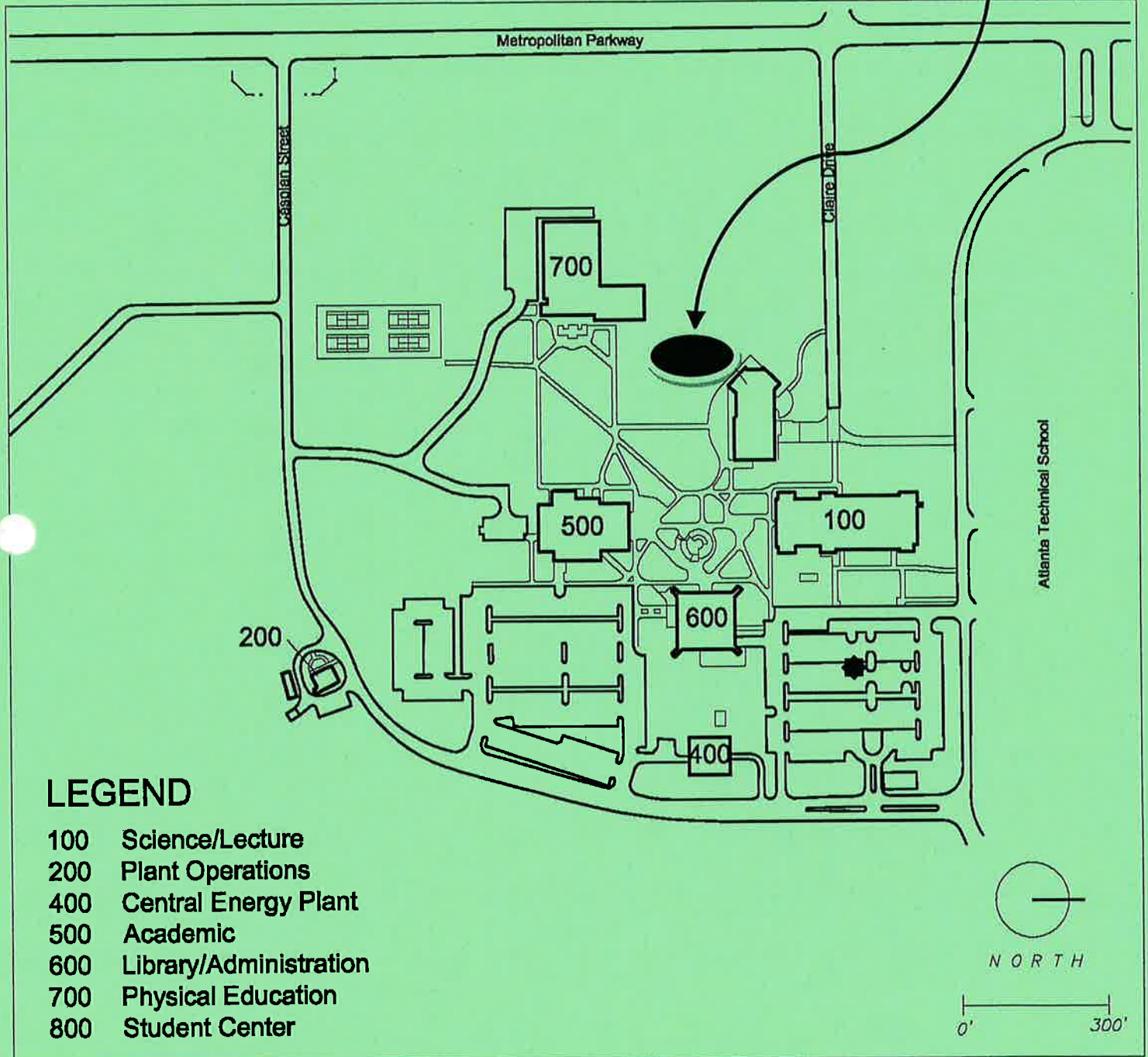
12. Ground Lease and Rental Agreement, Student Center, Atlanta Metropolitan College (Continued)

This project was authorized and a program management firm appointed by the Board in August 2010. A design professional firm was appointed by the Board in September 2010. A construction management firm was appointed by the Board in October 2010. A project budget modification was approved by the Board in May 2011 to include renovation of the existing student center.

The anticipated schedule is for the LLC to have a bond closing by the end of September 2011 and commence construction immediately thereafter. Construction is expected to be complete in September 2012 to allow occupancy by AMC during fall semester 2012.

At the end of the term of the ground lease the real property, all improvements, and any accumulated capital reserves will become the property of the Board of Regents.

New Student Center



Atlanta Metropolitan College



August 9, 2011

13. Non-exclusive Easement, Development Authority of Bulloch County and the City of Statesboro, Highway 301, Statesboro, East Georgia College

Recommended: That the Board declare an approximately 0.206 acre tract of unimproved real property located at the Statesboro instructional site of East Georgia College ("EGC") on Highway 301, to be no longer advantageously useful to EGC or other units of the University System of Georgia, but only to the extent and for the purpose of granting a non-exclusive easement to the Development Authority of Bulloch County and the City of Statesboro (the "Authority and the City") for use as a sewer and water line easement.

Recommended further: That the Board authorize the execution of a non-exclusive easement with the Authority and the City for the above-referenced tract of real property.

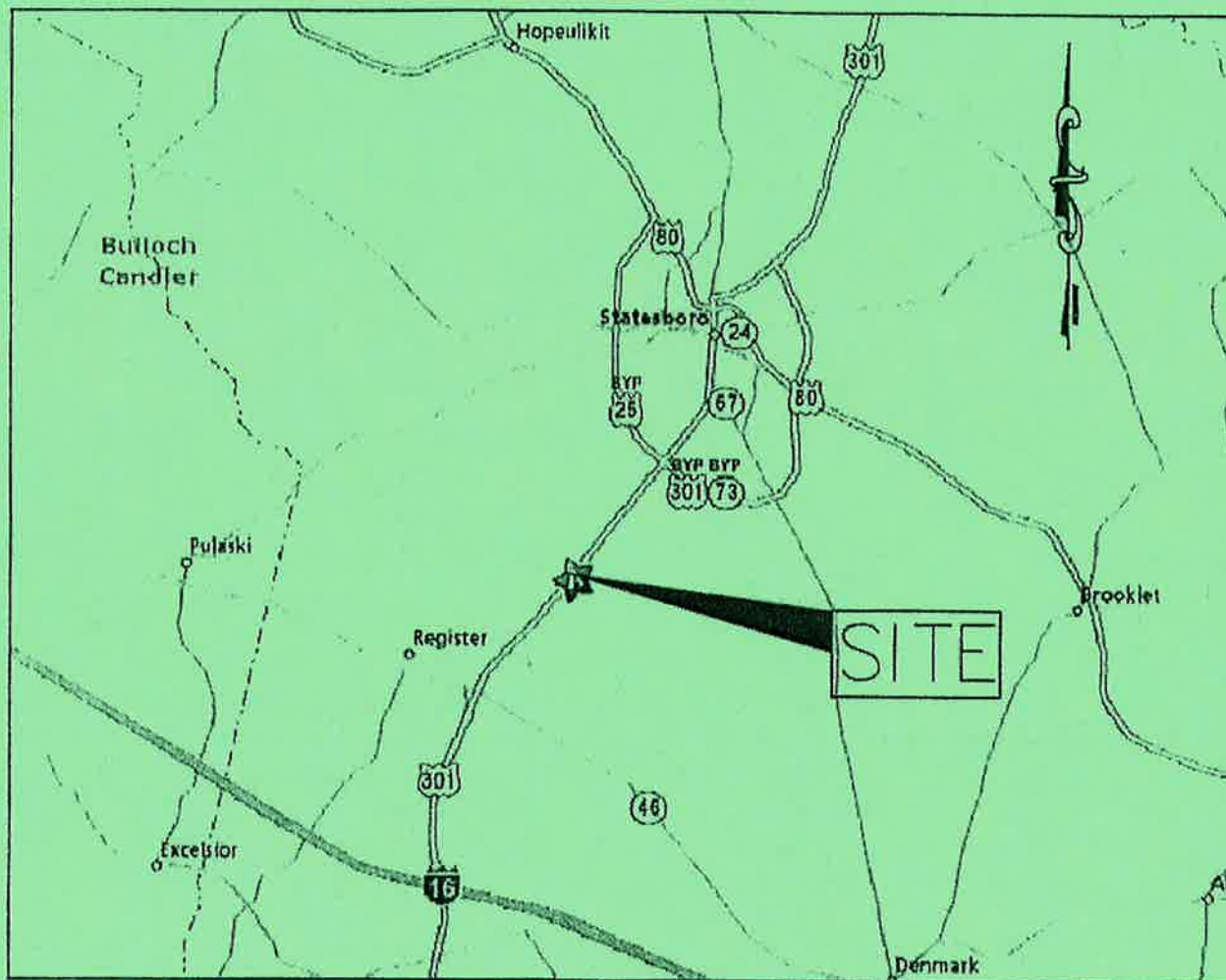
Recommended further: That the Board declare a tract of unimproved real property contiguous to the above-referenced tract, to be no longer advantageously useful to EGC or other units of the University System of Georgia, but only to the extent and for the purpose of granting a temporary construction easement for the duration of construction to the Authority and the City for the installation of the above-referenced sewer and water line.

Recommended further: That the Board authorize the execution of a temporary construction easement for the duration of construction with the Authority and the City for the above-referenced tract of real property associated with the non-exclusive easement tract.

Recommended further: That the terms of this non-exclusive easement and temporary construction easement be subject to review and legal approval by the Georgia Department of Law.

Understandings: In February 2009, the Board accepted a gift of 10.008 acres from the Bulloch County Development Authority (the "Authority") for use as an instructional site.

EGC has requested that the Authority grant an ingress/egress non-exclusive easement from the instructional site over Authority property to Riggs Road. EGC will build an access road over this non-exclusive easement to access Riggs Road. Consideration for this non-exclusive easement from the Authority is this proposed utility easement.



**EMC ENGINEERING
SERVICES, INC.**

PO Box 2088
201 S Zellerow Ave
Statesboro, Georgia 30460
Phone: (912) 764-7022
Fax: (912) 764-2864

EAST GEORGIA COLLEGE REGIONAL MAP STATESBORO, GA

DESIGN:	-
GRAPHICS:	WAS
REVIEW:	ATA
DATE:	DEC 2008
SCALE:	N.T.S.
PROJECT:	06-2999

14. Executive Session

Materials to be handed out in executive session.

This document is updated for each Board meeting and distributed to all Regents.

Institution	Project Name/Description	Board Action Date	Occupancy Date	Par Amount
ABAC	Student Housing - ABAC Place	2003	2004	\$ 31,615,000
ABAC	Student Housing - ABAC Lakeside	2006	2007	\$ 17,075,000
Albany State University	Student Housing	2005	2006	\$ 34,320,000
Albany State University	Student Center	2010	2011	\$ 18,535,000
Albany State University	Student Housing Phase II	2010	2011	\$ 26,985,000
Armstrong Atlantic State University	13040 Abercorn - Publix - Armstrong Center	2003	2004	\$ 16,380,000
Armstrong Atlantic State University	Student Housing Phase I - Compass Point	2001	2002	\$ 9,010,000
Armstrong Atlantic State University	Student Housing Phase II - Compass Point	2002	2003	\$ 8,657,000
Armstrong Atlantic State University	Student Housing - University Crossing	2005	2005	\$ 4,673,000
Armstrong Atlantic State University	Student Housing - Windward Commons	2009	2010	\$ 31,925,000
Armstrong Atlantic State University	Student Recreation Center	2004	2005	\$ 4,365,000
Armstrong Atlantic State University	Women's Athletic Fieldhouse	2006	2007	\$ 618,000
Armstrong Atlantic State University	Student Union	2008	2010	\$ 24,260,000
Augusta State University	Student Activity Center	2004	2006	\$ 11,145,000
Augusta State University	Student Housing	2004	2005	\$ 19,515,000
Bainbridge College	Student Wellness Center	2009	2010	\$ 21,265,000
BOR/OIIT	Office Facility	2003	2004	\$ 13,630,000
Clayton State University	Student Activity Center	2007	2008	\$ 19,450,000
Clayton State University	Student Housing - Laker Hall	2007	2008	\$ 23,000,000
Clayton State University	Student Housing - Clayton Station	2011	2011	\$ 28,925,000
College of Coastal Georgia	Campus Center	2010	2011	\$ 13,365,000
College of Coastal Georgia	Student Housing	2010	2011	\$ 15,590,000
Columbus State University	Conference Center	2003	2004	\$ 5,000,000
Columbus State University	Student Housing - Courtyard I	1990	1991	\$ 2,000,000
Columbus State University	Student Housing - Courtyard II	1998	1999	\$ 5,097,000
Columbus State University	Student Housing - Courtyard II Addition	2001	2001	\$ 4,000,000
Columbus State University	Student Housing - Courtyard I Addition	2003	2004	\$ 10,000,000
Columbus State University	Parking Deck	2005	2006	\$ 9,180,000
Columbus State University	Student Recreation Center	2009	2010	\$ 34,095,000
Dalton State College	Parking Deck	2008	2009	\$ 7,240,000
Darton College	Student Center	2008	2009	\$ 21,845,000
Darton College	Student Housing - Darton Commons I	2010	2011	\$ 10,655,000
Darton College	Student Housing - Darton Commons II	2010	2011	\$ 13,385,000
East Georgia College	Student Housing	2010	2011	\$ 8,910,000
Fort Valley State University	Student Center	2008	2009	\$ 9,214,000
Fort Valley State University	Stadium	2008	2009	\$ 10,816,000
Fort Valley State University	Student Housing	2006	2007	\$ 44,060,000
Fort Valley State University	Student Housing - Wildcat Commons Phase II	2008	2009	\$ 18,265,000
Gainesville College	Parking Deck	2008	2009	\$ 5,435,000
Gainesville College	Oconee Campus	2003	2003	\$ 8,215,000
Georgia College & State University	Bookstore & Theatre	2008	2010	\$ 8,385,000
Georgia College & State University	Parking Lot - 130 North Irwin	2003	2004	\$ 1,346,134
Georgia College & State University	Student Housing	2001	2002	\$ 61,610,000
Georgia College & State University	Student Housing Phase II - Including Bell Hall renovation	2004	2006	\$ 40,860,000
Georgia College & State University	Student Union Annex	2003	2004	\$ 6,493,866

University System of Georgia Public Private Ventures

8/1/2011

This document is updated for each Board meeting and distributed to all Regents.

Institution	Project Name/Description	Board Action Date	Occupancy Date	Par Amount
Georgia College & State University	Student Wellness and Recreation Center	2010	2011	\$ 31,400,000
Georgia Gwinnett College	Classroom Building	2000	2001	\$ 11,619,113
Georgia Gwinnett College	Parking Deck - Phase I	2006	2007	\$ 13,040,000
Georgia Gwinnett College	Student Services Center	2006	2008	\$ 7,760,000
Georgia Gwinnett College	Student Recreation Center	2008	2008	\$ 6,200,000
Georgia Gwinnett College	Student Housing	2008	2010	\$ 102,890,000
Georgia Gwinnett College	Student Center	2009	2010	\$ 32,680,000
Georgia Highlands College	Student Center	2011	2012	\$ 19,285,000
Georgia Institute Of Technology	Carbon-Neutral Energy Solutions Laboratory	2010	2011	\$ 13,815,000
Georgia Institute Of Technology	Electrical Substation & Electrical Distribution System	2005	2008	\$ 44,990,000
Georgia Institute Of Technology	Family housing	2002	2005	\$ 60,485,000
Georgia Institute Of Technology	GTREP Savannah	2002	2003	\$ 18,585,000
Georgia Institute Of Technology	Institute of Bioengineering & Bioscience	1999	2000	\$ 21,560,000
Georgia Institute Of Technology	Klaus Building Parking	2002	2006	\$ 9,835,000
Georgia Institute Of Technology	Molecular Material Science and Engineering	2003	2006	\$ 75,205,000
Georgia Institute Of Technology	North Avenue Apartments	2007	2009	\$ 76,795,000
Georgia Institute Of Technology	North Avenue Apartments - Dining Hall	2010	2011	\$ 8,690,000
Georgia Institute Of Technology	Student Recreation Center Complex	2001	2001	\$ 44,980,000
Georgia Institute Of Technology	Tech Square - Bookstore Auxiliary	2001	2003	\$ 11,426,050
Georgia Institute Of Technology	Tech Square - College of Management	2001	2003	\$ 54,253,286
Georgia Institute Of Technology	Tech Square - EDI	2001	2003	\$ 13,850,844
Georgia Institute Of Technology	Tech Square - Global Learning Center	2001	2003	\$ 34,860,771
Georgia Institute Of Technology	Tech Square - Hotel Auxiliary	2001	2003	\$ 4,186,443
Georgia Institute Of Technology	Tech Square - Parking	2001	2003	\$ 19,943,218
Georgia Institute Of Technology	Yamacraw	2000	2002	\$ 74,870,000
Georgia Institute Of Technology	VLP1/GATV	2010	2011	\$ 4,765,000
Georgia Institute Of Technology	Academy of Medicine Event Center	2010	2011	\$ 5,400,000
Georgia Perimeter College	Dunwoody Parking Deck	2006	2007	\$ 8,705,726
Georgia Perimeter College	Newton Campus	2005	2007	\$ 22,695,000
Georgia Perimeter College	Clarkston Parking Deck	2006	2008	\$ 8,546,353
Georgia Perimeter College	Newton Campus - Student Center	2006	2009	\$ 12,550,588
Georgia Perimeter College	Clarkston International Center	2006	2009	\$ 2,988,235
Georgia Perimeter College	Clarkston Student Success Center	2006	2009	\$ 6,037,895
Georgia Perimeter College	Decatur Student Success Center	2006	2009	\$ 8,964,706
Georgia Perimeter College	Dunwoody Student Center	2006	2009	\$ 9,356,497
Georgia Southern University	Athletic Venues	2004	2005	\$ 3,874,000
Georgia Southern University	Student Housing (Oxford and The Pines)	2002	2003	\$ 38,180,000
Georgia Southern University	Student Housing Phase II	2004	2005	\$ 32,026,000
Georgia Southern University	Recreation Center and Activity Center	2005	2006	\$ 40,540,000
Georgia Southern University	Student Housing - Centennial Place	2008	2009	\$ 55,165,000
Georgia Southern University	Student Housing - University Villas	2008	2008	\$ 13,835,000
Georgia Southern University	Student Housing - Campus Club	2011	2011	\$ 42,770,000
Georgia Southwestern State University	Student Housing - Pines and Oaks	2005	2007	\$ 27,365,000
Georgia Southwestern State University	Student Housing	2008	2009	\$ 13,820,000
Georgia State University	North Metro Center	1997	2000	\$ 10,600,000
Georgia State University	Recreation Center	1998	2001	\$ 33,430,000

University System of Georgia Public Private Ventures

8/1/2011

This document is updated for each Board meeting and distributed to all Regents.

Institution	Project Name/Description	Board Action Date	Occupancy Date	Par Amount
Georgia State University	Student Housing - Freshmen	2008	2009	\$ 18,315,000
Georgia State University	Student Housing - Piedmont Ellis Site	2005	2007	\$ 161,330,000
Georgia State University	25 Park Place - Office Building	2007	2007	\$ 58,385,000
Georgia State University	18 Edgewood Ave, 27 Auburn Ave. - Parking Deck /Office Space	2008	2010	\$ 14,850,000
Georgia State University	University Science Park	2007	2010	\$ 90,205,000
Gordon College	Student Housing - Gordon Commons	2004	2005	\$ 16,135,000
Gordon College	Student Housing - Gordon Village	2006	2008	\$ 19,285,000
Kennesaw State University	3499 Frey Lake Road	2004	2004	\$ 200,000
Kennesaw State University	Bowen Building	2008	2008	\$ 1,725,000
Kennesaw State University	Chastain Pointe	2003	2004	\$ 11,000,000
Kennesaw State University	Dining Hall	2008	2009	\$ 20,230,000
Kennesaw State University	Frey Lake Road Houses	2002	2002	\$ 3,897,870
Kennesaw State University	KSU Center	1998	1999	\$ 15,990,000
Kennesaw State University	Student Housing North Campus - University Village	2003	2004	\$ 56,240,304
Kennesaw State University	Parking	2004	2004	\$ 36,380,000
Kennesaw State University	Student Housing - University Place	2001	2002	\$ 27,998,136
Kennesaw State University	Town Point	2005	2006	\$ 15,055,000
Kennesaw State University	Student Housing - University Village II	2007	2008	\$ 53,320,000
Kennesaw State University	Central Parking Deck	2007	2008	\$ 38,550,000
Kennesaw State University	Sports and Recreation Park	2010	2011	\$ 66,830,000
Macon State College	Student Housing - College Station	2011	2011	\$ 12,405,000
Medical College of Georgia	Cancer Research Center	2003	2004	\$ 32,870,000
Middle Georgia College	Student Housing	2005	2006	\$ 26,850,000
Middle Georgia College	Student Housing (Regents, Warrior, Eastman)	2007	2009	\$ 36,340,000
North Georgia College & State University	Student Housing - Owen Hall	2001	2002	\$ 11,635,000
North Georgia College & State University	60 Main Street - Office Building	2006	2007	\$ 3,335,000
North Georgia College & State University	Recreation Center	2006	2008	\$ 15,470,000
North Georgia College & State University	Parking Deck	2006	2008	\$ 11,465,000
North Georgia College & State University	Radar Ridge Infrastructure	2006	2009	\$ 4,580,000
North Georgia College & State University	Student Housing - Cadet	2009	2010	\$ 15,180,000
North Georgia College & State University	Student Housing - Civilian	2009	2010	\$ 24,790,000
North Georgia College & State University	Parking Deck - Phase II	2009	2010	\$ 17,365,000
North Georgia College & State University	Dining Hall	2009	2011	\$ 23,325,000
North Georgia College & State University	Student Housing - Patriot Hall II	2010	2011	\$ 11,085,000
North Georgia College & State University	Student Housing - Gaillard Hall	2010	2012	\$ 8,780,000
North Georgia College & State University	Bookstore	2010	2011	\$ 10,565,000
Savannah State University	Student Housing - University Village	2000	2001	\$ 26,245,000
Savannah State University	Student Housing - University Commons	2007	2008	\$ 22,975,000
Savannah State University	Student Center	2010	2011	\$ 12,304,500
Savannah State University	Stadium	2010	2011	\$ 6,625,500
Savannah State University	Student Housing - Building A	2010	2011	\$ 5,385,000
Savannah State University	Student Housing - Building B	2010	2011	\$ 7,150,000
Savannah State University	Student Housing - Camilla Hubert	2010	2011	\$ 4,205,000
Savannah State University	Student Housing - Building C, Adams & Morgan Renovation	2010	2012	\$ 15,350,000
Savannah State University	Sports and Recreation Complex	2010	2012	\$ 4,385,000
South Georgia College	Student Center - Clower	2006	2007	\$ 2,945,000

This document is updated for each Board meeting and distributed to all Regents.

Institution	Project Name/Description	Board Action Date	Occupancy Date	Par Amount
South Georgia College	Student Housing - Tiger Village	2006	2007	\$ 12,450,000
South Georgia College	Student Housing - Tiger Village II	2009	2010	\$ 14,410,000
South Georgia College	Dining Hall	2010	2011	\$ 5,945,000
Southern Polytechnic State University	Parking Deck	2008	2009	\$ 18,605,000
Southern Polytechnic State University	Student Housing - Courtyard, Howell Hall, Norton Hall	2003	2004	\$ 26,763,000
Southern Polytechnic State University	Student Housing- Commons	2003	2003	\$ 8,927,000
Southern Polytechnic State University	Student Housing and Dining Hall	2009	2010	\$ 45,490,000
University of Georgia	Carlton Street Parking Deck	2001	2001	\$ 9,500,000
University of Georgia	Complex Carbohydrate Research Center	2005	2003	\$ 39,155,000
University of Georgia	Coverdell Building	2003	2006	\$ 25,970,000
University of Georgia	East Campus Dining	2002	2004	\$ 15,454,000
University of Georgia	East Campus Housing	2002	2004	\$ 71,779,000
University of Georgia	East Campus Housing Phase II	2009	2010	\$ 49,875,000
University of Georgia	East Campus Parking Deck	2001	2002	\$ 12,627,000
University of Georgia	Tate Student Center and Parking Deck	2007	2009	\$ 56,079,285
University of Georgia	O'Malley's Medical Building	2008	2008	\$ 15,705,000
University of Georgia	Intramural Fields Parking Deck	2008	2009	\$ 8,040,000
University of Georgia	Performing Arts Center Parking Deck	2008	2009	\$ 9,615,000
University of Georgia	Fraternity Row	2008	2009	\$ 12,505,000
University of West Georgia	Athletic Complex & Stadium	2008	2009	\$ 25,465,000
University of West Georgia	Campus Center	2004	2006	\$ 30,720,000
University of West Georgia	Student Housing Phase I	2005	2004	\$ 13,860,000
University of West Georgia	Student Housing Phase II	2004	2005	\$ 19,355,000
University of West Georgia	Student Housing - Greek Village	2008	2009	\$ 21,300,000
University of West Georgia	Parking Lots	2008	2008	\$ 5,140,000
University of West Georgia	Bookstore	2010	2011	\$ 6,015,000
Valdosta State University	Student Housing - Hopper Site	2007	2008	\$ 26,755,000
Valdosta State University	Student Health Center	2007	2008	\$ 12,065,000
Valdosta State University	Parking Decks - Oak Street and Sustella	2007	2008	\$ 46,740,000
Valdosta State University	Athletic Fieldhouse	2007	2008	\$ 5,800,000
Valdosta State University	Student Union	2008	2009	\$ 43,190,000
Valdosta State University	Student Housing - Georgia & Reade	2008	2009	\$ 28,655,000
Valdosta State University	Student Housing - Centennial, Lowdes, & Patterson	2004	2005	\$ 35,590,000

TOTAL

\$ 3,834,305,324

USG-Bond Issues Outstanding

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>ABAC</i>			
	2003A	\$26,725,000.00	ABAC Student Housing
	2003B	\$0.00	ABAC Student Housing
	2006	\$16,875,000.00	Student Housing
	Total	\$43,600,000.00	
<i>Albany State University</i>			
	2005A	\$33,110,000.00	Student Housing
	2005B	\$265,000.00	Student Housing
	2010	\$45,520,000.00	Student Housing & Student Center
	Total	\$78,895,000.00	
<i>Armstrong Atlantic State University</i>			
	2001	\$0.00	Student Housing-Compass Point I
	2002	\$0.00	Student Housing-Compass Point II
	2005A	\$14,680,000.00	Armstrong Center
	2005B	\$0.00	Armstrong Center
	2005C	\$3,965,000.00	Student Recreation Center
	2005D	\$19,020,000.00	Student Housing - Compass Point/University Crossing
	2009	\$31,925,000.00	Student Housing - Windward Commons
	2009	\$24,190,000.00	Student Union
	Total	\$93,780,000.00	
<i>Augusta State University</i>			
	2004A	\$18,905,000.00	Student Housing-University Village
	2004B	\$0.00	Student Housing-University Village
	2005A	\$10,205,000.00	Jaguar Student Center
	2005B	\$0.00	Jaguar Student Center
	Total	\$29,110,000.00	
<i>Bainbridge College</i>			
	2009A GHEFA	\$21,005,000.00	Student Wellness Center
	Total	\$21,005,000.00	
<i>BOR/OIIT</i>			
	2003	\$11,050,000.00	OITT Project
	Total	\$11,050,000.00	

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>Clayton State University</i>			
	2007	\$41,630,000.00	Student Housing & Student Activity Center
	2011	\$28,925,000.00	Student Housing - Clayton Station Apartments
		\$70,555,000.00	
<i>Total</i>			
<i>College of Coastal Georgia</i>			
	2010A GHEFA	\$13,365,000.00	Campus Center
	2010A GHEFA	\$15,590,000.00	Student Housing
		\$28,955,000.00	
<i>Total</i>			
<i>Columbus State University</i>			
	1997	\$0.00	Student Housing-Courtyard 1 & 2
	2000	\$0.00	Student Housing-Courtyard 2 Addition
	2004	\$15,000,000.00	Student Housing-Courtyard 1 Addition and Conference Center
	2006	\$8,411,433.00	Student Housing-Courtyard 1 & 2
	2006A	\$8,250,000.00	Parking Deck
	2006B	\$0.00	Parking Deck
	2009A GHEFA	\$33,505,000.00	Student Recreation Center
		\$65,166,433.00	
<i>Total</i>			
<i>Dalton State College</i>			
	2008 GHEFA	\$7,130,000.00	Parking Deck
		\$7,130,000.00	
<i>Total</i>			
<i>Darton College</i>			
	2008 GHEFA	\$21,845,000.00	Student Center
	2010	\$24,040,000.00	Student Housing - Darton Commons I & II
		\$45,885,000.00	
<i>Total</i>			
<i>East Georgia College</i>			
	2010A GHEFA	\$8,910,000.00	Student Housing
		\$8,910,000.00	
<i>Total</i>			
<i>Fort Valley State University</i>			
	2006	\$43,665,000.00	Student Housing - Wildcat Commons
	2008	\$18,265,000.00	Student Housing - Wildcat Commons Phase II
	2008 GHEFA	\$20,030,000.00	Student Center & Stadium Renovation
		\$81,960,000.00	
<i>Total</i>			
<i>Gainesville State College</i>			
	2003	\$6,365,000.00	Oconee Campus
	2008 GHEFA	\$5,350,000.00	Parking Deck
		\$11,715,000.00	
<i>Total</i>			

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>Georgia College & State University</i>			
	2002	\$0.00	Student Housing
	2003A	\$6,155,000.00	Student Center & Parking Facility
	2003B	\$0.00	Student Center & Parking Facility
	2004	\$0.00	Student Housing Phase II - Including Bell Hall Renovation
	2007	\$101,535,000.00	Student Housing Phase II - Including Bell Hall Renovation
	2008 GHEFA	\$8,385,000.00	Bookstore & Theater
	2010A GHEFA	\$31,400,000.00	Wellness & Recreation Center
	<i>Total</i>	\$147,475,000.00	
<i>Georgia Gwinnett College</i>			
	2007	\$27,000,000.00	Student Center (PDI Bldg), Fitness International, and Parking (Phase I)
	2009	\$102,890,000.00	Student Housing & Parking Lots
	2009	\$32,680,000.00	Student Center
	<i>Total</i>	\$162,570,000.00	
<i>Georgia Highlands College</i>			
	2011	\$19,285,000.00	Student Center
	<i>Total</i>	\$19,285,000.00	

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>Georgia Institute of Technology</i>			
	1997B	\$16,320,000.00	BioEngineering Building
	2001A	\$34,925,000.00	SAC II Project
	2001A	\$60,005,000.00	Yamacraw Design Center
	2001B	\$9,370,000.00	Yamacraw Design Center
	2002	\$15,070,000.00	GTREP Project
	2002A	\$94,050,000.00	Technology Square
	2003	\$59,375,000.00	Klaus Parking & Family Housing Projects
	2004	\$69,790,000.00	Molecular Science & Eng Building
	2005A	\$0.00	Electrical Substation & Electrical Distribution System
	2005B	\$4,950,000.00	Electrical Substation & Electrical Distribution System
	2007A	\$24,540,000.00	Defeat Olympic Dorms
	2007B	\$0.00	Student Housing
	2007C	\$0.00	Payment to Georgia State for Capital Construction
	2008A	\$0.00	Refund Electrical Substation Series 2005A
	2008B	\$0.00	Refund Georgia Tech North Ave Apartments Series 2007B
	2008D	\$0.00	Refund Georgia Tech North Ave Apartments Series 2007C
	2009A	\$37,175,000.00	Refunding/Refinancing of Series 2008A
	2009B-1	\$30,580,000.00	Refunding/Refinancing of Series 2008B for North Ave Apartments
	2009B-2	\$15,280,000.00	Refunding/Refinancing of Series 2008D for North Ave Apartments
	2010A	\$27,270,000.00	North Avenue Facilities: Dining, Lab CNES, & VLP1-GATV
	2010C	\$5,400,000.00	Academy of Medicine Renovation
	<i>Total</i>	\$504,100,000.00	
<i>Georgia Perimeter College</i>			
	2005	\$20,865,000.00	Newton Campus
	2007	\$57,100,000.00	Newton Student Center; Dunwoody Student Center and Parking Deck; Decatur Student Success Center; and Clarkston International Center, Student Success Center, and Parking Deck
	<i>Total</i>	\$77,965,000.00	

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>Georgia Southern University</i>			
	2002	\$31,995,000.00	Student Housing
	2004	\$31,395,000.00	Student Housing
	2005A	\$35,345,000.00	Recreation Center
	2005B	\$2,140,000.00	Recreation Center
	2008	\$67,305,000.00	Student Housing - Centennial Place and Campus Courtyard
	2011	\$42,770,000.00	Student Housing - Campus Club
	<i>Total</i>	\$210,950,000.00	
<i>Georgia Southwestern State University</i>			
	2005	\$26,800,000.00	Student Housing
	2008	\$0.00	Student Housing Phase II
	2009	\$13,765,000.00	Student Housing Phase II
	<i>Total</i>	\$40,565,000.00	
<i>Georgia State University</i>			
	1998	\$5,565,000.00	Alpharetta Campus
	1998	\$18,095,000.00	Recreation Center
	2005A	\$158,410,000.00	Student Housing
	2005B	\$70,000.00	Retail Space
	2007	\$88,735,000.00	Science Park
	2007A	\$0.00	25 Park Place Office Building
	2007B	\$0.00	25 Park Place Office Building
	2008 GHEFA	\$18,050,000.00	Student Housing
	2009A	\$60,215,000.00	Panther Place Office Space & Parking Deck: 25 Park Place; 18 Edgewood Ave; 25 Auburn Ave
	2009B	\$13,020,000.00	Panther Place Office Space & Parking Deck: 25 Park Place; 18 Edgewood Ave; 25 Auburn Ave
	<i>Total</i>	\$362,160,000.00	
<i>Gordon College</i>			
	2004A	\$14,055,000.00	Student Housing
	2004B	\$0.00	Student Housing
	2006	\$19,230,000.00	Student Housing
	<i>Total</i>	\$33,285,000.00	

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>Kennesaw State University</i>			
	1998	\$0.00	KSU Center
	2001A	\$0.00	Student Housing-University Place
	2001B	\$0.00	Parking Facilities/Frey Lake Road
	2003A	\$0.00	Student Housing-University Village/KSU Place
	2003B	\$0.00	Parking Facilities
	2004	\$6,740,000.00	Chastain Pointe & Frey Lake Road Houses
	2004 PARKING	\$28,575,000.00	Parking Facilities
	2004A	\$49,050,000.00	Student Housing
	2004C	\$16,375,000.00	Student Housing
	2004D	\$30,665,000.00	Student Housing
	2006A	\$12,560,000.00	Town Point
	2006B	\$425,000.00	Town Point
	2007	\$36,500,000.00	Central Parking Deck
	2007A	\$26,825,000.00	Student Housing - KSU Village
	2007B	\$8,015,000.00	Student Housing - KSU Village
	2007C	\$15,795,000.00	Student Housing - KSU Village
	2008	\$8,615,000.00	KSU Center
	2008	\$21,490,000.00	KSU Dining Hall
	2010A	\$43,790,000.00	Sports and Recreation Park
	2010B	\$5,255,000.00	Sports and Recreation Park
	2010C	\$17,785,000.00	Sports and Recreation Park
	<i>Total</i>	\$328,460,000.00	
<i>Macon State College</i>			
	2011A	\$12,335,000.00	Student Housing
	2011B	\$70,000.00	Student Housing
	<i>Total</i>	\$12,405,000.00	
<i>Medical College of Georgia</i>			
	2004A	\$29,435,000.00	MCG Cancer Research Center
	2004B	\$0.00	MCG Cancer Research Center
	<i>Total</i>	\$29,435,000.00	
<i>Middle Georgia College</i>			
	2005A	\$26,610,000.00	Student Housing
	2005B	\$0.00	Student Housing
	2008	\$36,285,000.00	Student Housing Phase II
	<i>Total</i>	\$62,895,000.00	

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>North Georgia College & State University</i>			
	2001A	\$0.00	Student Housing
	2001B	\$0.00	Student Housing
	2007A	\$28,735,000.00	Recreation Center, Parking Deck, Street Improvements & Office Project
	2007B	\$625,000.00	Recreation Center, Parking Deck, Street Improvements & Office Project
	2007C	\$14,525,000.00	Refund all of outstanding Student Housing Revenue Bonds, Series 2001A
	2009	\$79,710,000.00	Cadet & Civilian Student Housing, Parking Deck, Dining Hall
	2010	\$30,430,000.00	Student Housing - Patriot Hall II & Gaillard Hall and Bookstore
	<i>Total</i>	\$154,025,000.00	
<i>Savannah State University</i>			
	2000A	\$0.00	Student Housing
	2000B	\$0.00	Student Housing
	2008A	\$25,765,000.00	Student Housing - University Village
	2008B	\$22,765,000.00	Student Housing - University Commons
	2010	\$36,475,000.00	Student Housing and Sports & Intramural Complex
	2010A GHEFA	\$18,930,000.00	Student Center & Stadium Renovation
	<i>Total</i>	\$103,935,000.00	
<i>South Georgia College</i>			
	2006	\$15,170,000.00	Student Housing & Student Center
	2009	\$14,410,000.00	Student Housing - Tiger Village II
	2010	\$5,945,000.00	Dining Hall
	<i>Total</i>	\$35,525,000.00	
<i>Southern Polytechnic State University</i>			
	1997A	\$455,000.00	Student Housing
	1997B	\$0.00	Student Housing
	2003	\$30,130,000.00	Student Housing
	2008 GHEFA	\$18,605,000.00	Parking Deck
	2009A GHEFA	\$44,795,000.00	Student Housing & Dining Hall
	<i>Total</i>	\$93,985,000.00	

<i>Institution</i>	<i>Series</i>	<i>OutStanding</i>	<i>Description</i>
<i>University of Georgia</i>			
	2001	\$0.00	Carlton Street Parking Deck
	2002	\$33,525,000.00	CCRC Building
	2002	\$57,900,000.00	Student Housing - East Campus Village
	2004A	\$23,435,000.00	Coverdell Building
	2004B	\$0.00	Coverdell Building
	2007	\$55,294,285.00	Tate Center Expansion & Parking Deck
	2009	\$0.00	Carlton Street Parking Deck
	2009	\$49,055,000.00	Student Housing - East Campus Village II
	2009	\$17,655,000.00	PAC Parking Deck
	2009	\$12,485,000.00	O'Malley's Medical Building
	2009	\$12,505,000.00	Fraternity Row
	2010	\$33,965,000.00	Student Housing - Partial Refunding (of East Campus Village)
	<i>Total</i>	\$295,819,285.00	
<i>University of West Georgia</i>			
	2003	\$0.00	Student Housing
	2004	\$29,080,000.00	Campus Center
	2004A	\$17,280,000.00	Student Housing
	2004B	\$0.00	Student Housing
	2005	\$11,970,000.00	Student Housing
	2008	\$25,785,000.00	Greek Village & Parking Lots
	2008	\$25,465,000.00	Stadium and Athletic Complex
	2010A GHEFA	\$6,015,000.00	Bookstore
	<i>Total</i>	\$115,595,000.00	
<i>Valdosta State University</i>			
	2004A	\$32,210,000.00	Student Housing
	2004B	\$0.00	Student Housing
	2007	\$26,710,000.00	Student Housing - Hopper Hall
	2007	\$5,465,052.60	Athletic Facility
	2007	\$58,205,000.00	Student Health Center and Oak Street & Sustella Parking Decks
	2008A	\$42,920,000.00	Student Union
	2008B	\$28,655,000.00	Student Housing - Georgia Hall & Reade Hall
	<i>Total</i>	\$194,165,052.60	
<i>Total BOR</i>		\$3,582,315,770.60	
<i>Grand Total</i>		\$3,582,315,770.60	

Atlanta Metropolitan College Student Center

SOURCES OF FUNDS

Par Amount of Bonds	\$	11,945,000.00
Original Issue Premium/(Discount)	\$	(191,651.45)
Accrued Interest	\$	-
TOTAL SOURCES OF FUNDS	\$	11,753,348.55

USES OF FUNDS

Project Cost	\$	10,250,152.99
Costs of Issuance	\$	279,862.50
Underwriters Discount	\$	68,683.75
Debt Service Reserve Fund	\$	383,000.00
Capitalized Interest Fund	\$	771,649.31
TOTAL USES OF FUNDS	\$	11,753,348.55

BOND STATISTICS

Bond Settlement Date	15-Sep-11
Maturity Date	1-Jul-41
Years to Maturity from Bond Settlement Date	30
Date of Occupancy	1-Aug-12
Years to Maturity	29
All-Inclusive Cost	5.06331%
Arbitrage Yield	4.82673%
Debt Coverage Ratio	1.05% to 1.74%

Atlanta Metropolitan College Student Center

Project Description

Project	Estimated Size
Student Center	35,877

Enrollment Assumptions

Semesters	FY 2014 Enrollment	FY 2014 Student Fee
Fall, Spring, and Summer	7,960	\$ 796,000
Total		\$ 796,000

Cash Flow Assumptions

Student Fee	\$ 100
Enrollment Growth Rate	3.0%
Revenue Growth Rate	3.0%
Expense Growth Rate	3.0%
Replacement Reserves Growth Rate	3.0%

Proforma Analysis

<i>PROJECT REVENUES</i>	Fiscal Year 2014
Student Fee	\$ 796,000.00
Auxiliary Revenue	\$ 108,000.00
Student Fee Reserves	\$ 150,973.00
Debt Reserve Fund Earnings	\$ -
TOTAL REVENUES	\$ 1,054,973.00
<i>PROJECT EXPENSES</i>	
Operating and Maintenance	\$ 184,766.00
Annual Fees and Expenses	\$ 33,390.00
Repair and Replacement Fund	\$ 36,953.00
TOTAL EXPENSES	\$ 255,109.00
NET OPERATING INCOME	\$ 799,864.00
ANNUAL DEBT SERVICE	\$ 763,425.00
CASH FLOW	\$ 36,439.00
DEBT COVERAGE RATIO	1.05

**MINUTES OF THE MEETING OF THE
COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE**

The Internal Audit, Risk, and Compliance Committee of the Board of Regents of the University System of Georgia met on Tuesday, August 9, 2011, in Room 7007 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Kenneth R. Bernard, Jr., called the meeting to order at approximately 2:30 p.m. Present, in addition to Chair Bernard, were Vice Chair Robert F. Hatcher and Regents C. Thomas Hopkins Jr., James R. Jolly, Donald M. Leebern, Jr., Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr.

The committee agenda and report is attached hereto.

There being no further business to come before the committee, the meeting was adjourned at approximately 3:10 p.m. on Tuesday, August 9, 2011.



APPROVED

August 9, 2011

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

August 9, 2011

1. Approval Item: Internal Audit Charter

Recommended: That the Board approve the Internal Audit Charter.

Background: The Internal Audit Charter defines the purpose, authority, and responsibility of the internal audit function of the University System of Georgia. The professional standards governing internal audit state that the chief audit executive must “periodically review the internal audit charter and present it to senior management and the board for approval.” The charter was last approved in August 2010. At this meeting, Chief Audit Officer & Associate Vice Chancellor John Fuchko, III will present the Internal Audit Charter for approval.



UNIVERSITY SYSTEM OF GEORGIA (USG)

INTERNAL AUDIT CHARTER

Introduction

Internal auditing provides independent and objective assurance and consulting services to the Board of Regents (Board), the Chancellor, and institution leadership in order to add value and improve operations. The internal audit activity helps the University System Office (USO) and USG institutions accomplish their objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of governance, risk management, compliance, and internal control processes.

Role of the Internal Audit Function

USO Internal Audit and the campus internal audit staffs will provide internal audit services for the University System. All Directors of Internal Audit at institutions having an internal audit function shall have a direct reporting relationship to the President of that institution and to the Chief Audit Officer / Associate Vice Chancellor (CAO). The CAO shall have the authority to direct the institutional internal audit functions to audit specific areas at their institutions as needed to fulfill the system-wide audit plan. The CAO will report all significant audit issues directly to the Chair of the Committee on Internal Audit, Risk, and Compliance (Committee) and to the Chancellor.

Organizational Responsibilities

1. The CAO has the responsibility to develop a System-wide audit plan in conjunction with the Committee based on a documented risk assessment that encompasses all components of the System. The Committee will approve this plan while the CAO may approve minor changes to the Audit Plan as needed. The CAO will coordinate audit plan implementation with USG institution internal auditors and with the State Department of Audits and Accounts.
2. The CAO is responsible for providing functional coordination and guidance for System-wide internal audit and compliance activities that include:
 - a) Meet with appropriate component officials to review the status of institution audit work and review resources needed for the OIAC.
 - b) Approve campus internal audit charters as required.
 - c) Review audit results from all campus-based internal auditors and the State Department of Audits and Accounts.
 - d) Monitor the implementation of audit recommendations system-wide. Chief Business Officers and/or campus audit directors will prepare a report of the implementation status of all audit recommendations, have it approved by the campus President and submit it to the CAO on a periodic basis using the procedures established by the CAO. Implementation status of significant and material audit recommendations will be reported periodically to the Committee.
 - e) Periodically prepare a summary of internal audits and highlight matters of interest for audits conducted at each institution and present such data to the Committee and to the Chancellor.
 - f) Attend meetings of the Committee and Board as required.
 - \\ Ensure that all audits conducted by the University System Office have been thoroughly reviewed and discussed with appropriate institutional officials prior to being released to the Chancellor or to the Committee Chair.

12. Provide consulting services at the request of institution management and with the CAO's approval consistent with the IIA standards governing consulting engagements. Consulting engagements undertaken by the OIAC should have the potential to contribute to the improvement of governance, risk management, compliance, and/or internal controls within the USG or within a USG institution.

Reporting Procedures

The President of the institution receiving an internal audit report from the OIAC will respond within 30 days. This response will indicate agreement or disagreement, proposed actions, and the dates for completion for each specific finding and recommendation. If a recommendation is not accepted, the reason should be given. A final written report will be prepared and issued by the CAO.

Authorization

To the extent permitted by law, the OIAC has full access to all activities, records, properties, and personnel within the University System of Georgia. The OIAC is authorized to review and appraise all policies, plans, and procedures. Documents and other materials provided to the OIAC will be handled in the same prudent manner as handled by those employees normally accountable for them.

Approved by the Board of Regents of the University System of Georgia on August 10, 2011:

Benjamin J. Tarbutton, III
Chair of the Board of Regents

Date

Kenneth R. Bernard, Jr.
Chair of the Committee on Internal Audit,
Risk, and Compliance

Date

Henry M. Huckaby
Chancellor

Date



APPROVED

2. Approval Item: Compliance Charter

Recommended: That the Board approve the Compliance Charter.

Background: The Compliance Charter defines the purpose, authority, and responsibility of the University System of Georgia compliance and ethics function. The federal standards governing compliance programs states that the “organization’s governing authority shall be knowledgeable about the content and operation of the compliance and ethics program and shall exercise reasonable oversight with respect to the implementation and effectiveness of the compliance and ethics program.” A charter is a recognized tool to enhance oversight of the compliance function. The charter was last approved in August 2010. At this meeting, Executive Director of Compliance and Enterprise Risk Scott Woodison will present the Compliance Charter for approval.



UNIVERSITY SYSTEM OF GEORGIA (USG) **COMPLIANCE CHARTER**

Introduction

The Compliance and Ethics Program promotes an organizational culture that encourages ethical conduct and a commitment to compliance with the law. The Compliance and Ethics Program also assists the Board, the Chancellor, and institution leadership to prevent and detect criminal conduct by USG employees involving USG institutions through exercising due diligence.

Role of the Compliance Function

The USO Compliance and Ethics Program (Compliance) is responsible for directing the University System Office Compliance function which oversees the management of USO-specific compliance risks. Compliance advises the Board, the Chancellor, and System/institution leadership on significant compliance risks and action steps to mitigate significant compliance risks across the USG. The Chief Audit Officer / Associate Vice Chancellor (CAO) is responsible for providing system-wide coordination and support to USG institutional compliance functions. Finally, Compliance may conduct compliance investigations and reviews across the USG as needed to discharge an effective compliance program.

Organizational Responsibilities

1. The CAO is responsible for providing functional coordination and guidance for System-wide compliance activities that include:
 - a) Attend meetings of the Committee and Board as required.
 - b) Oversee the establishment of a USG compliance and ethics function and support the establishment of institutional compliance and ethics functions.
 - c) Periodically report to the Committee on significant compliance and ethics activities.
2. USG compliance and ethics professionals shall implement a compliance and ethics program consistent with the 2010 Federal Sentencing Guidelines definition of an Effective Compliance and Ethics Program. Additionally, compliance and ethics program personnel shall comply with the Code of Ethics for Compliance and Ethics Professionals as adopted by the Society of Corporate Compliance and Ethics.

Compliance and Ethics Program Responsibilities

The compliance and ethics program responsibilities include:

1. Develop and manage a USO compliance function to manage USO-specific compliance risks;
2. Advise the Board, the Chancellor, and institution management on significant campus or USO compliance risks and provide action steps to mitigate significant compliance risks;

3. **Information Item: Committee on Internal Audit, Risk, and Compliance Orientation and Forward Agenda**

The Committee on Internal Audit, Risk, and Compliance (Committee) maintains a one-year forward agenda that details items scheduled for approval and review by the Committee. At this meeting, Committee Chair Regent Kenneth R. Bernard, Jr. and Chief Audit Officer and Associate Vice Chancellor Mr. John Fuchko, III will review the planned forward agenda and obtain the Committee's feedback on additional agenda items that should be addressed over the coming year.

The operations of the Committee are specified in the Committee's Charter as approved by the Board of Regents. A copy of the approved charter will be provided to all Regents and Mr. Fuchko will be available to address any questions the Committee members may have with respect to the Charter.

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE
FORWARD AGENDA - AS OF AUGUST 1, 2011**

Category	Item (Focus Area)													Total
		Jun-11	Aug-11	Sep-11	Oct-11	Nov-11	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12	Mins
Regular Issues	Approve USG Audit Risk Assessment and Plan	No Planned Meeting		15				5				No Planned Meeting	No Planned Meeting	30
	Review Audit Results			10				10						20
	Presentation from Campus Auditor			10			15		5					30
	Enterprise Risk Management (ERM) - Risk Owner Update				20		20			20				60
	Set Committee Agenda & Conduct Orientation		10											10
	Review State Audit Plan		15											15
	Review State Audit Results									20				20
	Approve Audit Charter		5											5
	Approve Compliance Charter		5											5
	Approve Committee Charter and Perform Self-Assessment						25							25
	Review Strategic Plan Implementation Progress						10							10
	Compliance and Ethics Program - Policy Proposal and Annual Update							20						20
	Approve Institutional Audit Plans										10			10
	Review Audit Staffing Report & Policy Recommendation				20									20
	ERM Systemwide Implementation Update					10								10
	Review Proposed USG Audit Benchmarks & Measures					10								20
	Review Chief Audit Officer's Performance and Confirm Auditor Independence					30					30			60
	Annual Report - Office of Internal Audit & Compliance						5							
	Internal Audit Peer Review & Quality Assurance Update				5						5			
	Significant/Major Issues - Late Resolution - Written Report			5			5		5		5			
Time Required (mins):		0	35	35	40	60	65	45	10	40	40	0	0	370



PowerPoint Presentation
White Paper, Discussion, or Combination
Written Correspondence Only



BOARD OF REGENTS

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

CHARTER

Introduction

The Committee on Internal Audit, Risk, and Compliance (Committee) is the primary committee of the Board of Regents (Board) charged with oversight for auditing, risk management, and compliance and ethics activities within the University System of Georgia (USG). This Charter broadly defines the Committee's roles with respect to auditing, risk management, and compliance. However, nothing in this Charter shall be construed to the limit the authority of the Board or the Committee.

Committee Responsibilities - Auditing

The responsibilities of the Committee, as it pertains to auditing, are broadly summarized as follows:

1. Monitor the effectiveness of management's system of internal control.
2. Monitor the USG's efforts to prevent, deter, and detect fraud.
3. Ensure open communications among management, internal auditors, external auditors, and the Committee.
4. Discuss audit issues with external auditors as required by relevant professional standards.
5. Monitor the performance of the USG internal audit function to include ensuring institutional audit officer and USG chief audit officer (CAO) qualifications and independence.
6. Review the results of the internal audit quality assurance program.
7. Meet with the CAO on a periodic basis to review the internal audit risk assessment and audit plan.
8. Review with the CAO and management selected significant findings during the year and management's response to those findings, any restrictions placed on the scope of audit work, and any significant changes to the approved audit plan.
9. Direct the CAO to conduct audits or reviews as needed to address significant risk issues.
10. Periodically review the status of open audit findings and other issues to include the progress made in closing open issues.
11. Solicit feedback from institutional and USG management on specific findings or issues as deemed necessary by the Committee.
12. Review and submit the Audit Charter to the Board for approval on an annual basis to include changes needed to ensure that the audit function is complying with professional standards and addressing emerging audit issues.
13. Approve the appointment and termination of the USG CAO.

Committee Responsibilities – Risk Management

The responsibilities of the Committee, as it pertains to risk management, are broadly summarized as follows:

1. Assist the Board in fulfilling its oversight responsibilities with regards to major USG risks as defined in Board policy.
2. Provide assurance to the Board that major risks are being identified and managed across the USG through formal risk management programs.
3. Ensure that major risks are being aggregated at the System level and review the steps management has taken with respect to these risks.
4. Evaluate USG risk exposure and define the Board's risk tolerance.
5. Review reports pertaining to major risks and pertaining to the effectiveness of the USG risk management activities.

4. Information Item: State Audit Plan – Fiscal Year 2011 Audits

The Georgia Department of Audits and Accounts is charged by state law with performing the University System of Georgia's external financial audit. Engagements conducted include full audits, management reports, and agreed-upon procedures. At this meeting, Chloe Haidet, Director, Technology Risk & Assurance, Georgia Department of Audits and Accounts and Claire Arnold, Deputy Director, Education Audit Division, Georgia Department of Audits and Accounts will detail state audit plans for the University System Fiscal Year 2011 audit engagements.

Appendix A-1

**Board of Regents
University System of Georgia
Plan Year 2012
Open Access POS (PPO)
Healthcare Plan Premiums**

Active Employee Rates

	PPO Premium	Open Access POS Premium
	2011	2012
<i>Employee Only</i>		
Employee	\$ 166.68	\$ 175.34
Employer	\$ 388.92	\$ 409.14
<i>Total Rate</i>	\$ 555.60	\$ 584.48
<i>Employee + Child</i>		
Employee	\$ 300.02	\$ 315.62
Employer	\$ 700.02	\$ 736.42
<i>Total Rate</i>	\$1,000.04	\$1,052.04
<i>Employee + Spouse</i>		
Employee	\$ 350.02	\$ 368.22
Employer	\$ 816.72	\$ 859.18
<i>Total Rate</i>	\$1,166.74	\$1,227.40
<i>Family</i>		
Employee	\$ 483.34	\$ 508.46
Employer	\$1,127.78	\$1,186.42
<i>Total Rate</i>	\$1,611.12	\$1,694.88

Appendix A-2

**Board of Regents
University System of Georgia
Plan Year 2012
Health Savings Account (HSA-qualified)
Open Access POS (PPO)
Healthcare Plan Premiums**

Active Employee Rates

	HSA/PPO Premium	HSA Open Access POS Premium
	2011	2012
<i>Employee Only</i>		
Employee	\$ 27.70	\$ 43.70
Employer	\$249.28	\$247.68
Total Rate	\$276.98	\$291.38
<i>Employee + Child</i>		
Employee	\$ 48.40	\$ 76.38
Employer	\$435.60	\$432.78
Total Rate	\$484.00	\$509.16
<i>Employee + Spouse</i>		
Employee	\$ 56.16	\$ 88.62
Employer	\$505.50	\$502.24
Total Rate	\$561.66	\$590.86
<i>Family</i>		
Employee	\$ 76.88	\$121.30
Employer	\$691.80	\$687.34
Total Rate	\$768.68	\$808.64
<i>Retiree w/Medicare</i>		
Employee	\$ 27.70	\$ 43.70
Employer	\$249.28	\$247.68
Total Rate	\$276.98	\$291.38
<i>Retiree + One (both w/Medicare)</i>		
Employee	\$ 56.16	\$ 88.62
Employer	\$505.50	\$502.24
Total Rate	\$561.66	\$590.86

Appendix A-3

**Board of Regents
University System of Georgia
Plan Year 2012 Preferred Provider Organization (PPO)
Retiree Healthcare Plan Premiums**

	PPO Premium 2011			PPO Premium 2012		
	Enrolled	Not Enrolled	One Enrolled	Enrolled	Not Enrolled	One Enrolled
<i>Retiree (Medicare Eligible)</i>						
Employee	\$ 94.12	\$194.12		\$ 99.00	\$199.00	
Employer	\$219.58	\$452.96		\$231.00	\$464.36	
Total Rates	\$313.70	\$647.08		\$330.00	\$663.36	
<i>Retiree (Medicare Eligible) w/Child</i>						
Employee	\$ 227.44	\$ 327.44		\$ 239.26	\$ 339.26	
Employer	\$ 530.72	\$ 764.04		\$ 558.30	\$ 791.62	
Total Rates	\$ 758.16	\$1,091.48		\$ 797.56	\$1,130.88	
<i>Retiree w/Spouse (both Medicare Eligible)</i>						
Employee	\$ 188.20	\$ 388.20	\$ 288.20	\$ 197.98	\$ 397.98	\$ 297.98
Employer	\$ 439.16	\$ 905.80	\$ 672.48	\$ 461.98	\$ 928.64	\$ 695.30
Total Rates	\$ 627.36	\$1,294.00	\$ 960.68	\$ 659.96	\$1,326.62	\$ 993.28
<i>Retiree (Non-Medicare Eligible) w/Medicare Eligible Spouse</i>						
Employee	\$ 260.78	\$ 360.78		\$ 274.34	\$ 374.34	
Employer	\$ 608.48	\$ 841.82		\$ 640.12	\$ 873.46	
Total Rates	\$ 869.26	\$1,202.60		\$ 914.46	\$1,247.80	
<i>Retiree (Medicare Eligible) w/ Non- Medicare Eligible Spouse</i>						
Employee	\$ 277.46	\$ 377.46		\$ 291.88	\$ 391.88	
Employer	\$ 647.40	\$ 880.74		\$ 681.06	\$ 914.40	
Total Rates	\$ 924.86	\$1,258.20		\$ 972.94	\$1,306.28	
<i>Retiree w/Spouse (Both Medicare Eligible) w/ Family</i>						
Employee	\$ 321.38	\$ 521.38	\$ 421.38	\$ 338.24	\$ 538.24	\$ 438.24
Employer	\$ 750.38	\$1,216.56	\$ 983.22	\$ 789.24	\$1,255.92	\$1,022.58
Total Rates	\$1,071.76	\$1,737.94	\$1,404.60	\$1,127.48	\$1,794.16	\$1,460.82
<i>Retiree (Non-Medicare Eligible) w/Medicare Eligible Spouse & Family</i>						
Employee	\$ 403.24	\$ 503.24		\$ 424.18	\$ 524.18	
Employer	\$ 940.84	\$1,174.24		\$ 989.78	\$1,223.10	
Total Rates	\$1,344.08	\$1,677.48		\$1,413.96	\$1,747.28	
<i>Retiree (Medicare Eligible) w/ Non-Medicare Eligible Spouse & Family</i>						
Employee	\$ 410.56	\$ 510.56		\$ 431.90	\$ 531.90	
Employer	\$ 957.94	\$1,191.32		\$1,007.76	\$1,241.12	
Total Rates	\$1,368.50	\$1,701.88		\$1,439.66	\$1,773.02	

Appendix A-4

Board of Regents
University System of Georgia
Plan Year 2012
Kaiser Permanente HMO
Healthcare Plan Premiums

Active Employee Rates

	Kaiser HMO Premium	Kaiser HMO Premium
	2011	2012
<i>Employee Only</i>		
Employee	\$ 122.36	\$ 132.30
Employer	\$ 285.50	\$ 308.68
Total Rates	\$ 407.86	\$ 440.98
<i>Employee + Child</i>		
Employee	\$ 220.24	\$ 238.14
Employer	\$ 513.90	\$ 555.64
Total Rates	\$ 734.14	\$ 793.78
<i>Employee + Spouse</i>		
Employee	\$ 256.96	\$ 277.82
Employer	\$ 599.56	\$ 648.26
Total Rates	\$ 856.52	\$ 926.08
<i>Family</i>		
Employee	\$ 354.84	\$ 383.64
Employer	\$ 827.92	\$ 895.18
Total Rates	\$1,182.76	\$1,278.82

Appendix A-5

Board of Regents University System of Georgia Plan Year 2012 Kaiser Permanente HMO Healthcare Plan Premiums

Retiree Rates

	Kaiser HMO Premium 2011	Kaiser HMO Premium 2012
<i>Retiree w/Medicare*</i>		
Employee	\$ 107.38	\$ 114.02
Employer	\$ 250.54	\$ 266.08
<i>Total Rates</i>	\$ 357.92	\$ 380.10
<i>Retiree w/Spouse, Both w/Medicare*</i>		
Employee	\$ 214.76	\$ 228.06
Employer	\$ 501.06	\$ 532.16
<i>Total Rates</i>	\$ 715.82	\$ 760.22
<i>Retiree w/Child w/Medicare</i>		
Employee	\$ 229.74	\$ 243.74
Employer	\$ 536.04	\$ 568.70
<i>Total Rates</i>	\$ 765.78	\$ 812.44
<i>Retiree w/Spouse, One w/Medicare</i>		
Employee	\$ 229.74	\$ 243.74
Employer	\$ 536.04	\$ 568.70
<i>Total Rates</i>	\$ 765.78	\$ 812.44
<i>Retiree w/Spouse & Family, One w/Medicare</i>		
Employee	\$ 345.96	\$ 366.94
Employer	\$ 807.28	\$ 856.22
<i>Total Rates</i>	\$1,153.24	\$1,223.16
<i>Retiree w/Spouse & Family, Both w/Medicare</i>		
Employee	\$ 337.12	\$ 357.76
Employer	\$ 786.58	\$ 834.78
<i>Total Rates</i>	\$1,123.70	\$1,192.54

Appendix A-6

**Board of Regents
University System of Georgia
Plan Year 2012
BlueChoice HMO
Healthcare Plan Premiums**

Active Employee Rates

	BlueChoice HMO Premium	Blue Choice HMO Premium
	2011	2012
<i>Employee Only</i>		
Employee	\$ 123.96	\$ 130.40
Employer	\$ 289.24	\$ 304.28
<i>Total Rate</i>	\$ 413.20	\$ 434.68
<i>Employee + Child</i>		
Employee	\$ 223.14	\$ 234.74
Employer	\$ 520.62	\$ 547.70
<i>Total Rate</i>	\$ 743.76	\$ 782.44
<i>Employee + Spouse</i>		
Employee	\$ 260.32	\$ 273.86
Employer	\$ 607.40	\$ 638.98
<i>Total Rate</i>	\$ 867.72	\$ 912.84
<i>Family</i>		
Employee	\$ 359.50	\$ 378.18
Employer	\$ 838.80	\$ 882.42
<i>Total Rate</i>	\$1,198.30	\$1,260.60

Appendix A-7

**Board of Regents
University System of Georgia
Plan Year 2012
Indemnity Dental Plan Premiums
("Employee-Pay-All" Program)**

	Indemnity Dental Premium	Indemnity Dental Premium
	2011	2012
Employee Only	\$30.84	\$30.84
Employee + Child	\$58.58	\$58.58
Employee + Spouse	\$61.66	\$61.66
Family	\$98.66	\$98.66

MINUTES OF THE MEETING OF THE HEALTH PROFESSIONS AND EDUCATION COMMITTEE

The Health Professions and Education Committee of the Board of Regents of the University System of Georgia, meeting as the Committee of the Whole, met on Wednesday, August 10, 2011, in Room 7007 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Kenneth R. Bernard, Jr., called the meeting to order at approximately 9:11 a.m. Present, in addition to Chair Bernard, were Regents Larry R. Ellis, Rutledge A. Griffin, Jr., Robert F. Hatcher, C. Thomas Hopkins, Jr., James R. Jolly, Donald M. Leebern, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., Neil L. Pruitt, Jr., Wanda Yancey Rodwell, Richard L. Tucker, Larry Walker, and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr. was excused.

President Ricardo Azziz of the Georgia Health Sciences University, made a presentation to the committee regarding recommendations to the Board from the committee and its four subcommittees. An audio recording of President Azziz's presentation is on file and available for inspection in the Office of the Secretary to the Board. The committee took no action.

There being no further business to come before the committee, the meeting was adjourned at approximately 9:29 a.m. on Wednesday, August 10, 2011.

**MINUTES OF THE MEETING OF THE
FINANCE AND BUSINESS OPERATIONS COMMITTEE**

The Finance and Business Operations Committee of the Board of Regents of the University System of Georgia met on Tuesday, August 9, 2011, in Room 7007 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Philip A. Wilheit, Sr., called the meeting to order at approximately 1:45 p.m. Present, in addition to Chair Wilheit, were Vice Chair James R. Jolly and Regents Kenneth R. Bernard, Jr., Robert F. Hatcher, C. Thomas Hopkins Jr., Donald M. Leebern, Jr., Richard L. Tucker, and Larry Walker. The Vice Chair of the Board, Regent William H. NeSmith, Jr., and Chancellor Henry M. Huckaby also were in attendance.

The committee agenda and report is attached hereto.

There being no further business to come before the committee, the meeting was adjourned at approximately 2:20 p.m. on Tuesday, August 9, 2011.

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

August 9, 2011

1. Information Item: Summary of the University System of Georgia Budget Process

The Vice Chancellor for Fiscal Affairs, John Brown, will provide a summary update of the University System of Georgia Budget Process.

2. **Information Item: State of Georgia Revenue Outlook for the University System**

The Vice Chancellor for Fiscal Affairs, John Brown, will provide an update on the State of Georgia Revenue Outlook and its impact on the University System of Georgia.

3. **Overview of FY 2013 Budget Request**

The Vice Chancellor for Fiscal Affairs, John Brown, will provide an overview of the State of Georgia FY 2013 Budget Request.

MINUTES OF THE MEETING OF THE COMMITTEE ON ORGANIZATION AND LAW

The Organization and Law Committee of the Board of Regents of the University System of Georgia met on Tuesday, August 9, 2011, in Room 5158 of the Board's offices, 270 Washington St., S.W. The Chair of the Committee, Regent Larry R. Ellis, called the meeting to order at approximately 2:35 p.m. Present, in addition to Chair Ellis, were Regents Rutledge A. Griffin, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., Neil L. Pruitt, Jr., Wanda Yancey Rodwell, and Benjamin J. Tarbutton, III. Regents W. Mansfield Jennings, Jr., and Kessel D. Stelling, Jr. were excused.

The committee agenda and report is attached hereto.

EXECUTIVE SESSION

At approximately 3:00 p.m. on Tuesday, August 9, 2011, Chair Larry R. Ellis called for an executive session for the purpose of discussing personnel matters and student academic records. With motion properly made and variously seconded, the committee members present voted unanimously to go into executive session. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), affidavits regarding these executive sessions are on file with the Office of the Secretary to the Board.

At approximately 3:35 p.m. on Tuesday, August 9, 2011, Chair Ellis reconvened the committee in its regular session.

With motion properly made and variously seconded, the committee denied the applications for review of presidential decisions brought by Deborah Fonteneau, John Douglas, Joy Laskar, Neetu Sud, Steven Carroll, Cassandra Smith, Kathy Audulewicz, Gabriel Ave-Lallemont, and Joel L. Smith, Jr. The committee also denied five student applications numbered 2136, 2137, 2140, 2144, and 2154. Finally, the committee returned the application from Dr. Stephen Carey to Georgia State University President Mark Becker for further consideration.

ADJOURNMENT

There being no further business to come before the committee, the meeting was adjourned at approximately 3:42 p.m. on Tuesday, August 9, 2011.

AGENDA

COMMITTEE ON ORGANIZATION & LAW

1. Applications for Review

Applications for review are appeals made to the Board of Regents pursuant to Article VIII of The Bylaws. They are typically personnel matters and issues of academic status, which are discussed in executive session.



2. Cooperative Organization: Kennesaw State University

The President of Kennesaw State University wishes to work with campus and community partners to establish a cooperative organization. The President requests your permission to create and enter into an agreement with the KSU Athletic Association. The purpose of the KSU Athletic Association will be to assist the University and its faculty, staff, students and administrators in their athletic and affinity endeavours. The KSU Athletic Association will work collaboratively with the University in the University's athletic and affinity efforts.



3. Mutual Aid Agreements: Middle Georgia College

Middle Georgia College seeks permission from the Board of Regents to enter into a mutually beneficial arrangement to engage in emergency management services with the City of Cochran, as well as Bleckley County.



4. Resolution: Savannah State University Resolution

Recommended: That the Board approve the “Resolution for Exclusion of Certain Directors or Officers” identifying membership of the Executive Committee as the President, Vice President for Administration/Facility Security Officer/Project Director and Chairman of Engineering Department/Technical Advisor, and waiving the need for Board members from having access to classified information effective Aug. 10, 2011. The Committee and Board approved a similar resolution during the Board’s May 2009 meeting.

Background: Savannah State University has been awarded a contract with Science Applications Corporation International (SAIC). Currently, Savannah State University is in the process of obtaining a Department of Defense Facility Security Clearance, which is needed in order to perform specific terms and conditions relating to the SAIC contract.

The SAIC contract will allow Savannah State University to recruit and retain high quality students, as well as develop well educated and qualified graduates. Students will benefit through innovative instruction, mentoring and applied research. Other student benefits include the delivery of high quality education in the sciences, engineering, technology and research. Savannah State University students will be well equipped with the knowledge and applications of sciences and technology to excel with a competitive edge.

Moreover, students will benefit from the SAIC contract through enhanced program offerings that provide broad-based learning in a variety of subjects such as business, critical thinking, communication skills, community involvement and work experience. Savannah State University graduates will be poised to compete effectively in the public and private sectors.

The partnership between Savannah State University and SAIC will provide additional faculty and staff opportunities for training and development. Opportunities for increased salaries will help to attract, motivate and retain a highly talented, committed and diverse work force.

Additionally, the Facility Security Clearance will provide Savannah State University an opportunity to compete for other federal contracting prospects. The new funding sources will be a gateway to increase student scholarships, enhance programs, retain and recruit a highly skilled and qualified workforce and maximize student success.

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

270 WASHINGTON STREET, SW
ATLANTA, GEORGIA 30334-1450 30334-1450

OFFICE OF LEGAL AFFAIRS

RESOLUTION FOR EXCLUSION OF CERTAIN DIRECTORS OR OFFICERS

I, James Burns Newsome, do hereby certify that I am the Secretary to the Board of Regents of the University System of Georgia, and that the following is a true and correct copy of a resolution adopted by the Board of Regents of the University System of Georgia at a meeting held at Suite 7025, 270 Washington Street, SW, Atlanta, Georgia, on the tenth day of August, 2011, at which time a quorum was present.

WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that certain senior management officials and the Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board and other officers, provided that this action is recorded in the organization minutes.

NOW THEREFORE BE IT DECLARED that the Board of Regents has designated an Executive Committee at Savannah State University for the purpose of providing oversight of all classified programs at the University. The membership of this Executive Committee shall be composed of those persons occupying the following positions at Savannah State University: President, Vice President for Administration/Facility Security Officer/Project Director and chairman of the Engineering Department/Technical Advisor, who at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as a member of this Executive Committee, such individual shall immediately make application for the required security clearance; and

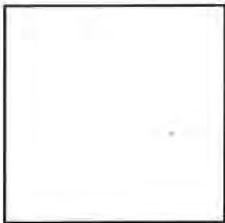
BE IT RESOLVED FURTHER that all members of the Board of Regents of the University System of Georgia, and the following officers of the Board shall not require, shall not have, and can be effectively excluded from access to **CLASSIFIED** information in the possession of the University.

NAME	TITLE
Kenneth R. Bernard, Jr.	Board of Regents Member
Larry R. Ellis	Board of Regents Member
Rutledge A. Griffin, Jr.	Board of Regents Member
Robert F. Hatcher	Board of Regents Member
C. Thomas Hopkins, Jr.	Board of Regents Member
W. Mansfield Jennings, Jr.	Board of Regents Member
James R. Jolly	Board of Regents Member
Donald M. Leebern, Jr.	Board of Regents Member
William H. NeSmith, Jr.	Board of Regents Member
Doreen Stiles Poitevent	Board of Regents Member
Willis J. Potts, Jr.	Board of Regents Member

NAME	TITLE
Neil L. Pruitt, Jr.	Board of Regents Member
Wanda Yancey Rodwell	Board of Regents Member
Kessel D. Stelling, Jr.	Board of Regents Member
Benjamin J. Tarbuton, III	Board of Regents Member
Richard L. Tucker	Board of Regents Member
Larry Walker	Board of Regents Member
Phillip A. Wilheit, Sr.	Board of Regents Member
Henry M. Huckaby	Board of Regents Member
Mostapha Sarhan	Acting Vice President for Academic Affairs, Savannah State University
Edward Jolley	Vice President for Fiscal Affairs, Savannah State University
Irvin Clark	Vice President for Student Affairs, Savannah State University

IN WITNESS WHEREOF I have hereunto set my hand and affixed the seal of the Board of Regents of the University System of Georgia, this tenth day of August, 2011.

J. Burns Newsome, Secretary to the Board



MINUTES OF THE MEETING OF THE COMMITTEE ON REAL ESTATE AND FACILITIES

The Real Estate and Facilities Committee of the Board of Regents of the University System of Georgia met on Tuesday, August 9, 2011, in Room 7007 of the Board's offices, 270 Washington St., S.W. The chair of the committee, Regent Larry Walker, called the meeting to order at approximately 3:10 p.m. Present, in addition to Chair Walker, were Vice Chair Donald M. Leebern, Jr. and Regents Kenneth R. Bernard, Jr., Robert F. Hatcher, C. Thomas Hopkins Jr., James R. Jolly, Richard L. Tucker, and Philip A. Wilheit, Sr. The Vice Chair of the Board, Regent William H. NeSmith, Jr., and Chancellor Henry M. Huckaby also were in attendance.

The committee agenda and report is attached hereto.

EXECUTIVE SESSION

At approximately 3:48 p.m. on Tuesday, August 9, 2011, Chair Larry Walker called for an executive session for the purpose of discussing the acquisition of real property. With motion properly made and variously seconded, the committee members present voted unanimously to go into executive session. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), affidavits regarding these executive sessions are on file with the Office of the Secretary to the Board.

At approximately 4:33 p.m. on Tuesday, June 7, 2011, Chair Walker reconvened the committee in its regular session and announced that the committee authorized the acquisition of real property during the executive session.

ADJOURNMENT

There being no further business to come before the committee, the meeting was adjourned at approximately 4:34 p.m. on Tuesday, August 9, 2011.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 9, 2011

1. Information Item: Facilities Committee Orientation

The Vice Chancellor for Facilities, Linda M. Daniels, will provide a review of the role and responsibilities of the Committee on Real Estate and Facilities.

2. Information Item: Bond Sale Resolution General Obligation Bond Issue Update

In June 2011, the Board adopted the Resolution prepared by the Revenue Division of the Georgia Department of Law covering the issuance of 2011 General Obligation Bonds (the "G. O. Bonds") by the State of Georgia through the Georgia State Financing and Investment Commission for use in funding projects for the University System of Georgia.

The Revenue Division of the Georgia Department of Law has prepared on behalf of the Board of Regents a Resolution (Appendix I) to cover the sale of 2011 G. O. We are providing the Board and update of Bonds actually sold for the following projects:

Project No.	Project Name	June Board Action	Actual Bond Sale
<u>FY 2010 Capital Projects</u>			
J-152	"Consolidated Medical Education Commons" - Georgia Health Sciences University	<u>2,000,000</u>	<u>0</u>
		\$2,000,000	\$0
<u>FY 2011 Capital Projects</u>			
J-101	"Health Science Building" - Valdosta State University	0	0
J-161	"Addition to Lane Library/Library Renovations" - Armstrong Atlantic State University	5,000,000	5,000,000
J-164	"Biology Building" - Georgia Southern University	14,000,000	14,000,000
J-171	"Major Repair and Renovations" - University System of Georgia	30,000,000	30,000,000
J-181	"Ray Charles Fine Arts Center" - Albany State University	0	0
J-182	"Wrightsboro Site Expansion" - Augusta State University	0	0
J-183	"Humanities-Law Building" - Georgia State University	0	0

2. Information Item: Bond Sale Resolution General Obligation Bond Issue Update
(Continued)

Project No.	Project Name	June Board Action	Actual Bond Sale
J-184	"Veterinary Medical Learning Center" - University of Georgia	0	0
GRA	"R & D Equipment Statewide" - Georgia Research Alliance	<u>6,000,000</u>	<u>6,000,000</u>
		\$55,000,000	\$55,000,000
<u>FY 2012 Capital Projects</u>			
J-141	"Historic/Tift/ Lewis/Herring Renovation" - Abraham Baldwin Agricultural College	3,250,000	3,250,000
J-164	"Biology Building" - Georgia Southern University	21,000,000	21,000,000
J-165	"Nursing Building" - University of West Georgia	16,500,000	16,500,000
J-167	"Academic Sciences Building" - Atlanta Metropolitan College	1,000,000	0
J-168	"Health and Human Sciences Building" - Georgia Southwestern State University	7,800,000	7,800,000
J-173	"Eco-Commons Area A - Infrastructure" - Georgia Institute of Technology	4,200,000	4,200,000
J-185	"Forsyth County Campus" - North Georgia College & State University	3,000,000	0
J-186	"Infrastructure" - South Georgia College	1,200,000	1,200,000
J-187	"Teacher Education & Learning Center" - College of Coastal Georgia	7,600,000	7,600,000
J-189	"Education Facility" - Kennesaw State University	2,000,000	2,000,000

2. **Information Item: Bond Sale Resolution General Obligation Bond Issue Update**
(Continued)

Project No.	Project Name	June Board Action	Actual Bond Sale
J-191	"Major Repair and Renovations" - University System of Georgia	45,000,000	0
J-192	"4 H Rock Eagle" - University of Georgia	2,500,000	2,500,000
J-193	"Ag Experiment Station and Cooperative Extension MRR" - University of Georgia	4,000,000	4,000,000
J-194	"Ag Experiment Station and Cooperative Extension Equip." - University of Georgia	1,000,000	1,000,000
J-195	"Infrastructure - Campuswide" - Georgia Gwinnett College	7,100,000	7,100,000
J-196	"Renovation of Gamble Hall" - Armstrong Atlantic State University	2,750,000	2,750,000
GPL-56	"Middle Georgia Regional Library (Jeffersonville, Twiggs County)" - Georgia Public Library Service	<u>1,150,000</u>	<u>1,150,000</u>
FY2011 & FY2012 Subtotal		\$131,050,000	\$82,050,000
Total Bond Sale		\$188,050,000	\$137,050,000

3. **Information Item: Emergency Preparedness and Planning Report**

In conformance with Board of Regents policy 9.12.5, Emergency Planning and Preparedness, the University System of Georgia Chief Facilities Officer, Vice Chancellor Linda M. Daniels, will update the Board on emergency planning and preparedness activities for Fiscal Year 2011.

4. **Authorization of Project, Project No. BR-66-1104, Shooting Sports Education Center, Georgia Southern University**

Recommended: That the Board authorize Project No. BR-66-1104, Shooting Sports Education Center, Georgia Southern University ("GSOU") with a total project budget of \$4,125,000 to be funded from a \$3,300,000 grant from the Georgia Department of Natural Resources (the "DNR"), a \$500,000 donation and \$325,000 from GSOU student recreation fee reserves.

Understandings: The Shooting Sports Education Center, a partnership between the DNR and GSOU, will include approximately 24,000 square feet for indoor archery and rifle ranges and administrative staff offices. The facility will serve as the regional office for the DNR Wildlife Resources Division and for the National Archery in the Schools Program. Rental agreements will be entered into for these uses.

The estimated construction cost for this project is \$3,200,000.

~~The project is consistent with GSOU's master plan.~~

In light of previously planned facilities being displaced and the campus need for additional recreation facilities, community outreach and economic development the project is contingent upon a sector master plan update.

If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the project in accordance with Board of Regents procedures.



APPROVED

August 9, 2011

4. Authorization of Project, Project No. BR-66-1104, Shooting Sports Education Center, Georgia Southern University

Recommended: That the Board authorize Project No. BR-66-1104, Shooting Sports Education Center, Georgia Southern University ("GSOU") with a total project budget of \$4,125,000 to be funded from a \$3,300,000 grant from the Georgia Department of Natural Resources (the "DNR"), a \$500,000 donation and \$325,000 from GSOU student recreation fee reserves.

Understandings: The Shooting Sports Education Center, a partnership between the DNR and GSOU, will include approximately 24,000 square feet for indoor archery and rifle ranges and administrative staff offices. The facility will serve as the regional office for the DNR Wildlife Resources Division and for the National Archery in the Schools Program. Rental agreements will be entered into for these uses.

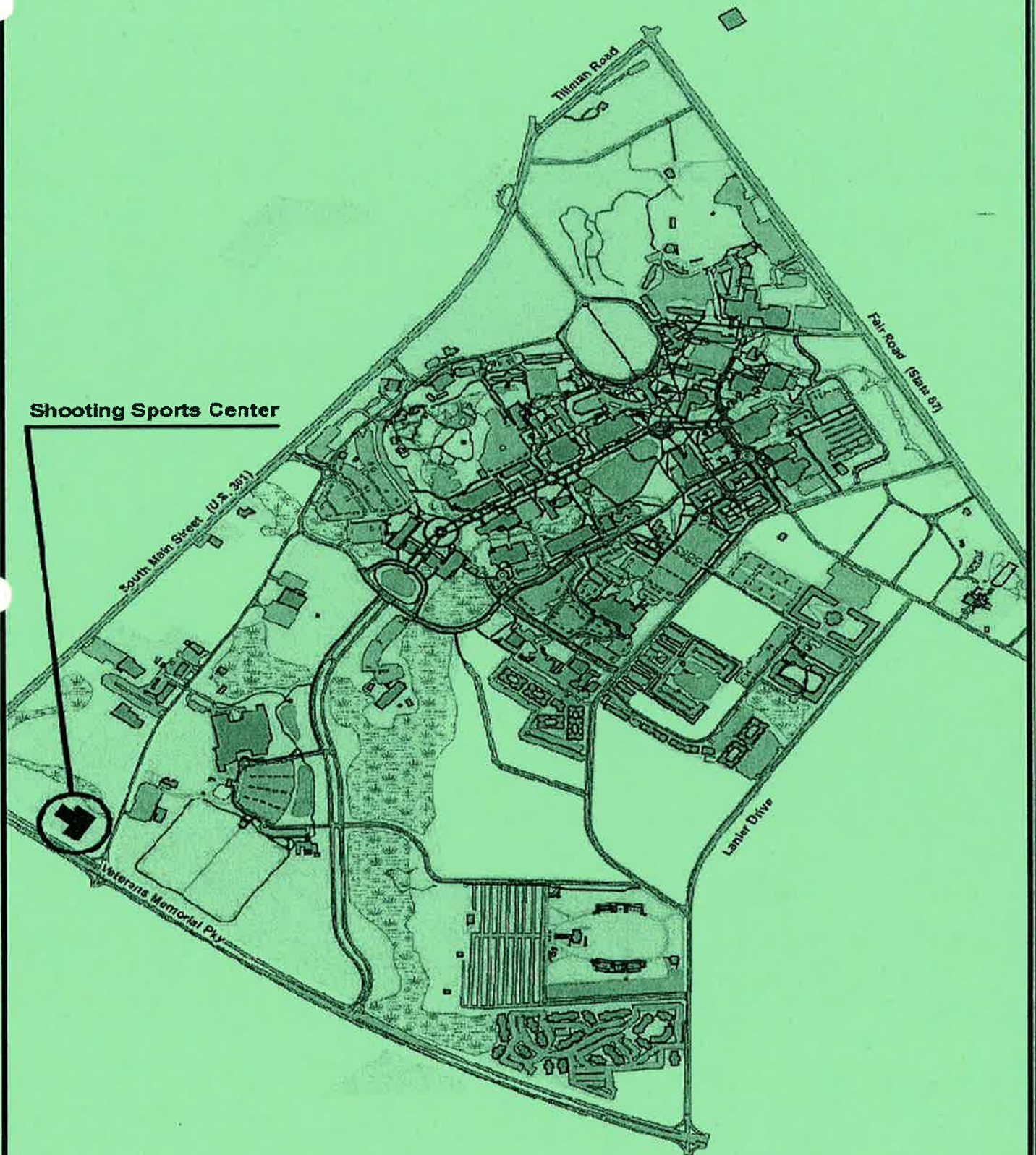
The estimated construction cost for this project is \$3,200,000.

The project is consistent with GSOU's master plan.

If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the project in accordance with Board of Regents procedures.



GEORGIA SOUTHERN
UNIVERSITY



Physical Plant Division
Facilities Planning, Design & Construction

Scale 1:6,000 Created By: Dustin Sharber



August 9, 2011

5. Authorization of Project, Project No. BR-30-1201, National Electric Energy Testing Research and Applications Center Building Expansion, Forest Park, Georgia Institute of Technology

Recommended: That the Board authorize Project No. BR-30-1201, National Electric Energy Testing Research and Applications Center ("NEETRAC") Building Expansion, Georgia Institute of Technology ("GIT"), with a total project budget of \$1.2 million to be funded from NEETRAC designated funds.

Understandings: This addition will connect two existing NEETRAC buildings, the High Voltage Lab and the Cable Aging Chamber, to expand research facilities and permit the consolidation of NEETRAC operations into a single campus in Forest Park. The expansion will consolidate offices and supplement and relocate existing testing facilities including additional testing, lab, meeting, and office space to conduct testing and research on electrical transmissions cables. This expansion will permit termination of a rental agreement of 20,570 square feet, for an annual savings of \$198,000.

The estimated construction cost for this project is \$1.1 million.

If authorized by the Board, the University System Office staff and GIT will proceed with design and construction of the project in accordance with Board of Regents procedures.

NEETRAC

National Electric Energy Testing Research &
Application Center



GEORGIA INSTITUTE
OF TECHNOLOGY



NEETRAC FOREST PARK, GEORGIA





6. **Authorization of Project and Appointment of Program Management Firm, Design Professional Firm, and Construction Management Firm, Project No. PPV-91-1001, Recreation & Wellness Center, Macon State College**

Recommended: That the Board authorize Project No. PPV-91-1001, Recreation & Wellness Center, Macon State College ("MSC"), with a total project budget of \$21,500,000 to be funded through a public private venture.

Recommended further: That the Board appoint the first-named program management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Recommended further: That the Board appoint the first-named design professional firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Recommended further: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Understandings: This project was presented to the Board as an information item in June 2011.

The approximately 75 - 80,000 square foot Recreation & Wellness Center will include, among others, spaces for fitness center, free weights and cardio, gymnasium, running track, racquetball courts, multi-purpose room for recreation, locker rooms, and student gathering areas.

This project is consistent with MSC's master plan.

Following public advertisement, qualifications-based selection processes were held in accordance with Board of Regents procedures. The following recommendations are made:

Total Project Cost:	\$21,500,000
Construction Cost (Stated Cost Limitation):	\$17,000,000



August 9, 2011

6. **Authorization of Project and Appointment of Program Management Firm, Design Professional Firm, and Construction Management Firm, Project No. PPV-91-1001, Recreation & Wellness Center, Macon State College (Continued)**

Number of Program Management firms that applied for this commission: 13

Recommended Program Management firms in rank order:

- 1) SP Design Group, Macon
- 2) Hendessi & Associates, Atlanta
- 3) Carter, Atlanta

Number of Design Professional firms that applied for this commission: 24

Recommended Design Professional firms in rank order:

- 1) Lyman Davidson Dooley, Inc., Marietta
- 2) Menefee + Winer Architects, Atlanta
- 3) Pieper O'Brien Herr Architects, Alpharetta

Number of Construction Management firms that applied for this commission: 22

Recommended Construction Management firms in rank order:

- 1) Chris R Sheridan & Company General Contractors, Macon
- 2) Juneau Construction Company, Atlanta
- 3) Ajax Building Corporation of Georgia, Atlanta



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Macon Campus

1. **Administration** Academic Affairs, Business Office, Development and Alumni Affairs, Institutional Advancement, President's Office
2. **Library (LIB)** Academic Resource Center, Technical Assistance Center
3. **Plant Operations**
4. **Sciences Annex (SCI)** Technology Resources
5. **Learning Support (LS)** Counseling Center, Disability Services, Regional Educational Service Agency

6. **Auditorium** (Enter through LS building.)
7. **Charles H. Jones Building (JONES)** Mathematics and Computer Science, Natural Sciences and Engineering, Respiratory Therapy, School of Nursing and Health Sciences
8. **Professional Sciences Center (PSC)** Conference Center, Continuing Education, Educational Technology Center, External Affairs, School of Business, School of Information Technology
9. **Education Building** (Under Construction)

10. **Student Life Center (SLC)** Academic Advising Center, Admissions, Bookstore, Cafeteria, Career Services, Financial Aid, Game Room, Registrar, School of Education, Student Affairs, Student Support Services, Testing Center
11. **Wellness Center (WELL)** Gymnasium (GYM), Health Clinic, Human Resources
12. **Arts Complex (ART)** Rehearsal Hall, Theatre
13. **Humanities/Social Sciences (HSS)** History and Political Science, Humanities, Psychology and Sociology, School of Arts and Sciences

★ Designated Smoking Area ☒ Emergency Call Box ♿ Accessible Entrance

Recreation & Wellness Center

