



**UNIVERSITY SYSTEM
OF GEORGIA**

Board of Regents' September 10, 2019 Agenda

10:00 AM	Call to Order Chairman Don L. Waters	Room 8003
	Invocation/ Pledge Chairman Don L. Waters Mr. Chigbogu Ekemezie, Georgia Gwinnett College, SGA President	
	Safety Briefing Chief of Police Bruce Holmes	
	Approval of Minutes Secretary Edward Tate August 8th Minutes	
10:05 AM	Campus Spotlight - Momentum Year: Looking Ahead Chairman Don L. Waters President Kirk A. Nooks, Gordon State College Mr. Natan Mallory, Student – Georgia Gwinnett College Dr. Cantice Greene, Faculty Member – Clayton State University Mr. Kadian Nunes, Student – Clayton State University Mr. Garren Walker, Student – Fort Valley State University Ms. Brittney Tatt, Student – Georgia State University Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs and Chief Academic Officer	
10:30 AM	Three Minute Thesis (3MT) - Georgia Institute of Technology Ms. Nusaiba Baker, Student– Georgia Institution of Technology Ms. Jennifer Ryan, Vice Chancellor for Communications	
10:35 AM	Nursing Program Update Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs and Chief Academic Officer	
10:45 AM	FY 2021 Budget Request Regent Sachin D. Shailendra Ms. Diane Hickey, Vice Chancellor for Fiscal Affairs	
11:00 AM	Track I Committee Meetings: Academic Affairs Regent C. Thomas Hopkins, Jr.	Room 7007
	Track I Committee Meetings: Organization & Law Regent Sarah-Elizabeth Reed	Room 7007
11:00 AM	Track II Committee Meetings: Internal Audit, Risk and Compliance Regent Kessel D. Stelling, Jr.	Room 8003
	Track II Committee Meetings: Personnel & Benefits Regent Philip A. Wilheit, Sr.	Room 8003
	Track II Committee Meetings: Real Estate & Facilities Regent Benjamin J. Tarbutton, III	Room 8003
12:00 PM	Break for lunch	

1:00 PM

Reconvene

Room 8003

Comprehensive Administrative Review Update
Mr. John Fuchko, III, Vice Chancellor for Organizational
Effectiveness

Chancellor's Report
Chancellor Steve Wrigley

1:20 PM

Committee Reports
A. Academic Affairs - Regent C. Thomas Hopkins, Jr.
B. Internal Audit, Risk and Compliance - Regent Kessel D. Stelling,
Jr.
C. Organization & Law - Regent Sarah-Elizabeth Reed
D. Personnel & Benefits - Regent Philip A. Wilheit, Sr.
E. Real Estate & Facilities - Regent Benjamin J. Tarbutton, III

Unfinished Business
Chairman Don L. Waters

New Business
Chairman Don L. Waters

Petitions and Communications
Secretary Edward Tate

1:25 PM

Executive Session
Chairman Don L. Waters

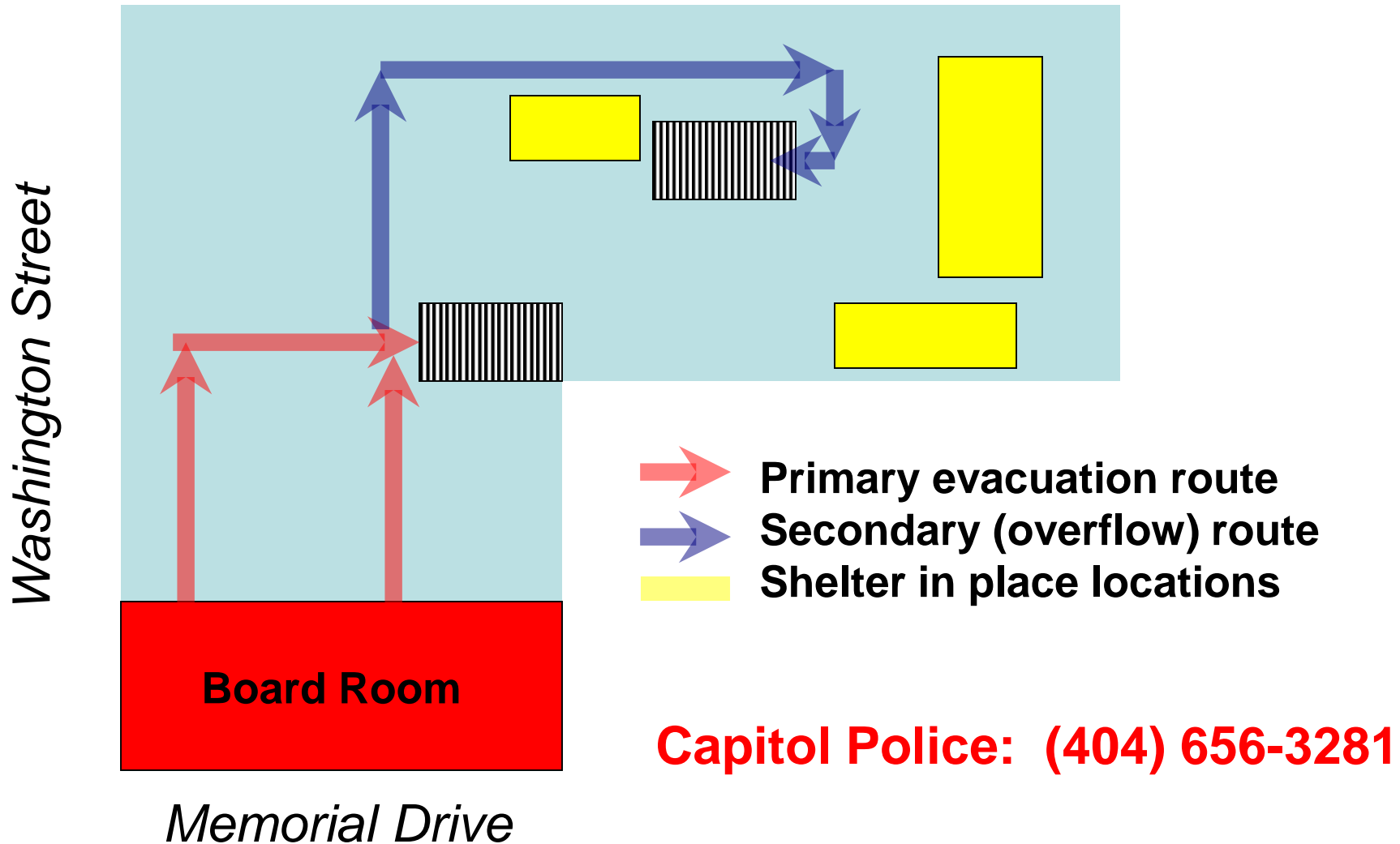
Reconvene
Chairman Don L. Waters

Adjournment
Chairman Don L. Waters



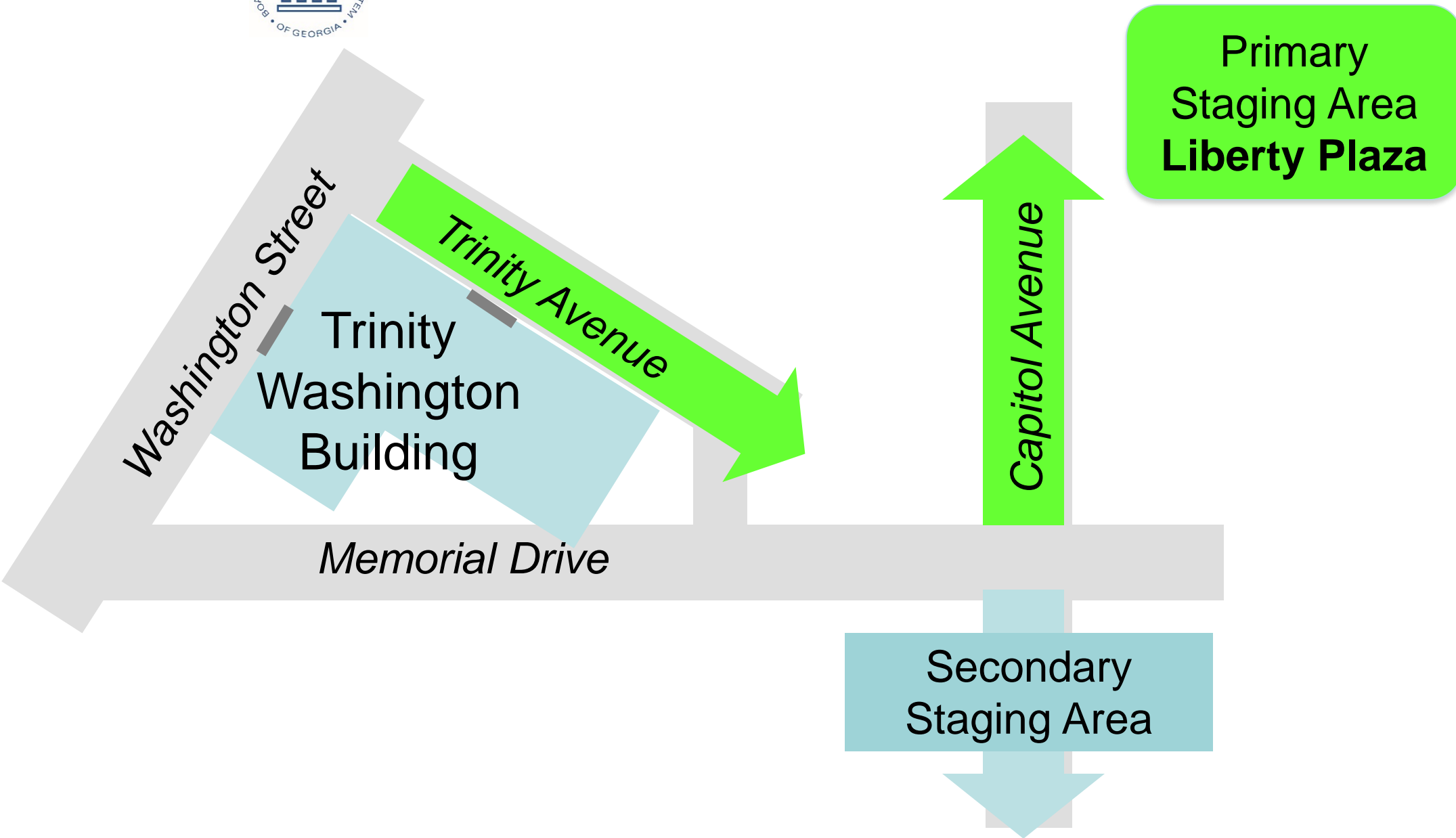
Trinity Washington Building Evacuation Routes

Trinity Avenue 7th and 8th Floor





Emergency Evacuation Assembly Areas



**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
August 8, 2019**

CALL TO ORDER

The Board of Regents of the University System of Georgia met at approximately 9:30 a.m. on Thursday, August 8, 2019, in the Board Room, Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Don L. Waters, called the meeting to order. Present, in addition to Chairman Waters, were Vice Chairman T. Rogers Wade; Regents Chris Cummiskey; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Laura Marsh; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Regents C. Dean Alford, Erin Hames, and E. Scott Smith were excused.

NEW REGENT RECOGNITION

Chairman Waters welcomed new Regents Jose R. Perez and Samuel D. Holmes to the Board of Regents (BOR).

INVOCATION AND PLEDGE

Valdosta State University Student Government Association (SGA) President Jacob Bell gave the invocation and led the Pledge of Allegiance.

SPECIAL RECOGNITION: SGA PRESIDENTS

Chairman Waters recognized the many SGA Presidents from across the University System of Georgia (USG) who were in attendance at the meeting.

SAFETY BRIEFING

Chief of Police Bruce Holmes gave the safety briefing.

APPROVAL OF MINUTES

With motion made and variously seconded, the Regents present voted unanimously to approve the minutes of the Board's meetings of May 14, June 6, and June 13, 2019.

CAMPUS SPOTLIGHT: KENNESAW STATE UNIVERSITY

Kennesaw State University (KSU) President Pamela Whitten began her presentation by announcing that KSU recently received a Carnegie Classification of R2, which means that it is a doctoral university with high research activity. President Whitten spoke of the institution's focus on student success, a recent increase in enrollment, and the addition of 100 new full-time faculty thanks to the USG's Comprehensive Administrative Review (CAR).

President Whitten then introduced several KSU undergraduates who spoke of their diverse student experiences at the institution. Emma Pearson, a physics major and a 2019 Birla Carbon Scholar, showcased a device she designed that uses cosmic ray muons to create 3-D density maps of large structures like pyramids. Cynney Walters, a biology and pre-med major, described her STEM-focused internship and research experiences, including a recent internship with the National Science Foundation. Caleb Gilbert, an electrical engineering major, presented a video about Esgro, a mobile application he created that helps freelancers and independent contractors receive payments for their services. Travis Goure, an English major and the president of the Collegiate Recovery Program, recounted his battle with substance abuse and the success he has experienced while in recovery at KSU.

President Whitten concluded her presentation with a preview of KSU's new branding campaign, which will encourage students to "find their wings" at KSU.

THREE MINUTE THESIS

Vice Chancellor for Communications Jen Ryan introduced the winners of KSU's 2019 Three Minute Thesis

competition, which requires participants to condense their theses into a format and for a broader audience. Jessica Rudd, a Ph.D. candidate from Atlanta, spoke of her research on genetic sequencing and predictive modeling using the NCAA basketball bracket as a test case. Jie Hao, a postdoctoral researcher from Beijing, described her work using genetic and clinical information to analyze and predict cancer survival rates.

2020 HEALTHCARE PLAN

Associate Vice Chancellor of Total Rewards Karin Elliott discussed recent healthcare trends and presented proposed plan changes and premiums for the USG healthcare plans for plan year 2020.

With motion made and properly seconded, the Regents present approved the proposed healthcare plan changes and premiums for plan year 2020.

With motion made and properly seconded, the Regents present approved the proposed 2020 Medicare-eligible retiree healthcare contribution.

RECESS

The Board recessed for Committee meetings.

SPECIAL RECOGNITION: REGENT DONALD M. LEEBERN, JR.

Upon reconvening, Chancellor Steve Wrigley recognized Regent Donald M. Leebern, Jr., who served on the BOR for over 28 years. Chancellor Wrigley thanked Regent Leebern for his many years of dedicated service and wished him well in his future endeavors.

Chairman Waters echoed the Chancellor's remarks about Regent Leebern and thanked him for dedicating so much of his adult life to the BOR. Chairman Waters shared a personal anecdote about Regent Leebern's kindness and support after Hurricane Matthew devastated the Georgia coast.

With motion made and variously seconded, the Regents present unanimously approved a resolution to confer upon Regent Donald Leebern, Jr., the status of Regent Emeritus.

Regent Emeritus Leebern spoke of his fond memories serving on the BOR. He thanked his wife, Mrs. Suzanne Leebern, and the other members of the Board for their support during his tenure.

CHANCELLOR'S REPORT

Chancellor Wrigley began his report by noting the beginning of a new academic year. He welcomed the 330,000 USG students back to school and wished them the best in the upcoming year. The Chancellor thanked former Regents Donald M. Leebern, Jr., and Richard L. Tucker for their service on the BOR and welcomed new Regents Jose Perez and Samuel Holmes to the Board. Chancellor Wrigley welcomed several new campus leaders to the USG, including Georgia Gwinnett College President Jann Joseph, Savannah State University (SSU) Interim President Kimberly Ballard-Washington, and incoming Georgia Institute of Technology (GIT) President Ángel Cabrera.

Chancellor Wrigley spoke of the USG's ongoing plans to refashion its core curriculum to make it more modern, flexible, and accessible, and the work being done on the 2020-2025 strategic plan. These projects build on the College 2025 and CAR initiatives and will help the USG maintain its status as one of the best public higher education systems in the nation. In July, State Higher Education Executives Officers Association awarded the USG the 2019 Exceptional Agency Award. This award recognized the USG as a national model of effective innovation. Chancellor Wrigley thanked the Regents and USG presidents for their hard work in support of student success and degree attainment. He announced that since 2011, the USG has experienced a 3% increase in enrollment and a 24% increase in the number of degrees awarded annually, noting that the increase in the rate of degrees awarded far outpaced enrollment gains.

Chancellor Wrigley then shared some highlights from across the University System. The White House Initiative on Historically Black Colleges and Universities (HBCUs) selected two USG students as HBCU Competitiveness Scholars. Rodesha Elam of Fort Valley State University and Aaliyah Buckholts of SSU received the initiative's highest student recognition and will spend the next year working with their cohort to promote individual and institutional achievement. Jay Sexton, Chief Operating Officer of the GIT Center for the Development and Application of Internet of Things Technologies ended the historic 32-game win streak of James Holzhauer on *Jeopardy!*. Jay finished the game in third place and won \$17,000. Lastly, the Chancellor congratulated Georgia Film Academy Executive Director Jeff Stepakoff, who will be honored as one of the *Atlanta Business Chronicle's* most-admired CEOs.

Chancellor Wrigley concluded his remarks with a historical note, observing that August is a time for new beginnings for both the USG and the nation. KSU was founded in the 1960s using borrowed classrooms and offered only two courses; by 1980, it had been transformed from a junior college to a four-year institution that awarded baccalaureate degrees. In August 1981, the BOR appointed the first woman to lead an institution in the USG. Dr. Betty Siegel served as KSU president for 25 years, overseeing critical stages of institutional growth and building a legacy that continues today. When she retired, President Siegel held the record as the longest-serving woman president of any public university in the nation. Chancellor Wrigley also noted that August 18, 2019, is the 99th anniversary of the 19th Amendment to the United States Constitution, which granted women the right to vote.

STRATEGIC PLANNING UPDATE

Vice Chancellor of Research and Policy Analysis Angela Bell provided an update on the new strategic plan for the USG, which will guide the organization for the next five years and enable the System to adapt to meet the needs of tomorrow's students and the world. Plan development is grounded in the USG's priorities of student success, affordability, and efficiency, and recommendations from the College 2025 report and the Comprehensive Administrative Review. Work on the strategic plan began this summer and will continue until November 2019, when the plan will be presented to the BOR for approval.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto. Upon motions made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Committee on Academic Affairs
- the Committee on Economic Development
- the Committee on Internal Audit, Risk, and Compliance
- the Committee on Organization & Law

Due to a typographical error, the Committee on Real Estate & Facilities approved one item amended by the Board in its adoption of the committee report. Regent Benjamin J. Tarbutton, III, presented the report to the Board and recommended a revision due to the error. Regent Tarbutton requested that item 8 be amended to reflect that Cooper Carry, Inc. is the top-rated design firm for Project No. J-350, Mike Cottrell College of Business, at the University of North Georgia. The amended report of the following committee was unanimously approved by the Board and is attached hereto:

- the Committee on Real Estate & Facilities

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

With motion made and variously seconded the Regents present approved the proposed BOR meeting dates for 2020.

PETITIONS AND COMMUNICATIONS

There were no petitions. Secretary to the Board Edward Tate announced that the next BOR meeting will be held on September 10, 2019, at the Board's offices in Atlanta.

EXECUTIVE SESSION

Following the announcement on Petitions and Communications, Chairman Waters called for an executive session at approximately 1:13 p.m. to discuss personnel matters and pending litigation. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Chairman Waters reconvened the Board meeting in its regular session at approximately 1:32 p.m. and announced that the Board took no actions during the executive session.

With motion made and seconded, the Regents present voted unanimously to move \$20,000 from Georgia Gwinnett College President Jann Joseph's annual compensation to her executive deferred compensation plan.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 1:34 p.m.

Don L. Waters
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:40 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman C. Thomas Hopkins, Jr., called the meeting to order. Present, in addition to Chairman Hopkins, were Committee Vice Chairman Chris Cummiskey, Regents W. Allen Gudenrath, Bárbara Rivera Holmes, Laura Marsh, and Sarah-Elizabeth Reed. Regents C. Dean Alford and E. Scott Smith were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. Vice Chancellor for Academic Affairs Dr. Marti Venn informed the Committee of an action taken pursuant to the Chancellor's delegated authority to transfer Governor Nathan Deal's Regents Professorship to the University of North Georgia, effective July 18, 2019.
2. Dr. Venn informed the Committee that the Commission on Colleges of the Southern Association of Colleges and Schools (SACSCOC) approved the first ever nexus degree for Columbus State University at its meeting in June 2019. Each institution that offers a nexus degree must submit the first such degree for SACSCOC approval; upon approval, institutions will not need to submit future nexus degrees for approval.

ACTION ITEMS

3. The Committee approved a proposed change to the institutional mission at Georgia Southern University.
4. The Committee approved a proposed change to the institutional mission at Kennesaw State University.
5. The Committee approved the establishment of a Bachelor of Science with a major in data science at the College of Coastal Georgia.
6. The Committee approved the establishment of a Master of Science with a major in biological and computational mathematics at Augusta University.
7. The Committee approved the establishment of a Master of Science in Supply Chain Analytics at Clayton State University.
8. The Committee approved the establishment of a Master of Science in Strategic Leadership Development at Clayton State University.
9. The Committee approved the establishment of a Master of Science in Public Health at Columbus State University.
10. The Committee approved the termination of several academic programs at Columbus State University, Georgia State University, the University of Georgia, and the University of West Georgia.
11. The Committee approved a waiver of Board of Regents Policy 8.3.7.4, Tenure, for a joint faculty appointment and tenure upon appointment.
12. The Committee approved a request to grant Dr. Cheryl Dozier the distinction and title of President Emerita, Savannah State University.

CONSENT ITEMS

13. The Committee adopted the establishment of new endowed faculty positions at the University of Georgia.
14. The Committee adopted the naming of endowed faculty positions at Augusta University, Kennesaw State University, and the University of Georgia.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:01 a.m.

MINUTES OF THE COMMITTEE ON ECONOMIC DEVELOPMENT

The Committee on Economic Development of the Board of Regents of the University System of Georgia met at approximately 11:03 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Bárbara Rivera Holmes called the meeting to order. Present, in addition to Chairwoman Holmes, were Committee Vice Chairman W. Allen Gudenrath; Regents Chris Cumiskey; C. Thomas Hopkins, Jr.; Laura Marsh; and Sarah-Elizabeth Reed. Regents C. Dean Alford and E. Scott Smith were excused.

INFORMATION ITEM

Chairwoman Bárbara Rivera Holmes introduced the University of North Georgia (UNG) economic development team for an update on the major goals and objectives of the department. UNG Chief of Staff Kate Maine, Executive Director for Government Relations and Economic Development Ben Jarrard, and Director of Economic Development and Community Engagement Bobbi Larson highlighted some of their work engaging and partnering with the business community on high-demand talent sectors.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:25 a.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:25 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Committee Vice Chairwoman Laura Marsh; Regents Chris Cummiskey; W. Allen Gudenrath; Bárbara Rivera Holmes; and C. Thomas Hopkins, Jr. Regents C. Dean Alford and E. Scott Smith were excused. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEMS

1. The Committee approved a proposed addition to the *Board of Regents Policy Manual*, Section 6.15.8.2, Retention of Weapon and Badge: Retiring Police Officer.
2. The Committee approved East Georgia State College entering into mutually beneficial emergency services arrangements with the Bulloch County Sheriff's Office, the Emanuel County Sheriff's Office, Georgia Southern University, the Georgia State Patrol, and the Swainsboro Police Department.
3. The Committee approved South Georgia State College entering into a mutually beneficial emergency services arrangement with the City of Douglas.

EXECUTIVE SESSION

Chairwoman Reed called for an executive session at approximately 11:29 a.m. to discuss personnel matters and student records. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Chairwoman Reed reconvened the Committee in its regular session at approximately 11:39 a.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:40 a.m.

MINUTES OF THE COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 10:45 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Regents Samuel D. Holmes; James M. Hull; Jose R. Perez; Neil L. Pruitt, Jr.; Sachin D. Shailendra; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Committee Vice Chairwoman Erin Hames was excused.

EXECUTIVE SESSION

Chairman Stelling called for an executive session at approximately 10:47 a.m. to discuss personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Chairman Stelling reconvened the Committee in its regular session at approximately 11:09 a.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 11:11 a.m.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 11:11 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Benjamin J. Tarbutton, III, called the meeting to order. Present, in addition to Chairman Tarbutton, were Committee Vice Chairman Neil L. Pruitt, Jr.; Regents Samuel D. Holmes; James M. Hull; Jose R. Perez; Sachin D. Shailendra; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Regent Erin Hames was excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. Vice Chancellor for Real Estate & Facilities Jim James informed the Committee about an action taken pursuant to the Chancellor's delegated authority to approve a project at the Carmichael Student Center for Kennesaw State University.
2. Vice Chancellor James provided the Committee with a written report of real estate actions taken pursuant to the Chancellor's delegated authority between March 1, 2019, and June 30, 2019.
3. Vice Chancellor James informed the Committee about a proposed renovation of the Kennedy Hall student housing complex at Georgia Southern University.

CONSENT ITEMS

4. The Committee authorized Project No. BR-91-1901, Enrollment Center, at Middle Georgia State University.
5. The Committee authorized Project No. BR-10-2001, Visitor Entrance Improvements, State Botanical Garden of Georgia, at the University of Georgia.
6. The Committee approved the below ranking of program management and design professional firms for Project No. J-347, Bandy Gym Student Recreation Renovations, at Dalton State College:

Program management firms in rank order:

1. Comprehensive Program Services, Inc., Atlanta
2. Colliers International Atlanta, Atlanta
3. BDR Partners, LLC, Atlanta

Design professional firms in rank order:

1. Clark Patterson Engineers, Surveyors and Architects, P.C., Woodstock
2. Lyman Davidson Dooley, Inc., Marietta
3. Sizemore Group, LLC, Atlanta
4. Croft & Associates, P.C., Kennesaw

7. The Committee approved the below ranking of design professional firms for Project No. J-349, Interdisciplinary STEM Research Building, Phase II, at the University of Georgia:

1. Hellmuth, Obata & Kassabaum, Inc., Atlanta
2. Cooper Carry, Inc., Atlanta
3. Flad and Associates, Inc., Atlanta

8. The Committee approved the ranking of program management and design professional firms for Project No. J-350, Mike Cottrell College of Business, at the University of North Georgia.

Program management firms in rank order:

1. Jones Lang LaSalle Americas, Inc., Atlanta
2. Comprehensive Program Services, Inc., Atlanta
3. Hoar Program Management, Atlanta

The Committee's ranking of the design professional firm was amended by the Board to correct a typographical error during the Committee's approval process. The approved corrected ranking appears below.

Design professional firms in rank order:

1. Cooper Carry, Inc., Atlanta
 2. Collins Cooper Carusi Architects, Inc., Atlanta
 3. LS3P Associates, LTD, Savannah
 4. Moody Nolan, Inc., Atlanta
9. The Committee approved the below ranking of design professional firms for Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, at the University of Georgia. Regent James M. Hull recused himself from the vote.
 1. Lord Aeck Sargent, Inc., Atlanta
 2. Perkins + Will, Inc., Atlanta
 3. Clark Nexsen, Inc., Macon
 4. May Architecture, LLC, Atlanta
 10. The Committee approved the naming of Foley Courtyard at the University of Georgia.
 11. The Committee approved the naming of the Rob and Cindy Scott Gate, Sanford Stadium, at the University of Georgia.
 12. The Committee approved the naming of the Cottrell Center for Business, Technology & Innovation at the University of North Georgia.
 13. The Committee approved the naming of Scheller Tower, Technology Square Phase III, at the Georgia Institute of Technology.
 14. The Committee approved a sub-rental agreement in Huntsville, Alabama, for use by the Georgia Tech Research Institute.
 15. The Committee approved a rental agreement at One Press Place in Athens for the University of Georgia.
 16. The Committee approved an extension of the ground leases and rental agreement for Georgia Hall and Reade Hall student housing at Valdosta State University.
 17. The Committee approved a disposition of real property located at 659 Mount Pleasant Road in Rydal for Kennesaw State University.

APPROVAL ITEM

18. The Board authorized the allocation of Fiscal Year 2020 Major Repair and Rehabilitation funds to the institutions in accordance with staff recommendations.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:31 a.m.

AGENDA
USG NURSING PROGRAM

September 10, 2019

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Information Item

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| 1. Update on USG Nursing Program | 1 |
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AGENDA

USG NURSING PROGRAM

September 10, 2019

1. Information Item: Update on USG Nursing Program

Executive Vice Chancellor for Academic Affairs and Chief Academic Officer, Dr. Tristan Denley, will provide an update on the University System of Georgia's nursing program.

AGENDA

FINANCE AND BUSINESS OPERATIONS

September 10, 2019

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APPROVAL ITEM

- | | | |
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| 1. | Fiscal Year 2020 Amended Operating Budget Request | 1 |
| 2. | Fiscal Year 2021 Operating and Capital Budget Request | 2 |

AGENDA

FINANCE AND BUSINESS OPERATIONS

September 10, 2019

1. Fiscal Year 2020 Amended Operating Budget Request

Recommended: That the Board approve the fiscal year (“FY”) 2020 Amended Operating Budget Request.

Background: The Fiscal Year 2020 state funds budget for the Board of Regents was passed in House Bill 31 and totals \$2.578 billion. On August 6, 2019, state agencies received instructions from the Office of Planning and Budget (OPB) for the submission of the Amended Fiscal Year 2020 budget request. With limited exceptions as directed by the Governor’s Office of Planning and Budget, agencies are required to submit plans to reduce the FY 2020 budget by four percent from the original budget levels. The Teaching program (formula funding) is exempted and the Board of Regents is not required to submit reduction plans for that program. The total Amended Fiscal Year 2020 reduction target for USG programs is \$10,361,086. Reduction targets by program are detailed in Appendix I.

Other changes requested in the AFY 2020 budget request are:

- Reduction of \$9.6 million to correct the credit hours included in the formula for the FY 2020 original budget. The need for this correction was identified prior to the beginning of the fiscal year and institutional budgets for FY 2020 have already been adjusted accordingly.
- Enterprise Innovation Institute – Georgia Tech was instructed to disregard new funding for the Manufacturing Extension Partnership with the Georgia Consortium for Advanced Technical Training (-\$250,000).
- Net increase of \$50,414 to attached agencies, to include a midterm adjustment to the Georgia Military College Preparatory School (\$823,322), and four percent reductions to Georgia Military College (-\$160,576) and Georgia Public Telecommunications Commission (-\$612,332).

	FY 2020 Original Budget	AFY 2020 Changes before 4% Reductions	AFY 2020 Reduction Targets (Appendix I)	Amended FY 2020 Request
Teaching (Formula Funds)	\$2,296,261,553	-\$9,644,318		\$2,286,617,235
Enterprise Innovation Institute	\$19,991,671	-\$250,000	-\$789,667	\$18,952,004
Other USG Organized Activities	\$239,285,483		-\$9,571,419	\$229,714,064
Attached Agencies	\$23,070,178	\$823,322	-\$772,908	\$23,120,592
Board of Regents Total	\$2,578,608,885	-\$9,070,996	-\$11,133,994	\$2,558,403,895

2. Fiscal Year 2021 Operating and Capital Budget Request

Recommended: That the Board approve the fiscal year (“FY”) 2021 Operating and Capital Budget Request.

Background: The Fiscal Year 2021 budget request instructions from the Office of Planning and Budget (OPB) also called for budget reductions. Agencies were instructed to find efficiencies within their organizations and to submit budget proposals for FY 2021 that are six percent less than the FY 2020 original budget. The University System of Georgia funding formula (Teaching Program) was again exempted from this reduction requirement, while the Other Organized Activities within the budget must submit reduction plans. As in recent years, the University System of Georgia is allowed to request the formula funding (workload) increase for FY 2021 due to growth in students and space.

Appendix I details the reduction targets by program, Appendix II outlines the recommended FY 2021 operating request, and Appendix III outlines the recommended FY 2021 capital request.

FY 2021 Formula Request (Appendix II: \$93,639,434)

Almost ninety percent of the annual University System of Georgia budget is provided through a funding formula. The formula uses credit hour changes and campus square footage to calculate the additional state funds required due to the growth of the USG’s student body. Full funding of the formula remains the most critical factor of the annual budget request and allows the System to keep tuition costs to students low. These funds assist the System in meeting enrollment demands, provide for new facilities maintenance, and allow the Board to pursue key strategic initiatives. The formula request contains the following major components:

Enrollment Growth (\$76.36M):

Total credit hours generated by the institutions of the University System of Georgia were 8.55 million in FY 2019, which represents an increase of 1.29%, or 109,058 credit hours when compared to FY 2018. Total credit hours at research institutions increased by 3.84% and credit production at state universities grew by 1.30%. Credit hours at comprehensive universities and state colleges contracted by 0.91% and 2.50%, respectively. The net increase in credit hours generates an additional \$76,367,626 in state funds.

Maintenance & Operations (\$1.74M):

The total resident instruction square footage in the University System is 57.7 million square feet for FY 2021, up from 57.4 million square feet in the FY 2020 formula. The increase of 313,137 square feet generates an additional \$1,746,488 in state funds, which are essential for plant operations such as utilities, custodial services, building maintenance, and other related operating expenditures.

2. Fiscal Year 2021 Operating and Capital Budget Request (continued)**Health Insurance Benefits (\$9.67M):**

The University System of Georgia offers four health insurance options for employees and retirees under the age of 65: (1) the Consumer Choice Health Savings Account (HSA); (2) the Comprehensive Care plan; (3) Blue Choice HMO, and (4) Kaiser Permanente HMO. Retirees over the age of 65 and enrolled in Medicare receive a subsidy to purchase supplemental health insurance on a private exchange.

In August 2019, the Board took action on setting the healthcare plan premiums for plan year 2020. The increases to the premiums in plan year 2020 require an additional \$9,233,837 in state funds. Additionally, \$440,012 is requested to cover the health insurance premiums for an increase in the number of retirees.

Teachers Retirement System Payments for Members of the Optional Retirement Plan (\$4.53M):

The Teachers Retirement System (TRS) Board of Trustees has notified the University System of Georgia that the FY 2021 accrued liability contribution that must be made on behalf of Optional Retirement Plan (ORP) members shall be 11.81% of the members' salary. The USG is required to remit funds for those ORP members who were previously members of TRS. The budget request of \$4,530,708 is for the state funds portion of this contribution.

Funding for Payback Projects (\$1.46M):

Between 1989 and 2000, the construction of University System of Georgia facilities with independent revenue streams typically was financed by the State of Georgia through the issuance of General Obligation (GO) bonds. Revenue generating projects utilizing this funding source are called "Payback Projects." The annual debt service on these Payback Projects was paid by the state, but funded by USG institutions through reduced appropriations. Revenue generated by the Payback Projects through mandatory student fees, parking fees, student housing rental, food service revenues, and the like was then used to replace an institution's reduced appropriation. Debt service for two projects, a parking deck at Georgia Tech and a recreation center at Valdosta State, has been completely paid and the reduction in appropriations (\$1,468,355) is scheduled to be reversed.

Expansion of the AU/UGA Medical Partnership (\$1.35M):

The AU/UGA Medical Partnership will increase from an incoming class size of 40 students per year to 60 students per year over the next two years. This funding request of \$1,357,440 is to support the new costs associated with the expansion until revenue from increased state appropriations and tuition is available.

2. Fiscal Year 2021 Operating and Capital Budget Request (continued)**Reduce Funding for Georgia Gwinnett College (-\$1.50M):**

The formula funding request includes a reduction in the special appropriation for Georgia Gwinnett College in the amount of \$1,505,032. This represents the final year of a seven-year reduction plan.

Other Items (Appendix II: -\$18,483,917)**Health Insurance and Retirement Increases for B Units (\$939,436):**

The increase for health insurance rate changes approved in August 2019 and new retirees will cost an additional \$719,419 in state funds. The payment to TRS for members of ORP will require an additional \$220,017 in state funds.

Georgia Public Library Service (-\$195,269):

The formula for the Georgia Public Library Service (GPLS) is based on population and geography. The formula utilizes the County Residential Population Projections published by OPB. The latest projections for 2021 have declined by 111,731 from the previous 2020 projections. This causes a reduction of \$195,269 in the FY 2021 formula funding request for the Georgia Public Library System.

Eliminate Special or One-Time Funds at USG Institutions (-\$3.35M):

The FY 2020 state appropriation included funds for several projects that were either non-permanent in nature or that the USG was instructed to disregard by the Governor's appropriation bill signing language. These include:

- Enterprise Innovation Institute – Georgia Tech was instructed to disregard new funding for the Manufacturing Extension Partnership with the Georgia Consortium for Advanced Technical Training (-\$250,000)
- Public Service/Special Funding Initiatives – eliminate special funding for the health professions initiative to reflect project completion (-\$2,805,780)
- Veterinary Medicine Experiment Station – remove one-time funding provided to install poultry isolation units (-\$300,000)

Reduction Targets for FY 2021 for USG Institutions (-\$15.35M) see Appendix I

The Board of Regents, along with other state agencies, was instructed to submit budget reduction plans for most budgetary programs within the agency budget. A six percent reduction to all USG programs except for the Teaching program (funding formula) equates to \$15,355,282. Appendix I details the targets by budgetary program.

2. Fiscal Year 2021 Operating and Capital Budget Request (continued)**Attached Agencies (-\$517,022):**

The Board of Regents submits budget requests on behalf of the attached agencies, Georgia Military College (GMC) and Georgia Public Telecommunications Commission (GPTC). This amount reflects reductions of six percent equaling \$228,036 and \$918,498 for GMC and GPTC, respectively. An additional \$843,322 is requested for enrollment growth and training and experience at the Preparatory School at Georgia Military College. The request also includes removal of \$213,810 in one-time funds for an emergency notification and camera system at GMC.

Capital Request (Appendix III: \$255,000,000)

The FY 2021 capital request includes \$22.2 million for seven equipment projects, \$101.3 million for four construction projects, \$9.9 million for seven planning and design projects, and \$46.6 million for thirteen small capital projects. In addition, funding is requested for \$70.0 million in bond funds for Major Repair and Rehabilitation (MRR) of existing buildings. The total amount requested is \$250.0 million for the University System of Georgia.

Additionally, the FY 2021 capital request includes \$5.0 million for equipment and R&D infrastructure for the Georgia Research Alliance.

The complete list of capital projects is detailed in Appendix III.

Appendix I

Board of Regents University System of Georgia Amended Fiscal Year 2020 and Fiscal Year 2021 Reduction Targets

	Amended Fiscal Year 2020 4% Reduction Target	Fiscal Year 2021 6% Reduction Target
Agricultural Experiment Station	\$1,898,167	\$2,847,251
Cooperative Extension Service	\$1,768,217	\$2,652,325
Enterprise Innovation Institute	\$789,667	\$1,184,500
Forestry Cooperative Extension	\$40,570	\$60,854
Forestry Research	\$120,601	\$180,902
Georgia Archives	\$191,295	\$286,943
Georgia Cyber Innovation and Training Center	\$237,711	\$356,566
Georgia Research Alliance	\$205,374	\$308,061
Georgia Tech Research Institute	\$243,966	\$365,949
Marine Institute	\$41,176	\$61,765
Marine Resources Extension Center	\$63,195	\$94,792
MCG Hospitals and Clinics	\$1,302,234	\$1,953,351
Georgia Public Libraries	\$1,601,775	\$2,402,663
Regents Central Office-B	\$498,667	\$748,000
Skidaway Institute of Oceanography-B	\$61,885	\$92,827
Special Funding Initiatives	\$1,090,140	\$1,466,864
Veterinary Medicine Experiment Station	\$186,871	\$262,306
Veterinary Medicine Teaching Hospital	\$19,575	\$29,363
Total USG Reductions	\$10,361,086	\$15,355,282
Georgia Military College - Junior College	\$160,576	\$228,036
Georgia Public Telecom Commission	\$612,332	\$918,498
Total Attached Agency Reductions	\$772,908	\$1,146,534
Total State Funds Reduction Targets	\$11,133,994	\$16,501,816

Appendix II

Board of Regents University System of Georgia Fiscal Year 2021 Operating Budget Request

FY 2020 State Funds	
Formula Funds	\$2,296,261,553
All Other Activities	282,347,332
Total FY 2020 State Funds	\$2,578,608,885
Formula Increase Request:	
Enrollment growth	\$76,367,626
Maintenance and operations	\$1,746,488
Health insurance rate changes and new retirees	\$9,673,849
Payments to TRS on behalf of ORP enrollees	\$4,530,708
Payback Projects	\$1,468,355
AU/UGA Medical Partnership Expansion	\$1,357,440
Reduce funding for Georgia Gwinnett College	(\$1,505,032)
Subtotal Formula Increase Request	\$93,639,434
B-Units - health insurance and retirement benefits	\$939,436
Georgia Public Library System - formula decrease	(\$195,269)
Enterprise Innovation Institute - disregard new FY20 funding	(\$250,000)
Public Service/Special Funding Initiative - eliminate health professions initiative	(\$2,805,780)
Veterinary Medicine Experiment Station - eliminate one-time funds	(\$300,000)
Pass-through to GMC/GPTC	\$629,512
Subtotal Other Items	(\$1,982,101)
Total Increase Request	\$91,657,333
FY 2021 State Funds Request before reduction target	\$2,670,266,218
Six Percent Reduction target (See Appendix I)	(\$16,501,816)
Total FY 2021 State Funds Request	\$2,653,764,402

Appendix III

Board of Regents University System of Georgia Fiscal Year 2021 Capital Request

Capital Outlay: Equipment

Augusta University - College of Science and Math Building & Campus Infrastructure	6,100,000
Georgia College and State University - Integrated Science Complex	2,100,000
Kennesaw State University - Academic Learning Center (Kennesaw)	3,000,000
Middle Georgia State University - Academic and Student Success Renovations	1,200,000
University of Georgia - Interdisciplinary STEM Research Building	5,600,000
University of North Georgia - Lanier Tech Campus Space Rehabilitation and Infrastructure	2,300,000
University of West Georgia - College of Business Building	1,900,000
Equipment Subtotal	22,200,000

Capital Outlay: Construction

Dalton State College - Bandy Gym Student Recreation Renovations	8,300,000
Georgia Institute of Technology - Expansion of Tech Square - Phase 3	30,700,000
University of Georgia - Interdisciplinary STEM Research Building II	42,800,000
University of North Georgia - Mike Cottrell College of Business (Dahlonega)	19,500,000
Construction Subtotal	101,300,000

Capital Outlay: Design

Abraham Baldwin Agricultural College - Ag Facilities Enhancement	1,100,000
Albany State University - Nursing and Health Science Simulation Lab Facility	800,000
Fort Valley State University - Academic Renovation and Campus Infrastructure	1,000,000
University of Georgia - Poultry Science Complex, Phase I	2,200,000
University of North Georgia - Cumming Academic Building Addition	1,000,000
University of West Georgia - Humanities Building Renovation and Infrastructure	2,500,000
Valdosta State University - Performing Arts Center	1,300,000
Design Subtotal	9,900,000

Capital Outlay: Other

Major Repair and Rehabilitation	70,000,000
Other Subtotal	70,000,000

Appendix III

**Board of Regents
University System of Georgia
Fiscal Year 2021 Capital Request**

Capital Outlay: Small Capital Projects

Augusta University - Greenblatt Library Renovation Phase 2	4,900,000
Clayton State University - Campus Infrastructure	3,000,000
College of Coastal Georgia - Andrews Renovation/One Stop Center	3,000,000
Georgia College and State University - Andalusia Interpretive Center	2,000,000
Georgia Highlands College - Replace HVAC Infrastructure - Floyd Campus (Rome)	2,400,000
Georgia Southern University - Memorial College Center Renovation (Armstrong)	4,500,000
Georgia Southern University - Williams Center Renovation (Statesboro)	3,000,000
Georgia State University - Dental Hygiene Teaching Lab (Dunwoody)	4,800,000
Kennesaw State University - Science Building Chemistry Lab Renovation (Kennesaw)	2,000,000
Middle Georgia State University - Aviation Equipment	5,000,000
Savannah State University - Campuswide HVAC Infrastructure	2,000,000
University of Georgia - Multidisciplinary Greenhouse	5,000,000
University of Georgia - Driftmier Engineering Center Renovations - Phase III	5,000,000
Small Capital Subtotal	46,600,000

FY 2021 Capital Request for USG	250,000,000
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Georgia Research Alliance

Equipment and R&D Infrastructure	5,000,000
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Total FY 2021 Board of Regents Capital Request	255,000,000
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AGENDA
COMMITTEE ON ACADAMIC AFFAIRS
September 10, 2019

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I. General Education Design Principles

Recommended: That the Board approve the request of Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs the General Education Design Principles, effective September 10, 2019.

Abstract: In May 2017, Chancellor Wrigley announced the launch of the College 2025 initiative, which included the development of a five- to 10-year academic roadmap for the USG and its institutions. In parallel with College 2025 work, the system established a comprehensive strategy around student success and completion called Momentum Year.

Together, these undertakings have demonstrated the need to update the structure and content of USG's general education curriculum. Consequently, USG has initiated a review by convening a group of faculty, academic administrators and industry leaders and utilizing more than 500 submitted comments to create a set of design principles to shape the structure and scope of the new curriculum.

1. Establishment of a Bachelor of Business Administration in Cybersecurity Management, Columbus State University

Recommended: That the Board approve the request of President Chris Markwood that Columbus State University (“CSU”) to establish a Bachelor of Business Administration in Cybersecurity Management, effective September 10, 2019.

Need and Demand: This proposal is in response to a number of factors related to the high demand for Cybersecurity professionals. CyberSeek, a program of the U.S. National Institute of Standards and Technology, projects that there are more than 314,000 unfilled cybersecurity jobs in the U.S. with 11,377 of those located in the State of Georgia¹. During a recent visit to CSU, Georgia State Senator John Albers, an Alumnus of Harvard’s Cybersecurity Program, puts the number of unfilled cybersecurity positions in the state much higher at approximately 24,000. According to the U.S. Bureau of Labor Statistics² cybersecurity employment growth is projected at 28% annually through 2026 (which is much faster than average for all other occupations). *U.S. News and World Report* ranked a career in information security analyst fourth on its list of the ten best technology jobs and 40th out of the 100 best jobs in general for 2019³. Symantec, the world’s largest security software vendor, reports demand for Cybersecurity professionals is expected to rise to 6 million globally by 2020, with a projected shortfall of 1.5 million.⁴

With over 315,000 cybersecurity positions available nationally including more than one thousand entry-level jobs posted in Georgia, and 40+ entry-level jobs posted locally, the demand far outstrips the limited supply of graduates with cybersecurity degrees produced by the University System of Georgia’s eight CAE designated institutions. Recent job postings on Indeed.com and Glassdoor.com illustrate this need.

<u>Position Type</u>	<u>Position Openings</u>	<u>Average Starting Salary</u>
(Indeed.com) Cybersecurity Entry Level Jobs	<u>41 (Columbus)</u> <u>1108 (Georgia)</u> <u>7534 (US)</u>	<u>\$50,600 - \$85,000 (Columbus)</u> <u>\$60,000 - \$120,000 (Georgia)</u> <u>\$75,000 - \$125,000 (US)</u>
(Glassdoor.com) Cybersecurity Entry Level Jobs	<u>43 (Columbus)</u> <u>1255 (Georgia)</u> <u>8573 (US)</u>	<u>\$24,000 - \$144,000 (Columbus)</u> <u>\$19,000 - \$195,000 (Georgia)</u> <u>\$15,000 - \$164,600 (US)</u>

¹ <https://www.cyberseek.org/heatmap.html>

² <https://www.bls.gov/ooh/computer-and-information-technology/information-security-analysts.htm>

³ <https://money.usnews.com/careers/best-jobs/information-security-analyst>

⁴ <https://www.forbes.com/sites/stevemorgan/2016/01/02/one-million-cybersecurity-job-openings-in-2016/#3c9d4ce827ea>

1. Establishment of a Bachelor of Business Administration in Cybersecurity Management, Columbus State University (Continued)

Program Summary: The proposed Bachelor of Business Administration in Cybersecurity Management offered by the Turner College of Business provides students with the opportunity to join the local, state, national, and international cybersecurity workforce as well-qualified professionals. Students will learn how to protect critical information infrastructures by developing, implementing, and maintaining appropriate cybersecurity policies and practices to help prevent, detect, and eliminate security threats. Students will be able to graduate with a B.B.A. degree in Cybersecurity Management at Columbus State University by completing 123 credit hours over a period of four years.

List of Similar Existing USG Programs and Productivity:

Kennesaw State University, Augusta University, and the University of North Georgia were approved to offer Bachelor degrees in cybersecurity within the last two years. Enrollment data is limited and none of the programs have graduated any students yet.

Fiscal and Facilities Impact:

None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

2. Establishment of a Bachelor of Applied Science in Engineering Technology, Dalton State College

Recommended: That the Board approve the request of President Margaret Venable that Dalton State College (“DSC”) be authorized to establish a Bachelor of Applied Science with a major in engineering technology, effective September 10, 2019.

Need and Demand: Industrial engineering and mechanical engineering are listed as hot careers in the Georgia Department of Labor publication, *Georgia’s Hot Careers to 2026*. In both fields, the 2017 wage survey was over \$80,000 and the publication projected over 1000 openings per year through 2026. Locally, two of the largest employers, Shaw Industries Group and Mohawk Industries, report that they have 115 openings per year that **require** the skills and knowledge gained in this program.

Program Summary: The Bachelor of Applied Science in Engineering Technology is designed so that students who hold an Associate of Applied Science in a manufacturing or industrial program can complete a bachelor’s degree in a closely related field. When creating the curriculum, Dalton State College worked closely with engineering professionals from Shaw Industries Group and administrators from Georgia Northwestern Technical College. Our collaborative efforts created a program that prepares students to advance their careers in this high demand field, assures transferability from programs offered by TCSG colleges to DSC, and offers a convenient pathway for A.A.S. graduates to complete a bachelor’s degree. The objective of the program is to equip graduates with an understanding of industrial and mechanical engineering concepts that will prepare them for high demand careers in the regional workforce. In addition, associates who are currently in the workforce will have an opportunity to earn a relevant credential and advance their career.

List of Similar Existing USG Programs and Productivity: Currently this degree will be the first offered in the state college sector. Fort Valley State University has a Bachelor of Science in Electronics Engineering Technology. The most recent university approved by the Board of Regents was Valdosta State University.

Fiscal and Facilities Impact:

None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.

3. **Establishment of a Bachelor of Science with a major in Film and Video Production, University of West Georgia**

Recommended: That the Board approve the request of Interim President Michael Crafton that the University of West Georgia (“UWG”) be authorized to establish a Bachelor of Science with a major in film and Video Production, effective September 10, 2019.

Need and Demand: The Georgia Department of Labor’s Occupational Outlook lists Film and Video Editors as having experienced an 11.58% growth statewide from 2017-2019, with a long-term projection of 3.82% per year, making for a 39.47% change in employment over the ten years from 2014-2024. According to this source, Video Editing is also currently the 5th fastest growing occupation in the Atlanta Area, and 3rd fastest in the broader region. Similarly, the Bureau of Labor Statistics’ projections for 2016-2026 suggest the addition of 5,800 film and video editing jobs (16.9% increase) with an average annual occupational opening of 4,000 jobs. The typical entry-level education is a Bachelor’s degree, which we are proposing to provide. The Georgia Department of Labor also reports that producing and directing jobs have increased by 9.25% over the past two years, and are projected to see long terms growth of 17.37% over the period 2014-2024. From this data it is clear that the market can support growth, and we are trying to better prepare students to take advantage of the growing number of positions in the state.

Program Summary: The current Film and Video Production offerings at the University of West Georgia take the form of a concentration within a Mass Communications Bachelor’s degree. While well rounded and academically rigorous, this concentration requires only five production classes, which is appropriate within this context, but it is limiting when it comes to students who wish to invest themselves deeply in the craft of filmmaking, and who have aspirations to be working in above-the-line positions in this industry. By comparison, the current degree proposal requires 9 production classes, including a capstone and professionalization experience, that will move students closer towards mastering the aspects of this craft, and better prepare them for careers in this growing industry. To that end, we cater to students whose sights are set on working in the film industry as well as to those who are more entrepreneurially inclined. For those who are undecided, we provide a comprehensive understanding of the machinery at work behind media distribution in order for students to find their place. Most importantly, we will provide students with a set of tangible, marketable, and transferable skills for an array of positions within the infrastructure of film and content production.

3. **Establishment of a Bachelor of Science with a major in Film and Video Production, University of West Georgia (Continued)**

List of Similar Existing USG Programs and Productivity:

Enrollments and Degrees Conferred	FY2016	FY2017	FY2018	3 Year Avg.
Clayton State University				
(Enrollment)	73	112	146	110
(Conferred)			2	4
University of North Georgia				
(Enrollment)	104	143	167	138
(Conferred)	7	15	30	17
Georgia Southern University				
(Enrollment)	224	203	208	212
(Conferred)	39	27	45	37
Georgia State University				
(Enrollment)	829	952	1096	959
(Conferred)	173	163	161	166
University of Georgia				
(Enrollment)	49	52	58	53
(Conferred)	14	17	15	15

Fiscal and Facilities Impact:

None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

4. Award of President Emeritus and Regents' Professorship (tenured):

Recommended: That the Board approve the request of Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs to grant President G.P. “Bud” Peterson the distinction and title of President Emeritus and award of Regents’ Professor of Mechanical Engineering with tenure in the College of Engineering , Georgia Institute of Technology, effective September 10, 2019.

Abstract:

Upon the recommendation of Chancellor Steve Wrigley per BOR policy 2.11 to award President Emeritus to President (retired) G.P. “Bud” Peterson.

Upon the recommendation of Chancellor Steve Wrigley to appoint President (retired) G.P. “Bud” Peterson a Regents’ Professor of Mechanical Engineering with tenure in the College of Engineering at Georgia Institute of Technology, effective September 10, 2019 for a period of three years.

Further recommend that Board Policy 8.3.2 be waived with respect to the recommendation process.

Background: President G.P. “Bud” Peterson led Georgia Institute of Technology from 2009 to 2019. President Peterson’s extraordinary contributions to Georgia Tech, a top-10 public research university, are unmatched,” said Chancellor Steve Wrigley. “Under Bud’s leadership, Georgia Tech became the first institution in a decade to receive an invitation to join the prestigious Association of American Universities. His focus on research led to an increase in total awards from \$445 million to \$851 million. At the same time, he grew student enrollment, including the number of women enrolled in first-year classes and transformed the landscape of midtown Atlanta. Whether in academic distinction, student growth or reputation for research, Georgia Tech has flourished under Bud’s tenure. His vision and achievements will continue to leave their mark on the university and its graduates for years to come.

5. Establishment of Endowed Position:**a. Establishment of the Kay Parker Professorship in Theatre, University of Georgia**

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish Kay Parker Professorship in Theatre, University of Georgia, effective September 10, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$249,994.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Kay Parker is an industrial engineer by training and 1981 Georgia Tech alumna. She is an active volunteer in social causes, the arts, and theatre at the University of Georgia. Her championing springs in part due to her former involvement as an educator in Atlanta before relocating to Athens and also as part of volunteer and church activities at Athens Grace. Kay Parker and her husband, John Parker, learned about the University of Georgia theatre department by attending shows and watching their child intern as a Young Dawg in the Department of Theatre and Film Studies. They were able to witness the dedication and considerable work the faculty in the department invest in their students.

b. Establishment of the Georgia Seed Development Professorship in Soybean Breeding and Genetics, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Georgia Seed Development Professorship for Soybean Breeding and Genetics, University of Georgia, effective September 10, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$509,798.00 sufficient to establish this position as required by Board of Regents Policy.

The Georgia Seed Development Commission (GSD) is responsible for overseeing the foundation plant material production in Georgia. Since 1997, this effort has resulted in over \$15 million of additional support for UGA cultivar development. GSD works closely with the University of Georgia College of Agricultural and Environmental Sciences, the University of Georgia Research Foundation and the Georgia Crop Improvement Association in supporting various research projects and in bringing new cultivars to market. Georgia Seed Development has an active seed production program for most crops grown in the state including peanuts, soybeans, small grains, cotton, canola, blueberries and bahia grass. Our programs maintain varietal identity and high seed quality as we increase seed quantities from a small amount of breeder seed to a sufficient volume of certified seed and plant stock for commercial crops. Quality factors such as purity, germination and freedom from noxious weeds are monitored during the certification process.

5. Establishment of Endowed Position (Continued):**c. Establishment of the Georgia Seed Development Professorship in Peanut Breeding and Genetics, University of Georgia**

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Georgia Seed Development Professorship for Peanut Breeding and Genetics, University of Georgia, effective September 10, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$509,798.00 sufficient to establish this position as required by Board of Regents Policy.

The Georgia Seed Development Commission (GSD) is responsible for overseeing the foundation plant material production in Georgia. Since 1997, this effort has resulted in over \$15 million of additional support for UGA cultivar development. GSD works closely with the University of Georgia College of Agricultural and Environmental Sciences, the University of Georgia Research Foundation and the Georgia Crop Improvement Association in supporting various research projects and in bringing new cultivars to market. Georgia Seed Development has an active seed production program for most crops grown in the state including peanuts, soybeans, small grains, cotton, canola, blueberries and bahia grass. Our programs maintain varietal identity and high seed quality as we increase seed quantities from a small amount of breeder seed to a sufficient volume of certified seed and plant stock for commercial crops. Quality factors such as purity, germination and freedom from noxious weeds are monitored during the certification process.

d. Establishment of the Georgia Research Alliance/Georgia Seed Development Distinguished Investigator University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Georgia Research Alliance/Georgia Seed Development, University of Georgia, effective September 10, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$1,087,264.00 sufficient to establish this position as required by Board of Regents Policy. The College of Agricultural and Environmental Sciences has completed arrangements for funding the Georgia Research Alliance/Georgia Seed Development Distinguished Investigator in order to support planting and breeding and cutting-edge research in this area.

6. Named Faculty Positions

Names regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are listed below:

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. Nazanin Bassiri-Gharb
Named Position: Harris Saunders Jr. Chair

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. James David Frost
Named Position: Higginbotham Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. Clinton H. Joiner
Named Position: Shary and Matt Price Chair for Pediatric Research

Institution Name: University of Georgia
University Faculty's Name: Dr. David Bertioli
Named Position: Georgia Research Alliance/Georgia Seed Development Distinguished Investigator ("GRA/GSD Distinguished Investigator")

Institution Name: University of Georgia
University Faculty's Name: Dr. Sam Lam
Named Position: Terry Dean's Advisory Council Distinguished Professorship Fund I

Institution Name: University of Georgia
University Faculty's Name: Dr. Jessica Rodell
Named Position: Terry Dean's Advisory Council Distinguished Professorship Fund II

Institution Name: University of Georgia
University Faculty's Name: Dr. John Turner
Named Position: Nicholas A. Beadles Professor of Economics

Institution Name: University of Georgia
University Faculty's Name: Dr. Bartosz Wojdyski
Named Position: Jim Kennedy Professorship (#1)

- **Information Item: Presentation of GEAR UP Georgia, Ms. Dawn Cooper**

Abstract: GEAR UP Georgia is a seven year, \$21 Million dollar grant administered by the University System of Georgia on behalf of the Governor's Office. The grant's mission is to increase the number of students from high need areas of the state who are prepared to enter and succeed in postsecondary education programs and careers. GEAR UP Georgia collaborates with local, state and national partners to provide students with services to support them to and through their first year of college starting with 7th graders.

AGENDA
COMMITTEE ON ORGANIZATION & LAW

September 10, 2019

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1. Revision to the Policy Manual: Section 7.13 – Designation of USG as a Hybrid Entity Under HIPAA

PROPOSED NEW POLICY LANGUAGE:

The Board of Regents of the University System of Georgia (USG) engages in covered functions as defined by the Health Insurance Portability and Accountability Act of 1996, including the subsequent amendment under the Health Information Technology for Economic and Clinical Health of 2009 and any regulations promulgated under those laws, (HIPAA) and is a covered entity. Because some portions of USG are not engaged in covered functions, USG designates itself as a Hybrid Entity as defined by the HIPAA regulations.

Any portion of USG engaged in a covered function or performing business associate activities for another component of USG engaged in a covered function, as those terms are defined by HIPAA, is hereby deemed part of the Health Care Component (HCC) of the USG Hybrid Entity. The University System Office (USO) and each USG Institution will be responsible for identifying the components, business units, colleges, or schools that are part of the HCC.

2. Honorary Degree Requests

President Chris Markwood of Columbus State University seeks the Board's approval to award an honorary degree to Ms. Shannon Illges Candler, President Steve Dorman of Georgia College & State University seeks the Board's approval to award an honorary degree to Mr. Olza M. "Tony" Nicely, President G.P. "Bud" Peterson of the Georgia Institute of Technology seeks the Board's approval to award an honorary degree to Mr. Steven A. Denning, and President Jere Morehead of the University of Georgia seeks the Board's approval to award an honorary degree to Mr. Sanford H. Orkin.



August 27, 2019

Dr. Steve Wrigley, Chancellor
University System of Georgia
270 Washington St. SW
Atlanta, GA 30334

Dear Dr. Wrigley:

On behalf of Columbus State University (CSU), I am writing to request approval to award an honorary degree to Ms. Shannon Illges Candler in December 2019. This request has been approved through CSU's internal process for nominating individuals for honorary degrees. The process includes review and recommendation from an institutional committee comprised of a faculty member from each college in addition to endorsement of the appropriate dean, the provost, and the president.

Shannon Candler's roots to Columbus State University go back to its founding. Her parents, Norman S. and Emmy Lou P. Illges, were heavily involved in the early efforts to bring an institution of higher learning to Columbus, and the first classes of Columbus College in 1958 were held in her family's abandoned hosiery mill. Her father was a member of the Steering Committee appointed by Columbus College President, Thomas Y. Whitley, to assist him in the creation of the Columbus College Foundation.

A respected artist in her own right, she graduated from the University of Georgia with a B.S. in Education and has done post-graduate training with leading artists throughout the world. Her artwork has been exhibited in numerous galleries and is held in several private collections.

Shannon and her sisters, Judith Illges Harding and Susan Illges Maxwell gave \$500,000 to name *The Norman S. and Emmy Lou P. Illges Gallery* in CSU's *Corn Center for the Visual Arts*. In recent years, Shannon and her husband, Peter Candler have given almost one million dollars personally and through the Illges Foundation, to fund the building and operations of CSU's *Bo Bartlett Center*.

Shannon was the founding chair of *The Bo Bartlett Center Board of Advisors* in 2012 and currently serves as Chair Emeritus and as a member of the Center's *National Board of Visitors*.

We would be happy to provide additional information as needed. Thank you for your consideration of this request.

Sincerely,

Dr. Chris Markwood, President
Columbus State University

**Columbus State University
Recommendation for Honorary Degree Award**

Date of Submission: March 27, 2019

Name of Nominee: Shannon Illges Candler

Address: 1050 Whatley's Mill Lane, Greensboro, Georgia 30642

Phone: 404-314-6292

Intended Term of Recognition: Winter 2019

Please provide a brief biographical summary of the nominee:

Shannon Candler's roots to Columbus State University go back to its founding. Her parents, Norman S. and Emmy Lou P. Illges, were heavily involved in the early efforts to bring an institution of higher learning to Columbus, and the first classes of Columbus College in 1958 were held in her family's abandoned hosiery mill. Her father was a member of the Steering Committee appointed by Columbus College President, Thomas Y. Whitley, to assist him in the creation of the Columbus College Foundation.

A respected artist in her own right, she graduated from the University of Georgia with a B.S. in Education and has done post-graduate training with leading artists throughout the world. Her artwork has been exhibited in numerous galleries and is held in several private collections.

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Shannon was the founding chair of *The Bo Bartlett Center Board of Advisors* in 2012 and currently serves as Chair Emeritus and as a member of the Center's *National Board of Visitors*.

Nominator: L. Rexford Whiddon

Address: University Advancement, CSU, 4225 University Avenue, Columbus, GA 31907

Email: whiddon_rex@columbusstate.edu

Phone: 706-507-8430

Honorary Degree Committee Recommendation:



Office of the President

Campus Box 20
Milledgeville, Georgia 31061-0490
Phone 478-445-4444
Fax 478-445-2510

August 22, 2019

Chancellor Steve Wrigley
Board of Regents of the University System of Georgia
270 Washington Street, SW, Suite 7025
Atlanta, GA 30334

Dear Chancellor Wrigley:

Upon the recommendation of the Honorary Degree Committee at Georgia College & State University, I am requesting support by the Board of Regents to confer on Mr. Olza M. "Tony" Nicely an Honorary Doctorate. Mr. Nicely's exemplary service to the business community, as well as his association with Georgia College, makes him an exceptional candidate for this honor. A short biography is enclosed.

Tony Nicely has a history with, and great affection for, Georgia College. In 1986, Nicely graduated with a degree in Business Administration. His contribution to the college has been extensive, supporting the institution financially on a regular basis. In 1999, he received the university's Alumni Achievement Award; and in 2018, he delivered the graduate commencement address. More recently, Nicely completed a video for University Communications, commenting on the importance of liberal arts and the critical role the education he received at Georgia College played in his professional and personal development.

Mr. Nicely is a national business leader, named President of GEICO in 1989 and then CEO in 1991. He continued in this capacity until his retirement in 2018 after which he remained as Chairman. He started working as a clerk at GEICO at age 18 in 1961 and served the company for 57 years. Berkshire Hathaway acquired GEICO in the 1990s. Warren Buffet consistently recognized Nicely's many contributions including his commitment to helping others "identify and polish abilities they didn't realize they possessed." Nicely has served on the boards of many organizations.

Please let me know if we can provide additional support to create the conditions for a positive recommendation for the request of Georgia College's Honorary Degree Committee.

Sincerely,

Steve M. Dorman
President

Enclosure

c: Edward Tate, Vice Chancellor for Legal Affairs

O. M. (Tony) Nicely



Tony Nicely was chairman and chief executive officer for the GEICO companies, positions he held since 1993. Since Nicely was elected CEO in 1993, GEICO grew its customer base from 2 million to more than 16 million policies in force. The written premiums grew from \$2 billion to more than \$29 billion, and its employee base grew from approximately 8,000 to more than 38,000.

Nicely joined GEICO as a clerk in 1961 while attending college. He rose through the levels of increasing responsibility before being elected an assistant vice president in 1973. He was promoted to regional vice president in 1980, senior vice president in 1985, executive vice president in 1987, and president in 1989. In 1980, Nicely moved to the Macon office where he enrolled at Georgia College while working full-time for the company. He graduated with a degree in Business Administration from Georgia College in 1986 (at the age of 44).

During Nicely's tenure, GEICO was acquired as a subsidiary of Berkshire Hathaway, the GEICO Gecko and Cavemen made their appearances, and the insurer became one of the most successful companies in its industry. Warren Buffett has credited Nicely with increasing Berkshire's intrinsic value by more than \$50 billion and boosting GEICO's sales by 1200 percent since Berkshire purchased the company. Buffett also stated that "he is a model for everything a manager should be."

In a 1992 interview in the Washington Post, Nicely noted that Geico offers tuition reimbursement to employees for college and insurance industry course work because he wants others in the company to progress toward their degree. "Anyone can get ahead at Geico as long as they work hard," said Nicely. "But I think there is a void in anybody's life who is in business and doesn't have an undergraduate degree."

Nicely serves on the boards of directors of the Property Casualty Insurance Association of America, and the American Institute for Chartered Property Casualty Underwriters. He was inducted into the Washington Business Hall of Fame in November 2016 and is a member of the Federal City Council.

Nicely is the former director of the George Mason University Foundation and is the recipient of George Mason's School of Business Lifetime Achievement Medal. He previously served as chairman of the Metropolitan Washington USO, and he is the former director of Presidential Classroom and former chairman of the Insurance Institute for Highway Safety.

Originally from Alleghany County, Virginia, Nicely currently resides in Gainesville, Virginia, with his wife. They have two grown children and three grandchildren.



Georgia Institute of Technology

Office of the President

Edward Tate, Esq.
Vice Chancellor for Legal Affairs
Board of Regents of the University System of Georgia
Suite 7025
270 Washington Street, SW
Atlanta, GA 30334

July 26, 2019

Dear Mr. Tate:

It is my pleasure to propose Steven A. Denning, IM 1970 for Honorary Doctor of Philosophy Degree to be awarded by the Georgia Institute of Technology on behalf of the Board of Regents during the December 2019 commencement ceremonies. A short biography of Mr. Denning is enclosed.

A dedicated philanthropist and influential leader among non-profit and educational institutions, Mr. Denning graduated from the Georgia Institute of Technology in 1970 with a degree in Industrial Management. He is the Chairman of General Atlantic LLC, a global private equity firm. Mr. Denning joined the firm in 1980 as the second investment professional, and he has built the organization into a leading global growth investment firm with offices around the globe.

Demonstrating his deep commitment to Georgia Tech, Mr. Denning has fostered an interdisciplinary, entrepreneurial spirit at his alma mater through significant philanthropic investments that will benefit Georgia Tech students and faculty for many generations to come. Along with his wife Roberta, Mr. Denning is a member of The Hill Society, Georgia Tech's most prestigious donor recognition society. Therein, he has focused his philanthropy on the Ernest Scheller Jr. College of Business, where his support includes funding to establish the interdisciplinary Technology & Management Program that now bears his name. His strategic support of the Scheller College sets the standard in interdisciplinary education for future leaders in an increasingly innovative and global marketplace.

Mr. Denning also has provided extensive volunteer leadership and service to the Institute through his involvement as Honorary Chair of the \$1.8 billion *Campaign Georgia Tech* Steering Committee, the College of Computing Advisory Board, the Georgia Tech Foundation Board of Trustees, and the Georgia Tech Advisory Board.

Thank you for your consideration.

Sincerely,

G. P. "Bud" Peterson
President

Enclosure

Georgia Institute of Technology
Atlanta, Georgia 30332-0325 U.S.A.
PHONE 404-894-5051
FAX 404-894-1277

A Unit of the University System of Georgia

An Equal Education and Employment Opportunity Institution

Steven A. Denning, IM 1970

An entrepreneur by nature, Steve Denning has been a leader all his life. He attended the Georgia Institute of Technology on a Naval ROTC scholarship, and as a student was extensively involved on campus, serving as president of ANAK, a member of the Academic Senate, and a resident assistant, among other activities. After graduation from Georgia Tech, he served in the United States Navy for six years and earned his master's degree in management from the Naval Postgraduate School. Later he earned his Master of Business Administration from Stanford University.

After a brief stint with McKinsey & Company, Mr. Denning joined General Atlantic LLC in 1980 and was hired as the second investment professional to build a direct investment company with a vision of supporting entrepreneurs as they work to grow their businesses. From the outset, his mission has been to partner with strong growth companies in order to help them to grow into industry leaders, and he has helped to build General Atlantic into a leading global growth investment firm with 13 offices around the globe and nearly \$25 billion in assets under management.

Mr. Denning has had extensive involvement with Stanford University over the years. He has been a member of university's Board of Trustees since 2004, and he served as chair from 2012 to 2017. He was co-chair of The Stanford Challenge, a campaign that raised \$6.2 billion, and he served on the committee that selected current President Marc Tessier-Lavigne. Mr. Denning currently serves as chair of the Global Advisory Council to the President; the Advisory Council of the Freeman Spogli Institute for International Studies; and the Natural Capital Advisory Council. In addition, he is a member of Stanford's Knight-Hennessy Scholars Global Advisory Board, the Stanford Distinguished Careers Institute Advisory Council, and is chairman emeritus of the Stanford Graduate School of Business Advisory Council. Mr. Denning and his wife have provided significant support for the creation of the Knight-Hennessy Scholars Program, and for a professorship currently held by former U.S. Secretary of State Condoleezza Rice.

Mr. Denning is a senior trustee of the Brookings Institution; an honorary trustee of the American Museum of Natural History; a trustee of the Carnegie Endowment for International Peace; a trustee of the Bridgespan Group; and a board member of the Council on Foreign Relations, the National Park Foundation, and the College Advising Corps. He also is a Director of Engility Corporation.

Mr. Denning is former co-chair of the Board of Directors of The Nature Conservancy, where he remains on the board. He is an emeritus trustee of The Brookings Institution, and the American Museum of Natural History. Mr. Denning is a former trustee of the National Parks Conservation Society, and a former member of the board of the McKinsey Investment Office Advisory Council, the School of Economics and Management at Tsinghua University Advisory Board, the Cancer Research Institute, and the Connecticut Science Center. Demonstrating his deep commitment to Georgia Tech, Mr. Denning has fostered an interdisciplinary, entrepreneurial spirit at his alma mater through significant philanthropic investments that will benefit Georgia Tech students and faculty for many generations to come. Along with his wife Roberta, Mr. Denning is a member of The Hill Society, Georgia Tech's most prestigious donor recognition society. Therein, he has focused his philanthropy on the Ernest Scheller Jr. College of Business, where his support includes funding to establish the interdisciplinary Technology & Management Program that now bears his name. His strategic support of the Scheller College sets the standard in interdisciplinary education for future leaders in an increasingly innovative and global marketplace.

Mr. Denning's extensive involvement with his alma mater includes appointments to multiple boards including the Campaign Steering Committee where he served as an honorary chair for the public phase of the campaign. He currently serves as an Emeritus Trustee of the Georgia Tech Foundation, and he is a former member of the Georgia Tech Advisory Board, and the College of Computing Advisory Board.



UNIVERSITY OF
GEORGIA

Office of the President
Administration Building
220 South Jackson Street
Athens, Georgia 30602

TEL 706-542-1214 | FAX 706-542-0095
president@uga.edu
www.uga.edu

August 28, 2019

Chancellor Steve W. Wrigley
University System of Georgia
270 Washington Street Southwest
Atlanta, Georgia 30334

Dear Chancellor Wrigley:

I am writing this letter to request approval by the Board of Regents to bestow an honorary degree upon Mr. Sanford H. Orkin during the 2019 Fall Undergraduate Commencement ceremony. His accomplishments in his field have elevated him for consideration, and his strong personal commitment to philanthropic causes has distinguished him among other candidates for this honor. It is with great pleasure that I present him to the Board for consideration for the degree of Doctor of Humane Letters (L.H.D.) from the University of Georgia.

Having grown up in Georgia, Sanford Orkin set himself upon a path for success in the business world at an early age and has remained committed to supporting the state throughout his lifetime. He graduated from Druid Hills High School and matriculated at the University of Georgia, where he attended for three years. Drafted into military service while still a student, Mr. Orkin joined his family's pest control business after returning from the Korean War and served as its President. Following the sale of Orkin Pest Control to Rollins, Inc., in 1964, he maintained real estate and business interests in Atlanta and volunteered his time and support to UGA in numerous ways, including as a Trustee of the UGA Foundation and UGA Real Estate Foundation.

Mr. Orkin's civic leadership, ethical foundation, and commitment to charitable causes—educational, religious, and social—place him on an elite list of individuals whose personal contributions have truly advanced both the state and its flagship university. He received the Blue Key Service Award in 2007, which recognizes major contributions to the university, state and nation. Mr. Orkin has served on the boards of Ahavath Achim, Pace Academy, and the American Jewish Committee.

In addition to his generous support of numerous charitable causes, the Orkin family has established a remarkable legacy of philanthropy at the University of Georgia that will impact Georgia's students for generations. In summer 2019, the final phase of the Terry College of Business Learning Community was completed, made possible in part by a generous gift from the Orkins. The University System of Georgia Board of Regents approved naming a building in the

Chancellor Steve W. Wrigley
August 28, 2019
Page 2

Business Learning Community in honor of Sanford and Barbara Orkin. The recent gift to the Terry College follows the establishment of a scholarship fund for low-income students, funding for a Georgia Research Alliance Eminent Scholar position in the Center for Tropical and Emerging Global Diseases, as well as support for the School of Law, the College of Education, the Carl Vinson Institute of Government, the College of Public Health, UGA Athletics, and other academic initiatives.

Mr. Orkin and his wife, Barbara, are loyal supporters of UGA and have been a part of the fabric of this institution for many years. This latest contribution to the Terry College of Business, just one more gift in a series of thoughtful, broad-ranging, and informed contributions to this institution, will contribute to the education of future business leaders in the state of Georgia for many years to come. For an individual who has truly been a leader in his field of business, helping to ensure that generations of sound business leaders will emerge from UGA is an outstanding contribution to his alma mater.

Through his commitment to UGA, his many philanthropic endeavors, his demonstrated and recognized leadership in his industry, his advocacy for low-income students, and his appreciation for his home state, Sanford Orkin continues to make a positive impact on Georgians. It is with this record of accomplishment in mind that I am pleased to present Mr. Sanford H. Orkin to the Board of Regents to receive an honorary degree from the University of Georgia.

Sincerely,

A handwritten signature in black ink, appearing to read "Jere W. Morehead", written in a cursive style.

Jere W. Morehead
President

cc: Dr. Margaret A. Amstutz, Associate Provost for Academic Programs and Chief of Staff for the Senior Vice President for Academic Affairs and Provost

3. Executive Session

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26 Applications for Discretionary Review and are typically personnel matters and issues of academic status.

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

September 10, 2019

Agenda Item

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APPROVAL ITEMS

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| 1. | Appointment of Chief Audit Officer | 1 |
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AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

September 10, 2019

1. Approval Item: Appointment of Chief Audit Officer and Vice Chancellor

Recommended: Board approve the appointment of the Chief Audit Officer and Vice Chancellor.

Background: At this meeting, the Chancellor's recommendation for the appointment of the Chief Audit Officer and Vice Chancellor will be presented.

AGENDA
PERSONNEL AND BENEFITS

September 10, 2019

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INFORMATION ITEMS

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| 1. Retirement Waiver Approval Report | 1 |
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AGENDA

PERSONNEL AND BENEFITS

September 10, 2019

1. Information Item: Retirement Waiver Approval Report

Vice Chancellor for Human Resources, Dr. Juanita Hicks, will present the Retirement Waiver Approval Report.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

September 10, 2019

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INFORMATION ITEM

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CONSENT ITEMS

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| 2. Ranking of Construction Management Firms, Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia | 2 |
| 3. Rental Agreement, 699 Broad Street, Augusta, Augusta University | 3 |
| 4. Sub-Rental Agreement, CODA Data Center, Atlanta, Georgia Institute of Technology | 4 |

APPROVAL ITEMS

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| 5. Authorization of Project No. BR-71-2001, New Baseball Stadium, University of West Georgia | 5 |
| 6. Authorization of Project No. BR-10-2002, Spring Street Building Renovation, University of Georgia | 6 |
| 7. Authorization of Budget Modification, Project No. J-327, Convocation Center, Georgia State University | 7 |
| 8. Non-exclusive Easements, 755 Hank Aaron Drive, Atlanta, Georgia State University | 8 |

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

September 10, 2019

1. Baseball/Softball Complex, Georgia Highlands College

Georgia Highlands College (“GHC”) has received a philanthropic offer from a local business executive to fund, design, and construct a baseball and softball complex (the “Complex”) on Board of Regents’ property in Cartersville. The value of this gift would be approximately \$5,700,000.

GHC’s varsity baseball team currently leases space at the Lakepoint Sports Community in Emerson, while the varsity softball team borrows fields from Bartow County. Completion of the Complex would allow these teams to relocate to owned facilities adjacent to GHC’s campus in Cartersville. In addition to new fields for both teams, the scope of the project includes concession areas, spectator restrooms, and associated infrastructure such as parking and lighting. GHC would be responsible for operating the Complex post-construction, a cost that would be partially offset by the elimination of expenses associated with the current off-campus baseball and softball activities.



Proposed
Location
For fields

GHC
Cartersville

Cline Smith Rd

Hwy 20

2. **Ranking of Construction Management Firms, Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia**

Recommended: That the Board approve the ranking of the construction management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia

Project Description: Authorized by the Board in May 2019, this project will involve relocation of the University of Georgia's ("UGA") current anatomy lab facility to approximately 17,000 square feet of existing space in the veterinary teaching hospital vacated when the hospital relocated to the Veterinary Medical Center in 2015. The planned renovations will create a modernized instructional lab totaling approximately 7,600 square feet that features an overhead rail transport system for large animal cadavers and additional support space for a cooler, freezer, study area, lockers, and restrooms.

The project scope also includes installation of a new roof, a mechanical room above the main laboratory space, and a new chilled water/condensate line that will connect to the chilled water loop that serves the area.

The project will be funded with a \$3,500,000 allocation from The University of Georgia Foundation, \$4,280,000 from UGA institutional funds, and \$500,000 in Fiscal Year 2020 Major Repair and Rehabilitation ("MRR") funds.

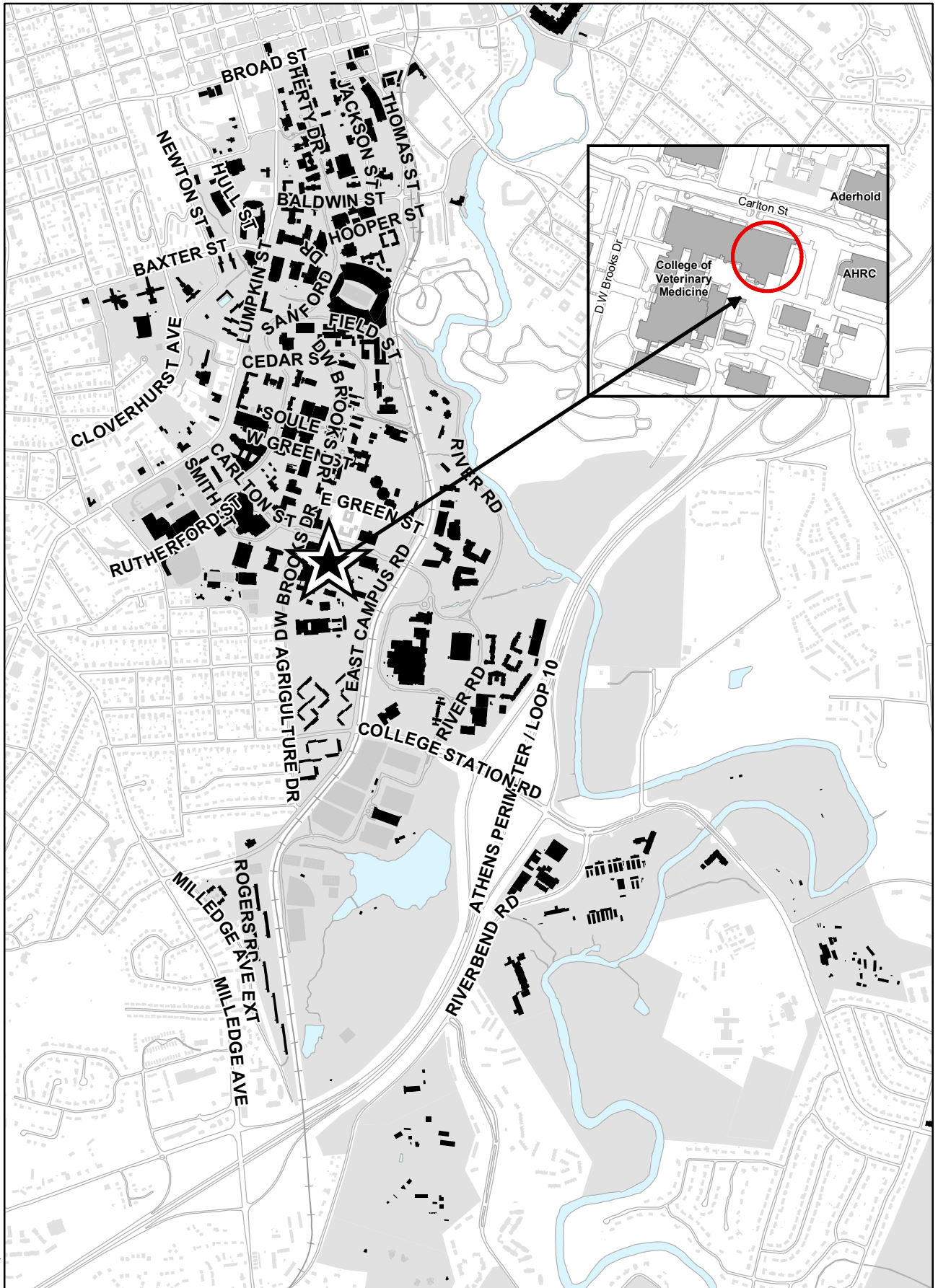
Total Project Cost:	\$8,280,000
Construction Cost (Stated Cost Limitation):	\$6,375,000

Number of design professional firms that applied for this commission: 13
Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)



Veterinary Medicine Anatomy Lab Improvements



3. Rental Agreement, 699 Broad Street, Augusta, Augusta University

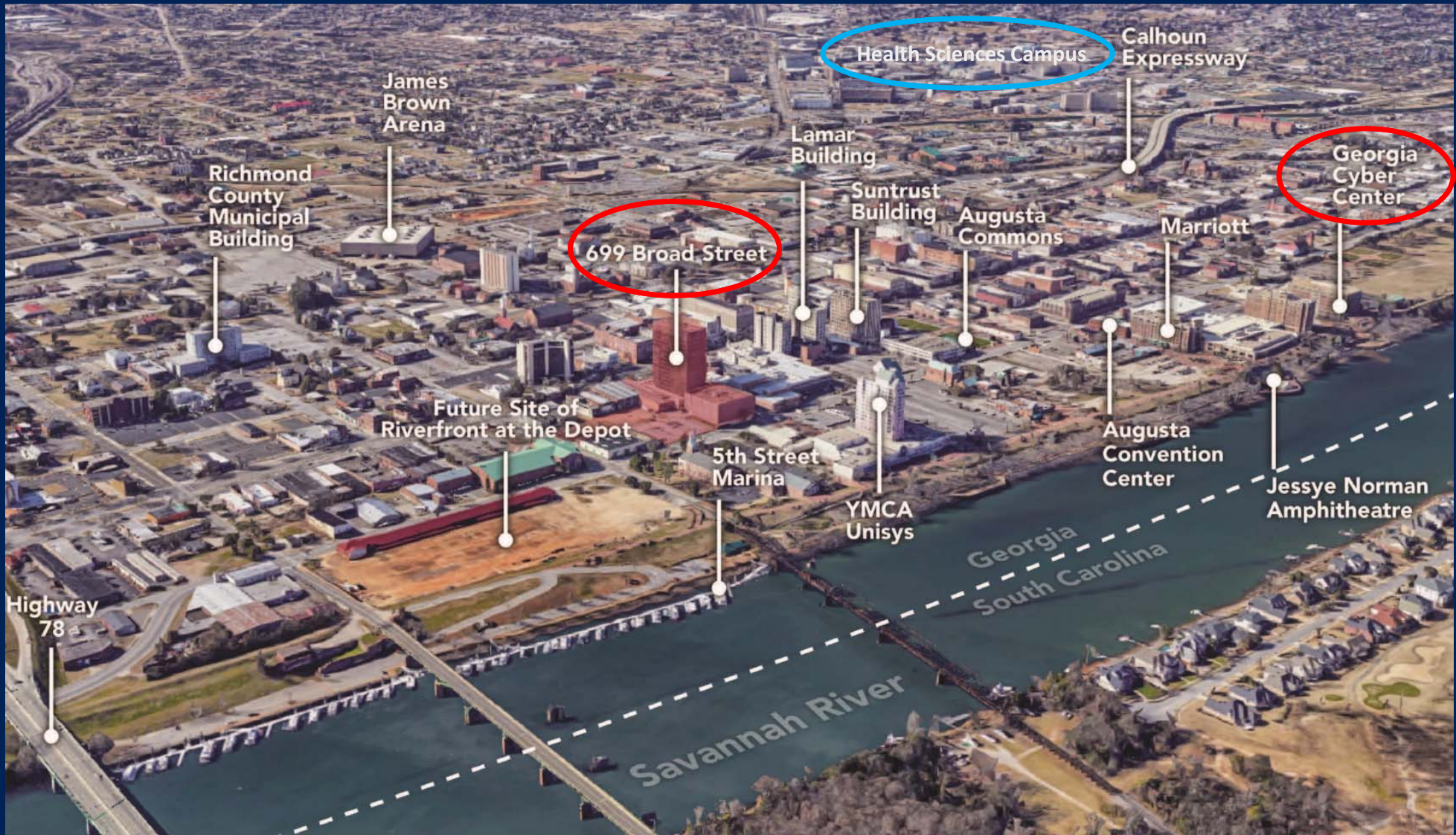
Recommended: That the Board authorize execution of a rental agreement between Richmond Enterprises, LLC, as Landlord, and the Board of Regents, as Tenant, for the lease of approximately 38,100 square feet of office space at 699 Broad Street in Augusta by Augusta University (“AU”). At a monthly rent of \$69,850 (\$838,200 per year annualized/\$22.00 per square foot per year), the initial term of this lease would commence upon substantial completion of planned tenant improvements and end on June 30, 2020. The agreement would include options to renew on an annual basis for four (4) consecutive, one-year periods through June 30, 2024. Rent would increase 3.0% per year.

Understandings: AU and Augusta University Medical Center (“AUMC”) have approximately 137 employees currently housed in 94,306 square feet in Buildings FI and FG (the “Buildings”) on the Health Sciences Campus. These employees handle administrative functions such as Human Resources, Alumni Relations, Foundations, Advancement, Compliance, Title IX, and Risk Management.

The Buildings have significant deferred maintenance needs, including those associated with building systems that are beyond the end of their useful life. Relocating employees to leased space at 699 Broad Street would eliminate the need to make these costly capital repairs. The future plan is for the Buildings to be demolished to create additional surface parking to replace some of the 260 spaces lost due to construction of the College of Science and Mathematics building.

The proposed full service rental rate would include electricity, water, common area maintenance, and janitorial service. The landlord would provide minor tenant improvements, including new breakroom and kitchen cabinets, new sheetrock and paint in specified rooms, replacement of ceiling tiles, and thorough cleaning, patching and touch up paint throughout the leased area.

Proposed Leased Space – 699 Broad Street (Downtown Augusta)



4. Sub-Rental Agreement, CODA Data Center, Atlanta, Georgia Institute of Technology

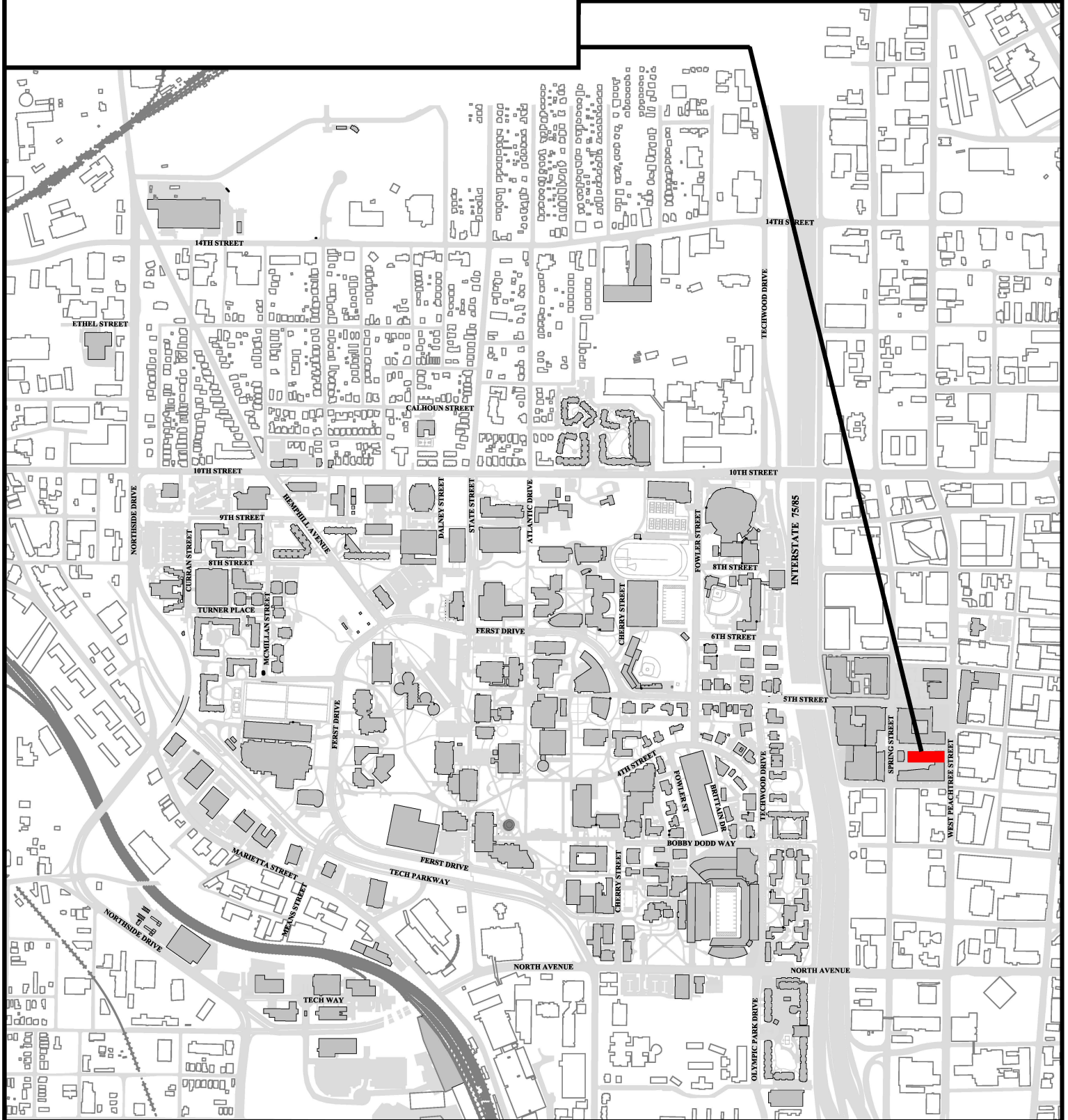
Recommended: That the Board authorize execution of a sub-rental agreement between Georgia Tech Research Corporation (“GTRC”), as Landlord, and the Board of Regents, as Tenant, for the lease of approximately 400 kilowatts (“kW”) of power in 2,022 square feet (“SF”) of space in the CODA Data Center by Georgia Institute of Technology (“GIT”). At a monthly base rent of \$57,200 (\$143 per kW per month/\$686,400 annualized), the initial term would commence on September 15, 2019 and end on June 30, 2020. The agreement would include options to renew on an annual basis for three (3) consecutive, one-year periods followed by one (1) partial-year period ending December 14, 2023. Expansion rights for a total of 650 kW of power in approximately 4,044 SF of space would also be included. Rent would increase 3.0% per year. Total base rent payments over the term of the agreement would not exceed \$4,200,000.

Understandings: GIT’s School of Electrical and Computer Engineering currently conducts advanced cybersecurity research in the basement level of the Technology Square Research Building (“TSRB”). This research, which requires processing massive amounts of operational network data from multiple sources, is supported by multi-year grants from the Defense Advanced Research Projects Agency (“DARPA”). With its suboptimal power, cooling and reliability, the TSRB location is insufficient to accommodate the growth of this research program. Relocation of this research program to the CODA Data Center, which is purpose-built for research computing, would meet the programmatic needs for power, cooling, and redundancy and allow for future program growth.

Electricity costs for the initial term are estimated at \$315,360 on an annualized basis. Base rent and electricity costs would be paid through indirect cost recovery funds.

CODA Data Center

Georgia Institute of Technology Campus Map September 2019



5. **Authorization of Project No. BR-71-2001, New Baseball Stadium, University of West Georgia**

Recommended: That the Board authorize Project No. BR-71-2001, New Baseball Stadium, University of West Georgia (“UWG”), with a total project budget of \$2,000,000. Funding would be from institutional auxiliary funds.

Understandings: This project would involve construction of a new baseball stadium, which would be located adjacent to the football stadium within the UWG Athletic Complex. Elements of the new playing area would include a turfgrass outfield, synthetic surfaces in select in-field locations, dugouts and bullpens for the home and visiting teams, padded fencing, and a batter’s eye. The surrounding stadium would feature a 250-seat spectator area, a grade-level press box, a scoreboard, field lighting and an umpires’ room. An entry plaza is also contemplated as part of this project. UWG is actively engaged in fundraising to secure funds and in-kind donations for future enhancements to the project components and features.

The estimated construction cost for the project is \$1,600,000. If authorized by the Board, the University System Office staff and UWG will proceed with design and construction of the project in accordance with Board of Regents procedures.

6. Authorization of Project No. BR-10-2002, Spring Street Building Renovation, University of Georgia

Recommended: That the Board authorize Project No. BR-10-2002, Spring Street Building Renovation, University of Georgia (“UGA”), with a total project budget of \$4,420,000. Funding would be provided by \$3,120,000 in institutional funds and \$1,300,000 in donor funds.

Understandings: UGA has launched an initiative to create an innovation district at the interface of Downtown Athens and its historic North Campus. This proposed renovation of a historic 1940s warehouse building on UGA’s campus would provide creative and flexible space to support entrepreneurship, experiential learning, and industry engagement. The renovated building would support and is envisioned to be part of the broader Innovation District initiative designed to expand UGA’s economic impact and enhance the state’s competitiveness in a knowledge-based economy.

Totaling approximately 10,980 square feet, the renovated building would provide office spaces for faculty, alumni, and community startups. Conference rooms and other meeting areas would be made available for entrepreneurs hosting larger work meetings. Other areas created by this renovation would include open programming space for entrepreneurship training, support, and events; a makerspace for physical and digital prototyping; and variable workstations for staff that would support the programming model for this facility.

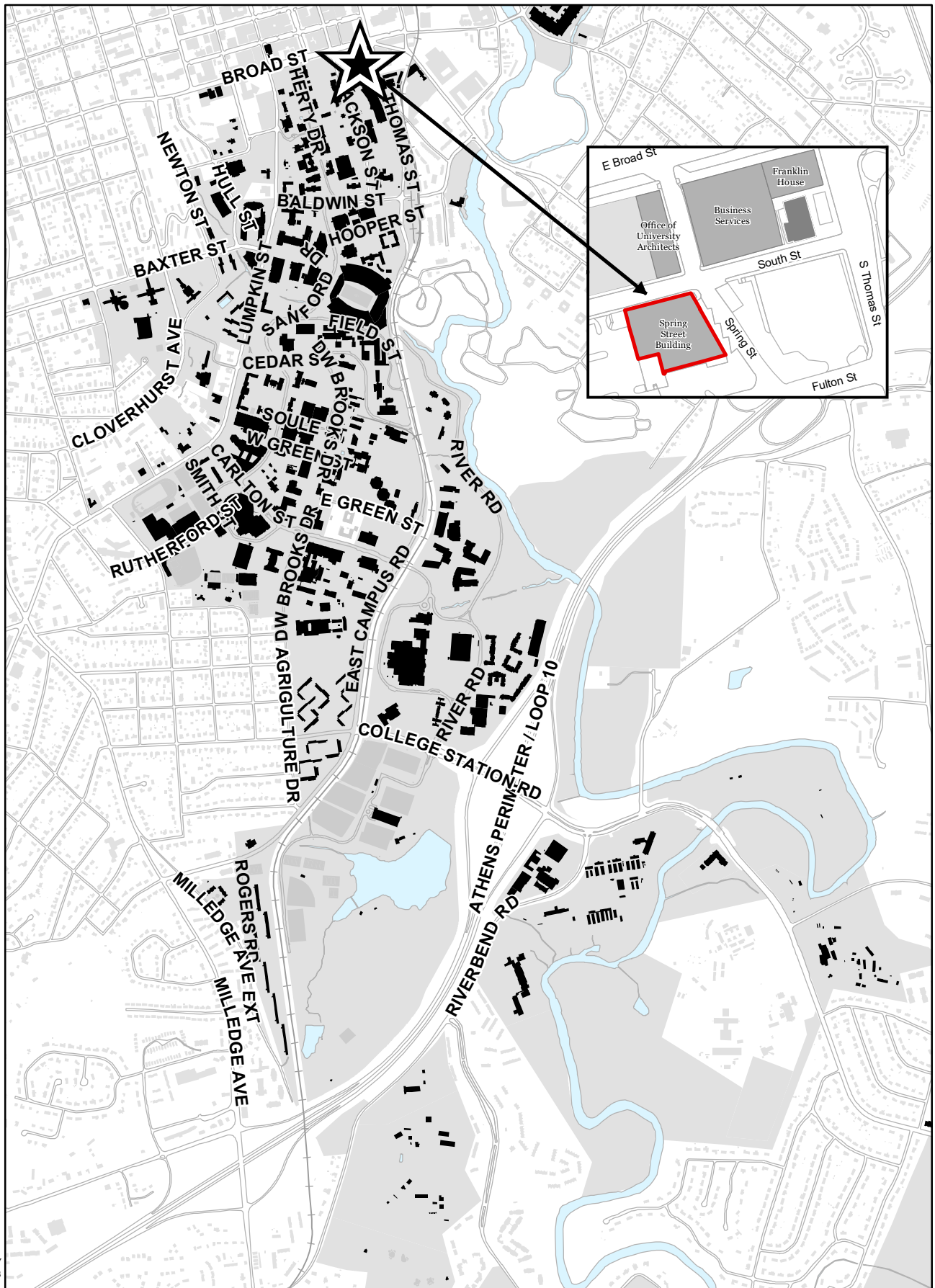
The project also would provide space and programming for UGA students to collaborate with industry partners on research and business development projects. This type of experiential learning will help students apply content knowledge to real world challenges and develop skills such as critical thinking, problem solving, teamwork and project management for success in the Innovation Age. These outcomes support retention and graduation while also contributing to career placement rates.

The project would incorporate new exterior envelope upgrades, including a new roof and skylights, window restoration, and masonry repointing. New parking with an accessible route through a new entry plaza would be added. Replacement of the mechanical, lighting and fire safety systems has also been added to the project scope.

The estimated construction cost for this project is \$3,000,000. If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the project in accordance with Board of Regents procedures.



Spring Street Building Renovation



7. Authorization of Budget Modification, Project No. J-327, Convocation Center, Georgia State University

Recommended: That the Board modify the budget of Project No. J-327, Convocation Center, Georgia State University (“GSU”) to increase the total project budget from \$79,200,000 to \$85,200,000.

Understandings: Approved as part of the fiscal year 2019 capital outlay request, GSU’s Convocation Center project is currently in the design phase. Totaling approximately 123,000 square feet, this venue will host academic and research conferences, graduation ceremonies, athletic competitions and other community events. More importantly, the facility will serve as an important tool to recruit and retain students by enhancing the student life experience on campus.

In response to bids that were higher than anticipated, the design team performed a value analysis in hopes of reducing the overall cost of the project. Despite this exhaustive effort, it was determined that GSU would be unable to meet minimum quality standards and space requirements within the original budget. Accordingly, the design team coordinated with USG facilities staff to recommend a budget increase of \$6,000,000 and a stated cost limitation increase of \$5,100,000.

Funding for this cost increase of \$6,000,000 would come from \$5,500,000 in institutional funds and \$500,000 from the GSU Athletic Association.

	<u>FY19 Request</u>	<u>Now</u>
Total Project Cost:	\$79,200,000	\$85,200,000
Construction Cost (Stated Cost Limitation):	\$61,000,000	\$66,100,000

Convocation Center 445 Capitol Avenue



LOCATION MAP



8. Non-exclusive Easements, 755 Hank Aaron Drive, Atlanta, Georgia State University

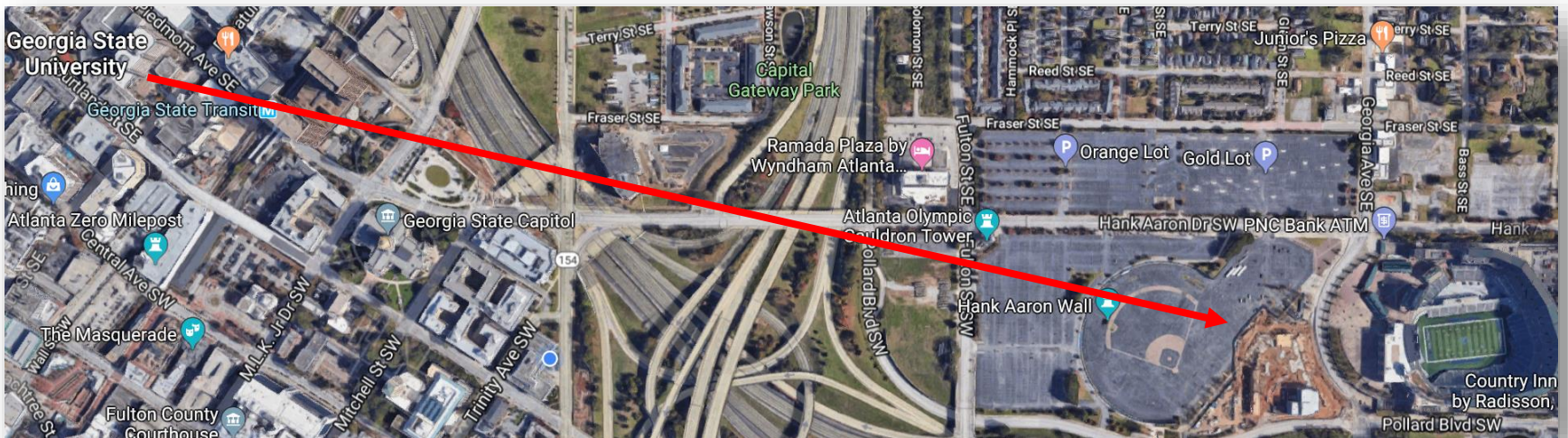
Recommended: That the Board declare approximately 1.781 acres of improved real property (the “Property”) adjacent to 755 Hank Aaron Drive, Atlanta, to be no longer advantageously useful to Georgia State University (“GSU”) or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this land to be used by Carter or its affiliate entity (“Carter”), for access and utilities infrastructure within a road on the Property and installation and maintenance of landscape, hardscape and other aesthetic improvements along the wall of the former Atlanta-Fulton County Stadium, subject to the terms of non-exclusive easement agreements.

Recommended further: That the Board delegate authority to the Chancellor to authorize the negotiation and execution of non-exclusive easements with Carter that would provide access across the Property and allow the construction, installation, operation, maintenance, extension, modification, and removal of Carter’s utilities and landscape improvements within the boundaries of the Property.

Understandings: In November 2016, the Board authorized the purchase of approximately 38.394 acres of improved real property from Panther Holdings, LLC, a cooperative organization of GSU, for \$22,800,000. Located at, and adjacent to, 755 Hank Aaron Drive, this purchase included the 20.089 acre site associated with Georgia State Stadium and 18.305 acres of adjacent parking lots and other improvements (with the Property comprising a portion thereof). Panther Holdings, LLC, ground leased approximately 13.494 acres of property surrounding the Georgia State Stadium to Carter to revitalize the area with a mixed use development now known as Summerhill Atlanta. Currently under construction, the Summerhill Atlanta development will be a mixed-use neighborhood including corporate office uses, traditional multifamily apartments, specialty and neighborhood retail, and private student apartments.

As part of the ongoing development activities, Carter has requested that the Board consider granting certain non-exclusive utility, access and landscaping rights over the Property. The requested utility easement would allow for the installation of utilities infrastructure that would serve a private student housing complex, as well as a multi-family housing project and retail establishments planned for the neighborhood. Furthermore, the access rights would provide ingress and egress across a road on the Property that will connect Pollard Boulevard and Hank Aaron Drive. GSU would retain responsibility for the construction, maintenance, and operation of this road, and the ability to close the road for official functions. The landscaping would be an aesthetic improvement to the overall project.

755 Hank Aaron Drive, Atlanta, Georgia State University



AGENDA

COMPREHENSIVE ADMINISTRATIVE REVIEW UPDATE

September 10, 2019

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AGENDA

COMPREHENSIVE ADMINISTRATIVE REVIEW UPDATE

September 10, 2019

1. **Information Item: Comprehensive Administrative Review Update**

At this meeting, Vice Chancellor for Organizational Effectiveness will provide an update on proposed system-wide initiatives identified during the Comprehensive Administrative Review (CAR) work. The Board also will be provided an update on the savings and results thus far in the CAR initiative.