Board of Regents' November 11, 2020 Agenda

10:00 AM  Track I Committee Meetings: Academic Affairs
Regent Erin Hames

Track I Committee Meetings: Organization & Law
Regent Don L. Waters

10:00 AM  Track II Committee Meetings: Finance and Business Operations
Regent Harold Reynolds

Track II Committee Meetings: Real Estate & Facilities
Regent Samuel D. Holmes

Track II Committee Meetings: Internal Audit, Risk, and Compliance
Regent Philip A. Wilheit, Sr.

10:55 AM  Call to Order
Chairman Sachin D. Shailendra

Invocation/ Pledge of Allegiance
Chairman Sachin D. Shailendra
Secretary Edward Tate

Approval of Minutes
Secretary Edward Tate
October 13, 2020 Minutes

Academic Degree Approval Redesign
Regent Erin Hames
Dr. Tristan Denley, EVC & Chief Academic Officer

Fall Student Enrollment Update
Dr. Angela Bell, Vice Chancellor of Research and Policy Analysis

Chancellor's Report
Chancellor Steve Wrigley

Committee Reports
A. Academic Affairs - Regent Erin Hames
B. Finance & Business Operations - Regent Harold Reynolds
C. Internal Audit, Risk and Compliance - Regent Philip A. Wilheit, Sr.
D. Organization & Law - Regent Don L. Waters
E. Real Estate & Facilities - Regent Samuel D. Holmes

Unfinished Business
Chairman Sachin D. Shailendra

New Business
Chairman Sachin D. Shailendra

Petitions and Communications
Secretary Edward Tate

Adjournment
Chairman Sachin D. Shailendra
AGENDA
COMMITTEE ON ACADEMIC AFFAIRS
NOVEMBER 11, 2020

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**ACTION ITEMS:**

I. **Academic Programs**

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   2. Establishment of a Master of Arts with a Major in Art and Design, Kennesaw State University 5

II. **eMajor Collaborative**

   3. Associate of Science in Financial Technology, Georgia Highlands College 8

**CONSENT ITEMS:**

III. **Named/Endowed Faculty Positions:**

   4. Establishment of Endowed Position
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      b. Georgia Southwestern State University 9
      c. University of North Georgia 10

   5. Named Faculty Position(s): 11
1. **Establishment of a Master of Arts in Communication, Columbus State University**

**Recommended:** That the Board approve the request of President Chris Markwood that Columbus State University (“CSU”) be authorized to establish a Master of Arts in Communication, effective November 11, 2020.

**Need/Demand:** A review of global and national trends for employment in the communication sub-disciplines, to ascertain the relative value of a degree in communication at the graduate level, identifies several key themes related to the value of graduate degree in communication (*Georgia Workforce 2026 report (2016)*). Communication professionals work in and across several different service industry sectors including information, health care and social assistance, retail/wholesale, professional and business services, in a wide range of government careers and now in the growing film and video industries. The information sector is projected to grow by 4.9% by 2026, the government sector by 6.4%, retail and wholesale by 11.5%, professional and business services by 14%, and health care and social assistance by 20.4%. With this projected growth, the state needs skilled communicators in persuasive communication, employee relations, consumer relations, and strategic communication that supports the public sector. More specifically, it is expected that by 2026, the motion pictures and video sub-sector industry will grow by 4.6%, and other information services (print, digital, broadcast, publishing, etc.) will grow by 4%.

**Program Summary:** The Master of Arts in Communication requires 30 credit hours for completion. It will be offered flexibly in both a traditional lecture/lab mode on the Riverpark campus, and with online offerings through our University’s online course delivery system. This master’s degree program is designed for students enrolling at “CSU” with a background and interest in one of two tracks of study: Strategic Communication Management, and Creative Services Management which will have an option of 15 credit hours in graduate level film courses from Georgia Film Academy. The Master of Arts in Communication degree program will provide an interdisciplinary education to students through coursework, experiential learning, and project work. Graduate students will develop and implement intelligent engineered products and processes to solve challenging problems or to meet specific human needs effectively using a variety of innovative practices that they acquired in their studies.

**Similar Degrees at USG Institutions:** There are currently eight active MA programs in Communication in Georgia. Reviewing the specific focus of each program, we see that none of the programs offer an emphasis on Strategic Communication or Creative Services Management.
1. **Establishment of a Master of Arts in Communication, Columbus State University (Continued)**

### Similar Degrees at USG Institutions:

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1. **Establishment of a Master of Arts in Communication, Columbus State University (Continued)**

**Career Placement Outlook:**

**Public Relations Manager:**
- Public Relations managers work in a variety of areas, including corporate communications, non-profit organizations, large and boutique PR firms. They work in a variety of sectors, including business, education, government, healthcare, and non-profit sectors.
- Public Relations manager-level positions are expected to increase by 9% by 2029, (US BLS).
- Atlanta, GA is the 8th largest market in the US for PR managers (US BLS).

**Multimedia Artist/Specialist:**
- Multimedia artists/specialists work in corporate communications, non-profit organizations, and their own firms. They work in a variety of sectors, including business, education, government, healthcare, journalism, and non-profit sectors.
- Multimedia artists/specialists’ positions are expected to increase by 4% by 2029, (US BLS).

**Film and Video Editors:**
- Film and video editors typically work in motion picture and video, television, cable, and related industries.
- Georgia is quickly rising in prominence in the motion picture and video industry.
- Job growth for film and video editors is expected to grow by 18% over the next ten years, which is much faster than the average for all occupations (US BLS).

**Salary:**
- The 2018 median pay for specialists in PR/Strategic Communication was $60,000; for managers it was $114,800. (US BLS OES)
- The median annual wage for public relations managers was $116,180 in May 2019. (US BLS OES)
- The median annual wage for multimedia artists/specialists was $75,270 in May 2019. (US BLS OES)
- The median annual wage for film and video editors was $87,300 in May 2019. (US BLS OES)

**Fiscal and Facilities:** There are eleven (11) faculty qualified and credentialed to teach the proposed program courses. As the program grow, CSU Administration will support the addition of two new faculty over the next three years, one in Fall 2022 and the second for fall 2023. The faculty workload will be supported by the Georgia Film Academy faculty specialists. Fifteen (15) new courses will be development. No additional space needs or renovations are anticipated.

**Assessment:** Student learning outcomes are to be assessed in specific courses over a student’s progression through the curriculum. The student learning outcomes will be assessed through a completion of specific assignments, examinations, projects, and papers. All students in the program must complete six semester hours in thesis research or a professional project (portfolio). The program will submit a post approval review to the USG at year four and year seven to track enrollment and graduation rates.
2. **Establishment of a Master of Arts with a Major in Art and Design, Kennesaw State University**

**Recommended:** That the Board approve the request of President Pamela S. Whitten that Kennesaw State University (“KSU”) be authorized to establish a Master of Arts with a Major in Art and Design effective November 11, 2020.

**Need/Demand:** The Arts in Georgia are generating $37 billion in revenue, 200,000 jobs, and 62.5 billion in economic impact (gaarts.org). The need for animators for the GA film industry is noted by the $9.5 billion generated each year. The film industry has greater demand than supply for individuals to fill these roles. In art education, teachers are incentivized to complete a graduate degree within their specific area of study in order to receive an advanced certificate, which leads to pay increases. Additionally, students with advanced degrees in art and design continually enter fields as art dealers, museum curators, curatorial specialists, and other positions of leadership within art industries.

The Bureau of Labor Statistics states that Georgia is 6th in the country in employment of animators. In May 2018, there were 1450 animators in Georgia with an hourly mean wage of $29.49 and an annual mean wage of $61,330. The Bureau of Labor Statistics predicts that overall employment growth for animators and multimedia artists will average six percent for the 2012-2022 decade. This means that the industry will see 4,300 new jobs in the coming years.

**Program Summary:** The MA in Arts and Design is a 30-credit hour degree program developed in alignment with the standards established by the National Association of Schools of Art and Design (NASD) while encompassing the values of KSU, the College of the Arts, and the School of Art and Design. There are three major tracks in the MA in Art and Design degree program: 1) digital animation, 2) art education, and 3) museum studies.

**Similar Degrees at USG Institutions:** There is no MA in Art and Design in the state of Georgia; none of the proposed concentrations exists with an interdisciplinary focus in applied Art and Design.

**Career Placement Outlook:**

**Digital Animation:**
- Bureau of Labor Statistics states that Georgia is 6th in the country in employment of animators. In May 2018, there were 1450 animators in Georgia with an hourly mean wage of $29.49 and an annual mean wage of $61,330.
- The Bureau of Labor Statistics predicts that overall employment growth for animators and multimedia artists will average six percent for the 2012-2022 decade. This means that the industry will see 4,300 new jobs in the coming years.
- Georgia is home to a variety of small to mid-sized production studios. The state is also home to a variety of creative agencies, 100+ technology companies, and more. Just a few employment options include:
- Bureau of Labor Statistics indicate high local rates of occupational employment and potential earnings for Multimedia Artists and Animators. For example, the Atlanta/Sandy Springs/Marietta area has the third highest concentration of animation jobs in the country with 1320 people working in this area.
2. Establishment of a Master of Arts with a Major in Art and Design, Kennesaw State University (Continued)

Art Education:
- As of 2020Q2, total employment of art educators in Georgia was 2,020. The occupation is expected to increase by 159 jobs over the next seven years or at an annual rate of 1.1%
- There are 130 art educators in Cobb County. Less than one-third of these educators have a master’s degree in art education. Engagement with these teachers, through professional development workshops presented over the last two years, indicates that 31 of the 130 are interested in this degree.

Museum Studies:
- The Bureau of Labor Statistics projects faster than average (9%) growth for archivists, curators, and museum workers over the next 10 years, with 35,900 people employed in the sector in 2018.
- As of 2020Q2 total employment for Museum Technicians and Conservators in Georgia was 277. The occupation is expected to increase by an average rate of 1.1% over the next seven (7) years (Jobs EQ).

Salary Outlook:

Digital Animation:
- Georgia with an hourly mean wage of $29.49 and an annual mean wage of $61,330.
- The Bureau of Labor Statistics reports that the “Independent Artists, Writers, and Performers” group has the second highest concentration of employment in this occupation. Further, at an average annual salary of $75,150, this group is the fourth highest paying “industry” for animators and multimedia artists.

Art Education:
- The annual wage was $66,200 in Georgia as of 2019.
- Average entry level wages were $28,900 compared to an average of $84,900 for experienced workers (Jobs EQ).

Museum Studies: The average wage is $43,600 with an average of $50,800 for experienced workers (JobsEQ).

Fiscal and Facilities: The College of the Arts made the decision to deactivate three low-producing programs (BS in Art Education, BA in Art History, and BA in Music) in order to redirect resources to this new degree program. Three tenured Art Education faculty members who, as experienced graduate-level educators in the former MAT Art program, will be redirected to this new degree while also teaching undergraduate Art Education courses. Two faculty lines have been filled with junior tenure-track faculty in the Digital Animation area. These new faculty members will serve as primary instructors within the MA in Art and Design.
2. **Establishment of a Master of Arts with a Major in Art and Design, Kennesaw State University (Continued)**

Should it become necessary, KSU has budgeted for two part-time faculty to cover up to four courses per academic year that would otherwise have been taught by the faculty reassigned to courses within the MA program. An Assistant Director and a Program Coordinator will be necessary. KSU will use two existing faculty members to fill this position. As the program grows, we will need to hire additional faculty. While no additional facilities will be necessary, KSU plans to convert VA 102, currently a Drawing studio, into two computer lab/instructional spaces. Because the Art Education concentration is delivered entirely in an online format as are several courses within the other concentrations, no further facilities will be necessary.

**Assessment:** KSU presents a detailed assessment plan to include examples of direct measures used to assess learning outcomes. Student learning outcomes are to be assessed in specific courses over a student’s progression through the curriculum. The student learning outcomes will be assessed through a completion of specific assignments, examinations, projects, and papers culminating in a required research thesis or project. The MA in Art and Design will participate in self-studies at the regional level with the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) and the specialized level through our disciplinary accrediting body, the National Association of Schools of Art and Design (NASAD). The program will submit a post approval review to the USG at year four and year seven to track enrollment and graduation rates.
II. eMajor Collaborative

3. Establishment of an Associate of Science in Financial Technology, Georgia Highlands College

**Collaborative Online Program (eMajor) Request:** Addition of Georgia Highlands College as an eMajor Affiliate Institution to offer the Associate of Science with a major in Financial Technology in collaboration with Middle Georgia State University.

**Recommendation:** That the Board approve the request of President Donald Green and President Christopher Blake that Georgia Highlands College (GHC) be authorized to collaborate with Middle Georgia State University to establish an eMajor option for the Associate of Science in Financial Technology, effective November 11, 2020. Middle Georgia was approved to award the Associate of Science with a major in Financial Technology as an eMajor in spring, 2017. Board approval for GHC to be authorized to offer the degree is dependent upon affiliation with the eMajor collaborative program. GHC is not authorized to offer the degree independently.

**Program Summary:** The establishment of the Associate of Science with a major in Financial Technology as an eMajor collaborative degree program is an addition to online eMajor undergraduate programs approved by the Board since 2011. The program is specifically designed to meet the needs of adult learners, military students, working adults and returning students seeking degree completion, and student seeking a degree pathway leading to employment in Georgia’s financial technology industries.

The A.S. with a major in Financial Technology prepares individuals for further study in the field of information technology and financial technology by providing students with a foundation of the knowledge, principles, theories, and functions common to the financial transactions processing industry.
CONSENT ITEMS:

IV. Named/Endowed Faculty Positions:

Establishments:

a. Establishment of the Janice C. Griffith Endowed Chair, Georgia State University

**Recommended:** That the Board approve the request of President Mark Becker that Georgia State University (“GSU”) be authorized to establish the Janice C. Griffith Endowed Chair effective November 11, 2020.

**Abstract:** The Georgia State University Foundation has verified funding of $1,000,000, sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

**Bio:** Janice Griffith is a professor of Law at Suffolk University of Law where her legal expertise is focused on state and local government law, regionalism, and metropolitan growth. Prior to her tenure at Suffolk Law, Janice served as the fourth dean at Georgia State University College of Law from 1996 to 2004. The purpose of the Janice C. Griffith Chair in Law Endowment Fund is to honor Janice Griffith and provide financial support for the holder of a Chair in Law in the College who is engaged in or studies any of the following: state and local government law, policy, and institutions; issues concerning cities and urban growth; land use planning; the development of metropolitan-wide or regional governance and policy; open space preservation, sustainable earth development; or the work and mission of the Georgia State University Center for the Comparative Study of Metropolitan Growth.

b. Establishment of the Pope Professorship, Georgia Southwestern State University

**Recommended:** That the Board approve the request of President Neal Weaver that Georgia Southwestern State University (“GSW”) be authorized to establish the Pope Professorship effective November 11, 2020.

**Abstract:** The Georgia Southwestern State University Foundation has verified funding of $155,352.65 sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

**Bio:** John and Betty Pope were among the largest benefactors in GSW history. Their philanthropy was instrumental in establishing and supporting the Rosalynn Carter Institute for Caregiving (RCI) at GSW. They established the Pope Endowment for the Future of Caregiving and the John and Betty Pope Caregiving Fellowship and Eminent Scholar Program. In addition to supporting the work of the Rosalynn Carter Institute, these endowments provide scholarship support to GSW.
b. Establishment of the Pope Professorship, Georgia Southwestern State University (Continued)

students, known as Pope Fellows, who are enrolled in various academic disciplines while pursuing a certificate in Caregiving. Additionally, a scholarship in the College of Business and Computing and GSW's Deriso Swimming Pool were made possible through the Pope's generosity. The Pope Professorship will focus on nurturing the growth of women and minority owned businesses and entrepreneurship among GSW business students. Betty Pope's service to Georgia Southwestern also included many years as a member of the GSW Foundation Board of Trustees, leading the Board as Chair from 1988-1990.

c. Establishment of the J.T. Morgan Endowed Chair in Finance & Real Estate, University of North Georgia

**Recommended:** That the Board approve the request of President Bonita Jacob that the University of North Georgia (“UNG”) be authorized to establish the J.T. Morgan Endowed Chair in Finance & UNG Real Estate, effective November 11, 2020.

**Abstract:** The University of North Georgia Foundation has verified funding of $762,809.51 sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

**Bio:** Mr. J.T. Morgan was an alumnus of the University of North Georgia, receiving his bachelor’s degree from North Georgia College in 1950. Mr. Morgan’s cumulative lifetime giving to the University totals over $780,000 and spans back to 1973. Mr. Morgan was an active member of the President’s Club and Price-Mills Planned Giving societies at the University. In addition, Mr. Morgan served on the Foundation Board of Trustees from 2008 – 2014, serving as the Vice Chair of the Foundation’s Campaign Steering Committee. Mr. Morgan received the distinguished Alumni Hall of Fame Award in 2008.
5. **Named Faculty Positions**

Names regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are listed below:

**Institution Name:** Augusta University  
**University Faculty’s Name:** Steven E. Brooks, MD  
**Named Position:** William S. Hagler MD Chair in Ophthalmology

**Institution Name:** Georgia Southwestern State University  
**University Faculty’s Name:** Suzanne Conner, PhD  
**Named Position:** Pope Professorship in Business

**Institution Name:** University of Georgia  
**University Faculty’s Name:** Diane M. Amann, PhD  
**Named Position:** Regents’ Professorship

**Institution Name:** University of Georgia  
**University Faculty’s Name:** Steven R. H. Beach, PhD  
**Named Position:** Regents’ Professorship
# Agenda

**Committee on Organization & Law**  
November 11, 2020

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<td>2. Mutual Aid Agreement: Abraham Baldwin Agricultural College</td>
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<td><strong>Executive Session</strong></td>
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<td>3. Executive Session</td>
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1. **Request to Use Intellectual Property**

In accordance with Board of Regents Policy 6.3.5, Trademarks, a request from University of North Georgia President Bonita Jacobs to use certain intellectual property.

The University of North Georgia requests that the Board of Regents approve the use of University of North Georgia’s name and trademarks in several children’s books authored by President Bonita Jacobs. The books feature the campuses of the University of North Georgia. Proceeds from sales of the books will benefit the University of North Georgia Foundation, Inc.
2. **Mutual Aid Agreement: Abraham Baldwin Agricultural College**

Abraham Baldwin Agricultural College seeks the Board of Regents’ permission to enter into a mutually beneficial emergency services arrangement with the City of Tifton.
Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as “MOU”) is entered into on the 15th of October, 2020, by and between the City of Tifton and Abraham Baldwin agricultural College, an institution within the University System of Georgia and the Board of Regents for the University System of Georgia. The City of Tifton and Abraham Baldwin Agricultural College are herein after collectively referred to as “Party” or “Parties.” This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 et seq., including subsequent amendments thereto.

I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party’s law enforcement agency, the City of Tifton and Abraham Baldwin Agricultural College may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 et seq., Abraham Baldwin Agricultural College is authorized to furnish assistance extraterritorially to the City of Tifton upon the approval of Board of Regents for the University System of Georgia and the President of Abraham Baldwin Agricultural College with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 et seq., the City of Tifton is authorized to furnish assistance extraterritorially to Abraham Baldwin Agricultural College with the approval of the President of Abraham Baldwin Agricultural College, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. Purpose: The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the City of Tifton or on the Abraham Baldwin Agricultural College campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.

2. Requests: Requests for assistance may be made by the Chief of Police of Tifton Police Department or the Chief of Police of Abraham Baldwin Agricultural College Police Department in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.

3. Authorities: The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.

4. Powers and Duties of Responding Personnel: In accordance with O.C.G.A. § 36-69-4, responding employees of either Party “shall have the same powers, duties, rights, privileges, and
immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed.”

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

II. **Effective Date**

This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

WHEREFORE, the parties hereto cause these presents to be signed in the _15_ day of Oct, 2020

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**City Official or Sheriff Signature**

Oscar Johnson

**Abraham Baldwin Agricultural College President**

David Bridges, President

**Name and Title of City Official or Sheriff, Printed**

Oscar Johnson

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Presented to and approved by the Board of Regents:

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**Secretary to the Board Signature**

****Date****

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**Name of Secretary to the Board, Printed**
3. **Executive Session**

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review and are typically personnel matters and issues of academic status.
AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

November 11, 2020

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AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

November 11, 2020

1. Information Item: Fiscal Year 2020 Financial Update

The Associate Vice Chancellor for Accounting & Reporting, Brad Freeman, will present information on the Fiscal Year 2020 Budget to Actuals for the University System of Georgia.
AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

November 11, 2020

2. **Information Item: Fiscal Year 2021 First Quarter Financial Update**

   Executive Vice Chancellor, Tracey Cook, will provide a financial update for the University System of Georgia for the FY 2021 first quarter.
# AGENDA

**COMMITTEE ON REAL ESTATE AND FACILITIES**

*November 11, 2020*

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# AGENDA

**COMMITTEE ON REAL ESTATE AND FACILITIES**

November 11, 2020

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1. **Authorization of Project No. BR-90-2103, Small Animal Vivarium Build-Out, Kennesaw State University**

   **Recommended:** That the Board authorize Project No. BR-90-2103, Small Animal Vivarium Build-Out, at Kennesaw State University (“KSU”) with a total project budget of $1,750,000 to be funded from institutional funds.

   **Understandings:** KSU proposes to renovate warehouse space near the loading dock in the lower level of the Science Building on the Kennesaw Campus to create a small animal vivarium (the “Project”). Totaling 1,473 square feet, the Project would support research activities within the College of Science and Mathematics and further KSU’s goal of improving and expanding research opportunities for students.

   The estimated construction cost for the Project is $1,400,000. The Project is consistent with KSU’s master plan.

   If authorized by the Board, the University System Office staff and KSU will proceed with the design and construction of the Project in accordance with Board of Regents procedures.
2. **Ranking of Program Management Firms, Project No. J-361, Ag Facilities Enhancement, Abraham Baldwin Agricultural College**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-361, Ag Facilities Enhancement, Abraham Baldwin Agricultural College**

Project Description: Authorized by the Board in September 2019, the project includes the renovation of 22,215 square feet (“SF”) in the Chambliss Building and the buildout of 28,000 SF of newly constructed space (the “Project”). The renovation will create specialized labs to support smaller-scale equipment and materials utilized in agriculture, technology, forestry, and agricultural education programs. New classrooms, offices, and other support areas will also be added to the space. Upgraded shop functions will improve areas dedicated to welding, hydraulics, engines, machines, and fabrication.

The newly constructed space will be improved with a high bay clear span shop to support the large-scale equipment necessary for modern agricultural engineering technology, precision agriculture, and forestry program operations. A separate high bay covered structure will be utilized for livestock and animal science instruction, youth programs, equipment operation and display, and related activities that benefit from a covered open-air venue. A central connector consisting of restrooms, instructional space, office, and service space, and facility storage will support the new and renovated areas.

The Project will be funded with $1,100,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, plus $11,800,000 and $1,500,000 in anticipated FY 2022 and FY 2023 State G.O. Bond funds, respectively.

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<tr>
<th>Total Project Cost:</th>
<th>$14,400,000</th>
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<td>Construction Cost (Stated Cost Limitation):</td>
<td>$10,300,000</td>
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Number of firms that applied for this commission: 13

Recommended firms in rank order:

1)  
2)  
3)
Renovation – Chambliss Building (28)

New Construction – Precision Ag Shop
(just north of Yow Forestry & Wildlife Building (30))
3. **Ranking of Program Management Firms, Project No. J-362, Nursing and Health Science Simulation Lab Facility, Albany State University**

**Recommended:** That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-362, Nursing and Health Science Simulation Lab Facility, Albany State University**

Project Description: Authorized by the Board in September 2019, this project involves the construction of a new facility totaling approximately 20,000 square feet that will provide a comprehensive advanced simulation center for nursing and allied health instruction (the “Project”). Located on the West Campus of Albany State University, the facility will house simulation labs with low, medium, and high-fidelity manikins, control rooms and observation spaces, debriefing space, related hospital simulation spaces, faculty and staff work areas, and building service spaces.

The Project will be funded with $800,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, plus $7,600,000 and $1,600,000 in anticipated FY 2022 and FY 2023 State G.O. Bond funds, respectively.

- **Total Project Cost:** $10,000,000
- **Construction Cost (Stated Cost Limitation):** $6,900,000

Number of firms that applied for this commission: **12**

Recommended firms in rank order:

1)  
2)  
3)
4. **Ranking of Program Management Firms, Project No. J-363, Academic Renovation and Campus Infrastructure, Fort Valley State University**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-363, Academic Renovation and Campus Infrastructure, Fort Valley State University**

Project Description: Authorized by the Board in September 2019, this project involves the renovation and repurposing of historic Davison Hall, a 26,560-square foot (“SF”) student residential facility that is currently vacant (the “Project”). In addition to conversion of the facility to instruction and related support uses, the scope of the Project also provides for construction of a 5,400 SF building that will house two 325-ton chillers and towers and associated distribution infrastructure to serve Davison Hall, Hunt Memorial Library, Bywaters Building, Founders Hall, Peabody Building and the Junia J. Fambro Dining Center. Construction of the chiller plant building will include space for a third 325-ton chiller and tower that could serve approximately 200,000 to 250,000 SF of additional existing space in and near the historic campus core.

The Project will be funded with $1,000,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, plus $12,200,000 and $1,100,000 in anticipated FY 2022 and FY 2023 State G.O. Bond funds, respectively.

| Total Project Cost:          | $14,300,000 |
| Construction Cost (Stated Cost Limitation): | $11,000,000 |

Number of firms that applied for this commission: 10

Recommended firms in rank order:

1)  
2)  
3)  
4)  
5)
5. **Ranking of Program Management Firms, Project No. J-365, Humanities Building Renovation and Infrastructure, University of West Georgia**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-365, Humanities Building Renovation and Infrastructure, University of West Georgia**

Project Description: Authorized by the Board in September 2019, this project (the “Project”) involves the renovation of the University of West Georgia’s Humanities Building to address capital renewal needs and deferred maintenance deficiencies. In addition to planned building envelope repairs and upgrades of the building’s mechanical, electrical, and plumbing systems, ADA and life safety concerns would be corrected and program spaces would be updated to better promote active learning in the 78,091-square foot structure.

The scope of the Project also includes the construction of a central plant and a hot and chilled water distribution loop system to serve approximately 268,000 square feet of space on the Academic Quad, which includes the Humanities, Pafford, and Boyd Buildings, and Ingram Library. The proximity of these buildings, and their similar construction and operating characteristics, represent an ideal opportunity to create a more efficient loop system. The Project will be designed to extend capacity and distribution to nearby buildings in the future.

The Project will be funded with $2,500,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, plus $26,300,000 and $3,000,000 in anticipated FY 2022 and FY 2023 State G.O. Bond funds, respectively.

| Total Project Cost: | $31,800,000 |
| Construction Cost (Stated Cost Limitation): | $23,850,000 |

Number of firms that applied for this commission: 13

Recommended firms in rank order:
1) 
2) 
3) 
4)
Humanities Building
Renovation and Infrastructure
6. **Ranking of Program Management Firms, Project No. J-366, Performing Arts Center, Valdosta State University**

**Recommended:** That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-366, Performing Arts Center, Valdosta State University**

Project Description: Authorized by the Board in September 2019, this project involves construction of a performance arts center encompassing approximately 40,000 square feet (the “Project”), which will contain state-of-the-art performance spaces anchored by a proscenium theater with approximately 350 seats, a fly loft, wings, and an orchestra pit. The Project will also house a black box theater, rehearsal space, offices, and areas that support theater performance and instructional activities including scene shops, a costume shop, dressing/fitting rooms, pre-function space, and storage. The Project will be located adjacent to the VSU North Campus on the site of the Ashley Cinema, which will be demolished prior to construction.

The Project will be funded with $1,300,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, plus $12,400,000 in anticipated FY 2022 State G.O. Bond funds and $5,000,000 in private donor funds.

- **Total Project Cost:** $18,700,000
- **Construction Cost (Stated Cost Limitation):** $13,550,000

Number of firms that applied for this commission: 11

Recommended firms in rank order:
1.
2.
3.
7. **Ranking of Program Management and Design Professional Firms, Project No. J-375, Convocation Center, Georgia Southern University**

Recommended: That the Board approve the ranking of the program management and design professional firms named below for the identified project and authorize contract negotiations to proceed with the respective top-ranked firms. Should it not be possible to execute a contract with the top-ranked firms, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

**Project No. J-375, Convocation Center, Georgia Southern University**

Project Description: Authorized by the Board in August 2020 and totaling approximately 126,000 square feet, the Convocation Center (the “Project”) will house academic space for the Waters College of Health Professions and an event venue with associated support spaces. The event venue space will include a multipurpose arena that can host speakers, concerts, and other university and community assemblies such as large-scale emergency simulations and sporting events, and serve as a regional evacuation or staging site during hurricanes or other emergencies. Academic space will be provided for anatomy and physiology, structural kinesiology, sports management, sports and exercise psychology, and athletic training programs and will include a large lecture hall, classrooms, anatomy and physiology labs, academic and athletic research labs, a computer lab, and administrative spaces.

The Project will be funded with $10,000,000 in institutional funds, $6,000,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, plus $36,700,000 and $3,300,000 in anticipated FY 2022 and FY 2023 State G.O. Bond funds, respectively.

| Total Project Cost:       | $56,000,000 |
| Construction Cost (Stated Cost Limitation): | $42,000,000 |

Number of Program Management firms that applied for this commission: 12
Recommended firms in rank order:
1) 
2) 
3) 

Number of Design Professional firms that applied for this commission: 21
Recommended firms in rank order:
1) 
2) 
3)
8. **Ground Lease and Rental Agreement, Project No. PPV-90-2002, New Student Residence Hall, Kennesaw State University**

**Recommended:** That the Board declare approximately 1.137 acres of real property (the “Property”) on the Kennesaw campus of Kennesaw State University (“KSU”) to be no longer advantageously useful to KSU or other units of the University System of Georgia, but only to the extent, and for the purpose of, allowing this real property to be ground leased to KSU 2020 Housing Real Estate Foundation, LLC or an affiliated special purpose entity created for this transaction (the “Foundation”) for the construction of a new student housing facility and related amenities (the “Project”).

**Recommended further:** That the Board authorize the execution of a ground lease (the “Ground Lease”) of the Property and the grant of any necessary access and use easements between the Board of Regents, as Lessor and Grantor, and the Foundation, as Lessee and Grantee, for a construction term not to exceed twenty (20) months, and a primary term not to exceed thirty (30) years from the date the certificate of occupancy is obtained for the Project, along with an option to renew the Ground Lease for up to an additional five (5) years should there be debt outstanding at the end of the primary term. At the end of the term of the Ground Lease and/or upon termination of financial obligations, the Project, or portions thereof, and all associated real property, all improvements and remaining capital reserves would revert to the Board of Regents for the continued benefit of KSU.

**Recommended further:** That the Board authorize the execution of a rental agreement between the Foundation, as Landlord, and the Board of Regents, as Tenant, for the initial term commencing on the first day of the month after the Foundation obtains the certificate of occupancy and ending the following June 30 at a base rent not to exceed $2,700,000 per year, along with an option to renew annually for up to twenty-nine (29) consecutive, one-year periods.

**Understandings:** Authorized by the Board in February 2020 and totaling approximately 105,000 square feet, the Project will target first-year students. Located on Kennesaw State University Road adjacent to the existing Austin Residence complex, the Project will house approximately 500 beds in a mixture of affordable single- and double-bedroom units supported by community and study spaces geared towards the first-year experience. Program spaces will be designed to foster engagement with other residents and the broader campus community with the intent of establishing a deeper connection with KSU at an early stage to enhance the likelihood students will remain at the institution through graduation. KSU is providing $2,000,000 in housing auxiliary reserves to support the Project.

The cost of the Project will total approximately $37,000,000. Construction is expected to commence immediately following the expected sale of lease revenue bonds in December 2020, with completion expected by July 2022. The Foundation will contract for and facilitate the planning, design, and construction of the Project.
Committee on Real Estate and Facilities               November 11, 2020

9. **Ground Lease and Rental Agreement, Project No. PPV-10-2001, New First-Year Student Residence Hall, University of Georgia**

Recommended: That the Board declare approximately 0.7 acres of real property (the “Property”) on the Athens campus of University of Georgia (“UGA”) to be no longer advantageously useful to UGA or other units of the University System of Georgia, but only to the extent, and for the purpose of, allowing this real property to be ground leased to UGAREF Central Precinct Housing Phase I, LLC or an affiliated special purpose entity created for this transaction (the “Foundation”) for the construction of a student housing facility and related amenities (the “Project”).

Recommended further: That the Board authorize the execution of a ground lease (the “Ground Lease”) of the Property and the grant of any necessary access and use easements between the Board of Regents, as Lessor and Grantor, and the Foundation, as Lessee and Grantee, for a construction term not to exceed twenty (20) months, and a primary term not to exceed thirty-one (31) years from the date the certificate of occupancy is obtained for the Project, along with an option to renew the Ground Lease for up to an additional five (5) years should there be debt outstanding at the end of the primary term. At the end of the term of the Ground Lease and/or upon termination of financial obligations, the Project, or portions thereof, and all associated real property, all improvements and remaining capital reserves would revert to the Board of Regents for the continued benefit of UGA.

Recommended further: That the Board authorize the execution of a rental agreement between the Foundation, as Landlord, and the Board of Regents, as Tenant, for the initial term commencing on the first day of the month after the Foundation obtains the certificate of occupancy and ending the following June 30 at a base rent not to exceed $2,973,000 per year, along with an option to renew annually for up to twenty-nine (29) consecutive, one-year periods.

**Understandings:** Authorized by the Board in November 2019, the Project will be constructed on the site of the original Bolton Dining Commons, which is located just east of Creswell Hall, Russell Hall, and Brumby Hall. With approximately 117,000 square feet and 527 beds, the Project will allow for incremental growth in UGA’s first-year class, while also providing beds to use as “swing space” as UGA continues to renovate or replace other residence halls on campus. The Project’s programmatic spaces will include study rooms, lounges, and kitchens. The square foot per student ratio, which will be comparable to that of other first-year residence halls, reflects UGA’s continued commitment to an appropriate balance between student needs and affordability. UGA is providing $10 million in housing auxiliary reserves to support the Project.

Cost of the Project will total approximately $49,870,000. Construction is expected to commence immediately following the expected sale of lease revenue bonds in December 2020, with completion expected by July 2022. The Foundation will contract for, and facilitate the construction, of the Project.
10. **Authorization of Project No. BR-40-2101, 4th Floor Research Space Build-Out, College of Science and Math Building, Augusta University**

Recommended: That the Board authorize Project No. BR-40-2101, 4th Floor Research Space Build-Out, College of Science and Math Building, Augusta University (“AU”), with a total project budget of $10,000,000 to be funded from institutional funds.

Understandings: Located on the Health Sciences Campus, the new College of Science and Math Building (the “Building”) is scheduled for completion in May 2021. Totaling approximately 125,125 square feet, the Building will consist of science teaching labs, bio-medical related research labs and support areas, faculty offices, and individual and small group student study/collaboration spaces.

Due to budgetary constraints, design of the 4th Floor of the Building did not continue beyond the schematic design phase, leaving the floor to be constructed as shelled space. AU is now proposing to build out this remaining space, which totals approximately 28,750 square feet. This project (the “Project”) would provide additional space needed for research programs that are relocating from AU’s Summerville Campus and would assist in the recruitment of new research faculty.

The estimated construction cost for the Project is $7,365,000. The Project is consistent with AU’s master plan.

If authorized by the Board, the University System Office staff and AU will proceed with the design and construction of the Project in accordance with Board of Regents procedures.
4th FLOOR RESEARCH SPACE BUILD-OUT
COLLEGE OF SCIENCE & MATH BUILDING
11. **Ground Lease, Solar Energy Generation Facility, Georgia College & State University**

**Recommended:** That the Board declare approximately 28 acres of unimproved real property (the “Property”) on the campus of Georgia College & State University (“GCSU”) to be no longer advantageously useful to GCSU or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this real property to be ground leased to Georgia Power Company (“GPC”) for the purpose of developing, constructing, owning, and operating a 3.5 megawatt, fixed-tilt solar generation facility (the “Facility”), with the generated power distributed to the commercial power grid.

**Recommended further:** That the Board authorize the execution of a ground lease (the “Ground Lease”) of the Property and the grant of any necessary related easements and/or access and use agreements between the Board of Regents, as Lessor and Grantor, and GPC, as Lessee and Grantee, for a construction term not to exceed two (2) years, and a primary term not to exceed thirty-five (35) years from the date that GPC completes construction of the Facility.

**Recommended further:** That the Board authorize an annual lease payment of at least $15,400, increasing 0.5% annually, which would be paid by GPC to GCSU as compensation for the Ground Lease.

**Understandings:** The Facility would be located on the West Campus of GCSU, adjacent to the intramural fields. The Georgia Public Service Commission has approved the scope and budget for the Facility through their Integrated Resource Planning process. GPC would be responsible for all expenses associated with the construction and operation of the Facility during the Ground Lease.

In addition to its payments for the Ground Lease, GPC would support student learning by providing GCSU with Facility operating data including power generation output and operational expenses. As an ancillary benefit, the Facility would present opportunities to generate economic development opportunities for GCSU and the surrounding area.

Unless otherwise agreed upon by the Board and GPC, GPC would decommission the Facility and restore the Property to its original condition at the end of the lease term.
12. **Historic Preservation Easement, Jean LeRoy Bywaters Building, Fort Valley State University**

Recommended: That the Board declare that approximately 0.4 acres of real property (the “Property”) improved with a two-story brick building known as the “Jean LeRoy Bywaters Building” (the “Building”) located on the historical quadrangle at the main entrance of Fort Valley State University’s campus (the “Property”) be preserved and protected by maintaining and recognizing the historical, cultural, and architectural features of the Building’s exterior envelope (the “Conservation Values”).

Recommended further: That the Board authorize the execution of a 20-year historical covenant or easement (the “Easement”) to the Georgia State Historic Preservation Office (“SHPO”) that would prevent any use of the Property that would significantly impair or interfere with the Conservation Values associated with the Property.

Understandings: The Building is one of eleven contributing structures that comprise the Fort Valley State College Historic District, which is listed on the National Register of Historic Places. The Building’s two distinct spaces are the original 1952 library designed in classical revival style and a 1977 addition designed in an international style, a project that also involved an adaptive reconfiguration of the entire building for classroom and office use.

In 2019, the National Park Service (“NPS”) awarded a historic preservation grant of $470,000 to Fort Valley State University for exterior rehabilitation of the Building. As a condition of the grant, NPS requires that the Easement be placed on the Property to ensure long-term historic preservation of the Building. As grantee and holder of the easement, SHPO would be responsible for enforcing the requirements of the Easement on behalf of NPS.
13. **Naming of Williams Family Plaza, University of Georgia**

**Recommended:** That the Board approve the naming of an existing outdoor area adjacent to the Jackson Street Building on the University of Georgia (“UGA”) campus as “Williams Family Plaza” in honor of the philanthropy and service of Jon Mikel Williams.

**Understandings:** President Jere W. Morehead confirms that this naming conforms to the UGA naming guidelines and with the Board of Regents naming policy.

Originally built in 1961, the Jackson Street Building was substantially renovated in 2011 and converted into the new home of UGA’s College of Environment and Design (“CED”). The outdoor area to be named is located on the eastern side of the building, facing the North Campus Parking Deck.

Mr. Williams earned his Bachelor of Landscape Architecture from CED in 1996. In 1999, he founded W&A Engineering, a multidisciplinary engineering firm specializing in five core areas: Civil Engineering, Land Surveying, Landscape Architecture, Traffic Engineering, and Economic Development. Headquartered in Athens, W&A Engineering has completed projects in more than 45 states and serves as the on-call civil engineers and consultants for economic development in more than 40 Georgia communities.

Mr. Williams has remained engaged in service to, and support of, CED. In addition to providing a $25,000 gift towards naming of the plaza, he serves on the Dean’s Advisory Board and is actively involved in student mentorships and job placement.
14. **Naming Modification for Lynn Cottrell Park, University of North Georgia**

**Recommended**: That the Board approve the naming modification of Cottrell Park on the Dahlonega campus of the University of North Georgia ("UNG") as “Lynn Cottrell Park” in recognition of the philanthropy of Lynn Cottrell.

**Understandings**: President Bonita Jacobs confirms that this naming conforms to the UNG naming guidelines and with the Board of Regents naming policy.

In January 2020, the Board approved the naming of UNG’s athletic complex as Cottrell Park in recognition of Mike and Lynn Cottrell’s philanthropic support for the first phase of a planned expansion to the complex. Subsequent to Board approval of the new name, Mr. Cottrell requested that his wife be given specific recognition for her philanthropic contributions with the renaming of the complex as Lynn Cottrell Park.

As part of their dedication to the economic success of the north Georgia region, Mike and Lynn Cottrell have a long history of philanthropic support for UNG. Since 2006, the Cottrells have made two transformational gifts to UNG of $10,000,000 each. These gifts resulted in the naming of the Mike Cottrell College of Business and the Cottrell Center for Business, Technology & Innovation.
AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

November 11, 2020

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COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

November 11, 2020

1. Executive Session

The Committee will meet in Executive Session.
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AGENDA

ACADEMIC DEGREE APPROVAL REDESIGN

November 11, 2020

1. **Information Item: Academic Degree Approval Redesign**

   Executive Vice Chancellor for Academic Affairs and Chief Academic Officer, Dr. Tristan Denley, will provide a presentation on the USG’s academic degree approval redesign process.
# AGENDA

**FALL STUDENT ENROLLMENT UPDATE**

November 11, 2020

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<td>1. Fall 2020 Student Enrollment Update</td>
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1. **Information Item: Fall 2020 Student Enrollment Update**

Vice Chancellor of Research and Policy Analysis, Dr. Angela Bell, will provide an update on Fall 2020 student enrollment in the USG. The presentation will highlight current year changes and five-year trends in overall headcount and full-time equivalent enrollment as well as headcount broken down by student level, various demographic characteristics, and residency. The presentation will also include a brief review of Summer 2020 enrollment.