MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA HELD AT Atlanta Georgia May 12, 2009

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Tuesday, May 12, 2009, in the Board Room, 270 Washington St., S.W. The Chair of the Board, Regent Richard L. Tucker, called the meeting to order at approximately 1:00 p.m. Present on Tuesday, in addition to Chair Tucker, were Vice Chair Robert F. Hatcher and Regents James A. Bishop, Kenneth R. Bernard, Jr., Hugh A. Carter, Jr., William H. Cleveland, Felton Jenkins, W. Mansfield Jennings, Jr., James R. Jolly, Elridge W. McMillan, Donald M. Leebern, Jr., William H. NeSmith, Jr., Doreen Stiles Poitevint, Willis J. Potts, Jr., Wanda Yancey Rodwell, Kessell D. Stelling, Jr., Benjamin Tarbutton, III, and Allan Vigil.

INVOCATION

The invocation was given by Regent Felton Jenkins.

SAFETY BRIEFING

The safety briefing was given by Chief Bruce Holmes.

ATTENDANCE REPORT

The attendance report was given by the Secretary to the Board J. Burns Newsome.

APPROVAL OF MINUTES

The minutes of the Board of Regents meeting held on April 14-15, 2009, were unanimously approved.

PRESENTATION: STUDENT ADVISORY COUNCIL

Chancellor Erroll B. Davis, Jr., and Associate Vice Chancellor Tonya Lam recognized Mr. Daniel Sanchez, a Dalton State College student and member of the University System Student Advisory Council. On behalf of the Student Advisory Council, Mr. Sanchez awarded the 2009 recognition award to Regent Willis J. Potts, Jr., for his exceptional service to and support of the Student Advisory Council.

CHANCELLOR'S REPORT

In his report, Chancellor Erroll B. Davis, Jr., reflected on the end of the academic year and the transitions being made from one year to the next. He spoke of the 48,000 students who will soon graduate from University System institutions and of the many commencements, inaugurations, and graduation ceremonies he had attended since the Board's April meeting. These ceremonies underscore the importance of the Board and the University System to the lives of so many Georgians.

The Chancellor introduced John Fuchko, III, the Board's interim chief audit officer. The Chancellor discussed Mr. Fuchko's background and noted that Mr. Fuchko is yet another example of the University System's successfully grooming its leaders from within.

The Chancellor also reflected on the past year. He noted that it was a year of economic challenges but one in which the Board's commitment to long-range planning had paid extraordinary dividends. University System presidents were asked to serve an additional 23,000 students with fewer and fewer resources. The presidents met this challenge with great success.

The Chancellor cautioned that the economy is still fragile and that effective planning will be more critical than ever. He discussed the Board's emergency planning efforts as well as planning work on the University System's core curriculum. The Chancellor also stated that, although the Board's planning strategies will be tested by resource constraints, the Chancellor is confident that the Board will meet the challenges ahead.

COMMITTEE OF THE WHOLE: STRATEGIC PLANNING

Under the leadership of Chair Robert F. Hatcher, the Strategic Planning Committee met as a Committee of the Whole at approximately 1:30 p.m. on Tuesday, May 12, 2009. All Regents were present.

Associate Vice Chancellor Shelley Nickel, Chief Bruce Holmes, President Everette J. Freeman of Albany State University, Assistant Vice President Elaine Manglitz of Clayton State University, and Mr. Steve Harris, Director of Safety and Emergency Preparedness at the University of Georgia, presented an update on the University System Presidential Project on Emergency Operations Planning and Student Health and Behavioral Issues. President Freeman informed the Board that the recent merger the projects on emergency planning and student health and behavior will create many synergies in terms of training, communications, and the crisis response network. After presenting a short video depicting a campus emergency, the presenters discussed the status of the University System's emergency and student health and behavior planning efforts.

COMMITTEE REPORTS

EXECUTIVE AND COMPENSATION COMMITTEE

The Executive and Compensation Committee met on Tuesday, May 12, 2009, at approximately 9:30 a.m. in room 7019. Committee members in attendance were Chair Richard L. Tucker, Vice Chair Robert F. Hatcher, and Regents W. Mansfield Jennings, Jr., James R. Jolly, Donald M. Leebern, Jr., Elridge McMillan, and Allan Vigil.

At approximately 9:32 a.m. on Tuesday, May 12, 2009, Chair Richard L. Tucker called for an executive session for the purpose of discussing personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are as listed above. The Chancellor and members of his senior staff also were present. In accordance with H.B. 278, Section 3 (amending O.C.G.A. 50-14-4), an affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Chair Tucker reconvened the committee in its regular session at approximately 10:20 a.m. and announced that no actions were taken during executive session.

The committee meeting adjourned at approximately 10:25 a.m.

COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs met on Tuesday, May 12, 2009, at approximately 10:30 a.m. in room 5158. Committee members in attendance were Chair James A. Bishop, Vice Chair Kessel D. Stelling, Jr., and Regents Kenneth R. Bernard, Jr., Hugh A. Carter, Jr., W. Mansfield Jennings, Jr., Elridge W. McMillan, and Doreen Stiles Poitevint. The Chair of the Board, Richard L. Tucker, Chancellor Erroll B. Davis, Jr., the Chief Academic Officer & Executive Vice Chancellor, Susan Herbst, and other System Office staff and institutional representatives also were in attendance. Chair Bishop reported to the Board that the Committee reviewed 17 items, 16 of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. <u>Revision to *The Policy Manual*</u>, Sections 803.08.01 and 803.08.02, Employment of Full-time Lecturers and Senior Lecturers

The Board revised Policy 803.08.01 ("Employment of Full-Time Lecturers") and 803.08.02 ("Senior Lecturers") as shown below effective May 12, 2009.

803.08.01 EMPLOYMENT OF FULL-TIME LECTURERS

To carry out special instructional functions such as basic skills instruction, universities may appoint instructional staff members to the position of lecturer. Lecturers are not eligible for the award of tenure. Reappointment of a lecturer who has completed six consecutive years of service to an institution will be permitted only if the lecturer has demonstrated exceptional teaching ability and extraordinary value to the institution. The reappointment process must follow procedures outlined by the institution (BR Minutes, February 2007). Not more than 10-percent of an institution's FTE corps of primarily undergraduate instruction may be lecturers and/or senior lecturers (BR Minutes, 1992- 93, p. 188).

Revised Policy:

803.08.01 EMPLOYMENT OF FULL-TIME LECTURERS

To carry out special instructional functions such as basic skills instruction, universities institutions, including Georgia Gwinnett College, may appoint instructional staff members to the position of lecturer. Lecturers are not eligible for the award of tenure. Reappointment of a lecturer who has completed six consecutive years of service to an institution will be permitted only if the lecturer has demonstrated exceptional teaching ability and extraordinary value to the institution. The reappointment process must follow procedures outlined by the institution (BR Minutes, February 2007). Not more than 10 20 percent of an institution's FTE corps of primarily undergraduate instruction may be lecturers and/or senior lecturers (BR Minutes, 1992- 93, p. 188).

Current Policy:

803.08.02 SENIOR LECTURERS

The title of senior lecturer may be used at the discretion of the universities that employ lecturers. Universities are discouraged from initial hiring at the senior lecturer level. Lecturers who have served for a period of at least six years at the employing university may be considered for promotion to senior lecturer if the university has adopted this title and has clearly stated promotion criteria. Promotion to senior lecturer requires approval by the president and must be reported as a matter of information to the Senior Vice Chancellor for Academics and Fiscal Affairs when promotions for ranked faculty are transmitted to the University System Office. Reappointment procedures for senior lecturers are not eligible for the award of tenure (BR Minutes, August 2002).

Revised Policy:

803.08.02 SENIOR LECTURERS

The title of senior lecturer may be used at the discretion of the universities **institutions** that employ lecturers. Universities **Institutions** are discouraged from initial hiring at the senior lecturer level. Lecturers who have served for a period of at least six years at the employing university **institution** may be considered for promotion to senior lecturer if the university **institution** has adopted this title and has clearly stated promotion criteria. Promotion to senior lecturer requires approval by the president. and must be reported as a matter of information to the Senior Vice Chancellor for Academics and Fiscal Affairs when promotions for ranked faculty are transmitted to the University System Office. Reappointment procedures for senior lecturers follow the same reappointment procedures as those for lecturers. Senior lecturers are not eligible for the award of tenure (BR Minutes, August 2002).

2. <u>Addition to *The Policy Manual*</u>, Section 803.01.03, Inter-Institutional Faculty <u>Appointments</u>

The Board revised *The Policy Manual* to reflect a new policy on inter-institutional faculty appointments as shown below, effective May 12, 2009.

New Policy:

803.01.03 INTER-INSTITUTIONAL FACULTY APPOINTMENTS

Inter-institutional appointments should be used for faculty who are employed full-time at one University System of Georgia institution but are also engaged in teaching, research, and/or service at another University System of Georgia institution. Interinstitutional appointments must be approved by the primary University System of Georgia institution where the faculty member is employed full-time (hereafter referred to as the home institution), as well as the other USG campus(es) (hereafter referred to as secondary institutions). Appointments at secondary institutions shall be called Affiliate Faculty Appointments. Institutions interested in offering these types of appointments must develop inter-institutional appointment policies and procedures, which must be approved by the Executive Vice Chancellor and Chief Academic Officer or his/her designee. Guidelines for inter-institutional appointment policies and procedures can be found in the Academic Affairs Handbook.

3. <u>Revision to The Policy Manual, Section 803.08, Non-Tenure Track Personnel</u>

The Board revised Policy 803.08, "Non-Tenure Track Personnel", as shown below effective May 12, 2009.

Current Policy:

803.08 NON-TENURE TRACK PERSONNEL

Institutions of the University System are authorized to establish professional positions designated as non-tenure track positions. Each institution shall prepare annually, along with its budget, a list of positions so designated for signations submitted during the budget year must also be approved by the Chancellor or his/her designee. Positions designated as non-tenure track positions or as tenure track positions may be converted to the other type only with approval by the institutional president. (BR Minutes, August 2007).

Non-tenure track positions may be established for full-time professional personnel employed in administrative positions or to staff research, technical, special, career, and public service programs or programs which are anticipated to have a limited lifespan or which are funded, fully or partially, through non-System sources. There shall be no maximum time limitation for service in positions in this category.

The following provisions shall apply to all non-tenure track professional personnel:

- A. Individuals employed in non-tenure track positions shall not be eligible for consideration for the award of tenure.
- B. Probationary credit toward tenure shall not be awarded for service in non-tenure track positions.
- C. Notice of intention not to renew contracts of non-tenure track personnel who have been awarded academic rank (Instructor, Assistant Professor, Associate Professor, Professor) shall follow the schedule required for tenure track personnel. This schedule of notification shall not apply to other professional personnel.
- D. Individuals employed in non-tenure track positions may apply on an equal basis with other candidates for tenure track positions which may become available.

The transfer of individuals from tenure-track positions to non-tenure track positions shall be effected on a voluntary basis only (BR Minutes, 1982-83, pp. 255-256).

803.08 NON-TENURE TRACK PERSONNEL

Institutions of the University System are authorized to establish professional positions designated as non-tenure track positions. Each institution shall prepare annually, along with its budget, a list of positions so designated for signations submitted during the budget year must also be approved by the Chancellor or his/her designee. Positions designated as non-tenure track positions or as tenure track positions may be converted to the other type only with approval by the institutional president. (BR Minutes, August 2007).

Non-tenure track positions may be established for full-time professional personnel employed in administrative positions or to staff research, technical, special, career, and public service programs or programs which are anticipated to have a limited lifespan or which are funded, fully or partially, through non-System sources. There shall be no maximum time limitation for service in positions in this category.

The following provisions shall apply to all non-tenure track professional personnel:

- A. Individuals employed in non-tenure track positions shall not be eligible for consideration for the award of tenure.
- B. **Except for lecturers and senior lecturers, pProbationary credit toward tenure shall** not be awarded for service in non-tenure track positions.
- C. Notice of intention not to renew contracts of non-tenure track personnel who have been awarded academic rank (Instructor, Assistant Professor, Associate Professor, Professor) shall follow the schedule required for tenure track personnel. This schedule of notification shall not apply to other professional personnel.
- D. Individuals employed in non-tenure track positions may apply on an equal basis with other candidates for tenure track positions which may become available.

The transfer of individuals from tenure-track positions to non-tenure track positions shall be effected on a voluntary basis only (BR Minutes, 1982-83, pp. 255-256).

4. <u>Revision to the Name of The Policy Manual, Section 803.02.02</u>, <u>Establishment of Special Faculty Positions</u>

The Board revised the name of Policy 803.02.02, "Establishment of Special Faculty Positions", as shown below effective May 12, 2009.

Current Policy Name:

803.02.02 ESTABLISHMENT OF SPECIAL FACULTY POSITIONS

Revised Policy Name:

803.02.02 ESTABLISHMENT OF SPECIAL NAMED FACULTY POSITIONS

5. Revision to The Policy Manual, Section 402.0101, Freshman Requirements

The Board removed one word in Section 402.0101, Freshman Requirements of the Policy Manual, as exerpted below, effective May 12, 2009.

Current Policy	Revised Policy
SCIENCE: 3 units of science, with at least one	SCIENCE: 3 units of science, with at least one
laboratory course from the life sciences an done	laboratory course from the life sciences an done
laboratory course from the physical sciences.	laboratory course from the physical sciences.
Students who graduate Fall 2012 or later must	Students who graduate Fall 2012 or later must
have 4 units of science. Georgia Public High	have 4 units of science. Georgia Public High
School graduates must have at least one unit of	School graduates must have at least one unit of
biology; one unit of physical science or physics;	biology; one unit of physical science or physics;
one unit of chemistry, earth systems,	one unit of chemistry, earth systems,
environmental science or an advanced placement	environmental science or an advanced placement
science course.	science course.

6. <u>Establishment of the Douglas County Site, Georgia Highlands College and the</u> <u>University of West Georgia</u>

The Board approved the request of President John Randolph Pierce of Georgia Highlands College and President Beheruz N. Sethna of the University of West Georgia to establish an educational site in Douglas County, effective May 12, 2009.

To be situated in the city of Douglasville, specifically the Douglasville Town Center, the new site is approximately 55 miles from the Floyd County Rome location of Georgia Highlands College. Available space in the vacant area amounts to approximately 70,000 square feet. Georgia Highlands College proposes to renovate some 44,000 square feet as immediately inhabitable educational space for fall 2009. Early planning includes five standard classrooms, four to accommodate 30 students and one larger lecture style classroom for 75 students. In addition, three computer-based classrooms are in the draft plan with accommodations for 25 student computer stations each. Laboratory spaces, a library/tutorial center, testing areas, faculty workroom, conference room, administrative work spaces, faculty and staff offices, and student gathering areas are planned in the Douglasville site. First-term instructional plans are based on an initial student enrollment estimate of 300 students.

7. Establishment of the West Point Site, Columbus State University

The Board approved the request of President Timothy S. Mescon that Columbus State University be approved to establish an educational site in West Point, effective May 12, 2009. Specifically, the Board authorized the university to offer classes at a facility in downtown West Point, Georgia and to establish and offer residents a University College option.

8. <u>Establishment of an Associate of Applied Science in Avionics Technology, Middle</u> <u>Georgia College</u>

The Board approved the request of President W. Michael Stoy that Middle Georgia College be authorized to establish the Associate of Applied Science in Avionics Technology, effective May 13, 2009.

9. <u>Establishment of a Bachelor of Science in Computer Game Design and</u> <u>Development, Southern Polytechnic State University</u>

The Board approved the request of President Lisa A. Rossbacher that Southern Polytechnic State University be authorized to establish a Bachelor of Science in Computer Game Design and Development, effective May 12, 2009.

10. <u>Establishment of an External, Doctor of Education with a major in Leadership to be</u> offered on the campus of Macon State College, Valdosta State University

The Board approved the request of President Patrick J. Schloss that Valdosta State University be authorized to offer, as an external degree, the existing Doctor of Education with a major in Leadership on the campus of Macon State College, effective May 12, 2009.

11. <u>Substantive Change of the Bachelor of Science in Public Policy, Georgia Institute of</u> <u>Technology</u>

The Board approved the request of President G. P. "Bud" Peterson that the Georgia Institute of Technology be authorized to substantively change the Bachelor of Science in Public Policy, effective May 12, 2009. The revised requirements for this degree are on file and available for inspection in the Board's Office of Academic Affairs.

12. <u>Establishment of the Howard T. Tellepsen Endowed Chair in Civil and</u> <u>Environmental Engineering, Georgia Institute of Technology</u>

The Board approved the request of President G. P. "Bud" Peterson that the Georgia Institute of Technology be authorized to establish the Howard T. Tellepsen Endowed Chair in Civil and Environmental Engineering, effective May 12, 2009.

13. <u>Establishment of the Harbour Lights Chair of Small Animal Studies, University of Georgia</u>

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish the Harbour Lights Chair of Small Animal Studies, effective May 12, 2009.

14. <u>Establishment of the Georgia Research Alliance Eminent Scholar in Bio-Energy,</u> <u>University of Georgia</u>

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish the Georgia Research Alliance ("GRA") Eminent Scholar in Bio-Energy, effective May 12, 2009.

15. <u>Establishment of the Olive K. Britt-Paul Hoffman Professorship in Large Animal</u> <u>Studies, University of Georgia</u>

The Board approved the request of President Michael F. Adams that the University of Georgia be authorized to establish the Olive K. Britt-Paul Hoffman Professorship in Large Animal Studies, effective May 12, 2009.

16. <u>Named Faculty Positions</u>

The administrative and academic appointments were reviewed by the Chair of the Committee on Academic Affairs. A list of such appointments is on file and available for inspection in the Board's Office of Academic Affairs.

17. <u>Information Item: Update on Teacher Education and Production in the University</u> <u>System of Georgia</u>

Dr. Lynne Weisenbach, Vice Chancellor for P-16 Initiatives, provided to the committee a report on the education of new teachers in the University System. The presentation included information concerning the number of graduates seeking K-12 teaching careers as a result of University System of Georgia programs.

The committee meeting adjourned at approximately 11:06 a.m.

COMMITTEE ON INTERNAL AUDIT

The Committee on Internal Audit met on Tuesday, May 12, 2009, at approximately 10:28 a.m. in the Boardroom. Committee members in attendance were Chair Felton Jenkins, Vice Chair James R. Jolly, and Regents William H. Cleveland, Donald M. Leebern, Jr., William H. NeSmith, Jr., and Benjamin J. Tarbutton, III, and Allan Vigil. The Vice Chair of the Board, Robert F. Hatcher, also

was in attendance. Chair Jenkins reported to the Board that the Committee reviewed one item, which did not require Board action.

Mr. John Fuchko, III, Interim Chief Audit Officer and Associate Vice Chancellor, presented the audit plan for the University System of Georgia for Fiscal Year 2010, including coverage provided by the Board of Regents audit staff and the campus-based auditors.

The committee meeting adjourned at approximately 10:50 a.m.

COMMITTEE ON FINANCE & BUSINESS OPERATIONS

The Committee on Finance & Business Operations met on Tuesday, May 12, 2009, at approximately 10:08 a.m. in the Boardroom. Committee members in attendance were Vice Chair William H. Cleveland, and Regents Felton Jenkins, William H. NeSmith, Jr., and Benjamin J. Tarbutton, III. Vice Chair Cleveland reported to the Board that the Committee reviewed 4 items, 2 of which required action. With motion properly made, seconded, and unanimously adopted, the Board accepted the committee's report of the following:

1. <u>Revisions to Professional Program Tuition Rates at Georgia Institute of Technology</u>

The Board approved revisions to the professional program tuition rates approved at the April, 2009 meeting. The amounts approved and the recommended revisions are as follows:

	As Approved April 2009	Revised <u>Amount</u>
Georgia Institute of Technology		
Master of Architecture		
Full Time:		
In-State Tuition	\$ 3,442	\$ 5,437
Out-of-State Tuition	\$12,478	\$14,473
Less Than 12 Credit Hours:		
In-State Tuition (per Credit Hour)	\$ 287	\$ 454
Out-of-State Tuition (per Credit Hour)	\$ 1,040	\$ 1,207

This revision establishes a differential rate for the Master of Architecture program to generate funding to maintain the program's competitiveness and ensure program accreditation standards remain satisfied. The new rates will apply to new students admitted to the program beginning in fall 2009. Existing students will continue to pay the regular graduate tuition rate.

2. <u>Revisions to Professional Program Tuition Rates at the University of Georgia</u>

The Board approved revisions to the professional program tuition rates approved at the April,

2009 meeting. The amounts approved and the recommended revisions are as follows:

	As Approved April 2009	Revised <u>Amount</u>
University of Georgia	1	
Bachelor of Science – Forest Resources		
More Than Six Credit Hours:		
In-State Tuition	\$ 2,900	\$ 3,035 (Flat Rate)
Out-of-State Tuition	\$10,248	\$12,140 (Flat Rate)
Six Or Less Credit Hours:		
In-State Tuition	\$ 242/Credit Hour	\$ 1,800 (Flat Rate)
Out-of-State Tuition	\$ 854/Credit Hour	\$ 7,200 (Flat Rate)
Bachelor of Landscape Architecture		
More Than Six Credit Hours:		
In-State Tuition	\$ 3,082	\$ 3,082 (Flat Rate)
Out-of-State Tuition	\$ 9,352	\$12,140 (Flat Rate)
Six Or Less Credit Hours:		
In-State Tuition	\$ 257/Credit Hour	\$ 1,828 (Flat Rate)
Out-of-State Tuition	\$ 780/Credit Hour	\$ 7,200 (Flat Rate)

This revision stems from the Board's adoption at the April 2009 of the new flat undergraduate tuition model for the University of Georgia (UGA) and the Georgia Institute of Technology (Ga Tech). That action resulted in:

- The professional program in-state and out-of-state tuition rates for the undergraduate Forestry degree program being less than the corresponding flat tuition rates for the regular undergraduate degree programs. This action raises the undergraduate Forestry degree program FY 2010 tuition rate to the Board approved FY 2010 flat tuition rate for regular undergraduate degree programs. These revised rates apply only to those Forestry undergraduate students not under the Guaranteed Tuition Plan.
- The professional program out-of-state rates for the undergraduate Landscape Architecture degree program being less than the corresponding out-of-state flat tuition rates for the regular undergraduate degree programs. This action raises the undergraduate Landscape Architecture degree program FY 2010 out-of-state tuition rate to the Board approved FY 2010 flat tuition rate for regular undergraduate degree programs. For consistency with its undergraduate students, this action also replaces the credit hour rate schedule for in-state students in this degree program taking less than 12 hours to a flat in-state tuition rate. These revised rates apply only to those Landscape Architecture undergraduate students not under the Guaranteed Tuition Plan.

3. <u>Information Item: Revision of *The Policy Manual* related to Tuition and Fees, Sections 704.011 (Tuition) Definitions, 704.012 The Guaranteed Tuition Plan, 704.021 Mandatory Student Fees, 704.014 Graduate Tuition, and 704.015 Professional Program Tuition</u>

The Vice Chancellor for Fiscal Affairs, Usha Ramachandran, provided a summary of the proposed revisions to Board Policy relating to Tuition and Fees for consideration and approval at the June 2009 Board Meeting.

4. <u>Information Item: Third Quarter Revenue and Expenditure Report, Fiscal Year</u> 2009

The Vice Chancellor for Fiscal Affairs, Usha Ramachandran, presented a report on the University System of Georgia's second quarter revenue and expenditure report for fiscal year 2009.

The committee meeting adjourned at approximately 10:25 a.m.

COMMITTEE ON INFORMATION AND INSTRUCTIONAL TECHNOLOGY

The Committee on Information and Instructional Technology met on Tuesday, May 12, 2009, at approximately 11:10 a.m. in room 5158. Committee members in attendance were Vice Chair Hugh A. Carter, Jr., and Regents Kenneth R. Bernard, Jr., James A. Bishop, Elridge W. McMillan, W. Mansfield Jennings, Jr., Doreen Stiles Poitevint, and Kessel Stelling, Jr. Vice Chair Rodwell reported to the Board that the Committee reviewed two items, one of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. <u>Information Security Program Development – Continuity of Operations</u>

The Board revised Policy 712.04 ("Information Security Policy; Specific Policies and Standards") by adding a new subsection C ("Continuity of Operations Plan Policy"), as shown below, effective May 12, 2009.

Policy Addition:

712.04 Specific Policies and Standards

C. Continuity of Operations Plan Policy

Purpose

Continuity of Operations Planning (COOP) and Continuity of Government (COG) ensure the continuity of essential functions through a wide range of emergencies and disasters. Today's changing threat environment and recent natural and man-made emergencies demonstrate the need

for COOP/COG capabilities and plans at the University System Office (USO), the University System of Georgia (USG) Institutions and the Georgia Public Library Services (GPLS).

This policy requires the University System of Georgia System Office, each USG Institution and the Georgia Public Library Service to establish a plan to develop and maintain a Continuity of Operations Plan (C.O.O.P.) Program.

The program plan must include a backup and recovery plan for critical data/system, a computer security incident response (IR) and reporting plan, a disaster recovery (DR) plan and a business continuity (BC) plan for all critical data and information systems supporting the University System Office, USG Institution, and Georgia Public Library Service mission and operations activities. The program shall create plans for contingency and disaster response. These plans will be tested periodically to ensure they reflect current operating conditions and address current threats.

Scope; Enforcement; Authority; Exceptions BOR Policy Manual, Section 700 USG Office of Information Security Program Policy USG Information Strategic Security Plan USG Information Security Program Reporting Policy

Guiding Principles

• The USG Continuity of Operations Plan Policy shall be developed following existing Standards, industry best practices and NIST guidelines.

• The USG Continuity of Operations Plan Policy will require the involvement of all USG institutions, USG System Office and the Georgia Public Library Service to ensure an effective System response to contingencies and disasters.

• The USG Continuity of Operations Plan Policy must incorporate the physical and logistical limitations of the USG operating locations.

• The USG Continuity of Operations Plan Policy will be aligned with the USG Emergency Operations Plan.

Policy

This policy shall establish a requirement to develop a formal program to develop, maintain, and evaluate plans to appropriately respond to a wide range of contingencies and disasters that may occur at all of the USG institutions, System Office and Georgia Public Library Service. The plans shall describe the actions to be taken before, during and after events that disrupt critical information system operations.

Backup / Recovery & Offsite Storage of Critical Data and Systems

Backup and retention schedules and procedures are critical to the recovery of an institution, the USO and GPLS' systems, applications and data. The detailed procedures for such a recovery should include hardware, software (including version), data file back up and retention schedules, off-site storage details, and appropriate contact and authority designation for personnel to retrieve media.

Offsite Storage of Backup Material

Where possible, backup media will be stored at a suitable off-site location. For locations where off-site storage is not practicable or cost effective, C.O.O.P. leadership will designate an appropriate facility to serve as the off-site storage of backup media. A suitable facility is one within reasonable distance of the main campus or facility, but not likely to be immediately threatened by the contingency or disaster.

Incident Management

The University System of Georgia System Office, USG Institutions and the Georgia Public Library Service will establish a Computer Security Incident Response capability program to respond to and manage adverse activities or actions that threaten the successful conduct of teaching, instruction, research and operations in the USG. The computer security incident response plan will follow existing USG policies, standards, industry best practices, ISO and NIST guidelines.

The University System of Georgia System Office, USG Institution and GPLS management must promptly investigate incidents involving loss, damage, misuse of information assets, or improper dissemination of information. All institutions, the USO and GPLS are required to report information security incidents consistent with the security reporting requirements in this policy.

Proper incident management includes the formulation and adoption of a written incident management plan that provides for the timely assembly of appropriate staff that are capable of developing a response to, appropriate reporting about, and successful recovery from a variety of incidents.

In addition, incident management includes the application of lessons learned from incidents, together with the development and implementation of appropriate corrective actions directed to preventing or mitigating the risk of similar occurrences in the future.

Disaster Recovery Management

Each institution, the USO and GPLS must establish a Continuity of Operations Plan Program that provides processes supported by executive management and resources to ensure the appropriate steps are taken to identify the impact of potential losses, maintain viable recovery strategies and plans, and ensure the institution, the USO and GPLS have the ability to continue its essential functions during a business disruption or major catastrophic event. The program controls ensure that information is protected by providing for regular backup of automated files

and databases, identifies and reduces risks, limits the consequences of the incident, and ensures the availability of information assets for continued business.

Disaster Recovery Planning

Disaster recovery planning (also known as business continuity planning) provides for continuity of computing operations in support of critical business functions, minimizes decision-making during an incident, produces the greatest benefit from the remaining limited resources, and achieves a systematic and orderly migration toward the resumption of all computing services within an institution, the USO and GPLS following a business disruption. It is essential that critical IT services and critical applications be restored as soon as possible.

It is significant to recognize that no disaster recovery program is ever complete. All disaster recovery planning is based upon available knowledge and assumptions, and must be adapted to changing circumstances and business needs, as appropriate. Strategies, procedures, and resources must be adapted as often as necessary in order to recover critical applications. Recovery strategies must be developed and updated routinely to anticipate risks including loss of utility (hardware, software, power, telecommunications, etc.), loss of access to the facility, and loss of facility.

The disaster recovery planning process supports necessary preparation to identify and document procedures to recover critical operations in the event of an outage. Institutions, the USO and GPLS should consider the results of their risk analysis process and their business impact analysis when developing their Disaster Recovery Plan (DRP). Each institution, the USO and GPLS processes should culminate in a viable, fully documented, and tested DRP.

To provide for recoverability of new systems, all institutions, the USO and GPLS must include disaster recovery considerations and costs in project authority documents and budget proposals.

To improve the likelihood for the full recovery of key business processes, DRPs should be developed as part of a complete business continuity (BC) program, which includes emergency response and business resumption plans.

Institution, USO and GPLS Disaster Recovery Plan

Each USG institution, the University System of Georgia System Office and GPLS must maintain an Disaster Recovery Plan (DRP) identifying the computer applications that are critical to institution, the USO and GPLS operations, the information assets that are necessary for those applications, and the institution, the USO and GPLS' plans for resuming operations following an unplanned disruption of those applications.

Each institution, the USO and GPLS must keep its DRP up-to-date and provide an annual status document to the USG Office of Information Security. The annual requirements are:

• Each institution, the USO and GPLS must file a copy of its DRP Executive Summary

• Each institution, the USO and GPLS DRP must cover, at a minimum, ten topic areas, which are listed and described in the Disaster Recovery Plan Documentation for Institutions.

It is important to adapt the detailed content of each plan section to suit the needs of the individual institution, or USO or GPLS, with the understanding that DRPs are based upon available information so they can be adjusted to changing circumstances. Applicability and Compliance

This policy applies to all USG information resources, systems, and technology and to all users of these resources, systems and technology within the USG operating umbrella or connected to the USG information infrastructure. Compliance with this policy is mandatory.

2. <u>Are We Secure - a Status Report on the University System's Information Security</u> <u>Program</u>

Dr. Thomas L. Maier, Vice Chancellor for Information and Instructional Technology and Chief Information Officer, and Dr. Ron Sugar, CEO of Northup Grumman Corporation, provided the committee with an overview of issues related to information technology risk management.

The committee adjourned at approximately 11:25 a.m.

COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law met on Tuesday, May 12, 2009, at approximately 11:25 a.m. in room 5158. Committee members in attendance were Chair Kenneth R. Bernard, Jr., Vice-Chair Doreen Stiles Poitevint, and Regents James A. Bishop, Hugh A. Carter, Jr., Elridge W. McMillan, W. Mansfield Jennings, Jr., and Kessel Stelling, Jr. Chair Bernard reported to the Board that the Committee reviewed three items, each of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. <u>Savannah State University Resolution</u>

The Board approved a "Resolution for Exclusion of Certain Directors or Officers" excluding certain persons from access to United States Department of Defense classified research being conducted at Savannah State University. A copy of the resolution is attached to these minutes as Exhibit I.

2. <u>Employee Furloughs</u>

The Board authorized presidents of University System institutions to implement a mandatory furlough program requiring employees to take not more than 10 days of unpaid annual leave. In the event it becomes necessary for a president to exercise this authority, employee furloughs will be implemented in accordance with guidelines promulgated by the Chancellor.

3. <u>Applications for Review</u>

At approximately 11:35 a.m. on Tuesday, May 12, 2009, Chair Kenneth R. Bernard, Jr. called for an executive session for the purpose of discussing personnel matters and academic records of students. With motion properly made and variously seconded, the committee members who were present voted unanimously to go into executive session. Those Regents were James A. Bishop, Elridge W. McMillan, Doreen Stiles Poitevint, Hugh A. Carter, Jr., Kessel Stelling, Jr., and W. Mansfield Jennings, Jr. Also in attendance was the Chair of the Board, Richard L. Tucker, Chancellor Erroll B. Davis, Jr., Vice Chancellor for Legal Affairs, Burns Newsome, Assistant Vice Chancellor for Legal Affairs, Kimberly Ballard-Washington, Associate Vice Chancellor for Student Affairs, Tonya Lam, and Assistant Vice Chancellor for Faculty Affairs, Linda M. Noble.

Chair Bernard reconvened the committee meeting in its regular session at approximately 11:58 a.m. and announced that the following items were discussed in executive session:

- a. In the matter of Dr. Donald L. Steward, at Georgia College & State University, concerning his termination, the application for review was denied.
- b. In the matter of Ms. Joyceann Squires, at Georgia Southern University, concerning her termination, the application for review was denied.
- c. In the matter of Ms. Donna Sims, at Fort Valley State University, concerning post-tenure review, the application for review was denied.
- d. In the matter of Mr. Kevin Lester, at the University of Georgia, concerning his termination, the application for review was denied.
- e. In the matter of Mr. Timothy Gardener, at Atlanta Metropolitan College, concerning his termination, the application for review was denied.
- f. In the matter of Mr. Brandon Pickle, at Middle Georgia College, concerning his resignation, the application for review was denied.
- g. In the matter of file no. 2038, at Georgia State University, concerning the expulsion of a student, the application for review was denied.

- h. In the matter of file no. 2039, at Georgia State University, concerning the suspension of a student, the application for review was denied.
- i. In the matter of Mrs. Arlinda Smith, at Southern Polytechnic State University, concerning her termination, the application for review was denied.

The committee meeting adjourned at approximately 12:00 p.m.

COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities met on Tuesday, May 12, 2009, at approximately 10:55 a.m. in the Board room. Committee members in attendance were Chair Benjamin J. Tarbutton, III, Vice Chair William H. NeSmith, Jr., and Regents William H. Cleveland, Felton Jenkins, James R. Jolly, Donald M. Leebern, Jr., and Allan Vigil. The Vice Chair of the Board, Robert F. Hatcher, the Vice Chancellor for Facilities, Linda M. Daniels, and representatives from System institutions were also in attendance. Chair Tarbutton reported to the Board that the Committee reviewed 12 items, 9 of which required action. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. <u>Authorization of Project No. BR-30-0903, Rich Building Renovation - Utilities</u> <u>Upgrade, Georgia Institute of Technology</u>

The Board authorized Project No. BR-30-0903, Rich Building Renovation - Utilities Upgrade, Georgia Institute of Technology, with a total project budget of \$2.4 million, to be funded from institutional funds.

The renovation of the portion of the Rich Building, which houses critical information technology functions, will provide mechanical and electrical upgrades, including the addition of a 550-ton chiller and 600 KW of power feeds, to enhance power and cooling to an existing computer room in support of high performance computing arrays critical to the Institute's research activities.

The estimated construction cost for this project is \$2.0 million. Design and construction of the project will proceed in accordance with Board of Regents procedures.

2. <u>Authorization of Project and Appointment of Architectural Firm, Project No. J-152,</u> <u>Medical Education Commons, Medical College of Georgia</u>

The Board authorized Project No. J-152, Medical Education Commons, Medical College of Georgia ("MCG"), with a total project budget of \$105 million.

The Board also appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

The approximately 186,100-square-foot Medical Education Commons will provide large classrooms to facilitate increased class enrollment in the schools of dentistry and medicine. The facility also includes shared group study rooms, medium-sized classrooms, teaching areas, academic support and student service areas. The School of Medicine component will provide consolidated administrative and specialized teaching spaces to facilitate operational efficiency and increased class size to meet the physician education needs for Georgia. A 24,000-square-foot renovation for gross anatomy in the Sanders Research and Education Building to support the increased class sizes in the School of Dentistry and School of Medicine is also part of this project.

The project design will be funded from FY 2009B General Obligation Bonds.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendations were made to the Board:

Total Project Cost:	\$105,000,000
Construction Cost (Stated Cost Limitation)	\$70,000,000

Number of firms that applied for this commission: 21

Recommended firms in rank order:

HOK, Atlanta
Lord, Aeck & Sargent, Inc., Atlanta
The SLAM Collaborative, Atlanta
Jova/Daniels/Busby, Inc., Atlanta

3. <u>Appointment of Construction Management Firm, Project No. J-140, Hinman</u> <u>Technology Building Renovation, Georgia Institute of Technology</u>

The Board appointed the first-named construction management firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-140, Hinman Technology Building Renovation, Georgia Institute of Technology

This project was authorized by the Board in August, 2008. In October 2008, the Board appointed an architectural firm for this project. The historic Hinman Research Building was originally constructed in 1939 as a Public Works Administration project on the Georgia Institute of Technology campus. This complete building renovation will provide 44,000 square feet of classroom and instructional space for the Institute's College of Architecture. The renovation will include a new mezzanine level within the high-bay space of the building; window rehabilitation, roof replacement, exterior renovation, new mechanical, electrical, communication, plumbing, and fire protection systems, new elevator, and complete interior renovation.

The project will be funded from \$6.4 million in State General Obligation Bonds and \$7.1 million in institutional funds.

Total Project Cost	\$13,500,000
Construction Cost (Stated Cost Limitation)	\$10,000,000

Number of firms that applied for this commission: 19

Recommended firms in rank order:

- 1) The Beck Group, Atlanta
- 2) New South Construction Company, Atlanta
- 3) Hardin Construction Company, Inc., Atlanta

4. <u>Appointment of Architectural Firm, Project No. J-144, Statesboro Academic</u> <u>Facility, East Georgia College</u>

The Board appointed the first-named architectural firm listed below for the identified project and authorized the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-144, Statesboro Academic Facility, East Georgia College

This project was authorized by the Board in August, 2008. Acquisition of the real property for this facility was approved by the Board in February, 2009. This approximately 26,000-square-foot facility will include faculty and administrative offices, classrooms, computer and distance learning classrooms, tutoring areas, and a dry science lab. Site development will include utilities to the site and a deceleration lane.

The project design will be funded from Fiscal Year 2009 State General Obligation Bonds.

Total Project Cost	\$5.4 million
Construction Cost (Stated Cost Limitation)	\$4.6 million

Number of firms that applied for this commission: 34

Recommended firms in rank order:

1) Cogdell and Mendrala Architects, PC, Savannah

2) Martin Rule and Associates Architects, Inc., Statesboro

3) Greenline Architecture, PC, Savannah

5. <u>Authorization of Project Budget Modification, Project No. J-77, Marcus</u> <u>Nanotechnology Building, Georgia Institute of Technology</u>

The Board modified the budget of Project No. J-77, Marcus Nanotechnology Building, Georgia Institute of Technology, to increase the total project budget from \$94 million to \$99.8 million.

The Marcus Nanotechnology Building project was approved by the Board in November, 2003. A budget modification was approved by the Board in April, 2006. This budget increase will permit build out of the first floor and portions of the third floor office/lab wing, and provide infrastructure for purchased cleanroom research equipment.

Funding of this budget increase of \$5.8 million will be from institutional funds. State funding for this project remains at \$45 million.

	<u>October 2006</u>	Now
Total Project Cost	\$94,000,000	\$99,800,000
Construction Cost (Stated Cost Limitation)	\$78,800,000	\$90,000,000

6. Naming of the Cisco Amphitheater, Georgia Institute of Technology

The Board approved the naming of the outdoor amphitheater at the south entrance of the Molecular Science and Engineering Building at the Georgia Institute of Technology the "Cisco Amphitheater" in recognition of the contributions of Scientific Atlanta, Inc. in honor of Glen P. Robinson, Jr.

7.a. <u>Authorization of Project Budget Modification, Laboratory Addition – Science Building,</u> Kennesaw State University, Kennesaw, Georgia

The Board modified the budget of Laboratory Addition – Science Building, Kennesaw State University ("KSU"), to increase the total project budget from \$21,000,000 to \$25,996,000.

This project was approved by the Board as part of the FY10 Capital Implementation Program. This budget modification will add a 13,356 square foot additional floor dedicated to biomedical research. The research labs will be used for developing and expanding research activities at KSU by increasing biomedical research capability and productivity, enhance the preparation of undergraduates, and allowing the development of graduate programs in the biomedical sciences, including systems biology, biochemistry, and medicinal chemistry.

KSU will apply for the federal grants through the National Institute of Health to fund the project. If funding is received the University System Office staff and KSU will proceed with design and construction of the modified project in accordance with Board of Regents procedures. If funding is not received the University System Office staff and KSU will proceed with design and construction of the project as initially approved by the Board in accordance with Board of Regents procedures.

7.b. <u>Authorization of Project No. BR-50-1001, Renovation and Addition to the Research</u> <u>Center - Panthersville, Georgia State University</u>

The Board authorized Project No. BR-50-1001, Renovation and Addition to the Research Center - Panthersville, Georgia State University ("GSU"), with a total project budget of \$9,600,000 to be funded from the American Recovery and Reinvestment Act.

The project will add approximately 4,800 square feet and renovate approximately 13,200 square feet of exiting interior spaces in the main Administration Building, the Lanson Building, the Capuchin Building, and the NASA (Sonny Carter) Building.

GSU will proceed with applying for the federal grants through the National Institute of Health to fund the project. If funding is received the University System Office staff and GSU will proceed with design and construction of the project in accordance with Board of Regents procedures.

8. <u>Authorization of Projects Funded by American Recovery and Reinvestment Act</u>

The Board authorized projects to be funded by American Recovery and Reinvestment Act. Should American Recovery and Reinvestment Act (the "ARRA") funding not be available, these projects will not proceed.

Should full ARRA funding not be obtained, the projects will be reprogrammed within available funding, or supplemental funding will be provided. If alternative funding is provided to supplement the ARRA funding then further Board authorization will be obtained.

These projects are included in the respective campus' Capital Implementation Plan (the "CIP"), however none are currently contemplated for State General Obligation Bond funding within the rolling six year CIP.

9. <u>Executive Session</u>

At approximately 11:35 a.m. on Tuesday, May 12, 2009, Chair Benjamin J. Tarbutton, III, called for an executive session for the purpose of discussing real property matters. With motion properly made and variously seconded, the committee members who were present voted unanimously to go into executive session. Those members were Vice Chair William H. NeSmith, Jr., and Regents William H. Cleveland, Felton Jenkins, James R. Jolly, Donald M. Leebern, Jr., and Allan Vigil. Also in attendance was the Vice Chair of the Board, Robert F. Hatcher, Vice Chancellor for Facilities, Linda M. Daniels, members of the Chancellor's staff, and institutional representatives. In accordance with O.C. G. A. § 50-14-4, an affidavit regarding this executive session in on file with the Office of the Secretary to the Board.

Chair Tarbutton reconvened the committee meeting in its regular session at approximately 11:45 a.m. and announced that the Board authorized the acquisition of real property while in executive session.

10. <u>Information Item: Capital Implementation Program</u>

The Director of Planning, Alan S. Travis, presented to the committee information on the Board's Capital Implementation Program.

11. Information Item: Policy Manual Revisions

Associate Vice Chancellor Peter J. Hickey, Assistant Vice Chancellor Sandra L. Neuse, Executive Director for Real Estate Ventures Marty Nance, and Director of Safety and Security G. Bruce Holmes presented information concerning real estate and facilities related Board Policy revisions.

The committee meeting adjourned at approximately 12:00 p.m.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

Chair Tucker asked Regent Benjamin J. Tarbutton, III, Chair of the Board's Nominations Committee for 2009-2010, to give the Board an update on the committee's progress. Chair Tarbutton, after thanking Regents Jenkins and Stelling for their exceptional service on the committee, announced to the Board that the Nominations Committee would be recommending at the Board's June meeting that Regents Robert F. Hatcher and Willis J. Potts, Jr., be elected Chair and Vice Chair of the Board, respectively, for Fiscal Year 2009-2010.

On motion properly made and seconded in open session, the Board unanimously approved the request of President Timothy S. Mescon that Columbus State University be authorized to award an honorary degree to Mr. Billy Turner.

PETITIONS AND COMMUNICATIONS

The Secretary to the Board announced that former Augusta State University President George A. Christenberry had passed away since the Board's last meeting. Chair Tucker offered the Board's condolences to the Christenberry family.

The Secretary also announced that the next regular meeting of the Board is scheduled for June 9-10, 2009, in Atlanta.

EXECUTIVE SESSION

At approximately 2:00 p.m. on Tuesday, May 12, 2009, Chair Richard L. Tucker called for an executive session for the purpose of discussing personnel matters. With motion properly made and variously seconded, the Regents who were present voted unanimously to go into executive session. Those Regents are as listed above. In accordance with H.B. 278, Section 3 (amending O.C.G.A. § 50-14-4), an affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

At approximately 3:20 p.m., Chair Tucker reconvened the Board meeting in its regular session and announced that no actions were taken during the executive session.

On motion properly made and seconded in open session, the Board unanimously reappointed Chancellor Erroll B. Davis, Jr., as Chancellor of the University System of Georgia.

On motion properly made and seconded in open session, the Board unanimously elected Dr. Linda Bleicken as President of Armstrong Atlantic State University.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at approximately 3:25 p.m. on Tuesday, May 12, 2009.

J. Burns Newsome Secretary, Board of Regents

Richard L. Tucker Chair, Board of Regents University System of Georgia

APPENDIX I

A RESOLUTION OF

THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that certain senior management officials and the Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board and other officers, provided that this action is recorded in the organization minutes.

NOW THEREFORE BE IT DECLARED that the Board of Regents of the University System of Georgia has designated an Executive Committee at Savannah State University for the purpose of providing oversight of all classified programs at the University. The membership of this Executive Committee shall be composed of those persons occupying the following positions at Savannah State University: President, Vice President for Administration/Facility Security Officer/Project Director and Chairman of the Engineering Department/Technical Advisor, who at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as a member of this Executive Committee, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that all members of the Board of Regents of the University System of Georgia, and the following officers of the University shall not require, shall not have, and can be effectively excluded from access to *CLASSIFIED* information in the possession of the University.

NAME	TITLE
Kenneth R. Bernard, Jr.	Board of Regents Member
James A. Bishop	Board of Regents Member
Hugh A. Carter, Jr.	Board of Regents Member
William H. Cleveland	Board of Regents Member
Robert F. Hatcher	Board of Regents Member
Felton Jenkins	Board of Regents Member
W. Mansfield Jennings, Jr.	Board of Regents Member
James R. Jolly	Board of Regents Member
Donald M. Leebern, Jr.	Board of Regents Member
Elridge McMillan	Board of Regents Member
William NeSmith, Jr.	Board of Regents Member
Doreen Stiles Poitevint	Board of Regents Member
Willis J. Potts, Jr.	Board of Regents Member
Wanda Yancey Rodwell	Board of Regents Member

Kessel Stelling, Jr.	Board of Regents Member
Benjamin J. Tarbutton, III	Board of Regents Member
Richard L. Tucker	Board of Regents Member
Allan Vigil	Board of Regents Member
Erroll B. Davis, Jr.,	Chancellor, University System of Georgia
Susan Herbst	Executive Vice Chancellor and Chief
	Academic Officer, University System of
	Georgia
Mary Wyatt	Vice President for Academic Affairs,
	Savannah State University
Edward Jolley	Vice President for Fiscal Affairs, Savannah
	State University
Irvin Clark	Vice President for Student Affairs, Savannah
	State University
Joy Haliburton	Vice President for University Advancement,
	Savannah State University

IN WITNESS WHEREOF I have hereunto set my hand and affixed the seal of The Board of Regents of the University System of Georgia this twelfth day of May, 2009.

