



**UNIVERSITY SYSTEM  
OF GEORGIA**

**Board of Regents' February 11, 2020 Agenda**

12:30 PM	Call to Order Chairman Sachin D. Shailendra	Room 8003
	Invocation/ Pledge of Allegiance Chairman Sachin D. Shailendra Ms. Amelia Lord, SGA President, Georgia College and State University	
	Safety Briefing Chief of Police Bruce Holmes	
	Approval of Minutes Secretary Edward Tate January 8, 2020 Minutes	
12:35 PM	Special Guest Chairman Sachin D. Shailendra	
12:45 PM	Academic Recognition Chairman Sachin D. Shailendra Dr. Joyce Jones, Vice Chancellor for Student Affairs	
1:00 PM	Three Minute Thesis (3MT) - Kennesaw State University - Induction of Cervical Cancer Cell Death via Reintroduction of Viral Protein E2 Mr. Aaron Diamant, Vice Chancellor for Communications Ms. Hope Didier, Kennesaw State University, Undergraduate Student	
1:05 PM	Campus Spotlight - Georgia Southwestern State University - Changing Culture to Achieve Retention Results Chairman Sachin D. Shailendra Dr. Neal Weaver, President Ms. MaKayla Graham, Student Dr. David Jenkins, Director, First Year Experience Mr. Brandon Blue, Student	
1:20 PM	General Education Update Regent Erin Hames EVC Tristan Denley, Chief Academic Officer	
1:40 PM	Track I Committee Meetings: Academic Affairs Regent Erin Hames	Room 7007
	Track I Committee Meetings: Organization & Law Regent Don L. Waters	Room 7007
1:40 PM	Track II Committee Meetings: Finance and Business Operations Regent Kessel D. Stelling, Jr.	Room 8003
	Track II Committee Meetings: Real Estate & Facilities Regent Samuel D. Holmes	Room 8003
2:15 PM	Reconvene Chairman Sachin D. Shailendra	Room 8003

Chancellor's Report  
Chancellor Steve Wrigley

2:25 PM

Committee Reports  
A. Academic Affairs - Regent Erin Hames  
B. Finance & Business Operations - Regent Kessel D. Stelling, Jr.  
C. Organization & Law - Regent Don L. Waters  
D. Real Estate & Facilities - Regent Samuel D. Holmes

Unfinished Business  
Chairman Sachin D. Shailendra

New Business  
Chairman Sachin D. Shailendra  
2020 Gala Update  
Regent Neil L. Pruitt, Jr.

Petitions and Communications  
Secretary Edward Tate

2:35 PM

Executive Session  
Chairman Sachin D. Shailendra

Reconvene  
Chairman Sachin D. Shailendra

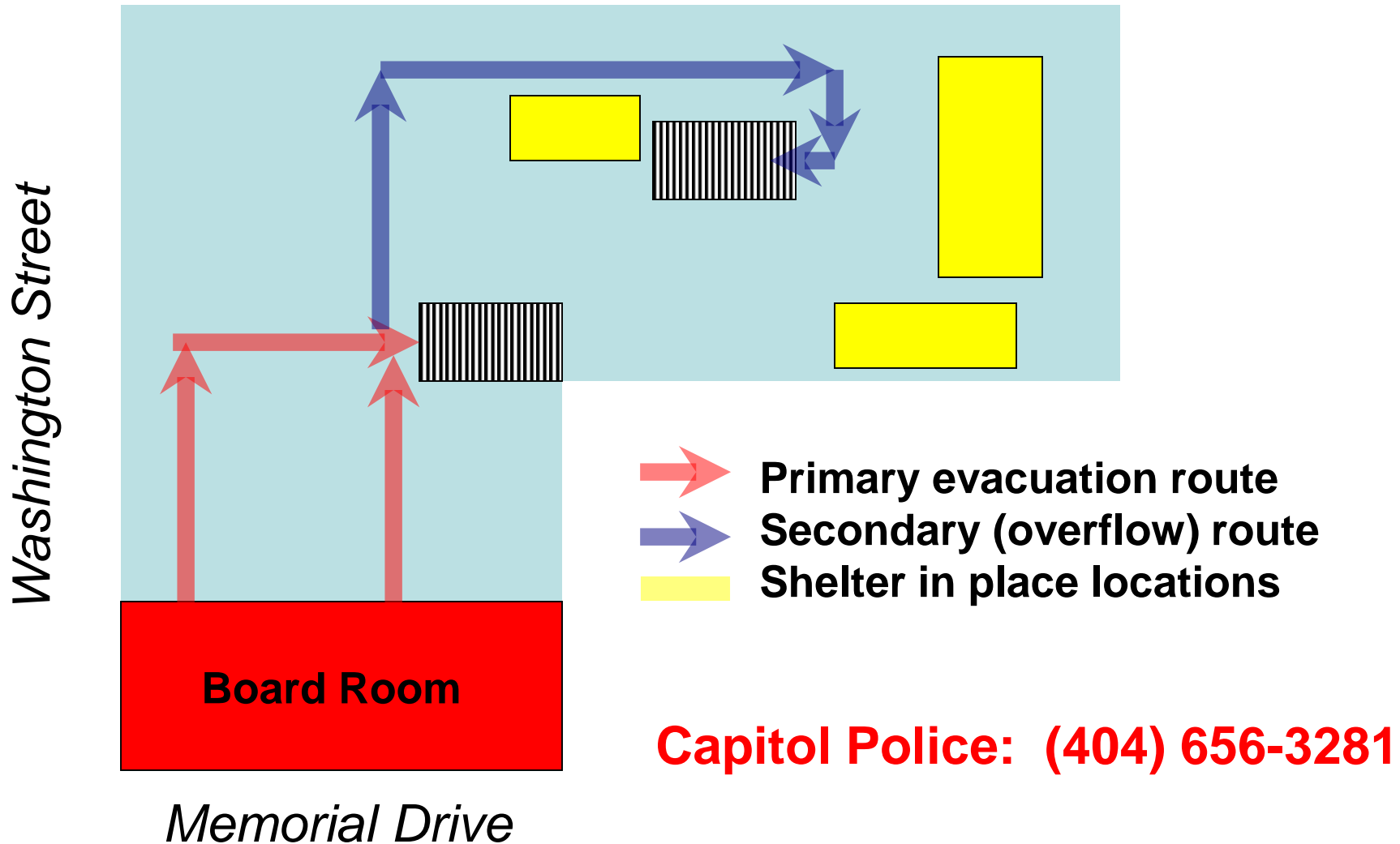
3:35 PM

Adjournment  
Chairman Sachin D. Shailendra



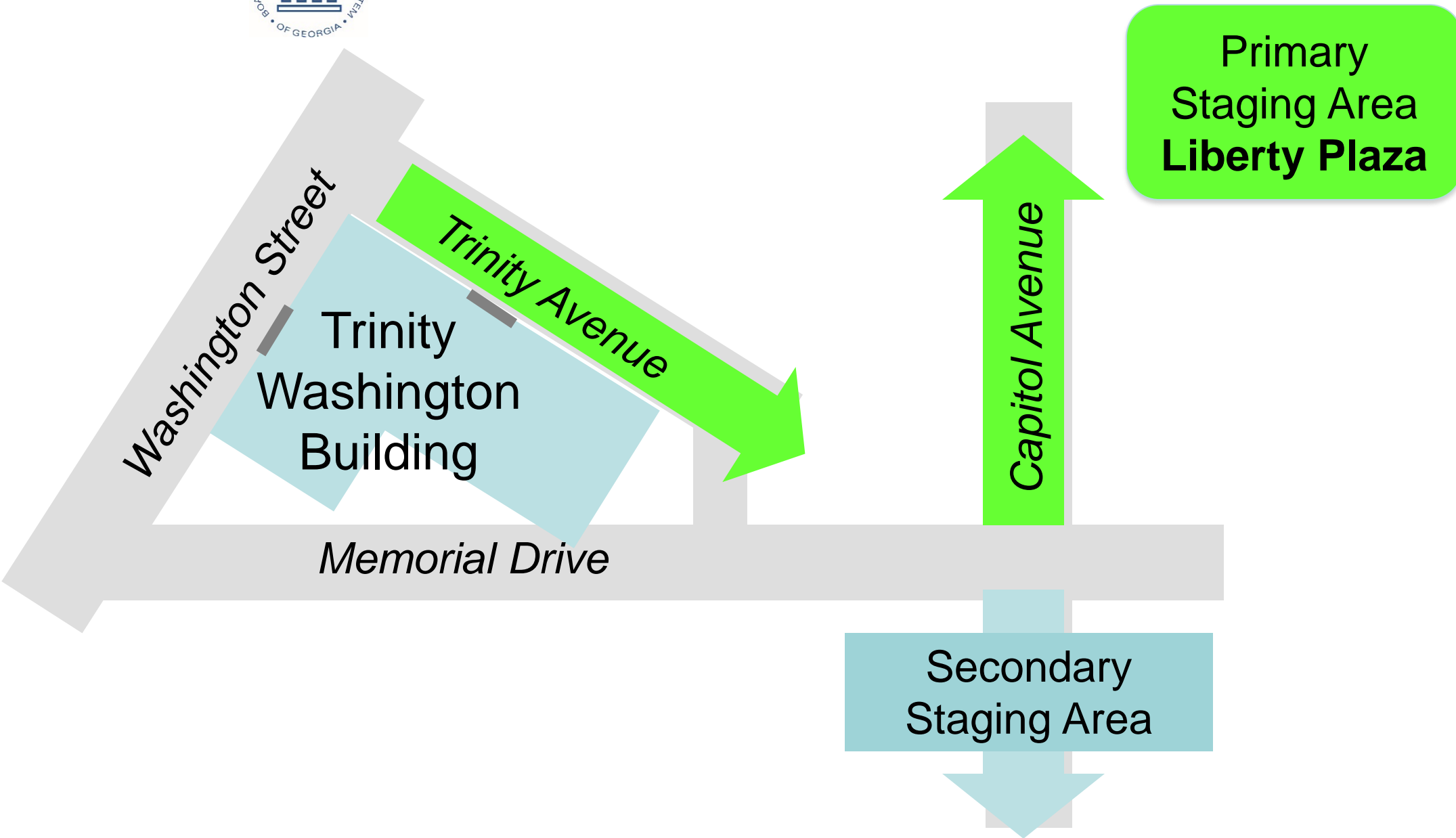
# Trinity Washington Building Evacuation Routes

*Trinity Avenue 7<sup>th</sup> and 8<sup>th</sup> Floor*





# Emergency Evacuation Assembly Areas



**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
January 8, 2020**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met at approximately 9:45 a.m. on Wednesday, January 8, 2020, in the Board Room, Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin D. Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman James M. Hull; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; Cade Joiner; Everett Kennedy; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit, Sr. Regent Rachel B. Little was excused.

**INVOCATION AND PLEDGE**

Georgia State University – Decatur Campus Student Government Association Executive Vice President Hadeija Manais gave the invocation and led the Pledge of Allegiance.

**SAFETY BRIEFING**

Chief of Police Bruce Holmes gave the safety briefing.

**APPROVAL OF MINUTES**

With motion made and properly seconded, the Regents present voted unanimously to approve the minutes of the Board's meetings of November 12, December 16, and December 23, 2019.

**WELCOME NEW REGENTS**

Chairman Sachin D. Shailendra welcomed new Regents Cade Joiner, Everett Kennedy, Rachel B. Little, Lowery May, Harold Reynolds, and T. Dallas Smith to the Board.

**CHAIRMAN'S REMARKS**

Chairman Shailendra thanked former Board Chairman Don L. Waters for his service to the University System of Georgia. He recognized his fellow Regents, Chancellor Wrigley, Chief of Police Bruce Holmes, all University System of Georgia (USG) institution presidents, and USG faculty and staff for the work they do in support of student success for all 330,000 USG students in Georgia. Chairman Shailendra spoke of his strong belief in the life-changing impact of higher education and of his experience as an undergraduate student at the Georgia Institute of Technology. The Chairman stated that his focus as 2020 Board Chair will be on USG students and the tools and environment that are necessary to foster success. He encouraged the members of the Board to visit USG campuses in order to be visible to and interact with the Board's core constituents. He also encouraged USG students to engage in extracurricular activities on campus to gain leadership skills and prepare for life after graduation. Finally, the Chairman spoke of the important work of the USG Mental Health Task Force and the USG Fee Working Group, two new initiatives that focus on improving the student experience for all USG students.

**THREE MINUTE THESIS – AUGUSTA UNIVERSITY**

Vice Chancellor for Communications Jen Ryan introduced the winner of the Augusta University Three Minute Thesis competition, which requires participants to condense their theses into a format that is easier for a broader audience to understand. Helen Kaiser, a Ph.D. candidate in cellular biology and anatomy, spoke of her work on skeletal muscle loss with age.

**SPOTLIGHT – GEORGIA ARCHIVES: PRESERVING THE PAST, PROMOTING LIFELONG STUDENT SUCCESS**

Chairman Shailendra introduced Dr. Christopher Davidson, State Archivist and Assistant Vice Chancellor, who

gave an overview of the Georgia Archives and the services it provides. The Archives is a unit of the USG and is responsible for protecting, preserving, and providing access to historic records in Georgia. 8<sup>th</sup> grade student Andrew Bramlett, UGA master's student Laura Elizabeth Nelson, and Georgia Archives Reference Archivist Tamika Strong described the research projects they have pursued using resources from the Archives.

### **RECESS**

The Board recessed for Committee meetings.

### **ETHICS TRAINING**

Upon reconvening, Vice Chancellor for Organizational Effectiveness Dr. John Fuchko conducted the Board's annual ethics training. Vice Chancellor Fuchko provided an overview of the Board of Regents Bylaws provisions and USG Ethics Policy requirements that pertain to members of the Board, the Chancellor, and Executive Vice Chancellors. He then presented the USG Ethics Policy for certification.

### **CHANCELLOR'S REPORT**

Chancellor Wrigley began his report by wishing everyone a happy new year. He wished all 330,000 USG students well as they begin a new semester. The Chancellor also thanked the members of the Board for their diligent and thoughtful guidance throughout the past year. He thanked Regent Don L. Waters for his leadership as Chairman in 2019 and welcomed Regent Sachin D. Shailendra to his new role as Chairman for 2020. He also thanked former Regents Chris Cumiskey; Laura Marsh; E. Scott Smith; Benjamin J. Tarbutton, III; and T. Rogers Wade, whose terms on the Board ended in 2019, for their years of service. Chancellor Wrigley welcomed new Regents Cade Joiner, Everett Kennedy, Rachel B. Little, Lowery May, Harold Reynolds, and T. Dallas Smith to the Board.

Chancellor Wrigley then mentioned several staff transitions that have occurred across the University System. He welcomed Dr. Georj Lewis, who is beginning his first full year as president of Atlanta Metropolitan State College, and Dr. Brendan Kelly, who will become president of the University of West Georgia on April 1. The Chancellor thanked Jen Talaber Ryan, Vice Chancellor for Communications, who is leaving the USG to start her own communications consulting firm, for her service and hard work. He then welcomed her successor, Aaron Diamont, who joins the USG after nine years with WSB-TV Channel 2.

Chancellor Wrigley reminded the Board that the USG has focused on promoting student success for the past several years. He emphasized the USG's three primary goals: to graduate more students, be more affordable, and be more efficient. The Chancellor spoke of several USG initiatives that support these goals, including the Momentum Year, a data-driven approach to the first year of college; Know More, Borrow Less; and the Comprehensive Administrative Review (CAR), the first systemwide examination of processes and organization. This year, the USG will continue these efforts by adopting a new strategic plan, modernizing its core curriculum, and continuing to provide free and low-cost textbooks to students.

Chancellor Wrigley concluded his remarks with a historical note. On this day in 1955, the Georgia Tech Yellow Jackets beat the University of Kentucky's men's basketball team in a historic upset, breaking a 129-game home-court winning streak.

### **COMMITTEE REPORTS**

Reports of the standing committees are attached hereto. Upon motions made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Executive & Compensation Committee
- the Committee on Academic Affairs
- the Committee on Economic Development
- the Committee on Finance and Business Operations
- the Committee on Internal Audit, Risk, and Compliance
- the Committee on Organization & Law

- the Committee on Personnel & Benefits
- the Committee on Real Estate & Facilities
- the Joint Committee on Finance and Business Operations and Internal Audit, Risk and Compliance

### **UNFINISHED BUSINESS**

There was none.

### **NEW BUSINESS**

Regent Neil L. Pruitt, Jr., provided an update about the 2020 USG Foundation Gala. The event will be held on Friday, February 21, 2020, at the St. Regis Hotel in Atlanta. The USG Foundation Gala raises funds for needs-based scholarships for students across the USG.

### **PETITIONS AND COMMUNICATIONS**

There were no petitions. Secretary to the Board Edward Tate announced that the next BOR meeting will be held on February 11, 2020, at the Board's offices in Atlanta.

### **ADJOURNMENT**

There being no further business to come before the Board, the meeting adjourned at 1:50 p.m.

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Sachin D. Shailendra  
Chairman, Board of Regents  
University System of Georgia

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Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

## **MINUTES OF THE EXECUTIVE & COMPENSATION COMMITTEE**

The Executive & Compensation Committee of the Board of Regents of the University System of Georgia met at approximately 9:31 a.m. in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Board Chairman Sachin D. Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Board Vice Chairman James M. Hull; Regents Erin Hames; C. Thomas Hopkins, Jr.; Bárbara Rivera Holmes; Samuel D. Holmes; Cade Joiner; Neil L. Pruitt, Jr.; Jose R. Perez; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; and Don L. Waters. Chancellor Steve Wrigley and several members of his staff also were present. Unless otherwise noted, the Regents present approved all items unanimously.

### **APPROVAL ITEM**

The Committee reviewed the Board's 2019 self-assessment and approved proposed new practices related to institutional mission reviews and track committees.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at 9:35 a.m.



## **MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:30 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairwoman Erin Hames called the meeting to order. Present, in addition to Chairwoman Hames, were Committee Vice Chairwoman Bárbara Rivera Holmes; Regents W. Allen Gudenrath; C. Thomas Hopkins, Jr.; Lowery May; Jose Perez; and Don L. Waters. Chancellor Steve Wrigley also was present. Regent Rachel B. Little was excused. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEM**

1. Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs, provided an orientation to the work conducted by the Committee on Academic Affairs.

### **ACTION ITEMS**

2. The Committee approved the establishment of a Bachelor of Science with a major in public service leadership at South Georgia State College.
3. The Committee approved the establishment of a Bachelor of Science in Ocean Science at the University of Georgia.
4. The Committee approved the establishment of a Master of Science with a major in computer science at Augusta University.
5. The Committee approved the establishment of a Master of Science in Robotics at the Georgia Institute of Technology.
6. The Committee approved the establishment of a Doctor of Science with a major in information technology at Middle Georgia State University.
7. The Committee approved the establishment of a Doctor of Nursing Practice with a major in nursing practice at Valdosta State University.
8. The Committee approved the termination of four degrees at Valdosta State University.
9. The Committee approved a request for Georgia Southern University to offer instruction at the VECTR Center in Warner Robins, Georgia.
10. The Committee approved a request to name the Kennesaw State University Honors College "The *Keeping Sights Upward (KSU) Journey* Honors College," effective January 8, 2020.
11. The Committee endorsed a proposed articulation agreement between the Georgia Gwinnett Technical College General Business degree and the Georgia Gwinnett College bachelor degree in general business.

### **CONSENT ITEMS**

12. The Committee approved the establishment and renaming of several endowed faculty positions at the Georgia Institute of Technology, the University of Georgia, and the University of West Georgia.
13. The Committee approved appointments to several named faculty positions at the Georgia Institute of Technology and the University of Georgia.

### **INFORMATION ITEMS**

14. Dr. Denley provided an update on the progress made toward revamping the USG general education core curriculum.
15. Tammy Rosner, Director of International Education, gave a presentation on the progress of USG international initiatives.

### **ADJOURNMENT**

There being no further business for Committee consideration, the meeting adjourned at approximately 11:24 a.m.

## **MINUTES OF THE COMMITTEE ON ECONOMIC DEVELOPMENT**

The Committee on Economic Development of the Board of Regents of the University System of Georgia met at approximately 11:28 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman W. Allen Gudenrath called the meeting to order. Present, in addition to Chairman Gudenrath, were Committee Vice Chairman Jose R. Perez; Regents Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Lowery May; and Don L. Waters. Regent Rachel B. Little was excused.

### **INFORMATION ITEM**

Matt Colvin, Executive Director of Economic Development, presented a brief orientation to the Committee mission and ongoing economic development initiatives at the USO.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:35 a.m.

## **MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:35 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Don L. Waters called the meeting to order. Present, in addition to Chairman Waters, were Committee Vice Chairman C. Thomas Hopkins, Jr.; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Lowery May; and Jose R Perez. Regent Rachel B. Little was excused. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEM**

1. University System Office staff introduced new Regents to the structure and activities of the Committee on Organization and Law.

### **APPROVAL ITEMS**

2. The Committee approved certain named personnel at the Georgia Institute of Technology to apply for, and receive, United States Government security clearance related to classified government research.
3. The Committee approved Georgia Institute of Technology President Ángel Cabrera's request to award an honorary degree to Mrs. Diana Blank.

### **EXECUTIVE SESSION**

Chairman Waters called for an executive session at 11:38 a.m. to discuss personnel matters and student records. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

### **RECONVENE**

After the Committee exited executive session, Chairman Waters reconvened the Committee in its regular session at 11:44 a.m. and announced that no actions were taken.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at 11:45 a.m.

## **MINUTES OF THE COMMITTEE ON PERSONNEL AND BENEFITS**

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met at approximately 10:28 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Neil L. Pruitt, Jr., called the meeting to order. Present, in addition to Chairman Pruitt, were Committee Vice Chairwoman Sarah-Elizabeth Langford Reed; Regents Cade Joiner; Samuel D. Holmes; Everett Kennedy; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Board Chairman Sachin D. Shailendra and Board Vice Chairman James M. Hull also were present.

### **INFORMATION ITEMS**

1. Vice Chancellor for Human Resources Juanita Hicks provided an orientation to the Committee on Personnel and Benefits.
2. Dr. Hicks presented information regarding the dependent eligibility audit of USG benefits plans that was conducted in 2019.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 10:34 a.m.

## **MINUTES OF THE COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

The Committee on Finance & Business Operations of the Board of Regents of the University System of Georgia met at approximately 10:35 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Committee Vice Chairman Harold Reynolds; Regents Cade Joiner; Samuel D. Holmes; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; T. Dallas Smith; and Philip A. Wilheit, Sr. Board Chairman Sachin D. Shailendra and Board Vice Chairman James M. Hull also were present. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEM**

1. Executive Vice Chancellor for Strategy and Fiscal Affairs Tracey Cook gave an orientation to the Committee and reviewed the Committee's one-year forward agenda.

### **APPROVAL ITEMS**

2. The Committee approved a proposed online program tuition rate of \$321 per credit hour for the Valdosta State University Doctor of Nursing degree program.
3. The Committee approved proposed tuition rates of \$8028 per semester for in-state students and \$17,700 per semester for out-of-state students for the Georgia Institute of Technology Master of Science in Robotics professional degree program.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 10:45 a.m.

**MINUTES OF THE  
JOINT COMMITTEE ON FINANCE AND BUSINESS OPERATIONS AND  
INTERNAL AUDIT, RISK AND COMPLIANCE**

The Joint Committee on Internal Audit, Risk and Compliance and Finance & Business Operations of the Board of Regents of the University System of Georgia met at approximately 10:46 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Chairman Wilheit, were Committee Vice Chairman Cade Joiner; Regents Samuel D. Holmes; Everett Kennedy; Neil L. Pruitt, Jr., Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; and Kessel D. Stelling Jr. Board Chairman Sachin Shailendra and Board Vice Chairman James M. Hull also were present.

**INFORMATION ITEMS**

1. Vice Chancellor of Internal Audit Claire Arnold reported the Fiscal Year (FY) 2019 financial engagement results, including a summary of audit trends and action plans to address FY 2019 findings.
2. Vice Chancellor Arnold presented the FY 2019 Consolidated Annual Financial Report.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:07 a.m.

## **MINUTES OF THE COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 11:08 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Chairman Wilheit, were Committee Vice Chairman Cade Joiner; Samuel D. Holmes; Everett Kennedy; Neil L Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; and Kessel D. Stelling, Jr. Board Chairman Sachin D. Shailendra and Board Vice Chairman James M. Hull also were present. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEM**

1. Chief Audit Officer & Vice Chancellor for Internal Audit Claire Arnold provided a brief orientation and overview to the Board regarding the activities that occur throughout the year on the Committee. The orientation addressed the Internal Audit process for executing a risk assessment to create the audit plan, obtaining the Board's approval of the plan, completion of audits, reporting audit results and following up on audit issues. Vice Chancellor Arnold and Vice Chancellor for Organizational Effectiveness Dr. John Fuchko also reviewed the planned forward agenda.

### **APPROVAL ITEMS**

2. The Committee approved the proposed Internal Audit Charter.
3. The Committee approved the proposed Compliance and Ethics Charter.
4. The Committee approved the proposed Committee on Internal Audit, Risk and Compliance Charter.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:15 a.m.



## **MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES**

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 11:16 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Samuel D. Holmes called the meeting to order. Present, in addition to Chairman Holmes, were Committee Vice Chairman T. Dallas Smith; Regents Cade Joiner; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Sachin D. Shailendra, and Board Vice Chairman James M. Hull also were present. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEMS**

1. Vice Chancellor for Real Estate & Facilities Jim James provided an orientation for members of the Committee, including its responsibilities and a projected forward agenda of anticipated approval and information items for 2020.
2. Vice Chancellor James presented an update on an action taken pursuant to the Chancellor's delegated authority.
3. Vice Chancellor James informed the Committee about a proposed project to renovate the historic Kell Building at Fort Valley State University.

### **CONSENT ITEMS**

4. The Committee authorized Project No. BR-64-2001, Cold Vegetable (Cannery) Processing Facility at Fort Valley State University.
5. The Committee authorized Project No. BR-10-2004, Journalism MFA Film Production Studio Renovation at the University of Georgia.
6. The Committee authorized Project No. PPV-90-2001, Howell Hall Renovation on the Marietta campus of Kennesaw State University.
7. The Committee authorized a Project Budget Modification for Project No. BR-67-1901, Indoor Baseball and Softball Hitting Facility at Georgia Southwestern State University.

### **APPROVAL ITEMS**

8. The Committee authorized the naming of The Peyton Anderson Enrollment Center on the Macon campus of Middle Georgia State University.
9. The Committee authorized the naming of Cottrell Park on the Dahlonega campus of the University of North Georgia.
10. The Committee authorized the disposition of real property located at 401 Rose Drive, Marietta, for Kennesaw State University.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:31 a.m.

**AGENDA**  
**GENERAL EDUCATION UPDATE**

**February 11, 2020**

<b><u>Agenda Item</u></b>	<b><u>Page No.</u></b>
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**Information Item**

- |   |   |
|---|---|
| 1. Proposed Redesigned General Education Curriculum | 1 |
|---|---|

## **AGENDA**

### **GENERAL EDUCATION UPDATE**

**February 11, 2020**

**1. Information Item: Proposed Redesigned General Education Curriculum**

Executive Vice Chancellor for Academic Affairs and Chief Academic Officer, Dr. Tristan Denley, will provide an update on the University System of Georgia's proposed redesigned general education curriculum.

## AGENDA

### COMMITTEE ON ACADEMIC AFFAIRS

February 11, 2020

<u>Agenda Item</u>	<u>Page No.</u>
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#### ACTION ITEMS:

##### **I. Academic Programs:**

##### **New Program Requests:**

- |   |   |
|---|---|
| 1. Establishment of a Bachelor of Business Administration with a major in Hospitality Management, Kennesaw State University | 2 |
| 2. Establishment of a Master of Science with a major in Data Science, Augusta University                                    | 5 |
| 3. Establishment of a Master of Science with a major in Cybersecurity, Kennesaw State University                            | 8 |

##### **Requests for Academic Degree Terminations:**

- |   |    |
|---|----|
| 4. Clayton State University                                   | 10 |
| a. Bachelor of Music Composition                              |    |
| b. AAS Computer Networking Technology                         |    |
| 5. Tenure Request Upon Appointment, Valdosta State University | 11 |

##### **6. Consent Items:**

- |                         |    |
|-------------------------|----|
| Named Faculty Positions | 12 |
|-------------------------|----|

**Item #1: Establishment of a Bachelor of Science with a Major in Hospitality Management, Kennesaw State University**

**Recommended:** That the Board approve the request of President Pamela S. Whitten that Kennesaw State University be approved to offer a Bachelor of Business Administration with a major in hospitality management, effective February 11, 2020.

**Need and Demand:**

The hospitality industry is at the forefront of the services sector accounting for approximately 10% of the US workforce and is the 5<sup>th</sup> largest employer in the State of Georgia. Metro Atlanta is home to approximately 850 hotels, it has hosted more than 750 conventions, meetings and events in 2018, and employs more than 300,000 individuals in the hospitality industry.

To further demonstrate the need for a hospitality management program, KSU conducted the following analysis. The state of Georgia made up approximately 3.2% of the total US population in 2018. The state also accounted for 3.7% of the total hotel properties in the country. There were 15,756 four-year degree completions in hospitality management in the US in 2016. Based on the size of its population and the hotel inventory, the proportional share of the state of Georgia in four-year degree completions should be 506 and 582, respectively. Yet, even with a booming hospitality industry in Georgia, there were fewer than 100 bachelor's degree completions in the entire state in 2017.

Kennesaw State University lies at the epicenter of hospitality business activities and is poised to prepare students for their hospitality careers, and thus contribute to the economic development of the state. The hospitality management program would serve this purpose by combining customer service with service operations to educate students to meet the growing demand for managerial talent in the hospitality industry in the state of Georgia and particularly in Metro Atlanta.

The program demand can be largely attributed to the tremendous growth of hotels and restaurants in the State of Georgia. In recent years, an increasing number of hotels are being added to the existing inventory of properties. Based on data from Smith Travel Research, in 2019, the state of Georgia is ranked fifth in the country based on hotel property pipeline (245). In parallel to these promising developments in the hotel arena, we have received student scholarship pledges amounting to \$125,000 from the members of one of the largest hotel associations in the nation.

**Program Summary:**

The degree program is 120 credit hours. The program requires the completion of 400 work experience hours prior to graduation. In this program students will learn about different segments of the hospitality industry and different career options in hotels, restaurants, convention centers, sporting venues, etc. Students will build expertise to lead and deliver guest service as a competitive advantage for service organizations such as hotels and restaurants. They will grasp main functions related to hotel management and operations. Upon graduation students will be able to set strategic levels of revenue management and how they can be manipulated to increase revenue. Students will apply basic analytics to prescribe future actions to hospitality companies to achieve competitive

advantage. The overarching program outcome is to prepare students with guest service, operational and analytical skills for managerial positions in the hospitality industry.

The proposed program does not fall into an eMajor category as it is not being offered in a fully online format. Aside from General Education courses, the only eCore course applicable to this program is ECON 2105. Coles College works with the Dual Enrollment office to provide 1st and 2nd year courses for these students. This set of courses makes up the Lower Division Business Core, which is required for all Coles College BBA degrees, and does not include any upper level courses specific to the proposed degree.

Coles College of Business provides advising and career counseling to our students prior to being accepted into our majors. If a student is unable to meet the admission requirements for our degrees, then these advisors and career coaches are also able to discuss alternative majors across campus. KSU offers more than 150 majors across campus. The hospitality industry is very diverse in terms of industries in which students can work within hospitality (i.e., tourism, sports and entertainment, etc.). Students may pursue other majors related to these industries and pursue internship opportunities within hospitality.

**List of Similar Programs: <sup>1</sup>**

CIP	Degree	Institution	FY17	FY18	FY 19	3 Year Avg.
520901	BBA with major in hospitality administration	Georgia State University				
		Enrollment	244	203	196	214
		Graduation	49	79	66	45
520901	BS with major in hospitality and tourism management	College of Coastal Georgia				
		Enrollment			51 <sup>2</sup>	-----
		Graduation				

<sup>1</sup>USG QLIK

<sup>2</sup> Approved in 2017; first year of enrollment; there are no graduates

**Fiscal and Facilities:**

No new resources are required for the degree program. Tuition for the graduate degree is set at KSU's current graduate rate. Currently there are sufficient faculty and as the program grows, KSU's expectations are to hire one additional faculty member in FY 2024. Kennesaw State University's existing infrastructure will support this new program. No additional space will be required.

**Assessment:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institutions schedule of comprehensive program reviews.

## **Item #2: Establishment of a Master of Science with a major in data science, Augusta University**

**Recommended:** That the Board approve the request of President Brooks A. Keel that Augusta University be approved to offer a Master of Science with a major in data science, effective February 11, 2020. That the Board approve the request of President Brooks A. Keel that Augusta University offer this program at 36 credit hours.

### **Need and Demand:**

The website, [Datasciencegraduateprograms.com](http://Datasciencegraduateprograms.com), published a report stating that "According to the Atlanta Business Chronicle, only 8% of data scientists in the U.S. live in the Southeast, making qualified talent in Georgia hard to find and very expensive." With 18 Fortune 500 companies and several innovative start-ups in Georgia actively competing for skilled data scientists, the state looks to be among the most promising in the U.S.

The traditional statistics/biostatistics program continues to emphasize theory, with most courses focused on the classical aspects of the discipline, such as point estimation and hypothesis testing. However, due to advancements in technologies in many industries, such as healthcare, finance, retail, and social media, a need for training in many of the more practical aspects of data science has arisen. Existing statistics/biostatistics programs are not totally adequate to address today's current data problems, like accessing information from very large data sets and writing code to manipulate and visualize data. Hence, to equip students with skills needed to succeed in the new data-driven era, there is an immediate need to create a program that borrows tools from statistics, machine learning, and database management.

Augusta University has been educating exceptional professionals for the health sciences in Georgia for many years. Situated in the Central Savannah River Area (CSRA), our existing degrees and majors benefit from the strength of the Medical College of Georgia and other professional schools in a dynamic research setting. With the growing data generated from genomics and cyber science research, and the national trend and demands for data scientists Augusta University is well situated and prepared to offer a data science program.

Recently, the Department's graduate student recruitment staff have received prospective students' phone inquiries about a master's program, and local and regional employers who are interested in our proposed program and have provided supporting letters

### **Program Summary:**

The 36-credit-hour MS in data science program is designed for students to finish in 12 months with full-time enrollment. Students who wish to finish the program in 2 years may be granted to do so by enrolling on a part-time basis in some semesters.

The MS in data science, will focus on training students in broadly applicable analytical skills, especially in genomic data and cyber security data, given the academic strength of the Medical College of Georgia at Augusta University and the newly established School of Computer and



Cyber Sciences. We propose to offer this 36 credit-hour MS in Data Science program with a 21 credit-hour core curriculum, a 5 or 6 credit-hour Capstone Project, and 10 or 9 hours of elective courses in genomics, cybersecurity, a combination of these two, or other graduate level courses (totaling 9 or 10 hours) tailored to the student's interests. This program will give students (i) a strong foundation and expertise in basic statistics and machine learning tools for optimally solving challenges in the next generation of data, (ii) skills in visualizing and summarizing such data, and (iii) strong analytic and data management skills.

**List of Similar Programs: <sup>1</sup>**

Currently, compatible programs are offered at Georgia Institute of Technology and Georgia State University.

CIP	Institution	Degree	FY17	FY18	FY19	3 yr Avg.
521301	Master of Science with a major in business analytics	University of Georgia <sup>2</sup>				
		Enrollment	----	25	36	--
		Graduation	---	----	24	---
521399	Master of Science in Analytics	Georgia Institute of Technology <sup>3</sup>				
		Enrollment	350	1327	2968	1548
		Graduation	36	56	102	64
521399	Master of Science in Analytics	Georgia State University				
		Enrollment	90	108	123	107
		Graduation	33	40	50	41

<sup>1</sup> USG Qlik

<sup>2</sup> Recently approved

<sup>3</sup> On line Masters' degree

**Fiscal and Facilities:**

No new resources are required for the degree program. Tuition for the graduate degree is set at AU's current graduate rate. Existing faculty possess the experience and qualifications to teach a variety of courses within the curriculum. Currently, there is capacity within the department to deliver this curriculum without any additional cost associated with reassigning faculty and/or staff effort.

Augusta University's existing infrastructure will support this new program. No additional space will be required.

**Assessment:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institutions schedule of comprehensive program reviews.

### **Item #3: Establishment of a Master of Science with a major in Cybersecurity, Kennesaw State University**

**Recommended:** That the Board approve the request of President Pamela S. Whitten that Kennesaw State University be approved to offer a Master of Science with a major in cybersecurity effective February 11, 2020.

#### **Need and Demand:**

The cybersecurity workforce shortage is evident in the State of Georgia. Georgia ranks third in the nation for information security, with more than 115 companies and an annual revenue exceeding \$4.7 billion. The 2018 Georgia Bureau of Labor Statistics identified a 16% growth in jobs for computer security analysts. Cybersecurity is one of the fastest growing job fields. In its 2018-28 employment outlook, the U.S. Bureau of Labor Statistics forecasts a 31.6% increase for information security analysts while the average growth rate for all occupations is only 3.88%. The career opportunities in cybersecurity at the master's level are also strongly embraced by the industry partners and students of Kennesaw State University. In evaluating the need for this degree, the Institute conducted a survey of over 250 industry partners, current students, and alumni. The results of this survey indicate strong interest from current students and alumni, with over 96% of respondents in favor of the degree and over 70% indicating an interest in enrolling if the MS with a Major in Cybersecurity degree were offered. The industry partners surveyed concurred that the program would be a strong addition to KSU, with over 96% indicating support for the program.

In addition to the industry demand for the major, student demand for an MS-Cybersecurity is expected to be as strong as KSU's current undergraduate degree program in cybersecurity. The BS-Cybersecurity, approved in 2017, currently has over 400 majors. BSIT- Information Assurance and Security Track and BBA – Information Security and Assurance programs currently have 266 and 225 majors, respectively.

#### **Program Summary:**

The MS with a major in cybersecurity is a 30-credit hour program offered predominantly in an asynchronous format, with some courses offered in a synchronous/asynchronous format. Students will learn how to prepare for, respond to and recover from cybersecurity threats and incidents; management of cybersecurity risk, lead cybersecurity in organizations, and how to apply the appropriate tools and methodologies to solve real-world cyber problems.

To provide access to students lacking degrees or relevant professional knowledge/experience in security or computational disciplines, the program provides a nine-hour foundation pathway for non-majors. These courses provide fundamental knowledge in principles of cybersecurity and/or information security, programming, computer operating systems and architectures, and networking. Depending upon an individual student's knowledge level, he or she may need to take up to nine credit hours of 5000 level foundation courses based on the evaluation of applicants' undergraduate transcripts by program faculty. The courses may also be taken by qualified non-majors through KSU's Undergraduate to Graduate Owls ("UGO") program while completing their undergraduate coursework.

**List of Similar Programs: <sup>1</sup>**

<u>CIP</u>	<u>Degree</u>	<u>Institution</u>	<u>FY17</u>	<u>FY 18</u>	<u>FY19</u>	<u>3 yr Avg.</u>
111003	Master of Science Cybersecurity	Georgia Institute of Technology				
		Enrollment	75	95	600	257
		Graduation	---	12	3	----
110101	Master of Science with major in cybersecurity management	Columbus State University				
		Enrollment	----	15	76	----
		Graduation	----	----	13	----
111003	Master of Science with major in information security management	Augusta University				
		Enrollment	28	49	39	39
		Graduation	----	2	17	----
111003	Master of Science Information Technology	Middle Georgia State University				
		Enrollment	72	129	139	113
		Graduation	11	31	54	
111003	Master of Science in Information Technology	Georgia Southern University				
		Enrollment	----	----	16	----
		Graduation			4	----

1.USG Qlik

**Fiscal and Facilities:**

No new resources are required for the degree program. Tuition for the graduate degree is set at KSU's current graduate rate. Kennesaw State University's existing infrastructure will support this new program. No additional space will be required.

**Assessment:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institutions schedule of comprehensive program reviews.

## **Requests for Academic Program Terminations**

### **4. Clayton State University**

**Recommended:** That the Board approve the request of President Tim Hynes that Clayton State University be approved to terminate two academic degrees, effective February 11, 2020.

#### **a. Bachelor of Music in Composition**

**Abstract:** Students have not actively enrolled in this program since approval was received to deactivate the program 11/2006. Formal termination will have no financial or administrative impact on any other programs or academic units at the institution. Clayton State University confirms there will be no impact upon faculty or students.

#### **b. AAS computer Networking Technology**

**Abstract:**

This program has been deactivated since April 2016. There are no actively enrolled students in the program. Dissolution of the program will have no financial or administrative adverse impact on other university programs or academic units. Clayton State University confirms there will be no impact upon faculty or students.

## **5. Tenure Request Upon Appointment**

**Recommended:** That the Board approve the request to waive Board of Regents Policy 8.3.7.4 and award tenure upon appointment for two faculty at Valdosta State University.

### **Abstract: Dr. James Pace**

Dr. James Pace is the incoming Dean of the College of Nursing and Health Sciences. Dr Pace brings a long and distinguished record of achievement including in his current role as the Associate Dean of Academic Programs at the Rory Meyers College of Nursing at New York University. He is a fellow in the American Academy of Nurse Practitioners, Fellow in the American Academy of Nursing, and a Board Certified Adult Nurse Practitioner. Dr Pace served as the coordinator of the Palliative Care Adult Practitioner Program at Vanderbilt University School of Nursing. He has served on numerous boards, editorial boards, and national and regional committees throughout his career. His vitae includes international, national, regional, state/local presentations, research grants, and numerous publications.

### **Abstract: Dr. Kurt Winkelmann**

Dr. Kurt Winkelmann is the incoming Department Head for the Department of Chemistry. Dr. Winkelmann brings an extensive record of achievement including his current role as professor of Chemistry at the Florida Institute of Technology. He has held the rank of assistant, associate and full professor at Florida Tech along with earlier positions at Northwestern University and Auburn. He holds a PhD in Chemistry from Auburn University and a BS in Chemistry from Virginia Tech. His research is in the area of teaching and learning as well as in chemical phenomenon. His vitae includes national and international presentations, research grants and an extensive record of professional publications.

6. **Consent Items:**

**Named Faculty Positions**

Names regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are listed below:

Institution Name: University of Georgia

University Faculty's Name: Nathan S. Chapman

Named Position: Pope F. Brock Professorship in Professional Responsibility

Institution Name: University of Georgia

University Faculty's Name: Robert J. Schmitz

Named Position: Georgia Foundation Professor in Plant Sciences

**AGENDA**  
**COMMITTEE ON ORGANIZATION & LAW**

**February 11, 2020**

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**APPROVAL ITEMS**

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**EXECUTIVE SESSION**

- |                      |   |
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| 2. Executive Session | 2 |
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**1. Mutual Aid Agreements: Georgia Gwinnett College**

Georgia Gwinnett College seeks the Board of Regents' permission to enter into mutually beneficial emergency services arrangements with the City of Lawrenceville and Gwinnett County.

## Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as "MOU") is entered into on the **1st of September, 2019**, by and between the **City of Lawrenceville** and **Georgia Gwinnett College**, an institution within the University System of Georgia and the Board of Regents for the University System of Georgia. **City of Lawrenceville** and **Georgia Gwinnett College** are hereinafter collectively referred to as "Party" or "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 *et seq.*, including subsequent amendments thereto.

### I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, the **City of Lawrenceville** and Georgia Gwinnett College may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Georgia Gwinnett College** is authorized to furnish assistance extra territorially to the **City of Lawrenceville** upon the approval of Board of Regents for the University System of Georgia and the President of Georgia Gwinnett College with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, the **City of Lawrenceville** is authorized to furnish assistance extra territorially to **Georgia Gwinnett College** with the approval of the President of **Georgia Gwinnett College**, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the **City of Lawrenceville** or on the **Georgia Gwinnett College** campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.
2. **Requests:** Requests for assistance may be made by the **Chief of Police** of the **City of Lawrenceville** or **Chief of Police** of **Georgia Gwinnett College** in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.
3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.
4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party "*shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed.*"


- 5. Responsibility for Expenses and Compensation of Employees:** Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

II. Effective Date

This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

WHEREFORE, the parties hereto cause these presents to be signed in the \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_

  
[County/City Official or Sheriff Signature]

Tim Wallis Chief  
[Name and Title County/City Official  
or Sheriff, Printed]

  
[Institution President Signature]

Jann Joseph, President  
[President –Name and Title, Printed ]

Presented to and approved by the Board of Regents:

\_\_\_\_\_  
[Secretary to the Board Signature]

\_\_\_\_\_  
Date

\_\_\_\_\_  
[Name of Secretary to the Board, Printed]

## Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as "MOU") is entered into on the 1st of September, 2019, by and between **Gwinnett County** and **Georgia Gwinnett College**, an institution within the University System of Georgia and the Board of Regents for the University System of Georgia. **Gwinnett County** and **Georgia Gwinnett College** are hereinafter collectively referred to as "Party" or "Parties." This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 *et seq.*, including subsequent amendments thereto.

### I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party's law enforcement agency, **Gwinnett County** and **Georgia Gwinnett College** may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Georgia Gwinnett College** is authorized to furnish assistance extra territorially to **Gwinnett County** upon the approval of Board of Regents for the University System of Georgia and the President of Georgia Gwinnett College with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Gwinnett County** is authorized to furnish assistance extra territorially to **Georgia Gwinnett College** with the approval of the President of **Georgia Gwinnett College**, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the **Gwinnett County** or on the **Georgia Gwinnett College** campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.
2. **Requests:** Requests for assistance may be made by the **Chief of Police of Gwinnett County** or **Chief of Police of Georgia Gwinnett College** in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.
3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.
4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party *"shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed."*

5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

II. **Effective Date**

This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall terminate one calendar year after the execution date or unless terminated by any or all of the parties herein before such date.

WHEREFORE, the parties hereto cause these presents to be signed in the 21<sup>st</sup> day of December, 2019 September.

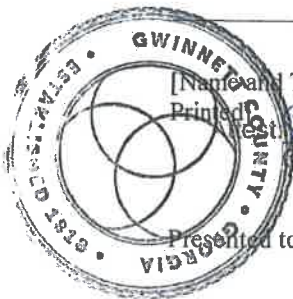
Charlotte J. Nash  
[County/City Official or Sheriff Signature]

**Charlotte J. Nash**  
Chairman

[Signature]  
[Georgia Gwinnett College President Signature]

Dr. Jann Joseph, President

[President – Name and Title, Printed]



[Name and Title County/City Official or Sheriff, Printed]  
[Signature]  
County Clerk

Presented to and approved by the Board of Regents:

[Secretary to the Board Signature]

Date

[Name of Secretary to the Board, Printed]



Approved as to form:

[Signature]  
Sr. Assistant County Attorney

**2. Executive Session**

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review and are typically personnel matters and issues of academic status.

## **AGENDA**

### **COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

**February 11, 2020**

**Agenda Item**

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#### **INFORMATION ITEMS**

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| 1. Report on Fiscal Year 2020 Second Quarter Revenues and Expenditures | 1 |
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## **AGENDA**

### **COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

**February 11, 2020**

1. **Report on Fiscal Year 2020 Second Quarter Revenues and Expenditures**

Executive Vice Chancellor for Strategy and Fiscal Affairs, Tracey Cook, will present information on the Second Quarter Revenues and Expenditures for the University System of Georgia.



**AGENDA**  
**COMMITTEE ON REAL ESTATE AND FACILITIES**

**February 11, 2020**

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**INFORMATION ITEMS**

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**CONSENT ITEMS**

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| 2. Authorization of Project No. BR-70-2001, Palms Dining Hall Kitchen Renovation, Valdosta State University                     | 2 |
| 3. Authorization of Project No. BR-64-2002, Kell Building Renovation, Fort Valley State University                              | 3 |
| 4. Authorization of Project No. PPV-90-2002, New Student Residence Hall, Kennesaw State University                              | 4 |
| 5. Authorization of Project Budget Modification, Project No. BR-68-1901, Student Recreation Fields, University of North Georgia | 5 |
| 6. Amendment to Sub-Rental Agreement, 55 Old Bedford Road, Lincoln, Massachusetts, Georgia Institute of Technology              | 6 |

**APPROVAL ITEMS**

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| 7. Grant of Non-Exclusive Easements, Joseph Holley Circle, Albany, Albany State University | 7 |
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## **AGENDA**

### **COMMITTEE ON REAL ESTATE AND FACILITIES**

**February 11, 2020**

**1. Major Repair and Rehabilitation (MRR) Program**

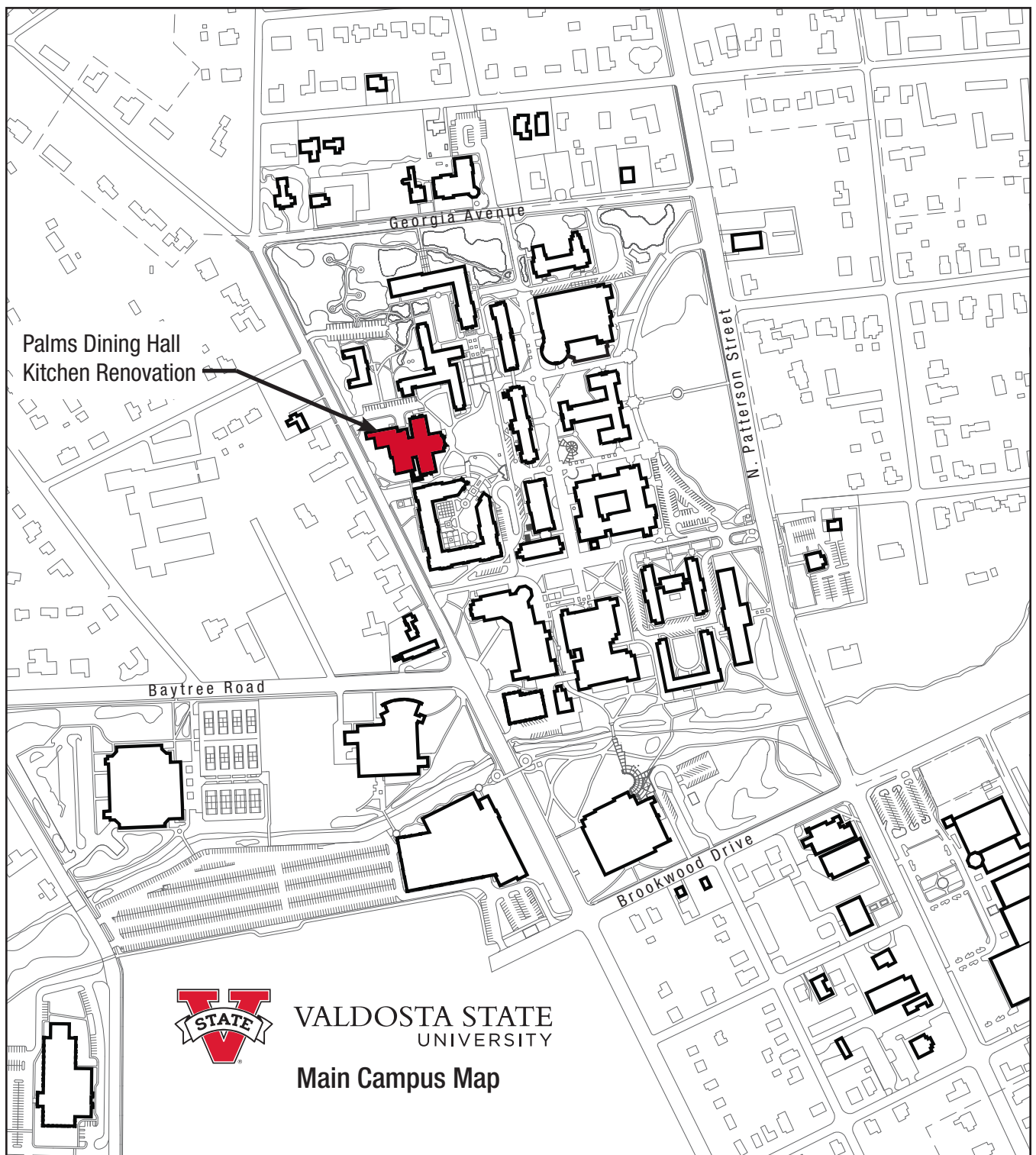
Alan Travis, Assistant Vice Chancellor for Management and Operations, will provide a brief presentation on the University System of Georgia's Major Repair and Rehabilitation (MRR) program. State MRR funding requested annually by the Board is critical for the renewal of campus infrastructure and state-owned instructional buildings and systems. The presentation will cover the FY20 funding request and allocation, historical funding analysis, and methods of addressing renewal needs.

2. **Authorization of Project No. BR-70-2001, Palms Dining Hall Kitchen Renovation, Valdosta State University**

**Recommended:** That the Board authorize Project No. BR-70-2001, Palms Dining Hall Kitchen Renovation, Valdosta State University (“VSU”) with a total project budget of \$1,350,000, to be funded from auxiliary funds.

**Understandings:** The Palms Dining Hall Kitchen Renovation (the “Project”) would involve the renovation of approximately 3,400 square feet within the kitchen area of VSU’s main dining facility, which was built in 1954. There have been several incremental renovations to Palms Dining Hall in recent years, including the conversion of the cooking equipment from steam to gas and the installation of new heat and domestic hot water. The Project would serve as the final phase of the upgrade and modernization of the facility. The project scope would include the installation of a new hood and other modern kitchen equipment, new utility connections, LED lighting, and new ceiling, flooring, and wall finishes.

The estimated construction cost of the Project is \$1,050,000. If authorized by the Board, the University System Office staff and VSU will proceed with design and construction of the Project in accordance with Board of Regents procedures.



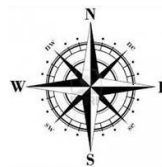
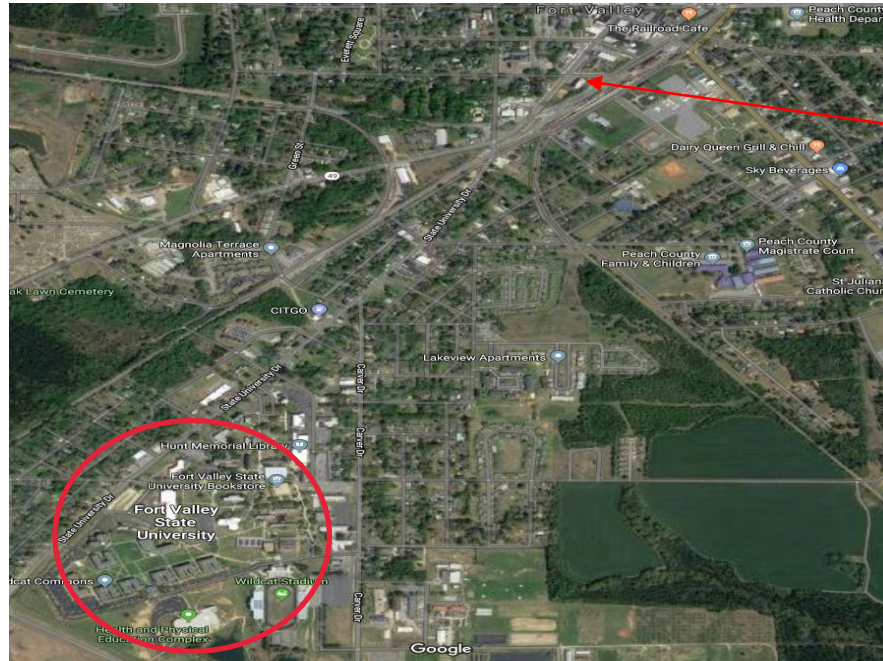
**3. Authorization of Project No. BR-64-2002, Kell Building Renovation, Fort Valley State University**

**Recommended:** That the Board authorize Project No. BR-64-2002, Kell Building Renovation, Fort Valley State University (“FVSU”), with a total project budget of \$5,016,000 to be funded by a facility grant from the United States Department of Agriculture – National Institute for Food and Agriculture.

**Understandings:** The proposed Kell Building Renovation (the “Project”) is intended to create a small business incubator center (the “Center”) to promote agribusiness in Middle Georgia. Totalling approximately 12,785 square feet, the Center would serve as an integral component of FVSU’s College of Agriculture, Family Sciences and Technology by providing access to state-of-the-art meat and dairy technology facilities, a cold vegetable canning complex, food sensory, chemistry and safety laboratories, biotechnology research facilities, and field experimental facilities required for innovation and subsequent commercialization of the agri-based technologies.

The estimated construction cost for this Project is \$3,580,000. The Project is consistent with FVSU’s master plan. If authorized by the Board, the University System Office staff and FVSU will proceed with the design and construction of the Project in accordance with Board of Regents procedures.

## KELL BUILDING



**4. Authorization of Project No. PPV-90-2002, New Student Residence Hall, Kennesaw State University**

**Recommended:** That the Board authorize Project No. PPV-90-2002, New Student Residence Hall, Kennesaw State University (“KSU”) as a public-private venture with a total project budget of \$37,000,000 which includes \$2,000,000 from auxiliary reserves to ensure student affordability.

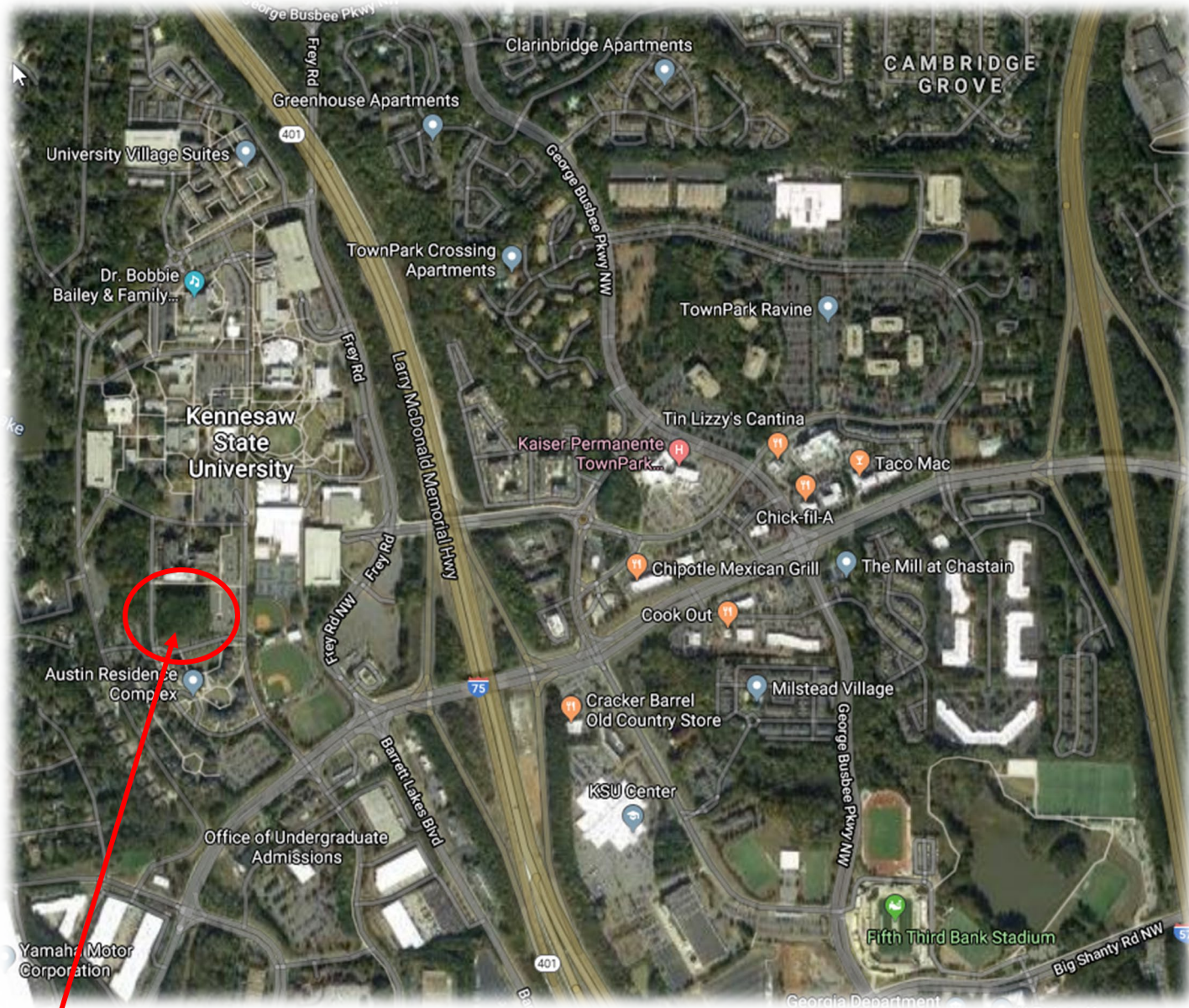
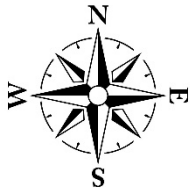
**Recommended further:** That the financing and legal terms be developed in conjunction with staff from Fiscal Affairs and Legal Affairs.

**Understandings:** The proposed student housing facility (the “Project”) would be constructed on the Kennesaw campus and would target first-year students. The project site is located on Kennesaw State University Road, adjacent to the existing Austin Residence complex. Containing approximately 120,000 square feet, the Project would house around 500 beds in a mixture of affordable single- and double-bedroom units supported by community and study spaces geared towards the first-year experience. Program spaces would be designed to foster engagement with other residents and the broader campus community with the intent of establishing a deeper connection with KSU at an early stage to enhance the likelihood students will remain at the institution through graduation.

The Project is consistent with KSU’s master plan and is expected to be completed by the fall semester of 2022.

If authorized by the Board, the University System Office staff and KSU will proceed with the design and construction of the Project in accordance with Board of Regents procedures. Approval of the ground lease and rental agreement would be requested at a future Board meeting.





Proposed Student Residence Hall Location



**KENNESAW STATE**  
UNIVERSITY



**5. Authorization of Project Budget Modification, Project No. BR-68-1901, Student Recreation Fields, University of North Georgia**

**Recommended:** That the Board modify the budget of Project No. BR-68-1901, Student Recreation Fields, Dahlonega Campus, University of North Georgia (“UNG”) to increase the total project budget from \$2,900,000 to \$4,400,000.

**Understandings:** Approved by the Board at its October 2018 meeting, UNG’s Student Recreation Fields (the “Project”) is currently under construction on the Dahlonega campus. The original scope of the Project included the construction of four natural grass sodded recreation fields. Since authorization, UNG has identified additional funds to upgrade the playing surfaces to synthetic turf. This improvement would increase the use-days for these fields for recreational sports, allow the fields to be used by the Corps of Cadets for required physical fitness testing, and reduce future maintenance costs. The stated cost limitation would increase from \$2,500,000 to \$4,000,000.

Funding of this cost increase of \$1,500,000 would be from auxiliary funds and student activity fees.

	<u>Board Approval</u>	<u>Now</u>
Total Project Cost:	\$2,900,000	\$4,400,000
Construction Cost (Stated Cost Limitation):	\$2,500,000	\$4,000,000



Project Site - Student Recreation Fields

**6. Amendment to Sub-Rental Agreement, 55 Old Bedford Road, Lincoln, Massachusetts, Georgia Institute of Technology**

**Recommended:** That the Board authorize execution of an amendment to a sub-rental agreement for office space at 55 Old Bedford Road in Lincoln, Massachusetts (the “Property”), between the Georgia Tech Applied Research Corporation, as Landlord, and the Board of Regents, as Tenant, for the use and benefit of the Georgia Institute of Technology (“GIT”). This amendment would allow GIT to expand its existing space at the Property from 6,230 square feet (“SF”) to approximately 9,330 SF at a monthly rental amount of \$30,431.35 (\$365,176.20 per year annualized/\$39.14 per SF). The amendment would include options to renew the agreement on an annual basis for 11 years from the completion of planned renovations, with rent increasing \$1.00 per SF every 12 months. If all available renewal terms are exercised, the final term of the amended agreement would expire around January 2031.

**Understandings:** GIT began leasing space at the Property in July 2017 for its New England Field Office of the Georgia Tech Research Institute (“GTRI”). Located adjacent to Hanscom Air Force Base (“HAFB”), this office supports a variety of United States Air Force programs including its largest program executive office, PEO Digital, which is headquartered at HAFB. GTRI’s primary focus at this location is to address the needs of its sponsors in the areas of command, control and communications, battle management, system architectures, information surveillance and reconnaissance, and modeling and simulation. The last renewal term of the current lease expires in June 2022.

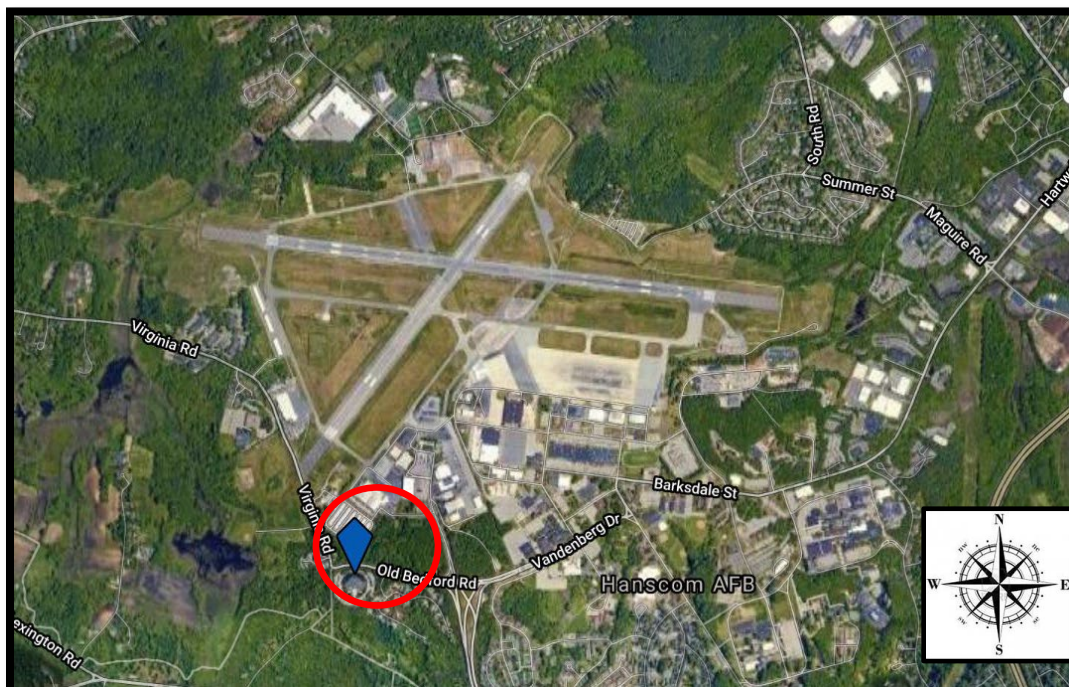
To meet the increasing demand for its services, GTRI New England requires additional office and workstation space for its personnel and secure spaces to conduct its frequent sponsor meetings. As part of the agreement to include additional renewal terms, the new lease would provide a tenant improvement allowance of \$1,200,000 to be allocated towards the construction of specialized renovations requested by GTRI for secured space.

All operating expenses associated with the agreement except electrical costs are included in the rental rate. Additional rent may be due for Tenant’s pro-rata share of any increases in building operating expenses over the term of the amended agreement.





**New England Field Office**  
**55 Old Bedford Road • Lincoln, Massachusetts**



**7. Grant of Non-Exclusive Easements, Joseph Holley Circle, Albany, Albany State University**

**Recommended:** That the Board declare approximately 3.42 acres of unimproved real property (the “Easement Area”) located north of Joseph Holley Circle and east of the Radium Springs Road in Albany to be no longer advantageously useful to Albany State University (“ASU”) or other units of the University System of Georgia, but only to the extent and for the purpose of granting separate non-exclusive easements to the City of Albany (the “City”) and MD Development Company, LLC. or its affiliated entity (“MDC”) for the construction and maintenance of a stormwater drainage system for the benefit of ASU.

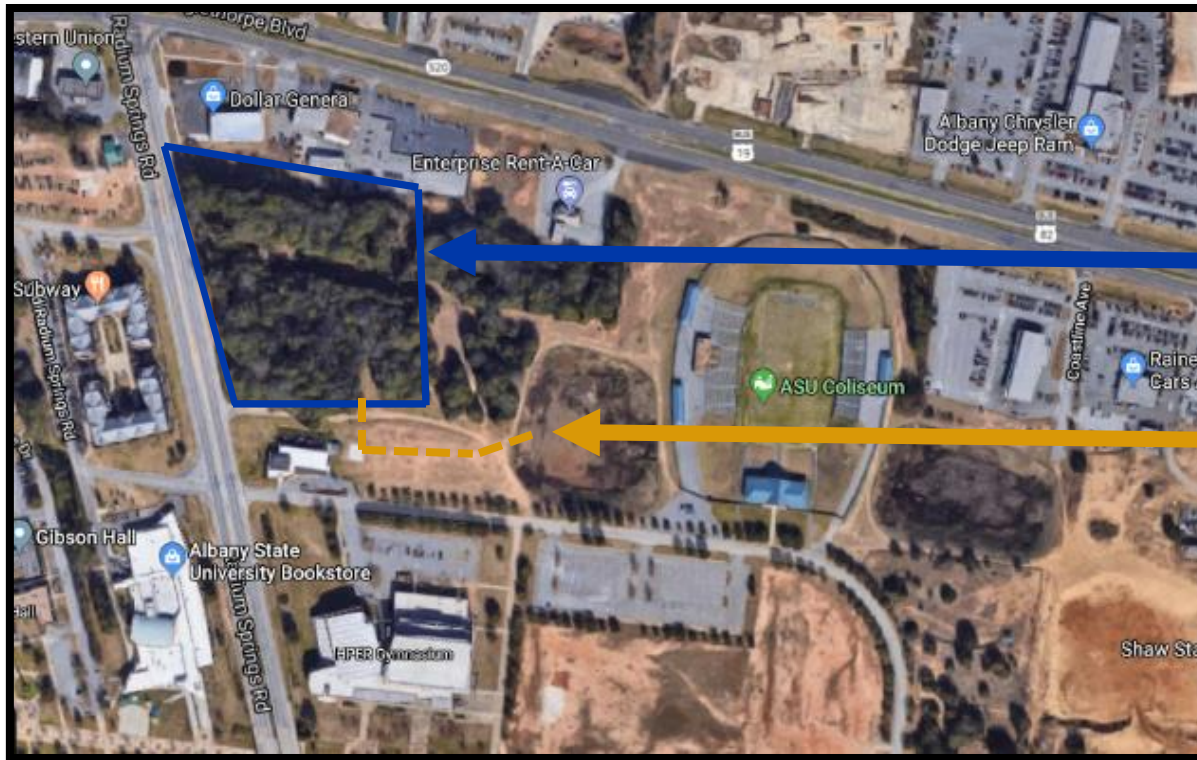
**Understandings:** MDC is in the process of constructing a private student residence hall adjacent to ASU’s main campus, which will be known as the Scene at Sand Hill (the “Development”). Scheduled to open in Fall 2020, the Development will contain 216 beds located within three, three-story buildings that surround a swimming pool for residents. To allow for the potential future expansion of the Development, MDC has requested permission to drain stormwater runoff from the Development into a detention pond (the “Pond”) on ASU property adjacent to the ASU Coliseum.

In addition to drainage rights to the Pond, MDC would require the right to install and maintain drainage infrastructure within an area measuring approximately 20 feet in width and 800 feet in length. Traversing vacant ASU property between the Development and the Pond, this portion of the Easement Area would be located along the property’s perimeter to avoid negatively impacting potential future development.

MDC’s construction will also involve the paving of vacant rights-of-way owned by the City to provide access to the Development. As these roadways will create additional stormwater runoff, the City has requested identical permanent easement rights to the Easement Area to allow for its drainage. With a total storage volume of over 1.2 million cubic feet, the Pond is considered to have excess capacity for the additional stormwater runoff expected from the Development and the adjacent roadways.

Although the Development will provide additional housing options for ASU students, the granting of the requested non-exclusive easement rights would not directly benefit ASU. Accordingly, ASU would be compensated at fair market value for the easements to MDC and the City, which has been determined to be \$10,046 per a recent appraisal by Mike Everett, MAI, of Southern Appraisal Company in Albany.



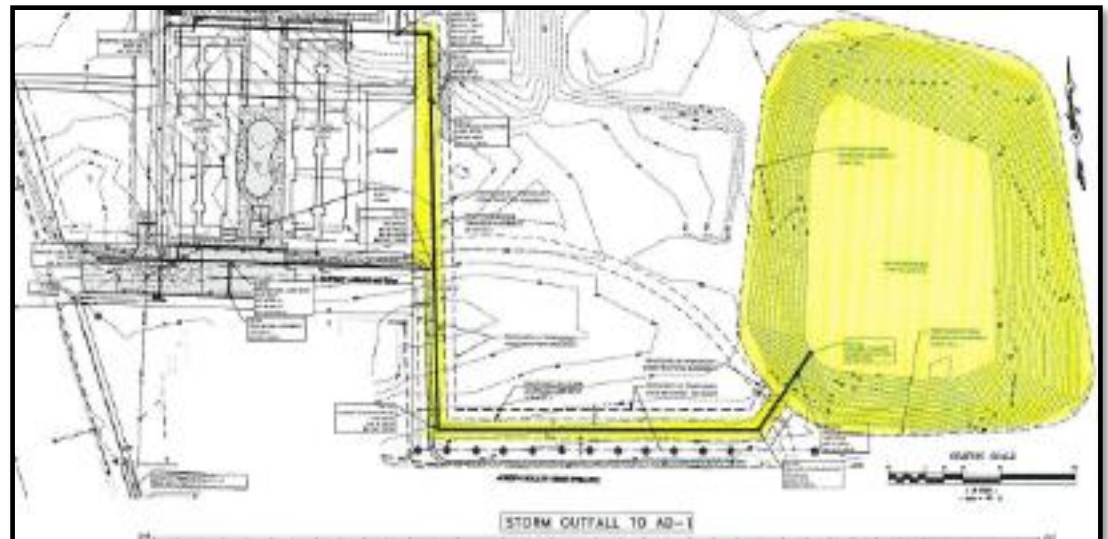
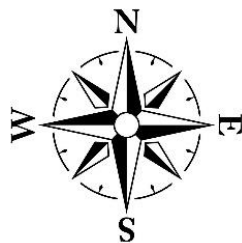


Site of New  
Private Student Housing Complex  
(216 Beds)

Proposed Easement Area  
(approximate)



# **Non-Exclusive Easements Joseph Holley Circle**



8. **Naming of George Tower, Technology Square Phase III, Georgia Institute of Technology**

**Recommended:** That the Board approve the naming of a new tower to be constructed as part of Technology Square Phase III on the Georgia Institute of Technology (“GIT”) campus as “George Tower” in recognition of the outstanding philanthropy of William W. (“Bill”) and Penny P. George.

**Understandings:** President Ángel Cabrera confirms that this naming conforms to the GIT naming guidelines and with the Board of Regents naming policy.

Technology Square Phase III would be a new, approximately 400,000 square foot multi-building complex in midtown Atlanta, on the north side of Fifth Street, between Spring and West Peachtree Streets. The project received \$4,300,000 in General Obligation (GO) Bonds for planning and design in the Fiscal Year (FY) 2020 budget and is recommended for \$30,700,000 in construction funding for FY 2021.

Bill George graduated from GIT in 1964 with a degree in industrial engineering. He began his career at the US Department of Defense and held executive positions at Honeywell and Litton Industries before joining Medtronic as president and chief operating officer. He was elected chief executive officer of Medtronic in 1991, and chairman of the Board in 1996. Mr. George is currently a full professor of management practice at the Harvard Business School.

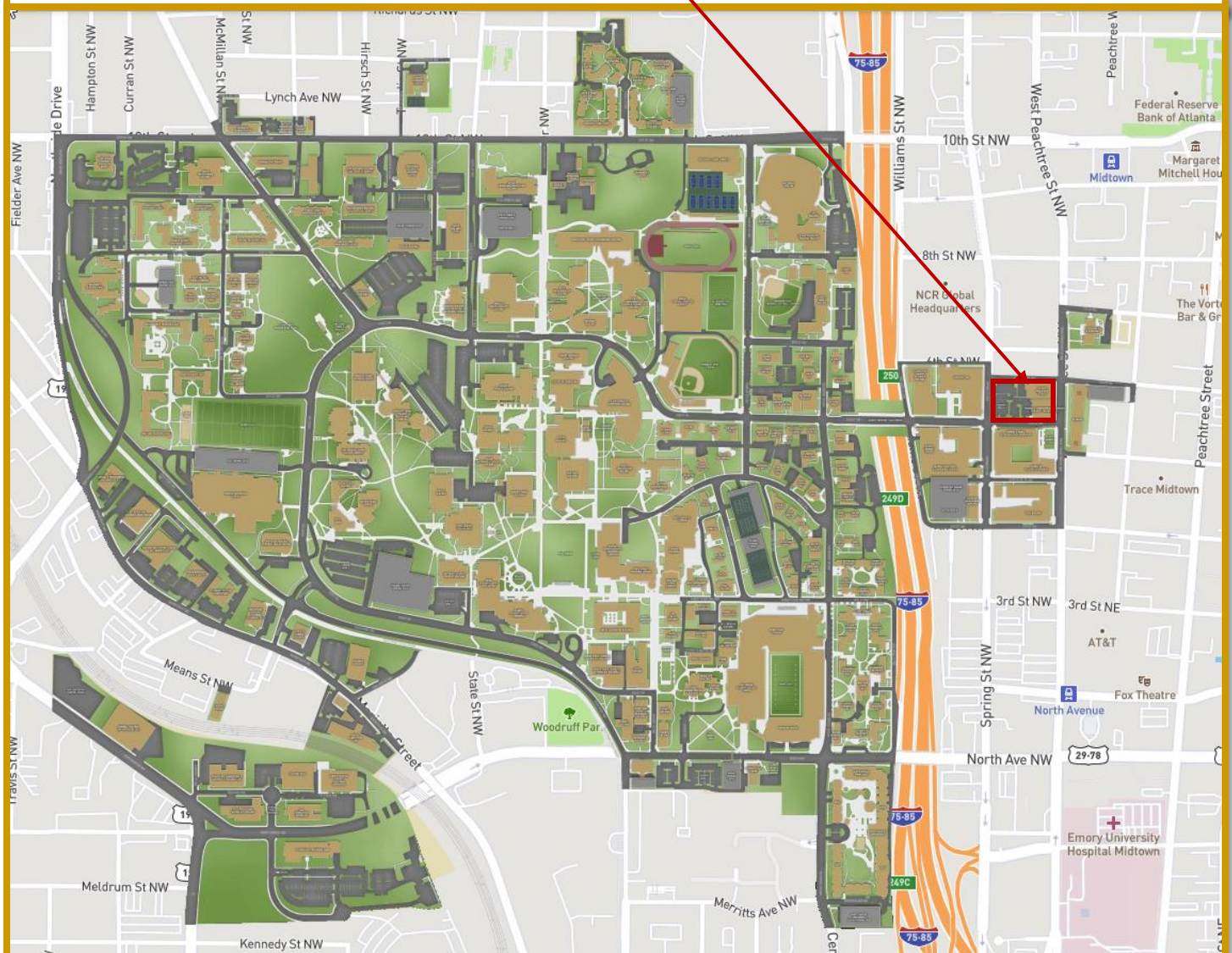
Bill and Penny George are longtime supporters of GIT, with philanthropic contributions totaling over \$4,100,000. Most recently, the Georges have entered into an \$18,750,000 binding statement of intent with Georgia Tech and the Georgia Tech Foundation for the naming of George Tower, which would house the H. Milton Stewart School of Industrial and Systems Engineering. Should this naming be approved, the Georges would contribute \$1,250,000 annually for five years. The remaining \$12,500,000 would be paid over the next seven years, with the final payment due no later than 2031.

GIT intends to use the initial \$6,250,000 contribution from the Georges as a challenge grant to secure an additional \$6,250,000, for a total philanthropic commitment of \$25,000,000.

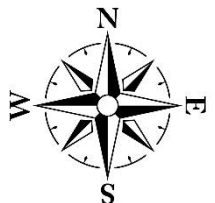


## Naming of George Tower Technology Square Phase III

Georgia Institute of Technology Campus Map  
February 2020



 **Georgia** Institute  
of **Technology**





**9. Disposition of Real Property, 401 Rose Drive, Marietta, Kennesaw State University**

**Recommended:** That the Board declare approximately 3.26 acres of improved real property located at 401 Rose Drive in Marietta (the “Property”) to be no longer advantageously useful to Kennesaw State University (“KSU”) or other units of the University System of Georgia, but only to the extent and for the purpose of allowing the sale of the Property to 33 Holdings, LLC (the “LLC”) or an affiliated special purpose entity created for this acquisition.

**Recommended further:** That the Board authorize the sale of the Property to the LLC for \$1,200,000, and specifically delegate authority to the Chancellor to take other actions as, in his judgment, may be appropriate in order to close with the LLC.

**Recommended further:** That should this transaction fail to close with the LLC, the Board specifically delegate authority to the Chancellor to approve the disposition of the Property as otherwise reserved by the Board pursuant to Board of Regents Policy 9.8.2.1.

**Understandings:** In January 2020, the Board approved the sale of the Property, which includes a two-story commercial building totaling approximately 32,000 square feet, to Block C, LLC (“Block C”) for \$1,300,000. Prior to the end of the inspection period, however, Block C terminated the sales contract after concluding its planned mixed-use was not financially feasible.

Should this transaction close as proposed, the LLC intends to revitalize the Property with a multi-family residential use.

## 401 Rose Drive, Marietta

