

UNIVERSITY SYSTEM OF GEORGIA

Board of Regents' August 8, 2019 Agenda

9:30 AM Call to Order

Room 8003

Room 7007

Chairman Don L. Waters

Invocation/ Pledge

Chairman Don L. Waters

Mr. Jacob Bell, SGA President, Valdosta State University

Safety Briefing

Chief of Police Bruce Holmes

Approval of Minutes Secretary Edward Tate May 14th Minutes June 6th Minutes June 13th Minutes

9:35 AM Campus Spotlight - Kennesaw State University - New Day at KSU

Chairman Don L. Waters President Pamela Whitten

Ms. Emma Pearson – Senior, Physics Major Ms. Cynney Walters – Junior, Biology Major

Mr. Caleb Gilbert - Junior, Electrical Engineering Major

Mr. Travis Goure - Junior, English Major

9:55 AM Three Minute Thesis (3MT)

Ms. Jennifer Ryan, Vice Chancellor for Communication

Ms. Jessica M. Rudd, PhD Candidate Hometown: Smithtown, NY and Atlanta, GA Analytics & Data Science Institute

"NCAA bracket prediction using genetic sequencing normalization

methods"

Dr. Jie Hao, PhD

Hometown: Beijing, China

Analytics & Data Science Institute

"Biologically Interpretable Deep Learning for Cancer Survival

Analysis"

10:05 AM 2020 Healthcare Plan

Regent Philip A. Wilheit, Sr.

Ms. Karin Elliott, Associate Vice Chancellor of Total Rewards

10:35 AM Track I Committee Meetings: Academic Affairs

Regent C. Thomas Hopkins, Jr.

Track I Committee Meetings: Economic Development Room 7007

Regent Bárbara Rivera Holmes

Track I Committee Meetings: Organization & Law Room 7007

Regent Sarah-Elizabeth Reed

10:35 AM Track II Committee Meetings: Internal Audit, Risk and Compliance -Room 8003 **Executive Session** Regent Kessel D. Stelling, Jr. Track II Committee Meetings: Real Estate & Facilities Room 8003 Regent Benjamin J. Tarbutton, III 11:25 AM Break for lunch Room 8003 12:30 PM Reconvene **Special Recognition** Chairman Don L. Waters Chancellor Steve Wrigley Chancellor's Report Chancellor Steve Wrigley Strategic Planning Update Chairman Don L. Waters Dr. Angela Bell, Vice Chancellor of Research and Policy Analysis 12:50 PM Committee Reports A. Academic Affairs - Regent C. Thomas Hopkins, Jr. B. Economic Development - Regent Bárbara Rivera Holmes C. Internal Audit, Risk, and Compliance - Regent Kessel D. Stelling, Jr. D. Organization & Law - Regent Sarah-Elizabeth Reed E. Real Estate & Facilities - Regent Benjamin J. Tarbutton, III **Unfinished Business** Chairman Don L. Waters **New Business** Chairman Don L. Waters BoR 2020 Board Dates **Petitions and Communications** Secretary Edward Tate 1:05 PM **Executive Session** Chairman Don L. Waters Reconvene Chairman Don L. Waters

Adjournment

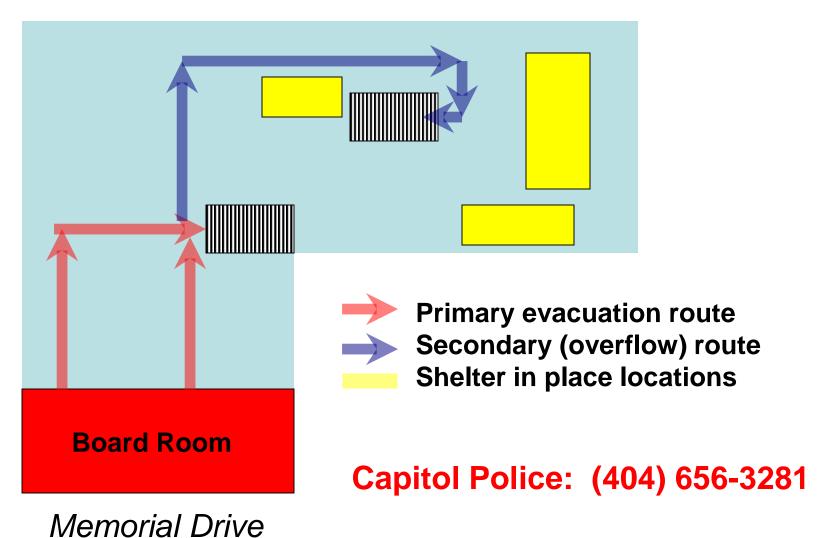
Chairman Don L. Waters



Washington Street

Trinity Washington Building Evacuation Routes

Trinity Avenue 7th and 8th Floor





Emergency Evacuation Assembly Areas

Primary
Staging Area
Liberty Plaza

Trinity Avenue
Washington
Building

Capitol Avenue

Memorial Drive

Secondary Staging Area

MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA Atlanta, Georgia May 14, 2019

CALL TO ORDER

The Board of Regents of the University System of Georgia met at approximately 9:30 a.m. on Tuesday, May 14, 2019, in the Board Room, Room 8003 of the Board's offices, 270 Washington Street SW, Atlanta, Georgia. The Chairman of the Board, Regent Don L. Waters, called the meeting to order. Present, in addition to Chairman Waters, were Vice Chairman T. Rogers Wade; Regents C. Dean Alford; Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Laura Marsh; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin Shailendra; E. Scott Smith; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Regents Donald M. Leebern, Jr., and Richard L. Tucker were excused.

INVOCATION AND PLEDGE

Augusta University Student Government Association President LeDarius Scott gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Chief of Police Bruce Holmes gave the safety briefing.

SPECIAL GUEST RECOGNITION

Chairman Waters recognized State Representative Calvin Smyre, who represents the 135th district of the Georgia House of Representatives. Representative Smyre is an alumnus of Fort Valley State University (FVSU).

APPROVAL OF MINUTES

With motion made and variously seconded, the Regents present voted unanimously to approve the minutes of the Board's meeting of April 16-17, 2019.

WILLIS J. POTTS STUDENT ADVISORY COUNCIL LEADERSHIP AWARD

Chancellor Steve Wrigley presented the Willis J. Potts Student Advisory Council Leadership Award to Mr. LeDarius Scott of Augusta University. The Potts Award is named in honor of former Regent Willis J. Potts and is awarded by the University System of Georgia (USG) Student Advisory Council each year to one student who exemplifies former Regent Potts' leadership, service, and commitment to USG students.

REGENTS' TEACHING EXCELLENCE AWARD

Executive Vice Chancellor for Academic Affairs and Chief Academic Officer Tristan Denley presented the Regents' Teaching Excellence Award to the Department of History at Georgia State University. Dr. Denley commended the department for its use of online initiatives, high-impact practices, active learning strategies, and a career readiness program, all of which have resulted in increases in retention and degree attainment for its undergraduate and graduate students.

INVENTURE PRIZE 2019

FVSU President Paul Jones introduced FVSU's winning team from the inaugural statewide InVenture Prize competition. The Georgia InVenture Prize highlights the state's innovation ecosystem and its high potential, ambitious, and growth-oriented student entrepreneurs. In the competition, student teams from around the state presented their unique business solutions to a panel of judges. Team ExtendoSocket from FVSU won the 2019 prize with its concept for a retractable extension cord located in a wall socket.

HEALTHCARE PLAN UPDATE

Vice Chancellor for Human Resources Juanita Hicks provided an update on the USG healthcare plan. The USG currently provides health insurance coverage for over 93,000 individuals. Dr. Hicks announced that the

procurement process for medical and pharmacy plans for the 2021 plan year is already underway.

FISCAL YEAR 2020 OPERATING AND CAPITAL BUDGET

Executive Vice Chancellor of Strategy & Fiscal Affairs Tracey Cook presented the Fiscal Year (FY) 2020 operating and capital budget. The total FY 2020 budget is approximately \$9.625 billion, which includes funding from all unrestricted and restricted sources. The FY 2020 budget includes the allocation of state funds as approved by the Board in April 2019, and reflects enrollment and other projections made by each institution, which incorporate the tuition and fee rates approved by the Board in April 2019. With motion made and variously seconded, the Regents present voted unanimously to approve the operating and capital budget.

RECESS

The Board recessed for Committee meetings.

SPECIAL RECOGNITION: GOVERNOR BRIAN KEMP

Chairman Waters welcomed Governor Brian P. Kemp, the 83rd Governor of Georgia, and thanked him for his support of higher education in Georgia. Governor Kemp spoke of the important role of education in meeting the needs of the state's workforce and praised the work that is being done at each of the 26 USG institutions. He thanked the Regents for their hard work and dedication and reiterated his commitment to championing higher education throughout the state.

CHANCELLOR'S REPORT

Chancellor Wrigley began his report by recognizing several transitions across the University System. He thanked Governor Brian Kemp for his support of the USG and recognized Regent Erin Hames for being selected as the new headmaster of Heritage Preparatory School in Atlanta. The Chancellor thanked former Executive Vice Chancellor of Administration Tricia Chastain, who left the University System Office for a position at Kennesaw State University, and welcomed Teresa MacCartney, the new Executive Vice Chancellor of Administration. He congratulated Savannah State University (SSU) President Cheryl Dozier on her upcoming retirement and thanked Associate Vice Chancellor of Legal Affairs Kimberly Ballard-Washington for serving as interim president at SSU. The Chancellor also congratulated Georgia Institute of Technology (GIT) President G.P. "Bud" Peterson and Atlanta Metropolitan State College (AMSC) President Gary McGaha on their impending retirements and wished both of them well. He welcomed incoming AMSC Interim President Georj Lewis, who previously served as Vice President for Student Affairs at Georgia Southern University (GSOU), and thanked Georgia Gwinnett College (GGC) Interim President Mary Beth Walker for her service during her tenure at GGC. The Chancellor also welcomed incoming University of West Georgia Interim President Michael Crafton. Lastly, he thanked outgoing GSOU Interim President Shelley Nickel for her many years of service to the USG and the State of Georgia and wished her well in retirement.

Chancellor Wrigley congratulated the approximately 32,500 graduates of the Spring Class of 2019 from across the USG. He thanked Executive Vice Chancellor & Chief Academic Officer Tristan Denley and the rest of the College 2025 team for their hard work during the past year. The Chancellor announced a new initiative stemming from the work of College 2025 that will design and implement a revamped core curriculum at all USG institutions by Fall 2020. The new curriculum will help students better understand why they study what they study, allowing them to make deeper connections to their purpose on campus.

Chancellor Wrigley then shared some highlights from across the University System. He congratulated State Librarian and Associate Vice Chancellor for Libraries Julie Walker on her election as a regional delegate to the Online Computer Library Center Global Council. He also recognized the 33 graduates of this year's USG Executive Leadership Institute.

Chancellor Wrigley concluded his remarks with a historical note. On this day in 1804, Meriweather Lewis and William Clark embarked on a journey to the Pacific Ocean that would change the shape and history of America.

<u>SPOTLIGHT – GLASS: GEORGIA LIBRARIES FOR ACCESSIBLE STATEWIDE SERVICES</u>

State Librarian and Associate Vice Chancellor for Libraries Julie Walker provided an overview of the services offered by the Georgia Public Library Service (GPLS), which joined the USG in 2000. Through the state's 407 public libraries, the GPLS helps patrons learn marketable job skills, builds a foundation for early literacy, and provides access to high-speed internet service; it also makes library materials easily accessible to citizens across the state through the PINES statewide interlibrary loan program.

Assistant State Librarian Pat Herndon spoke about the GPLS' Georgia Libraries for Accessible Statewide Services (GLASS) program, which provides library materials for blind and physically handicapped patrons who are unable to read standard print. Mr. Stuart Levenson, a longtime GLASS patron, spoke of the importance of the program on his education and quality of life.

STUDENT OUTCOMES

Associate Vice Chancellor of Research & Policy Analysis Angela Bell gave a demonstration of the new student outcomes section of the USG website. This tool includes an update on academic and financial student outcomes for each USG institution, including individual enrollment profiles that are related to the core USG priorities of affordability, efficiency, and degree attainment. Dr. Bell also spoke of the Know More, Borrow Less initiative, which is designed to eliminate financial barriers to aid, increase students' and families' understanding of borrowing, and minimize debt.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto. Upon motions made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Committee on Academic Affairs
- the Committee on Finance & Business Operations
- the Committee on Intercollegiate Athletics
- the Committee on Internal Audit, Risk, and Compliance
- the Committee on Organization & Law
- the Committee on Personnel & Benefits
- the Committee on Real Estate & Facilities

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

There was none.

PETITIONS AND COMMUNICATIONS

There were no petitions. Secretary to the Board Edward Tate announced that the next Board of Regents meeting will be held on August 8, 2019, at the Board's offices in Atlanta.

EXECUTIVE SESSION

Following the announcement on Petitions and Communications, Chairman Waters called for an executive session at approximately 1:34 p.m. to discuss personnel matters and litigation. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Chairman Waters reconvened the Board meeting in its regular session at approximately 2:45 p.m. and announced that the Board took no actions during the executive session.

With motion made and variously seconded, the Regents present voted unanimously to reappoint all USG presidents for the 2019-2020 academic year as recommended, with the exception of SSU President Cheryl Dozier and AMSC President Gary McGaha, who are retiring, and GIT President G.P. "Bud" Peterson, who is reappointed until his successor starts. The Board approved the compensation of each such president reappointed in the amount and character presented to the Board.

With motion made and variously seconded, the Regents present approved up to \$60,000 in additional compensation to fund Albany State University President Marion Fedrick's pursuit of an Executive Doctorate in Higher Education at the University of Georgia.

With motion made and variously seconded, the Regents present voted unanimously to give notice pursuant to O.C.G.A. § 45-7-7 that the Board intends to vote on a merit increase of 2% for Chancellor Steve Wrigley at a future meeting at least 30 days from now.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 2:48 p.m.

Don L. Waters

Chairman, Board of Regents

University System of Georgia

Edward M. Tate

Secretary, Board of Regents

University System of Georgia

MINUTES OF THE COMMITTEE ON INTERCOLLEGIATE ATHLETICS

The Committee on Intercollegiate Athletics of the Board of Regents of the University System of Georgia met at approximately 9:00 a.m. in Room 8135 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Vice Chairman Benjamin J. Tarbutton, III, called the meeting to order. Present, in addition to Vice Chairman Tarbutton, were Regents C. Thomas Hopkins, Jr., and Sachin Shailendra. Chancellor Steve Wrigley and Board Chairman Don L. Waters also were present. Committee Chairman Donald M. Leebern, Jr., and Regent Sarah-Elizabeth Reed were excused.

INFORMATION ITEM

Vice Chancellor for Organizational Effectiveness John Fuchko, III, presented the Fiscal Year 2018 annual athletics report as required by Board Policy 4.5.6, Monitoring. The report highlighted institutional compliance with athletics subsidy requirements and annual expense growth limits implemented as part of the changes to the Athletics Policy approved at the May 2016 Board meeting.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 9:22 a.m.

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:19 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman C. Thomas Hopkins, Jr., called the meeting to order. Present, in addition to Chairman Hopkins, were Committee Vice Chairman Chris Cummiskey, Regents C. Dean Alford, W. Allen Gudenrath, Bárbara Rivera Holmes, Laura Marsh, Sarah-Elizabeth Reed, and E. Scott Smith. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

- 1. The Committee approved a request to revise the University of North Georgia's institutional mission statement.
- 2. The Committee approved the establishment of a Bachelor of Science with a major in health promotion at Augusta University.
- 3. The Committee approved the establishment of a Bachelor of Arts with a major in health, society, and policy at Augusta University.
- 4. The Committee approved the establishment of a Bachelor of Science with a major in engineering technology at Valdosta State University.
- 5. The Committee approved the establishment of a Bachelor of Science/Master of Science with a major in robotics engineering at Columbus State University.
- 6. The Committee approved the establishment of a Master of Arts in technical and professional writing at Middle Georgia State University.
- 7. The Committee approved the establishment of a Master of Health Administration at the University of Georgia.
- 8. The Committee approved the termination of an academic degree at Georgia State University.
- 9. The Committee approved a request to establish the Andalusia Institute at Georgia College and State University.
- 10. The Committee approved a request to waive Board of Regents Policy 8.3.7.4, Award of Tenure, and award tenure upon appointment for two faculty members at Augusta University and one faculty member at Georgia Institute of Technology.

CONSENT ITEM

11. The Committee adopted new endowed faculty positions at the University of Georgia, Georgia State University, and the Georgia Institute of Technology.

INFORMATION ITEMS

- 12. Chief Academic Officer and Executive Vice Chancellor of Academic Affairs Dr. Tristan Denley provided an overview of a special tuition rate for the Georgia FinTech Academy.
- 13. Dr. Denley introduced a proposal to create an honors designation for exemplary students who graduate from teacher education programs.

- 14. Dr. Denley announced that the 2019 Nursing Summit will be held at Augusta University on July 10-11, 2019.
- 15. Dr. Denley informed the Committee that the USG will undertake a general education curriculum redesign based on the findings of the College 2025 task force.
- 16. Mr. LeDarius Scott, Student Government Association President at Augusta University, presented the 2018-2019 Annual Student Advisory Committee Summary of Activities.
- 17. Dr. Scott Pegan, Associate Professor at the University of Georgia and Chair of the USG Faculty Council, presented the 2018-2019 USG Faculty Council Annual Summary of Activities.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 11:10 a.m.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:10 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Committee Vice Chairwoman Laura Marsh; Regents C. Dean Alford; Chris Cummiskey; W. Allen Gudenrath; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; and E. Scott Smith. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEM

1. The Committee approved a proposed revision to the *Board of Regents Policy Manual*, Section 6.26, Application for Discretionary Review.

EXECUTIVE SESSION

Chairwoman Reed called for an executive session at approximately 11:12 a.m. to discuss personnel and litigation matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Chairwoman Reed reconvened the committee in its regular session at 11:16 a.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 11:18 a.m.

MINUTES OF THE COMMITTEE ON PERSONNEL & BENEFITS

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met at approximately 10:19 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Chairman Wilheit, were Regents Erin Hames; James M. Hull; Neil L. Pruitt, Jr.; Sachin Shailendra; and Kessel D. Stelling, Jr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Committee Vice Chairman Richard L. Tucker; Regents Donald M. Leebern, Jr.; and Benjamin J. Tarbutton, III, were excused. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEM

1. The Committee approved a proposed revision to the *Board of Regents Policy Manual*, Section 8.2.19, Tuition Assistance Program.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 10:21 a.m.

MINUTES OF THE COMMITTEE ON FINANCE & BUSINESS OPERATIONS

The Committee on Finance & Business Operations of the Board of Regents of the University System of Georgia met at approximately 10:21 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Sachin Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Regents Erin Hames; James M. Hull; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don. L Waters, and Board Vice Chairman T. Rogers Wade also were present. Committee Vice Chairman Donald M. Leebern, Jr., and Regent Richard L. Tucker were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

1. Executive Vice Chancellor for Strategy and Fiscal Affairs Tracey Cook gave a presentation on the FY 2019 Third Quarter Revenues and Expenditures for the University System of Georgia.

ACTION ITEMS

- 2. The Committee approved a proposed revision to the *Board of Regents Policy Manual*, Section 7.5.1, Banking.
- 3. The Committee approved the establishment of a special tuition rate for the Georgia FinTech Academy.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 10:30 a.m.

MINUTES OF THE COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of the University System of Georgia met at approximately 10:30 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Committee Vice Chairwoman Erin Hames; Regents James M. Hull; Neil L. Pruitt, Jr.; Sachin Shailendra; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Regents Donald M. Leebern, Jr., and Richard L. Tucker were excused. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEMS

- 1. The Committee approved a proposed revision to the *Board of Regents Policy Manual*, Section 8.2.18.2, Conflicts of Interest, Conflicts of Commitment and Outside Activities.
- 2. Interim Vice Chancellor for Internal Audit and Chief Audit Officer Claire Arnold presented rolling audit plans for the next 18 months for the University System Office and each USG institution.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 10:45 a.m.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 10:45 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Benjamin J. Tarbutton, III, called the meeting to order. Present, in addition to Chairman Tarbutton, were Committee Vice Chairman Neil L. Pruitt, Jr.; Regents Erin Hames; James M. Hull; Sachin Shailendra; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Regents Donald M. Leebern, Jr., and Richard L. Tucker were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. Vice Chancellor for Real Estate & Facilities Jim James informed the Committee about a proposed facilities management program for student housing at several institutions.

CONSENT ITEMS

- 2. The Committee adopted the Resolution 2020 General Obligation Bond Issue requesting the issuance of bonds through the Georgia State Financing and Investment Commission.
- 3. The Committee authorized Project No. BR-90-1903, Kennesaw Campus Entry, at Kennesaw State University.
- 4. The Committee authorized Project No. BR-30-1904, Guaranteed Energy Savings Performance Contract, at the Georgia Institute of Technology.
- 5. The Committee authorized Project No. BR-30-1905, Tenth Street Chiller Plant Resiliency Improvements, at the Georgia Institute of Technology.
- 6. The Committee authorized Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, at the University of Georgia.
- 7. The Committee authorized a budget modification for Project No. BR-10-1901, Center for Art and Nature, for the State Botanical Garden of Georgia at the University of Georgia.
- 8. The Committee authorized the execution of a rental agreement amendment for 608 Massachusetts Avenue, NE, Washington, District of Columbia, for the University of Georgia.
- 9. The Committee authorized the execution of a rental agreement for the Coastal Georgia Center, 305 Fahm Street, Savannah, for Savannah State University.
- 10. The Committee authorized the execution of a ground lease for a Solar Energy Generation Facility at Fort Valley State University.

APPROVAL ITEMS

- 11. The Committee approved proposed revisions to the *Board of Regents Policy Manual*, Section 7.7.5, Background Checks of Supplier and Contractor Employees.
- 12. The Committee approved the naming of Dooley Field at the University of Georgia.
- 13. The Committee authorized the demolition of buildings located at 828 & 830 West Peachtree Street, Atlanta, for the Georgia Institute of Technology.

14. The Committee authorized the demolition of Watson Hall, 1601 Maple Street, Carrollton, for the University of West Georgia.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:08 a.m.

MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA Atlanta, Georgia June 6, 2019

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Thursday, June 6, 2019, via a special called telephonic meeting. The Chairman of the Board, Regent Don L. Waters, called the meeting to order at approximately 11:00 a.m. Present, in addition to Chairman Waters, were Board Vice Chairman T. Rogers Wade; Regents C. Dean Alford; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin Shailendra; Kessel D. Stelling, Jr.; and Benjamin J. Tarbutton, III. Regents Chris Cummiskey; Donald M. Leebern, Jr.; Laura Marsh; E. Scott Smith; Richard L. Tucker; and Philip A. Wilheit, Sr., were excused.

EXECUTIVE SESSION

At approximately 11:02 a.m., Chairman Waters called for an executive session for the purpose of discussing personnel matters. With motion made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Chairman Waters reconvened the Board meeting in its regular session at approximately 11:11 a.m. and announced that no actions were taken during the executive session.

NEW BUSINESS

With motion made and variously seconded, the Regents present voted unanimously to name Dr. Ángel Cabrera as the finalist for the position of Georgia Institute of Technology president. The finalist will be presented for full Board of Regents consideration during a future meeting.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at approximately 11:16 a.m.

Don L. Waters

Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE MEETING OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA Atlanta, Georgia June 13, 2019

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Thursday, June 13, 2019, via a special called telephonic meeting. The Chairman of the Board, Regent Don L. Waters, called the meeting to order at approximately 11:45 a.m. Present, in addition to Chairman Waters, were Board Vice Chairman T. Rogers Wade; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Laura Marsh; Sarah-Elizabeth Reed; Sachin Shailendra; E. Scott Smith; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr.. Regents C. Dean Alford; Chris Cummiskey; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; and Richard L. Tucker were excused.

EXECUTIVE SESSION

At approximately 11:48 a.m., Chairman Waters called for an executive session for the purpose of discussing personnel matters. With motion made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Chairman Waters reconvened the Board meeting in its regular session at approximately 11:50 a.m. and announced that no actions were taken during the executive session.

OLD BUSINESS

Following a motion made by Regent Tarbutton and variously seconded, the Regents present voted unanimously to appoint previously named finalist Dr. Ángel Cabrera as President of the Georgia Institute of Technology with an annual total compensation of \$975,000, divided among salary, deferred compensation and an allowance, as negotiated by the Chancellor, as well as a one-time \$175,000 hiring incentive payment from the Georgia Tech Foundation to deferred compensation, with a final start date to be determined by Dr. Cabrera and the Chancellor.

With motion made and variously seconded, the Regents present voted unanimously to reappoint Dr. Steve Wrigley as Chancellor of the University System of Georgia for the 2020 Fiscal Year, with a 2% merit compensation increase, as previously recommended pursuant to O.C.G.A. § 45-7-7.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at approximately 11:55 a.m.

Don L. Waters

Chairman, Board of Regents

University System of Georgia

Edward M. Tate

Secretary, Board of Regents

University System of Georgia

AGENDA

PERSONNEL AND BENEFITS

August 8, 2019

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APPROVAL ITEM

1. Approval of Healthcare Plan Changes and Premiums for Plan Year 2020

1

Personnel and Benefits August 8, 2019

1. Approval of Healthcare Plan Changes and Premiums for Plan Year 2020

Ms. Karin Elliott, Associate Vice Chancellor for Total Rewards, will present for approval, the healthcare plan changes and premiums for plan year 2020 as shown in the following Appendices for the University System of Georgia healthcare plans to become effective January 1, 2020.

Personnel and Benefits August 8, 2019

2. Approval of 2020 Medicare Eligible Retiree Healthcare Contribution for Plan Year 2020

Ms. Karin Elliott, Associate Vice Chancellor for Total Rewards, will present for approval the 2020 Medicare Eligible Retiree Healthcare Contribution to become effective January 1, 2020.

AGENDA

COMMITTEE ON ACADAMIC AFFAIRS

August 8, 2019

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• <u>Information Item: Delegation of Authority Action Regarding the transfer of the Regents Professorship at the University of Georgia (UGA) to the University of North Georgia (UNG)</u>

<u>Approved Item:</u> The Governor Nathan Deal's Regents Professorship will be at the University of North Georgia, effective July 18, 2019.

<u>Background:</u> At its January 9, 2019 Board of Regents meeting, Governor Nathan Deal was named as a Regents Professorship at the University of Georgia. On July 18, 2019, under Delegated Authority granted to Chancellor Wrigley during its April 16, 2019 Board of Regents Meeting, Chancellor Wrigley approved a request by the University of Georgia and the University of North Georgia to transfer Governor Deal's Regents Professorship in accordance with the resolution, such actions are to be reported to the Board, or appropriate committee thereof, as an information item during the following Board meeting.

• <u>Information Item: Film and Cyber Security nexus degrees, Columbus State</u> <u>University</u>

Abstract: At its June 2019 meeting, SACSCOC approved the first ever nexus degree for Columbus State University. This is an important milestone in adding a new credential at our universities in order to further meet the critical workforce needs of Georgia. Each institution that offers a nexus degree must submit the first one for SACSCOC approval. Upon SACSCOC approval institutions will not need to have future nexus degrees approved by SACSCOC.

1. Revision of Georgia Southern University Institutional Mission Statement

Recommended: That the Board approve the request of President Kyle Marrero that Georgia Southern University ("GASOU") to revise its institutional mission statement, effective August 8, 2019.

Current Institutional Mission Statement:

Georgia Southern University is a public comprehensive and Carnegie Doctoral/Research university offering associates, bachelors, masters, and doctoral degrees in nationally accredited programs in the liberal arts, sciences, and professional disciplines.

The University provides transformative learning opportunities to meet the needs of a diverse student population through its legacy of commitment to academic excellence and personal attention. Through the shared resources of its multiple locations, the University creates vibrant learning environments that foster an inclusive, student-centered culture of engagement designed to prepare students for lifelong service as scholars, leaders, and responsible stewards of their communities. The University enhances the quality of life and drives economic development in the Coastal Georgia region, the State of Georgia, and beyond by supporting collaborative efforts in technological innovation, scientific advancement, education, health services, artistic creativity, and cultural enrichment. Faculty, staff, and students embrace the values of integrity, civility, kindness, respect, sustainability, citizenship, and social responsibility in every facet of the University.

Proposed Institutional Mission Statement:

At Georgia Southern University, our learner-centered culture prepares us to think, lead, teach, and serve. We value collaboration, academic excellence, discovery and innovation, integrity, openness and inclusion, and sustainability. We promote talent and economic development to enhance quality of life through scholarly pursuits, cultural enrichment, student life, and community engagement across distinctive campuses. Our success is measured by the global impact of our students, faculty, staff, and alumni.

2. Revision of Kennesaw State University Institutional Mission Statement

Recommended: That the Board approve the request of President Pamela Whitten that Kennesaw State University ("KSU") to revise its institutional mission statement, effective August 8, 2019.

Current Institutional Mission Statement:

Kennesaw State University offers high-quality and productive undergraduate, graduate, continuing education, and co-curricular programs. These include learning opportunities in architecture, the arts, business, computing, education, engineering and engineering technology, health and human services, honors experiences, humanities and social sciences, interdisciplinary studies, leadership development, the natural and physical sciences, study abroad, and other related disciplines. The University's research, scholarship, creative activities, and public service initiatives expand and apply knowledge, contribute to economic development, and improve the quality of life in local communities, Georgia, the nation, and the world.

The KSU community values open, honest, and thoughtful intellectual inquiry, innovative and creative problem solving, professionalism, expertise, collaboration, integrity and ethical behavior, engaged citizenship, global understanding, sustainability, mutual respect, and appreciation of human and cultural diversity. The University community strives continually to enhance student success, improve institutional quality, and respond to public demand for higher education.

Proposed Institutional Mission Statement:

At Kennesaw State, we serve as a powerful example of the impact a student-centered, research-driven university education can deliver. We help students succeed through exploration, collaboration, and rigor, uniting a diverse spectrum of backgrounds and talents. At KSU, students become the individuals who people want as colleagues and leaders.

3. <u>Establishment of a Bachelor of Science with a major in data science, College of Coastal Georgia</u>

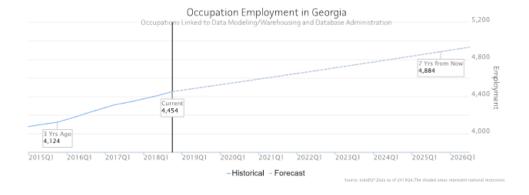
Recommended: That the Board approve the request of President Michelle Johnson that College of Coastal Georgia ("CCGA") be authorized to establish a Bachelor of Science with a major in data science, effective August 8, 2019.

<u>Need and Demand:</u> The College of Coastal Georgia collects and analyzes program data annually, including degree production, workforce responsiveness, quality, and mission-appropriateness. This degree proposal for a B.S. in Data Science is based on a careful analysis of these factors. In the development of the degree, it was observed that, nationally, most degree programs in Data Science are offered at the master's level. Such programs produce graduates that are marketable to large-sale businesses and industries with national reach often located in urban centers.

Our degree is designed produce talented, bachelor's-prepared graduates ready to respond to local and regional workforce need. Big Data underlies every aspect of modern life and work, and this is true of every population center, including Southeast Georgia. The 2018 report on local high demand career opportunities within the coastal Georgia region identified local workforce need echoing trends that have been identified at the state level. The report identifies needs in areas that are directly addressed by our proposed degree program and its concentrations: Information Technology, Logistics, Manufacturing, Management, and Medicine & Health.

 $(\underline{http://worksourcecoastal.org/site/assets/uploads/PY18-QTR-1-New-Career-Opportunity-Report.pdf})$

Using the Chmura Economics' labor market data and job postings data software platform called JobsEQ, we were also able to pull state-level data indicating an upward trend in demand for the analytics-related CIP Data Modeling/Warehousing and Database Administration (11.0802) and a regional report on the concentration of jobs. (See the graph and map below.) Given the national and regional trends in demand, we expect that our Data Science degree will draw significant enrollment.



3. <u>Establishment of a Bachelor of Science with a major in data science, College of Coastal Georgia (Continued)</u>

Georgia, Occupation Concentration by Place of Work for Occupations Linked to Data Modeling/Warehousing and Database Administration





Program Summary: The B.S. in Data Science proposes concentrations in computational methods, healthcare analytics, financial analytics ("FinTech"), marketing, and entrepreneurship. Four of the five concentrations in the program are housed within the School of Business and Public Management, making the degree a truly interdisciplinary venture, providing support for our existing degree programs while providing students with opportunities to develop computational and analytical skills that are required to contribute to the modern, data-rich economy. Moreover, these concentrations are directly tied to the bachelor's degree talent gap area where demand outstrips supply, as outlined in the Metro Atlanta Chamber of Commerce Gaps Analysis report (https://www.metroatlantachamber.com/assets/ytyf-policymaker-and-educator-report_8mwXLVK.pdf): Business, Management, and Marketing; Health Professions; and Computer & Information Science

<u>List of Similar Existing USG Programs and Productivity:</u> Currently this degree will be the first offered in the state college sector.

FY2016	FY2017	FY2018	3 Year Avg.
180	161	162	168
8	14	17	13
62	62	43	56
17	14	11	14
	180	180 161 8 14 62 62	180 161 162 8 14 17 62 62 43

¹ Generic bachelor degree in mathematics. There are 20 bachelor degrees in mathematics across all sectors. Did not include B.S. with a major in mathematics with teacher certification.

3. Establishment of a Bachelor of Science with a major in data science, College of Coastal Georgia (Continued)

Fiscal and Facilities Impact:

None

<u>Accountability:</u> The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

4. Establishment of a Master of Science with a major in biological and computational mathematics, Augusta University.

Recommended: That the Board approve the request of President Brooks Keel that Augusta University ("AU") be authorized to establish a Master of Science with a major in biological and computational mathematics, effective August 8, 2019.

<u>Need and Demand:</u> It will prepare students to enter jobs in industry requiring quantitative abilities and modeling skills, with a unique focus on the biosciences. This unique focus will serve the growing life and health sciences industry in Georgia and the surrounding region.

The federal Bureau of Labor Statistics (BLS) reports that "employment of mathematicians is projected to grow 21% from 2014 to 2024, much faster than the average for all occupations." Further, the BLS reports that the general area of "professional, scientific, and technical services" will see a 34.5% increase in jobs between 2014 and 2024. The BLS also reports that job seekers with a graduate degree in mathematics, very strong quantitative and data analysis skills, and some exposure to a related field should have the best job prospects. The state of Georgia's Labor Market Explorer estimates that employment of mathematicians is projected to grow 30 percent from 2016 to 2026, and that mathematicians will be needed in the scientific research and development services and pharmaceutical and medicine manufacturing industries. Additionally, the state of Georgia predicts that individuals with a background in advanced mathematical techniques and modeling also may find good job opportunities in other, closely related fields (source: http://explorer.gdol.ga.gov, National Supply and Demand Summary). Mathematicians are in demand at government agencies. Augusta's position as a hub for health and medicine, as well as its proximity to the Savannah River National Labs (SNRL), the Oak Ridge National Laboratory, and Fort Gordon makes an M.S. in Biological and Computational Mathematics at Augusta University an attractive one. Data provided by the Burning Glass platform shows over 30 companies in the region who are actively recruiting mathematicians, many of whom are expressly searching for mathematicians with specializations in modeling, biological mathematics, or computational mathematics

Program Summary: The proposed program will be a two-year program requiring 36 credit hours. The initial program will be a non-thesis program where students will be required to take comprehensive exams spanning three of the courses in their plan of study. Additionally, there will be a research/interdisciplinary requirement; this requirement can be fulfilled by completion of a graduate research project, completion of a research seminar in which the student gains familiarity with the current literature, or by taking an approved course outside the department of mathematics where techniques of applied mathematics are used. The Society of Industrial and Applied Mathematics (SIAM) lists five key skill areas for non-academic mathematicians: modeling, teamwork, computation, interdisciplinary skills, and communications. The modeling focus of the program ensures that graduates of this program will have skill in this area. The program's curriculum, specifically a required course in computational linear algebra and electives in numerical analysis and optimization, will give its graduates a strong base in computational mathematics.

4. Establishment of a Master of Science with a major in biological and computational mathematics, Augusta University (Continued)

List of Similar Existing USG Programs and Productivity:

Six master's level degree programs in the area of mathematics, not including programs in statistics, mathematics education, or financial mathematics, exist in the University System of Georgia. See Table 1 on the following page. The proposed program's emphasis on applications in mathematical modeling and applications in the biosciences clearly differentiates this program from the M.S. programs in Applied Mathematics at the University of West Georgia, Kennesaw State University and Georgia Southern University.

Enrollments and Degrees Conferred ¹	FY2016	FY2017	FY2018	3 Year
				Avg.
Georgia Southern University				
(Enrollment)	31	38	33	34
(Conferred)	14	11	12	12
University of West Georgia				
(Enrollment)	8	7	8	8
(Conferred)	5	4	3	4

¹ Mathematics degree programs (generic)

Fiscal and Facilities Impact:

None

<u>Accountability:</u> The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

5. <u>Establishment of a Master of Science in Supply Chain Analytics, Clayton State</u> University

Recommended: That the Board approve the request of President Tim Hynes that Clayton State University ("CLSU") be authorized to establish Master of Science in Supply Chain Analytics, effective August 8, 2019.

Need and Demand: Logistics and Supply Chain Management is one of the two largest concentrations in the MBA program with approximately 70 students in this concentration. In addition, there are currently 100 majors in the undergraduate business degree with a major in logistics and supply chain management. There are currently over 338 supply chain analytic positions in the Atlanta area. These include Kimberly-Clark, Accenture, Delta Airlines, ROI Healthcare Solutions, Google, Home Depot, Wells Fargo, Pensky, Deloitte, and Honeywell as well as many other area companies. The demand is expect to continue to grow in Georgia and across the nation at approximately 7%.

Program Summary: This program focuses on meeting industry needs for future employees in the analytics aspects of the supply chain. The program will provide the knowledge and development of student's skills in Supply Chain Analytics. Specific objectives of this program include: (1) an understanding of the relevant and current supply chain issues, (2) ability to develop alternative courses of action with regard to supply chain issues, (3) ability to apply analytical techniques to determine appropriateness of decision making, and (4) understanding the results organizational excellence.

List of Similar USG Programs and Productivity:

This is the first Masters' degree with a specific focus/application in supply chain analytics. Georgia Institute of Technology has a Master of Science in Supply Chain Engineering and Georgia College and State University has a Master of Logistics and Supply Chain Management.

Enrollments and Degrees Conferred	FY2016	FY2017	FY2018	3 Year Avg.
Georgia College and State University				
(Enrollment)	55	89	69	71
Conferred)	54	48	46	49
Georgia Institute of Technology				
(Enrollment)	76	79	66	74
(Conferred)	20	21	37	26

5. <u>Establishment of a Master of Science in Supply Chain Analytics, Clayton State University (Continued)</u>

Fiscal and Facilities Impact:

None

<u>Accountability:</u> The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

6. Establishment of a Master of Science in Strategic Leadership Development, Clayton State University

Recommended: That the Board approve the request of President Tim Hynes that Clayton State University ("CLSU") be authorized to establish a Master of Science in Strategic Leadership, effective August 8, 2019.

Need and Demand: There is a trend towards more specialized graduate degrees in the field of business. Generalist master's degrees such as the MBA are showing slowing enrollments of 3% globally while specialized master degrees are growing at rates of 30% or higher. (https://aacsb.edu/blog/2018/January/business-school). Georgia needs to produce highly trained and reliable workforce for the high demand careers in our state. One of the key trends identified by employers as critical is the development of "soft skills" such as communication, teamwork, problem solving, and critical thinking. Other skills and attributes that are needed across careers and sectors include leadership, ethics, teamwork, motivation, and decision-making in order to assume organizational leadership roles. A 2015 survey conducted by the Work Economic Forum identified top ten issues likely to impact the world ranked lack of leadership as the third most significant challenge we face with over 86% of the respondents pointing out a leadership crisis. A recent report by the Metro Atlanta Chamber of Commerce and Accenture "Georgia, Your Talent Your Future" identified the tip in-demand occupations, technical skills, and soft skills with communication, planning, organizational skills and building effective relationships being high on the list.

Program Summary: The Master of Strategic Leadership Development program focuses on: (1) preparing students for leadership positions, (2) providing a student-centered learning environment and on-line mentoring platform, (3) serving the Metro Atlanta and wider community by developing the next generation of strategic leaders. The curriculum is focused on equipping students with the knowledge, skills, and abilities to strategic lead teams and organizations and develop skills to navigate the ethical challenges in an increasing uncertain environment.

<u>List of Similar USG Programs and Productivity:</u> This will be the first online Master of Strategic Leadership Development degree in the USG. Columbus State University has a graduate program in Organizational Leadership-Leader Development Track.

Enrollments and Degrees Conferred ¹	FY2016	FY2017	FY2018	3 Year Avg.
Columbus State University				
(Enrollment)	62	58	55	58
Conferred)	57	58	33	49

¹ Master of Science in Organizational Leadership

6. Establishment of a Master of Science in Strategic Leadership Development, Clayton State University (Continued)

Fiscal and Facilities Impact:

None

<u>Accountability:</u> The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

7. Establishment of a Master of Science in Public Health, Columbus State University

Recommended: That the Board approve the request of President Chris Markwood that Columbus State University ("CSU") be authorized to establish a Master of Science in Public Health, effective August 8, 2019

Need and Demand: Columbus State University is an optimal setting for a Master of Public Health (MPH) program with a Maternal and Child Health concentration because Columbus, Muscogee County, Georgia is part of the 16 county West Central Health District, District 7. According to the latest data provided by the Georgia Department of Public Health, District 7 is considered a disparate health district due to the many chronic conditions and mortality rates that exceed state or national levels. Data from the Georgia State Office of Rural Health indicate rural Georgians living in District 7 are less healthy, more likely to be under-insured or uninsured, and more likely to suffer from heart disease, obesity, diabetes and cancer compared to those living in urban areas. Additionally, the teen pregnancy rates for girls 10-17 years in all counties of the West Central Health District exceed the rates of other regions in the state of Georgia according to the Georgia Department of Community Health. Our continued relationships with the community and local organizations support our ability to develop and deliver a strong MPH program.

There is a positive outlook for job growth in public health related occupations nationally and regionally. The Bureau of Labor Statistics projects a 16% growth for health educator and community health worker jobs for the 2016-2026 time period, and projected growth in Georgia is 13-26% growth for health educator and community health worker jobs (https://www.careeronestop.org; accessed 09/11/2018). The average projected growth for all occupations within the same period is 7%. (https://www.careeronestop.org; accessed 09/11/2018).

Program Summary: The overall goal of the MPH program at CSU is synonymous with the goal of the Council on Education of Public Health (CEPH), which is "to enhance health in human populations through organized community effort" (Council on Education for Public Health, n.d.). The development of health educators and public health workers with knowledge and skills in public health theory and research related to maternal and child health is vital. The nation's health care system continues to address issues related to chronic illnesses, childhood obesity, and infectious diseases among our youth.

<u>List of Similar USG Programs and Productivity:</u> At the current time, educational institutions within Georgia that offer MPH programs are not located in the West Central region of the state. In addition, the existing programs do not offer public health programs that focus specifically on maternal and child health issues. Columbus State University's College of Education and Health Professions is committed to meeting the need of public health practices that contain this particular focus.

7. Establishment of a Master of Science in Public Health, Columbus State University (Continued)

Enrollments and Degrees Conferred	FY2016	FY2017	FY2018	3 Year Avg.
Fort Valley State University				
(Enrollment)	106	108	122	112
(Conferred)	18	36	34	35
Georgia Southern University				
(Enrollment)	148	133	103	128
(Conferred)	56	70	68	65
Augusta University				
(Enrollment)	65	70	61	65
(Conferred)				
Georgia State University				
(Enrollment)	289	300	253	281
(Conferred)				
University of Georgia				
(Enrollment)	145	145	133	141
(Conferred)				

Fiscal and Facilities Impact:

None

<u>Accountability:</u> The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

Program Termination Request

8. a. <u>Terminations of Academic Degrees, Columbus State University:</u>

Recommended: That the Board approve the request of President Chris Markwood that Columbus State University ("CSU") be authorized to terminate three degrees, effective August 8, 2019.

- Ed.S. in School Counseling
- MAT in School Library Media
- Med in School Library Media

Abstract: All three programs were deactivated and all students enrolled in the degrees have completed the programs. The institution has verified that there are no students enrolled in any of these degree programs. There is no adverse effect on faculty or students.

b. Termination of Academic Degrees, Georgia State University

Recommended: That the Board approve the request of President Mark Becker that Georgia State University ("GSU") be authorized to terminate an academic degree, effective August 8, 2019.

• MAT in Early Childhood Education

<u>Abstract:</u> The M.A.T. Early Childhood Education program was developed in 2011 to support a cohort of Teach for America (TFA) students. The department and college no longer collaborate with the TFA program. The M.A.T. Early Childhood Education program is not needed because the department has other programs like the M.A.T. Elementary Education program to meet students' needs. The institution has verified that there are no students enrolled in any of these degree programs. There is no adverse effect on faculty or students.

Program Termination Request (Continued)

c. Termination of Academic Degrees, University of Georgia

Recommended: That the Board approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to terminate three academic degrees, effective August 8, 2019.

• Ph.D. with a major in Social Foundations of Education

<u>Abstract:</u> This doctoral degree was deactivated and all students enrolled in the degree have completed the program. The institution has verified that there are no students enrolled in any of these degree programs. There is no adverse effect on faculty or students.

d. Termination of Academic Degrees, University of West Georgia

Recommended: That the Board approve the request of Interim President Micheal Crafton that the University of West Georgia ("UWG") be authorized to terminate one academic degree, effective August 8, 2019.

• B.S. in Economic Secondary Education

Abstract: This degree was deactivated and all students enrolled in the degree have completed the program. The institution has verified that there are no students enrolled in any of these degree programs. There is no adverse effect on faculty or students.

9. Request to waive Board of Regents Policy 8.3.7.2 Tenure

a. Joint Faculty Appointment

Recommended: That the Board approve the request to waive Board of Regents Policy 8.3.7.4 and allow a tenured faculty member at Georgia State University to hold a joint tenured faculty position at Georgia Institute of Technology.

<u>Abstract:</u> BOR Policy 8.3.7.2 states that tenure resides at the institutional level. Institutional responsibility for employment of a tenured individual is to the extent of continued employment on a 100 percent workload basis for two out of every three consecutive academic terms until retirement, dismissal for cause, or release because of financial exigency or program modification s determined by the Board of Regents.

Dr. Vince Calhoun is a tenured faculty member at Georgia State University and serves as the founding director of the Center for Translational Research in Neuroimaging and Data Science (TReNDS), a joint effort between Georgia State University, Georgia Institute of Technology and Emory University. Dr. Calhoun will be applying for a National Science Foundation Engineering Research Center (ERC) award. This award is only issued to U.S. universities with engineering degrees at the undergraduate, masters, and doctoral levels. If funded, part of the work will be performed at GA Tech with a subaward to Georgia State. Georgia State University and Georgia Institute of Technology wish to have Dr. Calhoun hold joint tenured appointments at each institution. Dr. Calhoun would hold an 80% tenured appointment at Georgia State University and a 20% tenured appointment at Georgia Institute of Technology.

b. Tenure Upon Appointment

Recommended: That the Board approve the request to waive Board of Regents Policy 8.3.7.4 to allow the awarding of tenure upon appointment for a faculty member at Augusta University.

Abstract: Dr. Gasieniec has been employed at the University of Liverpool since 1997. He was appointed permanent Chair in the Department of Computer Science in 2003. Dr. Gasieniec is joining the School of Computer and Cyber Sciences at Augusta University on January 1, 2020. He received his M.Sc with Distinction in Computer Science and a Ph.D. with Distinction in Computer Science at Warsaw University. The research of Dr. Gasieniec was funded by several grants in the UK and European Union. His research is in broad applications of algorithmic techniques in several areas ranging from distributed networked computing to optimization and search problems.

10. Award of President Emerita:

Recommended: That the Board approve the request to grant President Cheryl Dozier the distinction and title of President Emerita, Savannah State University.

<u>Abstract:</u> Dr. Cheryl Dozier served as Savannah State University's from 2011 to 2019 as the institution's 13th president. President Dozier holds a Doctorate in Social Welfare from Hunter College at the Graduate Center of City University of New York. Under her leadership, Savannah State University, she acquired \$22.5 million in state funding dedicated to opening two STEM academic buildings, strengthened international education and global opportunities for faculty and students, and enhanced academic offerings to include the expansion of teacher education.

11. Establishment of Endowed Position:

a. <u>Establishment of the Connally Family Professorship in Reading Education</u>, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to establish the Connally Family Professorship in Reading Education, University of Georgia, effective August 8, 2019.

<u>Abstract:</u> The University of Georgia Foundation has verified funding of over \$260,302.01 sufficient to establish this position as required by Board of Regents Policy.

<u>In honor of:</u> Mr. Lindsay (Allen) Connally who was a 1929 graduate of the School of Commerce and graduated with honors at the age of 20. For two summers while as student, he worked for the Coca-Cola Company accompanying a salesman travelling his territory. He received a gift of \$1,000 which paid for almost 4 years. Mr. Connally enjoyed a 45 year successful career at Coca-Cola. Donor wishes to remain anonymous.

b. <u>Establishment of the Connally Family Professorship in Reading Education,</u> University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to establish the Donna Alvermann Professorship for Social Change, University of Georgia, effective August 8, 2019.

<u>Abstract:</u> The University of Georgia Foundation has verified funding of over \$304,405.00 sufficient to establish this position as required by Board of Regents Policy.

<u>Bio:</u> Donna Alvermann is a Distinguished Research Professor of Language and Literacy Education and also holds the Omer Clyde and Elizabeth Parr Aderhold Professorship in Education. She earned her Ph.D. in Reading and Language Arts Education from Syracuse University and joined the UGA faculty in 1982. Her research focuses on adolescents' digital literacies, including their comprehension of and production in digital environments such as social media. She is particularly interested in how online learning tools mediate young people's motivations and engagement in both informational and literary texts. She has authored numerous articles and three books and received many awards throughout her long and distinguished career.

12. <u>Named Faculty Positions</u>

Names regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are listed below:

Institution Name: Augusta University

University Faculty's Name: Dr. Brian H. Annex, M.D.

Named Position: J. Harold Harrison, MD, Distinguished University Chair in Vascular Medicine

Institution Name: Augusta University

University Faculty's Name: Dr. Jorge Cortes, M.D.

Named Position: Cecil F. Whitaker, Jr, MD, GRA Eminent Scholar Chair in Cancer

Institution Name: Kennesaw State University University Faculty's Name: Dr. Melih Madanoglu Named Position: Michael A. Leven Endowed Chair

Institution Name: University of Georgia

University Faculty's Name: Dr. James F. Brooks

Named Position: Carl and Sally Gable Distinguished Chair in Southern Colonial American

History

Institution Name: University of Georgia University Faculty's Name: Dr. Jason Cade

Named Position: John Alton Hosch Associate Professor of Law #4

Institution Name: University of Georgia University Faculty's Name: Dr. Justin Conrad

Named Position: Gary K. Bertsch Director of the Center for International Trade and Security

Institution Name: University of Georgia

University Faculty's Name: Dr. Patricia Hunt-Hurst

Named Position: Janette McGarity Barber Distinguished Professorship

Institution Name: University of Georgia

University Faculty's Name: Dr. Elizabeth Weeks Leonard

Named Position: Charles H. Kirbo Chair of Law

Institution Name: University of Georgia University Faculty's Name: Michael Ondaatje

Named Position: Delta Visiting Chair

Institution Name: University of Georgia University Faculty's Name: Trevor Paglen

Named Position: Lamar Dodd Professorial Chair of Art

Institution Name: University of Georgia

University Faculty's Name: Dr. Chad Schmiedt

Named Position: Alison Bradbury Chair in Feline Health

Institution Name: University of Georgia

University Faculty's Name: Dr. Richard Slatcher

Named Position: Gail M. Williamson Distinguished Professor in Health Psychology

Institution Name: University of Georgia

University Faculty's Name: Dr. Michael Strand

Named Position: H.M. Pulliam Chair

COMMITTEE ON ECONOMIC DEVELOPMENT

August 8, 2019

Agenda Item Page No.

INFORMATION ITEMS

1. University of North Georgia Economic Development Presentation

1

1. University of North Georgia Economic Development Presentation

Ben Jarrard, Executive Director for Government Relations and Economic Development at the University of North Georgia, will provide the committee an overview of the major goals and objectives of his department. In addition, he will be highlighting some of their work engaging and partnering with the business community.

COMMITTEE ON ORGANIZATION & LAW

August 8, 2019

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1. <u>Revision to the Policy Manual: Section 6.15.8.2 – Retention of Weapon and Badge: Retiring Police Officer</u>

PROPOSED NEW POLICY LANGUAGE:

6.15.8.2 Retention of Weapon and Badge: Retiring Police Officer

A USG law enforcement officer may request permission to retain their department weapon and receive a department badge denoting service when they have served under honorable conditions as defined by OCGA <u>35-1-20</u>, and, are either receiving state employee retirement system benefits, or leaving employment as a result of a line of duty disability from service to the University System of Georgia. Requests will be submitted to the USG institution police chief for review and approval upon verification the employee has met the required conditions. Police chiefs meeting the criteria may submit a request to the USG Police Chief.

2. Mutual Aid Agreements: East Georgia State College

East Georgia State College seeks the Board of Regents' permission to enter into mutually beneficial emergency services arrangements with the Bulloch County Sheriff's Office, the Emanuel County Sheriff's Office, Georgia Southern University, the Georgia State Patrol, and the Swainsboro Police Department.

3. Mutual Aid Agreement: South Georgia State College

South Georgia State College seeks the Board of Regents' permission to enter into a mutually beneficial emergency services arrangement with the City of Douglas.

4. Executive Session

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26 Applications for Discretionary Review and are typically personnel matters and issues of academic status.

COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

August 8, 2019

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COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

August 8, 2019

1. <u>Executive Session</u>

The Committee will meet in Executive Session.

COMMITTEE ON REAL ESTATE AND FACILITIES

August 8, 2019

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COMMITTEE ON REAL ESTATE AND FACILITIES

August 8, 2019

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COMMITTEE ON REAL ESTATE AND FACILITIES

August 8, 2019

1. Chancellor's Action

Jim James, Vice Chancellor for Real Estate and Facilities, will update the Board on an action taken by the Chancellor pursuant to authority delegated by the Board.



BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

JIM JAMES, VICE CHANCELLOR 270 WASHINGTON STREET, S.W. ATLANTA, GEORGIA 30334

404-962-3155 404-962-3188 JIM.JAMES@USG.EDU

June 6, 2019

Dr. Steve Wrigley Chancellor Board of Regents of the University System of Georgia 270 Washington Street SW Atlanta, Georgia 30334

Dear Chancellor Wrigley:

In accordance with the resolution approved by the Board of Regents in April 2019 granting you delegated authority to act on behalf of the Board, Real Estate and Facilities requests your consideration and authorization of a \$2,550,000 project to replace and upgrade mechanical/HVAC equipment at the Carmichael Student Center for Kennesaw State University ("KSU").

As the project is on a tight schedule and must be completed over the summer, your authorization under delegated authority is requested.

<u>Recommended</u>: Authorize Project No. BR-90-1905, Carmichael Student Center Mechanical/HVAC Upgrades, Kennesaw State University, with a total project budget of \$2,550,000, to be funded with institution funds.

<u>Understandings</u>: Constructed in the 1970s, Carmichael Student Center contains approximately 51,502 square feet of space and houses the University Bookstore, Market Place, and several dining venues. It is a focal point within KSU's Kennesaw campus for students, faculty, and staff. Although the facility has undergone multiple interior renovations over the years, most of the mechanical/HVAC and electrical equipment is original. Maintenance of this older equipment results in higher energy usage and decreased efficiencies.

The project scope includes the replacement and upgrade of the mechanical/HVAC equipment. A 15% - 20% reduction in energy usage and increase in overall efficiency is anticipated upon completion of the project.

The estimated construction cost for this project is \$2,450,000. The project is consistent with KSU's master plan.

Chancellor Wrigley June 5, 2019 Page 2

If the project is authorized, the University System Office staff and KSU will proceed with design and construction of the project in accordance with Board of Regents guidelines.

Thank you for your consideration of this project authorization for KSU.

Sincerely,

Jim James

Vice Chancellor for Facilities

cc:

Edward Tate, Vice Chancellor for Legal Affairs

Teresa MacCartney, Executive Vice Chancellor for Administration

Ashley Jones, Chief of Staff

Sandra Neuse, Associate Vice Chancellor, Real Estate and Facilities Sharon Pope, Assistant Vice Chancellor for Design and Construction

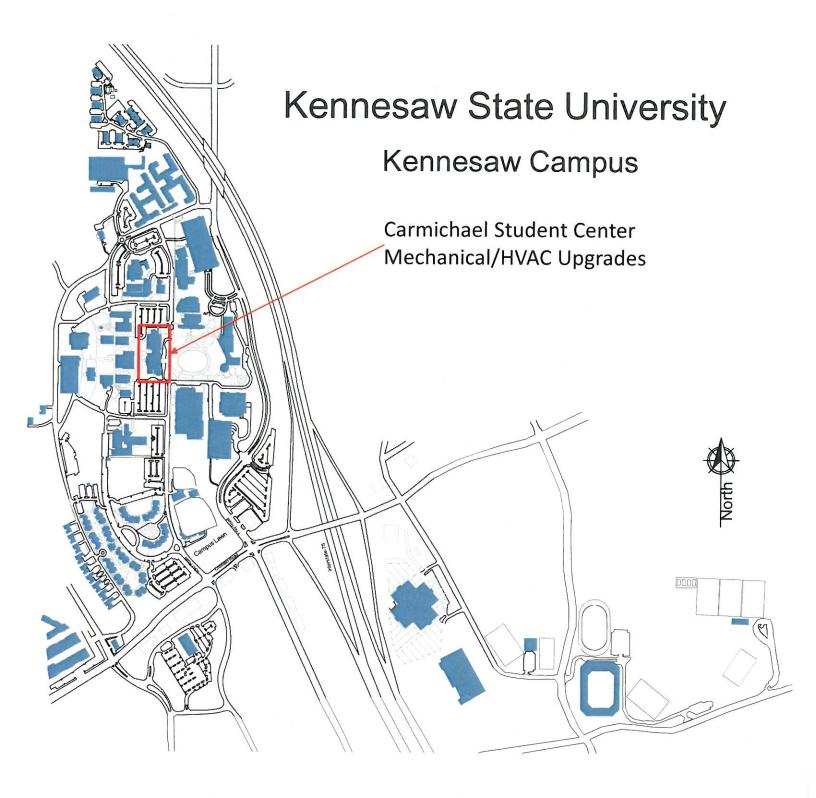
Samson Oyegunle, Program Manager

In accordance with the Board's April 2019 delegated authority resolution I have discussed this matter with the Chair and Vice Chair of the Board of Regents and authorize Project No. BR-90-1905, Carmichael Student Center Mechanical/HVAC Upgrades, for Kennesaw State University ("KSU") with a total project budget of \$2,550,000, to be funded with institution funds.

Steve Wrigley, Chancellor/

Date





2. Real Estate Actions Taken within Delegated Authority

The following are the real estate actions taken within the authority delegated by the Board to the Vice Chancellor for Real Estate and Facilities for the period beginning March 1, 2019 and ending June 30, 2019:

Acquisitions

<u>Institution</u>	<u>Location</u>	<u>Description</u>	<u>Purchase Price</u>
Georgia College & State University	Milledgeville, Georgia	300 West Thomas St. 0.70 acres	\$400,000
Georgia Gwinnett College	Lawrenceville, Georgia	Collins Ind. Way at University Center Ln. Tract 5, Lot 4 1.425 acres	\$450,000

Lease as Tenant

<u>Institution</u>	<u>Location</u>	Square Feet/Rent	<u>Use</u>
Augusta University	Athens, Georgia	2,557 sf (add'l) \$2,545.57/month (add'l)	College of Nursing Lease expansion
College of Coastal Georgia	Brunswick, Georgia	44 units \$3,333.33/month	Coastal Place Student Residence Lease extension
Columbus State University	Columbus, Georgia	1,687 sf \$1,125.00/month	Office space for Admissions & Development New lease
Columbus State University	Columbus, Georgia	5,000 sf \$2,208.16/month	Flexible space for meetings Lease extension
Columbus State University	Columbus, Georgia	12.61 acres \$10/month	Key Golf Studio Lease extension
Dalton State College	Dalton, Georgia	15,506 sf \$1,750.00/month	Office space (Ottinger Building) New lease

2. Real Estate Actions Taken within Delegated Authority (continued)

Lease as Tenant (continued)

<u>Institution</u>	<u>Location</u>	Square Feet/Rent	<u>Use</u>
Georgia Institute of Technology	Tucson, Arizona	5,440 sf \$8,171.32/month	GTRI Field Office Lease extension
Georgia Institute of Technology	Dublin, Georgia	2,368 sf \$2,928.78/month	Office space - Enterprise Innovation Institute Lease extension
Georgia Southern University	Savannah, Georgia	9,600 sf \$4,400.00/month	Warehouse space Lease extension
University of Georgia	Albany, Georgia	3,549 sf \$5,323.50/month	Office space - Small Business Dev. Center New lease
University of Georgia	Oxford, England	989 sf £1,768/month	Residential unit for faculty advisors

Lease as Landlord

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
Georgia Institute of Technology	Atlanta, Georgia	N/A	GT Athletic Association Lease expansion
University of Georgia	Athens, Georgia	1,905/sf \$3,476.82/month	Restaurant space Lease extension

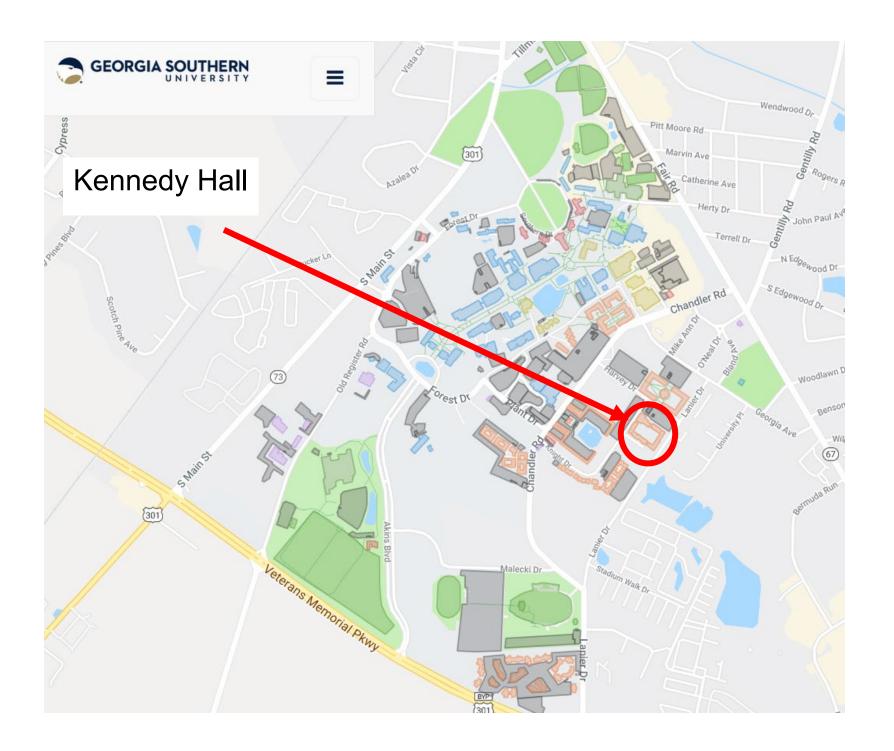
3. <u>Kennedy Hall Renovation, Georgia Southern University</u>

Georgia Southern University ("GSOU") proposes to renovate Kennedy Hall, a student-housing complex located in the residential sector of the Statesboro campus.

Constructed in 1998 with state general obligation bonds, Kennedy Hall contains 426 beds in a suite style configuration. Over the past few years, failures in the plumbing and HVAC systems have combined to create moisture problems in the complex. As it became increasingly difficult to maintain adequate humidity control, evidence of significant mold growth was found in a number of areas. An indoor air quality ("IAQ") assessment conducted in January 2019 confirmed the presence of elevated humidity levels and spore counts. To protect the student residents from environmental health issues, Kennedy Hall was vacated and students were relocated to alternate locations for the spring semester.

The proposed renovation would include the remediation and replacement of all drywall, insulation, carpets, and flooring affected by mold growth. A complete replacement of the HVAC system is planned, which would include new coils, chillers, restroom exhaust systems, makeup air, humidity controls, piping insulation, valves, ductwork and a building management system serving the entire complex. Where appropriate, minor interior enhancements would be completed to allow Kennedy Hall to meet the demands of the current and incoming student body.

The project is currently estimated to cost \$17,000,000, and is expected to be funded as a Public Private Venture. GSOU is engaging a design firm to better conceptualize and budget for any interior enhancements requested by its housing department.



4. <u>Authorization of Project No. BR-91-1901, Enrollment Center, Middle Georgia State University</u>

<u>Recommended</u>: That the Board authorize Project No. BR-91-1901, Enrollment Center, Middle Georgia State University ("MGSU"), with a total project budget of \$3,065,000. Funding would be provided by the Middle Georgia State University Foundation, Inc.

<u>Understandings</u>: Located near the entrance to its Macon campus, MGSU's enrollment center (the "Center") would serve as a key resource in helping prospective, incoming and current students navigate the process of applying to college, securing financial aid, meeting with academic advisors, registering for classes and transitioning into their professional careers. Totaling approximately 8,227 square feet, the Center would house offices for enrollment management, recruiting, transfer evaluation, financial aid, career counseling and other admissions and advising representatives. The estimated construction cost for the project is \$2,445,000.

If authorized by the Board, the University System Office staff and MGSU will proceed with design and construction of the project in accordance with Board of Regents procedures.



Middle Georgia State University

100 University Parkway Macon, Georgia 31206 (478) 471-2700 www.mga.edu

Macon Campus

- Administration (ADMIN) Academic Affairs •
 Finance & Operations President's Office •
 University Advancement
- 2 **Library (LIB)** Library Cafe Student Success Center Technical Assistance Center
- 3 Plant Operations (PLANT)
- 4 Campus Support Services (CSS) Police• Technology Resources
- 5 Mathematics (MATH) Mathematics Dept.
- 6 Auditorium (AUD) (Enterthrough Math Bldg.)

7. Charles H. Jones Building (JONES)

- School of Health Sciences History and Political Science Dept. Human Resources Natural Sciences Dept.
- 8 Professional Sciences Center (PSC) School of Business Cafe Diem Continuing Education Hatcher Conference Center School of Information Technology
- 9 Teacher Education Bullding (TEB)

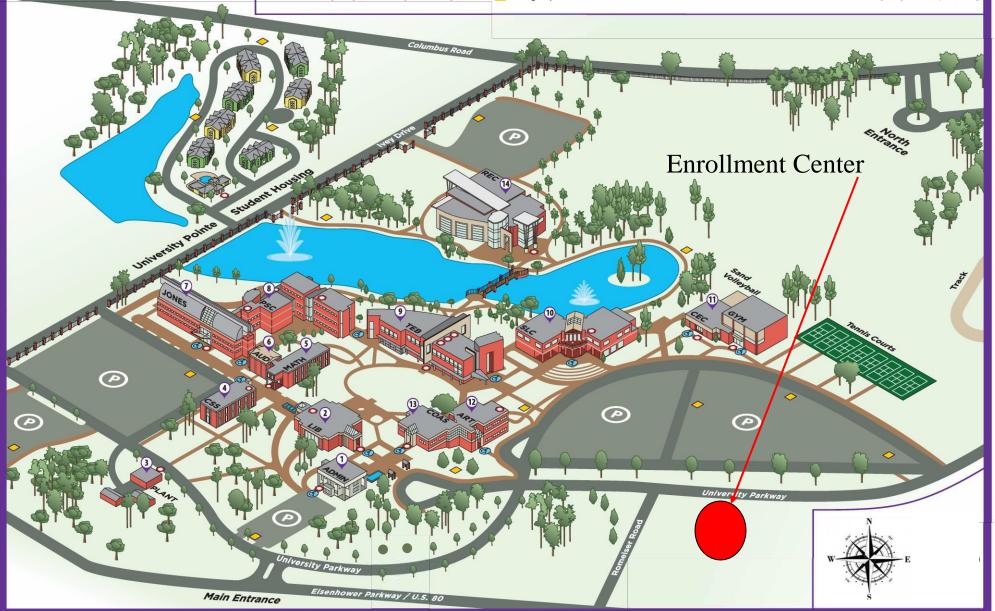
School of Education & Behavioral Sciences (Psychology, Sociology & Criminal Justice)

Q AED / Defibrillator Locations @ Accessible Entrance

Emergency Call Box

- 10 Student Life Center (SLC) Admissions Auxiliary
 Services Campus Store Bursar Camelot Court (dining) •
 Career Center Counseling and Disability Services •
 Enrollment Services Financial Aid Game Room Registrar •
 Student Affairs Student Life Student Support Services •
 Testing Center
- 11. Community Education Center (CEC)

 Gymnasium (GYM) Health Clinic Music Dept.
- 12 Arts Complex (ART) Art Studio Rehearsal Hall Theatre
- 13, College of Arts & Sciences (COAS) English Dept. Media, Culture & the Arts Dept.
- 14. Recreation & Wellness Center (REC) Duke's Spot (dining)



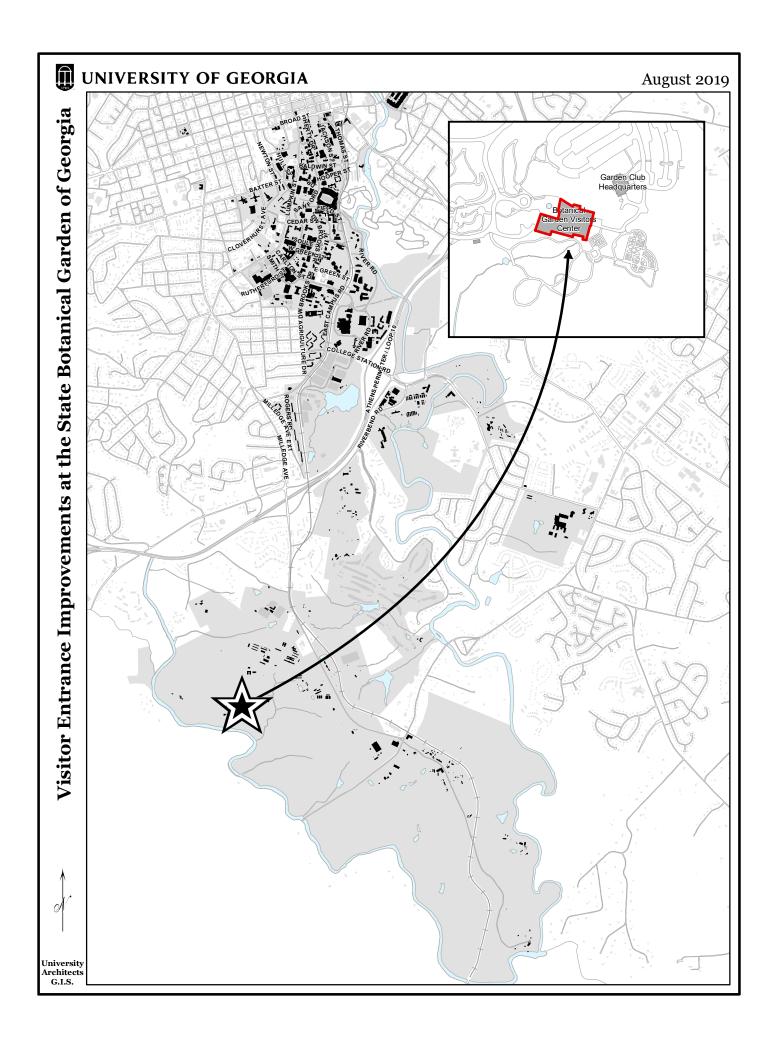
5. <u>Authorization of Project No. BR-10-2001, Visitor Entrance Improvements, State</u> <u>Botanical Garden of Georgia, University of Georgia</u>

<u>Recommended</u>: That the Board authorize Project No. BR-10-2001, Visitor Entrance Improvements at the State Botanical Garden of Georgia, University of Georgia ("UGA"), with a total project budget of \$2,570,000. Funding would be sourced entirely from donor funds.

<u>Understandings</u>: Located in Athens, the State Botanical Garden of Georgia ("SBG") receives over 240,000 visitors annually and provides outdoor classroom, research and instructional laboratory opportunities for statewide outreach. This project would enhance accessibility to and connectivity within SBG amenities including, but not limited to, the Visitor Center, the Alice H. Richards Children's Garden and the future Center for Art and Nature.

The project would mitigate a 30-foot change in elevation from the main, upper-level parking lot to the Visitor Center by connecting an elevated level walkway to a single-stop elevator serving the arrival plaza. These site improvements would provide a clearly delineated entry point for all SBG visitors, who would then choose their destination within the garden environs. The project scope also includes installation of additional display garden beds to further enhance the mission and strategic objectives of the SBG.

The estimated construction cost for this project is \$2,290,000. If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the project in accordance with Board of Regents procedures.



6. Ranking of Program Management and Design Professional Firms, Project No. J-347, Bandy Gym Student Recreation Renovations, Dalton State College

<u>Recommended</u>: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

<u>Recommended further</u>: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures. The following recommendations are made:

Project No. J-347, Bandy Gym Student Recreation Renovations, Dalton State College

Project Description: This project was authorized by the Board in September 2018. Constructed in 1968 and totaling approximately 29,400 square feet ("SF"), Bandy Gym currently houses a 9,400 SF gymnasium and a 7,800 SF unconditioned area with a swimming pool. The balance of the building core consists of offices, a classroom, a small fitness center, and circulation/service areas.

The goal of this project is to create a modern, comprehensive student recreation facility that includes fitness space (cardio/weights), multi-use studios, an indoor walking/running track, renovated restrooms and locker rooms, and other recreation/wellness functions and service areas. With the planned removal of the swimming pool, the unconditioned area will be redesigned to include a new mezzanine level that adds approximately 3,600 SF of new space. An upgraded façade and new windows will update the look of the building, while the surrounding areas will be reconfigured to add an outdoor recreation plaza and a landscaped pedestrian spine that will provide an accessible, well-lit connection to the academic core of campus.

The project will be funded with \$800,000 in Fiscal Year ("FY") 2020 State General Obligation ("G.O.") Bonds, plus \$8,300,000 and \$900,000 in anticipated FY 2021 and FY 2022 State G.O. Bond funds, respectively.

Total Project Cost: \$10,000,000 Construction Cost (Stated Cost Limitation): \$7,200,000 4)

6. Ranking of Program Management and Design Professional Firms, Project No. J-347, Bandy Gym Student Recreation Renovations, Dalton State College (continued)

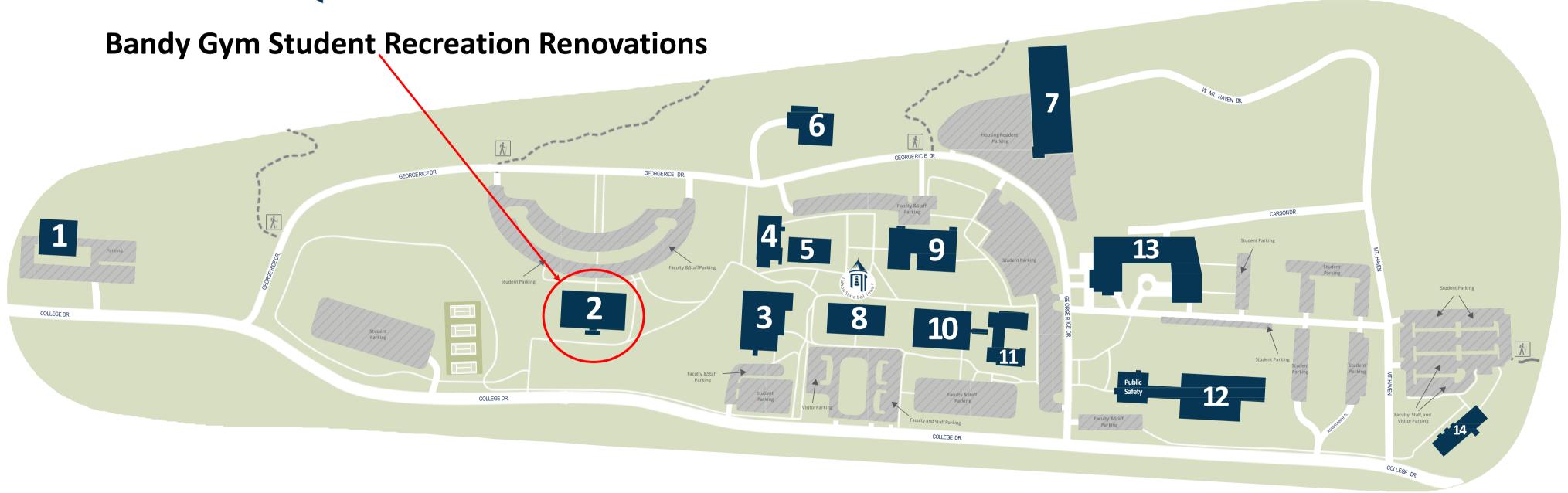
Recommended firms in rank order:	
1)	
2)	
3)	
	1.0
Number of design professional firms that applied for this commission:	18
Recommended firms in rank order:	
1)	
2)	
3)	

Number of program management firms that applied for this commission: 8





Campus Map



- 1 Ottinger Athletic Center | 2 Bandy Gymnasium | 3 Roberts Library | 4 Peeples Hall | 5 Sequoya Hall | 6 Plant Operations | 7 Parking Garage
- 8 Westcott Hall | 9 Pope Student Center | 10 Gignilliat Memorial Hall | 11 Lorberbaum Liberal Arts | 12 Health Professions | 13 Residential Life | 14 Brown Center

7. Ranking of Design Professional Firms, Project No. J-349, Interdisciplinary STEM Research Building, Phase II, University of Georgia

<u>Recommended:</u> That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-349, Interdisciplinary STEM Research Building, Phase II, University of Georgia

Project Description: Authorized by the Board in September 2018, the second phase of the University of Georgia's ("UGA") Interdisciplinary STEM Research Building ("I-STEM—Phase II") involves construction of a new 100,000-square foot structure that will serve as a companion to the existing I-STEM Phase I Building. The design of the building will promote collaborative interactions and innovations in chemistry, engineering, and other related STEM disciplines.

I-STEM-Phase II will provide modern space critical to support UGA's expanding lab intensive interdisciplinary research activities. STEM undergraduates and graduate students will have opportunities to engage in exciting projects, including those with direct, real-world relevance. The building's flexible open lab spaces will be designed to maximize space utilization and enable innovative and translational interdisciplinary research.

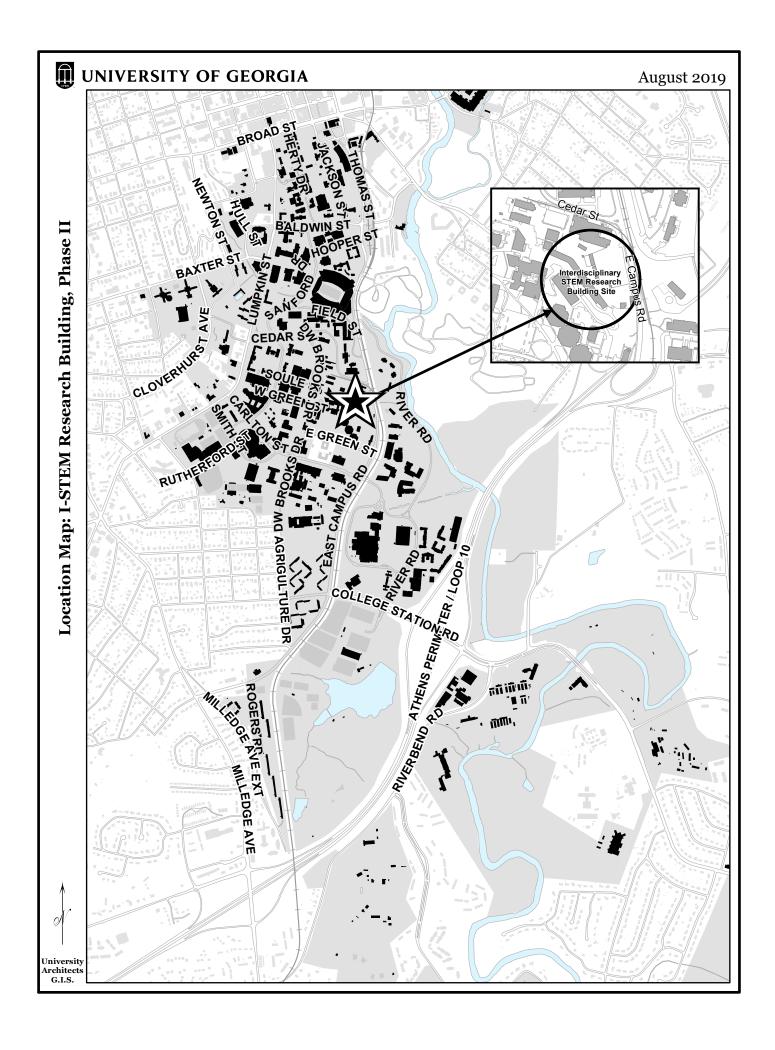
I-STEM-Phase II will house an expanded Chemistry faculty that teaches courses and offers research opportunities fundamental to many STEM majors. Some of UGA's expanding Engineering faculty and other material scientists will also be located in the space.

The project will be funded with \$15,350,000 in Private/Philanthropic funds, \$1,600,000 in Fiscal Year ("FY") 2020 State General Obligation ("G.O.") Bonds, plus \$41,000,000 and \$7,400,000 in anticipated FY 2021 and FY 2022 State G.O. Bond funds, respectively.

Total Project Cost: \$65,350,000 Construction Cost (Stated Cost Limitation): \$52,000,000

Number of design professional firms that applied for this commission: 5 Recommended firms in rank order:

- 1)
- 2)
- 3)



8. Ranking of Program Management and Design Professional Firms, Project No. J-350, Mike Cottrell College of Business, University of North Georgia

<u>Recommended</u>: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

<u>Recommended further</u>: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

Project No. J-350, Mike Cottrell College of Business, University of North Georgia

Project Description: Authorized by the Board in September 2018, the new College of Business facility on the University of North Georgia's ("UNG") Dahlonega campus will provide the specialized spaces needed to support UNG's academic offerings and increase the relevance of its business programs. The building's new learning environments, which are not currently available on any UNG campus, will include: a Cybersecurity Range; a Computer Forensic Lab; Multidisciplinary Computer Science and Information Systems Hardware and Networking Labs; a Data Visualization Lab; an Analytics and Logistics/Supply Chain Lab; a Digital Marketing Command Center and Social Listening Lab; Professional Sales and Marketing Research Lab; and an Entrepreneurship and Innovation Lab.

The project will be funded with \$10,000,000 in Private/Philanthropic funds, \$2,300,000 in Fiscal Year ("FY") 2020 State General Obligation ("G.O.") Bonds, plus \$19,500,000 and \$3,200,000 in anticipated FY 2021 and FY 2022 State G.O. Bond funds, respectively.

Total Project Cost: \$35,000,000 Construction Cost (Stated Cost Limitation): \$27,000,000

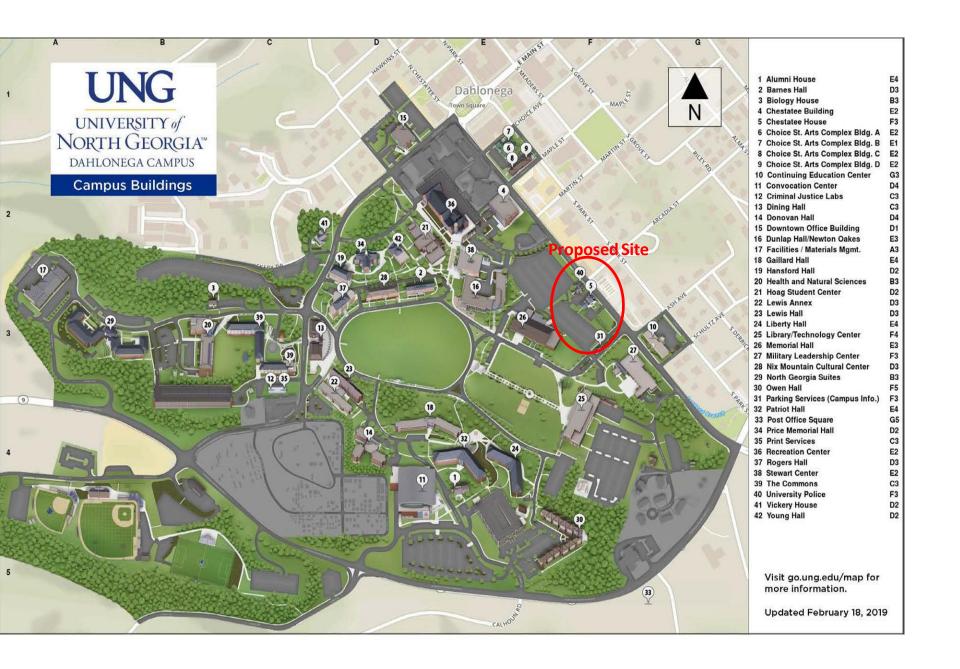
Number of program management firms that applied for this commission: 8 Recommended firms in rank order:

- 1)
- 2)
- 3)

8. Ranking of Program Management and Design Professional Firms, Project No. J-350, Mike Cottrell College of Business Dahlonega, University of North Georgia (continued)

Number of design professional firms that applied for this commission: 18 Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)



9. Ranking of Design Professional Firms, Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia

<u>Recommended</u>: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia

Project Description: Authorized by the Board in May 2019, this project will involve relocation of the University of Georgia's ("UGA") current anatomy lab facility to approximately 17,000 square feet of existing space in the veterinary teaching hospital vacated when the hospital relocated to the Veterinary Medical Center in 2015. The planned renovations will create a modernized instructional lab totaling approximately 7,600 square feet that features an overhead rail transport system for large animal cadavers and additional support space for a cooler, freezer, study area, lockers, and restrooms.

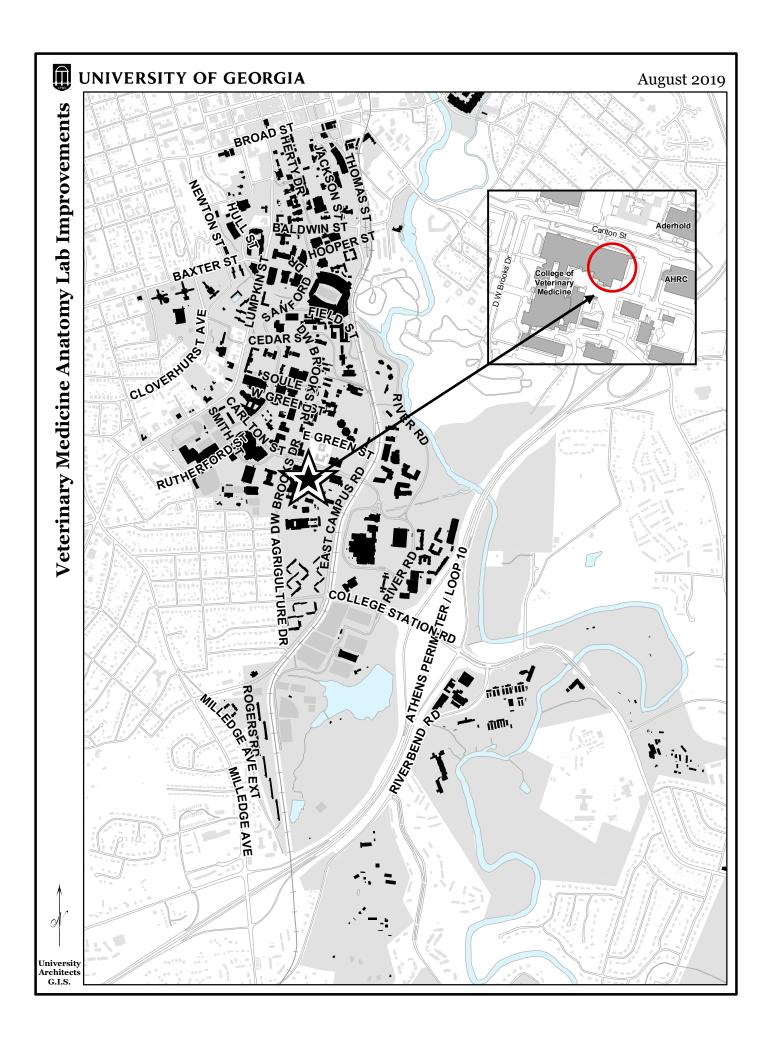
The project scope also includes installation of a new roof, a mechanical room above the main laboratory space, and a new chilled water/condensate line that will connect to the chilled water loop that serves the area.

The project will be funded with a \$3,500,000 allocation from The University of Georgia Foundation and \$4,780,000 from UGA institutional funds. The institutional fund contribution would be adjusted if the Board approves \$500,000 in Fiscal Year 2020 Major Repair and Rehabilitation ("MRR") funds for a roof replacement as part of UGA's annual MRR request.

Total Project Cost: \$8,280,000 Construction Cost (Stated Cost Limitation): \$6,375,000

Number of design professional firms that applied for this commission: 7 Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)



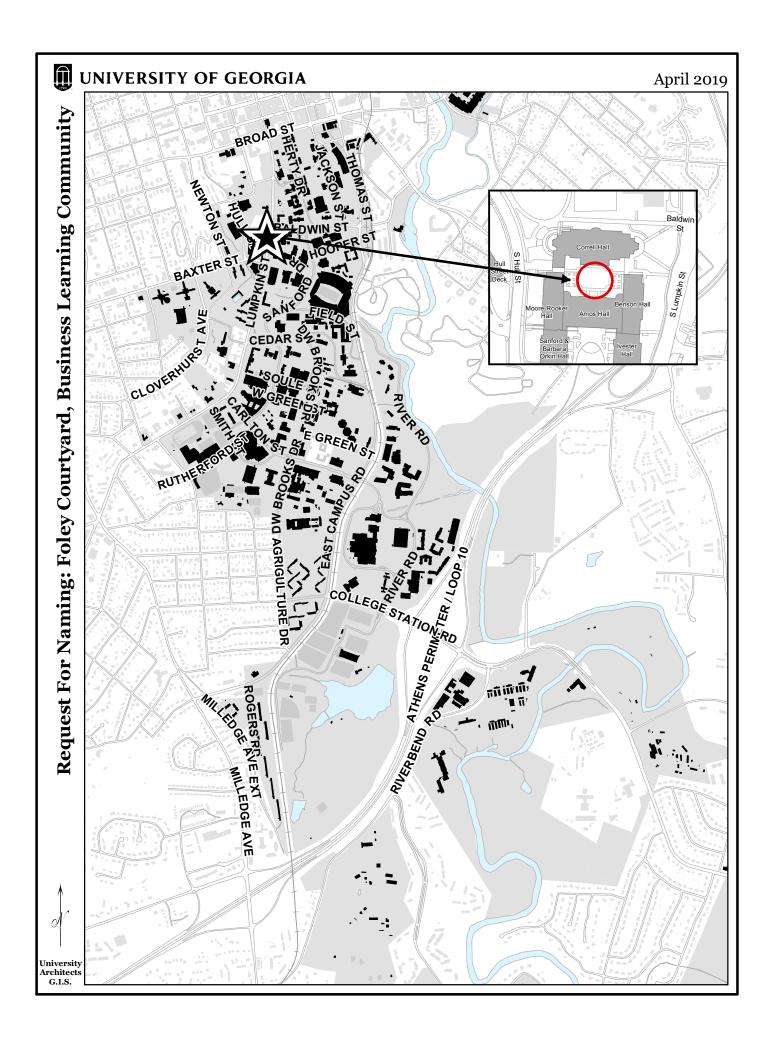
10. Naming of Foley Courtyard, University of Georgia

<u>Recommended</u>: That the Board approve the naming of the outdoor space associated with the new Business Learning Community Phase II at the University of Georgia ("UGA") as "Foley Courtyard" in recognition of the philanthropy of Frank D. Foley III.

<u>Understandings</u>: President Jere Morehead confirms that this naming conforms to the UGA naming guidelines and with the Board of Regents naming policy.

Frank D. Foley III graduated from UGA in 1974 with a Bachelor of Business Administration degree. He is President and Chief Executive Officer of the Foley Products Company, a precast concrete, pipe, and aggregates supplier with operations in Alabama, Tennessee, and Georgia. A consistent and generous supporter of UGA academics and athletics, Mr. Foley was elected to serve on the UGA Foundation Board of Trustees in 2016. The naming of the Foley Courtyard is in recognition of a recent \$2,000,000 gift from Mr. Foley.

The baseball field at UGA is named Foley Field in honor of Mr. Foley's grandfather, Judge Frank D. Foley, who was a pitcher and outfielder on UGA's championship team in 1908.

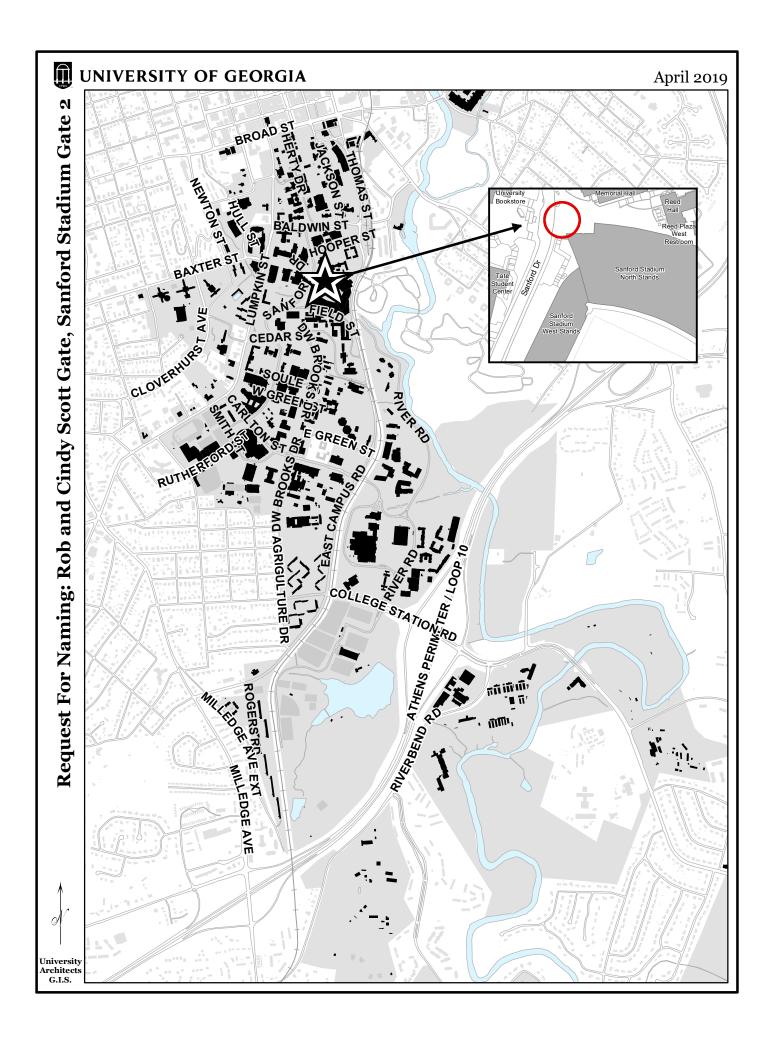


11. Naming of Rob and Cindy Scott Gate, Sanford Stadium, University of Georgia

<u>Recommended</u>: That the Board approve the naming of Gate 2 at Sanford Stadium at the University of Georgia ("UGA") as "Rob and Cindy Scott Gate" in recognition of the philanthropy of Rob and Cindy Scott.

<u>Understandings</u>: President Jere Morehead confirms that this naming conforms to the UGA naming guidelines and with the Board of Regents naming policy.

Rob and Cindy Scott own and operate RAC Properties, a full service real estate firm headquartered in Athens. The Scotts have pledged \$1,000,000 to UGA Athletics and the Magill Society in support the Butts-Mehre Expansion Project, of which \$500,000 has been paid to date. In recognition of this generosity, UGA is requesting that Gate 2 at Sanford Stadium be named in their honor.



12. <u>Naming of Cottrell Center for Business, Technology & Innovation, University of North Georgia</u>

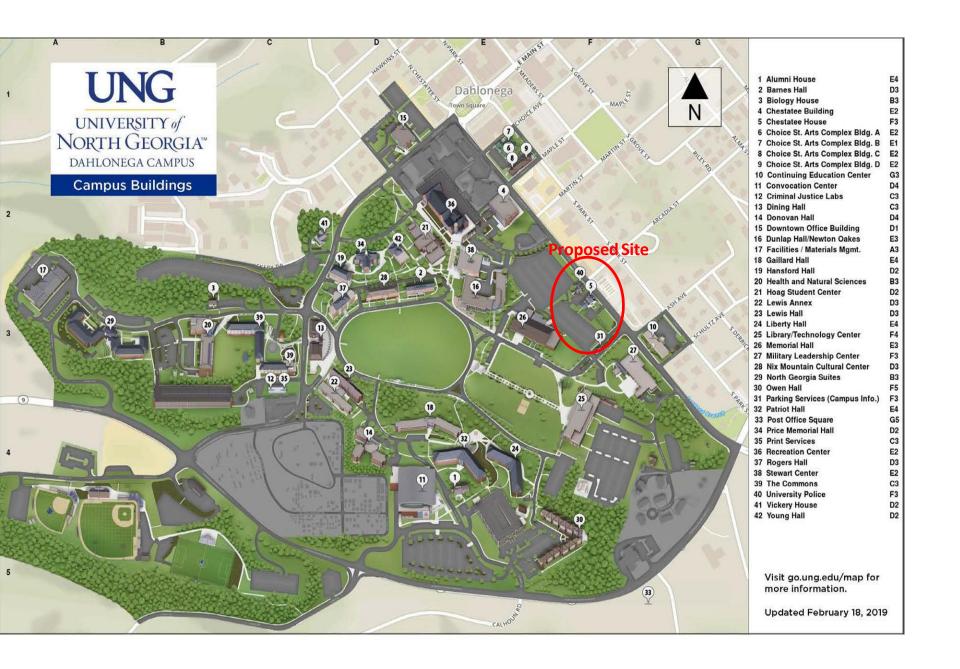
<u>Recommended</u>: That the Board approve the naming of the new College of Business facility at the University of North Georgia ("UNG") as "Cottrell Center for Business, Technology & Innovation" in recognition of the outstanding philanthropy of Mike Cottrell.

<u>Understandings</u>: President Bonita Jacobs confirms that this naming conforms to the UNG naming guidelines and with the Board of Regents naming policy.

Mr. Cottrell is a successful business executive and leading entrepreneur with a commitment to the economic success of the north Georgia region. He has a long history of philanthropic support for UNG, including a transformational \$10,000,000 gift for the Mike Cottrell College of Business in 2006. His most recent pledge of \$10,000,000 will be delivered over a five-year period, with an initial donation payment of \$5,000,000 to be remitted this summer.

Mr. Cottrell is a trustee emeritus of UNG's philanthropic foundation and former vice-chair of the Advisory Council for the Mike Cottrell College of Business. He has received numerous honors for his philanthropy, including an honorary doctorate from North Georgia College and State University.

UNG received \$2,300,000 in Fiscal Year 2020 General Obligation Bonds for planning and design of the new College of Business facility on the Dahlonega campus.



13. Naming of Scheller Tower, Technology Square Phase III, Georgia Institute of Technology

<u>Recommended</u>: That the Board approve the naming of a new tower to be constructed as part of the proposed Technology Square Phase III on the Georgia Institute of Technology ("GIT") campus as "Scheller Tower" in recognition of the outstanding philanthropy of Ernest Scheller Jr. and Roberta Scheller.

<u>Understandings</u>: President G. P. "Bud" Peterson confirms that this naming conforms to the GIT naming guidelines and with the Board of Regents naming policy.

A graduate from GIT in 1952 with a degree in industrial management, Ernest Scheller Jr. is chairman emeritus of Silberline Manufacturing Inc., a global supplier of high-quality pigments primarily used in the automobile industry. A longtime supporter of GIT, Mr. Scheller gave a \$50,000,000 gift for the naming of the Ernest Scheller Jr. College of Business in 2012. The Roberta and Ernest Scheller Jr. Family Foundation has committed to providing additional philanthropic support towards a new home for the graduate programs of the Ernest Scheller Jr. College of Business, to be located in Technology Square Phase III.

Technology Square Phase III would be a new, multi-building complex encompassing approximately 400,000 square feet in midtown Atlanta on the north side of Fifth Street and between Spring and West Peachtree Streets. The project received \$4,300,000 in General Obligation Bonds for planning and design in Fiscal Year 2020.



14. <u>Sub-Rental Agreement, Georgia Tech Research Institute, Huntsville, Alabama, Georgia Institute of Technology</u>

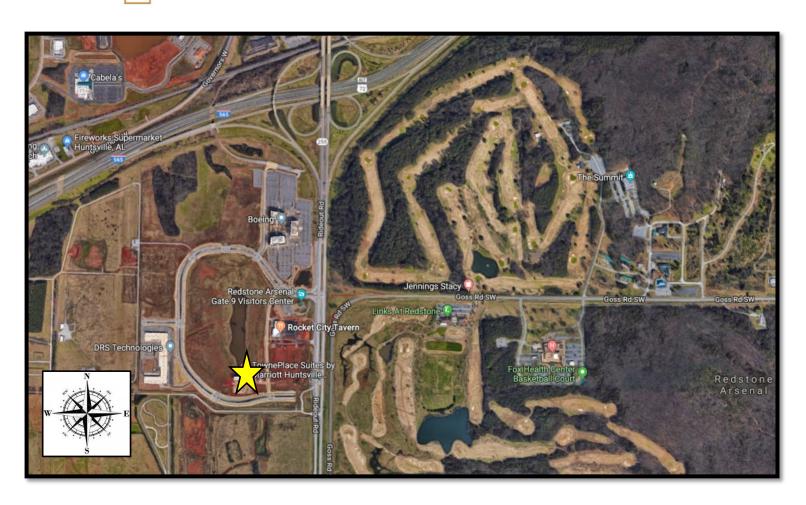
Recommended: That the Board authorize execution of a sub-rental agreement between Georgia Tech Applied Research Corporation, as Sub-Landlord, and the Board of Regents, as Sub-Tenant, for the lease of approximately 38,229 square feet of office space at 8800 Redstone Gateway, Suite 100 in Huntsville, Alabama by the Georgia Institute of Technology ("GIT"). At a monthly rent of \$69,290.06 (\$831,480.72 per year annualized/\$21.75 per square foot per year), the initial term of this lease is expected to commence on or around October 1, 2019, and end on June 30, 2020. The agreement would include options to renew on an annual basis for four (4) consecutive, one-year periods plus a fifth term of nine (9) months through March 31, 2024. Rent in the renewal periods would escalate at a rate of 2.50% annually.

<u>Understandings</u>: The Georgia Tech Research Institute ("GTRI") is proposing to relocate its operations in Huntsville, Alabama to a larger space closer to Redstone Arsenal. This field office supports GTRI's contracts with several divisions of the United States Army and serves as a designated "University Affiliated Research Center" for the United States Department of Defense. The new location would accommodate an additional 15 to 20 employees and provide increased lab space to support Army programs such as Ground-Based Air Defense, Aviation Systems and Integrated Air and Missile Defense. Other features of the space include an open bay to better facilitate shipping and receiving, as well as increased closed room space to support growing task and separation requirements.

The lease would be full service, but GIT would be responsible for payment of its pro-rata share of any increases in annual operating expenses.

Sub-Rental Agreement 8800 Redstone Gateway Southwest Huntsville, Alabama

Georgia Institute of Technology

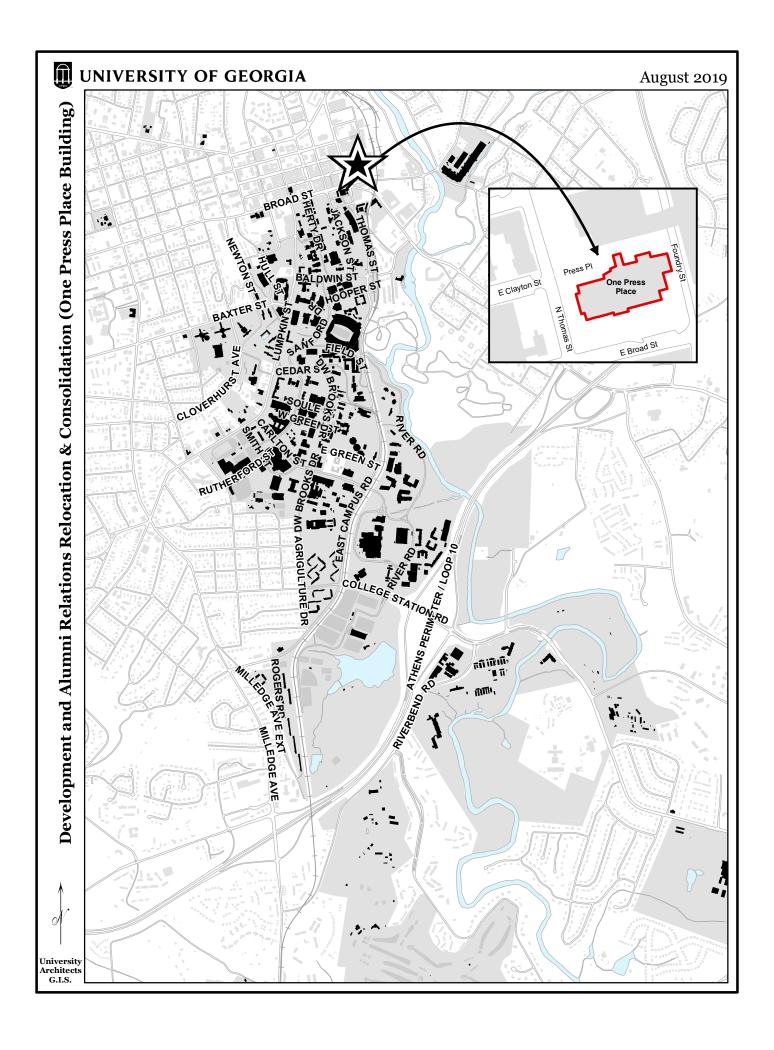


15. Rental Agreement, One Press Place, Athens, University of Georgia

Recommended: That the Board authorize execution of a rental agreement between MM One Press Place Building, LLC, as Landlord, and the Board of Regents, as Tenant, for the lease of approximately 39,162 square feet of office space at One Press Place in Athens by the University of Georgia ("UGA"). At a monthly rent of \$59,558.88 (\$714,706.56 per year annualized/\$18.25 per square foot per year), the initial term of this lease would commence on the first day of the month following substantial completion of planned tenant improvements and end on June 30, 2020. The agreement would include options to renew on an annual basis for nine (9) consecutive, one-year periods through June 30, 2029. Rent for the first option period would increase 2.0% over the initial term, followed by increases of 3.0% per year in subsequent renewal periods.

<u>Understandings</u>: UGA's Department of Alumni Relations ("DAR") is currently housed in leased space at two separate locations: 394 Milledge Avenue (42,800 square feet) and 110 East Clayton Street (4,975 square feet). UGA desires to consolidate DAR's operations into a single location with an improved layout that would save approximately \$75,000 over the full term of the proposed lease. The terms of this agreement include a tenant improvement allowance of \$1,872,243.66, which would be allocated to the costs of design and construction of the renovated space, as well as the purchase of new furniture, fixtures and equipment. UGA plans to use a portion of the space to create a new internal call center staffed primarily with student workers, which would eliminate the need to contract with a third-party firm for direct marketing.

UGA would be responsible for its pro-rata share of the building operating expenses, which are estimated to total \$234,972 (\$6.00 per square foot), including utilities, in the first year of the lease. The Landlord has agreed to cap the annual increase in controllable expenses at two percent (2%) over the actual controllable expenses in the previous year.

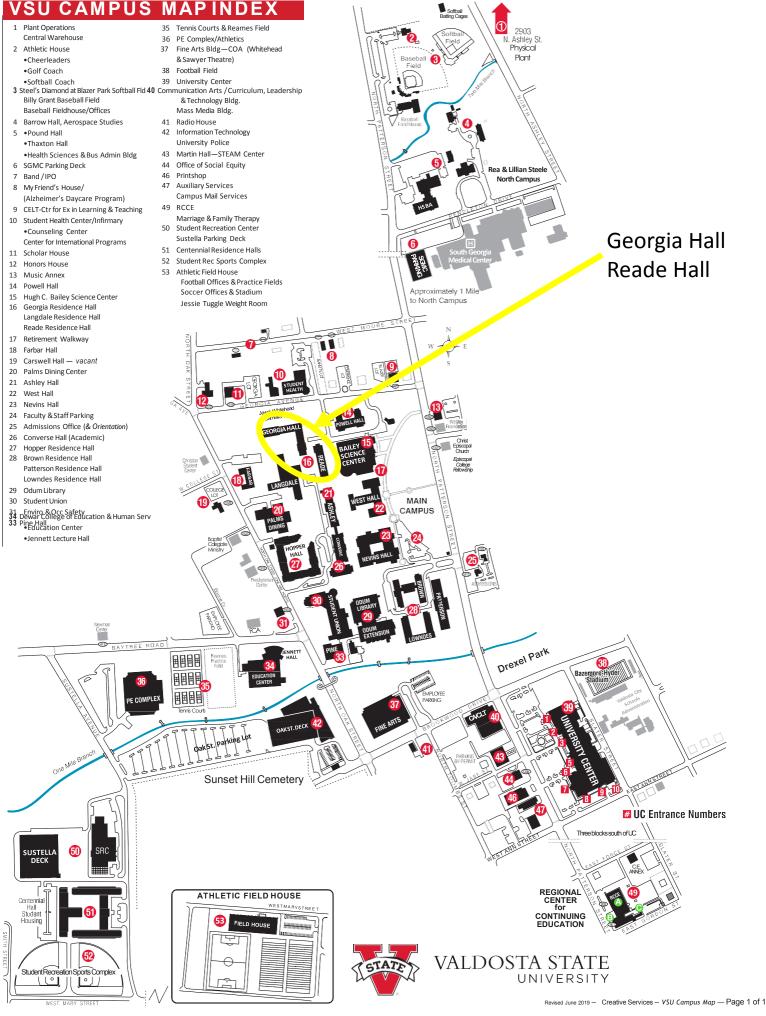


16. <u>Extension of Ground Leases and Rental Agreement, Georgia Hall and Reade Hall Student Housing, Valdosta State University</u>

<u>Recommended</u>: That the Board authorize the extension of ground leases (the "Leases") between the Board of Regents, as Lessor, and VSU Auxiliary Services Real Estate-Georgia & Reade, LLC ("LLC"), as Lessee, for the Georgia Hall and Reade Hall student housing facilities (the "Facilities"). The extensions would add three (3) consecutive years to the Leases, extending the expiration date to June 30, 2042.

Recommended further: That the Board authorize the extension of the rental agreement for the Facilities (the "Agreement") between the LLC, as Landlord, and the Board of Regents, as Tenant. The extensions would add three (3) consecutive, one-year periods to the Agreement ending June 30, 2042, at an aggregate base rent amount not to exceed \$2,300,000 per year for each remaining option period exercised in the revised Agreement.

<u>Understandings</u>: In June 2008, the Board entered into the Leases and the Agreement with the LLC to provide student housing facilities on the campus of Valdosta State University. The Agreement currently provides for consecutive, one-year lease option periods ending no later than June 30, 2039, with annual rent increases of no more than three percent (3%) for each option exercised. The existing rental rates for the Facilities are subject to the LLC's variable interest rate for debt service. By adding the proposed extension periods, the LLC would be able to refinance the bonds and convert the existing variable interest rate to a fixed interest rate. It is the intent of the LLC to donate the Facilities and any accumulated capital reserves to the Board of Regents at the end of the last exercised option.



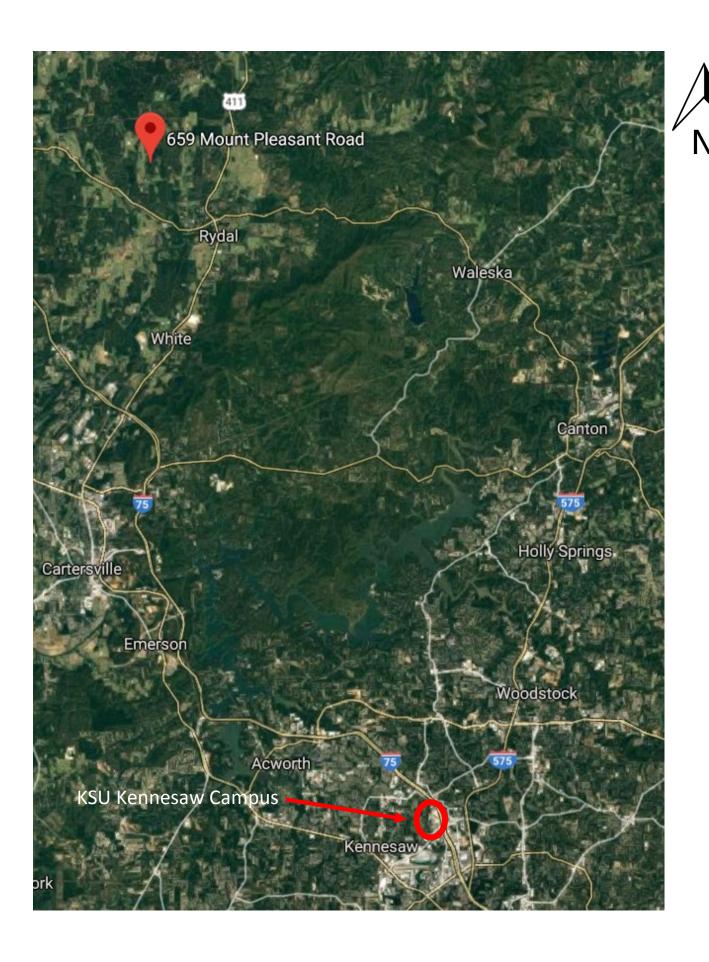
17. <u>Disposition of Real Property, 659 Mount Pleasant Road, Rydal, Kennesaw State University</u>

<u>Recommended</u>: That the Board declare approximately 54.6 acres of real property (the "Property") located at 659 Mount Pleasant Road, Rydal, to be no longer advantageously useful to Kennesaw State University ("KSU") or other units of the University System of Georgia ("USG"), but only to the extent and for the purpose of allowing the transfer of this real property to Bartow County (the "County") for the benefit of KSU and the USG.

<u>Understandings</u>: On November 10, 2008, the Board approved the acceptance of the Property, which was gifted by Mr. Jodie Hill with conditions that it be used for educational purposes and maintained in a manner consistent with its historic nature. Located approximately 30 miles northwest of KSU's Kennesaw campus, the Property is improved with a 2,774-square foot residence originally constructed around 1830, and associated outbuildings. Multiple barns, sheds, a spring house, a stone church, and walking trails are also present on the surrounding land.

Given the connection of the Property to the local community, KSU has requested a transfer of the Property to the County, which would enable the County and The Etowah Valley Historical Society ("EVHS") to assume responsibility for preservation and operation of the Property. KSU would realize a one-time savings of approximately \$339,000 related to deferred maintenance and repair it would no longer need to perform. In addition, KSU estimates approximately \$58,000 in annual savings associated with routine maintenance, utilities, and staffing requirements that would be eliminated by the transfer. As further consideration for this transfer, the County and EVHS have agreed to allow KSU faculty, staff, and students to continue to use the Property for educational purposes as needed and to seek mutually beneficial opportunities for collaboration.

An independent appraisal performed by Ken Cantrell, MAI, valued the Property at \$570,000. The contents of the house and the associated buildings have been valued at \$68,720.



18. Fiscal Year 2020 Major Repair and Rehabilitation Funds

<u>Recommended</u>: That the Board authorize allocation of Major Repair and Rehabilitation ("MRR") funds in accordance with staff recommendations.

<u>Understandings</u>: The Fiscal Year 2020 budget contains MRR funds in the amount of \$50,000,000 sourced from Series 2019A3 State of Georgia General Obligation Bonds.

MRR funds are intended for significant, non-routine capital improvements that preserve the function and extend the useful life of state-owned, resident instruction facilities. Routine facility maintenance expenses are covered by operating funds, not MRR.

Real Estate and Facilities staff has reviewed project requests from each institution for appropriateness and cost. Critical infrastructure needs and the renewal of key building systems and components are generally prioritized over programmatic space renovations. Funding recommendations are summarized below by institution. Appendix I contains a detailed list of the requested projects and funding recommendations.

FY 2020 Major Repair and Rehabilitation Summary

Research Universities	
Augusta University	\$ 3,795,000
Georgia Institute of Technology	\$ 5,660,000
Georgia State University	\$ 6,355,000
University of Georgia	\$ 13,005,000
Total - Research Universities	\$ 28,815,000
State Universities	
Albany State University	\$ 1,085,000
Clayton State University	\$ 605,000
Columbus State University	\$ 980,000
Fort Valley State University	\$ 1,250,000
Georgia College & State University	\$ 1,390,000
Georgia Southwestern State University	\$ 815,000
Middle Georgia State University	\$ 1,445,000
Savannah State University	\$ 989,000
University of North Georgia	\$ 1,100,000
Total - State Universities	\$ 9,659,000

FY 2020 Major Repair and Rehabilitation Summary (continued)

Regional Comprehensive Universities	
Georgia Southern University	\$ 2,682,000
Kennesaw State University	\$ 2,002,000
University of West Georgia	\$ 920,000
Valdosta State University	\$ 1,385,000
Total - Regional Comp Universities	\$ 6,989,000
State Colleges	
Abraham Baldwin Agricultural College	\$ 820,000
Atlanta Metropolitan State College	\$ 445,000
College of Coastal Georgia	\$ 410,000
Dalton State College	\$ 425,000
East Georgia State College	\$ 305,000
Georgia Gwinnett College	\$ 325,000
Georgia Highlands College	\$ 599,000
Gordon State College	\$ 492,000
South Georgia State College	\$ 716,000
Total - State Colleges	\$ 4,537,000
System Total	\$ 50,000,000

AGENDA

USG Strategic Plan Update

August 8, 2019

Agenda Item Page No.

INFORMATION ITEM

1. USG Strategic Plan Update

AGENDA

USG Strategic Plan Update

August 8, 2019

1. <u>Information Item: USG Strategic Plan Update</u>

Vice Chancellor of Research and Policy Analysis, Dr. Angela Bell, will provide an update on the development of the new strategic plan for the University System of Georgia. The presentation will include information on the process being used, progress to date, and the timeline for development and approval. Plan development is grounded in the USG's priorities of student success, affordability and efficiency and recommendations from the College 2025 report and the Comprehensive Administrative Review.