



**UNIVERSITY SYSTEM
OF GEORGIA**

October Board Meeting

The University of Georgia

October 15/16, 2019

UGA Center For Continuing Education & Hotel

1197 South Lumpkin Street

Athens, GA 30605



**UNIVERSITY SYSTEM
OF GEORGIA**

BoR Agenda October 15-16, 2019 - Agenda

1:30 PM	Call to Order Chairman Don L. Waters	Mahler Hall, UGA Center for Education for Continuing Education & Hotel
	Presentation of Colors - UGA - Army ROTC / Air Force ROTC Chairman Don L. Waters	
	Ms. Rachel Byers, UGA, SGA President - Pledge Ms. Lindsay Atkinson, Wesley Foundation - Invocation	
	Safety Briefing Chief P. Daniel Silk, UGA Police Department	
	Approval of Minutes Secretary Edward Tate September 10th Minutes October 3rd Minutes	
1:40 PM	President's Presentation and Campus Spotlight - UGA - The New Materials Institute Chairman Don L. Waters President Jere Morehead Dr. Jenna Jambeck, Associate Director, New Materials Institute Ms. Morgan Hodgkinson, Student, New Materials Institute Dr. Jason Locklin, Director, New Materials Institute Mr. DeMichael Winfield, Graduate Student, New Materials Institute	
2:05 PM	Track I Committee Meetings: Academic Affairs Regent C. Thomas Hopkins, Jr.	Room K and L - Second floor
	Track I Committee Meetings: Organization & Law Regent Sarah-Elizabeth Reed	Room K and L - Second floor
2:05 PM	Track II Committee Meetings: Finance & Business Operations Regent Sachin D. Shailendra	Main Bd. Rm. - Mahler Hall
	Track II Committee Meetings: Internal Audit, Risk and Compliance Regent Kessel D. Stelling	Main Bd. Rm. - Mahler Hall
	Track II Committee Meeting: Real Estate & Facilities Regent Benjamin J. Tarbuton, III	
2:40 PM	Executive Session Chairman Don L. Waters	
3:40 PM	Reconvene Chairman Don L. Waters	Main Bd. Rm. - Mahler Hall
9:30 AM	Reconvene - Wednesday, October 16th Chairman Don L. Waters	Main Bd. Rm. - Mahler Hall
	Invocation/Pledge of Allegiance Chairman Don L. Waters Mr. Cameron Keen, UGA, Student, School of Law	

Safety Briefing
Chief P. Daniel Silk, UGA Police Department

9:40 AM Strategic Planning Update
Dr. Angela Bell, Vice Chancellor of Research and Policy Analysis

9:50 AM Economic Development - UGA Public Service and Outreach
Presentation
Regent Bárbara Rivera Holmes
Dr. Jennifer Frum, Vice President for Public Service and Outreach, UGA
Mr. Greg Wilson, Public Service Assistant, UGA Carl Vinson Institute of Government
Ms. Kira Crowe, Graduate Student, UGA
Mr. Shelly Berryhill, Hawkinsville City Commissioner
Ms. Jordyn Gulle, Student, UGA

10:10 AM Three Minute Thesis (3MT) - UGA
Ms. Ladonya Jackson, Graduate Student, UGA
Ms. Kelsey Briggs, Graduate Student, UGA
Ms. Jennifer Ryan, Vice Chancellor for Communications

Chancellor's Report
Chancellor Steve Wrigley

10:30 AM Committee Reports
A. Academic Affairs - Regent C. Thomas Hopkins, Jr.
B. Finance & Business Operations - Regent Sachin D. Shailendra
C. Internal Audit, Risk, and Compliance - Regent Kessel D. Stelling, Jr.
D. Organization & Law - Regent Sarah-Elizabeth Reed
E. Real Estate & Facilities - Regent Benjamin J. Tarbutton, III

Unfinished Business
Chairman Don L. Waters
Nominating Committee

New Business
Chairman Don L. Waters
Regent Neil L. Pruitt, Jr.

Petitions and Communications
Assistant Secretary Christopher A. McGraw

Adjournment
Chairman Don L. Waters

BOARD of REGENTS

of the University System of Georgia

EVACUATION PLAN

UGA CENTER FOR CONTINUING EDUCATION & HOTEL



INTERNAL
STAIRWAY TO
WEATHER SHELTER

SECONDARY
EVACUATION
STAGING AREA

Sanford Drive
Entrance

MASTERS
HALL

MAHLER
HALL

PRIMARY
EVACUATION
STAGING AREA

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
September 10, 2019**

CALL TO ORDER

The Board of Regents of the University System of Georgia met at approximately 10:00 a.m. on Tuesday, September 10, 2019, in the Board Room, Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Don L. Waters, called the meeting to order. Present, in addition to Chairman Waters, were Vice Chairman T. Rogers Wade; Regents Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Laura Marsh; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Regent C. Dean Alford was excused.

INVOCATION AND PLEDGE

Georgia Gwinnett College Student Government Association President Chigbogu Ekemezie gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Chief of Police Bruce Holmes gave the safety briefing.

APPROVAL OF MINUTES

With motion made and properly seconded, the Regents present voted unanimously to approve the minutes of the Board's meeting of August 8, 2019.

CAMPUS SPOTLIGHT - MOMENTUM YEAR: LOOKING AHEAD

Gordon State College (GSC) President Kirk Nooks gave an update on the work the Momentum Year initiative has accomplished since its inception in 2017. The Momentum Year is a compilation of strategies designed to promote student success starting with each student's first year of college. Students are encouraged to make a purposeful choice of major; enter with a productive mindset; and follow a sequenced academic pathway including English, math, and major-related courses. At GSC, Momentum Year initiatives include a new student orientation that reinforces the importance of purposeful choices and development of core academic skills and a new scheduling process that promotes fuller course loads. This year, all of the nearly 54,000 incoming University System of Georgia (USG) students are experiencing their Momentum Year simultaneously.

Dr. Cantice Greene, a faculty member at Clayton State University, and USG students Natan Mallory, Kadian Nunes, Garren Walker, and Brittney Tatt spoke of their experience with Momentum Year initiatives at their respective institutions. Executive Vice Chancellor for Academic Affairs and Chief Academic Officer Dr. Tristan Denley spoke of the progress that has been made in implementing the Momentum Year initiative at all 26 USG institutions.

THREE MINUTE THESIS – GEORGIA INSTITUTE OF TECHNOLOGY

Vice Chancellor for Communications Jen Ryan introduced the winner of the Georgia Institute of Technology (GIT) Three Minute Thesis competition, which requires participants to condense their theses into a format that is easier for a broader audience to understand. Nusaiba Baker, an MD/PhD candidate in biomedical engineering, spoke of her work to develop DNA-based oral treatments for autoimmune disorders.

NURSING PROGRAM UPDATE

Executive Vice Chancellor for Academic Affairs and Chief Academic Officer Dr. Tristan Denley provided an overview of the work the USG is doing to address the statewide shortage of nurses, including increasing capacity in nursing education programs, improving student success rates in nursing programs and on the NCLEX nursing exam, and improving alignment with healthcare industry partners.

Dr. Denley mentioned that the USG held its first annual Nursing Summit at Augusta University in July 2019. Representatives from the USG, the Technical College System of Georgia, and partners in the healthcare industry met to discuss current trends in the industry and to identify areas for future collaboration.

FISCAL YEAR 2021 BUDGET REQUEST

Vice Chancellor for Fiscal Affairs Diane Hickey presented an overview of the Fiscal Year (FY) 2020 Amended Operating Budget Request and the FY 2021 Operating & Capital Budget Request. Both requests include reductions mandated by the Office of Planning and Budget for all state agencies.

The FY 2020 Amended Operating Budget Request includes a teaching formula credit hour correction, a decrease in funding for the Enterprise Innovation Institute, an increase in funding for pass-through agencies, and a required 4% reduction of \$10.3 million. With motion made and variously seconded, the Regents present voted unanimously to approve the FY 2020 Amended Operating Budget Request.

The FY 2021 State Funds Budget Request totals \$2,653,764,402 and the FY 2021 Capital Request totals \$255,000,000. The FY 2021 Budget Request includes an increase based on student enrollment, funding for maintenance and operations, funding for the increased cost of employee health benefits, a contribution to the Teachers Retirement System (TRS) for employees who were originally covered by TRS and later switched to the Optional Retirement Plan, and funding for the Augusta University/University of Georgia Medical Partnership expansion. It also includes a reduction in funding for Georgia Gwinnett College and a required 6% reduction of \$15.3 million. With motion made and properly seconded, the Regents present voted unanimously to approve the FY 2021 Operating & Capital Budget Request.

RECESS

The Board recessed for Committee meetings.

COMPREHENSIVE ADMINISTRATIVE REVIEW UPDATE

Upon reconvening, Vice Chancellor for Organizational Effectiveness John Fuchko, III, gave an update on the Comprehensive Administrative Review (CAR). CAR is a system-wide initiative focused on improving administration through creating efficiencies, streamlining processes, and finding ways to be more effective with USG resources. Vice Chancellor Fuchko began by thanking the members of the CAR Steering Committee for their diligent work on the initiative. He announced that 14 USG institutions and the University System Office have approved CAR action plans, which have resulted in \$43.8 million in redirected savings and the elimination of 350 positions. The remaining 12 institutions are scheduled to complete their action plans in Fall 2019.

CHANCELLOR'S REPORT

Chancellor Wrigley began his report by thanking Fort Valley State University, the University of West Georgia, and South Georgia State College for providing meals and lodging for USG students who were evacuated from the College of Coastal Georgia (CCG), Savannah State University, and the Armstrong Campus of Georgia Southern University during Hurricane Dorian. He also thanked the members of the CAR Steering Committee, along with committee leaders GSOU President Kyle Marrero and Vice Chancellor John Fuchko, for their hard work. The Chancellor welcomed new GIT President Ángel Cabrera, who is a GIT alumnus and previously served on the Georgia Tech Advisory Board.

Chancellor Wrigley spoke of the Momentum Year initiative and how it has fundamentally changed the first-year experience for incoming USG students. The Momentum Year is now in place at every USG institution, where it is helping improve student success in many different ways. The Chancellor described the importance of promoting higher education in Georgia and the direct link between education attainment and economic advancement. He detailed other student success-related initiatives, including the ongoing redesign of the General Education curriculum; the new USG Strategic Plan; College 2025; the Chancellor's Learning Scholars; and Know More, Borrow Less. These programs are creating a new infrastructure in which students can better attain the skills they need to be successful during and after college.

Chancellor Wrigley then shared some highlights from across the University System. He congratulated University of Georgia (UGA) President Jere Morehead, who will be honored later this month with the 2019 William M. Burke Presidential Award for Excellence in Experiential Education. The award, which is presented by the National Society for Experiential Education, recognizes his and UGA's emphasis to get students out of the classroom and into the world before earning their degree and includes a \$2000 scholarship for a deserving UGA student. UGA is the nation's largest public university to require all undergraduate students to engage in experiential learning prior to graduation. The Chancellor also congratulated Columbus State University, which will be recognized next month by the American Association of State Colleges and Universities as its 2019 Excellence and Innovation for International Education award winner. Lastly, he spoke of the recent investiture of Ms. Marion Fedrick as president of Albany State University and of the upcoming investitures of Dr. Michelle Johnston at CCG, Dr. Kyle Marrero at GSOU, and Dr. Ángel Cabrera at GIT.

Chancellor Wrigley concluded his remarks with a historical note. On this day in 1846, Elias Howe was awarded a patent for a modern sewing machine using a new lockstitch design. This breakthrough became the basis for all modern sewing machines and revolutionized modern manufacturing.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto. Upon motions made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Committee on Academic Affairs
- the Committee on Internal Audit, Risk, and Compliance
- the Committee on Organization & Law
- the Committee on Personnel & Benefits
- the Committee on Real Estate & Facilities

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

Chairman Waters appointed the Regents' Nominating Committee to select Board officers for 2020. Regents Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; and T. Rogers Wade will serve on the committee, with Regent Pruitt as chair. With motion made and seconded, the Regents presented voted unanimously to approve the roster of the Regents' Nominating Committee.

PETITIONS AND COMMUNICATIONS

There were no petitions. Secretary to the Board Edward Tate announced that the next BOR meeting will be held on October 15-16, 2019, at the University of Georgia in Athens.

EXECUTIVE SESSION

Chairman Waters called for an executive session at approximately 1:32 p.m. to discuss personnel matters. With motion properly made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Chairman Waters reconvened the Board meeting in its regular session at approximately 1:50 p.m. and announced that the Board took no actions during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 1:50 p.m.

Don L. Waters
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 11:27 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman C. Thomas Hopkins, Jr., called the meeting to order. Present, in addition to Chairman Hopkins, were Committee Vice Chairman Chris Cumiskey, Regents W. Allen Gudenrath, Bárbara Rivera Holmes, Laura Marsh, Sarah-Elizabeth Reed and E. Scott Smith. Regent C. Dean Alford was excused. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

1. The Committee approved the proposed General Education Principles for the University System of Georgia's new general education curriculum, with an effective date of September 10, 2019.
2. The Committee approved the establishment of a Bachelor of Business Administration in Cybersecurity Management at Columbus State University.
3. The Committee approved the establishment of a Bachelor of Applied Science in Engineering Technology at Dalton State College.
4. The Committee approved the establishment of a Bachelor of Science in Film and Video Production at the University of West Georgia.
5. The Committee approved waivers of Board of Regents Policies 2.11, Title of Emeritus or Emerita, and 8.3.2, Regents' Professorships, to award Emeritus Status and a Regents' Professorship of Mechanical Engineering with tenure at the Georgia Institute of Technology (GIT) to former GIT President G.P. "Bud" Peterson.

CONSENT ITEMS

6. The Committee approved the establishment of several endowed faculty positions at the University of Georgia.
7. The Committee approved the appointment of several endowed faculty positions at the Georgia Institute of Technology and the University of Georgia.

INFORMATION ITEM

8. Assistant Vice Chancellor of College Access Initiatives Dawn Cooper provided information regarding the GEAR UP Georgia grant.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:57 a.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:58 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Regents Chris Cummiskey; W. Allen Gudenrath; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; and E. Scott Smith. Committee Vice Chairwoman Laura Marsh and Regent C. Dean Alford were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

1. The Committee heard an information item regarding a proposed revision to the *Board of Regents Policy Manual*, Section 7.13, Designation of USG as a Hybrid Entity Under HIPAA.

APPROVAL ITEMS

2. The Committee approved Columbus State University President Chris Markwood's request to award an honorary degree to Ms. Shannon Ilges Candler.
3. The Committee approved Georgia College & State University President Steve Dorman's request to award an honorary degree to Mr. Olza M. "Tony" Nicely.
4. The Committee approved former Georgia Institute of Technology President G.P. "Bud" Peterson's request to award an honorary degree to Mr. Steven A. Denning.
5. The Committee approved University of Georgia President Jere Morehead's request to award an honorary degree to Mr. Sanford H. Orkin.

EXECUTIVE SESSION

Chairwoman Reed called for an executive session at approximately 12:03 p.m. to discuss personnel matters and student records. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Chairwoman Reed reconvened the Committee in its regular session at approximately 12:10 p.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 12:10 p.m.

MINUTES OF THE COMMITTEE ON PERSONNEL & BENEFITS

The Committee on Personnel & Benefits of the Board of Regents of the University System of Georgia met at approximately 11:30 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Chairman Wilheit, were Regents Erin Hames; James M. Hull; Jose R. Perez; Kessel D. Stelling, Jr.; and Benjamin J. Tarbutton, III. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Regents Neil L. Pruitt, Jr., and Sachin Shailendra were excused.

INFORMATION ITEM

Vice Chancellor for Human Resources Dr. Juanita Hicks presented the Retirement Waiver Approval Report.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:32 a.m.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 11:32 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Benjamin J. Tarbutton, III, called the meeting to order. Present, in addition to Chairman Tarbutton, were Committee Vice Chairman Neil L. Pruitt, Jr.; Regents Erin Hames; Samuel D. Holmes; James M. Hull; Jose R. Perez; Sachin D. Shailendra; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

1. Vice Chancellor for Real Estate & Facilities Jim James informed the Committee about a proposed project to construct a baseball and softball complex on the Georgia Highlands College Cartersville campus.

CONSENT ITEMS

2. The Committee approved the below ranking of construction management firms for Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, at the University of Georgia:
 1. Evergreen Construction, Atlanta
 2. Turner Construction Company, Atlanta
 3. Mathias Corporation, Duluth
 4. Leapley Construction Group of Atlanta, LLC, Atlanta
 5. Structor Group, Inc., Atlanta
3. The Committee approved a rental agreement for office space at 699 Broad Street in Augusta for Augusta University.
4. The Committee approved a sub-rental agreement for space at the CODA Data Center in Atlanta for the Georgia Institute of Technology.

APPROVAL ITEMS

5. The Committee authorized Project No. BR-71-2001, New Baseball Stadium, at the University of West Georgia.
6. The Committee authorized Project No. BR-10-2002, Spring Street Building Renovation, at the University of Georgia.
7. The Committee authorized a budget modification for Project No. J-327, Convocation Center, at Georgia State University (GSU). Regent Samuel D. Holmes recused himself from voting on this item.
8. The Committee declared approximately 1.781 acres of real property adjacent to 755 Hank Aaron Drive in Atlanta to be no longer advantageously useful to GSU or the USG and delegated authority to the Chancellor to authorize the negotiation and execution of non-exclusive easements on the property to Carter.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:53 a.m.

MINUTES OF THE COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of Board of Regents of the University System of Georgia met at approximately 11:53 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Committee Vice Chairwoman Erin Hames; Regents Samuel D. Holmes; James M. Hull; Jose R. Perez; Neil L. Pruitt, Jr.; Sachin D. Shailendra; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Unless otherwise noted, the Regents present approved all items unanimously.

EXECUTIVE SESSION

Chairman Stelling called for an executive session at approximately 11:54 a.m. to discuss personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Chairman Stelling reconvened the Committee in its regular session at approximately 11:59 a.m. and announced that no actions were taken.

APPROVAL ITEM

With motion made and properly seconded, the Committee voted unanimously to appoint Ms. Claire Arnold as Chief Audit Office and Vice Chancellor of Internal Audit.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 12:00 p.m.

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
October 3, 2019**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Thursday, October 3, 2019, in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia, via a special called telephonic meeting. The Chairman of the Board, Regent Don L. Waters, called the meeting to order at approximately 1:03 p.m. Present, in addition to Chairman Waters, were Board Vice Chairman T. Rogers Wade; Regents Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Laura Marsh; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr.

EXECUTIVE SESSION

At approximately 1:05 p.m., Chairman Waters called for an executive session for the purpose of discussing personnel matters. With motion made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Chairman Waters reconvened the Board meeting in its regular session at approximately 1:12 p.m. and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at approximately 1:13 p.m.

Don L. Waters
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

AGENDA
COMMITTEE ON ACADEMIC AFFAIRS
October 15 - 16, 2019

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II. Academic Programs

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| 3. Establishment of a Bachelor of Science with major in health science, Georgia Highlands College | 6 |
| 4. Establishment of a Master of Science in International Security, Georgia Institute of Technology | 8 |

III. Academic Naming

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| 5. College of Education, University of Georgia | 10 |
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| 6. Establishment of Endowed Position: | 11 |
| a. Susan Dasher and Charles Dasher MD Professorship in Physics, University of Georgia | |
| 7. Named/Endowed Faculty Positions | 12 |

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| 8. Relocation of the Master of Science in Prosthetics and Orthotics
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| 9. Presentation USG CVIOG Qlik Data Visualization Portal for Academic
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1. Institutional Mission Change

Recommended: That the Board approve the request of Interim President Georj Lewis to revise Atlanta Metropolitan State University's ("AMSC") mission statement, effective October 16, 2019.

Abstract: Atlanta Metropolitan State College reviews its mission statement and strategic plan on a 5-year cycle to ensure alignment and consistency with student needs, industry/business economic demands, and public expectations. In 2019, AMSC Mission Statement was reviewed by a broad-based group of cross-sectional campus stakeholders.

Current Mission Statement: Atlanta Metropolitan State College, a unit of the University System of Georgia, focuses on excellence, where outstanding faculty members and committed staff teach and facilitate the successful academic matriculation and holistic development of students. The College offers an affordable liberal arts education and prepares students from a diverse urban community to function in a global society.

Proposed Mission Statement: Atlanta Metropolitan State College, an access institution of the University System of Georgia, educates students from diverse backgrounds by providing affordable, career-focused bachelor's and associate degree programs. The College offers student-centered instruction, civic/community engagement, and quality services that lead to the success of its inter-generational 21st century graduates.

2. Establishment of a Bachelor of Science in Cybersecurity, Columbus State University

Recommended: That the Board approve the request of President Chris Markwood that Columbus State University (“CSU”) be authorized to establish a Bachelor of Science in Cybersecurity, effective October 16, 2019.

Need and Demand: Since 2003, Columbus State University (CSU) has graduated students with a variety of Computer Science degrees related to Cybersecurity (first a Graduate degree, followed by an Undergraduate degree with a Cybersecurity track and several cybersecurity certificates). The Department of Homeland Security (DHS) and the National Security Agency (NSA) recognized the university’s efforts in both 2011 and 2015 with the Center of Academic Excellence (CAE) award for Cyber Defense education.

This proposal is in response to a number of factors related to the high demand for Cybersecurity professionals. CyberSeek, a program of the U.S. National Institute of Standards and Technology, projects more than 314,000 unfilled cybersecurity jobs in the U.S. with 11,377 of those located in the State of Georgia¹. Georgia State Senator John Albers, an Alumnus of Harvard’s Cybersecurity Program, during a recent visit to CSU, puts the number of unfilled cybersecurity positions in the state much higher at approximately 24,000. According to the U.S. Bureau of Labor Statistics² cybersecurity employment growth is projected at 28% annually through 2026 (which is much faster than average for all other occupations). *U.S. News and World Report* ranked a career in information security analyst fourth on its list of the ten best technology jobs and 40th out of the 100 best jobs in general for 2019³. Symantec, the world’s largest security software vendor, reports demand for Cybersecurity professionals is expected to rise to 6 million globally by 2020, with a projected shortfall of 1.5 million.⁴

Program Summary: The proposed Bachelor of Science in Cybersecurity offered by the Turner College of Business provides students with the opportunity to join local, state, national and international cybersecurity workforce as well-qualified professionals. Students will learn how to protect critical information infrastructures by developing, implementing and maintaining appropriate cybersecurity policies and practices to help prevent, detect and eliminate security threats. Students will be able to graduate with a B.S. degree in Cybersecurity at Columbus State University by completing 120 credit hours over a period of four years.

¹ <https://www.cyberseek.org/heatmap.html>

² <https://www.bls.gov/ooh/computer-and-information-technology/information-security-analysts.htm>

³ <https://money.usnews.com/careers/best-jobs/information-security-analyst>

⁴ <https://www.forbes.com/sites/stevemorgan/2016/01/02/one-million-cybersecurity-job-openings-in-2016/#3c9d4ce827ea>

2. **Establishment of a Bachelor of Science in Cybersecurity, Columbus State University (Continued)**

List of Similar Existing USG Programs and Productivity:

USG Enrollment Trends for Bachelor of Science with major in cybersecurity

Institution	Fall 2015	Fall 2016	Fall 2017	Fall 2018
Kennesaw State University			49	213
Augusta University ¹				AB
University of North Georgia ²				

¹ Augusta University was approved in 2018 for 3 degrees: Cyber Operations, Cybersecurity, and Cybersecurity Engineering

² University of North Georgia degree in cybersecurity was approved in 2018

Fiscal and Facilities Impact:

None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

3. **Establishment of a Bachelor of Science with major in health science, Georgia Highlands College**

Recommended: That the Board approve the request of President Don Green that Georgia Highlands College (“GHC”) be authorized to establish a Bachelor of Science with a major in health science, effective October 16, 2019.

Need and Demand: The U.S. Department of Labor’s (DOL) Bureau of Labor Statistics projects that healthcare occupations are projected to grow 18% through 2026, much faster than the average for all occupations, adding about 2.4 million new jobs.⁵ The DOL estimated there were 57,570 health educators in 2016 and employment is projected to grow 21%. The Georgia Department of Labor (GaDOL) projects annual growth of 2.3% per year for healthcare occupations, and 15 of the 20 fastest growing occupations are in healthcare or are healthcare related.⁶ Additionally, the GaDOL has listed many careers in the Health Sciences sector as Hot Careers to 2026.⁷ Furthermore, the Governor’s High Demand Career Initiative (HDCI) Report identifies healthcare and related occupations as high demand careers.⁸ According to the NCHEC 2017 annual report, there are approximately 13,500 certified individuals with the CHES® and/or MCHES® representing all 50 states, Puerto Rico, and expanded international locations, but only 638 in the state of Georgia.⁹ The BSHS degree program would serve as a viable option for GHC students who are not admitted into their career degree program of choice within the Division of Health Sciences. Currently, there are 823 declared pre-nursing and 226 declared pre-dental hygiene students. The ASN and ASDH programs have limited admissions, admitting only 60 and 14 students annually, respectively. Prerequisite courses required for both programs transfer to the proposed BSHS curriculum.

Program Summary: The proposed BSHS program will be offered as a hybrid program. The majority of courses will be offered online; however, some classroom-based courses are required. The curriculum will ensure a solid foundation in the health sciences. Additionally, the program will prepare graduates to sit for the National Commission for Health Education Credentialing, Inc. (NCHEC) Certified Health Education Specialist (CHES®) certification exam and enter the workforce in healthcare occupations identified as high demand careers. Graduates will also be capable of gaining acceptance into graduate programs that include, but are not limited to, physical therapy, physician’s assistant, occupational therapy, health promotion, and public health. Furthermore, they will be equipped to provide information that is crucial to improve the health of all individuals.

⁵ US DOL, Bureau of Labor Statistics, OOH, <https://www.bls.gov/oooh/healthcare/home.htm>

⁶ Georgia Workforce Trends, <https://explorer.gdol.ga.gov/vosnet/mis/Current/gaworkforcecurrent.pdf>

⁷ Ga DOL Hot Careers to 2026, https://explorer.gdol.ga.gov/vosnet/mis/current/hot_careers_current.pdf

⁸ Governor’s High Demand Career Initiative Report, <https://tcsgeu/wp-content/uploads/2018/07/HDCI-Report.pdf>

⁹ NCHEC Annual Report 2017, https://www.speakcdn.com/assets/2251/annualreport_jan249.pdf

3. Establishment of a Bachelor of Science with major in health science, Georgia Highlands College (Continued)

List of Similar Existing USG Programs and Productivity:

USG Enrollment Trends

Institution	Academic Program	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
Columbus State University	BS Health Sciences	257	247	280	272	275
GSU - Armstrong University	Bachelor of Health Sciences	334	356	318	346	337
Clayton State University	BS Health Sciences				74	867
College of Coastal Georgia	BS Health Sciences					287
Valdosta State University	BS Health Sciences					
TOTALS		591	603	598	692	766

USG Degrees Conferred

Institution	Academic Program	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Columbus State University	BS Health Sciences	58	55	58	71	59
GSU - Armstrong University	Bachelor of Health Sciences	90	79	107	92	103
Clayton State University	BS Health Sciences					6
College of Coastal Georgia	BS Health Sciences					
Valdosta State University	BS Health Sciences					
TOTALS		148	134	165	163	168

Fiscal and Facilities Impact:

None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

4. Establishment of a Master of Science in International Security, Georgia Institute of Technology

Recommended: That the Board approve the request of President Àngel Cabrera that Georgia Institute of Technology (“GIT”) be authorized to establish a Master of Science in International Security, effective October 16, 2019.

Need and Demand: According to the Economic Development and Employer Planning System (EDEPS), there has been a more than 36% increase in the number of students studying in this field for the most recent period available (2013-17). There is an increase in the number of students coming from the Foreign Area Officer program looking to get 1-year degrees as well. Georgia has 150 employer locations for National Security and International Affairs. The top three workforce development regions in Georgia with the highest average weekly wage for National Security and International Affairs in the fourth quarter of 2018 were DeKalb County Local Workforce Development Area (\$1,916), City of Atlanta Local Workforce Development Area (\$1,216), and Fulton County Local Workforce Development Area (\$1,214).

Program Summary: The objectives of the single-year Master of Science in International Security program will be to offer students the opportunity to understand conceptual foundations and practical policy analysis of issues related to international security. Students will learn about issues as diverse as defense policy, military strategy, negotiation, terrorism, peacekeeping, intelligence, arms control, nuclear proliferation, cyberwarfare, and other contemporary issues. These substantive areas reflect ongoing, evolving, and emerging trends currently facing policy makers, analysts, non-governmental organizations, the military, and other relevant actors. With increasing concerns about a globalizing international environment and the ability to address emerging security concerns, this master’s degree is timely. Our graduates will gain the ability to seek employment in the following fields: public service, foreign service, think tanks, non-governmental organizations, international institutions, domestic business, academia, multinational corporations, and financial sector, etc.

List of Similar Existing USG Programs and Productivity: This unique focus fills a void with the programs currently offered in Georgia. The CIP code 45.0999 (International Relations and National Security Studies) that is most relevant to Georgia Tech’s proposed Master of Science in International Security includes program completers at the national level, but none in Georgia. There is currently no graduate program in International Security offered by a USG institution nor any peer institution in the geographical region. USG institutions has a variety of programs broadly that deal with international affairs, none overlaps with a graduate program in International Security.

Fiscal and Facilities Impact:

None

4. **Establishment of a Master of Science in International Security, Georgia Institute of Technology (Continued)**

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

5. Establishment of the Mary Frances Early College of Education, University of Georgia

Recommended: That the Board approve the request of President Jere W. Morehead that the College of Education become the Mary Frances Early College of Education effective February 2020.

Abstract: Mary Frances Early graduated from the University of Georgia in 1962 with a Master of Music Education and in 1971 with a Specialist in Education. She played an integral role in the campaign for racial equality that helped open the doors of education for generations of students at UGA as the first African American graduate of the University of Georgia.

Ms. Early's endeavors have brought honor and distinction to the College and have contributed meaningfully to the University of Georgia community. The College of Education would like to honor her and create a permanent legacy by naming the college the Mary Frances Early College of Education. Gifts totaling \$2,575,579 have been made in her honor to date and will support student scholarships, a professorship and diversity initiatives of the College of Education.

6. Establishment of the Susan Dasher and Charles Dasher MD Professorship in Physics, University of Georgia

Recommended: That the Board of Regents That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Susan Dasher and Charles Dasher MD Professorship in Physics, effective October 16, 2019.

Abstract: The University of Georgia Foundation has verified funding of over 300,000 dollars sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

Bio: Dr. Dasher is a Professor of Medicine at UAB and a physician at UAB Highlands. He graduated from the University of Georgia with a B.S. in Physics and received his medical degree from the Medical College of Georgia. He completed his residency at UAB, where he served as Chief Medical Resident. Following his residency, Dr. Dasher also completed a fellowship at UAB under the guidance of Dr. Basil Hirschowitz. Currently, his major focus is on developing an endoscopy unit that will efficiently provide OP services with improved methods of determining and measuring quality and outcomes. Dr. Dasher and his wife Susan Clements Dasher have two grown children, Dr. Charles Alexander Dasher, Jr. UGA '01 BS in Biology and Ms. Suzanne Ferrell Dasher Stuckey, UGA'00 BS in Biology.

7. Named Faculty Positions

Names regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are listed below:

Institution Name: Augusta University
University Faculty's Name: Dr. Lin Gan
Named Position GRA Eminent Scholar in Neuroscience

Institution Name: Augusta University
University Faculty's Name: Dr. Kent L. Knoernschild
Named Position: Thomas P. Hinman Chair of Restorative Dentistry

Institution Name: Augusta University
University Faculty's Name: Dr. Joseph Miano
Named Position: J. Harold Harrison, MD Distinguished University Chair in Vascular Biology

Institution Name: University of Georgia
University Faculty's Name: Dr. Nikolay Filipov
Named Position: Raghbir Sharma Distinguished Professorship

Information Items:**8. Relocation of the Master of Science in Prosthetics and Orthotics Program from Georgia Institute of Technology to Kennesaw State University**

Background: The Board of Regents will hear an information item in the Committee on Academic Affairs concerning the transfer of the Master of Science in Prosthetics and Orthotics from the Georgia Institute of Technology (GIT) to Kennesaw State University (KSU). This program, first approved by at GIT by the Board of Regents in 2002, is an entry-level master's program instructing students in the design, fabrication, and fitting of artificial limbs and external braces. The program last enrolled new students in the Fall of 2017. Total enrollment in the two-year program during that year was 28 students. The program was deactivated in FY 2018 and new admission suspended while the institution examined the future of the program.

Kennesaw State University will begin teaching the program in Fall 2020. The MSPO program at KSU will be one of 13 in the country, according to the National Commission on Orthotic and Prosthetic Education, and the only such program in Georgia. It will be housed in the Department of Exercise Science and Sport Management in the WellStar College of Health and Human Services. The program will ultimately enroll 28 students a year (14 students per cohort).

KSU is requesting Board approval of the professional program in-state tuition rate of \$4,812 per semester (\$401 per credit hour) and a professional program out-of-state tuition rate of \$14,052 per semester (\$1,171 per credit hour) for the program, effective Fall semester 2020. This rate is the equivalent of a total tuition cost of \$19,248 for full-time in-state students and \$56,208 for full-time out-of-state students under this 48 credit hour program. The requested program rate is nationally competitive, and consistent with Board Policy 7.3.1.3. The differential tuition will be applied towards funding key program components, namely faculty salaries and specialized prosthetic and orthotic supplies and materials needed to teach the program.

The request for differential tuition was presented during the Committee of Finance and Business Affairs for approval

The recommendation reads as follows: That the Board approve the request of President Pamela Whitten of Kennesaw State University for a professional program in-state tuition rate of \$4,812 per semester (\$401/credit hour) and a professional program out-of-state tuition rate of \$14,052 per semester (\$1,171 per credit hour) for the Master of Science in Prosthetics and Orthotics (MSPO) degree program, effective Fall semester 2020.

9. Presentation USG CVIOG Qlik Data Visualization Portal for Academic Degrees

Dr. David Tanner, Associate Director at the Carl Vinson Institute of Government and Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs will present the newest tools in the Qlik portal for system office use and campus use in monitoring and evaluating low enrollment and low graduate rates.

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COMMITTEE ON ORGANIZATION & LAW

October 15, 2019

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APPROVAL ITEM

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| 1. Revision to the Policy Manual: Section 7.13 – Designation of USG as a Hybrid Entity Under HIPAA | 1 |
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EXECUTIVE SESSION

- | | |
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| 2. Executive Session | 2 |
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1. Revision to the Policy Manual: Section 7.13 – Designation of USG as a Hybrid Entity Under HIPAA

PROPOSED NEW POLICY LANGUAGE:

The Board of Regents of the University System of Georgia (USG) engages in covered functions as defined by the Health Insurance Portability and Accountability Act of 1996, including the subsequent amendment under the Health Information Technology for Economic and Clinical Health of 2009 and any regulations promulgated under those laws, (HIPAA) and is a covered entity. Because some portions of USG are not engaged in covered functions, USG designates itself as a Hybrid Entity as defined by the HIPAA regulations.

Any portion of USG engaged in a covered function or performing business associate activities for another component of USG engaged in a covered function, as those terms are defined by HIPAA, is hereby deemed part of the Health Care Component (HCC) of the USG Hybrid Entity. The University System Office (USO) and each USG Institution will be responsible for identifying the components, business units, colleges, or schools that are part of the HCC.

2. Executive Session

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26 Applications for Discretionary Review and are typically personnel matters and issues of academic status.

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

October 15, 2019

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APPROVAL ITEM

1. Approval of Differential Graduate Tuition Rate for
Kennesaw State University Master of Science in Prosthetics and Orthotics 1

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

October 15, 2019

1. **Approval of Differential Graduate Tuition Rate for Kennesaw State University Master of Science in Prosthetics and Orthotics.**

Recommended: That the Board approve the request of President Pamela Whitten of Kennesaw State University for a professional program in-state tuition rate of \$4,812 per semester (\$401/credit hour) and a professional program out-of-state tuition rate of \$14,052 per semester (\$1,171 per credit hour) for the Master of Science in Prosthetics and Orthotics (MSPO) degree program, effective Fall semester 2020.

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KSU is requesting Board approval of the professional program in-state tuition rate of \$4,812 per semester (\$401 per credit hour) and a professional program out-of-state tuition rate of \$14,052 per semester (\$1,171 per credit hour) for the program, effective Fall semester 2020. This rate is the equivalent of a total tuition cost of \$19,248 for full-time in-state students and \$56,208 for full-time out-of-state students under this 48 credit hour program. The requested program rate is nationally competitive, and consistent with Board Policy 7.3.1.3. The differential tuition will be applied towards funding key program components, namely faculty salaries and specialized prosthetic and orthotic supplies and materials needed to teach the program.

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

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AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

October 15, 2019

1. Information Item: Ethics and Compliance Reporting Line Update

The University System of Georgia (USG) implemented an Ethics and Compliance Reporting Line (Ethics Line) in 2008 as part of our Ethics and Compliance Program. All institutions of the USG plus the University System Office have an Ethics Line which allows users to confidentially or anonymously report policy violations and instances of fraud, waste and abuse. Reports may be made on-line or by telephone.

During this session, Vice Chancellor John Fuchko will provide an overview of the purpose of the Ethics Line, the number and types of cases received and processes that are followed to review and resolve cases.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

October 15, 2019

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| 3. | New First-Year Student Residence Hall, University of Georgia | 3 |
| 4. | Coastal Community Center for Arts, College of Coastal Georgia | 4 |
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| 6. | Authorization of Project No. PPV-66-2001, Kennedy Hall Renovation, Georgia Southern University | 6 |
| 7. | Ranking of Program Management and Planning and Design Professional Firms, Project No. J-348, Expansion of Tech Square Phase III, Georgia Institute of Technology | 7 |
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| 9. | Naming of Jones Brothers Health, Physical Education, and Recreation Center, Albany State University | 9 |
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COMMITTEE ON REAL ESTATE AND FACILITIES

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| 11. Acquisition of Real Property, 269 Morrison Moore Parkway, Dahlonega, and Authorization of Project No. BR-68-2001, Renovation for New Public Safety Facility, University of North Georgia | 11 |
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COMMITTEE ON REAL ESTATE AND FACILITIES

October 15, 2019

1. Howell Hall Renovation, Marietta Campus, Kennesaw State University

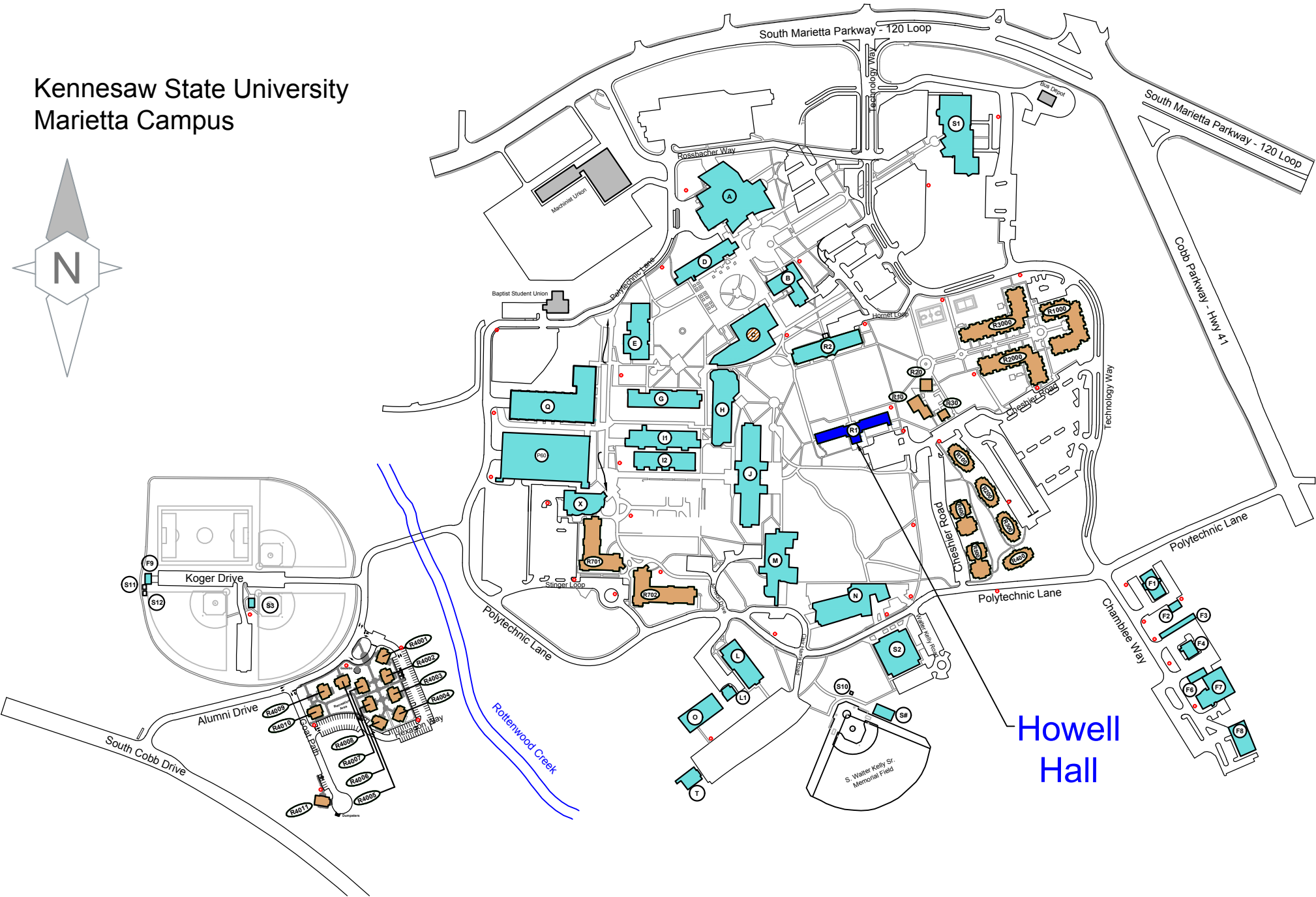
Kennesaw State University proposes to renovate Howell Hall, a residence hall located in the residential sector of its Marietta campus.

Constructed in 1965, Howell Hall houses 281 beds in 141 units in a traditional dormitory configuration. The residence hall's concrete block structural system, floor-to-floor ceiling heights, and unit configuration make it a prime candidate for renovation. The proposed project would contain approximately the same number of units upon the completion of construction.

The renovation would focus on replacing, or significantly upgrading, the building's HVAC, plumbing and electrical systems. To resolve ongoing air quality control issues, exterior windows would be replaced to reduce the presence of moisture and humidity in the building.

The total project budget is currently estimated to be \$12,000,000, which would be funded as a public private venture and with \$2,500,000 from institutional reserves. The target for project completion is Fall 2021.

Kennesaw State University
Marietta Campus



2. Butts-Mehre Heritage Hall Expansion and Renovation, University of Georgia

The University of Georgia (“UGA”) proposes to expand and renovate Butts-Mehre Heritage Hall (the “Building”), which is located at the southern edge of UGA’s main campus in Athens. Constructed in 1987, the Building is part of the Vince Dooley Athletic Complex and has been renovated and expanded on multiple occasions. The facility contains historical displays for all UGA athletic teams, administrative and ticket offices, and various spaces for the football team and coaches.

The expansion and renovation to the Building is expected to occur in two phases to minimize disruptions to programs and maintain a safe environment for all building and adjacent field occupants. Totalling approximately 109,600 square feet (“SF”), Phase I would involve several building additions and enhancements including, but not limited to, relocation and expansion of the football team’s locker room, sports medicine functions, and a strength & conditioning area. The current sports medicine facilities would remain and provide much needed additional treatment facilities for Olympic sports. In addition, the new construction would provide new offices, conference rooms and work and support spaces for coaches and graduate assistants.

Following the completion of Phase I, the football program would relocate to the new facilities, allowing for the commencement of Phase II. Encompassing approximately 26,700 SF of new construction and approximately 28,700 SF of renovations to existing space, the project’s second phase would provide a new team meeting auditorium, scout team room, multi-purpose lounge, renovated video suite, football staff locker room and player development and recruiting offices. A nutrition area for student-athletes, which would include food service spaces and a demonstration kitchen, is also a proposed component of Phase II.

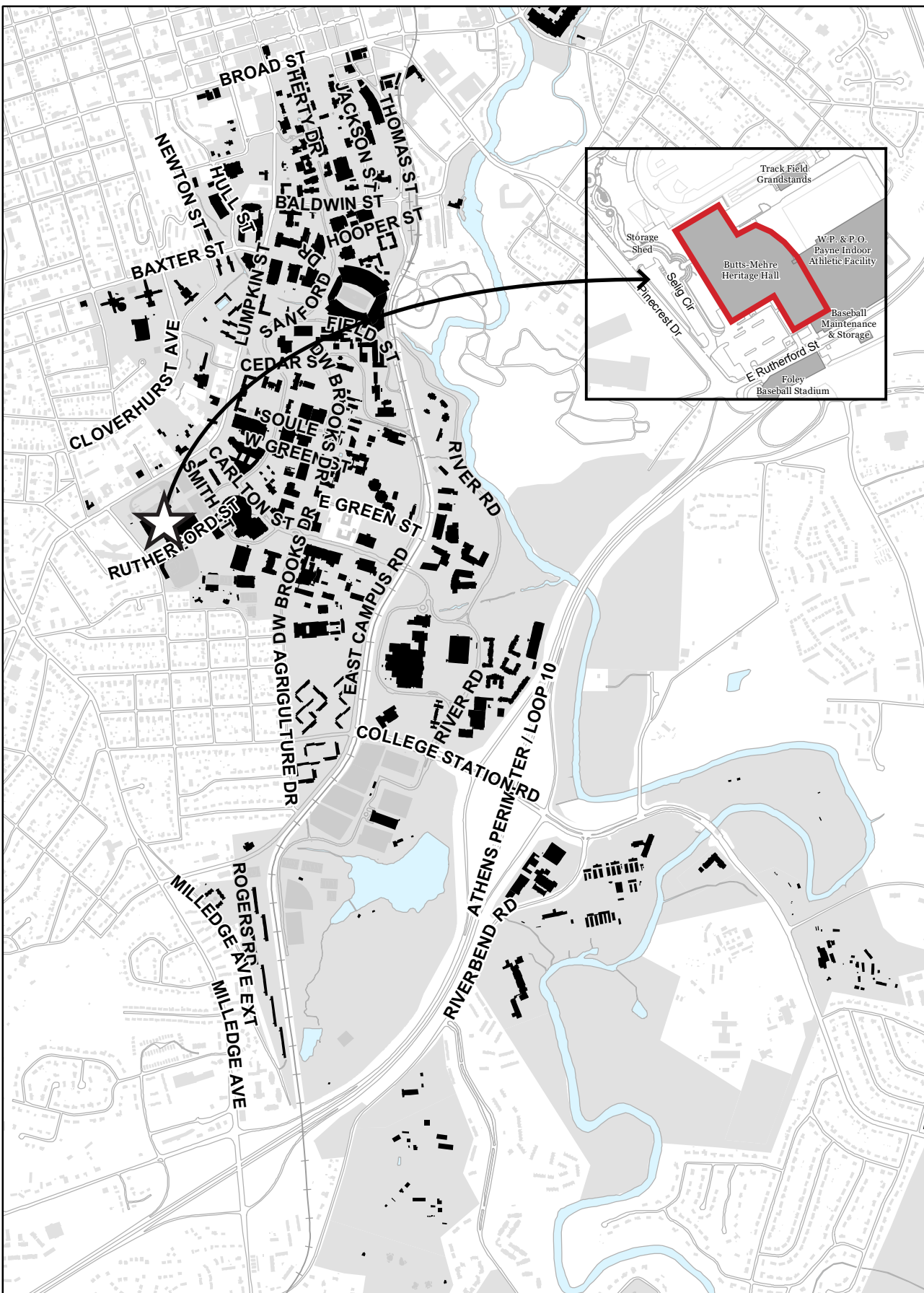
The Building’s football facilities have fallen behind current standards in the highly competitive Southeastern Conference, resulting in a sense of urgency to deliver this project to enhance recruiting efforts and competitiveness. UGA proposes to begin construction of Phase I in January 2020 with completion expected prior to the start of the 2021-2022 football season. Phase II completion is targeted for January 2022.

The proposed addition would be constructed within the boundaries of the area currently leased to the University of Georgia Athletic Association (“UGAA”). However, final utility routing and design may require a site license agreement for access and/or easements. As part of UGAA’s lease agreement with the Board of Regents, UGAA would be responsible for all annual operation and maintenance costs of the improvements.

The total project budget for the proposed project is \$80,000,000 and would be funded by \$40,000,000 from UGAA’s operating budget and cash reserves and \$40,000,000 in private gifts to UGAA.



Butts-Mehre Heritage Hall Expansion/Renovation



3. New First-Year Student Residence Hall, University of Georgia

The University of Georgia (“UGA”) proposes to construct a new residence hall for first-year students (the “Project”) on the site of the original Bolton Dining Commons, which is located just east of Creswell Hall, Russell Hall and Brumby Hall.

The Project would complement the recently completed Russell Hall renovations and the ongoing Brumby Hall renovations, both 1960s era high rise first-year residence halls providing modernized living and common areas for UGA’s first-year students. With approximately 525 beds, the Project would allow for incremental growth in UGA’s first-year class, while also providing beds to use as “swing space” as UGA continues to renovate or replace other residence halls on campus.

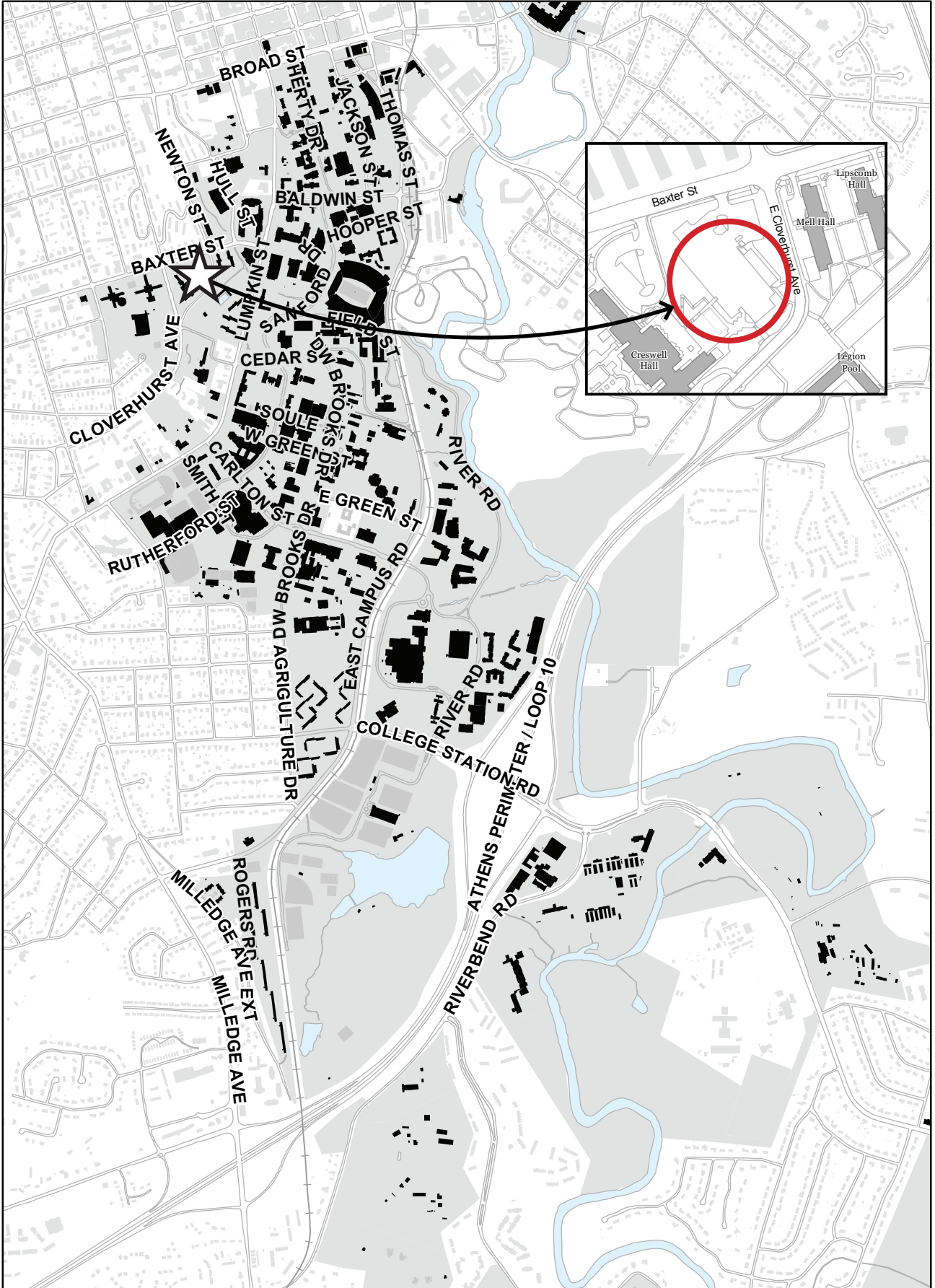
The Project’s programmatic spaces would include study rooms, lounges and kitchens. The square foot per student ratio, which would be comparable to that of other first-year residence halls, reflects UGA’s continued commitment to an appropriate balance between student needs and affordability.

The Project’s current estimated total project budget is \$49,870,000, which UGA proposes to fund as a public private venture that would include a \$10,000,000 contribution from housing auxiliary surplus and reserve funds. The financial pro forma and funding plan assumes that the rates for the Project would mirror those of Russell and Brumby Halls, with minimal annual increases in future years.

Selection of the design professional is anticipated to begin later this month, with project delivery targeted for Fall Semester 2022.



New First-Year Student Residence Hall



4. Coastal Community Center for Arts, College of Coastal Georgia

The College of Coastal Georgia (“CCG”) proposes to enter into an intergovernmental agreement with the Glynn County School District (“GCSD”) for the development and operation of a new Coastal Community Center for the Arts (the “Center”) on the Brunswick campus. Containing a minimum of 1,000 seats, the Center would accommodate music and dance performances, lectures, meetings, and other events. Additional components would include a lobby, backstage area with adequate storage, and high quality acoustics.

CCG proposes to ground lease approximately four acres of property adjacent to its Southeast Georgia Conference Center to GCSD to allow for the design and construction of the Center. GCSD would use \$20,000,000 in Education Special Purpose Local Option Sales Tax (“ESPLOST”) proceeds to design, construct, and equip the Center. Upon completion of construction, CCG would lease the Center from GCSD for \$1 annually, and would have the right to purchase the improvements for \$1 at the end of the thirty-year ground lease term.

The Center would serve as a multi-use music and events venue for southeast Georgia, providing cultural, economic, and social programming to K-12 and college students, as well as the community at large. CCG would be responsible for operating the Center, including securing programming and providing maintenance and custodial services. Annual operational support of approximately \$100,000 would be solicited through a “Friends of the Center” fundraising effort led by CCG’s Advancement Office and supported by the College of Coastal Georgia Foundation.



COLLEGE of
COASTAL
GEORGIA
UNIVERSITY SYSTEM OF GEORGIA

The College of Coastal Georgia
is a tobacco-free campus

Important Phone Numbers

General Information.....912-279-5700
Campus Police.....912-258-3133
Office of Admissions.....912-279-5701
Campus Bookstore.....912-279-5975



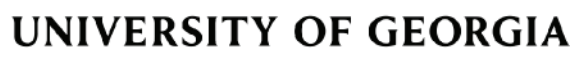
College of Coastal Georgia

5. Disposition of Real Property, Red Bud Farm, Gordon County, University of Georgia

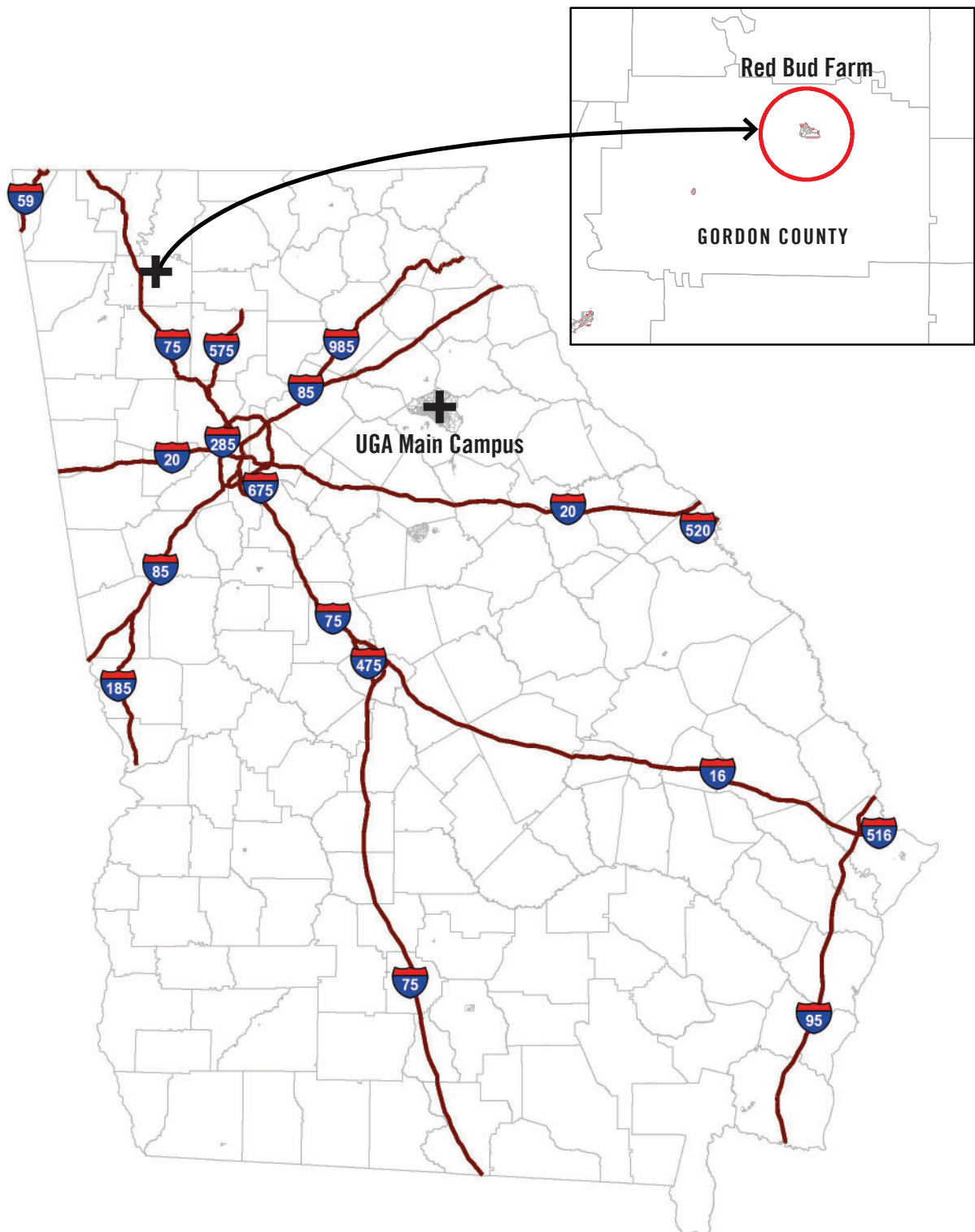
The University of Georgia (“UGA”) proposes to sell approximately 653 acres of real property in Gordon County known as Red Bud Farm (the “Property”). Purchased by the Board of Regents in 1996, the Property served as a research farm until the 2008 when the economic downturn led to a reduction in available operating funds. At that time, UGA’s College of Agricultural and Environmental Sciences (the “College”) elected to reduce personnel and consolidate cattle operations at another farm in northwest Georgia. From 2012 through June 2019, the Property was rented to a third party for livestock and row crop farming.

After consulting with the State Historic Preservation Office and the Georgia Department of Natural Resources, UGA has agreed to mitigate any potential impact to the Property’s archaeological resources by requiring the purchaser to encumber the land with a conservation easement that would specifically protect such resources. UGA anticipates selling the Property through a targeted bid process that would include public advertisement of the sale.

The proposed disposition of the Property is part of the College’s comprehensive plan for consolidation to achieve greater efficiency and target reinvestment in more advantageous properties. Proceeds from the sale would be used to fund strategic initiatives, including support for new faculty, initiation of additional crop and animal research, and the continued reduction of deferred maintenance at the College’s other farms.



Red Bud Farm for the Information Item for Disposition of Property



**University
Architects
G.I.S.**

6. Authorization of Project No. PPV-66-2001, Kennedy Hall Renovation, Georgia Southern University

Recommended: That the Board authorize Project No. PPV-66-2001, Kennedy Hall Renovation, Georgia Southern University (“GSOU”) as a public-private venture with a total project budget of \$16,400,000.

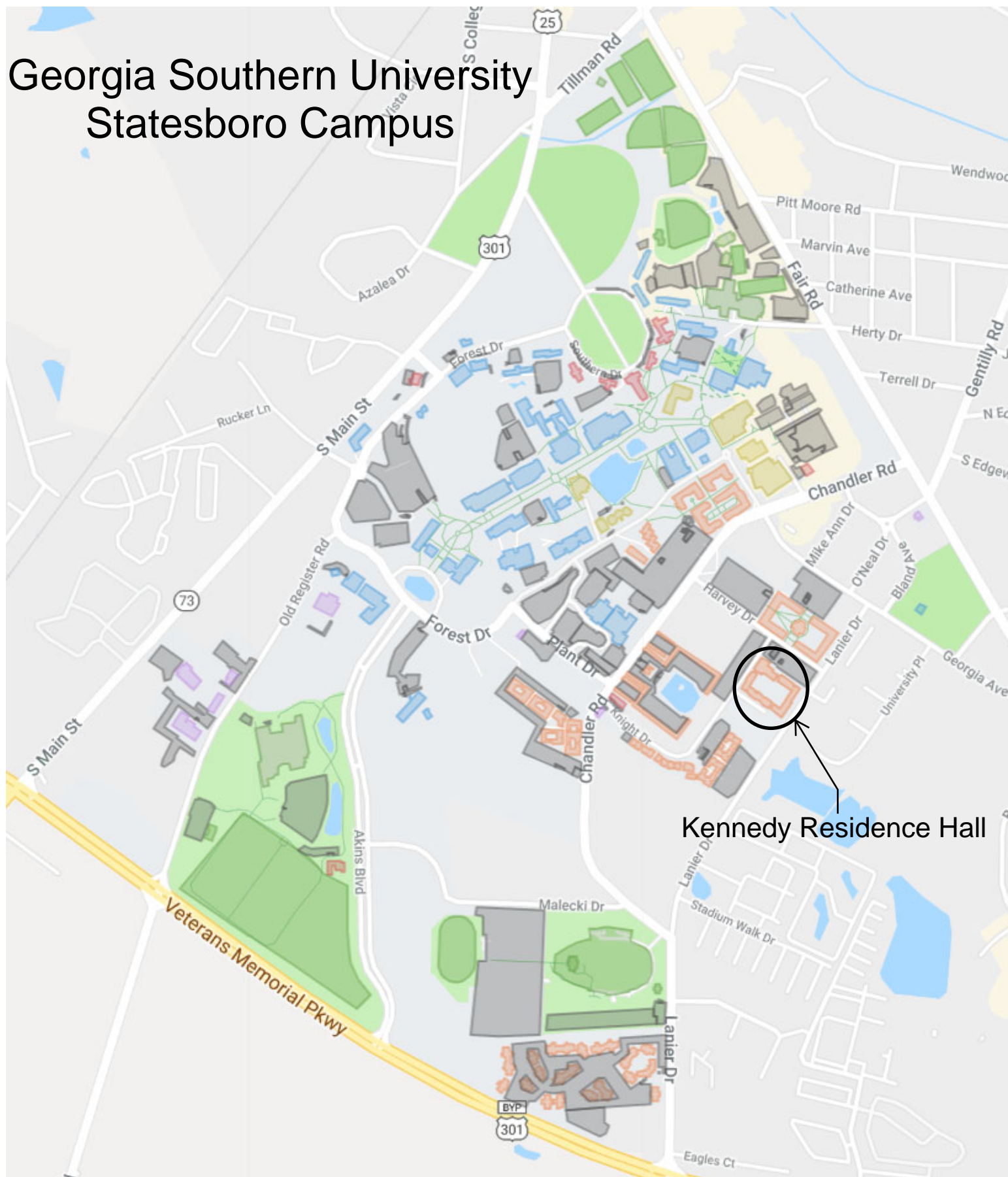
Recommended further: That the financing and legal terms be developed in conjunction with Fiscal Affairs and Legal Affairs staff.

Understandings: Located on the Statesboro campus and constructed in 1998 with state general obligation bonds, Kennedy Hall is a 152,615 square-foot student housing complex containing 426 beds in a suite style configuration. Failures in the plumbing and HVAC systems over the past several years have combined to create moisture problems in the complex.

The project would include a full interior renovation to address mechanical systems issues, including replacement of all HVAC fan coil units and common space air handlers, installation of new water heaters, circulation pumps, and solid surface shower enclosures, and replacement of the Central Energy Plant’s 180-ton water cooled chiller, electric boiler, and distribution pumps for chilled water and domestic hot water distribution throughout the complex. Known building envelope issues would be addressed to reduce the presence of moisture and humidity in the building. Interior finishes damaged by the presence of extreme moisture would be removed and replaced, including floor coverings, drywall, and plastic laminate countertops and vanities.

The estimated construction cost of the project is \$12,600,000. Approval of the ground lease and rental agreement would be requested at a future Board meeting. The project is consistent with GSOU’s master plan.

Georgia Southern University Statesboro Campus



7. **Ranking of Program Management and Planning and Design Professional Firms, Project No. J-348, Expansion of Tech Square Phase III, Georgia Institute of Technology**

Recommended: That the Board approve the ranking of the program management professionals named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Recommended further: That the Board approve the ranking of the planning and design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures. The following recommendations are made:

Project No. J-348, Expansion of Tech Square Phase III, Georgia Institute of Technology

Project Description: Authorized by the Board in September 2018, this project would expand development at Technology Square at the Georgia Institute of Technology. The project scope includes development of an integrated ten-year strategic plan for the full development of the property block, which is envisioned to occur in two stages. The first stage of the project will involve the construction of approximately 420,000 square feet to house the Scheller College of Business, Stewart School of Industrial and Systems Engineering, economic development programs, classrooms, and retail, and associated underground parking. This will facilitate the collocation of academic programs to address space deficiencies and provide expansion capacity. The project will be funded from a combination of State funding, institutional funding, donations, and private financing.

Total Project Cost: \$200,000,000

Number of program management firms that applied for this commission: ~~42~~7

Recommended firms in rank order:

- 1)
- 2)
- 3)

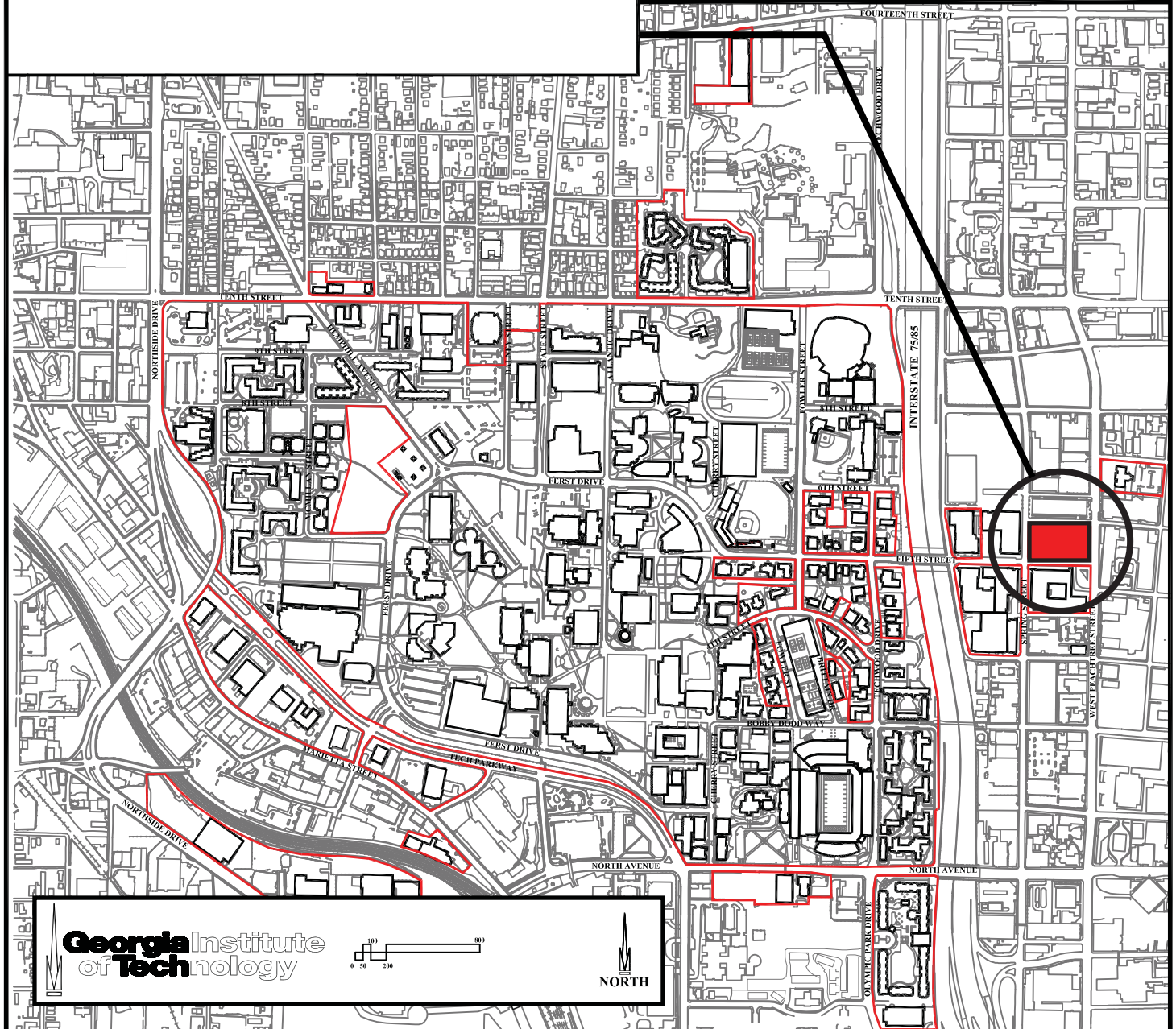
Number of planning and design professional firms that applied for this commission: 12

Recommended firms in rank order:

- 1)
- 2)
- 3)

Expansion of Tech Square - Phase 3

Georgia Institute of Technology Campus Map 2019



8. Naming of C.W. Grant Student Union, Albany State University

Recommended: That the Board approve the naming of the East Campus Student Center at Albany State University (“ASU”) as “C.W. Grant Student Union” in recognition of the service of Dr. C.W. Grant.

Understandings: President Marion Fedrick confirms that this naming conforms to the ALSU naming guidelines and with the Board of Regents naming policy.

Dr. Grant, who is recently deceased, served ASU for thirty years as the vice president for student affairs. Known on campus as Dean Grant, he was a renowned speaker and lecturer who inspired generations of students with his legendary phrase: “If it is to be, it is up to me.” A life member of Kappa Alpha Psi Fraternity, Dr. Grant is one of six members in the history of the organization to have received the two highest awards the fraternity bestows, The Elder Watson Diggs Award and the Laurel Wreath Award.



Albany State University

504 College Dr. Albany, Ga. 31705
(229) 430-4600 www.asurams.edu

Emergency Call Boxes

Andrews Hall (1)
Billy Black Bldg (2)
Caroline Hall Chimney (3)
Early Learning Center (4)
Baseball Field House (5)
Facilities Management (6)
Catherine Hartnett
Criminal Justice Bldg (7)

HFERGym (8)
Holley Hall (9)
Institutional Advancement (10)
James Pendergrast
Memorial Library (11)
Lovett Hall (12)
L. Orene Hall Bldg (13)
Police Station/ CER (14)
Peace Hall (15)
President's Office (16)
(Daisy Brown Hall)
Military Science (17)
(ROIC)
Reese Bldg (18)

Student Center (19)
Sanford Gym (20)
Simmons Hall (21)
ASU Coliseum (22)
Gibson Hall (23)
Residence Hall 1 (24)
Residence Hall 2 (25)
Residence Hall 3 (26)
Residence Hall 4 (27)
(Subway Restaurant in Hall 4)
Residential Hall 5 (28)
Residence Hall 6 (29)
(Pizza Hut in Hall 6)
East Residence Hall (30)
North Residence Hall (31)
South Residence Hall (32)
Wiley Hall (33)



9. **Naming of Jones Brothers Health, Physical Education, and Recreation Center, Albany State University**

Recommended: That the Board approve the naming of the Health, Physical Education, and Recreation (“HPER”) Complex at Albany State University (“ASU”) as “Jones Brothers Health, Physical Education, and Recreation Complex” in recognition of the service of the six brothers of the Jones family to ASU athletics and the ASU community.

Understandings: President Marion Fedrick confirms that this naming conforms to the ASU naming guidelines and with the Board of Regents naming policy.

The Jones family is widely recognized as the only family to produce six brothers who played professional basketball, including four who played in the National Basketball Association (NBA). All six brothers attended Albany State College, and collectively played as centers of the ASU basketball team for eighteen consecutive years. The brothers were inducted into the HBCU Athletics Hall of Fame in 2005, and five of the brothers are in the ASU Sports Hall of Fame. One of the brothers, Oliver Jones, served as head coach of the ASU basketball team for 28 years.

This naming serves as an opportunity to raise funds in support of ASU’s fundraising initiative, *The Building Champions Campaign*, which will support athletics scholarships and operations.



Albany State University

504 College Dr. Albany, Ga. 31705
(229)430-4600 www.asuarms.edu

Emergency Call Boxes

Andrews Hall (1)
Billy Black Bldg (2)
Caroline Hall Chimney (3)
Early Learning Center (4)
Baseball Field House (SJ)
Facilities Management (6)
Catherine Hartnett
Criminal Justice Bldg (7)

HPERGym (8)
Holley Hall (9)
Institutional Advancement (10)
James Pendergrast
Memorial Library (11)
Lovett Hall (12)
L. Orene Hall Bldg (13)
Police Station / CEP (14)
Peace Hall (15)
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10. Disposition of Real Property and Grant of Non-Exclusive Easement, U.S. Highway 441 Widening Project in Putnam County, University of Georgia

Recommended: That the Board declare approximately 26.90 acres of unimproved real property (the “Property”) associated with the Rock Eagle 4-H Center (“Rock Eagle”) in Putnam County to be no longer advantageously useful to the University of Georgia (“UGA”) or other units of the University System of Georgia, but only to the extent and for the purpose of allowing the sale of this real property to the Georgia Department of Transportation (“GDOT”) for the benefit of UGA.

Recommended further: That the Board declare approximately 1.422 acres of unimproved real property (the “Easement Area”) associated with Rock Eagle, to be no longer advantageously useful to UGA, but only to the extent and for the purpose of granting a non-exclusive easement to GDOT for use for slope construction and maintenance for the benefit of UGA.

Recommended further: That the Board authorize the sale of Property and the granting of a non-exclusive easement to the Easement Area to GDOT for approximately \$128,600.

Understandings: Located in Eatonton, Rock Eagle is the largest of the five 4-H Centers operated by UGA. Situated adjacent to the Oconee National Forest, Rock Eagle contains nearly 1,500 acres of forested land, a 100-acre lake, and state-of-the-art cabins and conference facilities.

GDOT proposes to widen the existing U.S. Highway 441/State Route 24 roadway from two and three lanes to four lanes with a 32-foot grassed median (the “Project”). The Project would begin at the northern termini of the Eatonton Bypass and extend north approximately 9.2 miles to the Putnam-Morgan County line. GDOT plans to tie the Project into new southbound and northbound lanes associated with a separate road widening project in Morgan County. Construction of the Project is not scheduled to occur until 2023, but GDOT has requested the conveyance of the requested property rights by the end of 2019 to take advantage of available funding for right-of-way acquisition.

The Property and the Easement Area are narrow strips of land abutting the Project area along the periphery of the Rock Eagle property. With the exception of four small signs that would need to be relocated or replaced, no improvements would be affected by the proposed construction of the Project.

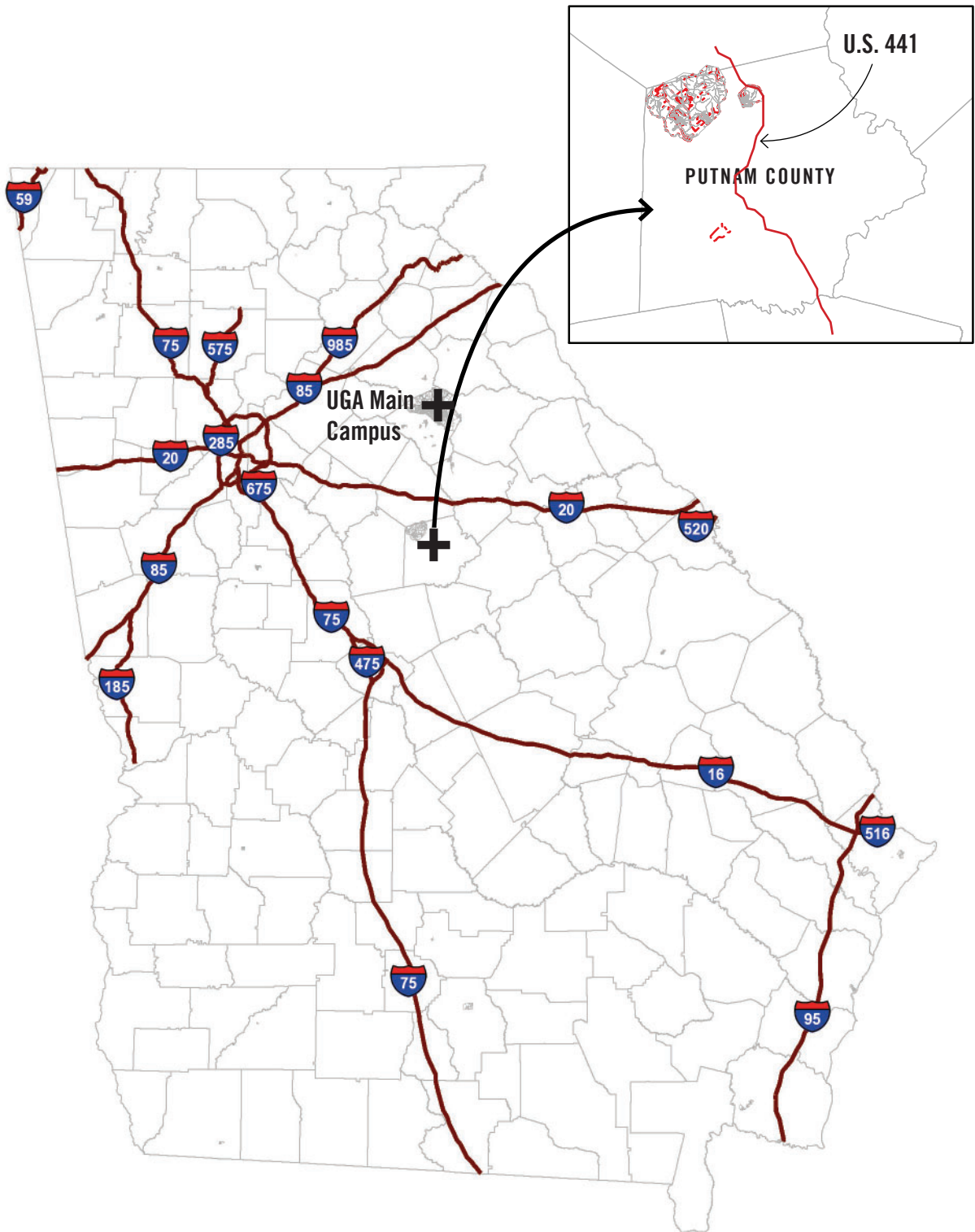
Appraisals of the Property and Easement Area were performed for GDOT, which resulted in the following total valuation:

Appraiser
Matthew K. Gottschalk, Watkinsville

Appraised Value
\$98,900



U.S. 441 Widening Project in Putnam County for the Disposition of Property



11. Acquisition of Real Property, 269 Morrison Moore Parkway, Dahlonega, and Authorization of Project No. BR-68-2001, Renovation for New Public Safety Facility, University of North Georgia

Recommended: That the Board authorize the purchase of approximately 2.4 acres of improved real property located at 269 Morrison Moore Parkway in Dahlonega (the “Property”) from the University of North Georgia Real Estate Foundation (“UNGREF”) for no more than \$1,600,000, for the use and benefit of the University of North Georgia (“UNG”).

Recommended further: That the Board authorize Project No. BR-68-2001, Renovation for New Public Safety Facility, University of North Georgia with a total project budget of \$1,500,000, to be funded from institution funds.

Understandings: This property acquisition and project authorization would replace Project BR-68-1903, which was approved by the Board in April 2019 with a total project budget of \$5,350,000. Project BR-68-1903 would have included the construction of a new 10,000-square foot structure to house the UNG Public Safety Department and a new information technology data center. Subsequent to the Board’s authorization of the project, UNG became aware of an opportunity to secure a vacant facility in a better location that could be purchased and renovated for use by the Public Safety Department at a lower total cost.

UNG’s Public Safety Department operates on all five of its campuses and provides sworn law enforcement services to the UNG community. The department is headquartered on the Dahlonega campus in a 3,700-square foot former residence that houses administrative offices, equipment and evidence storage, an emergency dispatch center, and patrol operations. The department has outgrown its current location and needs a larger, more appropriate space.

This project is consistent with UNG’s master plan and would involve the renovation and expansion of the Property’s existing improvements to create a new public safety facility encompassing approximately 7,000 square feet. Following completion of the new Public Safety Facility, UNG would work with appropriate agencies on needed approvals for the demolition of the current structure that was built in 1938, but is not recommended for retention in the UNG Campus Historic Preservation Plan. UNG would also continue to explore options and opportunities for improving the resiliency of, or relocating, its existing data center.

If authorized by the Board, the University System Office staff and UNG will proceed with design and construction of the project in accordance with Board of Regents procedures.



UNG Dahlongega Campus

Project Site

BOARD of REGENTS

of the University System of Georgia

EVACUATION PLAN

UGA CENTER FOR CONTINUING EDUCATION & HOTEL



INTERNAL
STAIRWAY TO
WEATHER SHELTER

SECONDARY
EVACUATION
STAGING AREA

Sanford Drive
Entrance

MASTERS
HALL

MAHLER
HALL

PRIMARY
EVACUATION
STAGING AREA

AGENDA

USG Strategic Plan Update

October 16, 2019

Agenda Item

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INFORMATION ITEM

1. USG Strategic Plan Update

AGENDA

USG Strategic Plan Update

October 16, 2019

1. Information Item: USG Strategic Plan Update

Vice Chancellor of Research and Policy Analysis, Dr. Angela Bell, will provide an update on the development of the new strategic plan for the University System of Georgia.

AGENDA

ECONOMIC DEVELOPMENT

October 16, 2019

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INFORMATION ITEM

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|---|---|
| 1. University of Georgia Public Service and Outreach Presentation | 1 |
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1. University of Georgia Public Service and Outreach Presentation

Dr. Jennifer Frum, Vice President for Public Service and Outreach with the University of Georgia, will introduce several projects being led by UGA's Carl Vinson Institute of Government and Archway Partnership addressing economic and workforce development in central and south Georgia.

Presenting on Carl Vinson's work in the south Georgia healthcare sector will be Carl Vinson's Greg Wilson and UGA graduate student Kira Crowe from Oconee County seeking her Masters in Public Administration.

Discussing Archway's work in Pulaski, Spalding, and Grady counties are Hawkinsville City Commissioner Shelly Berryhill and UGA statistics major Jordyn Gulle who is from Richmond Hill.