



**UNIVERSITY SYSTEM
OF GEORGIA**

Board of Regents May 14, 2019 Agenda

9:00 AM	Intercollegiate Athletics Committee Regent Benjamin J. Tarbutton, III	Room 8135
9:30 AM	Call to Order Invocation/ Pledge Mr. LeDarius Scott, SGA President - Augusta University Safety Briefing Chief of Police Bruce Holmes Approval of Minutes Secretary Edward Tate April 16th/17th Minutes Special Recognition - Potts' Award Chancellor Steve Wrigley Mr. LeDarius Scott, SGA President, Augusta University Regents' Teaching Excellence Award Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs and Chief Academic Officer	Room 8003
9:45 AM	InVenture Prize 2019 - Fort Valley State University Chairman Don L. Waters Dr. Paul Jones, President Ms. Ryeshia Cutliff, Senior Mr. KeAndre Leaks, Junior Mr. Prentis Sanchez Marshall, Junior Mr. Derek Curry, Junior Healthcare Plan Update Dr. Juanita Hicks, Vice Chancellor for Human Resources FY 2020 Operating and Capital Budget Chairman Don L. Waters Ms. Tracey Cook, Executive Vice Chancellor, Strategy & Fiscal Affairs	
10:25 AM	Track I Committee Meetings: Academic Affairs Regent C. Thomas Hopkins	Room 7007
	Track I Committee Meetings: Organization & Law Regent Sarah-Elizabeth Reed	Room 7007
10:25 AM	Track II Committee Meetings: Personnel & Benefits Regent Philip A. Wilheit, Sr.	Room 8003
	Track II Committee Meetings: Finance & Business Regent Sachin D. Shailendra	Room 8003
	Track II Committee Meetings: Internal Audit, Risk and Compliance Regent Kessel D. Stelling, Jr.	Room 8003

Track II Committee Meetings: Real Estate & Facilities
Regent Benjamin J. Tarbutton, III

Room 8003

11:30 AM

Break for lunch

12:30 PM

Reconvene

Room 8003

Special Recognition

Chancellor's Report
Chancellor Steve Wrigley

12:50 PM

Spotlight - GLASS: Georgia Libraries for Accessible Statewide
Services
Ms. Julie Walker, State Librarian & Associate Vice Chancellor for
Libraries
Ms. Pat Herndon, Assistant State Librarian & Director of GLASS
Mr. Stuart Levenson, GLASS patron

Student Outcomes
Dr. Angela Bell

1:20 PM

Committee Reports
A. Academic Affairs - Regent C. Thomas Hopkins, Jr.
B. Finance & Business Operations - Regent Sachin D. Shailendra
C. Intercollegiate Athletics - Regent Benjamin J. Tarbutton, III
D. Internal Audit, Risk, and Compliance - Regent Kessel D.
Stelling, Jr.
E. Organization & Law - Regent Sarah-Elizabeth Reed
F. Personnel & Benefits - Regent Philip A. Wilheit, Sr.
G. Real Estate & Facilities - Regent Benjamin J. Tarbutton, III

Unfinished Business

New Business

Petitions and Communications
Secretary Edward Tate

1:30 PM

Executive Session

Reconvene

Adjournment

AGENDA

COMMITTEE ON INTERCOLLEGIATE ATHLETICS

May 14, 2019

Agenda Item **Page No.**

INFORMATION ITEM

1. Athletics Presentation - Fiscal Year 2018 Annual Report 1

AGENDA

COMMITTEE ON INTERCOLLEGIATE ATHLETICS

May 14, 2019

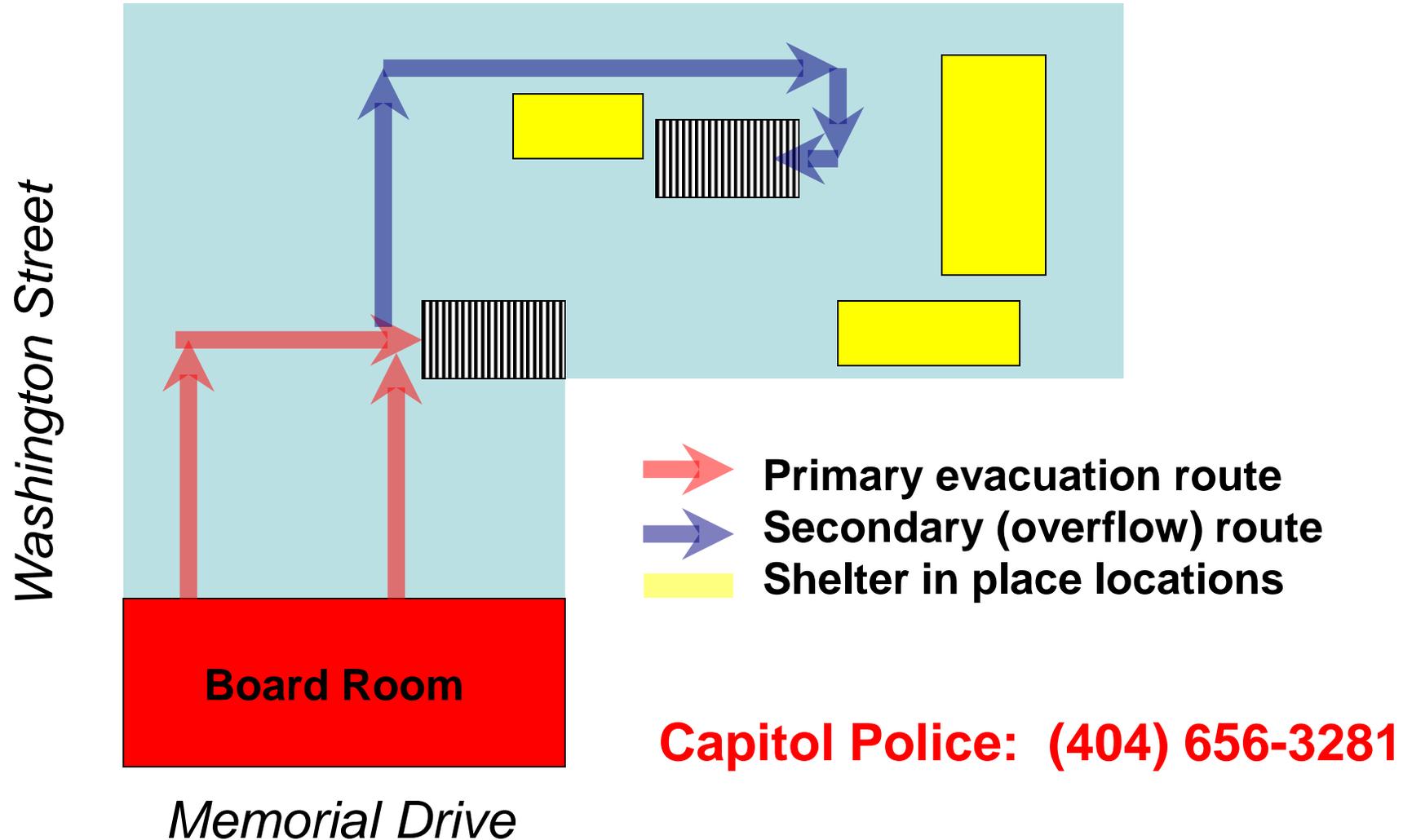
1. Information Item: Athletics Presentation

Vice Chancellor for Organizational Effectiveness John Fuchko, III will present the Fiscal Year 2018 annual athletics report as required by Board Policy 4.5.6. This report will highlight institutional compliance with the athletics subsidy requirements and annual expense growth limits implemented as a part of the changes to the Athletics Policy approved at the May 2016 Board meeting.



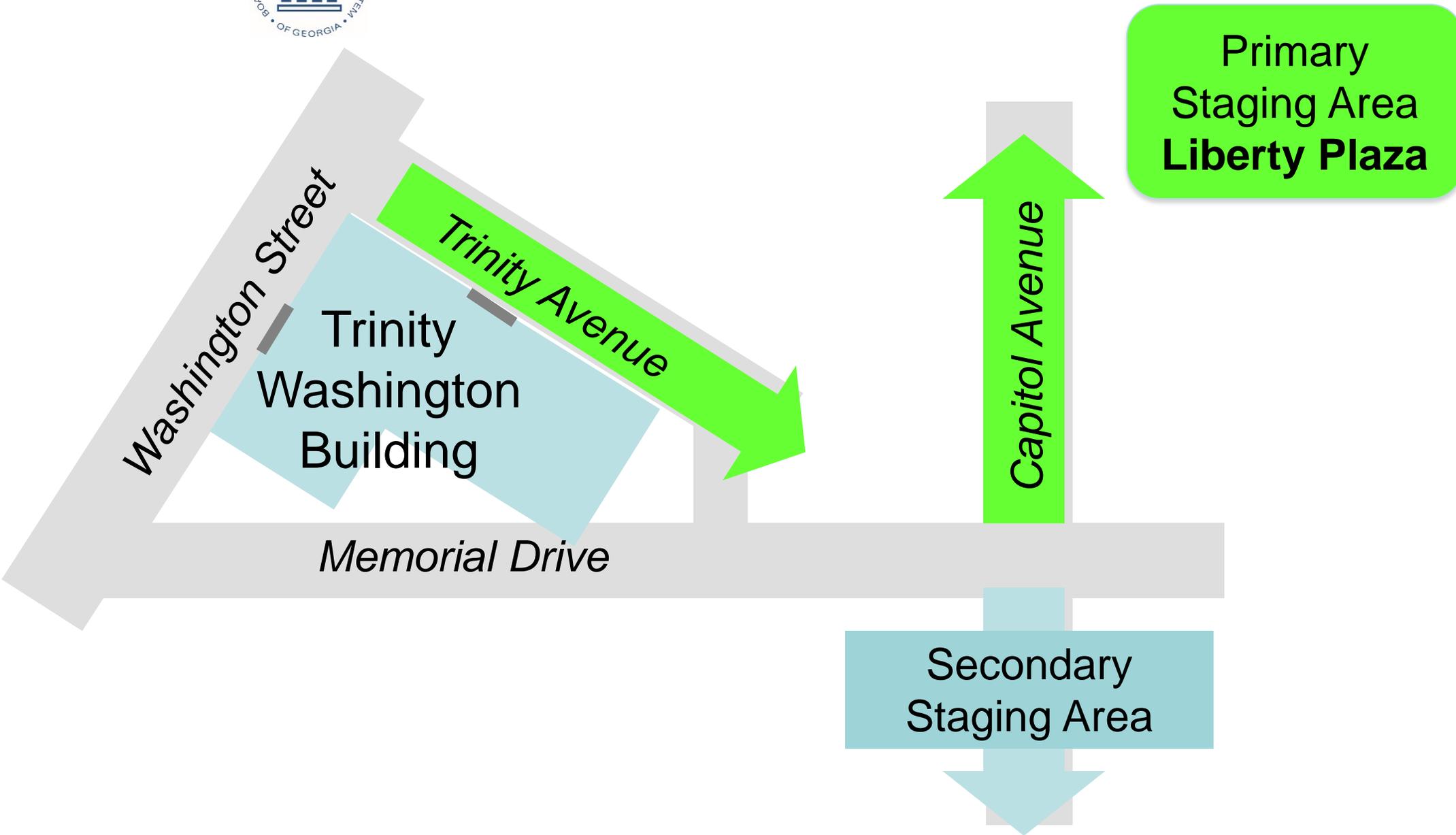
Trinity Washington Building Evacuation Routes

Trinity Avenue 7th and 8th Floor





Emergency Evacuation Assembly Areas



**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Savannah, Georgia
April 16-17, 2019**

CALL TO ORDER

The Board of Regents of the University System of Georgia met at approximately 12:30 p.m. Tuesday, April 16, and approximately 9:30 a.m. Wednesday, April 17, 2019, in Room 160 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah, Georgia. The Chairman of the Board, Regent Don L. Waters, called the meeting to order. Present, in addition to Chairman Waters, were Vice Chairman T. Rogers Wade; Regents C. Dean Alford; W. Allen Gudenrath; Bárbara Rivera Holmes; James M. Hull; Laura Marsh; Neil L. Pruitt, Jr.; E. Scott Smith; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Regents C. Thomas Hopkins, Jr.; and Kessel D. Stelling, Jr., were excused on Wednesday. Regents Chris Cummiskey; Erin Hames; Donald M. Leebern, Jr.; Sachin D. Shailendra Richard L. Tucker; and Sarah-Elizabeth Reed were excused both days.

INVOCATION AND PLEDGE

Georgia Southern University (GSOU) Student Government Association President Jarvis Steele gave the invocation and led the Pledge of Allegiance on Tuesday, and Savannah State University (SSU) Student Government Association President First Lieutenant Malik Bradley gave the invocation and led the Pledge of Allegiance on Wednesday.

SAFETY BRIEFING

Savannah State University Chief of Police Laura McCullough gave the safety briefing.

SPECIAL GUEST RECOGNITION

Chairman Waters recognized Mr. Jay Neely, Vice President of Law and Public Affairs at Gulfstream Aerospace Corporation. Mr. Neely also serves as Chairman of the Georgia Department of Economic Development and is the former head of the Savannah-Chatham County Chamber of Commerce. Chairman Waters welcomed Mr. Neely to the meeting and thanked him for the work Gulfstream does as a major employer of University System of Georgia (USG) graduates.

APPROVAL OF MINUTES

With motion made and variously seconded, the Regents present voted unanimously to approve the minutes of the Board's meetings of February 12, March 11-12, March 23, and April 5, 2019.

CAMPUS SPOTLIGHT: GEORGIA SOUTHERN UNIVERSITY

Chairman Waters introduced GSOU President Kyle Marrero, who gave an overview of GSOU's history and spoke of its impact on the Georgia economy. President Marrero thanked former GSOU Interim President Shelley Nickel for her leadership and guidance during her tenure at the institution and praised her investment in a new student success plan. GSOU students Jadeon Carreker, a graduate sports medicine major; Margaret Kilpatrick, an undergraduate engineering major; and Jarvis Steele, an undergraduate political science and philosophy major, spoke of their experiences in their respective academic programs.

FISCAL YEAR 2020 TUITION, FEES, AND ALLOCATIONS

Interim Executive Vice Chancellor for Strategy and Fiscal Affairs Tracey Cook presented information on Fiscal Year 2020 tuition, fees, and allocations. With motions made and variously seconded, the Board approved the following items unanimously, which are attached as Exhibit A:

1. Fiscal Year 2019 Amended Budget
2. Fiscal Year 2020 Tuition
3. Fiscal Year 2020 Mandatory Fees
4. Fiscal Year 2020 Elective Fees and Special Charges

5. Fiscal Year 2020 Budget Allocations

COMMITTEE REPORTS

Reports of the standing committees are attached hereto. Upon motion made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Committee on Academic Affairs
- the Committee on Economic Development
- the Committee on Finance & Business Operations
- the Committee on Internal Audit, Risk, and Compliance
- the Committee on Organization & Law
- the Committee on Personnel & Benefits
- the Committee on Real Estate & Facilities

MOMENTUM YEAR AWARDS

Executive Vice Chancellor of Academic Affairs and Chief Academic Officer Tristan Denley presented the Regents' Momentum Year Award for Advising and Student Success to Gordon State College and the Regents' Momentum Year Award for Teaching and Curriculum Innovation to Kennesaw State University.

CAMPUS SPOTLIGHT: SAVANNAH STATE UNIVERSITY

Chairman Waters introduced SSU President Cheryl Dozier, who welcomed the Board of Regents and guests to the SSU campus and provided a brief history and overview of the institution. SSU Assistant Professor of Chemistry and Forensic Science Karla-Sue Marriott described her research on forensic virtual reality, and students Tyra Deloatch, Arielle Dallas, and Nikia Mitchell spoke of the facial reconstruction projects they completed as part of the forensic science program.

GEORGIA FILM ACADEMY UPDATE

Georgia Film Academy (GFA) Executive Director Jeffrey Stepakoff provided an update on the Academy's activities. GFA is a collaboration between the USG and the Technical College System of Georgia that provides students with on-set film production skills and experience. The program began enrolling students in 2016 and currently has 4200 registrations. Mr. Stepakoff described GFA's goal to expand the television and film industry in Georgia by training students on pre- and post-production activities.

CHANCELLOR'S REPORT

Chancellor Wrigley began his report by thanking SSU President Cheryl Dozier for hosting the Board for a tour of the SSU campus. He expressed gratitude to President Dozier for her service and wished her well in her upcoming retirement. The Chancellor welcomed Dr. Kyle Marrero, the new president of GSOU, who assumed his role this month, and thanked outgoing GSOU Interim President Shelley Nickel for leading the campus during her final year of public service before her impending retirement. He also thanked Georgia State University (GSU) Senior Advisor to the President Tom Lewis, who handled government relations for the university, on his imminent retirement.

The Chancellor mentioned several recent initiatives that have increased the USG's affordability and efficiency, including the Comprehensive Administrative Review, campus consolidations, Affordable Learning Georgia, and the Momentum Year. He highlighted the USG's commitment to keeping tuition affordable, noting that USG tuition has increased by only 1.7% over the past five years, and charged his colleagues to continue reducing administrative costs and allocating resources toward programs that directly impact students.

Chancellor Wrigley then shared several highlights from across the University System. He congratulated GSU President Mark Becker, who won the 2019 Hesburgh Award for Leadership Excellence in Higher Education. The Chancellor commended the University of North Georgia for being recognized as one of the top-producing schools for Fulbright students in the nation for the second consecutive year; the University of Georgia, Georgia College

and State University, GSU, and the Georgia Institute of Technology also received this designation. Chancellor Wrigley congratulated the GSU men's basketball team on its No. 14 seed in the 2019 NCAA Championship. He announced that a team from Fort Valley State University won the Georgia InVenture Prize Competition and will receive \$25,000 to bring its retractable extension cord prototype to market. Lastly, he recognized a visit by President Jimmy Carter to the Albany State University campus.

Chancellor Wrigley concluded his remarks with a historical note. On this date in 2010, after conducting an inventory of library records from 1789 and 1792, staff from New York's oldest public library confirmed that three books last borrowed by President George Washington were never returned to the library. As a result, in today's dollars, President Washington owes a record \$300,000 fine.

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

There was none.

PETITIONS AND COMMUNICATIONS

There were no petitions. Secretary to the Board Edward Tate announced that the next Board of Regents meeting will be held on May 14, 2019, at the University System Office in Atlanta.

EXECUTIVE SESSION

Following the announcement on Petitions and Communications, Chairman Waters called for an executive session at approximately 10:42 a.m. to discuss personnel matters and litigation. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Chairman Waters reconvened the Board meeting in its regular session at approximately 11:25 a.m. and announced that the Board took no actions during the executive session.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 11:27 a.m. on Wednesday, April 17, 2019.

Don L. Waters
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 1:35 p.m. on Tuesday, April 16, 2019, in Room 229 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah, Georgia. Committee Chairman C. Thomas Hopkins, Jr., called the meeting to order. Present, in addition to Chairman Hopkins, were Regents C. Dean Alford, W. Allen Gudenrath, Bárbara Rivera Holmes, Laura Marsh, and E. Scott Smith. Regents Chris Cumiskey and Sarah-Elizabeth Reed were excused. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

1. The Committee approved the establishment of a Bachelor of Fine Arts in Theatre at the University of West Georgia.
2. The Committee approved the establishment of a Master of Science in Occupational Therapy of Science at Middle Georgia State University.
3. The Committee approved the establishment of a Ph.D. with a major in agricultural leadership, education, and communication at the University of Georgia.
4. The Committee approved the termination of an academic program at Columbus State University.
5. The Committee approved proposed changes to the *Board of Regents Policy Manual*, Section 4.2, Undergraduate Admission.
6. The Committee approved a border state waiver request from Augusta University.

INFORMATION ITEM

7. Executive Director of Research and Policy Analysis Dr. Rachana Bhatt provided an overview of the Freshman Index and minimum admission scores as context for the changes to Board Policy 4.2, Undergraduate Admissions.

CONSENT ITEM

8. The Committee adopted new endowed faculty positions at the University of Georgia and Augusta University.

ADJOURNMENT

There being no further business for Committee consideration, the meeting adjourned at approximately 2:15 p.m. on Tuesday, April 16, 2019.

MINUTES OF THE COMMITTEE ON ECONOMIC DEVELOPMENT

The Committee on Economic Development of the Board of Regents of the University System of Georgia met at approximately 2:15 p.m. on Tuesday, April 16, 2019, in Room 229 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah, Georgia. Committee Chairwoman Bárbara Rivera Holmes called the meeting to order. Present, in addition to Chairwoman Holmes, were Committee Vice Chairman W. Allen Gudenrath; Regents C. Dean Alford; C. Thomas Hopkins, Jr.; Laura Marsh; and E. Scott Smith. Regents Chris Cummiskey and Sarah-Elizabeth Reed were excused.

INFORMATION ITEM

Ms. Kendria Lee, Director for Economic Development and Community Relations at Georgia Southern University, provided the committee an overview of the major goals and objectives of her department. She was joined by Ms. Brynn Grant, Chief Operating Officer of the Savannah Economic Development Authority, who highlighted her organization's strategic partnership with Georgia Southern University (GSOU) to bring new jobs and investment to the region.

Regent Gudenrath asked about GSOU's involvement with the state economic development team; Ms. Lee replied that she has frequent interaction with this group. Regent Alford asked Ms. Lee about her view on the role she has representing not just GSOU but the University System as a whole; Ms. Lee replied that she sees represents both the institution and the USG when working with her partners.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 2:25 p.m. on Tuesday, April 16, 2019.

MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 2:25 p.m. on Tuesday, April 16, 2019, in Room 229 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah, Georgia. Committee Vice Chairwoman Laura Marsh called the meeting to order. Present, in addition to Vice Chairwoman Marsh, were Regents C. Dean Alford; W. Allen Gudenrath; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; and E. Scott Smith. Committee Chairwoman Sarah-Elizabeth Reed and Regent Chris Cummiskey were excused. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEMS

1. The Committee approved Columbus State University President Chris Markwood's request to award an honorary degree to Mr. Johnny Walden, Jr.
2. The Committee approved Savannah State University President Cheryl Dozier's request to award an honorary degree to Mrs. Beauty Poole Baldwin.
3. The Committee approved South Georgia State College President Ingrid Thompson-Sellers' request to award an honorary degree to Mrs. JoAnne Lewis.
4. The Committee approved a resolution to renew Chancellor Steve Wrigley's delegated authority to act on behalf of the Board between meetings.

EXECUTIVE SESSION

Vice Chairwoman Marsh called for an executive session at approximately 2:30 p.m. to discuss student records. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Vice Chairwoman Marsh reconvened the committee in its regular session at 2:36 p.m. and announced that no actions were taken.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 2:40 p.m.

MINUTES OF THE COMMITTEE ON FINANCE & BUSINESS OPERATIONS

The Committee on Finance & Business Operations of the Board of Regents of the University System of Georgia met at approximately 1:36 p.m. on Tuesday, April 16, 2019, in Room 160 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah, Georgia. Board Chairman Don L. Waters called the meeting to order. Present, in addition to Chairman Waters, were Regents James M. Hull; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley and Board Vice Chairman Don L. Waters also were present. Committee Chairman Sachin D. Shailendra; Committee Vice Chairman Donald M. Leebern, Jr.; and Regents Erin Hames and Richard L. Tucker were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

1. Executive Finance Director Cynthia Robinson Alexander provided an update on the performance of the lease revenue bond portfolio and outlined the USG's capital liability management plan for Fiscal Year (FY) 2019-2023.

APPROVAL ITEMS

2. The Committee approved a resolution requesting the establishment of multi-year contract value authority for FY 2020 office leases from the Georgia State Financing and Investment Commission.
3. The Committee approved a proposed revision to the *Board of Regents Policy Manual*, Section 10.4, Cybersecurity.
4. The Committee approved a proposed addition to the *Board of Regents Policy Manual*, Section 7.8.2.3, Cyber Insurance.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 1:54 p.m. on Tuesday, April 16, 2019.

**MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 1:55 p.m. on Tuesday, April 16, 2019, in Room 160 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah Georgia. Committee Chairman Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Regents James M. Hull; Neil L. Pruitt, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Committee Vice Chairwoman Erin Hames and Regents Donald M. Leebern, Jr.; Sachin D. Shailendra; and Richard L. Tucker were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. Vice Chancellor for Organizational Effectiveness John Fuchko, III presented the results of the 2018-2019 Ethics Awareness Week.

2. Vice Chancellor Fuchko provided an overview of proposed revisions to the *Board of Regents Policy Manual*, Section 8.2.18.2, Conflicts of Interest, Conflicts of Commitment, and Outside Activities.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 2:05 p.m. on Tuesday, April 16, 2019.

**MINUTES OF THE
COMMITTEE ON PERSONNEL & BENEFITS**

The Committee on Personnel & Benefits of the Board of Regents of the University System of Georgia met at approximately 2:06 p.m. on Tuesday, April 16, 2019, in Room 160 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., Savannah, Georgia. Committee Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Chairman Wilheit, were Regents James M. Hull; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters, and Board Vice Chairman T. Rogers Wade also were present. Committee Vice Chairman Richard L. Tucker and Regents Erin Hames; Donald M. Leebern, Jr.; and Sachin D. Shailendra were excused. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEMS

1. The Committee approved a proposed revision to the *Board of Regents Policy Manual*, Section 8.2.12, Annuity Programs/Deferred Compensation Programs.

2. The Committee approved a resolution to consolidate institution 403(b) and 457(b) plans into one system-wide administered plan effective May 1, 2019.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 2:10 p.m. on Tuesday, April 16, 2019.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 2:10 p.m. on Tuesday, April 16, 2019, in Room 160 of the Health Professions Academic Building at the Georgia Southern University Armstrong Campus, 11935 Abercorn St., in Savannah, Georgia. Committee Chairman Benjamin J. Tarbutton, III, called the meeting to order. Present, in addition to Chairman Tarbutton, were Committee Vice Chairman Neil L. Pruitt, Jr.; Regents James M. Hull; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley, Board Chairman Don L. Waters and Board Vice Chairman T. Rogers Wade also were present. Regents Erin Hames; Donald M. Leebern, Jr.; Sachin D. Shailendra; and Richard L. Tucker were excused. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEMS

1. Vice Chancellor for Real Estate & Facilities Jim James informed the Committee about an action taken by the Chancellor under delegated authority to approve a rental agreement for Project No. PPV-91-1801, Student Housing, at the Macon Campus of Middle Georgia State University.
2. Assistant Vice Chancellor Sharon Ferguson Pope presented an information item on contracting and qualifications-based selections for calendar year 2018.
3. Vice Chancellor James provided the Committee a written report of real estate actions taken under delegated authority between November 1, 2018, and February 28, 2019.
4. Vice Chancellor James informed the Committee about a proposed ground lease of property at Fort Valley State University to Georgia Power Company.
5. Vice Chancellor James informed the Committee about a proposed lease of a portion of Savannah State University's Coastal Georgia Center to the Mayor and Alderman of the City of Savannah.

CONSENT ITEMS

6. The Committee authorized Project No. BR-10-1905, Tifton Campus Conference Center Parking, at the University of Georgia.
7. The Committee authorized Project No. BR-68-1903, Public Safety Facility, Dahlonega, at the University of North Georgia.
8. The Committee authorized Project No. BR-10-1904, Henry Field Stadium, Grandstands and Press Box Replacement, at the University of Georgia.
9. The Committee authorized Project No. BR-30-1903, Renovation of Russ Chandler Baseball Stadium, at the Georgia Institute of Technology.
10. The Committee authorized Project No. BR-30-1902, Door Access Control Hardware Upgrade Program, at the Georgia Institute of Technology.

APPROVAL ITEMS

11. The Committee approved a transfer of real property, the Lanier Technical College Oakwood Campus, for the use and benefit of the University of North Georgia.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 2:26 p.m. on Tuesday, April 16, 2019.

Exhibit A

AGENDA

FINANCE AND BUSINESS OPERATIONS

April 16, 2019

Agenda Item	Page No.
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APPROVAL ITEMS

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| 5. | Fiscal Year 2020 Budget Allocations | 9 |

1. **Fiscal Year 2019 Amended Budget**

Recommended: That the Board approve the allocation of state appropriations for the fiscal year (“FY”) 2019 amended budget.

Background: The FY 2019 state funds original budget for the University System of Georgia was \$2.428 billion. The final, amended state funds budget for the University System of Georgia is \$2.441 billion, which is a net increase of 0.52% from the original budget for FY 2019.

	FY 2019 Original Budget	Additions	Reductions, Transfers, and Other Adjustments	Net Increase to Pass-Through Organizations	FY 2019 Amended Budget
Formula funds	\$ 2,153,266,402	\$ 2,462,435			\$ 2,155,728,837
Line Items	274,978,830	10,740,059	(1,078,311)	500,362	285,140,940
Total	\$ 2,428,245,232	\$ 13,202,494	\$ (1,078,311)	\$ 500,362	\$ 2,440,869,777

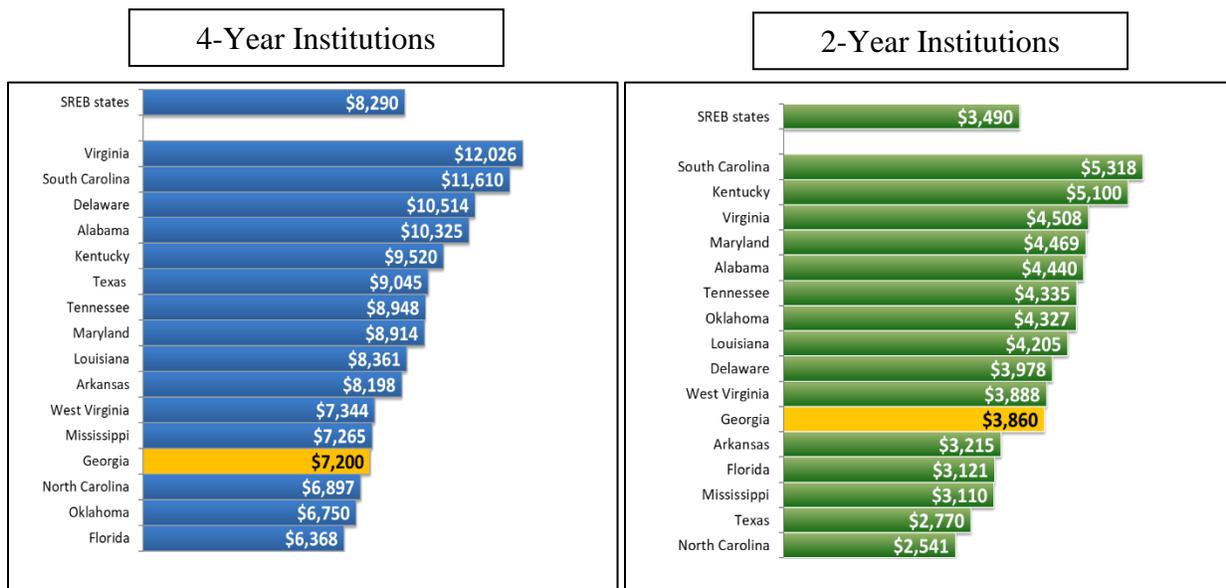
Appendix I outlines the changes from the FY 2019 original budget to the FY 2019 amended budget by institution and by line item.

House Bill 30, the Amended Appropriations Act for FY 2019, was signed by the Governor on March 12, 2019.

2. Fiscal Year 2020 Tuition

Recommended: That the Board approve the tuition rates for fiscal year 2020, to become effective Fall semester 2019. Recommended tuition rates appear in Appendix IIA (Undergraduate Tuition), Appendix IIB (Graduate & Professional Programs Tuition), and Appendix IIC (eTuition).

Background: Tuition and fees in the University System of Georgia remain an excellent value for students. Maintaining affordability is one of the highest priorities of the Board of Regents and actions taken in recent years to keep tuition increases low or flat underscore this commitment. According to Southern Regional Education Board (SREB) data, tuition and fees across the University System of Georgia have risen by an average of 2.6% annually at four-year institutions and 1.8% at two-year institutions over the last five years. This is the third lowest rate of increase among the 16 SREB states. In fiscal year 2018, the USG is the fourth lowest among SREB states for tuition and fees at four-year institutions and sixth lowest at two-year institutions. The Board’s action to freeze tuition in FY 2019 has further accentuated this priority.



In order to sustain access and quality across all sectors of the University System, the recommended tuition strategy for FY 2020 balances affordability with the need to address rising costs. Modest increases are recommended to undergraduate and graduate tuition rates beginning Fall 2019.

2. Fiscal Year 2020 Tuition (continued)

Undergraduate Tuition:

After carefully assessing priorities and needs to deliver a quality educational experience, a two and one-half percent increase in undergraduate tuition is being recommended for all USG institutions. The chart below represents the per semester increase in undergraduate tuition for a full-time student.

Sector	In-State		Out-of-State	
	\$ Increase per Semester	% Increase	\$ Increase per Semester	% Increase
Research Universities	\$ 84 - 125	2.5%	\$ 272 - 383	2.5%
Comprehensive Universities	\$ 67 - 68	2.5%	\$ 235 - 239	2.5%
State Universities	\$ 42 - 92	2.5%	\$ 154 - 325	2.5%
State College - Balanced Bachelor's & Associate Degrees	\$ 37 - 49	2.5%	\$ 138 - 183	2.5%
State College - Associate Dominant, Select Bachelor's	\$ 35	2.5%	\$ 132	2.5%

Graduate and Professional Program Tuition:

The Board of Regents' policy on graduate tuition allows institutions having graduate programs to request a separate, "core" graduate tuition rate based on market and cost considerations. Similarly, institutions can request approval for separate tuition rate adjustments for select, competitive, professional programs.

Tuition rates for most existing graduate programs in fiscal year 2020 will increase between 0% to 2% from the fiscal year 2019 rate. The recommended "core" graduate tuition rates appear in Appendix IIB, as do the recommendations for changes in tuition rates for professional programs.

<u>% Increase in Core Graduate In-State Tuition</u>	
Research Universities	2%
Augusta University - Health Sciences	3%
Augusta University	7%
Comprehensive and State Universities	0% to 2%
University of West Georgia	6%

2. Fiscal Year 2020 Tuition (continued)**Special Tuition for Distance Learning (e-Tuition):**

At the January 2017 meeting, the Board revised Policy Manual, Section 7.3.1.4 Tuition for Distance Learning Courses and Programs. The policy revisions were needed to strengthen the oversight for setting tuition rates for distance education given the significant growth in distance education, the variety of delivery models being offered, and the Board's stance on affordability. The revised policy now requires the Board to approve special tuition rates for distance learning (e-Tuition rates).

The Board approved to freeze the FY 2017 e-Tuition rates to allow time for the review and analysis of e-Tuition rates. In FY 2018, most e-Tuition rates were held at FY 2017 levels. Reductions to e-Tuition rates occurred at Kennesaw State University and the University of North Georgia upon request of the institutions.

The e-Tuition rates presented in Appendix IIC contain the recommended rates for FY 2020. Continuing the plan to phase out undergraduate e-Tuition differentials and reaffirming the Board's commitment to affordability, the e-Tuition differentials for undergraduate programs have been reduced by a further 33% from fiscal year 2018 rates. This reflects the second year in a plan to phase out special tuition rates for undergraduate distance learning courses over three years.

Rates for graduate distance learning courses at most institutions will remain at the same level as fiscal year 2019. It is recommended that tuition rates for newly created online programs be assessed at the institution's current graduate distance learning rate.

The recommended tuition rate for the Online Master of Science in Computer Science (OMCS) at the Georgia Institute of Technology for fiscal year 2020 is \$180 per credit hour. This represents a \$10 increase over the fiscal year 2019 rate. Including mandatory fees, the total cost to the student over the course of the program will be \$6,905. This low total cost represents a significant value to the student for a highly sought-after degree.

3. Fiscal Year 2020 Mandatory Fees

Recommended: That the Board approve the proposed mandatory student fees for fiscal year 2020 for institutions of the University System of Georgia, to become effective Fall semester 2019. Recommended mandatory student fees appear in Appendix IIIA.

Background: By policy, the Board of Regents approves all mandatory fees and fee increases. The major mandatory fees include intercollegiate athletic fees; student health service fees; student activity fees; parking and transportation fees; technology fees; and, in recent years, fees to support private funding of facilities such as recreation centers, parking decks, student centers and similar projects. The recommendations contained in Appendix IIIA were developed following a review of institutional fee requests that considered, among other things, the current financial position of the programs and activities supported by fees. Each request was accompanied by documentation provided by the related institution concerning the committee review process required by Board of Regents policy, which requires each fee and the budget it supports to be reviewed by a committee comprised of at least fifty percent students, with a minimum of four students.

Mandatory fees are an important component of college costs. The recommended fee increases are to support important campus needs that enhance student engagement and support the overall goal of student retention and success. Overall, 92% of fees remain unchanged. A summary of recommended fee changes is provided below.

Fee Increases & Decreases:

Augusta University	<ul style="list-style-type: none"> Wellness Fee, \$10
Georgia Institute of Technology	<ul style="list-style-type: none"> Health Fee, \$4
University of Georgia	<ul style="list-style-type: none"> Health Fee, \$3 Transportation Fee, \$3
Kennesaw State University	<ul style="list-style-type: none"> International Fee, (\$5) Sports & Rec Park Fee, \$5 (PPV)
Valdosta State University	<ul style="list-style-type: none"> Athletic Fieldhouse Fee, \$3 (PPV) Parking Deck Facilities Fee, \$20 (PPV) Student Center Fee, \$10 (PPV)
Albany State University	<ul style="list-style-type: none"> Athletic Fee, \$25 Health Fee, \$10 Transportation Fee, \$15
Fort Valley State University	<ul style="list-style-type: none"> Student Center Fee, \$30 (PPV)
Georgia Southwestern State University	<ul style="list-style-type: none"> Athletic Fee, \$10
Middle Georgia State University	<ul style="list-style-type: none"> Recreation Center Fee, \$25 (PPV)
Atlanta Metropolitan State College	<ul style="list-style-type: none"> Athletic Fee, (\$65) Student Center Fee, \$80 (PPV)
East Georgia State College	<ul style="list-style-type: none"> Access Card Fee, (\$15)
Georgia Gwinnett College	<ul style="list-style-type: none"> Health Fee, \$15
Gordon State College	<ul style="list-style-type: none"> Student Recreation Center Fee, \$30 (PPV)

3. Fiscal Year 2020 Mandatory Fees (Continued)

Mandatory Fee Reclassifications:

The University of North Georgia (UNG) will expand health services to the Gainesville campus in January of 2020. This expansion is the result of strong student demand and over a year of planning on the part of the institution. Students on both the Dahlonega and Gainesville campuses will begin being assessed a fee of \$65 beginning in January of 2020. This is a reduction of \$5 from the \$70 fee currently paid by UNG Dahlonega students.

Beginning Fall 2019, Abraham Baldwin Agricultural College (ABAC) will assess the Access Card Fee on all campuses. This change addresses student safety and the need for students to carry ABAC identification on them at all locations. The fiscal year 2020 rate for this fee will remain \$20, which is equal to the rate approved for fiscal year 2019.

4. Fiscal Year 2020 Elective Fees and Special Charges

Recommended: Pursuant to Board Policy 7.3.2.2, that the Board approve the fiscal year 2020 elective fees and special charges as outlined in Appendix IIIB. These fees for institutions of the University System of Georgia become effective Fall semester 2019.

Background: Elective fees and special charges represent all other fees assessed to students outside of mandatory fees. These charges affect the overall cost of higher education.

In recent years, again with student affordability as a driving priority, several changes have been made to Board policy to increase the level of scrutiny and oversight of certain elective fees and special charges. Specifically, in January 2010, fees and special charges assessed to all students in a specific degree program began requiring Board approval. In February 2015, the Board approved additional policy revisions to ensure that fees charged to all students within a particular course are necessary and provide a direct and additional benefit to the classroom and educational experience.

Course fees and degree program fees are not intended to supplant tuition. While the majority of elective fees and special charges are approved at the institutional level, the policy revisions enhance the oversight of fees pertaining to instructional activities.

As required by Board policy 7.3.2.2, elective fees and special charges are reviewed on an annual basis to determine use, effectiveness, and appropriateness. The fees noted on page 8 represent increases or decreases to existing Board-approved elective fees and special charges. Page 8 also includes new fees that were requested for approval and implementation in Fall 2019. Institutions are allowed to charge the FY 2020 rate beginning in Fall 2019. The fees noted as “Discontinued” have been eliminated at the request of the institution. New fees noted as “Denied” are not being recommended for implementation.

A full list of Board-approved elective fees and special charges can be found in Appendix IIIB.

4. Fiscal Year 2020 Elective Fees and Special Charges (Continued)

	Description	FY 2019	FY 2020 Recommended Rate
Augusta University			
	Articulator Fee (Equipment) (Sophomore Only)	\$1,416	\$1,427
	ASDA Dues (Dental Medicine)	\$98	\$95
	Dental Instrument Fee	\$2,690	\$2,771
	Dentofoms (Equipment)	\$338	\$252
	Hand Piece Fee (Equipment)	\$648	\$798
	Nursing Liability Insurance	\$65	\$58
	Nursing Liability Insurance (BSN & CNL)	\$23	\$34
Georgia State University			
	RCB Graduate Program Fee	\$0	Denied
	Honors College Participation Fee	\$0	Denied
University of West Georgia			
	Education Field Experience Fee	\$50	Discontinued
Clayton State University			
	Family Nurse Practitioner Program Fee (paid 1st semester upon acceptance into program)	\$1,029	\$481
	Family Nurse Practitioner Course Fee	\$0	\$469
	Telecourse/Online Course Fee (Capped at \$75/semester)	\$25	\$15
Columbus State University			
	ARTH – Art Lab Fees	\$10 - \$60	\$10 - \$60
	CRJU 4698 Criminal Justice Internship	\$150	Discontinued
	LCEL - Counseling Independent Study / Internship Fee	\$15 - \$45	\$15 - \$90
	LCOM - Communication Lab	\$36	\$15
	LTED - Teacher Education Lab	\$10 - \$60	\$7 - \$43
	NCLN - Nursing Clinical Fee	\$25 - \$500	\$25 - \$490
	NLNT - Nursing Exam Fee (Pass-through fee for Nursing Certification Exams and test prep)	\$193 - \$400	\$100 - \$200
	Sociology 4405 Practicum Fee	\$150	Discontinued
	Sociology 4698 Internship	\$150	Discontinued
	UTCH – Uteach Field Experience / Student Teaching Fees	\$12 - \$200	\$12 - \$193
Georgia Southwestern State University			
	Biology 1107 Course Fee	\$15	\$15
	Education Ethics Course Fee	\$30	\$30
	Education Experience	\$300	\$300
	Nursing Testing Fee	\$460	\$460
	Professional Golf Management Lab Fee	\$100	Discontinued
	UNIV 1000 Course Fee	\$0	\$45
University of North Georgia			
	Nursing Testing Fee (4-pay) Phase Out from 4-Pay to 1-PAY	\$180	Discontinued
	Nursing Testing Fee (1-pay) New Payment Structure	\$777	\$794
	Nursing Clinical Personal Liability (Undergraduate)	\$15	\$15
	Nursing Clinical Personal Liability (Graduate)	\$15	\$17
Dalton State College			
	Internship Fee for Special Ed Autism Classes	\$50	Discontinued
Georgia Highlands College			
	Distance Learning Course Fee	\$17	\$9
Gordon State College			
	Nursing Course Packs - (B) ASN	\$0	\$82

5. Fiscal Year 2020 Budget Allocations

Recommended: That the Board approve the allocation of state appropriations for fiscal year 2020 among institutions and operating units of the University System of Georgia (“USG”) as outlined in Appendix IVB and Appendix IVC. All allocations for FY 2020 are pending the Governor’s signing of House Bill 31, the Appropriations Act for FY 2020.

Further Recommended: That the Board approve the FY 2020 Capital Budget, totaling \$262,560,000 as outlined in Appendix V.

Background: The total state funds budget for the USG at the beginning of FY 2019 was \$2.428 billion. The recommended state funds budget for FY 2020 is \$2.578 billion. Appendix IVA lists the changes from FY 2019 to FY 2020. Allocations by institution are shown in Appendix IVB. Appendix IVC lists the changes from FY 2019 to FY 2020 in the Special Funding Initiatives.

FY 2020 Budget:

The state funds budget for FY 2020 is \$2.578 billion, including \$2.296 billion in formula funds and \$282 million in all other line items. The FY 2020 budget represents a total net increase of \$150.36 million, or 6.2%.

	FY 2019 Original Budget	Additions	Reductions, Transfers, and Other Adjustments	Net Increase to Pass-Through Organizations	FY 2020 Original Budget
Formula funds	\$ 2,153,266,402	\$ 144,370,151	\$ (1,375,000)		\$ 2,296,261,553
Line Items	274,978,830	8,450,877	(2,376,323)	\$ 1,293,948	282,347,332
Total	\$ 2,428,245,232	\$ 152,821,028	\$ (3,751,323)	\$ 1,293,948	\$ 2,578,608,885

FY 2020 Additions: \$152.82 Million

The \$152.82 million increase for fiscal year 2020 includes the following major components:

- \$144.3 million for the formula funds:
 - \$82.69 million for instruction and educational costs due to increased credit hour production
 - \$3.53 million for maintenance and operations of new or expanded facilities
 - \$1.89 million for the TRS rate increase from 20.90% to 21.14%
 - \$6.80 million for increased employer share of health insurance for employees and retirees
 - \$44.20 million for merit-based pay adjustments and employee recruitment and retention initiatives
 - \$1.81 million for class size expansion at the AU/UGA Medical Partnership
 - \$3.41 million for DOAS administered self-insurance programs

5. **Fiscal Year 2020 Budget Allocations (continued)**

- \$8.45 million in increases for line items:
 - \$212,561 for the TRS rate increase from 20.90% to 21.14%
 - \$162,234 for increased employer share of health insurance for employees and retirees
 - \$3.48 million for merit-based pay adjustments and employee recruitment and retention initiatives
 - \$59,327 for adjustments to Department of Administrative Services (DOAS) administered self-insurance programs
 - \$1.38 million for increased costs of maintenance & operations, security, and network equipment and the Georgia Cyber Innovation and Training Center
 - \$747,600 for law enforcement security at 4-H youth camps
 - \$641,580 for two precision agriculture and one vegetable breeder faculty positions jointly funded in the Agricultural Experiment Station and Cooperative Extension Service programs
 - \$656,640 for twelve educator positions at the Cooperative Extension Service
 - \$197,745 increase to the Georgia Public Library Service for the public libraries grant formula based on an increase in the state population
 - \$544,761 increase to the Georgia Public Library Service for the public libraries grant formula to provide for \$0.35 per capita funding for materials grants
 - \$250,000 for the Manufacturing Extension Partnership with the Georgia Consortium for Advanced Technical Training (GA CATT).
 - \$100,000 for recruitment and mentoring for Undergraduate Minorities and Women pursuing STEM degrees or Certificate Programs with an Emphasis in Cybersecurity

These increases reflect the State's continued commitment to the University System of Georgia to fulfill its mission of teaching, research and service.

FY 2020 Net Reductions, Transfers, Other Adjustments and Changes to Pass-Through Organizations: (-\$2.45 Million)

- Reduce funding for Georgia Gwinnett College by \$1.375 million to reflect year six of the plan to eliminate start-up funds over a seven-year period
- Reduce the Health Professions Initiative SFI by \$1.9 million to reflect program completion
- Eliminate \$223,823 in one-time funds for whitefly research at the Agricultural Experiment Station
- Eliminate \$220,000 in one-time funds for building maintenance and the demolition of surplus buildings at the Forestry Cooperative Extension
- Eliminate \$32,500 one-time funds at the Veterinary Medicine Experiment Station
- Net increase of \$1.29 million in funding for the pass-through organizations Georgia Military College and the Georgia Public Telecommunications Commission

5. Fiscal Year 2020 Budget Allocations (continued)**FY 2020 Allocation Recommendations:**

Allocations of state funds by institution are listed in Appendix IVB.

- The strategy employed in allocating the \$82.69 million in new enrollment funding seeks to appropriate funding for growth while mitigating reductions on a case-by-case basis, after carefully assessing the impact on each institution.
- Allocations of funding for maintenance and operations for new & expanded space are allocated based on institutional projections of cost increases.
- Allocations of merit funding are allocated to institutions in proportion to salary requirements at each institution.
- Allocations of funding for health insurance and TRS increases are allocated based on institutional benefit enrollment.
- Any changes identified specifically by House Bill 31 were made accordingly.

FY 2020 Capital Budget:

The total budget for capital projects for the Board of Regents is \$262.56 million. The capital projects are as follows:

- \$50.0 million for Major Repairs and Rehabilitation (MRR) for USG institutions.
- \$7.9 million for equipment for buildings previously funded for design and construction at Abraham Baldwin Agricultural College, Columbus State University, and Georgia Southern University.
- \$144.9 million in construction funds for projects at Georgia College and State University, Georgia State University, Kennesaw State University, Middle Georgia State University, University of North Georgia, and the University of West Georgia.
- \$9.0 million in planning and design funds for Dalton State College, Georgia Institute of Technology, the University of Georgia, and the University of North Georgia.
- \$30.9 million for 8 small capital projects at various institutions
- \$150,000 for security improvements at 4-H centers
- \$5.0 million for equipment for the Georgia Research Alliance
- \$13.2 million for the Georgia Public Libraries
- \$250,000 for Georgia Public Telecommunications Commission
- \$1.2 million for the Georgia Military College

APPENDIX I

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FISCAL YEAR 2019 ALLOCATION OF STATE APPROPRIATIONS BASED ON THE AMENDED BUDGET (HB30)

Institution	FY 2019 Original Budget: State Appropriations	Additions	Reductions, Transfers, and Other Adjustments	FY 2019 Amended Budget: State Appropriations
Formula Funds				
Augusta University	\$ 209,378,976	\$ 1,414,367	\$ -	\$ 210,793,343
Georgia Institute of Technology	\$ 291,296,642	\$ 135,951	\$ -	\$ 291,432,593
Georgia State University	\$ 275,716,404	\$ 228,499	\$ -	\$ 275,944,903
University of Georgia	\$ 396,427,057	\$ 213,014	\$ -	\$ 396,640,071
Georgia Southern University	\$ 140,001,902	\$ 48,062	\$ -	\$ 140,049,964
Kennesaw State University	\$ 148,941,534	\$ 92,550	\$ -	\$ 149,034,084
University of West Georgia	\$ 64,401,237	\$ 36,894	\$ -	\$ 64,438,131
Valdosta State University	\$ 50,878,036	\$ 107,845	\$ -	\$ 50,985,881
Albany State University	\$ 30,252,949	\$ 10,915	\$ -	\$ 30,263,864
Clayton State University	\$ 27,229,079	\$ 13,768	\$ -	\$ 27,242,847
Columbus State University	\$ 42,996,424	\$ 10,990	\$ -	\$ 43,007,414
Fort Valley State University	\$ 23,080,885	\$ 14,251	\$ -	\$ 23,095,136
Georgia College & State University	\$ 38,476,393	\$ 9,870	\$ -	\$ 38,486,263
Georgia Southwestern State University	\$ 14,958,663	\$ 3,377	\$ -	\$ 14,962,040
Middle Georgia State University	\$ 34,924,916	\$ 17,149	\$ -	\$ 34,942,065
Savannah State University	\$ 25,105,384	\$ 15,342	\$ -	\$ 25,120,726
University of North Georgia	\$ 79,779,895	\$ 13,235	\$ -	\$ 79,793,130
Abraham Baldwin Agricultural College	\$ 24,619,899	\$ 10,808	\$ -	\$ 24,630,707
Atlanta Metropolitan State College	\$ 10,321,200	\$ 9,010	\$ -	\$ 10,330,210
College of Coastal Georgia	\$ 16,757,098	\$ 10,131	\$ -	\$ 16,767,229
Dalton State College	\$ 17,993,729	\$ 5,792	\$ -	\$ 17,999,521
East Georgia State College	\$ 9,866,396	\$ 2,543	\$ -	\$ 9,868,939
Georgia Gwinnett College	\$ 58,096,732	\$ 5,046	\$ -	\$ 58,101,778
Georgia Highlands College	\$ 19,733,508	\$ 11,470	\$ -	\$ 19,744,978
Gordon State College	\$ 12,610,025	\$ 18,186	\$ -	\$ 12,628,211
South Georgia State College	\$ 11,442,667	\$ 3,370	\$ -	\$ 11,446,037
University System Office (RCO, ITS, SSC)	\$ 69,927,821		\$ -	\$ 69,927,821
System Services & Initiatives	\$ 5,001,684		\$ -	\$ 5,001,684
Alternative Media Access Center (AMAC)	\$ 1,420,095		\$ -	\$ 1,420,095
UGA Skidaway Inst of Oceanography-A	\$ 1,629,172		\$ -	\$ 1,629,172
Total Formula Funds	\$ 2,153,266,402	\$ 2,462,435	\$ -	\$ 2,155,728,837
Line Items and Pass Through Organizations				
Agricultural Experiment Station	\$ 46,675,198	\$ -	\$ (300,675)	\$ 46,374,523
Cooperative Extension Service	\$ 41,618,743	\$ 180,000	\$ (148,926)	\$ 41,649,817
Enterprise Innovation Institute	\$ 19,576,909	\$ -	\$ -	\$ 19,576,909
Forestry Cooperative Extension	\$ 1,215,128	\$ -	\$ -	\$ 1,215,128
Forestry Research	\$ 2,959,850	\$ -	\$ -	\$ 2,959,850
Georgia Archives	\$ 4,751,990	\$ -	\$ -	\$ 4,751,990
Georgia Cyber Innovation and Training Center	\$ 4,407,753	\$ 153,634	\$ -	\$ 4,561,387
Georgia Research Alliance	\$ 5,117,588	\$ -	\$ -	\$ 5,117,588
Georgia Tech Research Institute	\$ 6,094,956	\$ -	\$ -	\$ 6,094,956
Marine Institute	\$ 1,013,238	\$ -	\$ -	\$ 1,013,238
Marine Resources Extension Center	\$ 1,554,929	\$ -	\$ -	\$ 1,554,929
MCG Hospitals and Clinics	\$ 31,992,211	\$ 9,991,818	\$ -	\$ 41,984,029
Public Libraries	\$ 38,710,715	\$ 366,859	\$ -	\$ 39,077,574
Regents Central Office-B	\$ 12,327,579	\$ 47,748	\$ -	\$ 12,375,327
Skidaway Institute of Oceanography-B	\$ 1,524,845	\$ -	\$ -	\$ 1,524,845
Special Funding Initiatives	\$ 28,540,259	\$ -	\$ (495,377)	\$ 28,044,882
Veterinary Medicine Experiment Station	\$ 4,641,590	\$ -	\$ (133,333)	\$ 4,508,257
Veterinary Medicine Teaching Hospital	\$ 479,119	\$ -	\$ -	\$ 479,119
Total Line Items	\$ 253,202,600	\$ 10,740,059	\$ (1,078,311)	\$ 262,864,348
Georgia Military College	\$ 6,580,422	\$ 498,631	\$ -	\$ 7,079,053
Georgia Public Telecommunications Commission	\$ 15,195,808	\$ 1,731	\$ -	\$ 15,197,539
Total Pass Through Organizations	\$ 21,776,230	\$ 500,362	\$ -	\$ 22,276,592
Total Line Items and Pass Through Organizations	\$ 274,978,830	\$ 11,240,421	\$ (1,078,311)	\$ 285,140,940
Total State Appropriations	\$ 2,428,245,232	\$ 13,702,856	\$ (1,078,311)	\$ 2,440,869,777

APPENDIX IIA

UNIVERSITY SYSTEM OF GEORGIA
TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

FLAT TUITION MODEL				
Flat rate of tuition applies to encourage students to take 15 hours and graduate in four years				
	IN-STATE		OUT-OF-STATE	
	FY 2019	FY 2020	FY 2019	FY 2020
Georgia Institute of Technology				
More than 6 hours	\$ 5,004.00	\$ 5,129.00	\$ 15,302.00	\$ 15,685.00
6 hours or less	\$ 2,974.00	\$ 3,048.00	\$ 9,081.00	\$ 9,308.00
University of Georgia				
More than 6 hours	\$ 4,776.00	\$ 4,895.00	\$ 14,063.00	\$ 14,415.00
6 hours or less	\$ 2,838.00	\$ 2,909.00	\$ 8,346.00	\$ 8,555.00
Georgia College and State University				
More than 6 hours	\$ 3,662.00	\$ 3,754.00	\$ 13,019.00	\$ 13,344.00
6 hours or less	\$ 2,168.00	\$ 2,222.00	\$ 7,725.00	\$ 7,918.00
Augusta University – Health Sciences Campus				
10 hours or more	\$ 4,324.00	\$ 4,432.00	\$ 13,843.00	\$ 14,189.00
9 hours or less (Per Credit Hour)	\$ 288.27	\$ 295.47	\$ 922.87	\$ 945.93
Augusta University - Summerville Campus				
10 hours or more	\$ 3,362.00	\$ 3,446.00	\$ 10,863.00	\$ 11,135.00
9 hours or less (Per Credit Hour)	\$ 224.14	\$ 229.73	\$ 724.20	\$ 742.33
REGULAR TUITION MODEL (Per credit hour rates apply up to 15 hours)				
	IN-STATE		OUT-OF-STATE	
	FY 2019	FY 2020	FY 2019	FY 2020
RESEARCH UNIVERSITIES				
Georgia State University				
Per Credit Hour	\$ 291.00	\$ 298.27	\$ 910.14	\$ 932.87
Perimeter College at Georgia State University				
Per Credit Hour	\$ 92.67	\$ 95.00	\$ 350.87	\$ 359.67
REGIONAL UNIVERSITIES				
Georgia Southern University				
Per Credit Hour	\$ 177.67	\$ 182.13	\$ 627.07	\$ 642.73
Kennesaw State University				
Per Credit Hour	\$ 180.87	\$ 185.40	\$ 638.40	\$ 654.33
University of West Georgia				
Per Credit Hour	\$ 177.67	\$ 182.13	\$ 627.07	\$ 642.73
Valdosta State University				
Per Credit Hour	\$ 177.67	\$ 182.13	\$ 627.07	\$ 642.73
STATE UNIVERSITIES				
Albany State University - Four Year Degrees				
Per Credit Hour	\$ 165.20	\$ 169.33	\$ 601.07	\$ 616.07
Albany State University - Two Year Degrees				
Per Credit Hour	\$ 92.67	\$ 95.00	\$ 350.87	\$ 359.67
Clayton State University				
Per Credit Hour	\$ 165.20	\$ 169.33	\$ 601.07	\$ 616.07
Columbus State University				
Per Credit Hour	\$ 177.67	\$ 182.13	\$ 627.07	\$ 642.73
Fort Valley State University				
Per Credit Hour	\$ 165.20	\$ 169.33	\$ 601.07	\$ 616.07
Georgia Southwestern State University				
Per Credit Hour	\$ 165.20	\$ 169.33	\$ 601.07	\$ 616.07
Middle Georgia State University				
Per Credit Hour	\$ 110.87	\$ 113.67	\$ 409.54	\$ 419.80
Savannah State University				
Per Credit Hour	\$ 165.20	\$ 169.33	\$ 601.07	\$ 616.07
University of North Georgia - Four Year Degrees				
Per Credit Hour	\$ 182.00	\$ 186.53	\$ 642.40	\$ 658.47
University of North Georgia - Two-Year Degrees				
Per Credit Hour	\$ 104.20	\$ 106.80	\$ 384.94	\$ 394.53

APPENDIX IIA

**UNIVERSITY SYSTEM OF GEORGIA
TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

REGULAR TUITION MODEL (Per credit hour rates apply up to 15 hours)				
	IN-STATE		OUT-OF-STATE	
	FY 2019	FY 2020	FY 2019	FY 2020
STATE COLLEGES				
Georgia Gwinnett College	\$ 1,960.00	\$ 2,009.00	\$ 7,317.00	\$ 7,500.00
Per Credit Hour	\$ 130.67	\$ 133.93	\$ 487.80	\$ 500.00
Abraham Baldwin Agricultural College	\$ 1,563.00	\$ 1,602.00	\$ 5,774.00	\$ 5,918.00
Per Credit Hour	\$ 104.20	\$ 106.80	\$ 384.94	\$ 394.53
Atlanta Metropolitan State College	\$ 1,479.00	\$ 1,516.00	\$ 5,519.00	\$ 5,657.00
Per Credit Hour	\$ 98.60	\$ 101.07	\$ 367.94	\$ 377.13
College of Coastal Georgia	\$ 1,563.00	\$ 1,602.00	\$ 5,774.00	\$ 5,918.00
Per Credit Hour	\$ 104.20	\$ 106.80	\$ 384.94	\$ 394.53
Dalton State College	\$ 1,563.00	\$ 1,602.00	\$ 5,774.00	\$ 5,918.00
Per Credit Hour	\$ 104.20	\$ 106.80	\$ 384.94	\$ 394.53
Gordon State College	\$ 1,563.00	\$ 1,602.00	\$ 5,774.00	\$ 5,918.00
Per Credit Hour	\$ 104.20	\$ 106.80	\$ 384.94	\$ 394.53
East Georgia State College	\$ 1,390.00	\$ 1,425.00	\$ 5,263.00	\$ 5,395.00
Per Credit Hour	\$ 92.67	\$ 95.00	\$ 350.87	\$ 359.67
Georgia Highlands College	\$ 1,390.00	\$ 1,425.00	\$ 5,263.00	\$ 5,395.00
Per Credit Hour	\$ 92.67	\$ 95.00	\$ 350.87	\$ 359.67
South Georgia State College	\$ 1,390.00	\$ 1,425.00	\$ 5,263.00	\$ 5,395.00
Per Credit Hour	\$ 92.67	\$ 95.00	\$ 350.87	\$ 359.67

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Augusta University				
Graduate - Full Time	\$ 2,572.00	\$ 2,752.00	\$ 8,772.00	\$ 9,386.00
Graduate - Less than 12 credit hours	\$ 215.00	\$ 230.00	\$ 731.00	\$ 783.00
Health Sciences Graduate - Full Time	\$ 4,548.00	\$ 4,684.00	\$ 12,962.00	\$ 12,962.00
Health Sciences Graduate - Less than 12 credit hours	\$ 379.00	\$ 391.00	\$ 1,081.00	\$ 1,081.00
Master of Business Administration				
Full-time	\$ 2,655.00	\$ 2,752.00	\$ 8,855.00	\$ 9,386.00
Less than 12 credit hours	\$ 222.00	\$ 230.00	\$ 738.00	\$ 783.00
Ed.D in Educational Innovation*				
Full-time	\$ 3,540.00	\$ 3,720.00	\$ 9,740.00	\$ 10,354.00
Less than 12 credit hours	\$ 295.00	\$ 310.00	\$ 812.00	\$ 863.00
<i>*The rates for the Ed.D. in Educational Innovation Leadership Degree program are effective Summer 2019.</i>				
Medical School				
Full-time	\$ 14,179.00	\$ 14,463.00	\$ 28,358.00	\$ 28,925.00
Less than 12 credit hours	\$ 1,182.00	\$ 1,206.00	\$ 2,364.00	\$ 2,411.00
MHS - Occupational Therapy				
Full-time	\$ 5,806.00	\$ 5,806.00	\$ 14,220.00	\$ 14,220.00
Less than 12 credit hours	\$ 484.00	\$ 484.00	\$ 1,185.00	\$ 1,185.00
Masters Physician Assistant				
Full-time	\$ 6,975.00	\$ 6,975.00	\$ 13,950.00	\$ 13,950.00
Less than 12 credit hours	\$ 582.00	\$ 582.00	\$ 1,163.00	\$ 1,163.00
Doctor of Physical Therapy				
Full-time	\$ 5,494.00	\$ 5,494.00	\$ 12,362.00	\$ 12,362.00
Less than 12 credit hours	\$ 458.00	\$ 458.00	\$ 1,031.00	\$ 1,031.00
The following tuition rates reflect the Dental Medicine degree program's transition from a 3 semester/12 month year model to a 2 semester/12 month year model. Total tuition for the 4 year program of study is unchanged.				
Dental Medicine (Students Entering Fall 2016 - Class of 2020)				
Full-time	\$ 11,625.00	\$ 11,974.00	\$ 28,588.00	\$ 29,446.00
Less than 12 credit hours	\$ 969.00	\$ 998.00	\$ 2,383.00	\$ 2,454.00
Dental Medicine (Students Entering Fall 2017 - Class of 2021)				
Full-time	\$ 12,400.00	\$ 12,772.00	\$ 30,493.00	\$ 31,408.00
Less than 12 credit hours	\$ 1,034.00	\$ 1,065.00	\$ 2,542.00	\$ 2,618.00
Dental Medicine (Students Entering Fall 2018 & Subsequent Years)				
Full-time	\$ 12,788.00	\$ 13,172.00	\$ 31,446.00	\$ 32,389.00
Less than 12 credit hours	\$ 1,066.00	\$ 1,098.00	\$ 2,621.00	\$ 2,700.00
Nursing Ph.D.				
Full-time	\$ 4,684.00	\$ 4,684.00	\$ 13,098.00	\$ 13,098.00
Less than 12 credit hours	\$ 391.00	\$ 391.00	\$ 1,092.00	\$ 1,092.00
MSN Clinical Nurse Leader				
Full-time	\$ 5,806.00	\$ 6,000.00	\$ 14,220.00	\$ 14,695.00
Less than 12 credit hours	\$ 484.00	\$ 500.00	\$ 1,185.00	\$ 1,225.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
MSN Nurse Anesthesia				
Full-time	\$ 7,994.00	\$ 7,994.00	\$ 16,408.00	\$ 16,408.00
Less than 12 credit hours	\$ 667.00	\$ 667.00	\$ 1,368.00	\$ 1,368.00
Doctor of Nursing Practice (DNP)				
Full-time	\$ 5,160.00	\$ 5,160.00	\$ 13,574.00	\$ 13,574.00
Less than 12 credit hours	\$ 430.00	\$ 430.00	\$ 1,132.00	\$ 1,132.00
DNP Nurse Anesthesia				
Full-time	\$ 9,000.00	\$ 9,000.00	\$ 18,000.00	\$ 18,000.00
Less than 12 credit hours	\$ 750.00	\$ 750.00	\$ 1,500.00	\$ 1,500.00
Masters of Public Health				
Full-time	\$ 5,160.00	\$ 5,160.00	\$ 13,574.00	\$ 13,574.00
Less than 12 credit hours	\$ 430.00	\$ 430.00	\$ 1,132.00	\$ 1,132.00
Masters of Science in Medical Illustration				
Full-time	\$ 5,374.00	\$ 5,374.00	\$ 13,788.00	\$ 13,788.00
Less than 12 credit hours	\$ 448.00	\$ 448.00	\$ 1,149.00	\$ 1,149.00
Georgia Institute of Technology				
Graduate - Full Time	\$ 6,894.00	\$ 7,032.00	\$ 14,284.00	\$ 14,570.00
Graduate - Less than 12 credit hours	\$ 575.00	\$ 586.00	\$ 1,191.00	\$ 1,215.00
Master of Business Administration				
Full-time	\$ 14,616.00	\$ 14,754.00	\$ 20,090.00	\$ 20,376.00
Less than 12 credit hours	\$ 1,218.00	\$ 1,230.00	\$ 1,675.00	\$ 1,698.00
Master of Science in Analytics				
Full-time	\$ 14,465.00	\$ 14,603.00	\$ 19,975.00	\$ 20,261.00
Less than 12 credit hours	\$ 1,206.00	\$ 1,217.00	\$ 1,665.00	\$ 1,689.00
MS in Building Construction and Integrated Facilities Management				
Full-time	\$ 9,620.00	\$ 9,758.00	\$ 19,554.00	\$ 19,840.00
Less than 12 credit hours	\$ 802.00	\$ 814.00	\$ 1,630.00	\$ 1,654.00
MS in Prosthetics and Orthotics				
Full-time	\$ 8,145.00	\$ 8,283.00	\$ 18,662.00	\$ 18,948.00
Less than 12 credit hours	\$ 679.00	\$ 691.00	\$ 1,556.00	\$ 1,579.00
MS in Quantitative & Computational Finance				
Full-time	\$ 8,655.00	\$ 8,793.00	\$ 19,037.00	\$ 19,323.00
Less than 12 credit hours	\$ 722.00	\$ 733.00	\$ 1,587.00	\$ 1,611.00
MS in Supply Chain Engineering				
Full-time	\$ 8,145.00	\$ 8,283.00	\$ 18,662.00	\$ 18,948.00
Less than 12 credit hours	\$ 679.00	\$ 691.00	\$ 1,556.00	\$ 1,579.00
MS in Bioinformatics				
Full-time	\$ 8,121.00	\$ 8,259.00	\$ 18,059.00	\$ 18,345.00
Less than 12 credit hours	\$ 677.00	\$ 689.00	\$ 1,505.00	\$ 1,529.00
MS in Industrial Design				
Full-time	\$ 8,889.00	\$ 9,027.00	\$ 17,318.00	\$ 17,604.00
Less than 12 credit hours	\$ 741.00	\$ 753.00	\$ 1,444.00	\$ 1,467.00

**APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
<u>MS in Music Technology</u>				
Full-time	\$ 8,621.00	\$ 8,759.00	\$ 16,012.00	\$ 16,298.00
Less than 12 credit hours	\$ 719.00	\$ 730.00	\$ 1,335.00	\$ 1,359.00
<u>Joint Ph.D in Biomedical Engineering</u>				
Full-time	\$ 8,925.00	\$ 9,063.00	\$ 21,874.00	\$ 22,160.00
Less than 12 credit hours	\$ 744.00	\$ 756.00	\$ 1,823.00	\$ 1,847.00
<u>Evening MBA (EMBA)</u>				
	Credit Hour Rate	Credit Hour Rate	Credit Hour Rate	Credit Hour Rate
	\$ 1,121.00	\$ 1,132.00	\$ 1,524.00	\$ 1,548.00
<u>MS in Electrical & Computer Engineering</u>				
Full-time	\$ 6,894.00	\$ 8,238.00	\$ 14,284.00	\$ 17,070.00
Less than 12 credit hours	\$ 575.00	\$ 687.00	\$ 1,191.00	\$ 1,423.00
<u>MS Electrical & Computer Engineering (Shenzhen)</u>				
More than 3 credit hours	\$ 5,880.00	\$ 5,880.00	\$ 5,880.00	\$ 5,880.00
3 credit hours or less	\$ 1,764.00	\$ 1,764.00	\$ 1,764.00	\$ 1,764.00
<u>Master of Architecture</u>				
Full-time	\$ 8,889.00	\$ 9,027.00	\$ 16,279.00	\$ 16,565.00
Less than 12 credit hours	\$ 741.00	\$ 753.00	\$ 1,357.00	\$ 1,381.00
<u>Master of City & Regional Planning</u>				
Full-time	\$ 8,317.00	\$ 8,455.00	\$ 15,707.00	\$ 15,993.00
Less than 12 credit hours	\$ 694.00	\$ 705.00	\$ 1,309.00	\$ 1,333.00
<u>MS Urban Design</u>				
Full-time	\$ 8,889.00	\$ 9,027.00	\$ 16,279.00	\$ 16,565.00
Less than 12 credit hours	\$ 741.00	\$ 753.00	\$ 1,357.00	\$ 1,381.00
<u>MS Biomedical Innovation & Development</u>				
Full-time	\$ 12,915.00	\$ 13,053.00	\$ 20,305.00	\$ 20,591.00
Less than 12 credit hours	\$ 1,077.00	\$ 1,088.00	\$ 1,693.00	\$ 1,716.00
<u>MS Geographic Information Science & Technology</u>				
Full-time	\$ 8,317.00	\$ 8,455.00	\$ 15,707.00	\$ 15,993.00
Less than 12 credit hours	\$ 694.00	\$ 705.00	\$ 1,309.00	\$ 1,333.00
<u>MS Human Computer Interaction</u>				
Full-time	\$ 7,894.00	\$ 8,032.00	\$ 17,418.00	\$ 17,704.00
Less than 12 credit hours	\$ 658.00	\$ 670.00	\$ 1,452.00	\$ 1,476.00
	Total Program Cost/Semester		Total Program Cost/Semester	
Executive Master's in International Logistics	\$ 15,300.00	\$ 15,300.00	\$ 15,300.00	\$ 15,300.00
	Total Program Cost		Total Program Cost	
Executive MS in Enterprise Transformation	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
Executive MBA Program	\$ 79,000.00	\$ 82,500.00	\$ 79,000.00	\$ 82,500.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Georgia State University				
Graduate - Full Time	\$ 4,680.00	\$ 4,776.00	\$ 15,012.00	\$ 15,108.00
Graduate - Less than 12 credit hours	\$ 390.00	\$ 398.00	\$ 1,251.00	\$ 1,259.00
<u>Law</u>				
<u>J.D. Program</u>				
Full-time	\$ 7,404.00	\$ 7,884.00	\$ 17,208.00	\$ 17,688.00
Less than 12 credit hours	\$ 617.00	\$ 657.00	\$ 1,434.00	\$ 1,474.00
<u>Law</u>				
<u>LL.M. Program</u>				
Full-time	\$ 7,404.00	\$ 7,884.00	\$ 17,208.00	\$ 17,688.00
Less than 12 credit hours	\$ 617.00	\$ 657.00	\$ 1,434.00	\$ 1,474.00
<u>MBA</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>Master of Professional Accountancy</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>Master of Actuarial Science</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>MS - Economics (Business Economics)</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>MS - Managerial Sciences</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>MS - Mathematical Risk Management</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>MS - Risk Management & Insurance</u>				
Full-time	\$ 5,892.00	\$ 5,988.00	\$ 15,600.00	\$ 15,696.00
Less than 12 credit hours	\$ 491.00	\$ 499.00	\$ 1,300.00	\$ 1,308.00
<u>MS/Ph.D - Nursing</u>				
Full-time	\$ 4,752.00	\$ 4,848.00	\$ 15,084.00	\$ 15,180.00
Less than 12 credit hours	\$ 396.00	\$ 404.00	\$ 1,257.00	\$ 1,265.00
<u>Clinical Doctorate (DPT) - Physical Therapy</u>				
Full-time	\$ 4,788.00	\$ 4,884.00	\$ 15,120.00	\$ 15,216.00
Less than 12 credit hours	\$ 399.00	\$ 407.00	\$ 1,260.00	\$ 1,268.00
<u>Ph.D - Public Health</u>				
Full-time	\$ 5,004.00	\$ 5,100.00	\$ 15,336.00	\$ 15,432.00
Less than 12 credit hours	\$ 417.00	\$ 425.00	\$ 1,278.00	\$ 1,286.00
<u>Master of Public Health</u>				
Full-time	\$ 5,004.00	\$ 5,100.00	\$ 15,336.00	\$ 15,432.00
Less than 12 credit hours	\$ 417.00	\$ 425.00	\$ 1,278.00	\$ 1,286.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Doctor of Public Health				
Full-time	\$ 5,004.00	\$ 5,100.00	\$ 15,336.00	\$ 15,432.00
Less than 12 credit hours	\$ 417.00	\$ 425.00	\$ 1,278.00	\$ 1,286.00
	Total Program Cost		Total Program Cost	
One Year MS Managerial Sciences	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
One Year MS Health Administration	\$ 41,100.00	\$ 41,100.00	\$ 46,000.00	\$ 47,000.00
One Year MS Real Estate	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
One Year MS Global Hospitality Management	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
Master of Science in Analytics	\$ 39,000.00	\$ 39,000.00	\$ 44,000.00	\$ 45,000.00
One Year MS Info. Systems Audit & Control	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
One Year MS Information Systems	\$ 41,100.00	\$ 41,100.00	\$ 46,000.00	\$ 47,000.00
Executive MS in Managing Information Technology	\$ 41,100.00	\$ 41,100.00	\$ 41,100.00	\$ 41,100.00
One Year MS Finance	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
Master of Science in Wealth Management	\$ 37,500.00	\$ 37,500.00	\$ 37,500.00	\$ 37,500.00
One Year MS International Business	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
One Year MS Professional Accountancy	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
One Year MS Marketing	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
Master of Taxation	\$ 37,500.00	\$ 37,500.00	\$ 42,500.00	\$ 43,500.00
Professional MBA Program	\$ 49,900.00	\$ 49,900.00	\$ 54,900.00	\$ 54,900.00
Global Partners MBA Program	\$ 72,000.00	\$ 72,000.00	\$ 72,000.00	\$ 72,000.00
Executive MBA Program	\$ 69,500.00	\$ 73,000.00	\$ 74,500.00	\$ 76,000.00
Executive Doctorate of Business	\$ 107,500.00	\$ 112,500.00	\$ 107,500.00	\$ 117,500.00
Professional MBA/Master of Health Administration	\$ 60,000.00	\$ 60,000.00	\$ 65,000.00	\$ 65,000.00
MS Analytics/One Year MS Marketing	\$ 65,813.00	\$ 65,813.00	\$ 74,250.00	\$ 75,250.00
University of Georgia				
Graduate - Full Time	\$ 4,352.00	\$ 4,439.00	\$ 12,346.00	\$ 12,593.00
Graduate - Less than 12 credit hours	\$ 363.00	\$ 370.00	\$ 1,029.00	\$ 1,050.00
Forestry				
Undergraduate:				
Full-time (more than 6 credit hours)	\$ 5,263.00	\$ 5,382.00	\$ 16,136.00	\$ 16,488.00
6 or fewer credit hours	\$ 3,128.00	\$ 3,199.00	\$ 9,576.00	\$ 9,785.00
Pharmacy				
Pharm.D Program:				
Full-time	\$ 8,155.00	\$ 8,318.00	\$ 18,425.00	\$ 18,672.00
Less than 12 credit hours	\$ 680.00	\$ 694.00	\$ 1,536.00	\$ 1,556.00
Law				
J.D. Program				
Full-time	\$ 8,715.00	\$ 8,802.00	\$ 17,934.00	\$ 18,181.00
Less than 12 credit hours	\$ 727.00	\$ 734.00	\$ 1,495.00	\$ 1,516.00
Law				
LL.M. Program				
Full-time	\$ 8,422.00	\$ 8,509.00	\$ 18,815.00	\$ 19,062.00
Less than 12 credit hours	\$ 702.00	\$ 710.00	\$ 1,568.00	\$ 1,589.00
Master in the Study of Law				
Full-time	\$ 8,422.00	\$ 8,509.00	\$ 18,815.00	\$ 19,062.00
Less than 12 credit hours	\$ 702.00	\$ 710.00	\$ 1,568.00	\$ 1,589.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Veterinary Medicine				
<u>Graduate:</u>				
Full-time	\$ 8,585.00	\$ 8,757.00	\$ 23,125.00	\$ 23,588.00
Less than 12 credit hours	\$ 716.00	\$ 730.00	\$ 1,928.00	\$ 1,966.00
Master of Business Administration				
Full-time	\$ 6,702.00	\$ 6,789.00	\$ 16,056.00	\$ 16,303.00
Less than 12 credit hours	\$ 559.00	\$ 566.00	\$ 1,338.00	\$ 1,359.00
Master of Science in Business Analytics				
Full-time	\$ 8,552.00	\$ 8,639.00	\$ 16,546.00	\$ 16,793.00
Less than 12 credit hours	\$ 713.00	\$ 720.00	\$ 1,379.00	\$ 1,400.00
Master of Public Administration				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
Master of Accountancy				
Full-time	\$ 6,252.00	\$ 6,339.00	\$ 13,761.00	\$ 14,008.00
Less than 12 credit hours	\$ 521.00	\$ 529.00	\$ 1,147.00	\$ 1,168.00
Master of Social Work				
Full-time	\$ 4,737.00	\$ 4,824.00	\$ 12,843.00	\$ 13,090.00
Less than 12 credit hours	\$ 395.00	\$ 402.00	\$ 1,071.00	\$ 1,091.00
Bachelor of Landscape Architecture				
<u>Undergraduate:</u>				
Full-time (more than 6 credit hours)	\$ 5,287.00	\$ 5,406.00	\$ 15,280.00	\$ 15,632.00
6 or fewer credit hours	\$ 3,128.00	\$ 3,199.00	\$ 8,948.00	\$ 9,157.00
Master of Landscape Architecture				
<u>Graduate:</u>				
Full-time	\$ 5,143.00	\$ 5,230.00	\$ 13,061.00	\$ 13,308.00
Less than 12 credit hours	\$ 429.00	\$ 436.00	\$ 1,089.00	\$ 1,109.00
Master of Historic Preservation				
Full-time	\$ 5,143.00	\$ 5,230.00	\$ 13,061.00	\$ 13,308.00
Less than 12 credit hours	\$ 429.00	\$ 436.00	\$ 1,089.00	\$ 1,109.00
Master of Environmental Planning & Design				
Full-time	\$ 5,143.00	\$ 5,230.00	\$ 13,061.00	\$ 13,308.00
Less than 12 credit hours	\$ 429.00	\$ 436.00	\$ 1,089.00	\$ 1,109.00
Doctor of Public Health				
Full-time	\$ 5,041.00	\$ 5,128.00	\$ 12,882.00	\$ 13,129.00
Less than 12 credit hours	\$ 421.00	\$ 428.00	\$ 1,074.00	\$ 1,095.00
Master of Public Health				
Full-time	\$ 4,773.00	\$ 4,860.00	\$ 12,655.00	\$ 12,902.00
Less than 12 credit hours	\$ 398.00	\$ 405.00	\$ 1,055.00	\$ 1,076.00
Master of Biomanufacturing & Bioprocessing				
Full-time	\$ 7,412.00	\$ 7,499.00	\$ 17,346.00	\$ 17,593.00
Less than 12 credit hours	\$ 618.00	\$ 625.00	\$ 1,446.00	\$ 1,467.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
<u>M.Ed. Professional Counseling</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>Ph.D. Counseling Psychology</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>Ph.D. Counseling & Student Personnel Services</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.Ed. Special Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. Early Childhood Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. English Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. World Language Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. Mathematics Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. Middle School Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. Science Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. Social Studies Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.A.T. Special Education</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>M.Ed. Educational Administration & Policy</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<u>Ed.S. Educational Administration & Policy</u>				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Ed.D. Educational Leadership				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
Ed.D. Student Affairs Leadership				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
<i>*The rates for the Ed.D. in Educational Innovation Leadership Degree program are effective Summer 2019.</i>				
M.Ed. College Student Affairs Administration				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
M.Ed. Communication Sciences & Disorders				
Full-time	\$ 4,913.00	\$ 5,000.00	\$ 12,731.00	\$ 12,978.00
Less than 12 credit hours	\$ 410.00	\$ 417.00	\$ 1,061.00	\$ 1,082.00
Master of Industrial-Organizational Psychology				
Full-time	\$ 9,852.00	\$ 9,939.00	\$ 17,846.00	\$ 18,093.00
Less than 12 credit hours	\$ 821.00	\$ 829.00	\$ 1,488.00	\$ 1,508.00
Executive MBA Program	\$ 77,000.00	\$ 77,000.00	\$ 77,000.00	\$ 77,000.00
Professional MBA Program	\$ 56,400.00	\$ 56,400.00	\$ 72,000.00	\$ 72,000.00
Executive Ed.D. in Higher Education	\$ 59,084.00	\$ 59,084.00	\$ 96,341.00	\$ 96,341.00
Georgia Southern University				
Graduate - Full Time	\$ 3,318.00	\$ 3,318.00	\$ 13,259.00	\$ 13,259.00
Graduate - Less than 12 credit hours	\$ 277.00	\$ 277.00	\$ 1,105.00	\$ 1,105.00
Master of Accountancy				
Full-time	\$ 4,912.00	\$ 4,912.00	\$ 14,856.00	\$ 14,856.00
Less than 12 credit hours	\$ 410.00	\$ 410.00	\$ 1,238.00	\$ 1,238.00
Master of Business Administration				
Full-time	\$ 4,912.00	\$ 4,912.00	\$ 14,856.00	\$ 14,856.00
Less than 12 credit hours	\$ 410.00	\$ 410.00	\$ 1,238.00	\$ 1,238.00
Master of Arts in Teaching				
Full-time	\$ 3,618.00	\$ 3,618.00	\$ 13,559.00	\$ 13,559.00
Less than 12 credit hours	\$ 302.00	\$ 302.00	\$ 1,130.00	\$ 1,130.00
Doctor of Education				
Full-time	\$ 3,618.00	\$ 3,618.00	\$ 13,559.00	\$ 13,559.00
Less than 12 credit hours	\$ 302.00	\$ 302.00	\$ 1,130.00	\$ 1,130.00
Continuing Graduate Students Enrolled at Armstrong Campus During Spring and/or Summer 2018				
Graduate - Full Time	\$ 2,532.00	\$ 2,532.00	\$ 9,384.00	\$ 9,384.00
Graduate - Less than 12 credit hours	\$ 211.00	\$ 211.00	\$ 782.00	\$ 782.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Kennesaw State University				
Graduate - Full Time	\$ 3,473.00	\$ 3,545.00	\$ 12,539.00	\$ 12,792.00
Graduate - Less than 12 credit hours	\$ 290.00	\$ 296.00	\$ 1,045.00	\$ 1,066.00
<u>Master of Business Administration</u>				
Full-time	\$ 4,147.00	\$ 4,219.00	\$ 14,984.00	\$ 15,236.00
Less than 12 credit hours	\$ 346.00	\$ 352.00	\$ 1,249.00	\$ 1,270.00
Total Program Cost				
Coles MBA @ Dalton (5 Semester Program)	\$ 17,728.00	\$ 17,908.00	\$ 17,728.00	\$ 17,908.00
MS in Healthcare Management & Informatics	\$ 28,000.00	\$ 28,216.00	\$ 47,340.00	\$ 48,096.00
Executive MBA - Families In Business	\$ 55,929.00	\$ 56,181.00	\$ 55,929.00	\$ 56,181.00
Executive MBA	\$ 57,220.00	\$ 57,508.00	\$ 57,220.00	\$ 57,508.00
Master of Accounting	\$ 24,500.00	\$ 24,680.00	\$ 24,500.00	\$ 24,680.00
Doctor of Business Administration	\$ 96,500.00	\$ 96,500.00	\$ 96,500.00	\$ 96,500.00
University of West Georgia				
Graduate - Full Time	\$ 2,724.00	\$ 2,892.00	\$ 10,584.00	\$ 11,219.00
Graduate - Less than 12 credit hours	\$ 227.00	\$ 241.00	\$ 882.00	\$ 935.00
<u>Master of Professional Accounting</u>				
Full-time	\$ 3,731.00	\$ 3,899.00	\$ 12,762.00	\$ 13,397.00
Less than 12 credit hours	\$ 311.00	\$ 325.00	\$ 1,064.00	\$ 1,117.00
<u>Master of Business Administration</u>				
Full-time	\$ 3,731.00	\$ 3,899.00	\$ 12,762.00	\$ 13,397.00
Less than 12 credit hours	\$ 311.00	\$ 325.00	\$ 1,064.00	\$ 1,117.00
<u>Ph.D. Psychology - Consciousness & Society</u>				
Full-time	\$ 3,747.00	\$ 3,915.00	\$ 12,841.00	\$ 13,476.00
Less than 12 credit hours	\$ 313.00	\$ 327.00	\$ 1,071.00	\$ 1,123.00
Valdosta State University				
Graduate - Full-time	\$ 2,982.00	\$ 3,042.00	\$ 10,763.00	\$ 10,978.00
Graduate - Less than 12 credit hours	\$ 249.00	\$ 254.00	\$ 897.00	\$ 915.00
<u>Master of Science in Nursing</u>				
Full-time	\$ 3,788.00	\$ 3,848.00	\$ 13,718.00	\$ 13,933.00
Less than 12 credit hours	\$ 316.00	\$ 321.00	\$ 1,144.00	\$ 1,162.00
<u>Master of Social Work</u>				
Full-time	\$ 3,085.00	\$ 3,145.00	\$ 11,124.00	\$ 11,339.00
Less than 12 credit hours	\$ 258.00	\$ 263.00	\$ 927.00	\$ 945.00
Albany State University				
Graduate - Full-time	\$ 2,264.00	\$ 2,287.00	\$ 9,053.00	\$ 9,144.00
Graduate - Less than 12 credit hours	\$ 189.00	\$ 191.00	\$ 755.00	\$ 762.00

APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
Clayton State University				
Graduate - Full Time	\$ 2,350.00	\$ 2,397.00	\$ 8,778.00	\$ 8,778.00
Graduate - Less than 12 credit hours	\$ 196.00	\$ 200.00	\$ 732.00	\$ 732.00
<u>Master of Business Administration</u>				
Full-time	\$ 4,010.00	\$ 4,010.00	\$ 16,017.00	\$ 16,017.00
Less than 12 credit hours	\$ 335.00	\$ 335.00	\$ 1,335.00	\$ 1,335.00
<u>Master of Health Administration</u>				
Full-time	\$ 2,750.00	\$ 2,750.00	\$ 10,977.00	\$ 10,977.00
Less than 12 credit hours	\$ 230.00	\$ 230.00	\$ 915.00	\$ 915.00
Columbus State University				
Graduate - Full Time	\$ 2,462.00	\$ 2,511.00	\$ 9,609.00	\$ 9,801.00
Graduate - Less than 12 credit hours	\$ 206.00	\$ 210.00	\$ 801.00	\$ 817.00
<u>Master of Business Administration</u>				
Full-time	\$ 3,059.00	\$ 3,108.00	\$ 11,997.00	\$ 12,189.00
Less than 12 credit hours	\$ 255.00	\$ 259.00	\$ 1,000.00	\$ 1,016.00
<u>MS in Organizational Leadership</u>				
Full-time	\$ 3,059.00	\$ 3,108.00	\$ 11,997.00	\$ 12,189.00
Less than 12 credit hours	\$ 255.00	\$ 259.00	\$ 1,000.00	\$ 1,016.00
<u>Master of Public Administration</u>				
Full-time	\$ 2,878.00	\$ 2,927.00	\$ 11,273.00	\$ 11,465.00
Less than 12 credit hours	\$ 240.00	\$ 244.00	\$ 940.00	\$ 956.00
<u>Ed.D in Curriculum & Leadership</u>				
Full-time	\$ 4,661.00	\$ 4,710.00	\$ 13,303.00	\$ 13,495.00
Less than 12 credit hours	\$ 389.00	\$ 393.00	\$ 1,109.00	\$ 1,125.00
Fort Valley State University				
Graduate - Full-time	\$ 2,166.00	\$ 2,166.00	\$ 8,056.00	\$ 8,056.00
Graduate - Less than 12 credit hours	\$ 181.00	\$ 181.00	\$ 672.00	\$ 672.00
Georgia College & State University				
Graduate - Full-time	\$ 3,456.00	\$ 3,525.00	\$ 12,316.00	\$ 12,562.00
Graduate - Less than 12 credit hours	\$ 288.00	\$ 294.00	\$ 1,027.00	\$ 1,047.00
Georgia Southwestern State University				
Graduate - Full-time	\$ 2,276.00	\$ 2,322.00	\$ 9,053.00	\$ 9,204.00
Graduate - Less than 12 credit hours	\$ 190.00	\$ 194.00	\$ 755.00	\$ 767.00
Middle Georgia State University				
Graduate - Full-time	\$ 2,340.00	\$ 2,387.00	\$ 8,160.00	\$ 8,323.00
Graduate - Less than 12 credit hours	\$ 195.00	\$ 199.00	\$ 680.00	\$ 694.00
Savannah State University				
Graduate - Full-time	\$ 2,343.00	\$ 2,343.00	\$ 8,709.00	\$ 8,709.00
Graduate - Less than 12 credit hours	\$ 196.00	\$ 196.00	\$ 726.00	\$ 726.00

**APPENDIX IIB
UNIVERSITY SYSTEM OF GEORGIA
GRADUATE & PROFESSIONAL PROGRAM TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	In-State Tuition FY 2019 Rate	In-State Tuition FY 2020 Recommended Rate	Out-of-State Tuition FY 2019 Rate	Out-of-State Tuition FY 2020 Recommended Rate
University of North Georgia				
Graduate - Full Time	\$ 2,700.00	\$ 2,754.00	\$ 10,769.00	\$ 10,984.00
Graduate - Less than 12 credit hours	\$ 225.00	\$ 230.00	\$ 898.00	\$ 916.00
<u>Master of Business Administration</u>				
Semester Rate (6 credit hours)	\$ 3,119.00	\$ 3,149.00	\$ 10,480.00	\$ 10,588.00
Credit hour rate	\$ 520.00	\$ 525.00	\$ 1,747.00	\$ 1,765.00
<u>Master of Science in Nursing Education</u>				
Full-time	\$ 3,373.00	\$ 3,427.00	\$ 12,502.00	\$ 12,717.00
Less than 12 credit hours	\$ 282.00	\$ 286.00	\$ 1,042.00	\$ 1,060.00
<u>Master of Science in Nursing-Family Nurse Practitioner</u>				
Full-time	\$ 3,373.00	\$ 3,427.00	\$ 12,502.00	\$ 12,717.00
Less than 12 credit hours	\$ 282.00	\$ 286.00	\$ 1,042.00	\$ 1,060.00
<u>Master of Science in Mental Health Counseling</u>				
Full-time	\$ 3,348.00	\$ 3,402.00	\$ 10,769.00	\$ 10,984.00
Less than 12 credit hours	\$ 279.00	\$ 284.00	\$ 898.00	\$ 916.00
<u>Doctor of Physical Therapy</u>				
Full-time	\$ 4,261.00	\$ 4,315.00	\$ 12,142.00	\$ 12,357.00
Less than 12 credit hours	\$ 356.00	\$ 360.00	\$ 1,012.00	\$ 1,030.00

APPENDIX IIC

**UNIVERSITY SYSTEM OF GEORGIA
e-TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

Description	Current FY19 Rate	Recommended FY20 Rate
Board approved e-Tuition rates may be charged for courses and programs in which 95% or more of class contact time is delivered by a distance technology.		
Per Credit Hour Rate Regardless of Residency		
Distance Learning		
eCore	159	159
eMajor	199	199
M.Ed./M.A.T. Collaborative	385	385
MSN Collaborative	385	385
WebBSIT Collaborative	350	350
WebBSIT Collaborative - Students on Military Tuition Assistance	250	250
WebMBA	739	739
Augusta University		
BS Clinical Lab Sciences	371	330
BS in Dental Hygiene	309	299
BS in Health Information Admin	363	326
BS in Nuclear Medicine Technology	371	330
BS in Respiratory Therapy	329	309
Certificate in Active Aging	400	N/A
Certificate in Health Information Admin	412	N/A
Certificate in Special Education	400	N/A
Doctor of Nursing Practice (DNP)	453	453
Master of Science in Kinesiology	-	230
MEd Curriculum & Instruction	400	230
MEd Educational Leadership	400	230
MHS in Clinical Lab Sciences	515	515
Master of Physician Assistant (MPA)	600	600
MEd Teacher Leadership	400	230
Post-Bacc Certificate in Health Professions Education	400	230
Post-Bacc Certificate in Sports Coaching	400	230
Post-Masters Certificate in Advanced Counseling & Supervision - Professional Licensure	400	N/A
Post-Masters Certificate in Advanced Counseling - School Counseling	400	N/A
Georgia Institute of Technology		
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 01 Hours	1,092	1,092
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 02 Hours	2,212	2,212
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 03 Hours	3,332	3,332
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 04 Hours	4,452	4,452
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 05 Hours	5,350	5,350
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 06 Hours	6,470	6,470
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 07 Hours	7,590	7,590
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 08 Hours	8,710	8,710
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 09 Hours	9,830	9,830
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 10 Hours	10,950	10,950
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 11 Hours	12,070	12,070
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 12 Hours	13,190	13,190
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 13 Hours	14,310	14,310
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 14 Hours	15,430	15,430
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 15 Hours	16,550	16,550
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 16 Hours	17,670	17,670
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 17 Hours	18,790	18,790
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 18 Hours	19,910	19,910
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 19 Hours	21,030	21,030
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 20 Hours	22,150	22,150
Online and Professional Master's Programs (excluding OMSCS, OMSA, OMS Cyber) - 21 Hours	23,270	23,270
Online Master of Science in Analytics (OMSA)	275	275
Online Master of Science in Computer Science (OMSCS)	170	180
Online Master of Science in Cybersecurity (OMS Cybersecurity)	310	310

APPENDIX IIC

**UNIVERSITY SYSTEM OF GEORGIA
e-TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

Description	Current FY19 Rate	Recommended FY20 Rate
Board approved e-Tuition rates may be charged for courses and programs in which 95% or more of class contact time is delivered by a distance technology.		
Per Credit Hour Rate Regardless of Residency		
Georgia State University - Perimeter College		
Undergraduate e-Tuition Rate	121	107
University of Georgia		
Adult Education - M.Ed.	629	N/A
Avian Health Medicine - M.A.H.M	629	629
Classical Languages (Post Baccalaureate)	587	587
Educational Psychology with Area of Emphasis in Gifted and Creative Ed. - Ed.S.	629	629
Educational Psychology with Area of Emphasis in Gifted and Creative Ed. - M.Ed.	629	629
Educational Psychology/Area of Emphasis in Applied Cognition & Development - M.Ed.	629	629
Financial Planning, Housing and Consumer Economics - M.S.	629	629
Foods and Nutrition/Area of Emphasis in Community Nutrition - M.S.	-	629
Food Technology - M.F.T.	629	629
General Business - BBA (Undergraduate)	481	400
Gifted and Creative Ed. - Teaching Endorsement	629	629
Journalism and Mass Communication/Emphasis in Emerging Media Studies - M.A.	-	629
Learning Leadership and Organizational Development - M.Ed.	629	629
Instructional Technology for Teaching - Graduate Certificate	629	629
Interdisciplinary Qualitative Studies - Graduate Certificate	629	629
International Biomedical Regulatory Sciences - Graduate Certificate	720	720
Business and Technology - M.B.T.	825	825
Learning, Design and Technology/Area of Emphasis in Instructional Design and Development -	629	629
Learning, Design and Technology/Area of Emphasis in Instructional Technology - M.Ed.	629	629
Learning, Design and Technology/Area of Emphasis in School Library Media - M.Ed.	629	N/A
Learning, Design, and Technology - M.Ed.	629	629
Middle Grades Education - M.Ed.	629	629
Music Education - M.M.Ed.	629	629
Narrative Media Writing - M.F.A.	984	984
Nonprofit Management and Leadership - Graduate Certificate	-	638
Pharmacy Clinical Trials Design and Management - Graduate Certificate	720	720
Pharmacy Regulatory Affairs (Non-thesis) - M.S.	720	720
Pharmacy Regulatory Affairs (Thesis) - M.S.	720	720
Pre-Professional Speech Language Pathology - Graduate Certificate	-	629
Public Health Informatics - M.P.H.I.	-	629
Reading Education - M.Ed.	629	629
Social Studies Education - M.Ed.	629	N/A
Social Work - M.S.W.	-	629
Sport Coaching - Graduate Certificate	629	N/A
Workforce Education - M.Ed.	629	629
eLearning Design - Graduate Certificate	629	629

APPENDIX IIC

**UNIVERSITY SYSTEM OF GEORGIA
e-TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

Description	Current FY19 Rate	Recommended FY20 Rate
Board approved e-Tuition rates may be charged for courses and programs in which 95% or more of class contact time is delivered by a distance technology.		
Per Credit Hour Rate Regardless of Residency		
Georgia Southern University		
Undergraduate e-Tuition Rate	195	186
Bachelor Interdisciplinary Studies Online	195	186
RN - BSN Pathway	195	186
BSN - DNP Pathway	389	389
Certificate in Applied Economics	358	358
Certificate in Applied Research and Evaluation	358	358
Certificate in Curriculum and Pedagogy for Social Justice	-	358
Certificate in Cyber Crime	358	358
Certificate in Enterprise Resource Planning	515	515
Certificate in Psychiatric Mental Health NP	358	358
Certificate in Public and Non-Profit Management	358	358
Certificate in Public Health	358	358
Certificate in Strength and Conditioning	358	358
Certificate in Teaching Culturally and Linguistically Diverse Students	358	358
Certificate in TESOL/Applied Linguists	358	358
Certificate in Tier I Leadership	385	358
Certificate in Tier II Leadership	385	358
Doctor of Nursing Practice	389	389
Education Specialist (Ed.S)	358	358
Endorsement - Autism	-	358
Endorsement - ESOL	-	358
Endorsement - Gifted	-	358
Endorsement - Online Teaching and Learning	358	358
Endorsement - PBIS Education	-	358
Endorsement - Reading Post-bac	358	358
Endorsement - Teacher Leader	358	358
Endorsement - Teacher Support and Coaching	-	358
Master of Accounting (WebMAcc)	527	527
MAT with concentration in Special Education	358	358
MAT Elementary Education	358	358
MAT Health and Physical Education	-	358
Master of Education (excluding GOML M.Ed./M.A.T. Collaborative)	358	358
MS Applied Economics	358	358
MS Criminal Justice and Criminology with emphasis in Criminal Justice	358	358
MS Criminal Justice and Criminology with emphasis in Cyber Crime	358	358
MS Kinesiology (Coaching Education concentration)	358	358
MS Kinesiology (PE concentration)	358	358
MS Sport Management	358	358
MSN – Nursing	277	277
MSN - RN Pathway	277	277
Post-Master's Nurse Educator Certificate	277	277
Special Education Transition Specialist Endorsement	358	358
Kennesaw State University		
Graduate e-Tuition Rate	383	383
Undergraduate e-Tuition Rate	232	206
University of West Georgia		
Undergraduate e-Tuition Rate	235	206
Graduate e-Tuition Rate	312	312
Graduate e-Tuition Rate - M.S. in Applied Computer Science	412	412
Graduate e-Tuition Rate - Ed.D. in Nursing Education	412	412
Graduate e-Tuition Rate - Master of Science in Nursing	412	412

APPENDIX IIC

**UNIVERSITY SYSTEM OF GEORGIA
e-TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

Description	Current FY19 Rate	Recommended FY20 Rate
Board approved e-Tuition rates may be charged for courses and programs in which 95% or more of class contact time is delivered by a distance technology.		
Per Credit Hour Rate Regardless of Residency		
Valdosta State University		
Undergraduate e-Tuition Rate	226	202
Graduate e-Tuition Rate	293	293
MBA, concentration in Healthcare Administration	385	385
Albany State University		
Undergraduate e-Tuition Rate - Four Year Degrees	188	177
Undergraduate e-Tuition Rate - Two Year Degrees	118	105
Graduate e-Tuition Rate	300	300
Clayton State University		
BA - English Online Program	202	183
BA - History Online Program	202	183
BAS - Admin Mgmt Online Program	202	183
BAS - Tech Mgmt Online Program	202	183
BSDH - RDH Completion Online Program	202	183
BSN - RN Completion Online Program	202	183
MAS Online Program	385	385
MBA Online Program	-	385
MSN Online Program	385	385
Columbus State University		
Undergraduate e-Tuition Rate	243	210
Doctorate in Education online (Ed. D.)	450	450
Graduate e-Tuition Rate	301	301
MS Applied Computer Science online	329	329
MS Cybersecurity Management	-	329
Masters in Education Leadership online (M.Ed)	385	385
Masters of Science in Nursing online	385	385
RN to BSN online	253	N/A
Specialist in Early Childhood Education online (Ed. S)	-	385
Specialist in Educational Leadership online (Ed. S)	385	385
Fort Valley State University		
Undergraduate e-Tuition Rate	181	173
Graduate e-Tuition Rate	219	219
Georgia College and State University		
CERM-PMFN	373	373
Doctor of Nursing Practice	373	373
MED Health Promotions	338	338
Master of Arts in Teaching	288	288
Master of Criminal Justice	288	288
Master of Education	288	288
Master of Logistics and Supply Chain Management - Cohort 1	338	338
Master of Logistics and Supply Chain Management - Cohort 2	467	467
Master of Management Information Systems	288	288
Master of Music Therapy	338	338
Master of Public Administration	338	338
Master of Science in Nursing	373	373
Specialist in Education	288	288
Georgia Southwestern State University		
Undergraduate e-Tuition Rate	199	182
Caregiver Certificate Program	172	168
Graduate e-Tuition Rate	257	257
e-Tuition Rate - Collaborative MSN and MSNP	385	385

APPENDIX IIC

**UNIVERSITY SYSTEM OF GEORGIA
e-TUITION RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

Description	Current FY19 Rate	Recommended FY20 Rate
Board approved e-Tuition rates may be charged for courses and programs in which 95% or more of class contact time is delivered by a distance technology.		
Per Credit Hour Rate Regardless of Residency		
Middle Georgia State University		
Undergraduate e-Tuition Rate	150	130
Graduate e-Tuition Rate	255	255
Savannah State University		
e-Tuition Rate - Bachelor of Business Administration (3000 and 4000 level courses only)	222	193
University of North Georgia		
Associate Track e-Tuition Rate	147	126
Bachelor Track e-Tuition Rate	224	203
Graduate e-Tuition Rate	303	303
Doctor of Nursing Practice (DNP) e-Tuition Rate	375	375
Atlanta Metropolitan State College		
Undergraduate e-Tuition Rate	105	102
College of Coastal Georgia		
Undergraduate e-Tuition Rate	125	115
Dalton State College		
Undergraduate e-Tuition Rate	125	115
East Georgia State College		
Undergraduate e-Tuition Rate, <u>excluding</u> the BA in Fire and Emergency Services Administration	105	99

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Augusta University		
Activity	47	47
Athletic	175	175
Health	140	140
Special Institutional Fee (Health Sciences Campus)*	450	450
Student Center-Facility	43	43
Technology	110	110
Transportation	50	50
Wellness	40	50
	<hr/>	<hr/>
	\$1,055	\$1,065
*Special Institutional Fee (Summerville Campus)	\$355	\$355
Georgia Institute of Technology		
Activity	40	40
Athletic	127	127
CRC Operations Fee	51	51
Health	168	172
Recreation	54	54
Special Institutional Fee – Undergraduate Students**	544	544
Student Center Operations	32	32
Technology	107	107
Transportation	85	85
	<hr/>	<hr/>
	\$1,208	\$1,212
** Special Institutional Fee for Graduate Students Only	\$344	\$344

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Georgia State University		
Activity	85	85
Athletic	275	275
Health	40	40
International	21	21
Library Fee	5	5
Library Facility Fee	13	13
Recreation Fee	38	38
Special Institutional Fee	404	404
Student Center-Facility	36	36
Sustainability Fee	5	5
Technology	85	85
Transportation	57	57
	<hr/> \$1,064	<hr/> \$1,064
Georgia State University – Perimeter College		
Activity	47	47
Athletic	38	38
Health Services	27	27
International	3	3
Recreation-Facility	3	3
Special Institutional Fee	200	200
Student Center-Facility	168	168
Sustainability Fee	2	2
Technology	50	50
Transportation	2	2
	<hr/> \$540	<hr/> \$540

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
University of Georgia		
Activity	78	78
Athletic	53	53
Connect UGA Fee	30	30
Green Fee	3	3
Health	203	206
Recreation	15	15
Special Institutional Fee	450	450
Student Center-Facility	75	75
Technology	114	114
Transportation	118	121
	\$1,139	\$1,145
Georgia Southern University		
Activity	101	101
Athletic	214	214
Athletic Facility Fee	40	40
Health	94	94
Recreation	42	42
Recreation Activity Center	100	100
Special Institutional Fee	290	290
Sustainability Fee	10	10
Technology	100	100
Transit	55	55
	\$1,046	\$1,046
Georgia Southern University – Armstrong Campus		
Activity	49	49
Athletic	90	90
Health	20	20
Recreation	45	45
Student Center-Facility	110	110
Special Institutional Fee	113	113
Technology	100	100
	\$527	\$527

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Kennesaw State University		
Activity	39	39
Athletic	221	221
Health	51	51
International	11	6
Parking	93	93
Recreation Center	97	97
Special Institutional Fee	300	300
Sports & Recreation Parks Fee	75	80
Technology	55	55
Transportation	58	58
Wellness	3	3
	\$1,003	\$1,003
University of West Georgia		
Activity	59	59
Athletic	195	195
Athletic Complex	105	105
Facility Fee	126	126
Health	101	101
International	5	5
Special Institutional Fee	290	290
Technology	55	55
Transportation	76	76
	\$1,012	\$1,012

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Valdosta State University		
Access Card	10	10
Activity	37	37
Athletic	146	146
Athletic Fieldhouse Fee	29	32
Health	98	98
Health Facility	52	52
Parking Deck Facilities	118	138
Recreation	80	80
Special Institutional Fee	295	295
Student Center	91	101
Student Union Operating Fee	17	17
Technology	65	65
Transportation	35	35
	\$1,073	\$1,106
Albany State University		
Access Card	10	10
Activity	85	85
Athletic	145	170
Health	40	50
Special Institutional Fee	225	225
Student Center-Facility	280	280
Technology	65	65
Transportation	35	50
	\$885	\$935

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Clayton State University		
Access Card	20	20
Activity	60	60
Athletic	170	170
Health	46	46
Parking	34	34
Special Institutional Fee	250	250
Student Center-Facility	100	100
Technology	57	57
	<hr/> \$737	<hr/> \$737
Columbus State University		
Activity	67	67
Athletic	200	200
Health	53	53
International	14	14
Parking Deck	47	47
Recreation-Facility	180	180
Special Institutional Fee	265	265
Technology	79	79
Transportation	30	30
	<hr/> \$935	<hr/> \$935
Fort Valley State University		
Activity	71	71
Athletic	220	220
Health	73	73
Special Institutional Fee	250	250
Student Center-Facility	150	180
Technology	70	70
Transportation	20	20
	<hr/> \$854	<hr/> \$884

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Georgia College & State University		
Access Card (BobCat)	9	9
Activity	133	133
Athletic	181	181
Health	95	95
Special Institutional Fee	275	275
Technology	68	68
Transportation/Parking	75	75
Wellness Center	175	175
	\$1,011	\$1,011
Georgia Southwestern State University		
Activity	65	65
Athletic	205	215
Health	80	80
Special Institutional Fee	242	242
Success Center	38	38
Technology	60	60
Transportation	18	18
	\$708	\$718
Middle Georgia State University		
Activity	45	45
Athletic	130	130
Health	20	20
Parking	10	10
Recreation (Macon Campus only)*	140	165
Special Institutional Fee	250	250
Technology	46	46
	\$641	\$666
*Recreation (Warner Robins Campus)	\$40	\$45

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Savannah State University		
Activity	55	55
Athletic	300	300
Health	67	67
Special Institutional Fee	202	202
Student Center and Stadium Facility	200	200
Technology	50	50
Transportation	45	45
	<hr/> \$919	<hr/> \$919

University of North Georgia - Dahlonega

Activity	65	65
Athletic	200	200
Health*	70	65
Recreation Center	83	83
Special Institutional Fee	225	225
Technology	75	75
Transportation	220	220
	<hr/> \$938	<hr/> \$933

*Fee reduced to \$65 beginning Spring 2020. Remains \$70 for Fall 2019

University of North Georgia - Gainesville, Oconee, Cumming, Blue Ridge

Activity	42	42
Health (Gainesville only)*		65
Special Institutional Fee	225	225
Technology	75	75
Transportation**	85	85
	<hr/> \$427	<hr/> \$492

*Begins Spring 2020

**Not assessed on Blue Ridge campus

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Abraham Baldwin Agricultural College		
Access Card	20	20
Activity	50	50
Athletic*	88	88
Health*	63	63
Special Institutional Fee	200	200
Technology	50	50
Transportation	30	30
	<hr/> \$501	<hr/> \$501
* Not assessed on Bainbridge, Blakely, and Donalsonville campuses		
Atlanta Metropolitan State College		
Activity	60	60
Athletic	65	0
Special Institutional Fee	200	200
Student Center Fee	160	240
Technology	40	40
	<hr/> \$525	<hr/> \$540
College of Coastal Georgia		
Access Card	15	15
Activity	60	60
Athletic	175	175
Campus Center	125	125
Recreation & Intramural	25	25
Special Institutional Fee	225	225
Technology	60	60
	<hr/> \$685	<hr/> \$685

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Dalton State College		
Access Card	20	20
Activity	40	40
Athletic	117	117
Health Center	30	30
Parking Deck	65	65
Recreation	20	20
Special Institutional Fee	200	200
Technology	48	48
Transportation	20	20
	<hr/> \$560	<hr/> \$560
East Georgia State College		
Access Card	15	0
Activity	33	33
Athletic	100	100
Health	30	30
Parking	15	15
Special Institutional Fee	200	200
Technology	50	50
Transportation	75	75
	<hr/> \$518	<hr/> \$503
Georgia Gwinnett College		
Activity	55	55
Athletic	160	160
Health	25	40
Health & Wellness	70	70
Infrastructure Support Fee	35	35
International	7	7
Parking	100	100
Special Institutional Fee	245	245
Student Center	115	115
Technology	40	40
	<hr/> \$852	<hr/> \$867

**APPENDIX IIIA
BOARD OF REGENTS
UNIVERSITY SYSTEM OF GEORGIA
MANDATORY FEE RATES PER SEMESTER - FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER**

	APPROVED RATE FALL 2018	RECOMMENDED RATE FALL 2019
Georgia Highlands College		
Access Card	17	17
Activity	40	40
Athletic	85	85
Special Institutional Fee	200	200
Student Support Services Fee	130	130
Technology	50	50
Transportation	10	10
	<hr/> \$532	<hr/> \$532
Gordon State College		
Activity	54	54
Athletic	85	85
Health	20	20
Special Institutional Fee	200	200
Student Recreation Center	162	192
Technology	52	52
Transportation	10	10
	<hr/> \$583	<hr/> \$613
South Georgia State College		
Access Card	15	15
Activity	55	55
Athletic	115	115
Parking/Campus Access	10	10
Records	10	10
Special Institutional Fee	170	170
Student Center-Facility	55	55
Technology	85	85
	<hr/> \$515	<hr/> \$515

APPENDIX IIIB
UNIVERSITY SYSTEM OF GEORGIA
ELECTIVE FEES AND SPECIAL CHARGES REQUIRING BOARD APPROVAL
FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	Description	FY 2019	FY 2020 Recommended Rate
Augusta University			
	Allied Health Liability Insurance	\$13	\$13
	Allied Health Liability Insurance (Physician Assistant)	\$55	\$55
	Articulator Fee (Equipment) (Sophomore Only)	\$1,416	\$1,427
	ASDA Dues (Dental Medicine)	\$98	\$95
	Counselor Ed.Clinical/Intern Fee	\$200	\$200
	Dental Instrument Fee (previously spread over 3 semesters per year)	\$2,690	\$2,771
	Dentofoms (Equipment)	\$338	\$252
	Disability Insurance (Dental Medicine)	\$96	\$96
	Disability Insurance (Medical College)	\$93	\$93
	Hand Piece Fee (Equipment)	\$648	\$798
	Leadership Residency Supervision Fee	\$35	\$35
	Medicine Exposure Insurance Plan (Medical College)	\$48	\$48
	Medicine Liability Insurance (Medical College)	\$38	\$38
	Needle Stick Insurance (Physician Assistant)	\$41	\$41
	Nursing Liability Insurance	\$65	\$58
	Nursing Liability Insurance (BSN & CNL)	\$23	\$34
	Nursing Skills Lab Fee (BSN, CNL)	\$50	\$50
	Student Teaching Fee	\$200	\$200
Georgia Institute of Technology			
	Evening MBA Program Fee	\$700	\$700
	Full-Time MBA Program Fee (previously matriculation fee)	\$1,100	\$1,100
	MS in Analytics Program Fee	\$2,000	\$2,000
	MS in Quantitative & Computational Finance Program Fee	\$1,000	\$1,000
Georgia State University			
	Law School Activity Fee	\$57	\$57
	Nursing Lab & Liability Insurance Fee (Associate Degree Nursing Program)	\$165	\$165
	RCB Graduate Program Fee	\$0	Denied
	School of Art & Design - Student Teaching/ Practicum Fee	\$125	\$125
	School of Music - Student Teaching/Practicum Fee	\$125	\$125
	Student Teaching Fee	\$125	\$125
	World Languages & Culture - Student Teaching Fee	\$125	\$125
	Honors College Participation Fee	\$0	Denied
University of Georgia			
	Full-time MBA Program Fee	\$670	\$670
Georgia Southern University			
	Student Teaching Fee	\$275	\$275
	Student Teaching Fee (edTPA retake prep.)	\$125	\$125
Kennesaw State University			
	Architecture Learning Culture Fee	\$50	\$50
	Human Services/Social Work Clinical Internship Fee	\$21	\$21
	Human Services/Social Work Clinical Internship Fee (Advanced)	\$44	\$44
	Social Work Clinical Internship Fee	\$40	\$40
	Student Teaching Collaborating Teacher Fee	\$50	\$50
	TOSS/Field Experience Fee (Graduate)	\$120	\$120
	TOSS/YCE Fee (Undergraduate)	\$50	\$50
University of West Georgia			
	Education Practicum Fee	\$40-\$150	\$40-\$150
	Student Teaching Internship	\$75-\$150	\$100-\$150
	Education Field Experience Fee	\$50	Discontinued
	Education Uteach Practicum Fee	\$40	\$40
	Nursing Practicum Fee	\$75	\$75
Valdosta State University			
	Masters in Social Work Field Education Fee	\$60	\$60
	Student Teaching Fee	\$100	\$100
Albany State University			
	Nursing Fee - ATI Complete Package	\$340	\$340
	Nursing Fee - ATI Complete Package - Bridge	\$425	\$425

APPENDIX IIIB
UNIVERSITY SYSTEM OF GEORGIA
ELECTIVE FEES AND SPECIAL CHARGES REQUIRING BOARD APPROVAL
FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	Description	FY 2019	FY 2020 Recommended Rate
Clayton State University			
	BSN Program Fee (Per Semester Nursing Majors)	\$283	\$283
	Family Nurse Practitioner Program Fee (paid 1st semester upon acceptance into program)	\$1,029	\$481
	Family Nurse Practitioner Course Fee	\$0	\$469
	Teacher Education Practicum	\$300	\$300
	Telecourse/Online Course Fee (Capped at \$75/semester)	\$25	\$15
Columbus State University			
	ARTH – Art Lab Fees	\$10 - \$60	\$10 - \$60
	CRJU 4698 Criminal Justice Internship	\$150	Discontinued
	EDFE - Education Field Experience	\$20 - \$800	\$10 - \$800
	HESC 4698 Internship/Community Health Service Fee (Liability Insurance)	\$150	\$150
	LCEL - Counseling Independent Study / Internship Fee	\$15 - \$45	\$15 - \$90
	LCOM - Communication Lab	\$36	\$15
	LTED - Teacher Education Lab	\$10 - \$60	\$7 - \$43
	NCLN - Nursing Clinical Fee	\$25 - \$500	\$25 - \$490
	NLNT - Nursing Exam Fee (Pass-through fee for Nursing Certification Exams and test prep)	\$193 - \$400	\$100 - \$200
	Sociology 4405 Practicum Fee	\$150	Discontinued
	Sociology 4698 Internship	\$150	Discontinued
	Teacher Education Background Check (FBI National check with fingerprinting)	\$55	\$55
	Teacher Education Background Check (Performed by University Police)	\$5	\$5
	UTCH – Uteach Field Experience / Student Teaching Fees	\$12 - \$200	\$12 - \$193
Fort Valley State University			
	Home Management Accommodation Fee	\$960	\$960
	Home Management House Fee	\$750	\$750
Georgia College and State University			
	Education Program Fee	\$100	\$100
	Nursing Cohort Fee	\$40	\$40
	Kinesiology Lab Fee/ Advanced SCUBA	\$225	\$225
	Kinesiology Lab Fee/Wellness SCUBA course	\$200	\$200
	Kinesiology Lab Fee/ Athletic Training Course & Lab	\$20	\$20
Georgia Southwestern State University			
	Biology 1107 Course Fee	\$15	\$15
	Education Ethics Course Fee	\$30	\$30
	Education Experience	\$300	\$300
	Nursing Testing Fee	\$460	\$460
	Professional Golf Management Lab Fee	\$100	Discontinued
	UNIV 1000 Course Fee	\$0	\$45
Middle Georgia State University			
	Biology Field Studies Class Fee	\$100	\$100
	Drug Test Fee	\$20	\$20
	Education Internship	\$75	\$75
	Education Junior Year Field Course	\$75	\$75
	Education Senior Year Clinical I	\$150	\$150
	Education Senior Year Clinical II	\$450	\$450
	Georgia Geology Field Class Fee	\$100	\$100
	Graduate Field Course I	\$375	\$375
	Graduate Field Course II	\$150	\$150
	Nursing Entrance Exam	\$70	\$70
	Mandatory Liability Insurance - multiple programs	\$16	\$16
Savannah State University			
	School of Teacher Education Fee	\$250	\$250
University of North Georgia			
	Nursing Testing Fee (4-pay) Phase Out from 4-Pay to 1-PAY	\$180	Discontinued
	Nursing Testing Fee (1-pay) New Payment Structure	\$777	\$794
	Nursing Clinical Personal Liability (Undergraduate)	\$15	\$15
	Nursing Clinical Personal Liability (Graduate)	\$15	\$17
Abraham Baldwin Agricultural College			
	Nursing Lab Fee	\$350	\$350

APPENDIX IIIB
UNIVERSITY SYSTEM OF GEORGIA
ELECTIVE FEES AND SPECIAL CHARGES REQUIRING BOARD APPROVAL
FISCAL YEAR 2020
EFFECTIVE FALL SEMESTER

	Description	FY 2019	FY 2020 Recommended Rate
College of Coastal Georgia			
	Teacher Ed Internship Fee	\$170	\$170
	Teacher Ed Practicum (3xxx)	\$20	\$20
	Teacher Ed Practicum (4xxx)	\$30	\$30
Dalton State College			
	Student Teaching Internship	\$100	\$100
	Practicum Fee - Bachelor of Social Work	\$50	\$50
	RN Malpractice Insurance	\$15	\$15
	Education Student Liability Insurance	\$7	\$7
	Medical Student Liability Insurance	\$15	\$15
	Internship Fee for Special Ed Autism Classes	\$50	Discontinued
Georgia Gwinnett College			
	Background Checks (Teaching/Residential Life)	\$25	\$25
	Education Field Experience	\$20	\$20
	Nursing Acceptance Fee	\$125	\$125
	Nursing Lab Fee	\$250	\$250
	Nursing Program Fee	\$395	\$395
	Student Teacher Education Fee	\$400	\$400
Georgia Highlands College			
	Distance Learning Course Fee	\$17	\$9
	Nursing Lab Fee	\$198	\$198
Gordon State College			
	Nursing Reg - Liab Ins	\$14	\$14
	Nursing Course Packs - (A) ASN	\$70	\$70
	Nursing Course Packs - (B) ASN		\$82
	Georgia Assoc of Nursing Students Dues	\$70	\$70
	Nursing Course Packs - (BSN) Pocket Nurse	\$85	\$85
South Georgia State College			
	Nursing Insurance Fee	\$15	\$15

APPENDIX IVA

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
 FISCAL YEAR 2020 FINAL ALLOCATION OF STATE APPROPRIATIONS
 Formula Funds Only

FY 2019 Original Budget - Formula Funds		\$ 2,153,266,402
Additions:		
Formula enrollment growth	\$ 82,698,475	
Maintenance and operations for new facilities	\$ 3,532,276	
Adjustment in the employer share of TRS from 20.90% to 21.14%	\$ 1,890,847	
Health insurance for employees and retirees	\$ 6,806,236	
Merit-based pay adjustments and employee recruitment and retention initiatives	\$ 44,205,004	
Expansion of the class size at the AU/UGA Medical Partnership	\$ 1,819,500	
Adjustment to agency premiums for Department of Administrative Services administered self insurance programs	\$ 3,417,813	
Total Additions		\$ 144,370,151
Reductions, Transfers and Other Adjustments:		
Reduce funding for Georgia Gwinnett College to reflect year six of the plan to eliminate start-up funds over a seven year period	\$ (1,375,000)	
Total Reductions, Transfers, and Other Adjustments		\$ (1,375,000)
Net Change for FY 2020		\$ 142,995,151
FY 2020 Original Budget - Formula Funds		\$ 2,296,261,553

APPENDIX IVA
Continued
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FISCAL YEAR 2020 FINAL ALLOCATION OF STATE APPROPRIATIONS
Line Items and Pass Through Organizations

FY 2019 Original Budget - Line Items and Pass Through Organizations		\$ 274,978,830
Additions:		
Adjustment in the employer share of TRS from 20.90% to 21.14%	\$ 212,561	
Health insurance for employees and retirees	\$ 162,234	
Merit-based pay adjustments and employee recruitment and retention initiatives	\$ 3,486,428	
Adjustment to agency premiums for Department of Administrative Services administered self insurance programs	\$ 59,327	
Agricultural Experiment Station & Cooperative Extension Service: two precision agriculture and one vegetable breeder faculty positions	\$ 641,580	
Cooperative Extension Service: provide funds for law enforcement at 4-H youth camps	\$ 747,600	
Cooperative Extension Service: increase funds for 12 educator positions	\$ 656,640	
Enterprise Innovation Institute: increase funds for the Manufacturing Extension Partnership with the Georgia Consortium for Advanced Technical Training	\$ 250,000	
Georgia Cyber Innovation & Training Center: increase funds for maintenance & operations, security, and network equipment	\$ 1,388,920	
Georgia Cyber Innovation & Training Center: Recruitment and Mentoring for Undergraduate Minorities and Women pursuing STEM degrees	\$ 100,000	
Georgia Public Libraries: increase grants due to an increase in the state population	\$ 197,745	
Georgia Public Libraries: adjust grants to increase materials funding to \$0.35 per capita	\$ 544,761	
Southern Regional Education Board: increase dues	\$ 3,081	
Total Additions		\$ 8,450,877
Reductions, Transfers, and Other Adjustments:		
Reduce the Health Professions Initiative SFI to reflect program completion	\$ (1,900,000)	
Agricultural Experiment Station: Eliminate one-time funds for whitefly research	\$ (223,823)	
Forestry Cooperative Extension: Eliminate one-time funds for building maintenance and the demolition of surplus buildings	\$ (220,000)	
Eliminate one-time funds at Veterinary Medicine Experiment Station	\$ (32,500)	
Total Reductions, Transfers, and Other Adjustments		\$ (2,376,323)
Net Increase for Pass Through Organizations (GPTC and GMC)		\$ 1,293,948
Net Change for FY 2020		\$ 7,368,502
FY 2020 Original Budget - Line Items and Pass Through Organizations		\$ 282,347,332

FY 2020 Summary of University System of Georgia including Formula and Line Items and Pass Through Organizations		
Formula Funds (from previous page)		\$ 2,296,261,553
Line Items and Pass Through Organizations		\$ 282,347,332
Total FY 2020 State Funds for the University System of Georgia		\$ 2,578,608,885

APPENDIX IVB

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FISCAL YEAR 2020 ALLOCATION OF STATE APPROPRIATIONS
Formula Funds**

Institution	FY 2019 Original Budget: State Appropriations	FY 2020 Allocation	FY 2020 Original Budget: State Appropriations
Augusta University	\$ 209,378,976	\$ 25,775,557	\$ 235,154,533
Georgia Institute of Technology	\$ 291,296,642	\$ 41,798,644	\$ 333,095,286
Georgia State University	\$ 275,716,404	\$ 9,974,216	\$ 285,690,620
University of Georgia	\$ 396,427,057	\$ 23,001,150	\$ 419,428,207
Georgia Southern University	\$ 140,001,902	\$ 2,202,437	\$ 142,204,339
Kennesaw State University	\$ 148,941,534	\$ 14,055,037	\$ 162,996,571
University of West Georgia	\$ 64,401,237	\$ 3,025,613	\$ 67,426,850
Valdosta State University	\$ 50,878,036	\$ 1,003,991	\$ 51,882,027
Albany State University	\$ 30,252,949	\$ (1,228,487)	\$ 29,024,462
Clayton State University	\$ 27,229,079	\$ 998,824	\$ 28,227,903
Columbus State University	\$ 42,996,424	\$ 2,673,117	\$ 45,669,541
Fort Valley State University	\$ 23,080,885	\$ 1,196,136	\$ 24,277,021
Georgia College & State University	\$ 38,476,393	\$ 2,358,656	\$ 40,835,049
Georgia Southwestern State University	\$ 14,958,663	\$ 1,255,229	\$ 16,213,892
Middle Georgia State University	\$ 34,924,916	\$ 2,015,056	\$ 36,939,972
Savannah State University	\$ 25,105,384	\$ (473,106)	\$ 24,632,278
University of North Georgia	\$ 79,779,895	\$ 6,965,656	\$ 86,745,551
Abraham Baldwin Agricultural College	\$ 24,619,899	\$ (314,390)	\$ 24,305,509
Atlanta Metropolitan State College	\$ 10,321,200	\$ (340,916)	\$ 9,980,284
College of Coastal Georgia	\$ 16,757,098	\$ 962,295	\$ 17,719,393
Dalton State College	\$ 17,993,729	\$ 771,514	\$ 18,765,243
East Georgia State College	\$ 9,866,396	\$ 259,183	\$ 10,125,579
Georgia Gwinnett College	\$ 58,096,732	\$ 2,055,181	\$ 60,151,913
Georgia Highlands College	\$ 19,733,508	\$ 651,094	\$ 20,384,602
Gordon State College	\$ 12,610,025	\$ 1,223,713	\$ 13,833,738
South Georgia State College	\$ 11,442,667	\$ 584,804	\$ 12,027,471
System Office (RCO-A, ITS and Shared Services Center)	\$ 69,927,821	\$ (917,834)	\$ 69,009,987
Alternative Media Access Center (AMAC)	\$ 1,420,095	\$ -	\$ 1,420,095
Skidaway Institute of Oceanography-A	\$ 1,629,172	\$ -	\$ 1,629,172
System Services & Initiatives	\$ 5,001,684	\$ 1,462,782	\$ 6,464,466
Total Formula Funds	\$ 2,153,266,402	\$ 142,995,151	\$ 2,296,261,553

APPENDIX IVB

Continued

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FISCAL YEAR 2020 ALLOCATION OF STATE APPROPRIATIONS
Line Items and Pass Through Organizations**

Institution	FY 2019 Original Budget: State Appropriations	FY 2020 Allocation	FY 2020 Original Budget: State Appropriations
Agricultural Experiment Station	\$ 46,675,198	\$ 778,995	\$ 47,454,193
Cooperative Extension Service	\$ 41,618,743	\$ 2,586,672	\$ 44,205,415
Enterprise Innovation Institute	\$ 19,576,909	\$ 414,762	\$ 19,991,671
Forestry Cooperative Extension	\$ 1,215,128	\$ (200,890)	\$ 1,014,238
Forestry Research	\$ 2,959,850	\$ 55,175	\$ 3,015,025
Georgia Archives	\$ 4,751,990	\$ 30,387	\$ 4,782,377
Georgia Cyber Innovation and Training Center	\$ 4,407,753	\$ 1,535,014	\$ 5,942,767
Georgia Research Alliance	\$ 5,117,588	\$ 16,762	\$ 5,134,350
Georgia Tech Research Institute	\$ 6,094,956	\$ 4,200	\$ 6,099,156
Marine Institute	\$ 1,013,238	\$ 16,172	\$ 1,029,410
Marine Resources Extension Center	\$ 1,554,929	\$ 24,938	\$ 1,579,867
MCG Hospitals and Clinics	\$ 31,992,211	\$ 563,647	\$ 32,555,858
Georgia Public Libraries	\$ 38,710,715	\$ 1,333,665	\$ 40,044,380
Regents Central Office-B	\$ 12,327,579	\$ 139,088	\$ 12,466,667
Skidaway Institute of Oceanography-B	\$ 1,524,845	\$ 22,273	\$ 1,547,118
Special Funding Initiatives	\$ 28,540,259	\$ (1,286,747)	\$ 27,253,512
Veterinary Medicine Experiment Station	\$ 4,641,590	\$ 30,179	\$ 4,671,769
Veterinary Medicine Teaching Hospital	\$ 479,119	\$ 10,262	\$ 489,381
Total Line Items	\$ 253,202,600	\$ 6,074,554	\$ 259,277,154
Georgia Military College	\$ 6,580,422	\$ (6,580,422)	\$ -
Georgia Military College - Junior College		\$ 4,014,412	\$ 4,014,412
Georgia Military College - Prep School		\$ 3,747,460	\$ 3,747,460
Georgia Public Telecom Commission	\$ 15,195,808	\$ 112,498	\$ 15,308,306
Total Pass Through Organizations	\$ 21,776,230	\$ 1,293,948	\$ 23,070,178
Total Line Items and Pass Through Organizations	\$ 274,978,830	\$ 7,368,502	\$ 282,347,332

Summary of University System of Georgia including Formula and Line Items and Pass Through Organizations			
Formula Funds (from previous page)	\$ 2,153,266,402	\$ 142,995,151	\$ 2,296,261,553
Line Items and Pass Through Organizations	\$ 274,978,830	\$ 7,368,502	\$ 282,347,332
Total State Funds for the University System of Georgia	\$ 2,428,245,232	\$ 150,363,653	\$ 2,578,608,885

APPENDIX IVC

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FISCAL YEAR 2020 SPECIAL FUNDING INITIATIVES**

Special Funding Initiatives					
	FY 2019 Original Budget	Additions	Reductions	Transfers	FY 2020 Original Budget
Adrenal Center at Augusta University	\$ 1,370,000	\$ -			\$ 1,370,000
Agricultural History Georgia Capitol Museum	\$ 166,800	\$ 25			\$ 166,825
Augusta University Cancer Center	\$ 10,768,426	\$ 411,660			\$ 11,180,086
Augusta University Mission Related	\$ 3,322,712	\$ 129,019			\$ 3,451,731
Center for Rural Prosperity and Innovations at Abraham Baldwin Agricultural College	\$ 1,717,100	\$ 755			\$ 1,717,855
Georgia Center for Early Language and Literacy at Georgia College and State University	\$ 2,717,821	\$ 20,632			\$ 2,738,453
Georgia Film Academy through a cooperative partnership between USG & TCSG	\$ 2,882,085	\$ 45,147			\$ 2,927,232
Graduate Medical Education	\$ 1,908,507	\$ -	\$ (1,900,000)	\$ (8,507)	\$ -
Health Professions Initiative	\$ 2,797,273	\$ -		\$ 8,507	\$ 2,805,780
Kennesaw State University - Georgia Youth Science and Technology Program	\$ 889,535	\$ 6,015			\$ 895,550
Total Special Funding Initiatives	\$ 28,540,259	\$ 613,253	\$ (1,900,000)	\$ -	\$ 27,253,512

APPENDIX V

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FY 2020 CAPITAL BUDGET**

PROJECT	AMOUNT
Equipment Funds for Previous Projects:	
Abraham Baldwin Agricultural College - Carlton Library Renovation and Fine Arts Building	\$ 2,100,000
Columbus State University - Schwob Memorial Library Renovation and Addition	600,000
Georgia Southern University - Center for Engineering and Research	5,200,000
Total Equipment Funds	\$ 7,900,000
Construction Funds:	
Georgia College and State University - Integrated Science Complex	18,300,000
Georgia State University - Convocation Center	48,000,000
Kennesaw State University - Academic Learning Center (Kennesaw)	39,500,000
Middle Georgia State University - Academic and Student Success Renovations	10,600,000
University of North Georgia - Lanier Tech Campus Space Rehabilitation and Infrastructure	13,600,000
University of West Georgia - College of Business Building	14,900,000
Total Construction Funds	\$ 144,900,000
Planning and Design Funds:	
Dalton State College - Bandy Gym Student Recreation Renovations	800,000
Georgia Institute of Technology - Expansion of Tech Square - Phase 3	4,300,000
University of Georgia - Interdisciplinary STEM Research Building II	1,600,000
University of North Georgia - College of Business (Dahlonega)	2,300,000
Total Planning and Design Funds	\$ 9,000,000
Small Capital:	
Augusta University - Central Energy Plant Upgrades - Phase 1 (Health Sciences)	4,900,000
East Georgia State College - Statesboro Facility	3,900,000
Georgia Southern University - Repurpose and Renovate PAC for Student Services (Armstrong)	5,000,000
Georgia Southwestern State University - Renovate and Repurpose Historic Florrie Chappell Gym	3,000,000
Middle Georgia State University - Aviation Equipment	2,500,000
Savannah State University - Campus Stormwater and Electrical Distribution Infrastructure	4,100,000
University of Georgia - Driftmier Engineering Center Renovations - Phase II	5,000,000
University of Georgia - Multidisciplinary Greenhouse Complex	2,500,000
Total Small Capital	\$ 30,900,000
Other Projects:	
Security Improvements at 4-H Centers	150,000
Total Other Projects	\$ 150,000

APPENDIX V

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
FY 2020 CAPITAL BUDGET**

PROJECT	AMOUNT
Major Repair and Renovation (MRR):	
Facility Major Improvements & Renovations - Statewide	50,000,000
Total MRR	\$ 50,000,000
Georgia Research Alliance	
Georgia Research Alliance - Equipment and R&D Infrastructure	5,000,000
Total Georgia Research Alliance	\$ 5,000,000
Georgia Public Libraries:	
Athens Regional - Oconee County	1,900,000
Chattahoochee Valley Libraries Cusseta-Chattahoochee Library Addition	1,810,000
Kinchafoonee Regional Library - Quitman County Library	1,040,000
Okefenokee Regional - Appling County Library	900,000
Piedmont Regional - Auburn Branch Library	415,000
Library Technology (Statewide) - in preparation for the Census	2,630,000
Major Repair & Renovation (Statewide)	3,000,000
Repurposing Projects (Statewide)	1,490,000
Total Georgia Public Libraries	\$ 13,185,000
USG Capital Outlay Total	\$ 261,035,000
Pass Through Organizations:	
Georgia Military College - Equipment for Renovation of Jenkins Hall	1,000,000
Georgia Military College - Equipment for Cooling System for Boylan Hall	275,000
Georgia Public Telecommunication Commission - Facility Repairs and Sustainment & Technology Infrastructure	250,000
Total Pass Through Organizations	\$ 1,525,000
Total Capital Projects	\$ 262,560,000

AGENDA

**REGENTS' TEACHING EXCELLENCE AWARD
FOR DEPARTMENT OR PROGRAM**

May 14, 2019

Agenda Item **Page No.**

Information Item

1. Regents' Teaching Excellence Award for Department or Program 1

AGENDA

REGENTS' TEACHING EXCELLENCE AWARD FOR DEPARTMENT OR PROGRAM

May 14, 2019

1. Information Item: Regents' Teaching Excellence Award for Department or Program

Executive Vice Chancellor and Chief Academic Officer, Dr. Tristan Denley will present the University System of Georgia Regents' Teaching Excellence Award for Department or Program.

AGENDA

ECONOMIC DEVELOPMENT

May 14, 2019

Agenda Item

Page No.

INFORMATION ITEM

1. Fort Valley State InVenture Presentation

1

1. FORT VALLEY STATE INVENTURE PRESENTATION

President Paul Jones will introduce Fort Valley State's first-place Georgia InVenture Prize team, comprised of four undergraduate students. The team will be presenting the winning pitch for their concept – the “Extendo Socket” - an electrical outlet with the added functionality of an extension cord that can be utilized as needed and stored inside the outlet when not in use.

The Fort Valley State team finished first out of 19 competing schools from the University System of Georgia, the Technical College System of Georgia, and private universities in the competition hosted by the Georgia Chamber of Commerce this past April.

AGENDA

PERSONNEL AND BENEFITS

May 14, 2019

Agenda Item

Page No.

INFORMATION ITEM

1. USG Healthcare Plan Update

1

1. **Information Item: USG Healthcare Plan Update**

Vice Chancellor for Human Resources, Dr. Juanita Hicks, will provide an update on the USG Healthcare plan.

AGENDA

FINANCE AND BUSINESS OPERATIONS

May 14, 2019

Agenda Item

Page No.

APPROVAL ITEM

1. Fiscal Year 2020 Operating and Capital Budget

1

AGENDA

FINANCE AND BUSINESS OPERATIONS

May 14, 2019

1. Fiscal Year 2020 Operating and Capital Budget

Recommended: That the Board approve the fiscal year (“FY”) 2020 operating and capital budget for the University System of Georgia as shown in Appendix I.

Summary: The total FY 2020 budget for the University System of Georgia is approximately \$9.625 billion, which includes funding from all unrestricted and restricted sources. The FY 2020 budget includes the allocation of state funds as approved by the Board in April 2019. This budget also reflects enrollment and other projections made by each institution, which incorporate the tuition and fee rates approved by the Board in April 2019.

The FY 2020 budget includes the following major categories:

Educational and General Funds: Educational and General Funds serve the primary mission of the University System: teaching, research and public service, as well as academic support, student services, institutional support and plant operations. It includes restricted funds, such as sponsored research funding from federal, state and private sources, and unrestricted funds, such as state funds, tuition, and other general funds. The total educational and general budget for the University System for FY 2020 is \$8.256 billion.

Auxiliary Enterprises: Auxiliary Enterprises include student housing, parking, food services, bookstore operations, transportation, athletics, health clinics and other functions that primarily serve the students, faculty and staff at the institutions. The FY 2020 auxiliary enterprises budget is \$1.059 billion as compared with \$995 million in the original budget for FY 2019. Auxiliary operations should be self-supporting and rates for the various services are set to cover the cost of operations.

Capital: The capital budget includes routine maintenance and repair projects, MRR projects, and other capital projects that are managed by the institutions. The FY 2020 capital budget is \$178 million, as compared with \$193 million in the original budget for FY 2019. All bond projects funded by the state are recorded and accounted for in GSFIC’s budget, unless the institution has responsibility for managing the project. The FY 2020 MRR bond funds totaling \$50 million will be allocated to the institutions at the next scheduled Board meeting.

Student Activities: Student Activities include a range of activities funded by student fees, such as student government activities, campus newspaper, radio/television, and other extracurricular activities. The FY 2020 student activities budget is \$130 million, as compared with \$129 million in the original budget for FY 2019. The student activities budget reflects changes in enrollment, mandatory fees, and the use of prior year reserves for specific purposes.

Exhibit 1
UNIVERSITY SYSTEM OF GEORGIA
ALL BUDGETS FOR FISCAL YEAR 2020

	EDUCATIONAL AND GENERAL	CAPITAL	AUXILIARY ENTERPRISES	STUDENT ACTIVITIES	TOTAL BUDGET
<i>Research Universities</i>					
Augusta University	\$ 1,035,250,825	\$ 1,886,822	\$ 26,757,587	\$ 2,107,528	\$ 1,066,002,762
Georgia Institute of Technology	\$ 1,310,017,075	\$ 76,250,000	\$ 170,803,961	\$ 17,033,867	\$ 1,574,104,903
Georgia State University	\$ 1,049,147,098	\$ -	\$ 80,228,591	\$ 20,205,081	\$ 1,149,580,770
University of Georgia	\$ 1,311,621,254	\$ 44,520,718	\$ 222,457,163	\$ 15,280,780	\$ 1,593,879,915
<i>Regional Universities</i>					
Georgia Southern University	\$ 363,124,274	\$ 85,000	\$ 102,265,650	\$ 11,950,358	\$ 477,425,282
Kennesaw State University	\$ 466,425,112	\$ 4,347,545	\$ 102,727,426	\$ 16,084,408	\$ 589,584,491
University of West Georgia	\$ 192,172,741	\$ -	\$ 51,218,595	\$ 4,152,845	\$ 247,544,181
Valdosta State University	\$ 146,645,914	\$ 384,012	\$ 37,668,604	\$ 5,728,028	\$ 190,426,558
<i>State Universities</i>					
Albany State University	\$ 91,645,861	\$ 50,000	\$ 26,746,961	\$ 4,175,561	\$ 122,618,383
Clayton State University	\$ 85,327,177	\$ -	\$ 13,010,493	\$ 2,369,730	\$ 100,707,400
Columbus State University	\$ 120,456,189	\$ 20,000	\$ 9,950,201	\$ 3,837,682	\$ 134,264,072
Fort Valley State University	\$ 65,558,986	\$ -	\$ 15,032,895	\$ 470,829	\$ 81,062,710
Georgia College & State University	\$ 114,623,297	\$ 75,000	\$ 29,514,105	\$ 5,171,707	\$ 149,384,109
Georgia Southwestern State University	\$ 40,633,895	\$ 5,000	\$ 10,472,179	\$ 483,500	\$ 51,594,574
Middle Georgia State University	\$ 88,855,775	\$ 50,000	\$ 19,022,876	\$ 2,514,489	\$ 110,443,140
Savannah State University	\$ 74,265,288	\$ -	\$ 27,086,879	\$ 1,712,750	\$ 103,064,917
University of North Georgia	\$ 226,129,785	\$ -	\$ 37,862,077	\$ 3,465,493	\$ 267,457,355
<i>State Colleges</i>					
Abraham Baldwin Agricultural College	\$ 52,280,272	\$ 322,000	\$ 10,021,817	\$ 383,500	\$ 63,007,589
Atlanta Metropolitan State College	\$ 26,923,637	\$ 15,000	\$ 106,000	\$ 1,196,977	\$ 28,241,614
College of Coastal Georgia	\$ 38,447,093	\$ 10,000	\$ 5,759,400	\$ 667,000	\$ 44,883,493
Dalton State College	\$ 47,248,459	\$ 15,000	\$ 4,280,791	\$ 561,403	\$ 52,105,653
East Georgia State College	\$ 28,110,971	\$ 1,500	\$ 2,686,082	\$ 68,501	\$ 30,867,054
Georgia Gwinnett College	\$ 146,201,231	\$ -	\$ 18,572,024	\$ 7,194,627	\$ 171,967,882
Georgia Highlands College	\$ 49,784,757	\$ -	\$ 1,759,300	\$ 2,123,500	\$ 53,667,557
Gordon State College	\$ 34,342,635	\$ -	\$ 10,082,335	\$ 1,283,000	\$ 45,707,970
South Georgia State College	\$ 26,302,737	\$ 47,900	\$ 4,877,195	\$ 602,169	\$ 31,830,001

Exhibit 1
UNIVERSITY SYSTEM OF GEORGIA
ALL BUDGETS FOR FISCAL YEAR 2020

	EDUCATIONAL AND GENERAL	CAPITAL	AUXILIARY ENTERPRISES	STUDENT ACTIVITIES	TOTAL BUDGET
<i>Other Units</i>					
University System Office (RCO, ITS, SSC)	\$ 146,499,438	\$ -	\$ 18,978,808	\$ -	\$ 165,478,246
System Services & Initiatives	\$ 6,464,465	\$ 50,000,000	\$ -	\$ -	\$ 56,464,465
Alternative Media Access Center (AMAC)	\$ 3,198,306	\$ -	\$ -	\$ -	\$ 3,198,306
UGA Skidaway Inst of Oceanography-A	\$ 1,629,172	\$ -	\$ -	\$ -	\$ 1,629,172
Total Resident Instruction	\$ 7,389,333,719	\$ 178,085,497	\$ 1,059,949,995	\$ 130,825,313	\$ 8,758,194,524
<i>Line Items</i>					
AU Georgia Cyber Innovation and Training Center	\$ 6,715,749	\$ -	\$ -	\$ -	\$ 6,715,749
Georgia Archives	\$ 5,933,566	\$ -	\$ -	\$ -	\$ 5,933,566
Georgia Military College	\$ 7,761,872	\$ -	\$ -	\$ -	\$ 7,761,872
Georgia Public Libraries	\$ 44,802,468	\$ -	\$ -	\$ -	\$ 44,802,468
Georgia Public Telecommunication Commission	\$ 15,308,306	\$ -	\$ -	\$ -	\$ 15,308,306
Georgia Research Alliance	\$ 5,134,350	\$ -	\$ -	\$ -	\$ 5,134,350
GIT Enterprise Innovation Institute (EII)	\$ 34,391,671	\$ -	\$ -	\$ -	\$ 34,391,671
GIT Georgia Tech Research Institute	\$ 484,079,492	\$ -	\$ -	\$ -	\$ 484,079,492
MCG Health Inc.	\$ 32,555,858	\$ -	\$ -	\$ -	\$ 32,555,858
Regents Central Office-B	\$ 11,435,930	\$ -	\$ -	\$ -	\$ 11,435,930
Southern Regional Education Board (SREB)	\$ 1,361,308	\$ -	\$ -	\$ -	\$ 1,361,308
UGA Agricultural Exp. Station	\$ 85,007,112	\$ -	\$ -	\$ -	\$ 85,007,112
UGA Athens/Tifton Vet Lab	\$ 6,704,688	\$ -	\$ -	\$ -	\$ 6,704,688
UGA Cooperative Extension Service	\$ 75,539,344	\$ -	\$ -	\$ -	\$ 75,539,344
UGA Forestry Cooperative Extension	\$ 1,590,226	\$ -	\$ -	\$ -	\$ 1,590,226
UGA Forestry Research	\$ 14,234,902	\$ -	\$ -	\$ -	\$ 14,234,902
UGA Marine Extension Service	\$ 2,925,396	\$ -	\$ -	\$ -	\$ 2,925,396
UGA Marine Institute	\$ 1,515,691	\$ -	\$ -	\$ -	\$ 1,515,691
UGA Skidaway Institute of Oceanography-B	\$ 5,447,738	\$ -	\$ -	\$ -	\$ 5,447,738
UGA Vet Medicine Experiment Station	\$ 4,671,769	\$ -	\$ -	\$ -	\$ 4,671,769
UGA Vet Medicine Teaching Hospital	\$ 20,289,381	\$ -	\$ -	\$ -	\$ 20,289,381
Total Line Items	\$ 867,406,817	\$ -	\$ -	\$ -	\$ 867,406,817
GRAND TOTAL	\$ 8,256,740,536	\$ 178,085,497	\$ 1,059,949,995	\$ 130,825,313	\$ 9,625,601,341

Exhibit 2
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - REVENUE
BUDGET FOR FISCAL YEAR 2020

	GENERAL - UNRESTRICTED					RESTRICTED				TOTAL
	STATE APPROPRIATION	TUITION	SPECIAL INSTITUTIONAL FEE	OTHER GENERAL	TOTAL GENERAL FUNDS	SPONSORED	DEPT SALES AND SERVICES	(State Funds) SPECIAL FUNDING INITIATIVE		
Research Universities										
Augusta University	\$ 235,154,533	\$ 88,503,837	\$ 6,891,269	\$ 30,260,018	\$ 360,809,657	\$ 643,547,361	\$ 14,891,990	\$ 16,001,817	\$ 1,035,250,825	
Georgia Institute of Technology	\$ 333,095,286	\$ 411,970,166	\$ 31,500,000	\$ 104,200,000	\$ 880,765,452	\$ 374,251,623	\$ 55,000,000	\$ -	\$ 1,310,017,075	
Georgia State University	\$ 285,690,620	\$ 299,464,831	\$ 36,994,843	\$ 50,508,563	\$ 672,658,857	\$ 319,988,241	\$ 56,500,000	\$ -	\$ 1,049,147,098	
University of Georgia	\$ 419,428,207	\$ 414,709,004	\$ 36,000,000	\$ 90,840,275	\$ 960,977,486	\$ 260,000,000	\$ 90,476,943	\$ 166,825	\$ 1,311,621,254	
Regional Universities										
Georgia Southern University	\$ 142,204,339	\$ 134,965,573	\$ 15,207,000	\$ 9,494,553	\$ 301,871,465	\$ 53,252,809	\$ 8,000,000	\$ -	\$ 363,124,274	
Kennesaw State University	\$ 162,996,571	\$ 183,117,867	\$ 23,145,652	\$ 11,162,486	\$ 380,422,576	\$ 65,408,208	\$ 19,698,778	\$ 895,550	\$ 466,425,112	
University of West Georgia	\$ 67,426,850	\$ 75,775,606	\$ 8,390,000	\$ 10,076,444	\$ 161,668,900	\$ 28,594,833	\$ 1,909,008	\$ -	\$ 192,172,741	
Valdosta State University	\$ 51,882,027	\$ 53,881,412	\$ 7,045,000	\$ 5,748,340	\$ 118,556,779	\$ 26,000,000	\$ 2,089,135	\$ -	\$ 146,645,914	
State Universities										
Albany State University	\$ 29,024,462	\$ 22,522,799	\$ 3,069,952	\$ 2,700,015	\$ 57,317,228	\$ 34,000,000	\$ 328,633	\$ -	\$ 91,645,861	
Clayton State University	\$ 28,227,903	\$ 30,166,125	\$ 3,600,000	\$ 2,315,817	\$ 64,309,845	\$ 18,637,194	\$ 2,380,138	\$ -	\$ 85,327,177	
Columbus State University	\$ 45,669,541	\$ 40,318,800	\$ 4,272,819	\$ 3,488,384	\$ 93,749,544	\$ 21,833,503	\$ 4,873,142	\$ -	\$ 120,456,189	
Fort Valley State University	\$ 24,277,021	\$ 12,713,814	\$ 1,802,155	\$ 1,905,671	\$ 40,698,661	\$ 24,314,065	\$ 546,260	\$ -	\$ 65,558,986	
Georgia College & State University	\$ 40,835,049	\$ 52,640,921	\$ 4,400,000	\$ 2,633,242	\$ 100,509,212	\$ 8,540,440	\$ 2,835,192	\$ 2,738,453	\$ 114,623,297	
Georgia Southwestern State University	\$ 16,213,892	\$ 13,036,000	\$ 1,863,000	\$ 553,700	\$ 31,666,592	\$ 8,940,003	\$ 27,300	\$ -	\$ 40,633,895	
Middle Georgia State University	\$ 36,939,972	\$ 23,968,249	\$ 4,025,000	\$ 4,609,372	\$ 69,542,593	\$ 18,431,547	\$ 881,635	\$ -	\$ 88,855,775	
Savannah State University	\$ 24,632,278	\$ 20,099,187	\$ 1,383,902	\$ 2,499,027	\$ 48,614,394	\$ 24,693,194	\$ 957,700	\$ -	\$ 74,265,288	
University of North Georgia	\$ 86,745,551	\$ 80,264,679	\$ 9,109,641	\$ 5,732,690	\$ 181,852,561	\$ 40,812,224	\$ 3,465,000	\$ -	\$ 226,129,785	
State Colleges										
Abraham Baldwin Agricultural College	\$ 24,305,509	\$ 10,695,362	\$ 1,620,000	\$ 1,607,300	\$ 38,228,171	\$ 11,855,746	\$ 478,500	\$ 1,717,855	\$ 52,280,272	
Atlanta Metropolitan State College	\$ 9,980,284	\$ 4,373,107	\$ 815,617	\$ 543,210	\$ 15,712,218	\$ 11,146,419	\$ 65,000	\$ -	\$ 26,923,637	
College of Coastal Georgia	\$ 17,719,393	\$ 9,423,000	\$ 1,495,000	\$ 1,197,700	\$ 29,835,093	\$ 8,584,000	\$ 28,000	\$ -	\$ 38,447,093	
Dalton State College	\$ 18,765,243	\$ 12,479,810	\$ 2,024,898	\$ 973,521	\$ 34,243,472	\$ 12,889,987	\$ 115,000	\$ -	\$ 47,248,459	
East Georgia State College	\$ 10,125,579	\$ 6,609,000	\$ 1,050,000	\$ 602,555	\$ 18,387,134	\$ 9,698,837	\$ 25,000	\$ -	\$ 28,110,971	
Georgia Gwinnett College	\$ 60,151,913	\$ 43,999,476	\$ 6,326,390	\$ 2,714,558	\$ 113,192,337	\$ 31,960,130	\$ 1,048,764	\$ -	\$ 146,201,231	
Georgia Highlands College	\$ 20,384,602	\$ 12,456,250	\$ 2,507,000	\$ 1,452,400	\$ 36,800,252	\$ 12,673,899	\$ 310,606	\$ -	\$ 49,784,757	
Gordon State College	\$ 13,833,738	\$ 8,710,197	\$ 1,237,000	\$ 911,700	\$ 24,692,635	\$ 9,520,000	\$ 130,000	\$ -	\$ 34,342,635	
South Georgia State College	\$ 12,027,471	\$ 5,807,385	\$ 810,000	\$ 696,521	\$ 19,341,377	\$ 6,938,300	\$ 23,060	\$ -	\$ 26,302,737	

Exhibit 2
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - REVENUE
BUDGET FOR FISCAL YEAR 2020

	GENERAL - UNRESTRICTED					RESTRICTED			TOTAL	
	STATE APPROPRIATION	TUITION	SPECIAL INSTITUTIONAL FEE	OTHER GENERAL	TOTAL GENERAL FUNDS	SPONSORED	DEPT SALES AND SERVICES	(State Funds) SPECIAL FUNDING INITIATIVE		
Other Units										
University System Office (RCO, ITS, SSC)	\$ 69,009,987	\$ 556,086	\$ -	\$ 1,039,199	\$ 70,605,272	\$ 7,650,076	\$ 62,511,078	\$ 5,733,012	\$ 146,499,438	
System Services & Initiatives	\$ 6,464,465	\$ -	\$ -	\$ -	\$ 6,464,465	\$ -	\$ -	\$ -	\$ 6,464,465	
Alternative Media Access Center (AMAC)	\$ 1,420,095	\$ 29,834	\$ -	\$ -	\$ 1,449,929	\$ 1,748,377	\$ -	\$ -	\$ 3,198,306	
UGA Skidaway Inst of Oceanography-A	\$ 1,629,172	\$ -	\$ -	\$ -	\$ 1,629,172	\$ -	\$ -	\$ -	\$ 1,629,172	
Total Resident Instruction	\$ 2,296,261,553	\$ 2,073,258,377	\$ 216,586,138	\$ 350,467,261	\$ 4,936,573,329	\$ 2,095,911,016	\$ 329,595,862	\$ 27,253,512	\$ 7,389,333,719	
Line Items										
AU Georgia Cyber Innovation and Training Cen	\$ 5,942,767	\$ -	\$ -	\$ -	\$ 5,942,767	\$ -	\$ 772,982	\$ -	\$ 6,715,749	
Georgia Archives	\$ 4,782,377	\$ -	\$ -	\$ -	\$ 4,782,377	\$ 66,933	\$ 1,084,256	\$ -	\$ 5,933,566	
Georgia Military College	\$ 7,761,872	\$ -	\$ -	\$ -	\$ 7,761,872	\$ -	\$ -	\$ -	\$ 7,761,872	
Georgia Public Libraries	\$ 40,044,380	\$ -	\$ -	\$ -	\$ 40,044,380	\$ 4,758,088	\$ -	\$ -	\$ 44,802,468	
Georgia Public Telecommunication Commission	\$ 15,308,306	\$ -	\$ -	\$ -	\$ 15,308,306	\$ -	\$ -	\$ -	\$ 15,308,306	
Georgia Research Alliance	\$ 5,134,350	\$ -	\$ -	\$ -	\$ 5,134,350	\$ -	\$ -	\$ -	\$ 5,134,350	
GIT Enterprise Innovation Institute (EII)	\$ 19,991,671	\$ -	\$ -	\$ 1,400,000	\$ 21,391,671	\$ 10,000,000	\$ 3,000,000	\$ -	\$ 34,391,671	
GIT Georgia Tech Research Institute	\$ 6,099,156	\$ -	\$ -	\$ 170,322,976	\$ 176,422,132	\$ 297,058,025	\$ 10,599,335	\$ -	\$ 484,079,492	
MCG Health Inc.	\$ 32,555,858	\$ -	\$ -	\$ -	\$ 32,555,858	\$ -	\$ -	\$ -	\$ 32,555,858	
Regents Central Office-B	\$ 11,105,359	\$ -	\$ -	\$ -	\$ 11,105,359	\$ 330,571	\$ -	\$ -	\$ 11,435,930	
Southern Regional Education Board (SREB)	\$ 1,361,308	\$ -	\$ -	\$ -	\$ 1,361,308	\$ -	\$ -	\$ -	\$ 1,361,308	
UGA Agricultural Exp. Station	\$ 47,454,193	\$ -	\$ -	\$ 9,552,919	\$ 57,007,112	\$ 22,000,000	\$ 6,000,000	\$ -	\$ 85,007,112	
UGA Athens/Tifton Vet Lab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000	\$ 6,329,688	\$ -	\$ 6,704,688	
UGA Cooperative Extension Service	\$ 44,205,415	\$ -	\$ -	\$ 8,083,929	\$ 52,289,344	\$ 10,000,000	\$ 13,250,000	\$ -	\$ 75,539,344	
UGA Forestry Cooperative Extension	\$ 1,014,238	\$ -	\$ -	\$ -	\$ 1,014,238	\$ 475,988	\$ 100,000	\$ -	\$ 1,590,226	
UGA Forestry Research	\$ 3,015,025	\$ -	\$ -	\$ 2,219,877	\$ 5,234,902	\$ 9,000,000	\$ -	\$ -	\$ 14,234,902	
UGA Marine Extension Service	\$ 1,579,867	\$ -	\$ -	\$ 745,529	\$ 2,325,396	\$ 600,000	\$ -	\$ -	\$ 2,925,396	
UGA Marine Institute	\$ 1,029,410	\$ -	\$ -	\$ 118,633	\$ 1,148,043	\$ 367,648	\$ -	\$ -	\$ 1,515,691	
UGA Skidaway Institute of Oceanography-B	\$ 1,547,118	\$ -	\$ -	\$ 500,000	\$ 2,047,118	\$ 2,750,620	\$ 650,000	\$ -	\$ 5,447,738	
UGA Vet Medicine Experiment Station	\$ 4,671,769	\$ -	\$ -	\$ -	\$ 4,671,769	\$ -	\$ -	\$ -	\$ 4,671,769	
UGA Vet Medicine Teaching Hospital	\$ 489,381	\$ -	\$ -	\$ -	\$ 489,381	\$ -	\$ 19,800,000	\$ -	\$ 20,289,381	
Total Line Items	\$ 255,093,820	\$ -	\$ -	\$ 192,943,863	\$ 448,037,683	\$ 357,782,873	\$ 61,586,261	\$ -	\$ 867,406,817	
GRAND TOTAL	\$ 2,551,355,373	\$ 2,073,258,377	\$ 216,586,138	\$ 543,411,124	\$ 5,384,611,012	\$ 2,453,693,889	\$ 391,182,123	\$ 27,253,512	\$ 8,256,740,536	

Exhibit 3
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - EXPENDITURES
BUDGET FOR FISCAL YEAR 2020

	PERSONAL SERVICES	OPERATING EXPENSES	TRAVEL	EQUIPMENT	TOTAL
Research Universities					
Augusta University	\$ 758,555,232	\$ 270,126,884	\$ 3,727,460	\$ 2,841,249	\$ 1,035,250,825
Georgia Institute of Technology	\$ 786,593,906	\$ 424,335,054	\$ 4,400,238	\$ 94,687,877	\$ 1,310,017,075
Georgia State University	\$ 652,262,893	\$ 374,483,638	\$ 7,590,377	\$ 14,810,190	\$ 1,049,147,098
University of Georgia	\$ 850,832,175	\$ 418,132,955	\$ 14,150,039	\$ 28,506,085	\$ 1,311,621,254
Regional Universities					
Georgia Southern University	\$ 256,621,303	\$ 100,512,528	\$ 4,128,561	\$ 1,861,882	\$ 363,124,274
Kennesaw State University	\$ 316,970,668	\$ 139,684,187	\$ 6,479,557	\$ 3,290,700	\$ 466,425,112
University of West Georgia	\$ 129,778,363	\$ 60,588,871	\$ 1,224,501	\$ 581,006	\$ 192,172,741
Valdosta State University	\$ 97,093,357	\$ 47,537,332	\$ 984,777	\$ 1,030,448	\$ 146,645,914
State Universities					
Albany State University	\$ 55,052,081	\$ 34,681,488	\$ 994,562	\$ 917,730	\$ 91,645,861
Clayton State University	\$ 57,063,875	\$ 27,208,020	\$ 605,673	\$ 449,609	\$ 85,327,177
Columbus State University	\$ 79,209,119	\$ 39,226,717	\$ 726,050	\$ 1,294,303	\$ 120,456,189
Fort Valley State University	\$ 46,087,366	\$ 18,160,920	\$ 408,777	\$ 901,923	\$ 65,558,986
Georgia College & State University	\$ 87,676,122	\$ 25,370,387	\$ 1,286,110	\$ 290,678	\$ 114,623,297
Georgia Southwestern State University	\$ 27,996,309	\$ 12,105,064	\$ 311,824	\$ 220,698	\$ 40,633,895
Middle Georgia State University	\$ 59,602,141	\$ 28,474,334	\$ 586,300	\$ 193,000	\$ 88,855,775
Savannah State University	\$ 42,503,848	\$ 29,975,214	\$ 1,344,115	\$ 442,111	\$ 74,265,288
University of North Georgia	\$ 154,828,322	\$ 67,103,672	\$ 2,004,094	\$ 2,193,697	\$ 226,129,785
State Colleges					
Abraham Baldwin Agricultural College	\$ 29,816,776	\$ 21,236,832	\$ 818,224	\$ 408,440	\$ 52,280,272
Atlanta Metropolitan State College	\$ 14,475,197	\$ 12,044,406	\$ 392,034	\$ 12,000	\$ 26,923,637
College of Coastal Georgia	\$ 24,487,793	\$ 13,523,800	\$ 372,000	\$ 63,500	\$ 38,447,093
Dalton State College	\$ 28,704,508	\$ 18,073,936	\$ 305,633	\$ 164,382	\$ 47,248,459
East Georgia State College	\$ 15,054,199	\$ 12,920,652	\$ 132,950	\$ 3,170	\$ 28,110,971
Georgia Gwinnett College	\$ 91,097,832	\$ 51,866,456	\$ 573,707	\$ 2,663,236	\$ 146,201,231
Georgia Highlands College	\$ 28,501,498	\$ 20,773,152	\$ 281,926	\$ 228,181	\$ 49,784,757
Gordon State College	\$ 20,425,812	\$ 13,678,523	\$ 186,990	\$ 51,310	\$ 34,342,635
South Georgia State College	\$ 14,767,168	\$ 10,917,054	\$ 332,055	\$ 286,460	\$ 26,302,737

Exhibit 3
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL - EXPENDITURES
BUDGET FOR FISCAL YEAR 2020

	<u>PERSONAL SERVICES</u>	<u>OPERATING EXPENSES</u>	<u>TRAVEL</u>	<u>EQUIPMENT</u>	<u>TOTAL</u>
Other Units					
University System Office (RCO, ITS, SSC)	\$ 55,698,148	\$ 84,120,154	\$ 1,254,667	\$ 5,426,469	\$ 146,499,438
System Services & Initiatives	\$ -	\$ 6,464,465	\$ -	\$ -	\$ 6,464,465
Alternative Media Access Center (AMAC)	\$ 3,196,082	\$ 1,050	\$ 1,174		\$ 3,198,306
UGA Skidaway Inst of Oceanography-A	\$ 1,334,529	\$ 287,143	\$ 7,500		\$ 1,629,172
Total Resident Instruction	<u>\$ 4,786,286,622</u>	<u>\$ 2,383,614,888</u>	<u>\$ 55,611,875</u>	<u>\$ 163,820,334</u>	<u>\$ 7,389,333,719</u>
Line Items					
AU Georgia Cyber Innovation and Training Center	\$ 3,303,469	\$ 3,362,280	\$ 50,000	\$ -	\$ 6,715,749
Georgia Archives	\$ 1,947,737	\$ 1,384,679	\$ 22,000	\$ 2,579,150	\$ 5,933,566
Georgia Military College	\$ -	\$ 7,761,872	\$ -	\$ -	\$ 7,761,872
Georgia Public Libraries	\$ 4,444,234	\$ 40,103,759	\$ 146,376	\$ 108,099	\$ 44,802,468
Georgia Public Telecommunication Commission	\$ -	\$ 15,308,306	\$ -	\$ -	\$ 15,308,306
Georgia Research Alliance	\$ -	\$ 5,134,350	\$ -	\$ -	\$ 5,134,350
GIT Enterprise Innovation Institute (EII)	\$ 18,831,092	\$ 13,918,151	\$ 1,613,828	\$ 28,600	\$ 34,391,671
GIT Georgia Tech Research Institute	\$ 256,150,372	\$ 182,512,698	\$ 11,147,021	\$ 34,269,401	\$ 484,079,492
MCG Health Inc.	\$ -	\$ 32,555,858	\$ -	\$ -	\$ 32,555,858
Regents Central Office-B	\$ 4,194,535	\$ 7,068,695	\$ 172,700	\$ -	\$ 11,435,930
Southern Regional Education Board (SREB)	\$ -	\$ 1,361,308	\$ -	\$ -	\$ 1,361,308
UGA Agricultural Exp. Station	\$ 56,273,362	\$ 27,479,410	\$ 820,369	\$ 433,971	\$ 85,007,112
UGA Athens/Tifton Vet Lab	\$ 4,288,426	\$ 2,366,262	\$ 50,000	\$ -	\$ 6,704,688
UGA Cooperative Extension Service	\$ 61,587,377	\$ 12,484,594	\$ 1,232,373	\$ 235,000	\$ 75,539,344
UGA Forestry Cooperative Extension	\$ 1,294,339	\$ 271,593	\$ 24,294	\$ -	\$ 1,590,226
UGA Forestry Research	\$ 9,850,025	\$ 4,054,877	\$ 247,500	\$ 82,500	\$ 14,234,902
UGA Marine Extension Service	\$ 2,290,654	\$ 588,471	\$ 46,271	\$ -	\$ 2,925,396
UGA Marine Institute	\$ 1,140,852	\$ 371,979	\$ 2,860	\$ -	\$ 1,515,691
UGA Skidaway Institute of Oceanography-B	\$ 3,050,179	\$ 1,890,384	\$ 94,950	\$ 412,225	\$ 5,447,738
UGA Vet Medicine Experiment Station	\$ 3,253,239	\$ 1,407,032	\$ 11,498	\$ -	\$ 4,671,769
UGA Vet Medicine Teaching Hospital	\$ 10,710,262	\$ 9,579,119	\$ -	\$ -	\$ 20,289,381
Total Line Items	<u>\$ 442,610,154</u>	<u>\$ 370,965,677</u>	<u>\$ 15,682,040</u>	<u>\$ 38,148,946</u>	<u>\$ 867,406,817</u>
GRAND TOTAL	<u>\$ 5,228,896,776</u>	<u>\$ 2,754,580,565</u>	<u>\$ 71,293,915</u>	<u>\$ 201,969,280</u>	<u>\$ 8,256,740,536</u>

Exhibit 4
UNIVERSITY SYSTEM OF GEORGIA
EDUCATIONAL AND GENERAL
SUMMARY OF FUNCTIONS BY FUND SOURCE
FOR FISCAL YEAR 2020

	<u>General Funds</u>	<u>Sponsored</u>	<u>Dept. Sales and Services</u>	<u>Special Funding Initiative</u>	<u>Total By Function</u>
<i>Summary of Functions by Fund Source</i>					
Instruction	\$ 2,071,331,784	\$ 70,865,328	\$ 124,221,823	\$ 3,879,365	\$ 2,270,298,300
Research	\$ 663,366,814	\$ 996,768,192	\$ 34,688,955	\$ 10,416,482	\$ 1,705,240,443
Public Service	\$ 239,363,315	\$ 620,398,910	\$ 79,452,561	\$ 4,095,417	\$ 943,310,203
Academic Support	\$ 670,156,252	\$ 33,128,055	\$ 57,711,576	\$ 2,842,301	\$ 763,838,184
Student Services	\$ 272,264,101	\$ 7,861,614	\$ 13,238,630	\$ -	\$ 293,364,345
Institutional Support	\$ 776,455,403	\$ 72,843,353	\$ 70,392,024	\$ 6,019,947	\$ 925,710,727
Operation and Maintenance of Plant	\$ 686,706,025	\$ 4,352,719	\$ 11,476,554	\$ -	\$ 702,535,298
Scholarships and Fellowships	\$ 4,967,318	\$ 647,475,718	\$ -	\$ -	\$ 652,443,036
TOTAL BY FUND SOURCE	\$ 5,384,611,012	\$ 2,453,693,889	\$ 391,182,123	\$ 27,253,512	\$ 8,256,740,536

AGENDA
COMMITTEE ON ACADAMIC AFFAIRS
May 14, 2019

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- **Institutional Mission**

University of North Georgia

Revision of University of North Georgia’s Institutional Mission Statement

Recommended: That the Board approve the request of President Bonita Jacobs that the University of North Georgia (“UNG”) to revise its institutional mission statement, effective May 14, 2019.

Current Institutional Mission Statement: Approved by the Board of Regents May 8, 2012. The University of North Georgia, a regional multi-campus institution and premier senior military college, provides a culture of academic excellence in a student-focused environment that includes quality education, service, inquiry and creativity. This is accomplished through broad access to comprehensive academic and co-curricular programs that develop students into leaders for a diverse and global society. The University of North Georgia is a University System of Georgia leadership institution and is The Military College of Georgia.

Proposed Institutional Mission Statement: The University of North Georgia, a regional multi-campus institution and premier senior military college, provides a culture of academic excellence in a student-focused environment that includes quality education, service, **inquiry research**, and creativity. This is accomplished through broad access to comprehensive academic and co-curricular programs that develop students into leaders for a diverse and global society. The University of North Georgia is a University System of Georgia leadership institution and is The Military College of Georgia.

1. Establishment of a Bachelor of Science with a major in health promotions, Augusta University

Recommended: That the Board approve the request of President Brookes Keel that Augusta University (“AU”) be approved to offer the Bachelor of Science with a major in health promotions, effective May 14, 2019.

Need and Demand: The Centers for Disease Control reported in 2018 that the prevalence of self-reported obesity among US adults has increased. In 2016, only 5 states reported an obesity rate of 35% or higher; in 2017 this number increased to 7 states. The South has the greatest rates of obesity with 32.4% of its population ranked as obese, followed by the Midwest at 32.3%, the Northeast at 27.7% and the West at 26.1%. All 50 states have an obesity prevalence rate of over 20% (CDC, 2018).

For the twelve-month period of February 1, 2018, to January 31, 2019, there were 1,001 postings for positions in Georgia that required a bachelor’s degree and utilized key words such as health promotion, health educator, fitness coordinator, fitness director, wellness coordinator, or wellness director. Using Burning Glass Program Insight data, this demand is higher than other states in the Southeast. Graduates of this proposed program would be qualified to fill these positions.

Program Summary: The Bachelor of Science with a major in Health Promotion is 120 semester credit hours (“hours”), exclusive of 4 hours in wellness and physical activity requirements. The program consists of 6 hours of general education core curriculum courses, 21 hours of common curriculum related to health and exercise, 24 hours in a concentration area, and 15 hours in a required internship program. For the concentration, students may choose between 1) corporate and community wellness, or 2) health education. Both concentrations would position students to become certified in a particular area of health promotion and to enter the workforce upon graduation without having to obtain an advanced degree.

List of Similar Existing USG Programs and Productivity:

Enrollments and Degrees Conferred ¹	FY2014	FY2015	FY2016	FY2017	FY2018
University of Georgia (Enrollment) Conferred)	475 99	481 101	524 93	526 129	502 96
Georgia Southern University (Enrollment) Conferred)	162 New	180 59	227 53	251 69	278 81

¹ State Universities and State Colleges have programs with healthy enrollments and graduate metrics

Fiscal and Facilities Impact: None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

2. **Establishment of a Bachelor of Arts with a major in health, society, and policy, Augusta University**

Recommended: That the Board approve the request of President Brookes Keel that Augusta University (“AU”) be approved to offer the Bachelor of Arts with a major in health, society, and policy effective May 14, 2019.

Need and Demand: Augusta University is recruiting large numbers of students interested in a variety of health-care fields. It has more undergraduate students interested and qualified to pursue health-care majors than capacity in those programs. Moreover, there is currently no undergraduate program in public, social, behavioral, or community health.

Both national and state projections show that careers in the fields best served by Health, Society, and Policy majors will experience growth in the future. The US Department of Labor has projected that over the next decade, Health Care and Social Assistance will see the largest employment growth of any industry, with an estimated 2.6% annual employment increase through 2022. They project that 1/3 of all new jobs added between 2012 and 2022 will be in the health care sector. With regards to state projections, the Georgia Department of Labor reports that the health care and social assistance will lead all industry sectors both in terms of new job growth and rate of growth. It will account for one-fourth of all new jobs created in the state through 2020, and is the lone industry expected to add more than 100,000 jobs over the projection period. However, because of lack of capacity in training programs, many of these positions are in danger of going unfilled. Thus, graduates of this proposed program would have good employment prospects.

Using data from Burning Glass Program Insight, there are currently 463 health related policy analysis and planning positions open in the state of Georgia. Specific to the state of Georgia is a 3.6% projected employment growth in this field through 2027.

Program Summary: The degree focuses on the human and policy side of health and illness. This degree will train students to recognize the many social and cultural determinants of health, and to apply knowledge of human behavior and the social environment to evaluate and understand the risks and challenges to health for diverse populations. Students in the program will study the individual's relationship to the communities they belong to, by completing courses about health, health care, and illness in diverse social and cultural contexts. As the state of Georgia's public academic health center, Augusta University is well poised to augment the medical sciences curriculum with social sciences approaches and vice versa. The curriculum, which already exists across different programs, will be combined to develop students' cultural competencies as it relates to systems of care, by teaching social science research techniques and methods and by promoting a behavioral approach to understanding health. These skills would enable graduates to work in human service fields within the health industry, including community health, health behavior, pastoral care, and public health, which are on trend to being the fastest growing fields in the healthcare industry. Currently, there are no undergraduate or graduate degree programs in the USG system in this CIP-code (Health Policy Analysis, CIP 44.0503), and this undergraduate program in the USG system would support this industry need.

List of Similar Existing USG Programs and Productivity:

Currently, no comparable undergraduate program that examines specifically the social and policy aspects of health exists in the USG system. As such, Augusta University would not be duplicating any existing USG programs. While there are no comparable programs that address the social and policy aspects of health, the following programs in the USG programs are similar. Of the established programs in eastern and central Georgia, the programs are stable and growing.

Enrollments and Degrees Conferred	FY2014	FY2015	FY2016	FY2017	FY2018
University of West Georgia ¹ (Enrollment) (Conferred)		New	144	255 19	347 31
Kennesaw State University ² (Enrollment) (Conferred)		New	76	133	161 5
Middle Georgia State University ³ (Enrollment)	143	113	116	109	143
(Conferred)	27	32	41	33	31

¹ Bachelor of Science with a major in health and wellness

² Bachelor of Science with a major in public health education

³ Bachelor of Science with major in public service/human service

Fiscal and Facilities Impact: None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews

3. **Establishment of a Bachelor of Science with a major in engineering technology, Valdosta State University**

Recommended: That the Board approve the request of President Richard Carvajal that Valdosta State University (“VSU”) be approved to offer the Bachelor of Science with a major in engineering technology, effective May 14, 2019.

Need and Demand: Having an adequate supply of engineering technologists is important for daily operation of industries and businesses located in Lowndes County area. According the U .S. Department of Labor’s Bureau of Labor Statistics, the job outlook for 2016-2026 shows 10% projected growth, which is above the national average. In addition to area businesses and chambers of commerce showing support for the development of an Engineering Technology program there are many other engineering industries and state agencies in South Georgia that can benefit from hiring engineering technologists who earned B.S. degrees in Engineering Technology from Valdosta State University.

There no B.S. degree programs in Engineering Technology south of Savannah; furthermore, in the state of Georgia the only Industrial Engineering Technology degree program is a hybrid or fully online program at Kennesaw State University (KSU). The enrollment in the Industrial Engineering Technology Program at KSU is strong and shows a positive linear growth, which indicates a need for this program in Georgia. In addition, KSU averages 48 degrees conferred annually, with the number of degrees conferred showing positive linear growth. The creation of a B.S. in Engineering Technology, with an initial track focusing on Industrial Engineering Technology, will enable us to prepare our students for entrance into the workforce and meet the needs of our local industries and businesses

Program Summary: The curriculum of the proposed B.S. in Engineering Technology is designed to provide students with a 4-year degree that will be built upon a strong foundation in physics, engineering technology, mathematics, computer sciences, humanities, and social sciences and includes an applied focus in contrast to more theoretical engineering degree programs. Within the B.S. in Engineering Technology, we will have tracks for students to choose, although the initial track will be Industrial Engineering Technology. While the initial focus is developing a single Industrial Engineering Technology track within the B.S. in Engineering Technology Program, as enrollment grows our goal is to increase the diversity of concentrations to include Electrical Engineering Technology.

List of Similar Existing USG Programs and Productivity:

Enrollments and Degrees Conferred	FY2014	FY2015	FY2016	FY2017	FY2018
Fort Valley University ¹					
(Enrollment)	79	98	107	104	99
(Conferred)	10	9	7	9	8
Savannah State University ²					
(Enrollment)	472	420	422	336	321
(Conferred)	37	36	41	45	36

¹ Bachelor of Science with a major in engineering technology; Bachelor of Science with major in agricultural engineering technology

² Bachelor of Science with a major in civil engineering technology; Bachelor of Science with a major in computer science engineering; Bachelor of Science with a major in engineering technology; Bachelor of Science with a major in mechanical engineering technology (reactivated in 2018).

Fiscal and Facilities Impact: None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.

4. **Establishment of a Bachelor/Masters of Science with a major in robotics engineering, Columbus State University**

Recommended: That the Board approve the request of President Christopher Markwood that Columbus State University (“CSU”) be approved to offer a Bachelor of Science/Master of Science in robotics engineering (4 + 1), effective May 14, 2019.

Need and Demand: Engineering and robotics have been areas of growth for Columbus State University (CSU) over the past several years. In 2011, CSU added both an Associate of Science in Engineering Studies and a 21 credit-hour Robotics Certificate program. These on-campus engineering- related programs were designed in part to enhance existing collaborations with other engineering programs in the state through the Regents Engineering Transfer Program (now Regents Engineering Pathways Program or REPP). However, following the U.S Army’s relocation of the Maneuver Center of Excellence and the U.S. Armor School to Fort Benning, a sudden regional demand and community priority emerged for locally-produced engineers, particularly those skilled in areas of need identified by this important military installation. Robotics engineering was quickly identified as the discipline in greatest need of rapid workforce development, creating an opportunity for our institution to respond to the needs of our region’s largest employers. Though Columbus State currently offers courses for approximately 100 students annually in engineering and robotics leading to an AS degree in Engineering and/or a Certificate in Robotics, no program currently exists on campus leading to a bachelor’s degree in Engineering. The absence of this degree on campus, combined with the increased applicant pools and low admission rates into Georgia’s existing engineering programs¹, leaves many local students interested in pursuing careers in this vital STEM-based field without access to this important academic resource.

Program Summary: Description: The Bachelor of Science Robotics Engineering degree incorporates aspects of mechanical, electrical, and computer engineering in a 4-year program. In addition to providing students with fundamental coursework in math, physics, chemistry, and engineering principles, students will complete advanced coursework focused on the design of computer, electronic, and mechanical systems critical to modern robotics. In concert with this coursework, students will also gain practical, hands-on experience in the construction of robots and their component systems.

Description: The Master of Science Robotics Engineering degree program will provide an interdisciplinary education to students through coursework, experiential learning, and project work. Students will learn the mathematical and scientific principles to the design, development and operational evaluation of intelligent systems and products. Mechanization and control requiring sensing, reasoning and acting, and computing technologies, and algorithms are combined to achieve improved product quality and performance. All courses as well as project work will engage students in hands-on learning and exploration that will provide them with a comprehensive experience in systems integration and product development. Finally, the entrepreneurship activities will allow students to envision and gain an appreciation of the pathway from education to careers.

List of Similar Existing USG Programs and Productivity:

Based on a search on the USG site detailing Degrees & Majors Authorized, there are no undergraduate degree programs in the geographic region in robotics engineering. The closest is the BS in Mechatronics Engineering at Kennesaw State University, with the only graduate program (Ph.D.) in the USG related to Robotics at the Georgia Institute of Technology, both of which are outside of Columbus State University’s geographic region.

Enrollments and Degrees Conferred	FY2014	FY2015	FY2016	FY2017	FY2018
Kennesaw State University ¹					
(Enrollment)	266	340	392	314	421
(Conferred)	32	32	35	44	42

¹Bachelor of Science with a major in mechatronics engineering

Fiscal and Facilities Impact: None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.

5. **Establishment of a Masters of Arts in technical and professional writing, Middle Georgia State University**

Recommended: That the Board approve the request of President Christopher Blake that Middle Georgia State University (“MGSU”) be approved to offer the Master of Arts with a major in professional and technical writing, effective May 14, 2019.

Need and Demand: As of summer 2018, we have approximately 12 students in the Graduate Certificate program. Those who are currently in the Certificate Program or who have completed the program could take an additional five courses to complete the master's level program. Additional enrollment streams that this degree would be of interest would come from graduates of the following baccalaureate programs in existence at MGA: English (approximately 105 enrolled); New Media (approximately 150 enrolled); Interdisciplinary Studies (approximately 70 enrolled), Information Technology (approximately 703 students enrolled); and Business (approximately 840 students enrolled). With graduates in English from Mercer and other public universities in the area, we expect to pull students from undergraduate degrees who will want a more technical degree, especially as it prepares professionals of all kinds writing across various print and digital platforms.

Program Summary: Middle Georgia State University’s Master of Arts in Technical and Professional Writing is a 30 hour graduate degree that teaches the knowledge and skills for the analysis, design, and production of documents for our high-tech age. The program prepares graduates for professional careers as technical and professional writers, editors, researchers, web-content managers, and related careers in education, advertising, human resources, business, government, non-profits, museums, marketing, and libraries. The program includes study in theories of rhetoric, the craft of technical and professional writing, and advanced digital literacy. The program also offers instruction in document design, document production, and editing. Other topics include visual rhetoric and multimedia composition, usability testing, project management, website development, and publishing across print and digital platforms.

The proposed M. A. in Technical and Professional Writing will challenge students to building strong skills in writing, research, critical thinking, and communication in both print and digital platforms. Students will also be required to engage in problem-solving, as they work in teams to develop and design communication models for different professional environments. A Master’s degree program which allows students to build technical writing and professional communication skills which are critical in today’s workforce would be a valuable credential for job-seekers and working employees in the Middle Georgia area. English graduates alone – almost 150 majors since the program’s inception – have consistently sought additional credentialing at the graduate level (an estimated 68% have gone on to participate in or complete graduate programs in English, teaching, library science, law, creative writing, and professional writing).

List of Similar Existing USG Programs and Productivity:

There is no similar technical and professional writing program offered in a USG system university in our immediate area, and no similar program offered in the region is available fully online.

Fiscal and Facilities Impact: None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

6. Establishment of a Masters of Health Administration (M.H.A), University of Georgia

Recommended: That the Board approve the request of President Jere Morehead that the University (“UGA”) be approved to offer the Master of Health Administration, effective May 14, 2019.

Need and Demand: The job outlook for healthcare administrators is strong, with the U.S. Bureau of Labor Statistics (BLS) projecting 17% growth through 2024, which is much faster than the average of 7 % for all jobs. Aging Baby Boomers will spur demand across the entire healthcare industry, increasing the need for administrators. The BLS projects 2.3 million new healthcare workers of all types through 2024, creating the need for administrators. The healthcare services industry workforce in the United States is expected to grow to approximately 22 million people or 13.5% of the total workforce by 2020, according to the Bureau of Labor Statistics. Georgia is the 8th most populous state and will see a proportional increase in health service providers and clients. The demand for healthcare administrators has been increasing in recent years and the necessity of understanding the intricacies of health administration while having a firm foundation in public health and health policy has never been more important than in the current climate of healthcare reform. With the expected increases in the healthcare industry workforce both statewide and nationally, the MHA degree will poise UGA to become a national leader in healthcare administration education

Program Summary: The MHA major is designed to prepare future leaders to develop knowledge and mastery of skills to meet the critical challenges facing the health care industry. The MHA is the appropriate next step in the delivery of quality health care management education for the College of Public Health. The curriculum has been designed for healthcare professionals who wish to advance their professional opportunities in healthcare administration, management and leadership, or health informatics. In addition, the program is open to non-health professions’ students with an interest in healthcare administration or informatics. Courses will be taught by faculty who have clinical, teaching, and/or managerial experience and can provide real-world examples to enhance student learning. The UGA MHA program will have a specific focus, as the primary goal of the program is to achieve CAHME accreditation. CAHME is a premier professional accrediting board that accredits health administration programs. CAHME is fully recognized by the Council for Higher Education Accreditation (CHEA). Healthcare institutions and potential employers recognize the significance of graduating from an accredited program, which will benefit students.

List of Similar Existing USG Programs and Productivity:

In Georgia, Georgia State University and Georgia Southern University currently are the only two institutions with CAHME accredited MHA programs.

Enrollments and Degrees Conferred	FY2014	FY2015	FY2016	FY2017	FY2018
Georgia State University (Enrollment) (Degrees Conferred)	234 57	256 72	289 88	300 101	253 135
Georgia Southern University (Enrollment) (Degrees Conferred)	151 43	129 37	148 38	133 34	103 34

Fiscal and Facilities Impact: None

Accountability: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution's schedule of comprehensive program reviews.

7. **Termination of Academic Degree, Georgia State University**

Recommended: That the Board approve the request of President Mark Becker that Georgia State University (“GSU”) be authorized to terminate the Masters of Education in Urban Leadership.

Abstract: The M.Ed. Urban Teacher Leadership experienced very low enrollment (only 3-4 students enrolled each year) prior to deactivation. Georgia State University has verified that there are no students enrolled in this degree program and no adverse impact on faculty or students.

8. Institute Naming, Georgia College and State University

Recommended: That the Board approve the request of President Steve Dorman that Georgia College and State University (“GCSU”) be authorized to establish the Andalusia Institute.

Abstract: The Andalusia Institute of American author Flannery O’Connor. Through the creation of the Institute, Georgia College seeks to expand the scope and purpose of the historical context of Flannery O’Connor, her legacy and her home site, Andalusia, into a richer and broader resource for students, faculty, aspiring and veteran writers, researchers and the general public.

9. Tenure Request on Appointment

Recommended: That the Board approve the request to waive Board of Regents Policy 8.3.7.4 and award tenure upon appointment for faculty members at Augusta University and Georgia Institute of Technology.

Augusta University:

Abstract: Dr. Paul Attie received a B.A. degree in Engineering Science from Oxford University in 1981, a M.Sc. degree in Computer Science from the University of London in 1982, and a Ph.D. degree in Computer Science from the University of Texas at Austin in 1995. He has held faculty positions at Florida International University, Northeastern University, and the American University of Beirut, where he is currently a Professor of Computer Science. He was also a Visiting Scientist at the MIT Laboratory for Computer Science. Dr. Attie's research is in formal methods and the semantics of concurrent and distributed systems. He is particularly interested in devising efficient and scalable methods for the design and analysis of large distributed software systems. The research of Dr. Attie was funded by several grants from the U.S. Air Force and the National Science Foundation, including the prestigious NSF Career Award.

Dr. Dariusz Kowalski comes to AU from the University of Liverpool, where he is currently a (full) Professor of Computer Science. He received his M.S. in Mathematics in 1996, and Ph.D. in Computer Science in 2001 from Warsaw University. He did his post-doctoral work at Max-Planck Institute for Computer Science, Saarbrücken, the University of Connecticut, and the University of Quebec (Hull). The research of Dr. Kowalski was funded by several grants in the UK and Poland, and he was a recipient of the NSF-NATO post-doctoral award in 2002. Dr. Kowalski's research is in broad applications of algorithmic techniques in several areas ranging from distributed computing to modeling of biological and physical processes, and his latest grant is on the efficiency, robustness and security of distributed systems with more realistic adversarial models. Dr. Kowalski brings international reputation to Augusta University, his research is highly published, and he was invited to serve on the Technical Program Committees of several top international conferences in his areas of research, including those sponsored by ACM, EATCS, and IEEE.

Georgia Institute of Technology:

Abstract: Dr. Marcus received his Ph.D. in Mathematics from Georgia Tech (2008), and held a Gibbs Assistant Professorship at Yale and the Chief Scientist of Crispily Inc. before taking a position of Assistant Professor at Princeton University (2015). His research spans the areas of computer science, combinatorics and analysis, and has been recognized by several awards including 2008 SIAM Denes Konig Prize in Discrete Mathematics for outstanding research by a younger researcher contributions in the area of combinatorics, the 2013 FOCS Best paper award, and the 2014 George Polya Prize in Mathematics, for outstanding contributions in areas of analysis. He has held von Neumann Fellowship from the Institute of Advanced Study. Dr. Marcus has been an NSF Graduate Fellow, and NSF Postdoctoral Fellow, and currently holds an NSF CAREER award.

10. **a. Establishment of the Georgia Research Alliance and David Chu Eminent Scholar in Drug Design, University of Georgia**

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Georgia Research Alliance and David Chu Eminent Scholar in Drug Design, University of Georgia, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$2,132,000 sufficient to establish this position as required by Board of Regents Policy.

Bio: C.K. “David” Chu, a Distinguished Research Professor and Professor Emeritus at the University of Georgia College Of Pharmacy, was presented the Antonin Holy Memorial Lecture Award, which recognizes significant contributions in medicinal chemistry, at the annual International Society of Antiviral Research held in Atlanta Georgia. Chu, spent the majority of his 40 years in medicinal chemistry, which has led to the discovery of numerous anticancer and antiviral agents. During his academic career, he discovered a number of clinical candidates for cancer and viral diseases, and is listed on over 60 U.S. patents.

b. Establishment of the Coach Dan Magill Georgia Athletic Association Professorship in Sports Communications, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Coach Dan Magill Georgia Athletic Association Professorship in Sports Communication.

Abstract: The University of Georgia Foundation has verified funding of over \$264, 588.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Dan Magill is a Athens native and a Grady College alumnus. He began his 59 year association with the University of Georgia athletics as a baseball batboy in the 1930s and continued numerous roles until his retirement in 1995. Magill retired as the tennis coach in 1988 after leading the tennis Bulldogs for 34 years and becoming one of the most influential men in the history of collegiate tennis. His time serving as the sports information director is well documented and was known as one of the country’s greatest publicists. He founded the Georgia Bulldog Club and served for 25 years as secretary.

10. c. Establishment of the Leonard W. Poon Professorship in Innovation in Public Health and Aging, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Leonard W. Poon Professorship in Innovation in Public Health and Aging, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$260, 500.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Dr. Leonard Poon received his B.S. in Systems Engineering at California State University, M.A. in Psychology and Ph.D. in Experimental Psychology from the University of Denver. He assumed the directorship of the UGA Gerontology Center and Professor of Psychology in 1985. The Gerontology Center became an Institute in 2005, and subsequently joined the College of Public Health, where Dr. Poon was a founding member. Over his 25- year career at UGA, Dr. Poon guided the Institute in collaborative research and teaching activities within the state of Georgia and established the Annual Student Mentoring Conference in Gerontology & Geriatrics.

d. Establishment of the Thomas C. Dowden Professorship in Media Analytics, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Thomas C. Dowden Professorship in Media Analytics, University of Georgia, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$325, 800.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Thomas C. Dowden, a Grady College and UGA alumnus (ABJ '62; MA '64 in political science) and a pioneer in the cable industry, has been a generous supporter of Grady College, and has been committed to the development of the graduate Media Industry Research program, with its focus on audience research and media innovation. He is an emeritus chairman and member of the Peabody Board and emeritus UGA Foundation trustee. In 1989, he funded the Dowden Center for New Media Studies at Grady. Mr. Dowden received Grady’s John Holliman Award for Lifetime Achievement in 1990.

10. e. Establishment of the Alison Bradbury Chair in Feline Health, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Alison Bradbury Chair in Feline Health, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$1,050,735.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Dr. Alison Bradbury has been The Cat Doctor in Atlanta, GA since 2006, first as a veterinary assistant, then as a Registered Veterinary Technician. She graduated Cum Laude from the University of Georgia’s College of Veterinary Medicine, where she received the American Association of Feline Practitioners Award and the Blanche D. Hayes Award for Exceptional Proficiency in Feline Medicine and Surgery.

f. Establishment of the Merle C. Prunty, Jr. Professorship in Geography, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Merle C. Prunty, Jr. Professorship in Geography, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$309,728.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Dr. Merle Charles Prunty, Jr., (1917-1982) founded the Department of Geography and Geology at the University of Georgia in 1946. He served as Head of the combined department, and later the Department of Geography, from 1946 to 1970. Dr. Prunty established the M.A. program in Geography in 1951 and the Ph.D. program in 1961, the same year Geography was separated from Geology, and the same year that the current Geography Geology Building was completed under his guidance. Dr. Prunty completed his Ph.D. at Clark University in 1944 and served as an officer in the U.S. Navy from 1943 to 1946 before joining the faculty at UGA. He also briefly served as an Assistant Chancellor of the University System of Georgia (1951) and as Acting Vice President for Academic Affairs at UGA (1977). He was known internationally for his studies of the American South, and he was named a Guggenheim Foundation Fellow in 1957-1958. Dr. Prunty ended his career as the Alumni Foundation Distinguished Professor of Geography.

10. **g. Establishment of the Redwood Professorship in Financial Planning, University of Georgia**

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Redwood Professorship in Financial Planning, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$250,000.00 sufficient to establish this position as required by Board of Regents Policy.

h. Establishment of the University of Georgia Foundation Distinguished Professorship, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the University of Georgia Foundation Distinguished Professorship, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of over \$500,000.00 sufficient to establish this position as required by Board of Regents Policy. This endowed position will be housed in the University of Georgia. The purpose of the position is to attract and retain an outstanding professor who will advance teaching, research, and public service missions of the institution. The position holder will be engaged in teaching, research, public service, or any combination of these duties.

i. Establishment of the Shellebarger Professorship in Geology, University of Georgia

Recommended: That the Board of Regents approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Shellebarger Professorship in Geology, effective May 14, 2019.

Abstract: The University of Georgia Foundation has verified funding of \$300,000 sufficient to establish this position as required by Board of Regents Policy.

Bio: Jeffrey Shellebarger of Houston, Texas, joined Chevron in 1098 as an exploration geologist in New Orleans, LA. He assumed the role of the president of Chevron’s North American Exploration and Production Co. in 2013 and is responsible for Chevron’s oil and gas exploration and production operations in the U.S. and Canada. He previously served as the managing director of the Chevron’s IndoAsia business unit, executive director of Chevron’s Pacific Indonesia, general manager of asset development for Chevron’s Southern African strategic business unit, and general manager of asset development for Chevron North American’s San Joaquin Valley strategic business unit. Jeff and Sydney met at the University of Georgia and both graduated from the university. They describe their time at UGA as an invaluable learning experience. They have always wanted to give back to the university in order to help the

department of geology attract quality professors and students. “We owe a deep gratitude to the professors, departments, and the university”.

11. **i. Redesignation of Endowed Professorship to establish the Ashe Family Endowed Chair in Law, Georgia State University**

Recommended: That the Board of Regents approve the request of President Mark Becker that Georgia State University of Georgia (“GSU”) be authorized to establish the Ashe Family Foundation Endowed Chair in Law, effective May 14, 2019.

Abstract: In 2009, through a generous contribution from Kathy and Lawrence Ashe, the Kathy and Lawrence Ashe Professorship was created and approved by the Board of Regents. Seeing the tremendous impact their investment has had at Georgia State University, the Ashe family wants to elevate the status of the Professorship to that of Chair and change the name to the Ashe Family Endowed Chair. The Georgia State Foundation has verified funding of over \$500,000.00 sufficient to establish this position as required by Board of Regents Policy.

Bio: Kathy and Lawrence Ashe have been longstanding advocates of Georgia State University having served on the College of Education’s Leadership Council, a founding member of the law school Board of Visitors, a member of the law school’s Bleckley Inn of Court, and parents and parents-in-law of two law alumni.

12. Named Faculty Positions

Names regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are listed below:

Institution Name: Georgia State University
University Faculty's Name: Dr. Richard Baskerville
Named Position: Regents' Professorship

Institution Name: Georgia State University
University Faculty's Name: Dr. Xiaochun He
Named Position: Regents' Professorship

Institution Name: Georgia State University
University Faculty's Name: Dr. Mark Keil
Named Position: Regents' Professorship

Institution Name: Georgia State University
University Faculty's Name: Dr. Paul Lombardo
Named Position: Regents' Professorship

Institution Name: Georgia State University
University Faculty's Name: Professor Pamela Longobardi
Named Position: Regents' Professorship

Institution Name: Georgia State University
University Faculty's Name: Dr. Rose Sevcik
Named Position: Regents' Professorship

Institution Name: Georgia State University
University Faculty's Name: Dr. Jenny Yang
Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. Seymour (Sy) Goodman
Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. Nicholas Hud
Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: Alexa Harter
Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. Surya Kalidindi
Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: Dr. Gerhard J. (John) Krige

Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology

University Faculty's Name: Dr. Dong Liu

Named Position: Gregory J. Owens Professorship II

Institution Name: Georgia Institute of Technology

University Faculty's Name: Dr. Margaret Loper

Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology

University Faculty's Name: Dr. Elizabeth Mynatt

Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology

University Faculty's Name: Dr. Sridhar Narasimhan

Named Position: Gregory J. Owens Professorship I

Institution Name: Georgia Institute of Technology

University Faculty's Name: Dr. Haesun Park

Named Position: Regents' Professorship

Institution Name: Georgia Institute of Technology

University Faculty's Name: Dr. Vladimir Tsukruk

Named Position: Regents' Professorship

Institution Name: University of Georgia

University Faculty's Name: Dr. Swarnakur (Swarn) Chatterjee

Named Position: Redwood Professorship in Financial Planning

Institution Name: University of Georgia

University Faculty's Name: Dr. David Crich

Named Position: Georgia Research Alliance and David Chu Eminent Scholar in Drug Design

Institution Name: University of Georgia

University Faculty's Name: Dr. S. Jack Hu

Named Position: University of Georgia Foundation Distinguished Professorship

Institution Name: University of Georgia

University Faculty's Name: Dr. Jooyoung Kim

Named Position: Coach Dan Magill Georgia Athletic Association Professorship in Sports Communications

Institution Name: University of Georgia

University Faculty's Name: Dr. Itai Himelboim

Named Position: Thomas C. Dowden Professorship in Media Analytics

Institution Name: University of Georgia

University Faculty's Name: Dr. Isiah Lavender III

Named Position: Sterling-Goodman Professorship in the Department of English

Information Items:

- **Special Tuition Rate for the Georgia FinTech Academy:**

Background: Fintech, a segment of the financial services industry, uses new technologies to lower the costs and decrease time of financial transactions. In Georgia, more than 40,000 people are employed in fintech, which generates more than \$72 billion in annual revenue. Continued growth and expansion of Georgia's fintech sector is predicated on meeting an escalating demand for talent, including producing 5,000 new hires by 2020 – 95 percent of whom must possess industry-specific functional experience.

Announced in September 2018, the Georgia FinTech Academy is a statewide initiative to create a talent pipeline for Georgia's fast-growing fintech business sector. The Academy will prepare individuals to enter fintech through degree programs, executive and continuing education, and apprenticeships and internships providing the practical experience required by employers.

In addition to offering courses virtually across the entire state, the Georgia FinTech Academy will have two physical locations with learning spaces, innovation labs and research facilities. The downtown Atlanta location, at Georgia State University's 55 Park Place, will also house the academy's executive offices and will serve as the single point of contact for employers seeking to hire fintech-ready talent from any of the 26 institutions in the USG.

The proposed tuition rate of \$199 per credit hour will be effective Fall 2019 and will apply to courses taken for academic credit through the Fin Tech Academy. This rate is being considered for approval in the Committee on Finance and Business. Courses will be taught by highly credentialed faculty from multiple USG institutions. Students will be able to register through their home institution's registration portal via integration with the Intra-Georgia Registration Sharing System (INGRESS). Following the USG eCampus model, the tuition revenue will be distributed between the student's home institution, the institution providing the fintech faculty, and the central program administration.

- **Creation of an Honor designation for education graduates:**

Background: The Georgia Professional Standards Commission created in collaboration with multiple constituents including USG Colleges/Schools of Education the Georgia Teacher Preparation Program Effectiveness Measure. Two of the in-program measures are the Educative Teaching Performance Assessment (edTPA) and the Georgia Assessments for Certification of Educators. Beginning with the graduates of USG Colleges/Schools of Education in May 2020, who meet a designated threshold (to be determined) will be honored with this designation on their official transcripts. Institutions may also provide special cords to represent this honor.

- **University System of Georgia Nursing Summit:**

Background: Chancellor Steve Wrigley tasked the Executive Vice Chancellor for Academic Affairs and Presidents Brookes Keel, Augusta University and Marion Fedrick, Albany State University to hold a Nursing Summit. This event will be held the week of July 10-11, 2019. The purpose of this summit is to bring key USG system personnel, deans/directors of nursing programs, Board of Regent members, healthcare CEOs and state legislators together to address partnerships between USG and healthcare systems to meet the need for nursing workforce demands.

- **University System General Education Redesign:**

Background: The University System of Georgia under the direction of the Executive Vice Chancellor of Academic Affairs, Dr. Tristan Denley will undertake a USG general education curriculum redesign. Based on the findings from the College 2025 taskforce recommendations it is time to design a new general education curriculum for a new time. The review will begin by convening faculty, academic administrators, and industry leaders who will create a set of design principles to shape the structure and scope of the new curriculum. As part of the design process USG will seek input from across the system and state from faculty, staff, administrators, students and the public.

- **Student Advisory Committee:**

Background: The Student Advisory Committee President presents the 2018-2019 Annual Summary of Activities.

- **USG Faculty Council Annual Report**

Background: The USG Faculty Council Chair presents that annual 2018-2019 Annual Summary of Activities.

AGENDA
COMMITTEE ON ORGANIZATION & LAW

May 14, 2019

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APPROVAL ITEM

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| 1. Revision to the Policy Manual: Section 6.26 – Application for Discretionary Review | 1 |
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EXECUTIVE SESSION

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| 2. Executive Session | 5 |
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1. Revision to the Policy Manual: Section 6.26 – Application for Discretionary Review

CURRENT POLICY LANGUAGE:

6.26 Application for Discretionary Review

Any University System of Georgia (USG) student or employee aggrieved by a final decision of a USG institution may apply to the University System Office of Legal Affairs (USO Legal Affairs) for a review of the decision subject to the parameters set forth below. Review of the decision is not a matter of right, but is within the sound discretion of USO Legal Affairs. USO Legal Affairs may issue guidelines governing the process for review.

Applications from USG students are permitted for final institution decisions other than decisions on admissions (including program admissions), residency, student grades, and traffic citations, as the final decision on those matters rests with the President of the institution at which the appeal is heard. Applications from USG employees are limited to instances in which an employee is terminated, demoted, or otherwise disciplined in a manner that results in a loss of pay. Notwithstanding the foregoing, an application may be reviewed if (1) the record suggests that a miscarriage of justice might reasonably occur if the application is not reviewed; or, (2) the record suggests that the institutional decision, if not reviewed, might reasonably have detrimental and system-wide significance.

Each application for review shall be submitted in writing to USO Legal Affairs within 20 calendar days following the final institution decision. USO Legal Affairs may, in its discretion, deny the application for review or refer the application a Committee composed of the following USO administrators or a designee of each administrator: the chief legal officer, who shall serve as the Chair of the Committee; the chief academic officer; the chief operating officer; the chief human resources officer; the chief student affairs officer; and any other person or persons deemed appropriate by the Committee. Upon referral, the Committee shall review the application and take any action that it deems appropriate.

The decisions of the USO Legal Affairs and the Committee shall be final and binding for all purposes. There shall be no recourse to the Chancellor or the Board of Regents from such decision; provided, however, that the Board of Regents' Committee on Organization and Law retains the authority to make an exception to this policy in its discretion. USO Legal Affairs shall periodically report to the Committee on Organization and Law regarding applications for discretionary review filed and their dispositions.

Nothing in this policy shall be construed to extend to any party substantive or procedural rights not required by federal or state law or any expectation of employment, admission, or additional due process rights. This policy is not part of due process rights afforded to students or employees of the University System; any such rights have been fully afforded upon the final institution

decision. The Board of Regents reserves the right to change this policy at any time and to make such changes effective retroactively to any pending application.

EDITED POLICY LANGUAGE:

6.26 Application for Discretionary Review

Any University System of Georgia (USG) student or employee aggrieved by a final decision of a USG institution may apply to the University System Office of Legal Affairs (USO Legal Affairs) for a review of the decision subject to the parameters set forth below. Review of the decision is not a matter of right, but is within the sound discretion of USO Legal Affairs. USO Legal Affairs may issue guidelines governing the process for review.

Applications from USG students are permitted for final institution decisions other than decisions on admissions (including program admissions), residency, student grades, and traffic citations, as the final decision on those matters rests with the President of the institution at which the appeal is heard. Applications from USG employees are limited to instances in which an employee is terminated, demoted, or otherwise disciplined in a manner that results in a loss of pay. Notwithstanding the foregoing, an application may be reviewed if (1) the record suggests that a miscarriage of justice might reasonably occur if the application is not reviewed; or, (2) the record suggests that the institutional decision, if not reviewed, might reasonably have detrimental and system-wide significance.

Each application for review shall be submitted in writing to USO Legal Affairs within 20 calendar days following the final institution decision. USO Legal Affairs may, in its discretion, deny the application for review or refer the application a Committee composed of the following USO administrators or a designee of each administrator: the chief legal officer, who shall serve as the Chair of the Committee; the chief academic officer; ~~the chief operating officer~~ **the chief administrative officer**; the chief human resources officer; the chief student affairs officer; and any other person or persons deemed appropriate by the Committee. Upon referral, the Committee shall review the application and take any action that it deems appropriate.

The decisions of the USO Legal Affairs and the Committee shall be final and binding for all purposes. There shall be no recourse to the Chancellor or the Board of Regents from such decision; provided, however, that the Board of Regents' Committee on Organization and Law retains the authority to make an exception to this policy in its discretion. USO Legal Affairs shall periodically report to the Committee on Organization and Law regarding applications for discretionary review filed and their dispositions.

Nothing in this policy shall be construed to extend to any party substantive or procedural rights not required by federal or state law or any expectation of employment, admission, or additional

due process rights. This policy is not part of due process rights afforded to students or employees of the University System; any such rights have been fully afforded upon the final institution decision. The Board of Regents reserves the right to change this policy at any time and to make such changes effective retroactively to any pending application.

PROPOSED NEW POLICY LANGUAGE:

6.26 Application for Discretionary Review

Any University System of Georgia (USG) student or employee aggrieved by a final decision of a USG institution may apply to the University System Office of Legal Affairs (USO Legal Affairs) for a review of the decision subject to the parameters set forth below. Review of the decision is not a matter of right, but is within the sound discretion of USO Legal Affairs. USO Legal Affairs may issue guidelines governing the process for review.

Applications from USG students are permitted for final institution decisions other than decisions on admissions (including program admissions), residency, student grades, and traffic citations, as the final decision on those matters rests with the President of the institution at which the appeal is heard. Applications from USG employees are limited to instances in which an employee is terminated, demoted, or otherwise disciplined in a manner that results in a loss of pay.

Notwithstanding the foregoing, an application may be reviewed if (1) the record suggests that a miscarriage of justice might reasonably occur if the application is not reviewed; or, (2) the record suggests that the institutional decision, if not reviewed, might reasonably have detrimental and system-wide significance.

Each application for review shall be submitted in writing to USO Legal Affairs within 20 calendar days following the final institution decision. USO Legal Affairs may, in its discretion, deny the application for review or refer the application a Committee composed of the following USO administrators or a designee of each administrator: the chief legal officer, who shall serve as the Chair of the Committee; the chief academic officer; the chief administrative officer; the chief human resources officer; the chief student affairs officer; and any other person or persons deemed appropriate by the Committee. Upon referral, the Committee shall review the application and take any action that it deems appropriate.

The decisions of the USO Legal Affairs and the Committee shall be final and binding for all purposes. There shall be no recourse to the Chancellor or the Board of Regents from such decision; provided, however, that the Board of Regents' Committee on Organization and Law retains the authority to make an exception to this policy in its discretion. USO Legal Affairs shall periodically report to the Committee on Organization and Law regarding applications for discretionary review filed and their dispositions.

Nothing in this policy shall be construed to extend to any party substantive or procedural rights not required by federal or state law or any expectation of employment, admission, or additional due process rights. This policy is not part of due process rights afforded to students or employees of the University System; any such rights have been fully afforded upon the final institution decision. The Board of Regents reserves the right to change this policy at any time and to make such changes effective retroactively to any pending application.

2. **Executive Session**

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26 Applications for Discretionary Review and are typically personnel matters and issues of academic status.

AGENDA

PERSONNEL AND BENEFITS

May 14, 2019

Agenda Item _____ **Page No.**

APPROVAL ITEMS

1. Revisions to the Policy Manual: Section 8.2.19 – Tuition Assistance Program 1

APPROVAL ITEMS

1. Revision to the Board Policy Manual: Section 8.2.19 – Tuition Assistance Program

CURRENT POLICY LANGUAGE:

8.2.19 Tuition Assistance Program

The University System of Georgia (USG) and its institutions will encourage full-time faculty, staff, and administrators to participate in development activities and study by remitting tuition for those activities that have been authorized by the employee's institution. Participation in the Tuition Assistance Program shall be available to full-time, benefits-eligible employees who have successfully completed at least six months of employment in a benefits-eligible position as of the date of the Tuition Assistance Program application deadline for the desired academic semester.

Full-time employees who meet the applicable admissions standards and who have received appropriate prior authorization from their institution may enroll in up to nine academic semester credit hours for each of the three designated semester periods: fall semester, spring semester, and summer semester.

Student status will be secondary to employee status in all considerations, including student fee waivers. Tuition assistance is the waiver of tuition and the waiver of certain fees. Tuition Assistance Program participation will be granted on a space-available basis. For limited-slot enrollment programs, approval must be granted by the teaching institution. An employee must receive a grade of C or better in each approved Tuition Assistance Program academic course. Employees may not enroll in the following professional schools:

1. Dental
2. Medical
3. Pharmacy
4. Veterinary
5. Law
6. Executive, premiere, or comparable graduate programs

8.2.19.1 Employee Auditing of Courses

Employees of a USG institution may attend classes offered by the same institution without registering as “auditors” and without credit being offered for such attendance. This provision applies to non-credit courses on a space-available basis. Institutions may permit employees to attend job-related continuing education classes, as determined by appropriate supervisory authority, at a reduced rate or without payment of a fee (BoR Minutes, 1987-88, p. 197; 1987-88 p. 310; 1988-89, p. 42; 1989-90 p. 147).

EDITED POLICY LANGUAGE:

8.2.19 Tuition Assistance Program

The University System of Georgia (USG) and its institutions will encourage full-time faculty, staff, and administrators to participate in development activities and study by remitting tuition for those activities that have been authorized by the University System Office for System Office employees and by the employee's institution for individuals employed at USG institutions. Participation in the Tuition Assistance Program shall be available to full-time, benefits-eligible employees who have successfully completed at least six months of employment in a benefits-eligible position as of the date of the Tuition Assistance Program (TAP) application deadline for the desired academic semester.

Full-time employees who meet the applicable admissions standards and who have received appropriate prior authorization from their institution may enroll in up to nine academic semester credit hours for each of the three designated semester periods: fall semester, spring semester, and summer semester.

~~Student status will be secondary to employee status in all considerations, including student fee waivers.~~ Tuition assistance is the waiver of tuition and the waiver of certain fees. The Board approved applicable face-to-face or online tuition rate will be waived in full for all undergraduate and graduate programs and classes eligible under TAP. ~~Student status will be secondary to employee status in all considerations, including student fee waivers.~~ Tuition Assistance Program TAP participation will be granted on a space-available basis. For limited-slot enrollment programs, approval must be granted by the teaching institution. An employee must receive a grade of C or better in each approved Tuition Assistance Program TAP academic course. ~~Employees may not enroll in the following professional schools~~ The following programs are not eligible for the TAP waiver:

1. Dental (First professional degree)
2. Medical (First professional degree)
3. Pharmacy (First professional degree)
4. Veterinary
5. Law (First professional degree)
6. Executive total cost programs, premiere, or comparable graduate programs

8.2.19.1 Employee Auditing of Courses

In addition to the TAP benefits provided for above, Employees of a USG institution may attend classes offered by the same institution as auditors without registering for the course as "auditors" and without credit being offered for such attendance. This provision applies to non-credit courses on a space-available basis. Institutions may permit employees to attend job-related

continuing education classes, as determined by **the** appropriate supervisory authority, at a reduced rate or without payment of a fee (~~BoR Minutes, 1987-88, p. 197; 1987-88 p. 310; 1988-89, p. 42; 1989-90 p. 147~~).

PROPOSED NEW POLICY LANGUAGE:

8.2.19 Tuition Assistance Program

The University System of Georgia (USG) and its institutions encourage full-time faculty, staff, and administrators to participate in development activities and study by remitting tuition for those activities that have been authorized by the University System Office for System Office employees and by the employee's institution for individuals employed at USG institutions. Participation in the Tuition Assistance Program shall be available to full-time, benefits-eligible employees who have successfully completed at least six months of employment in a benefits-eligible position as of the date of the Tuition Assistance Program (TAP) application deadline for the desired academic semester.

Full-time employees who meet the applicable admissions standards and who have received appropriate prior authorization from their institution may enroll in up to nine academic semester credit hours for each of the three designated semester periods: fall semester, spring semester, and summer semester.

Tuition assistance is the waiver of tuition and certain fees. The Board approved applicable face-to-face or online tuition rate will be waived in full for all undergraduate and graduate programs and classes eligible under TAP. Student status will be secondary to employee status in all considerations, including student fee waivers. TAP participation will be granted on a space-available basis. For limited-slot enrollment programs, approval must be granted by the teaching institution. An employee must receive a grade of C or better in each approved TAP academic course. The following programs are not eligible for the TAP waiver:

1. Dental (First professional degree)
2. Medical (First professional degree)
3. Pharmacy (First professional degree)
4. Veterinary
5. Law (First professional degree)
6. Executive total cost programs

8.2.19.1 Employee Auditing of Courses

In addition to the TAP benefits provided for above, employees of a USG institution may attend classes offered by the same institution as auditors without registering for the course and without credit being offered for such attendance. This provision applies to non-credit courses on a space-

available basis. Institutions may permit employees to attend job-related continuing education classes, as determined by the appropriate supervisory authority, at a reduced rate or without payment of a fee.

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

May 14, 2019

Agenda Item **Page No.**

INFORMATION ITEM

1. FY 2019 Report on Third Quarter Revenues and Expenditures 1

APPROVAL ITEMS

2. Revisions to the Policy Manual: Section 7.5.1 Banking 2
3. Special Tuition Rate for Georgia FinTech Academy 7

1. FY 2019 Report on Third Quarter Revenues and Expenditures

Executive Vice Chancellor for Strategy and Fiscal Affairs, Tracey Cook, will present information on the Third Quarter Revenues and Expenditures for the University System of Georgia.

2. Revisions to the Policy Manual: Section 7.5.1 Banking

Recommended: That the Board approve revisions to Policy Sections 7.5.1, effective as of May 14, 2019.

Background: The USG has academic locations in foreign countries. Some USG institutions were notified of a change in law that requires all taxes and utilities be paid from a country of origin bank. This means, USG institutions can no longer use U.S. domestic accounts to pay bills and must open an account in the country of origin. It is difficult and unlikely that a competitive bid process will be successful in these instances. The most important considerations in selecting the foreign bank will be their financial health and stability, convenience and overall costs.

CURRENT POLICY LANGUAGE:

7.5.1 Banking

All banking services for the Board of Regents are subject to the review and approval of the USG chief fiscal officer in accordance with the State of Georgia Depository Board and the Office of the State Treasurer Bank Policy. Banking includes establishing bank accounts, domestic and international; bank services provided; and bank fees. Merchant card services or stored value cards are not included in banking services. Service providers are subject to the State Depository Board's published Banking Guidelines, the State of Georgia Banking Agreement, and related statutory requirements for banking. All new bank accounts and expansion of services using a Board of Regents FEI# must be approved by the USG chief fiscal officer. The USG chief fiscal officer shall notify the Office of the State Treasurer (OST) of all approved banking providers for review and recommendation to the State Depository Board for inclusion in the State Bank Registry.

All depositories where funds of the Board of Regents are held in time and demand deposits shall be collateralized in accordance with OCGA §§ 45-8-12 and 45-8-13 with either a dedicated or pooled methodology as prescribed by the OST.

All foreign bank accounts of a USG institution must be in the name of the state entity (institution). A cap of \$100,000 is set on consolidated foreign bank accounts of a USG institution's depositories in a particular foreign bank and, in any event, shall not exceed the lower of the State Depository Board's Prescribed limit or the limit of the FDIC equivalent organization that applies to the specific USG institution in that particular country. When necessary, just in time funding or international wire transfers may be required for processing deposits.

The President of each USG institution shall determine the recommended bank or banks where funds are deposited through a best value competitive contract bid process to be undertaken every five years. This competitive bid process should include a pro forma analysis by the OST. Based on competitive bid results, the President shall request banking approval from the USG chief fiscal officer for the selected bank or banks.

2. Revisions to the Policy Manual: Section 7.5.1 Banking (continued)

Once established, bank providers are required to report and document activities as defined in the OST Banking Guidelines and State of Georgia Banking Agreement, which may be found at OCGA § 50-17-51.

The USG chief fiscal officer shall appoint a person or persons at each USG institution with authority to sign checks drawn on banks where funds of the respective institutions are deposited. Persons so appointed shall be authorized to sign any documents that may be required by the banks concerned.

The chief business officer of each USG institution and any other officer or employee who participates in the selection of the institution's depository (bank) are prohibited from serving on the governing boards of banks and other financial institutions if such banks or other financial institutions have or seek a commercial relationship with that institution.

A President of an institution may serve on the governing board of a bank or financial institution that does not have a commercial relationship with the institution. However, such a bank or financial institution will not be considered by the institution for establishment of a commercial relationship with that USG institution for not less than two years after the termination of the President as a member of the board.

EDITED POLICY LANGUAGE:**7.5.1 Banking**

All banking services for the Board of Regents are subject to the review and approval of the USG chief fiscal officer in accordance with the State of Georgia Depository Board and the Office of the State Treasurer Bank Policy. Banking includes establishing bank accounts, domestic and international; bank services provided; and bank fees. Merchant card services or stored value cards are not included in banking services. Service providers are subject to the State Depository Board's published Banking Guidelines, the State of Georgia Banking Agreement, and related statutory requirements for banking. All new bank accounts and expansion of services using a Board of Regents FEI# must be approved by the USG chief fiscal officer. The USG chief fiscal officer shall notify the Office of the State Treasurer (OST) of all approved banking providers for review and recommendation to the State Depository Board for inclusion in the State Bank Registry.

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2. Revisions to the Policy Manual: Section 7.5.1 Banking (continued)

For domestic bank accounts, The President of each USG institution shall determine the recommended bank or banks where funds are deposited through a best value competitive contract bid process to be undertaken every five years. This competitive bid process should include a pro forma analysis by the OST. Based on competitive bid results, the President shall request banking approval from the USG chief fiscal officer for the selected bank or banks.

For foreign bank accounts, institutions must verify and provide documentation that foreign banks: 1) are financially strong and stable, 2) offer security of deposits, 3) are convenient to the institution's foreign location, and 4) have fees and compensation terms that are rational to their marketplace. When possible, it may be prudent to consider competitive bids if multiple bank options that meet these criteria are available. Establishment of all foreign bank accounts should include a pro forma review by the OST. Once determined, the President shall request banking approval from the USG chief fiscal officer for the selected bank or banks. All foreign bank accounts of a USG institution must be in the name of the state entity (institution). A cap of \$100,000 is set on consolidated foreign bank accounts of a USG institution's depositories in a particular foreign bank and, in any event, shall not exceed the lower of the State Depository Board's Prescribed limit or the limit of the FDIC equivalent organization that applies to the specific USG institution in that particular country. If a foreign country does not have a deposit insurance program, lower balances may be appropriate. When necessary, just in time funding or international wire transfers may be required for processing deposits.

Once established, bank providers are required to report and document activities as defined in the OST ~~Banking Guidelines~~ Bank Policy and State of Georgia Banking Agreement, which may be found at OCGA § 50-17-51.

The USG chief fiscal officer shall appoint a person or persons at each USG institution with authority to sign checks drawn on banks where funds of the respective institutions are deposited. Persons so appointed shall be authorized to sign any documents that may be required by the banks concerned.

The chief business officer of each USG institution and any other officer or employee who participates in the selection of the institution's depository (bank) are prohibited from serving on the governing boards of banks and other financial institutions if such banks or other financial institutions have or seek a commercial relationship with that institution.

A President of an institution may serve on the governing board of a bank or financial institution that does not have a commercial relationship with the institution. However, such a bank or financial institution will not be considered by the institution for establishment of a commercial relationship with that USG institution for not less than two years after the termination of the President as a member of the board.

2. Revisions to the Policy Manual: Section 7.5.1 Banking (continued)**PROPOSED NEW POLICY LANGUAGE:****7.5.1 Banking**

All banking services for the Board of Regents are subject to the review and approval of the USG chief fiscal officer in accordance with the State of Georgia Depository Board and the Office of the State Treasurer Bank Policy. Banking includes establishing bank accounts, domestic and international; bank services provided; and bank fees. Merchant card services or stored value cards are not included in banking services. Service providers are subject to the State Depository Board's published Banking Guidelines, the State of Georgia Banking Agreement, and related statutory requirements for banking. All new bank accounts and expansion of services using a Board of Regents FEI# must be approved by the USG chief fiscal officer. The USG chief fiscal officer shall notify the Office of the State Treasurer (OST) of all approved banking providers for review and recommendation to the State Depository Board for inclusion in the State Bank Registry.

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2. Revisions to the Policy Manual: Section 7.5.1 Banking (continued)

Once established, bank providers are required to report and document activities as defined in the OST Bank Policy and State of Georgia Banking Agreement, which may be found at OCGA § 50-17-51.

The USG chief fiscal officer shall appoint a person or persons at each USG institution with authority to sign checks drawn on banks where funds of the respective institutions are deposited. Persons so appointed shall be authorized to sign any documents that may be required by the banks concerned.

The chief business officer of each USG institution and any other officer or employee who participates in the selection of the institution's depository (bank) are prohibited from serving on the governing boards of banks and other financial institutions if such banks or other financial institutions have or seek a commercial relationship with that institution.

A President of an institution may serve on the governing board of a bank or financial institution that does not have a commercial relationship with the institution. However, such a bank or financial institution will not be considered by the institution for establishment of a commercial relationship with that USG institution for not less than two years after the termination of the President as a member of the board.

3. Special Tuition Rate for the Georgia FinTech Academy

Recommended: That the Board approve the request of Dr. Tristan Denley, Executive Vice Chancellor and Chief Academic Officer, to establish a tuition rate of \$199 per credit hour for academic courses taken through the Georgia FinTech Academy consortia.

Background: Fintech, a segment of the financial services industry, uses new technologies to lower the costs and decrease time of financial transactions. In Georgia, more than 40,000 people are employed in fintech, which generates more than \$72 billion in annual revenue. Continued growth and expansion of Georgia's fintech sector is predicated on meeting an escalating demand for talent, including producing 5,000 new hires by 2020 – 95 percent of whom must possess industry-specific functional experience.

Announced in September 2018, the Georgia FinTech Academy is a statewide initiative to create a talent pipeline for Georgia's fast-growing fintech business sector. The Academy will prepare individuals to enter fintech through degree programs, executive and continuing education, and apprenticeships and internships providing the practical experience required by employers.

In addition to offering courses virtually across the entire state, the Georgia FinTech Academy will have two physical locations with learning spaces, innovation labs and research facilities. The downtown Atlanta location, at Georgia State University's 55 Park Place, will also house the academy's executive offices and will serve as the single point of contact for employers seeking to hire fintech-ready talent from any of the 26 institutions in the USG.

The proposed tuition rate will be effective Fall 2019 and will apply to courses taken for academic credit. Courses will be taught by highly credentialed faculty from multiple USG institutions. Students will be able to register through their home institution's registration portal via integration with the Intra-Georgia Registration Sharing System (INGRESS). Following the USG eCampus model, the tuition revenue will be distributed between the student's home institution, the institution providing the fintech faculty, and the central program administration.

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, & COMPLIANCE

May 14, 2019

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Approval Items

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| 2. | Internal Audit Plan | |

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, & COMPLIANCE

May 14, 2019

1. **Approval Item:** Revision to the Policy Manual: Section 8.2.18.2 Conflicts of Interest and Conflicts of Commitment

Abstract: The proposed revisions will provide additional guidance to USG employees regarding conflicts of interest, required disclosures, outside consulting and compensated outside activities. Additionally, policy language is being proposed for consideration that would address research and institutional conflicts of interest.

Section 8.2.18.2 Conflicts of Interest and Conflicts of Commitment

CURRENT POLICY LANGUAGE:

8.2.18.2 Conflicts of Interest and Conflicts of Commitment

8.2.18.2.1 Conflicts of Interest and Appearances of Conflicts of Interest

Each University System of Georgia (USG) employee shall make every reasonable effort to avoid actual or apparent conflicts of interests and also the appearance of a conflict of interest. An appearance of a conflict exists when a reasonable person would conclude from the circumstances that the employee's ability to protect the public interest, or perform public duties, is compromised by a personal, financial, or business interest. An appearance of conflict can exist even in the absence of a legal conflict of interest. USG employees are referred to State Conflict of Interest Statutes O.C.G.A. § 45-10-20 through § 45-10-70 and institutional policies governing professional and outside activities.

8.2.18.2.2 Conflicts of Commitment

A USG employee shall not engage in any occupation, pursuit, or endeavor that will interfere with the regular and punctual discharge of that employee's official duties.

8.2.18.2.3 Compensated Outside Activities: Restrictions & Approval Process

All employees are encouraged to participate in professional activities; however, those activities must be consistent with the mission of the USG. Each USG employee must obtain written approval in advance from institution president or designee prior to

engaging in compensated outside activities that relate to the employee's expertise or responsibilities as a USG employee. Such activities include consulting, teaching, speaking, and participating in business, professional, or service enterprises. Employees assigned to the System Office and USG presidents must obtain approval from the Chancellor or designee. Except as authorized for eligible faculty employees, annual leave must be used by USG employees for compensated outside activities during normal work hours consistent with the USG procedures governing the use of annual leave.

USG employees are generally prohibited from consulting or otherwise receiving compensation from a current USG vendor or an entity seeking a vendor relationship with the USG. Exceptions to this provision may be granted by the institution president or designee for employees that do not supervise, regularly interact with, or participate in the selection of vendors of that employee's institution or System Office. Exceptions for University System Office employees may be granted by the Chancellor or designee. This prohibition applies only to those employees supervising or participating in vendor selection and/or providing oversight of vendor performance and to vendors / prospective vendors of that employee's institution or the System Office. This prohibition does not apply to vendor or service relationships between the USG and other government entities.

The nature of institutional and System Office executive positions is such that outside activities and potential conflicts of interest require an additional level of scrutiny in order to protect the public trust. Executive positions shall include direct reports to the president in addition to those with a title of Vice President, Vice Chancellor, equivalent, or higher. Individuals in executive positions desiring to participate in compensated outside activities or seeking approval for a conflict of interest management plan must obtain approval from the institutional president or from the USG Chancellor or designee for USO employees and USG presidents. Proposed approvals shall first be reviewed by USG Ethics & Compliance and USG Legal.

8.2.18.2.4 Faculty Consulting

Recognizing that teaching, research, and public service are the primary responsibilities of USG faculty members, it is reasonable and desirable for faculty members to engage in additional activity beyond duties assigned by the institution, which are professional in nature and based in the appropriate discipline for which the individual receives additional compensation during the contract year.

Each USG institution shall adopt guidelines governing consulting activities of faculty members which shall include the following:

1. Time that faculty may consult during regular work hours, if any. For nine-month employees the maximum limit is one day per week. Twelve-month faculty assigned to administrative positions must take annual leave when engaged in consulting during their normal work hours consistent with the USG procedures governing the use of annual leave.
2. A determination of what institutional resources may be used for consulting work;
3. A plan for reimbursing the institution for use of the institution's personnel, facilities, equipment, and or materials consistent with rates charged outside groups or persons;
4. A procedure for obtaining prior approval of the President or his or her designee; and,
5. A procedure for defining and managing conflicts of interest and conflicts of commitment regarding faculty consulting.

8.2.18.2.5 Disclosure

Each USG employee has an ongoing responsibility to report and fully disclose any personal, professional, or financial interests, relationships, or activities that has the potential to compromise an employee's objectivity in fulfilling the employees' responsibilities to the USG. Each USG employee must also report and fully disclose any financial and business interests that the employee or the employee's spouse, partner, parent, child, sibling, and any in-laws of any of the foregoing may have that relate to the USG employee's expertise or responsibilities as a USG employee.

EDITED POLICY LANGUAGE:

*NOTE: Highlighted language in italics moved from elsewhere in policy section. Struck-through language in italics moved elsewhere in policy section.

8.2.18.2 Conflicts of Interest, ~~and Conflicts of Commitment,~~ **and Outside Activities**

8.2.18.2.1 Conflicts of Interest and **Apparent** ~~Appearance~~ of Conflicts of Interest

Each University System of Georgia (USG) employee shall make every reasonable effort to avoid actual or apparent conflicts of interests ~~and also the appearance of a conflict of interest~~. An ~~appearance of a~~ **apparent** conflict exists when a reasonable person would conclude from the circumstances that the employee's ability to protect the public interest, or perform public duties, is compromised by a personal, financial, or business interest. An **apparent** ~~appearance of~~ conflict can exist even in the absence of a legal

conflict of interest. USG employees are referred to State Conflict of Interest Statutes O.C.G.A. § 45-10-20 through § 45-10-70 and institutional policies governing professional and outside activities.

Each USG employee has an ongoing responsibility to report and fully disclose any personal, professional, or financial interest, relationship, or activity that has the potential to create an actual or apparent conflict of interest with respect to the employee's USG duties.

Institutions shall adopt guidelines governing conflicts of interest and may further define methods of reporting conflicts of interest, how to manage said conflicts, and terms used within this policy section, so long as such guidelines and definitions are not inconsistent with this policy.

Conflicts of Interest – Research and Institutional

The USG recognizes the benefits of collaboration and commercialization with the private sector and other third-party entities that supports the USG mission. The resulting relationships and agreements, however, must not undermine the public's trust, compromise the integrity of the USG mission, or inappropriately influence teaching, research, and service activities. Under no circumstances should a grant, gift, contract or other funding be accepted that limits the ability of USG employees to conduct or report the results of research in accordance with applicable scientific, medical, professional, and ethical standards.

Institutions shall incorporate policy and review procedures within its institutional guidelines consistent with this policy.

8.2.18.2.2 Conflicts of Commitment

A USG employee shall not engage in any occupation, pursuit, or endeavor that will interfere with the regular and punctual discharge of that employee's official duties.

8.2.18.2.3 ~~Compensated Outside Activities: Restrictions & Approval Process~~

Compensated Outside Activities of Faculty and Staff

~~All employees are encouraged to participate in professional activities; however, those activities must be consistent with the mission of the USG.~~ Each USG employee with a work commitment of 30 or more hours per week (.75 or >FTE), and faculty members on contracts of nine months or more must obtain written approval in advance from

~~institution president or designee~~ prior to engaging in compensated outside activities that relate to the employee's expertise or responsibilities as a USG employee. Such activities include consulting, teaching, speaking, and participating in business, professional, or service enterprises.

Employees at USG institutions must obtain written approval from the institution President or the President's designee utilizing institutional procedures for defining and managing potential and apparent conflicts of interest. ~~Employees assigned to the System Office employees~~ and USG Presidents must obtain approval from the Chancellor or the Chancellor's designee. Direct reports of USG Presidents and those with a title of Vice President or equivalent must obtain approval from the USG institution President, whose authority cannot be delegated, using procedures established by the Chancellor.

Each USG employee, with a work commitment of less than 30 hours per week (.75 FTE or <), and faculty members on a contract term of less than nine months a year do not need written approval in advance of engaging in compensated outside activities so long as the outside activity does not create an impermissible conflict of interest or otherwise violate Board policy.

Required Leave and Honoraria for Compensated Outside Activities

Except as authorized for eligible faculty employees, as set forth in Section 8.2.18.2.4, annual appropriate leave must be used by USG employees for compensated outside activities during normal the employee's work hours consistent with the USG procedures governing the use of annual leave.

Non-faculty employees may not receive Honoraria, as defined in Section 8.2.18.2.4, for activities during the employee's work hours.

Consulting for USG Vendors

USG institution employees are generally prohibited from consulting with or otherwise receiving compensation from a current USG vendor of, or an entity seeking a vendor relationship with, the USG institution where the employee works. System Office employees are generally prohibited from consulting with or otherwise receiving compensation from a current System Office vendor or an entity seeking a vendor relationship with the System Office.

Exceptions to this provision may be granted by the institution President or President's designee for USG institution employees that do not supervise, regularly interact with, or participate in the selection of vendors of for that employee's institution or in those

instances where the employee seeking to consult for a vendor or potential vendor is not involved in any way with supervising, regularly interacting with, or selecting said vendor or potential vendor, or the System Office. Similar E exceptions for University System Office employees and USG Presidents may be granted by the Chancellor or Chancellor's designee. This prohibition applies only to those employees supervising or participating in vendor selection and/or providing oversight of vendor performance and to vendors / prospective vendors of that employee's institution or the System Office. This prohibition does not apply to vendor or service relationships between the USG and other government entities.

The nature of institutional and System Office executive positions is such that outside activities and potential conflicts of interest require an additional level of scrutiny in order to protect the public trust. Executive positions shall include direct reports to the president in addition to those with a title of Vice President, Vice Chancellor, equivalent, or higher. Individuals in executive positions desiring to participate in compensated outside activities or seeking approval for a conflict of interest management plan must obtain approval from the institutional president or from the USG Chancellor or designee for USG employees and USG presidents. Proposed approvals shall first be reviewed by USG Ethics & Compliance and USG Legal.

8.2.18.2.4 Institution Guidelines for Faculty Outside Consulting

Definitions

"Compensation" is defined as any payment, deferred payment, equity, or deferred equity provided in exchange for the expectation that the faculty member will perform work or services for the benefit of the outside payer. Compensation does not include standard Honoraria.

"Honoraria" are defined as any payments given for professional or voluntary services that are rendered nominally without charge, and any payments in recognition of these services typically forbids a price to be set. See Section 8.2.18.4 Gratuities for guidance on accepting expense reimbursement from outside parties.

"Faculty Primary Responsibilities" are defined as teaching, research, clinical practice, service, administrative duties, and other appropriate duties assigned by the institution to the faculty member.

"Faculty Secondary Responsibilities" are defined as professional activities or affiliations traditionally undertaken by faculty outside of the immediate institution employment context but where the faculty member represents the institution and his or her affiliation

to it. Secondary Responsibilities may or may not entail the receipt of Honoraria, remuneration, or the reimbursement of expenses.

“Outside Consulting” is defined as any activity for Compensation other than Primary Responsibilities or Secondary Responsibilities that a faculty member may engage in that, (1) is based upon professional knowledge, experience, and abilities of the faculty member that relate to the faculty member’s expertise or responsibilities as a USG faculty member, and (2) is performed for any business, self-employment, or public or private entity other than his or her institution.

“Faculty” is defined in accordance with Section 3.2 Faculties, and includes full-time research and extension personnel and duly certified librarians on the basis of comparable training.

Required Institution Guidelines

Recognizing that teaching, research, and public service are the primary responsibilities of USG faculty members, it is reasonable and desirable for faculty members to engage in additional activity beyond duties assigned by the institution, which are professional in nature and based in the appropriate discipline for which the individual receives additional compensation during the contract year.

Each USG institution shall adopt guidelines governing **outside** consulting activities of faculty members ~~which~~ **that** shall include the following:

1. Time that faculty may **engage in outside** consulting **ing** during ~~regular~~ work hours, if any:
 - a. If faculty outside consulting is permitted during work hours, ~~For nine-month employees~~ the maximum limit is, **on average**, one day per week.
 - b. **Unless express permission is granted by the institution President, whose approval authority may not be delegated,** ~~Twelve-month faculty assigned to administrative positions~~ who earn annual leave must take annual leave **consistent with USG and institutional procedures governing the use of leave** when engaged in consulting during their ~~normal~~ faculty member’s work hours ~~consistent with the USG procedures governing the use of annual leave~~.
2. A determination of what institutional resources may be used for **outside** consulting work;
3. A plan for reimbursing the institution for **non-incidenta**l use of the institution’s personnel, facilities, equipment, and ~~or~~ materials consistent with rates charged outside groups or persons;

4. A procedure for obtaining prior approval of the President or his or her President's designee; and,
5. A procedure for defining and managing conflicts of interest and conflicts of commitment regarding **outside** faculty consulting.

~~8.2.18.2.5 Disclosure~~

~~Each USG employee has an ongoing responsibility to report and fully disclose any personal, professional, or financial interests, relationships, or activities that has the potential to compromise an employee's objectivity in fulfilling the employees' responsibilities to the USG. Each USG employee must also report and fully disclose any financial and business interests that the employee or the employee's spouse, partner, parent, child, sibling, and any in-laws of any of the foregoing may have that relate to the USG employee's expertise or responsibilities as a USG employee.~~

PROPOSED NEW POLICY LANGUAGE:

8.2.18.2 Conflicts of Interest, Conflicts of Commitment, and Outside Activities

8.2.18.2.1 Conflicts of Interest and Apparent Conflicts of Interest

Each University System of Georgia (USG) employee shall make every reasonable effort to avoid actual or apparent conflicts of interests. An apparent conflict exists when a reasonable person would conclude from the circumstances that the employee's ability to protect the public interest, or perform public duties, is compromised by a personal, financial, or business interest. An apparent conflict can exist even in the absence of a legal conflict of interest. USG employees are referred to State Conflict of Interest Statutes O.C.G.A. § 45-10-20 through § 45-10-70 and institutional policies governing professional and outside activities.

Each USG employee has an ongoing responsibility to report and fully disclose any personal, professional, or financial interest, relationship, or activity that has the potential to create an actual or apparent conflict of interest with respect to the employee's USG duties.

Institutions shall adopt guidelines governing conflicts of interest and may further define methods of reporting conflicts of interest, how to manage said conflicts, and terms used within this policy section, so long as such guidelines and definitions are not inconsistent with this policy.

Conflicts of Interest – Research and Institutional

The USG recognizes the benefits of collaboration and commercialization with the private sector and other third-party entities that supports the USG mission. The resulting relationships and agreements, however, must not undermine the public's trust, compromise the integrity of the USG mission, or inappropriately influence teaching, research, and service activities. Under no circumstances should a grant, gift, contract or other funding be accepted that limits the ability of USG employees to conduct or report the results of research in accordance with applicable scientific, medical, professional, and ethical standards.

Institutions shall incorporate policy and review procedures within its institutional guidelines consistent with this policy.

8.2.18.2.2 Conflicts of Commitment

A USG employee shall not engage in any occupation, pursuit, or endeavor that will interfere with the regular and punctual discharge of that employee's official duties.

8.2.18.2.3 Outside Activities**Compensated Outside Activities of Faculty and Staff**

Each USG employee with a work commitment of 30 or more hours per week (.75 or >FTE), and faculty members on contracts of nine months or more must obtain written approval prior to engaging in compensated outside activities that relate to the employee's expertise or responsibilities as a USG employee. Such activities include consulting, teaching, speaking, and participating in business, professional, or service enterprises.

Employees at USG institutions must obtain written approval from the institution President or the President's designee utilizing institutional procedures for defining and managing potential and apparent conflicts of interest. System Office employees and USG Presidents must obtain approval from the Chancellor or the Chancellor's designee. Direct reports of USG Presidents and those with a title of Vice President or equivalent must obtain approval from the USG institution President, whose authority cannot be delegated, using procedures established by the Chancellor.

Each USG employee, with a work commitment of less than 30 hours per week (.75 FTE or <), and faculty members on a contract term of less than nine months a year do not need written approval in advance of engaging in compensated outside activities so long

as the outside activity does not create a conflict of interest or otherwise violate Board policy.

Required Leave and Honoria for Compensated Outside Activities

Except as authorized for eligible faculty employees, as set forth in Section 8.2.18.2.4, appropriate leave must be used by USG employees for outside activities during the employee's work hours consistent with the USG procedures governing the use of leave.

Non-faculty employees may not receive Honoraria, as defined in Section 8.2.18.2.4, for activities during the employee's work hours.

Consulting for USG Vendors

USG institution employees are generally prohibited from consulting with or otherwise receiving compensation from a current vendor of, or an entity seeking a vendor relationship with, the USG institution where the employee works. System Office employees are generally prohibited from consulting with or otherwise receiving compensation from a current System Office vendor or an entity seeking a vendor relationship with the System Office.

Exceptions to this provision may be granted by the institution President or President's designee for USG institution employees that do not supervise, regularly interact with, or participate in the selection of vendors for that employee's institution or in those instances where the employee seeking to consult for a vendor or potential vendor is not involved in any way with supervising, regularly interacting with, or selecting said vendor or potential vendor. Similar exceptions for System Office employees and USG Presidents may be granted by the Chancellor or Chancellor's designee. This prohibition does not apply to vendor or service relationships between the USG and other government entities.

8.2.18.2.4 Institution Guidelines for Faculty Outside Consulting

Definitions

"Compensation" is defined as any payment, deferred payment, equity, or deferred equity provided in exchange for the expectation that the faculty member will perform work or services for the benefit of the outside payer. Compensation does not include standard Honoraria.

“Honoraria” are defined as any payments given for professional or voluntary services that are rendered nominally without charge, and any payments in recognition of these services typically forbids a price to be set. See Section 8.2.18.4 Gratuities for guidance on accepting expense reimbursement from outside parties.

“Faculty Primary Responsibilities” are defined as teaching, research, clinical practice, service, administrative duties, and other appropriate duties assigned by the institution to the faculty member.

“Faculty Secondary Responsibilities” are defined as professional activities or affiliations traditionally undertaken by faculty outside of the immediate institution employment context but where the faculty member represents the institution and his or her affiliation to it. Secondary Responsibilities may or may not entail the receipt of Honoraria, remuneration, or the reimbursement of expenses.

“Outside Consulting” is defined as any activity for Compensation other than Primary Responsibilities or Secondary Responsibilities that a faculty member may engage in that, (1) is based upon professional knowledge, experience, and abilities of the faculty member that relate to the faculty member’s expertise or responsibilities as a USG faculty member, and (2) is performed for any business, self-employment, or public or private entity other than his or her institution.

“Faculty” is defined in accordance with Section 3.2 Faculties, and includes full-time research and extension personnel and duly certified librarians on the basis of comparable training.

Required Institution Guidelines

Recognizing that teaching, research, and public service are the primary responsibilities of USG faculty members, it is reasonable and desirable for faculty members to engage in additional activity beyond duties assigned by the institution, which are professional in nature and based in the appropriate discipline for which the individual receives additional compensation during the contract year.

Each USG institution shall adopt guidelines governing outside consulting activities of faculty members that shall include the following:

1. Time that faculty may engage in outside consulting during work hours, if any;
 - a. If faculty outside consulting is permitted during work hours, the maximum limit is, on average, one day per week.
 - b. Unless express permission is granted by the institution President, whose approval authority may not be delegated, twelve-month faculty who earn

annual leave must take leave consistent with USG and institutional procedures governing the use of leave when engaged in consulting during the faculty member's work hours.

2. A determination of what institutional resources may be used for outside consulting work;
3. A plan for reimbursing the institution for non-incident use of the institution's personnel, facilities, equipment, and materials consistent with rates charged outside groups or persons;
4. A procedure for obtaining prior approval of the President or President's designee; and,
5. A procedure for defining and managing conflicts of interest and conflicts of commitment regarding outside faculty consulting.

2. Approval Item: Internal Audit Rolling Audit Plan (July 2018 – December 2019)

Overview: Internal audit professional standards require the Chief Audit Officer to establish risk-based audit plans. The University System Office of Internal Audit (OIA) audit plan is prepared on a "rolling" basis and includes engagements covering 1 to 6 months (near-term), 7 to 12 months (medium-term), and 13 to 18 months (long-term). The OIA risk audit plan and risk assessment are designed to assist management with addressing significant governance, risk management, compliance, and internal control risks through internal audit assurance and consulting engagements. The audit plan and risk assessment will be presented to the Committee for review and approval approximately two times per year. The Chief Audit Officer may modify the plan as needed and will report changes to the Committee on Internal Audit, Risk, and Compliance.

On behalf of the Board of Regents Committee on Internal Audit, Risk, and Compliance, the Vice Chancellor for Internal Audit is charged with providing oversight, to the 23 institutional audit functions within the University System of Georgia. As part of this oversight process, institutional chief auditors provide their campus audit plans to the Chief Audit Officer for review and approval. The System Office audit staff reviews these plans and recommends the plan for review and approval to the Chief Audit Officer. The remaining institutions receive internal audit coverage only through Office of Internal Audit engagements.

At this meeting, Interim Vice Chancellor for Internal Audit / Chief Audit Officer Claire Arnold will update the Committee on the audit plans for the next 18 months.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

May 14, 2019

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COMMITTEE ON REAL ESTATE AND FACILITIES

May 14, 2019

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AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

May 14, 2019

1. Facilities Management Program for Student Housing

Jim James, Vice Chancellor for Real Estate and Facilities, will give a brief presentation on a proposed Facilities Management Program for Student Housing.

2. **Resolution 2020 General Obligation Bond Issue, Georgia State Financing and Investment Commission, University System of Georgia**

Recommended: That the Board adopt the Resolution (Appendix I) prepared by the Revenue Division of the Georgia Department of Law covering the issuance of 2020 General Obligation Bonds (“G. O. Bonds”) by the State of Georgia through the Georgia State Financing and Investment Commission for use in funding the projects as listed on the following page for the University System of Georgia.

Board of Regents FY 2020 Bond Sale Request			
Project No.	Institution	Project	Amount
Equipment Funds			
J-310	Abraham Baldwin Agricultural College	Carlton Library Renovation & Fine Arts Building	\$2,100,000
J-312	Columbus State University	Schwob Memorial Library Renovation & Addition	\$600,000
J-313	Georgia Southern University	Center for Engineering & Research	\$5,200,000
Construction Funds			
J-326	Georgia College & State University	Integrated Science Complex	\$18,300,000
J-327	Georgia State University	Convocation Center	\$48,000,000
J-296	Kennesaw State University	Academic Learning Center (Kennesaw)	\$39,500,000
J-328	Middle Georgia State University	Academic & Student Success Renovations	\$10,600,000
J-329	University of North Georgia	Lanier Tech Campus Space Rehabilitation and Infrastructure	\$13,600,000
J-330	University of West Georgia	College of Business Building	\$14,900,000
Planning & Design Funds			
J-347	Dalton State College	Bandy Gym Student Recreation Renovations	\$800,000
J-348	Georgia Institute of Technology	Expansion of Tech Square, Phase III	\$4,300,000
J-349	University of Georgia	Interdisciplinary STEM Research Building, Phase II	\$1,600,000
J-350	University of North Georgia	Mike Cottrell College of Business (Dahlonega)	\$2,300,000
Major Repair & Renovation (MRR)			
J-351	University System of Georgia	Major Repair and Rehabilitation (System-wide)	\$50,000,000
Small Capital Projects			
J-352	Augusta University	Energy Plant Upgrades	\$4,900,000
J-353	East Georgia State College	Renovation of the Nessmith-Lane Building	\$3,900,000
J-354	Georgia Southern University	Repurpose and Renovate PAC for Student Services (Armstrong)	\$5,000,000
J-355	Georgia Southwestern University	Repairs & Renovations of the Historic Florrie Chapell Gym	\$3,000,000
J-356	Middle Georgia State University	Purchase of Airplanes & Aviation Equipment	\$2,500,000
J-357	Savannah State University	Campus Storm Water & Electrical Distribution Infrastructure	\$4,100,000
J-358	University of Georgia	Renovation of the Driftmier Engineering Center	\$5,000,000
J-359	University of Georgia	Multidisciplinary Greenhouse Complex	\$2,500,000
Other Projects			
J-360	University of Georgia	Security Improvements at 4-H Centers (Statewide)	\$150,000
USG Capital Outlay Total			\$242,850,000
			\$240,350,000
Georgia Public Libraries			
GPL-100	Major Repair and Renovations (Statewide)		\$3,000,000
GPL-101	Library Technology Improvements (Statewide)		\$2,630,000
GPL-102	Repurposing Projects (Statewide)		\$1,490,000
GPL-103	Piedmont Regional - Auburn Branch Library		\$415,000
GPL-104	Kinchafoonee Regional Library, Quitman County Library		\$1,040,000
GPL-105	Athens Regional - Oconee County		\$1,900,000
GPL-106	Okfenokee Regional - Appling County Library		\$900,000
GPL-107	Chattahoochee Valley Libraries Cusseta - Chattahoochee Library Addition		\$1,810,000
GPL Capital Outlay Total			\$13,185,000
GMC, GPT and GRA (Pass-Thru Agencies)			
GMC-11	Georgia Military College	Equipment for Rnovation of Jenkins Hall	\$1,000,000
GMC-12	Georgia Military College	Equipment for a Cooling System for Boylan Hall	\$275,000
GPT-18	Georgia Public Telecommunications	Repairs & Sustainment & Technology Infrastructure	\$250,000
GRA-261	Georgia Research Alliance	Equipment for Research and Development Infrastructure	\$5,000,000
GMC, GPT and GRA Capital Outlay Total			\$6,525,000
TOTAL BOND SALE REQUEST			\$262,560,000
			\$260,060,000

3. **Authorization of Project No. BR-90-1903, Kennesaw Campus Entry, Kennesaw State University**

Recommended: That the Board authorize Project No. BR-90-1903, Kennesaw Campus Entry, Kennesaw State University (“KSU”), with a total project budget of \$2,000,000 to be funded with institutional funds.

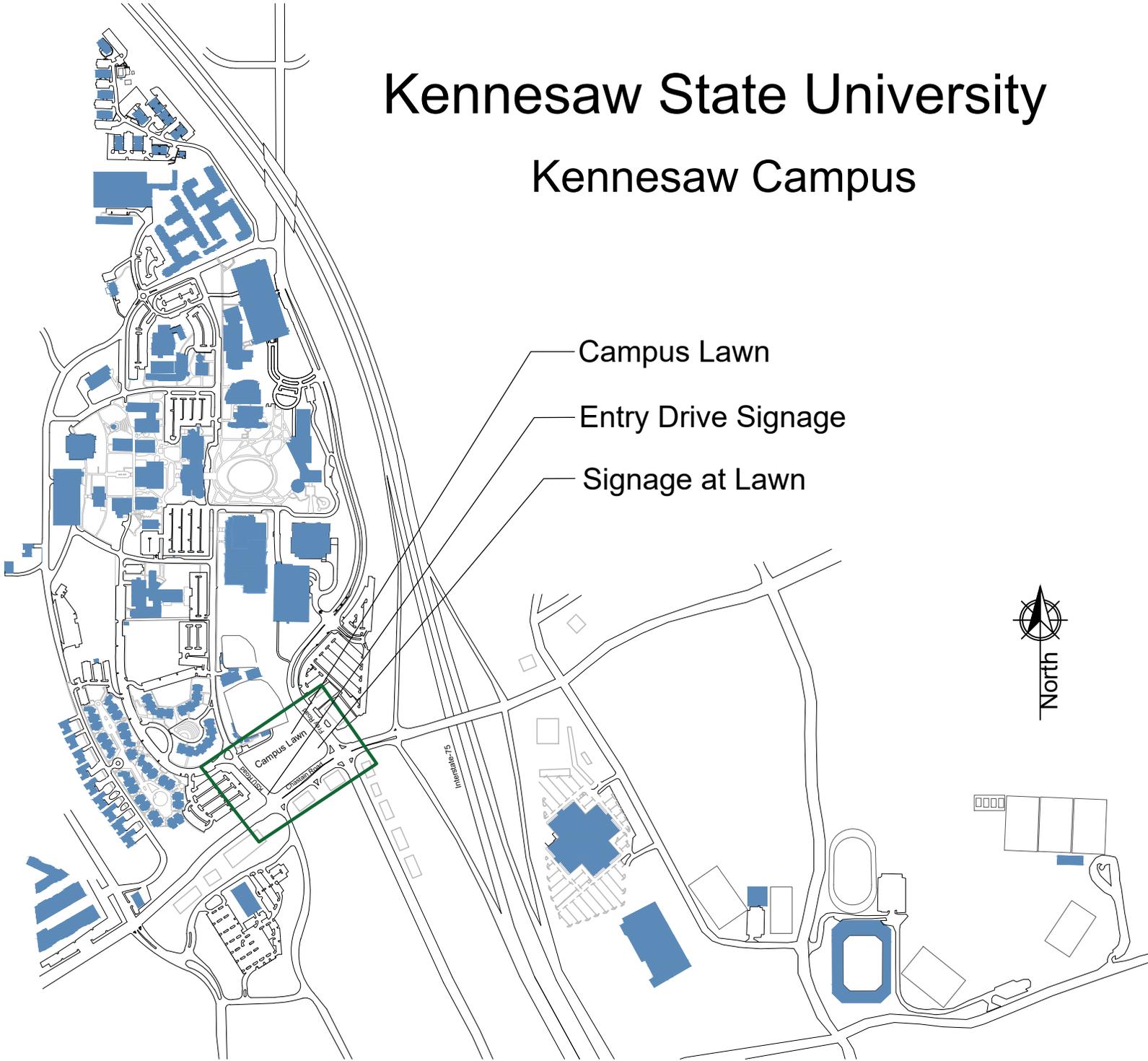
Understandings: This project would create a well-defined, inviting entry to the Kennesaw campus for students, staff and visitors, including prospective KSU students and their families. Located at the intersections of Chastain Road and Frey Road, and Chastain Road and KSU Road, the new entry would incorporate campus gateway signage adjacent to a new front lawn. To improve visibility into campus and accentuate the new signage, the existing field would be graded and the surrounding fencing, columns and trees would be removed. The sidewalk would be widened to enhance pedestrian safety and create a public space next to the new front lawn. Minor landscaping would be installed to complement the new signage and to screen the baseball storage buildings.

The estimated construction cost for this project is \$1,800,000. The project is consistent with KSU’s master plan.

If authorized by the Board, the University System Office staff and KSU will proceed with design and construction of the project in accordance with Board of Regents policy.

Kennesaw State University

Kennesaw Campus



Campus Lawn

Entry Drive Signage

Signage at Lawn



North

4. Authorization of Project No. BR-30-1904, Guaranteed Energy Savings Performance Contract, Georgia Institute of Technology

Recommended: That the Board authorize Project No. BR-30-1904, Guaranteed Energy Savings Performance Contract, Georgia Institute of Technology (“GIT”), with a total project budget not to exceed \$6,500,000 to be funded from financed energy and operational savings.

Recommended further: That the Board authorize a one-time grant of delegated authority to GIT that would allow for execution of an installment purchase agreement between ABM Building Solutions, LLC and the Board of Regents for a total project contract amount not to exceed \$6,500,000.

Understandings: In November 2018, the Board was informed of this project to upgrade laboratory controls and HVAC ventilation components at the Ford Environmental Science & Technology and U.A. Whitaker Buildings. Through reduction of overall energy consumption and demand loads for these facilities, utility and operational cost savings from this project are expected to yield a simple payback not exceeding ten (10) years.

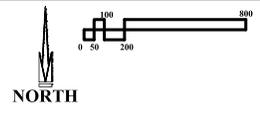
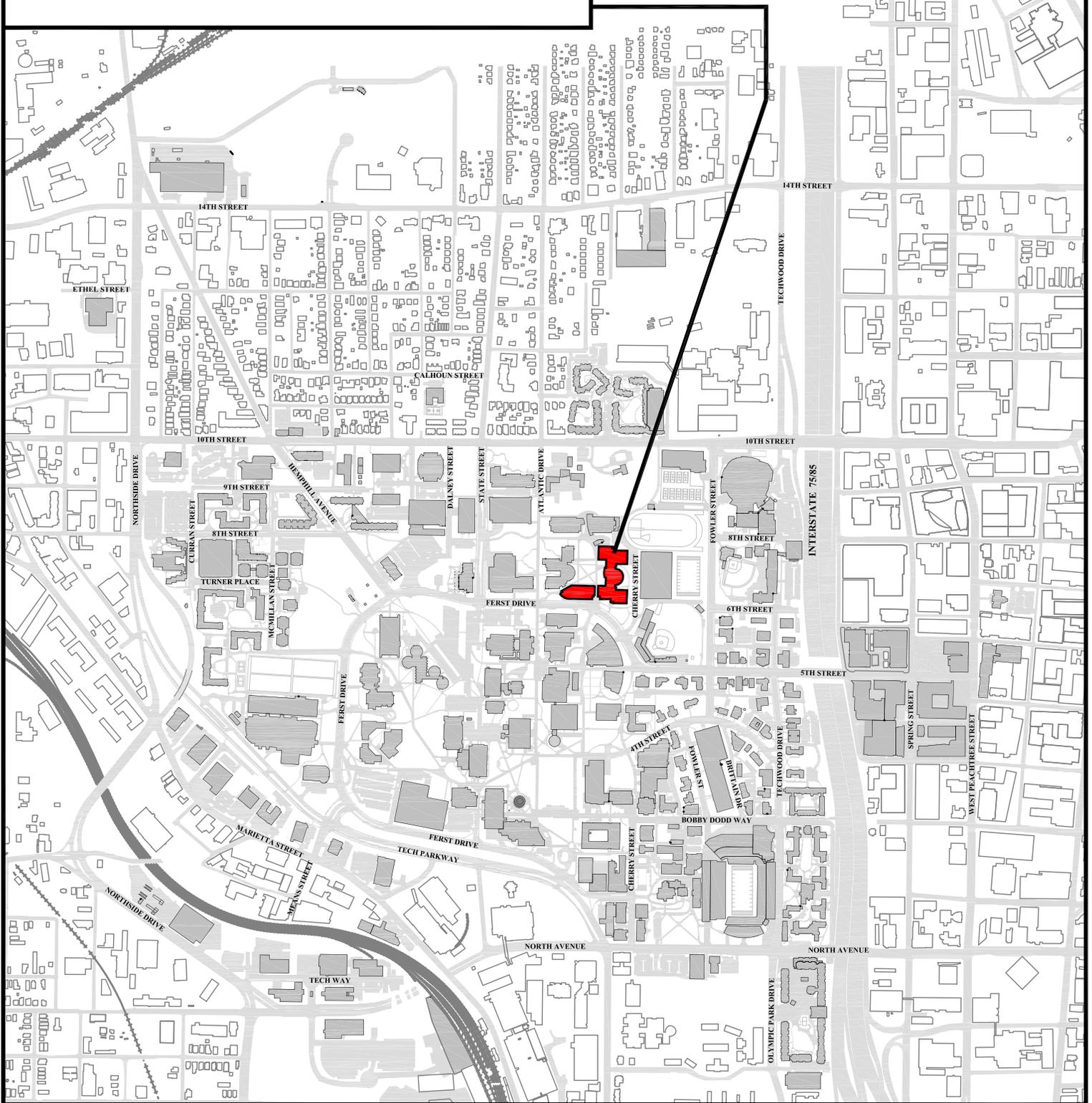
Final contract negotiations and financing terms would be handled in consultation with the Georgia Environmental Finance Authority (“GEFA”) and the Georgia Department of Law.

The project is consistent with GIT’s master plan.

If authorized by the Board, the University System Office staff and GIT will proceed with design and construction of the project in accordance with Board of Regents procedures and the Guaranteed Energy Savings Performance Contracting State Agency Manual published by GEFA.

Guarenteed Energy Savings Performance Contract

Georgia Institute of Technology Campus Map May 2019



5. **Authorization of Project No. BR-30-1905, Tenth Street Chiller Plant Resiliency Improvements, Georgia Institute of Technology**

Recommended: That the Board authorize Project No. BR-30-1905, Tenth Street Chiller Plant Resiliency Improvements, Georgia Institute of Technology (“GIT”), with a total project budget of \$8,890,000. Institutional funds from Fiscal Years 2019 through 2021 would serve as the source of funding for this project.

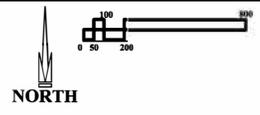
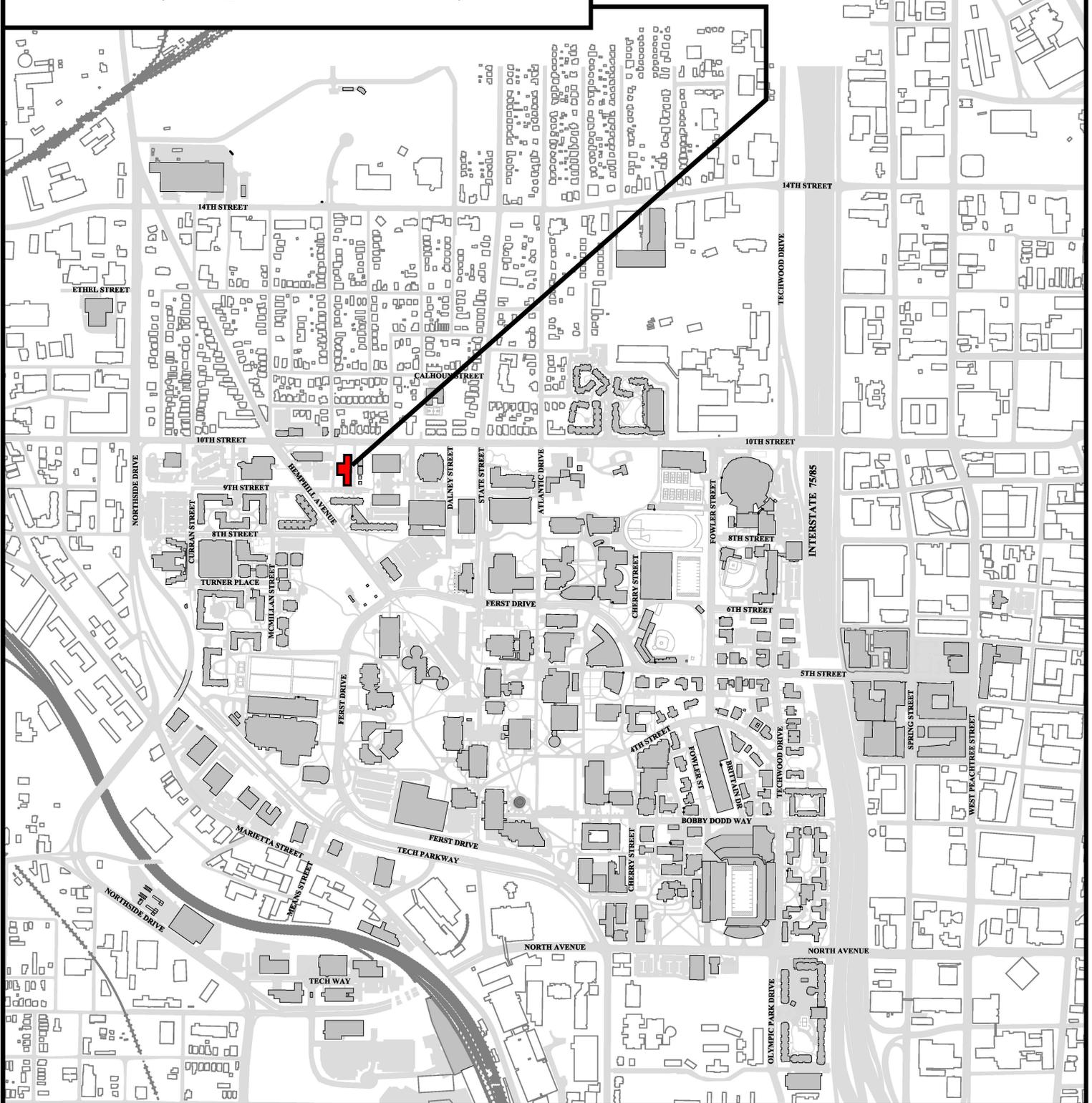
Understandings: The primary objective of this project is to increase the electrical resiliency of the Tenth Street Chiller Plant, which serves most of the critical research facilities on the GIT campus. Currently, there are numerous points where the failure of a single piece of the electrical system could reduce the capacity of the plant by 50% or more. This project would eliminate many of these vulnerabilities by providing redundant means to supply power to the equipment.

The estimated construction cost for this project is \$8,120,000. In order to work around seasonal and academic calendars, construction would likely need to occur in two phases during appropriate down times.

If authorized by the Board, the University System Office staff and GIT will proceed with design and construction of the project in accordance with Board of Regents procedures.

Tenth St. Chiller Plant Electrical Resiliency Improvements Project

Georgia Institute of Technology Campus Map May 2019



6. Authorization of Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia

Recommended: That the Board authorize Project No. BR-10-1906, Veterinary Medicine Anatomy Lab Improvements, University of Georgia (“UGA”), with a total project budget of \$8,280,000. The University of Georgia Foundation would allocate \$3,500,000 towards this project, with the remaining \$4,780,000 sourced from institutional funds. The institutional fund contribution would be adjusted if the Board approves \$500,000 in Fiscal Year 2020 Major Repair and Rehabilitation (“MRR”) funds for a roof replacement as part of UGA’s annual MRR request.

Understandings: UGA’s College of Veterinary Medicine (“CVM”) is scheduled to undergo its Accreditation Site Visit by the American Veterinary Medical Association’s Council on Education in the spring of 2020. Additionally, CVM plans to increase its Doctor of Veterinary Medicine class size from 114 to 150 students per year by fall of 2021. To support this program growth and address accreditation requirements, CVM has identified the need to improve its veterinary medicine anatomy lab facility to create a larger and more flexible teaching and learning environment.

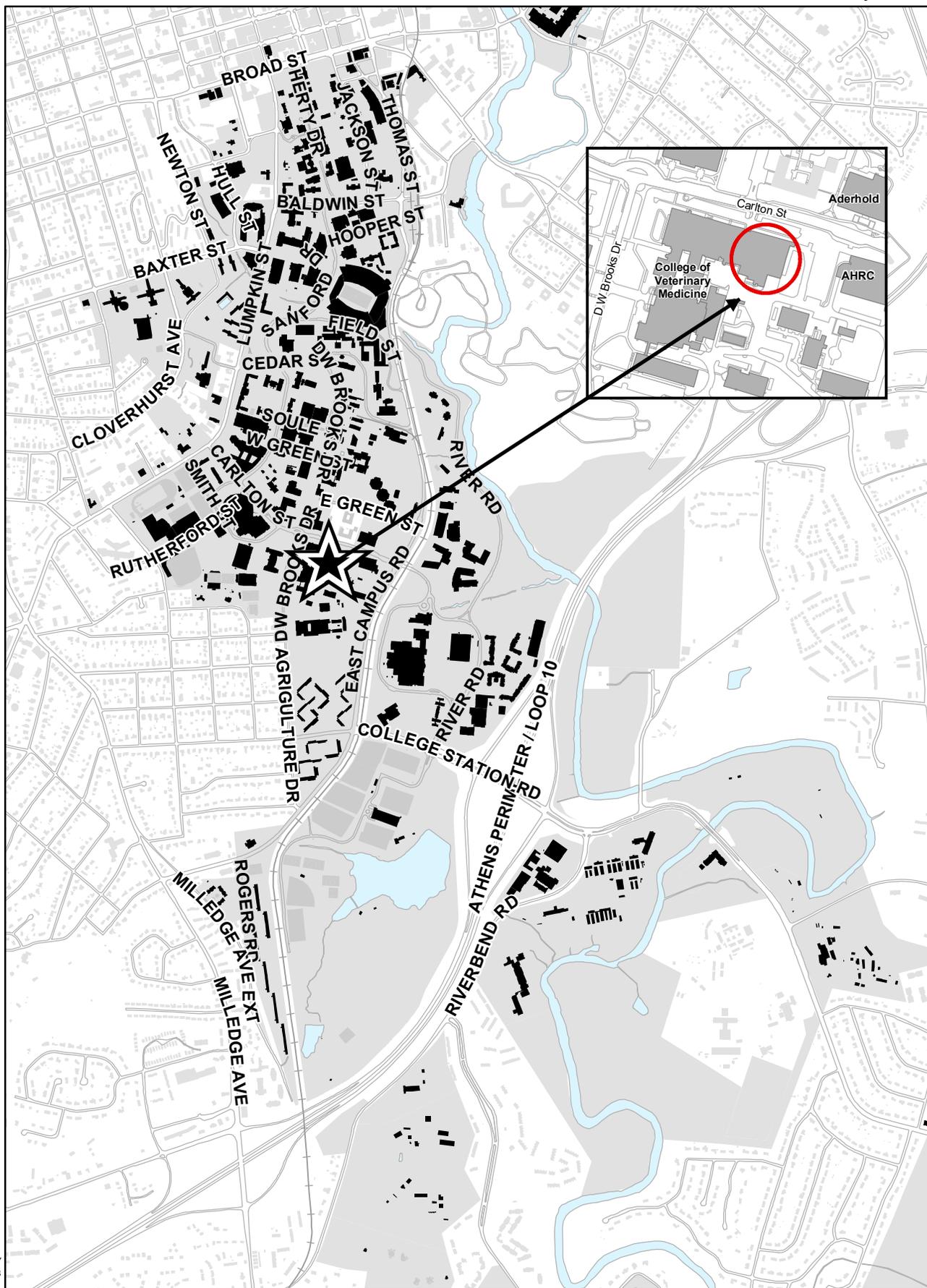
The current anatomy lab facility is located in a single-story, pre-engineered metal building constructed in 1973. Although some of the facility’s mechanical systems have been upgraded within the past decade, the instructional area has remained essentially unchanged in the past thirty years. Expansion of current space would require expensive site utility relocations and the lack of adequate floor-to-ceiling height further reduces the viability of renovations to the current facility.

This project would involve relocation of the current anatomy lab facility to approximately 17,000 square feet of existing space in the veterinary teaching hospital vacated when the hospital relocated to the Veterinary Medical Center in 2015. The planned renovations would create a modernized instructional lab totaling approximately 7,600 square feet that features an overhead rail transport system for large animal cadavers and additional support space for a cooler, freezer, study area, lockers, and restrooms. The project scope also includes installation of a new roof, a mechanical room above the main laboratory space, and a new chilled water/condensate line that would connect to the chilled water loop that serves the area.

The estimated construction cost for this project is \$6,375,000. If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the project in accordance with Board of Regents procedures.



Veterinary Medicine Anatomy Lab Improvements



7. Authorization of Budget Modification, Project No. BR-10-1901, Center for Art and Nature at the State Botanical Garden of Georgia, University of Georgia

Recommended: That the Board modify the budget of Project No. BR-10-1901, Center for Art and Nature, University of Georgia (“UGA”), to increase the total project budget from \$5,300,000 to \$6,430,000.

Understandings: Approved by the Board in August 2018, the planned Center for Art and Nature at the State Botanical Garden (the “Center”) is entirely donor funded and will allow UGA to offer expanded educational and cultural enrichment opportunities centered on the relationship of art and the natural world. Mrs. Deen Day Sanders, a long-time patron of the State Botanical Garden, has agreed to donate a substantial portion of her porcelain and decorative arts collection upon completion of the Center.

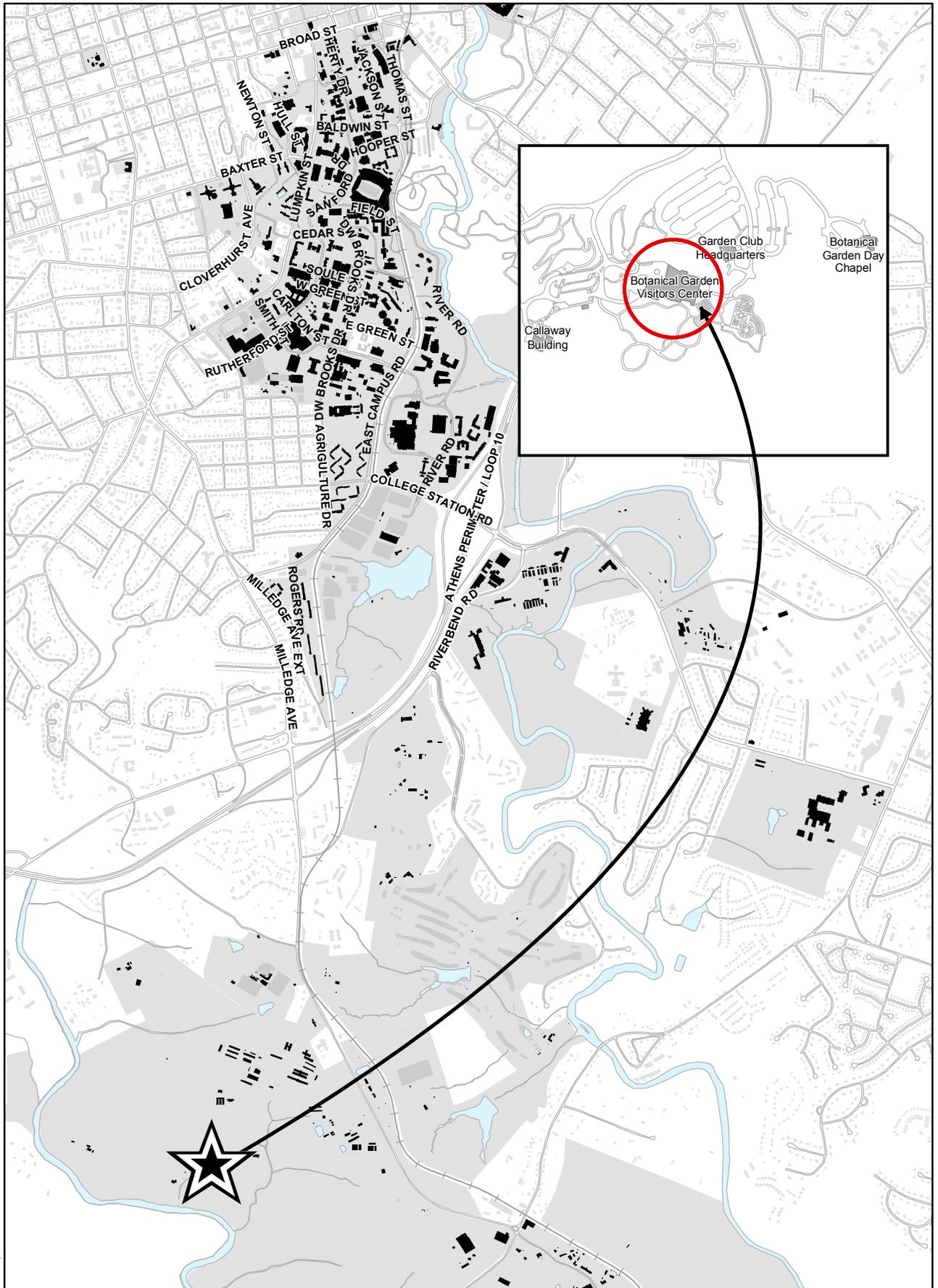
The Center will house exhibit and gallery space, classrooms, offices, collection storage, and an entry foyer for hosting programs and hospitality functions. Located adjacent to a planned event lawn and proximate to the Alice H. Richards Children’s Garden, the facility will extend outdoor space to accommodate larger educational, social, and cultural events and allow for better movement between educational venues.

Programming and conceptual design of the Center were recently completed. UGA has received a generous and timely commitment of \$1,130,000 in additional donor funds, which means the budget increase would be funded entirely from philanthropic/private donations. These funds would be used to expand the classroom and exhibit area of the Center, increasing the total planned space from 7,000 square feet to approximately 8,600 square feet.

	<u>August 2018</u>	<u>Now</u>
Total Project Cost:	\$5,300,000	\$6,430,000
Construction Cost (Stated Cost Limitation)	\$3,724,000	\$4,724,000



Location Map: Center for Art and Nature



8. Amendment to Rental Agreement, 608 Massachusetts Avenue, NE, Washington, District of Columbia, University of Georgia

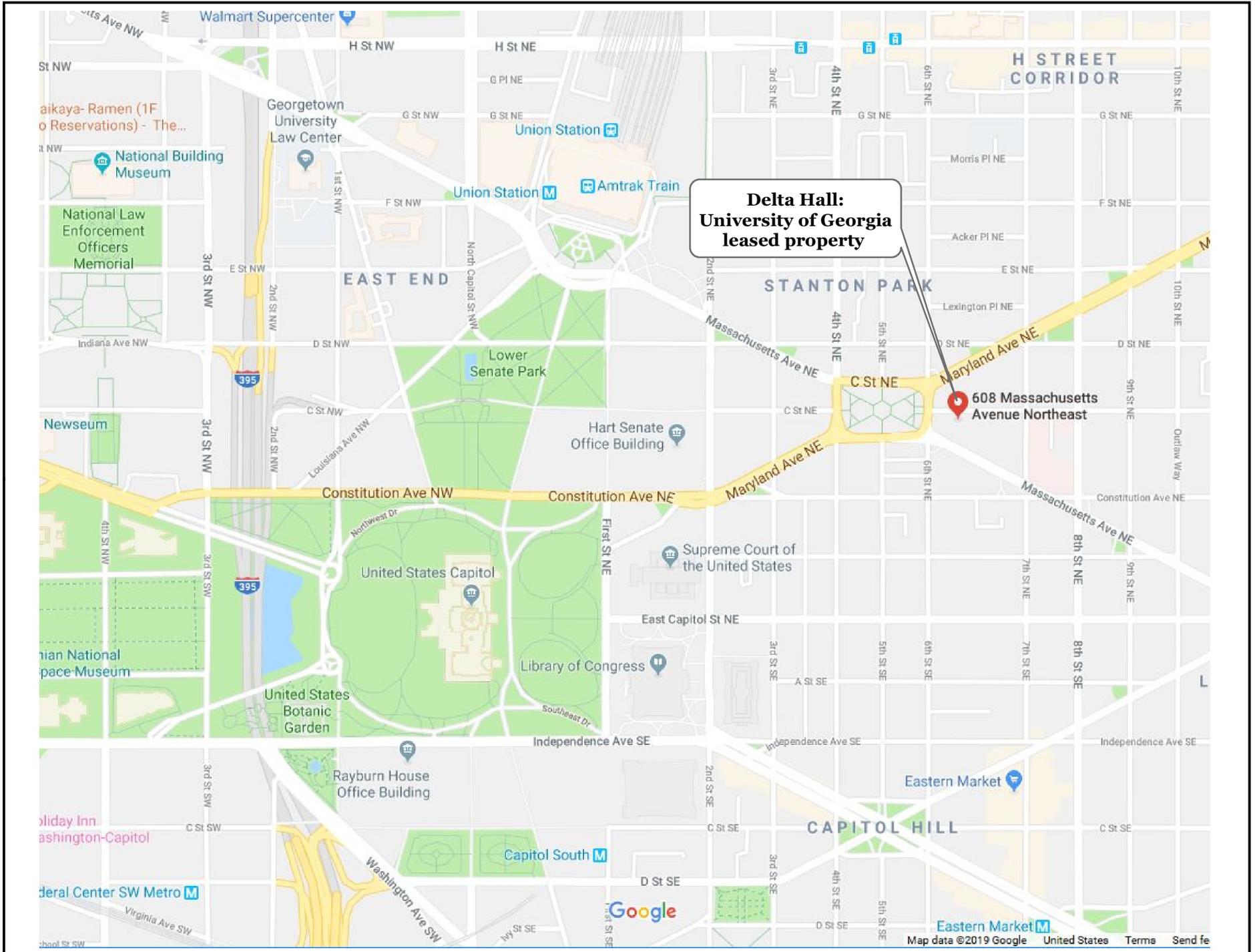
Recommended: That the Board authorize execution of an amendment to extend the rental agreement between The University of Georgia Foundation, Landlord, and the Board of Regents, Tenant, for the lease of approximately 15,283 square feet in a building located at 608 Massachusetts Avenue, NE, Washington, District of Columbia (“D.C.”) by the University of Georgia (“UGA”). At a monthly rent of \$36,682 (\$440,184 per year annualized), the first term of the extension period would commence July 1, 2019, and end June 30, 2020, with options to renew on a year-to-year basis for four consecutive, one-year periods at a rent escalation of 3% per year.

Understandings: In September 2014, the Board approved the original rental agreement associated with UGA’s space in this building, which is commonly known as Delta Hall. UGA would continue to use the lease area for its Washington Semester, Honors, other academic programs, and government relations and admissions offices. Delta Hall contains classroom, office, conference room space and 34 bedrooms that meet the needs of UGA academic programming and housing in Washington, D.C.

The annual rental rate for the proposed renewal term beginning July 1, 2019, would be approximately \$43,000 lower than rent for the final year of the current agreement. All operating expenses would be included in the rental rate.



Delta Hall: Washington, DC



9. Rental Agreement, Coastal Georgia Center, 305 Fahm Street, Savannah, Savannah State University

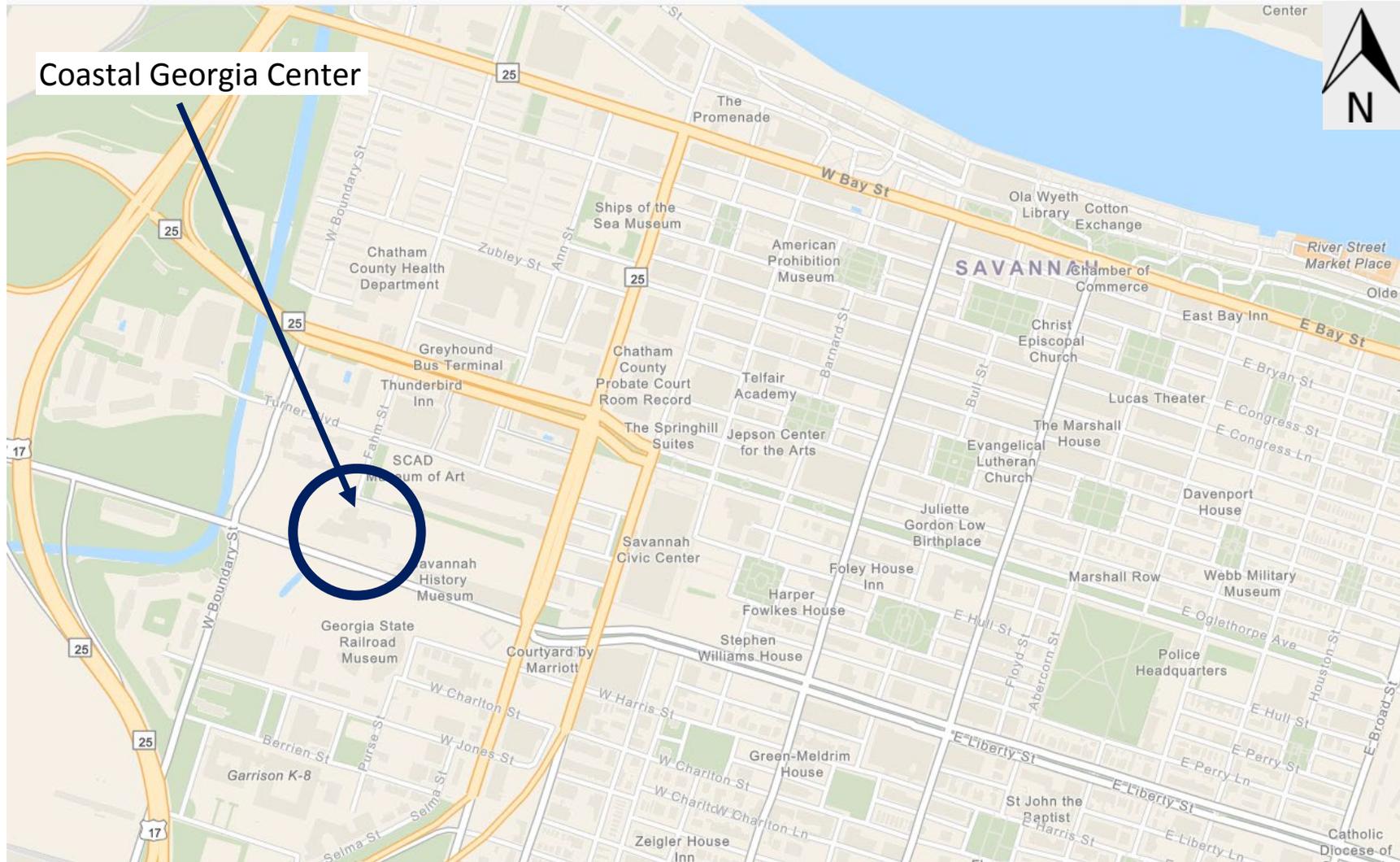
Recommended: That the Board authorize the execution of a rental agreement between the Board of Regents, Landlord, and the Mayor and Aldermen of the City of Savannah, Tenant, for approximately 34,734 square feet comprising the East Wing of the Coastal Georgia Center at 305 Fahm Street in Savannah, for the period from June 1, 2019 through May 31, 2022, at an initial rental rate of \$13.75 per square foot (\$477,592.50 per year annualized) with two additional, one-year mutual extension options and rent escalation of 3% per year.

Understandings: In April 2019, the Board was informed of a proposal to lease space in the Coastal Georgia Center (the “Center”) for use by the City of Savannah (the “City”). Savannah State University (“SSU”) currently operates the Center, which is located in Savannah’s Historic District adjacent to a seven-acre parcel owned by the City and improved with the Savannah Visitor Center and Savannah History Museum. Constructed in 1988 and expanded around 1991, the two-story facility contains classrooms, offices, and meeting and event space. Each wing of the Center has its own separate entrance, allowing for a logical division of the space. The City plans to use the East Wing to relocate back office administrative staff and a public-facing payment center from its current location on Broughton Street.

SSU would retain control over access to the Center’s West Wing, where it would continue to offer graduate courses in Public Administration, Urban Studies and Planning, Social Work, and Business Administration.

The City would be responsible for payment of utilities, janitorial service, and pest control service for the East Wing, while maintenance of the Center would remain the responsibility of SSU.

Rental Agreement, Coastal Georgia Center, 305 Fahm Street, Savannah



10. Approval of Ground Lease, Solar Energy Generation Facility, Fort Valley State University

Recommended: That the Board declare approximately 107 acres of unimproved real property (the “Property”) on the campus of Fort Valley State University (“FVSU”) to be no longer advantageously useful to FVSU or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this real property to be ground leased to Georgia Power Company (“GPC”) for the purpose of developing, constructing, owning, and operating a 10.8 megawatt, fixed-tilt solar generation facility (the “Facility”), with the generated power distributed to the commercial power grid.

Recommended further: That the Board authorize the execution of a ground lease (the “Ground Lease”) of the Property and the grant of any related easements and/or access and use agreements between the Board of Regents, as Lessor and Grantor, and Georgia Power Company, as Lessee and Grantee, for a construction term not to exceed two (2) years, and a primary term not to exceed thirty-five (35) years from the date that GPC completes construction of the Facility.

Recommended further: That the Board authorize an annual lease payment of at least \$53,500, which would be paid by GPC to FVSU as compensation for the Ground Lease.

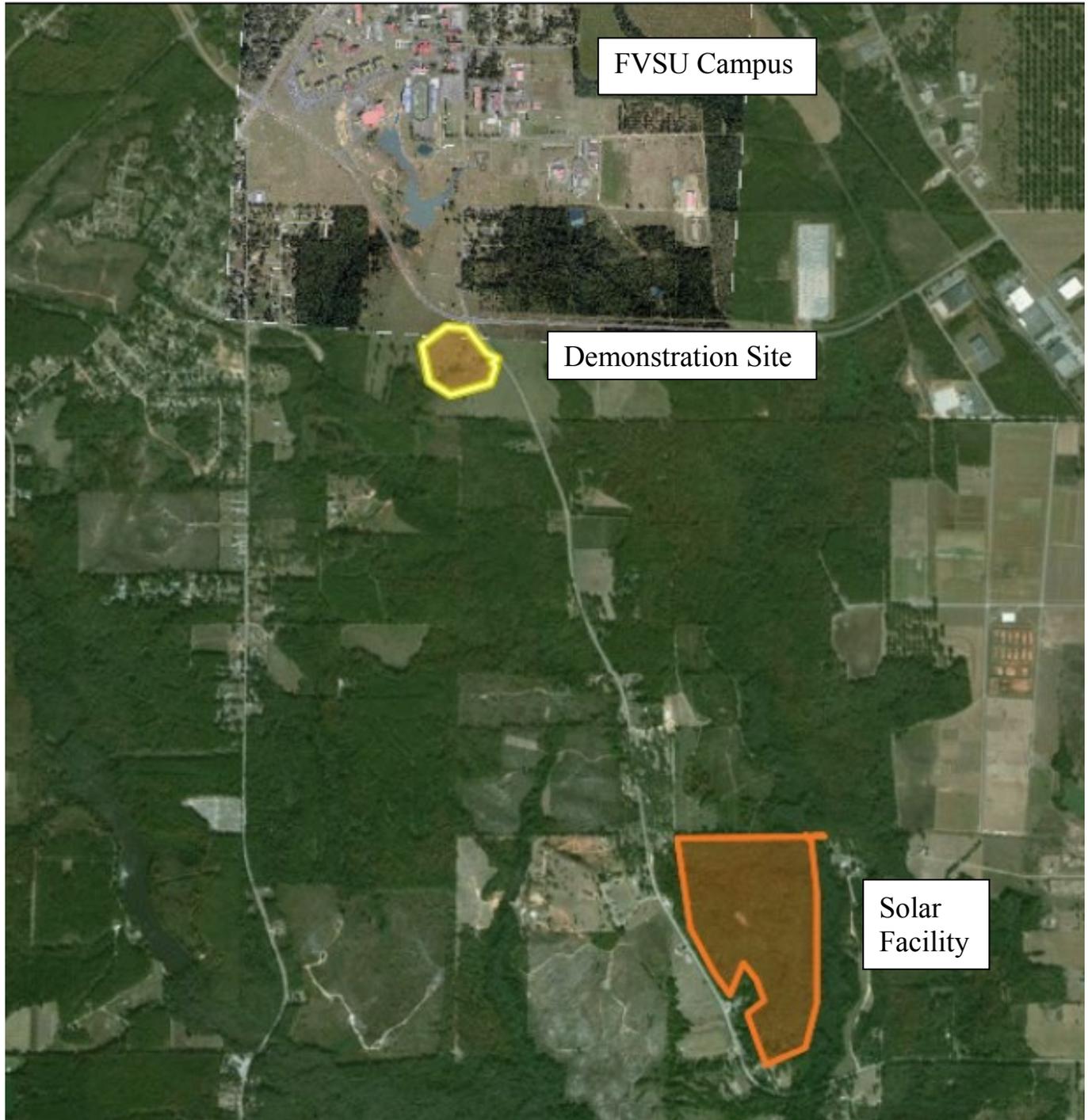
Understandings: In April 2019, the Board was informed of a proposal to enter into the Ground Lease, which would be part of a long-term, collaborative effort between FVSU and GPC to enhance FVSU’s academic programs through the development and operation of a commercial renewable solar energy generation facility and ancillary solar demonstration site.

The Georgia Public Service Commission has approved the scope and budget for the Facility through their Integrated Resource Planning process. In addition to the lease payment for the Ground Lease, GPC would construct an ancillary solar demonstration project on FVSU property at no cost to the institution. This demonstration project would enable hands-on educational and research use by FVSU students and faculty.

During development and operation of the Facility, FVSU students would have the opportunity to shadow GPC personnel and gain insight into the decision-making process for integrating renewable resources into the grid. FVSU and GPC would collaboratively identify degree and curriculum enhancements based on the Facility’s presence on campus, and GPC would make available all appropriate data related to the Facility to support student learning.

Unless otherwise agreed upon by the Board and GPC, GPC would decommission the Facility and restore the Property to its original condition at the end of the lease term.

Approval of Ground Lease, Solar Energy Generation Facility, Fort Valley State University



11. Revisions to Policy Sections 7.7.5, 7.7.5.1, and 7.7.5.2

Recommended: That the Board approve revisions to subsections 7.7.5, 7.7.5.1, and 7.7.5.2 of the Policy Manual, Section 7: Business and Finance, effective as of May 14, 2019.

Understandings: The proposed revisions would add a new policy subsection to address requirements for background checks of suppliers and construction contractors and subcontractors. The full policy language is highlighted below.

PROPOSED NEW POLICY LANGUAGE:**7.7.5. Background Checks of Supplier and Contractor Employees****7.7.5.1 Background Check Requirements for Selected Suppliers**

Each USG institution shall review services provided by its suppliers and assess the risk when the services require regular interaction with students, employees, monies, sensitive or confidential data, or regular access to secured facilities containing critical institutional-level infrastructure. When an institution determines that background checks of suppliers' employees should be required, the institution must seek appropriate contractual protections, including requiring that the supplier obtain appropriate background checks for all such supplier employees and defend, indemnify, and hold harmless the Board of Regents of the University System of Georgia for failing to do so. Suppliers shall be fully responsible for implementing and enforcing all appropriate background check requirements. Additionally, suppliers maintain full responsibility for the actions of their employees and contractual provisions shall provide that suppliers shall defend, indemnify, and hold harmless the Board of Regents of the University System of Georgia for the actions of the suppliers' employees.

7.7.5.2 Background Check Requirements for Construction Contractors and Subcontractors

If required pursuant to law or regulation, as determined by the construction contractor, construction contractors whose employees or whose subcontractors' employees provide on-site construction services to a USG institution shall conduct background checks of their employees and subcontractors' employees.

USG institutions shall not require that the construction contractor perform additional background checks. However, on a specific project basis upon written request by a USG institution, or on his or her own initiative, the University System of Georgia chief administrative officer or his or her designee may require background checks of contractors' and subcontractors' employees for a specific project and may disqualify certain individuals from working on-site for the specific project. In such instances, the chief administrative officer or his or her designee shall provide the construction contractor with specifications on what background checks are required and what the

11. Revisions to Policy Sections 7.7.5, 7.7.5.1, and 7.7.5.2 (continued)

disqualification criteria will be.

USG institutions must seek appropriate contractual protections from the contractor, including requiring that the construction contractor conducts and takes appropriate action on any required background checks and defends, indemnifies, and holds harmless the Board of Regents of the University System of Georgia for any failure of the construction contractor to do so and for the actions of the construction contractors' employees and subcontractors' employees consistent with the current terms of the USG construction contract.

12. Naming of Dooley Field, University of Georgia

Recommended: That the Board approve the naming of the field at Sanford Stadium at the University of Georgia (“UGA”) as “Dooley Field” in recognition of the outstanding and distinguished service of former head football coach and athletic director, Vincent J. “Vince” Dooley.

Understandings: President Jere Morehead confirms that this naming conforms to the UGA naming guidelines and with the Board of Regents naming policy.

Coach Dooley served as UGA’s head football coach from 1963 to 1989, during which time the Bulldogs won the 1980 national championship and six Southeastern Conference (“SEC”) championships. He retired as head coach in 1989 to focus on his role as director of athletics, a position he had held since 1979. Under his tenure as athletic director, UGA athletic teams won twenty-three national championships and seventy-eight SEC championships.

Coach Dooley received many national awards and honors for his commitment to intercollegiate athletics and community service. These awards include the Bobby Dodd Coach of the Year Award (1976), American Football Coaches Association Coach of the Year (1980), the James J. Corbett Memorial Award (2004), the “Bear” Bryant Lifetime Achievement Award (2010), and the John Wooden Citizenship Cup Award (2016). Dooley was inducted into the Georgia Sports Hall of Fame in 1978, the National College Football Hall of Fame in 1994, and as a Georgia Trustee by the Georgia Historical Society in 2011.

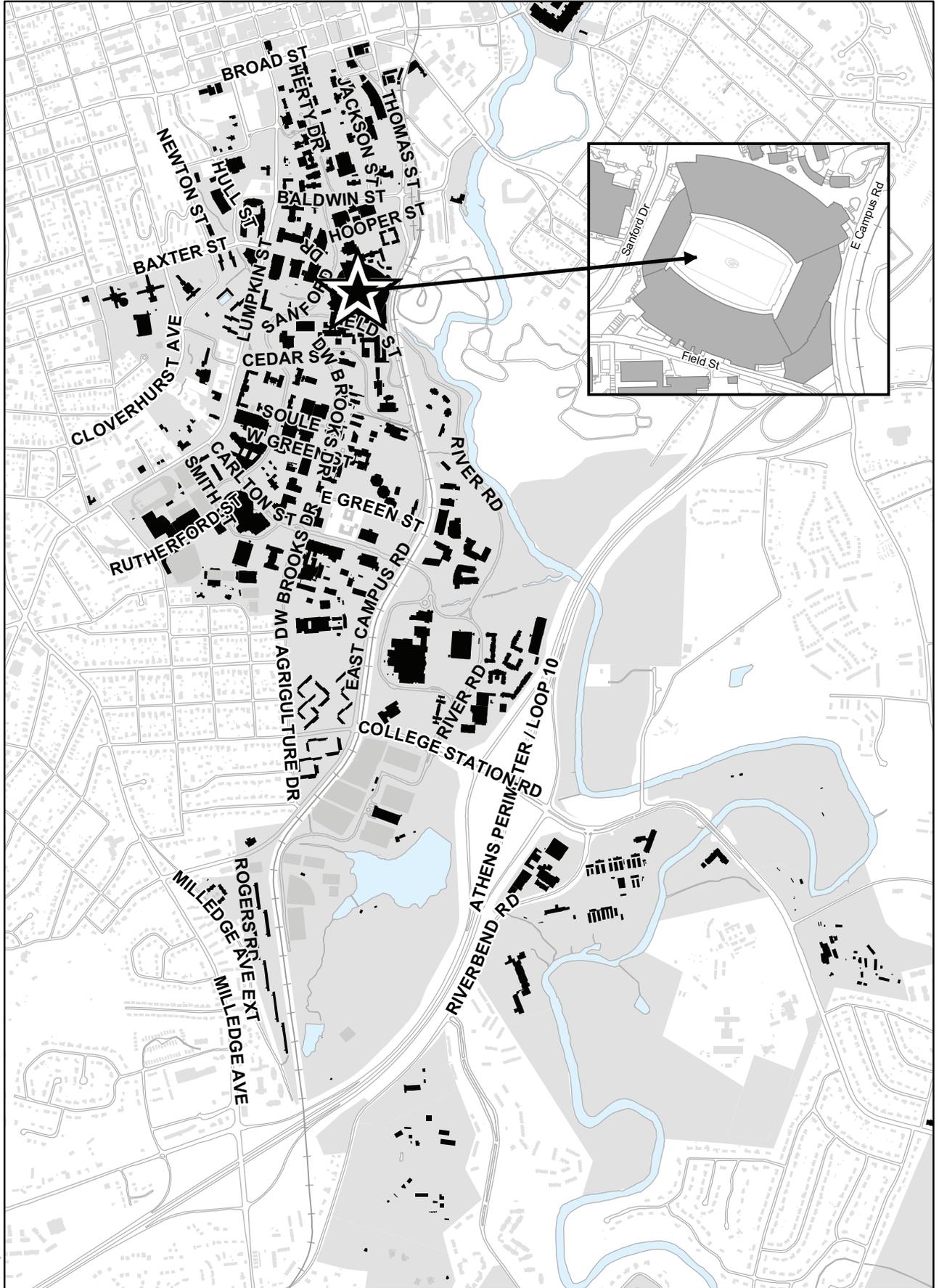
In February 2008, the Board approved the naming of the Vince Dooley Athletic Complex on the southwest end of campus, which includes such facilities as Butts-Mehre Heritage Hall, Stegeman Coliseum, Foley Baseball Field, and the Dan Magill Tennis Complex.

Coach Dooley’s decades of service and success are also visible across academic programs and initiatives at the UGA campus, including the Dooley Library Endowment Fund and the Dooley Professorship in Horticulture.

Should the Board approve the naming, an official ceremony to dedicate the field will take place inside Sanford Stadium prior to the football team’s 2019 season home opening game on September 7.



Request for Naming: Dooley Field



13. Demolition of Buildings, 828 & 830 West Peachtree Street, Georgia Institute of Technology

Recommended: That the Board declare the buildings and associated surface parking located at 828 and 830 West Peachtree Street (“the Buildings”) near the Georgia Institute of Technology (“GIT”) campus in Atlanta to be no longer advantageously useful to GIT or other units of the University System of Georgia and authorize demolition and removal of the Buildings.

Recommended further: That the Board request the Governor issue an Executive Order authorizing the demolition and removal of the Buildings from the GIT campus.

Recommended further: That demolition and removal of the Buildings be subject to adequate mitigation of all adverse environmental impacts.

Understandings: The Buildings, which are located on the west side of West Peachtree Street between 5th Street NW and Biltmore Place NW, were acquired by the Board in 2006 for future strategic expansion of the GIT campus.

With its brick, stucco and concrete façade, the building at 828 West Peachtree Street totals approximately 49,633 square feet. It was constructed between 1948 and 1950 as a two-story office building for Liberty Mutual Insurance Company, which occupied the property until 1969. Subsequent occupants included private technical colleges and a dialysis clinic. Little historic layout or finishes remain in the building, which has been completely remodeled and is in good condition. The building currently contains student research spaces and offices for several GIT departments, including campus police, parking, and internal audit.

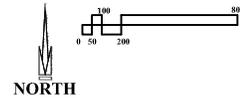
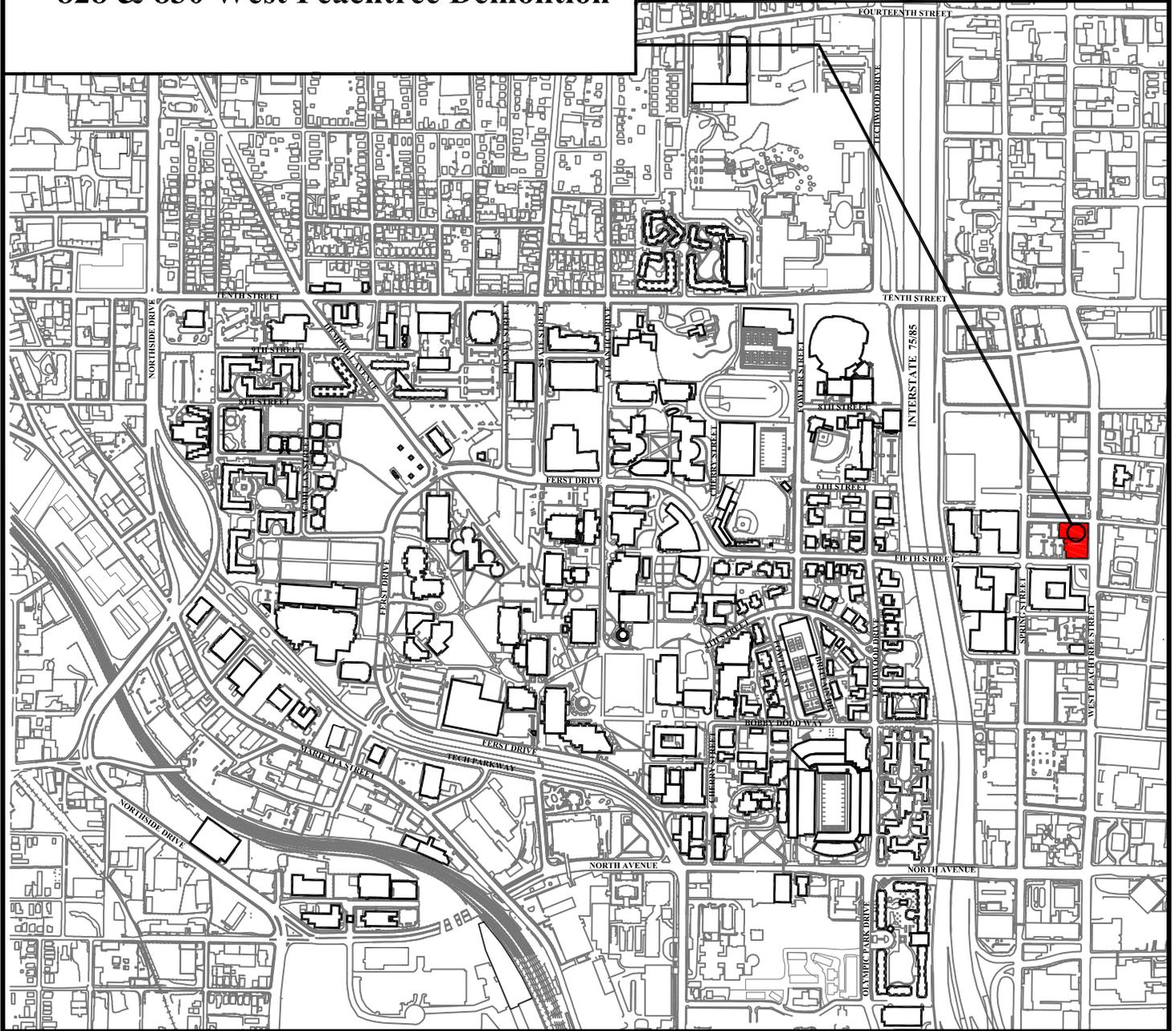
Constructed in 1929 as an automotive sales and service facility, the façade of the three-story building at 830 West Peachtree Street has decorative concrete panels and aluminum showroom windows. Totalling approximately 49,553 square feet, the structure has been modified several times, beginning with an expansion and conversion to office space in the 1950s. The building is currently in poor condition and most of the interior has been gutted.

As required by the Georgia Environmental Policy Act and the appropriate State Stewardship review, the proposed demolitions have been submitted to the Georgia Historic Preservation Division for review and consultation on any required mitigation.

Consistent with GIT’s physical master plan, the site is to be repurposed as part of the Phase III expansion of Tech Square.

828 & 830 West Peachtree Demolition

Georgia Institute of Technology Campus Map
May 2019



14. Demolition of Building, Watson Hall, 1601 Maple Street, Carrollton, University of West Georgia

Recommended: That the Board declare Watson Hall on the campus of the University of West Georgia (“UWG”) in Carrollton to be no longer advantageously useful to UWG or other units of the University System of Georgia and authorize demolition and removal of the building.

Recommended further: That the Board request the Governor issue an Executive Order authorizing the demolition and removal of this building from the UWG campus.

Recommended further: That demolition and removal of this building be subject to adequate mitigation of all adverse environmental impacts.

Understandings: Totalling approximately 57,000 square feet, Watson Hall is a former residence hall constructed around 1970. The brick, three-story building has remained vacant since the opening of the new Oaks and Bowden residence halls in 2013 and is currently in poor condition.

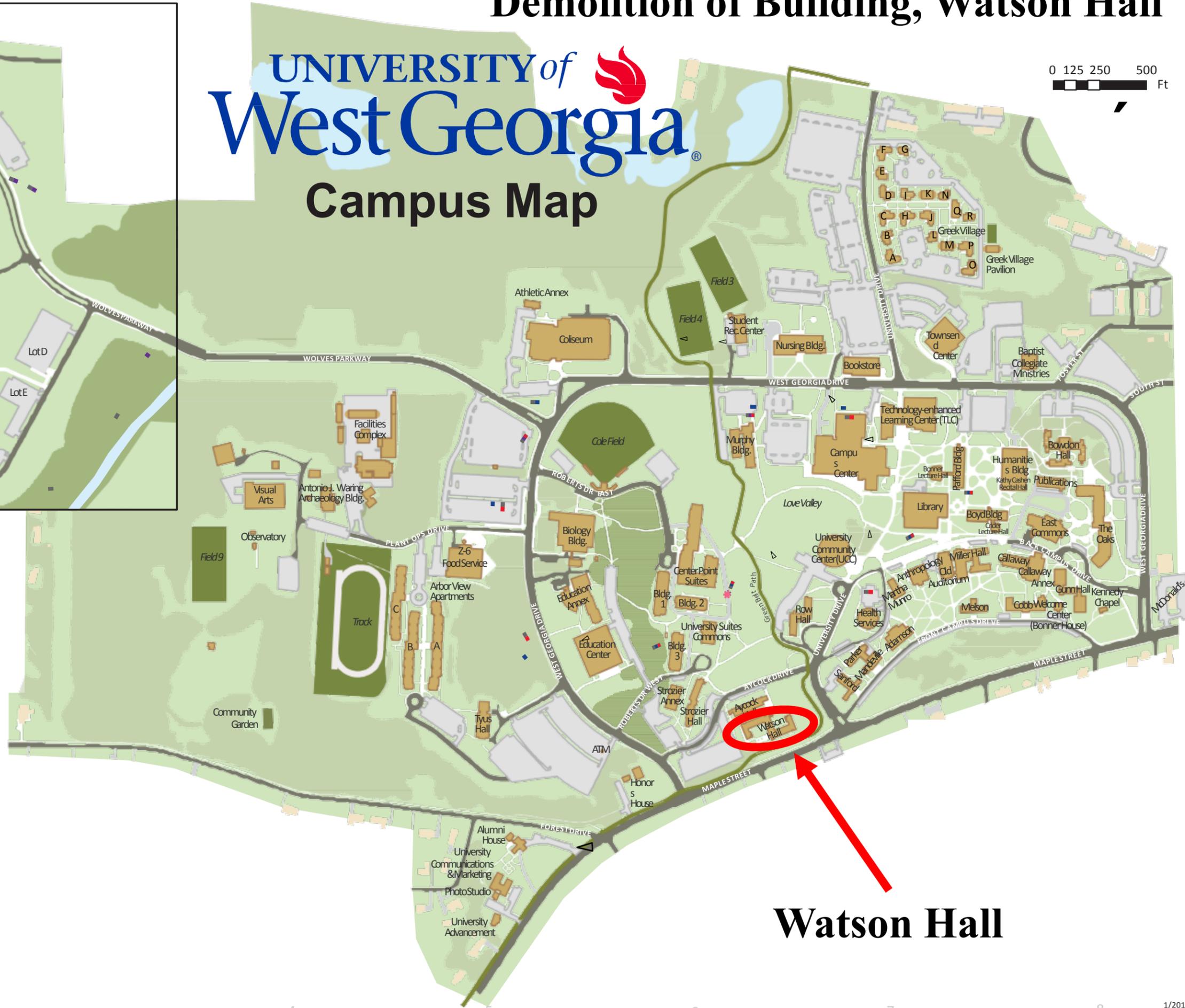
As required by the Georgia Environmental Policy Act and the appropriate State Stewardship review, the proposed demolition has been submitted to the Georgia Historic Preservation Division for review and consultation on any required mitigation.

Consistent with UWG’s physical master plan, the site is to be repurposed for construction of the new College of Business building, which is currently in the design phase.

Demolition of Building, Watson Hall

UNIVERSITY of West Georgia Campus Map

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Watson Hall

APPENDIX I

**RESOLUTION
OF THE
BOARD OF REGENTS OF
THE UNIVERSITY SYSTEM OF GEORGIA**

I. WHEREAS, the Board of Regents of the University System of Georgia (the “Board”) was created as an institution of the State of Georgia (the “State”), in accordance with O.C.G.A. § 20-3-20;

II. WHEREAS FURTHER, pursuant to Article VII, Section IV of the Constitution of the State of Georgia (the “Georgia Constitution”), the State may finance certain capital needs directly through the issuance of general obligation debt;

III. WHEREAS FURTHER, pursuant to Article VII, Section IV, Paragraph VII(a) of the Georgia Constitution, and the “Georgia State Financing and Investment Commission Act”, O.C.G.A. §§ 50-17-20 through 50-17-30, as amended (the “Commission Act”), the Georgia State Financing and Investment Commission (the “Commission”) is the agency and instrumentality of the State charged with issuing debt of the State and ensuring the proper application, as provided by law, of the proceeds of such debt to the purposes for which the debt is incurred;

IV. WHEREAS FURTHER, Article VII, Section IV, Paragraph I (c) of the Georgia Constitution, and the Commission Act provide that certain general obligation debt (as defined by O.C.G.A. § 50-17-21 (5) and hereinafter “General Obligation Debt”) may be incurred to acquire, construct, develop, extend, enlarge, or improve land, waters, property, highways, buildings, structures, equipment, or facilities of the State, its agencies, departments, institutions, and of those State authorities which were created and activated prior to November 8, 1960;

V. WHEREAS FURTHER, Article VII, Section IV, Paragraph I (d) of the Georgia Constitution, and the Commission Act provide that certain General Obligation Debt may be incurred to provide educational facilities for county and independent school systems and to provide public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems;

VI. WHEREAS FURTHER, as set forth in **ATTACHMENT 1** attached hereto and incorporated herein, the General Assembly of the State of Georgia (the “General Assembly”) has passed and the Governor of the State of Georgia (the “Governor”) has signed various appropriations acts authorizing amounts from state general funds to be appropriated for the purpose of financing certain capital projects through the issuance of General Obligation Debt, and such appropriations are more fully set forth in such **ATTACHMENT 1**;

VII. WHEREAS FURTHER, the Board finds an immediate need for certain project funding for the purposes of financing some or all of the projects and facilities associated with the appropriations set forth in **ATTACHMENT 1** hereto (the “Projects”) in the aggregate principal amount of \$260,060,000;

VIII. WHEREAS FURTHER, the Board therefore desires to request the issuance of \$260,060,000 in aggregate principal amount of State of Georgia General Obligation Bonds, the instruments of which shall have maturities not in excess of the respective appropriations set forth in **ATTACHMENT 1** hereto (the “General Obligation Bonds”), for the purpose of financing some or all of the Projects;

IX. WHEREAS FURTHER, the Board is aware that the “Tax-Exempt Projects” (as defined below) shall be completed with proceeds derived from the sale of the General Obligation Bonds with the intent that interest on such General Obligation Bonds be excludable from gross income for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the “Code”) (such General Obligation Bonds being referred to as the “Tax-Exempt Bonds”);

X. WHEREAS FURTHER, the Board is aware of the provisions and requirements of the Code and the regulations issued thereunder respecting arbitrage bonds, private activity bonds, and recovery zone economic development bonds, and is aware that the Projects must proceed with due diligence and be timely completed following receipt of the proceeds derived from the sale of the General Obligation Bonds (the “Bond Proceeds”);

XI. WHEREAS FURTHER, as used in this resolution (the “Resolution”):

A. “Private Use Projects” shall mean the projects and facilities associated with those appropriations, as set forth in **ATTACHMENT 1** hereto, designated as “**FEDERALLY TAXABLE**”, that may give rise to “private business use” within the meaning of Section 141(b)(1) of the Code;

B. “Private Use Bonds” shall mean the federally taxable General Obligation Bonds applicable to the Private Use Projects;

C. “Private Business Use Proceeds” shall mean that portion of the Bond Proceeds derived from the sale of the Private Use Bonds;

D. “Tax-Exempt Projects” shall mean the Projects, excluding the Private Use Projects, financed with the proceeds of the Tax-Exempt Bonds;

E. “Tax-Exempt Proceeds” shall mean the Bond Proceeds derived from the sale of the Tax-Exempt Bonds;

F. “RZED Bonds” shall mean previously issued General Obligation Debt, which at the time of their issuance by the State, were designated by the State as “recovery zone economic development bonds” within the meaning of Section 1400U-2 of the Code;

G. “RZED Proceeds” shall mean the proceeds derived from the sale of RZED Bonds;

H. “RZED Bond Projects” shall mean those Board projects and facilities previously financed with RZED Proceeds from the sale of RZED Bonds;

XII. WHEREAS FURTHER, the Board intends to use all or a portion of the Private Business Use Proceeds for certain purposes that may give rise to “private business use”, as defined by Section 141 of the Code, and thus is requesting that the Private Use Bonds be issued as federally taxable bonds,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA THAT:

SECTION 1.

The Board hereby approves and authorizes the Projects.

SECTION 2.

The Board hereby requests the Georgia State Financing and Investment Commission to undertake to issue \$260,060,000 in aggregate principal amount of State of Georgia General Obligation Bonds, the instruments of which shall have maturities not in excess of the respective appropriations set forth in **ATTACHMENT 1** hereto, for the purpose of financing some or all of the Projects.

SECTION 3.

The Board intends to use all or a portion of the Private Business Use Proceeds for certain purposes that may give rise to “private business use”, as defined by Section 141 of the Code, and therefore the Board requests that the Private Use Bonds be issued as federally taxable bonds.

SECTION 4.

The Board hereby determines and agrees that:

- (a) the plans for the Tax-Exempt Projects are sufficiently complete such that substantial binding obligations to a third party or parties (as defined in the regulations issued under the Code), involving the expenditure of at least five percent (5%) of the Tax-Exempt Proceeds herein requested, to commence or acquire the Tax-Exempt Projects will be

incurred within six (6) months after the issuance of such Tax-Exempt Bonds;

(b) eighty-five percent (85%) of the Tax-Exempt Proceeds herein requested will be expended within three (3) years after the issuance of such Tax-Exempt Bonds;

(c) the Tax-Exempt Proceeds herein requested, and anticipated investment proceeds (net of interest on such Tax-Exempt Bonds during the estimated period of construction), will not exceed the amount necessary for the governmental purposes of financing the Tax-Exempt Projects;

(d) during the time the Tax-Exempt Bonds herein requested are outstanding, the Board will not take, permit to be taken, or fail to take, any action which would cause such Tax-Exempt Bonds to be deemed private activity bonds or arbitrage bonds under the Code;

(e) the Board will not use the Tax-Exempt Proceeds herein requested, or the Tax-Exempt Projects financed with such Tax-Exempt Proceeds, for any non-governmental purpose, or any purpose that would give rise to private business use within the meaning of the Code, except for those specific instances in which the Board has previously consulted with the Commission;

(f) the term of the Tax-Exempt Bonds related to the Tax-Exempt Projects will not be longer than 120% of the reasonably expected economic life of the Tax-Exempt Projects financed thereunder;

(g) no Tax-Exempt Proceeds herein requested will be used for reimbursement of any Tax-Exempt Project expenditures which were made before the anticipated delivery date of such Tax-Exempt Bonds, except in situations where, prior to any such expenditure, the Board has obtained a declaration of "Official Intent" (as defined by the Code) from the Commission, or the Board has been otherwise advised in writing by the Commission that such reimbursement will be permitted, it being the intention of the Board to comply in all respects with Section 1.150-2 of the regulations under the Code;

(h) all of the expenditures of the Tax-Exempt Proceeds for the Tax-Exempt Projects will constitute capital expenditures (as defined in Section 1.150-1(b) of the regulations under the Code);

(i) with respect to the Tax-Exempt Projects, all of the Tax-Exempt Proceeds will be allocated to Tax-Exempt Project expenditures no later than the earlier of: (i) eighteen (18) months after the date such

Tax-Exempt Project is placed in service, or (ii) five (5) years after the issuance of such Tax-Exempt Bonds; any unallocated Tax-Exempt Proceeds remaining after the earlier of such dates shall be transferred to the Commission and used to redeem outstanding tax-exempt General Obligation Debt of the applicable issue.

SECTION 5.

The Board hereby determines and agrees that with respect to any Board project previously financed with proceeds of General Obligation Debt issued by the State with the intent that:

- (a) the interest on such bonds be excludable from gross income for federal income tax purposes pursuant to Section 103 of the Code; or
- (b) such bonds at the time of their issuance were designated by the State as Build America Bonds under Section 54AA of the Code; or
- (c) such bonds at the time of their issuance were designated by the State as RZED Bonds;

and where any such bonds remain outstanding (including any refunding bonds), the Board certifies that such project(s) are not now being used for any private business use within the meaning of pertinent provisions of the Code, except for those specific instances in which the Board has identified to the Commission such use of the project(s) and (i) provision was made so as to retire, redeem or defease any and all then-remaining outstanding bonds for the project(s) concurrent with such use, or (ii) the Commission has determined that the aforementioned retirement, redemption or defeasance is not required to maintain the tax-exempt, Build America Bond, or RZED Bond status of such bonds.

SECTION 6.

The Board hereby determines and agrees that with respect to any RZED Bond Projects funded by RZED Bonds which remain outstanding (including any bonds issued to refund all or a portion of the RZED Bonds), the Board certifies that:

- (a) during the time the RZED Bonds are outstanding, the Board will not take, permit to be taken, or fail to take, any action which would cause such RZED Bonds to be deemed private activity bonds or arbitrage bonds under the Code;
- (b) the Board will otherwise take all action within its power necessary to maintain, and will not take, permit to be taken, or fail to take, any action that would adversely affect, the qualification of the RZED Bonds as “recovery zone economic development bonds” under the Code.

SECTION 7.

The Chancellor of the University System of Georgia, the Chairman of the Board, the Secretary of the Board, and their valid delegates each are hereby authorized and directed to execute any instruments and take whatever action which may be necessary in connection with the issuance of the General Obligation Bonds by the Commission, including, but not limited to, the preparation and execution of answers in connection with any legal proceeding as to the validity of any action by the Board with respect to the issuance of the General Obligation Bonds by the Commission. The Attorney General or any Assistant Attorney General of the State are authorized to execute Acknowledgment of Service and Waiver of Process in such legal proceedings.

SECTION 8.

All attachments, exhibits and schedules attached hereto or referenced in this Resolution are hereby incorporated herein and made a part hereof.

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ATTACHMENT 1

THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

APPROPRIATIONS

Pursuant to Paragraphs I through III of Section IV of Article VII of the Georgia Constitution, the General Assembly has passed and the Governor has signed various appropriations acts set forth in this Attachment 1, so as to make certain appropriations to the State of Georgia General Obligation Debt Sinking Fund for the purpose of financing certain capital projects through the issuance of General Obligation Debt.

H.B. 31, State Fiscal Year 2019-2020:

The General Appropriations Act for State Fiscal Year 2019-2020 (commencing at p. 1 of 259, Act No. _____, 2019 Regular Session, H.B. 31) signed by the Governor on May 10, 2019.

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H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.201	From State General Funds, \$4,280,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$50,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	\$50,000,000	\$0	\$50,000,000	\$50,000,000
31	355.202	From State General Funds, \$1,275,440 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$14,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	14,900,000	0	14,900,000	14,900,000
31	355.203	From State General Funds, \$1,164,160 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$13,600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	13,600,000	0	13,600,000	13,600,000
31	355.204	From State General Funds, \$907,360 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$10,600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	10,600,000	0	10,600,000	10,600,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.205	From State General Funds, \$1,566,480 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$18,300,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	18,300,000	0	18,300,000	18,300,000
31	355.206	From State General Funds, \$3,381,200 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$39,500,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	39,500,000	0	39,500,000	39,500,000
31	355.207	[FEDERALLY TAXABLE] From State General Funds, \$4,358,400 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$48,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	48,000,000	0	48,000,000	48,000,000
31	355.208	[FEDERALLY TAXABLE] From State General Funds, \$1,203,280 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,200,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	5,200,000	0	5,200,000	5,200,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.209	From State General Funds, \$138,840 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	600,000	0	600,000	600,000
31	355.210	From State General Funds, \$485,940 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$2,100,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	2,100,000	0	2,100,000	2,100,000
31	355.211	From State General Funds, \$231,400 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$1,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,000,000	0	1,000,000	1,000,000
31	355.212	From State General Funds, \$63,635 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$275,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	275,000	0	275,000	275,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.213	[FEDERALLY TAXABLE] From State General Funds, \$1,157,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	5,000,000	0	5,000,000	5,000,000
31	355.214	[FEDERALLY TAXABLE] From State General Funds, \$34,710 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$150,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	150,000	0	150,000	150,000
31	355.215	From State General Funds, \$532,220 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$2,300,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	2,300,000	0	2,300,000	2,300,000
31	355.216	From State General Funds, \$995,020 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$4,300,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	4,300,000	0	4,300,000	4,300,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.217	From State General Funds, \$370,240 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$1,600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,600,000	0	1,600,000	1,600,000
31	355.218	From State General Funds, \$428,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
31	355.220	From State General Funds, \$419,440 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$4,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	4,900,000	0	4,900,000	4,900,000
31	355.221	From State General Funds, \$350,960 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$4,100,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	4,100,000	0	4,100,000	4,100,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.222	From State General Funds, \$333,840 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$3,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,900,000	0	3,900,000	3,900,000
31	355.223	[FEDERALLY TAXABLE] From State General Funds, \$57,850 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$250,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	250,000	0	250,000	250,000
31	355.224	From State General Funds, \$256,800 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$3,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,000,000	0	3,000,000	3,000,000
31	355.225	From State General Funds, \$608,582 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$2,630,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	2,630,000	0	2,630,000	2,630,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.226	From State General Funds, \$127,544 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,490,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,490,000	0	1,490,000	1,490,000
31	355.227	From State General Funds, \$35,524 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$415,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	415,000	0	415,000	415,000
31	355.228	From State General Funds, \$89,024 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,040,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,040,000	0	1,040,000	1,040,000
31	355.229	From State General Funds, \$162,640 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,900,000	0	1,900,000	1,900,000
31	355.230	From State General Funds, \$77,040 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	900,000	0	900,000	900,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.231	From State General Funds, \$428,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
31	355.232	From State General Funds, \$256,800 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$3,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,000,000	0	3,000,000	3,000,000
31	355.233	From State General Funds, \$185,120 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$800,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	800,000	0	800,000	800,000
31	355.234	From State General Funds, \$154,936 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,810,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,810,000	0	1,810,000	1,810,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
31	355.235	From State General Funds, \$578,500 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$2,500,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	2,500,000	0	2,500,000	2,500,000
Total			\$260,060,000	\$0	\$260,060,000	\$260,060,000

AGENDA
STUDENT OUTCOMES

May 14, 2019

Agenda Item

Page No.

INFORMATION ITEM

1. Student Outcomes

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AGENDA

STUDENT OUTCOMES

May 14, 2019

1. **Information Item: Student Outcomes**

Vice Chancellor Angela Bell will make a presentation on the new institution Student Outcomes pages on the USG Website. They can be accessed here:

https://www.usg.edu/institutions/student_outcomes/. These recently published pages are aimed at providing students, families, and the public straightforward and accessible data on undergraduate student success. For each USG institution, the pages provide contextual information about the population the institution serves and academic student outcomes including first-year retention, HOPE and Zell Scholarship retention, graduation rates, and time to degree. Affordability information is also provided including the cost to attend each institution, the share of students who take out loans, the average amount of loans, and the federal cohort loan default rate. Comparisons to the institution's sector average on all outcomes are provided for context.