



BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
270 Washington Street, S.W.
Atlanta, Georgia 30334

Tuesday, September 9, 2014

<u>Approximate Times</u>	<u>Tab</u>	<u>Agenda Item</u>	<u>Presenter</u>
8:30 AM Room 7019	1	Executive & Compensation Committee	Chairman Philip Wilheit
9:00 AM Room 7007	2	Call to Order	Chairman Philip Wilheit
	3	Safety Briefing	Chief Bruce Holmes
	4	Invocation/Pledge of Allegiance	Regent W. Paul Bowers
	5	Approval of August 20th Minutes	Secretary J. Burns Newsome
	6	Special Introduction	Chancellor Henry Huckaby Dr. Donald Green, GHC
	7	COW: Consolidation Update Georgia Regents University	Chairman Philip Wilheit Dr. Ricardo Azziz
9:55 AM	8	COW: Personnel & Benefits	Regent Benjamin Tarbutton Ms. Marion Fedrick
10:35 AM	9	COW: Finance & Business Operations	Regent T. Rogers Wade Mr. John Brown
11:15 AM Room 5158 Room 5158		<u>Track I Committee Meetings</u>	
	10	Academic Affairs	Regent Larry Ellis
	11	Organization & Law	Regent Richard Tucker
11:15 AM Room 7007 Room 7007 Room 7007		<u>Track II Committee Meetings</u>	
	12	Finance & Business Operations	Regent T. Rogers Wade
	13	Real Estate & Facilities	Regent Larry Walker
	14	Internal Audit, Risk, and Compliance	Regent E. Scott Smith

BOARD OF REGENTS MEETING AGENDA

Tuesday, September 9, 2014

<u>Approximate Times</u>	<u>Tab</u>	<u>Agenda Item</u>	<u>Presenter</u>
12:30 PM Room 7010	15	Board Luncheon	
1:30 PM Room 7007	16	Reconvene	Chairman Philip Wilheit
	17	COW: Economic Development	Regent C. Dean Alford Mr. Mark Lytle
1:55 PM	18	COW: Academic Affairs <i>Increasing Accessibility through Expansion eCore</i>	Regent Larry Ellis Dr. Houston Davis
	19	Jt. COW: Internal Audit, Risk and Compliance Finance and Business Operations <i>Tuition Waivers</i>	Regent E. Scott Smith Mr. John Fuchko Mr. John Brown
	20	COW: Strategic Plan Update	Dr. Houston Davis Ms. Shelley Nickel
	21	Chancellor's Report	Chancellor Henry Huckaby
2:55 PM Room 7007	22	Committee Reports: A. Executive & Compensation B. Academic Affairs C. COW: Consolidation D. COW: Economic Development E. Finance & Business Operations F. Jt. COW: Internal Audit, Risk, and Compliance AND Finance & Business Operations G. Internal Audit, Risk, and Compliance H. Organization & Law I. COW: Personnel & Benefits J. Real Estate & Facilities	Chairman Philip Wilheit Regent Larry Ellis Chairman Philip Wilheit Regent C. Dean Alford Regent T. Rogers Wade Regent E. Scott Smith Regent E. Scott Smith Regent Richard Tucker Regent Benjamin Tarbutton Regent Larry Walker
	23	Unfinished Business	Chairman Philip Wilheit
	24	New Business <i>Name Nominating Committee</i>	Chairman Philip Wilheit
	25	Petitions and Communications	Secretary J. Burns Newsome
	26	Executive Session	Chairman Philip Wilheit
	27	Adjournment	Chairman Philip Wilheit

AGENDA

EXECUTIVE & COMPENSATION COMMITTEE

September 9, 2014

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EXECUTIVE SESSION

- | | |
|--|---|
| 1. Personnel Matters & Presidential Searches | 1 |
|--|---|

1. Executive Session: Personnel Matters & Presidential Searches

The Committee will discuss personnel matters, as well as presidential searches. Materials will be distributed in Executive Session.

AGENDA

COMMITTEE OF THE WHOLE: PERSONNEL AND BENEFITS

September 9, 2014

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APPROVAL ITEMS

- | | | |
|----|---|---|
| 1. | Approval of Healthcare Plan Design Changes for Plan Year 2015 | 1 |
| 2. | Approval of Healthcare Plan Premiums for Plan Year 2015 | 2 |

AGENDA

COMMITTEE OF THE WHOLE: PERSONNEL AND BENEFITS

September 9, 2014

1. Approval of Healthcare Plan Design Changes for Plan Year 2015

Ms. Marion Fedrick, Vice Chancellor of Human Resources, will present for approval the following Healthcare Plan Changes for the University System of Georgia for Plan Year 2015 to become effective January 1, 2015.

Recommended: That the Board approves the following Healthcare Plan Design Changes for the University System of Georgia to become effective January 1, 2015.

Appendix A

Board of Regents of the University System of Georgia
2015 Healthcare Plan Designs

	Consumer Choice HSA [€]		Comprehensive Care		BlueChoice HMO Plan	Kaiser HMO Plan
	In-network	Out-of-network	In-network	Out-of-network	In-network	In-network
Medical Benefits						
Deductible—Single	\$1,500	\$3,000	\$500	\$1,500	None	None
Deductible—Family	\$3,000	\$6,000	\$1,500	\$4,500	None	None
Out-of-Pocket Maximum—Single	\$3,500	\$7,000	\$1,250	\$3,750	\$5,500	\$6,350
Out-of-Pocket Maximum—Family	\$7,000	\$14,000	\$2,500	\$7,500	\$9,900	\$12,700
Coinsurance (% network rate)	80%	60%	90%	60%	100%	100%
Preventive Care Visits	100%	60%	100%	Not covered	100%	100%
Physician’s Office Visit	80%	60%	\$20 copay	60%	\$30 copay	\$20 copay
Specialist Office Visit	80%	60%	\$30 copay	60%	\$50 copay	\$25 copay
Outpatient Hospital Services	80%	60%	90%	60%	\$200 copay	\$100 copay
Inpatient Hospital Services	80%	60%	90%	60%	\$500 copay	\$250 copay
Urgent Care	80%	60%	\$35 copay	60%	\$50 copay	\$30 copay
Emergency Care	80%		\$150 copay, then 90% after ded.		\$250 copay	\$250 copay
Pharmacy Benefits						
Retail Rx - 30 day supply						** Kaiser Pharmacy Only
Generic	80%		\$10 copay		\$10 copay	\$10 copay
Preferred Brand	80%		\$35 copay		\$35 copay	\$35 copay **
Non-preferred Brand	80%		20% w/ \$45 min & \$125 max		20% w/ \$45 min & \$125 max	Not Covered
Mail Order - 90 day supply						
Generic	80%		\$25 copay		\$25 copay	\$20 copay
Preferred Brand	80%		\$87.50 copay		\$87.50 copay	\$70 copay **
Non-preferred Brand	80%		20% w/ \$112.50 min and \$250 max		20% w/ \$112.50 min and \$250 max	Not Covered
Pharmacy Out-of-Pocket Maximum	Combined w/ medical OOPM		\$1,100/Member; capped at \$3,300		\$1,100/Member; capped at \$3,300	N/A
Employer HSA Contribution						
Dollar for dollar match	\$375 Single/\$750 Family		None		None	None

[€]All Services in the Consumer Choice HSA are subject to deductible except Preventive Care.

* Bold indicates change in plan benefit from 2014 to 2015

2. **Approval of Healthcare Premiums for Plan Year 2015**

Ms. Marion Fedrick, Vice Chancellor of Human Resources, will present for approval the Healthcare Premiums for the University System of Georgia for Plan Year 2015 as shown in the following appendices, to become effective January 1, 2015.

Recommended: That the Board approves the following Healthcare Premiums for the University System of Georgia for Plan Year 2015 to become effective January 1, 2015.

Appendix B

**Board of Regents of the University System of Georgia
2014/2015 Actives and Pre Medicare Retirees**

USG Health Benefit Premiums	2014					2015			
	Employee	Employee + Child	Employee + Spouse	Family		Employee	Employee + Child	Employee + Spouse	Family
Employee Premium									
Consumer Choice HSA	\$47.00	\$83.00	\$96.00	\$132.00		\$62.00	\$110.00	\$128.00	\$176.00
Comprehensive Care	\$180.00	\$323.00	\$377.00	\$521.00		\$170.00	\$305.00	\$356.00	\$492.00
BlueChoice HMO	\$142.00	\$255.00	\$297.00	\$410.00		\$176.00	\$315.00	\$368.00	\$508.00
Kaiser HMO	\$138.00	\$248.00	\$289.00	\$399.00		\$143.06	\$257.02	\$300.00	\$414.00
Employer Cost									
Consumer Choice HSA	\$278.00	\$485.00	\$564.00	\$770.00		\$388.00	\$700.00	\$817.00	\$1,129.00
Comprehensive Care	\$433.00	\$781.00	\$911.00	\$1,257.00		\$345.00	\$623.00	\$727.00	\$1,003.00
BlueChoice HMO	\$341.00	\$614.00	\$717.00	\$991.00		\$365.00	\$659.00	\$768.00	\$1,061.00
Kaiser HMO	\$319.64	\$575.74	\$672.06	\$928.12		\$313.14	\$564.14	\$658.02	\$908.92
Total Premium									
Consumer Choice HSA	\$325.00	\$568.00	\$660.00	\$902.00		\$450.00	\$810.00	\$945.00	\$1,305.00
Comprehensive Care	\$613.00	\$1,104.00	\$1,288.00	\$1,778.00		\$515.00	\$928.00	\$1,083.00	\$1,495.00
BlueChoice HMO	\$483.00	\$869.00	\$1,014.00	\$1,401.00		\$541.00	\$974.00	\$1,136.00	\$1,569.00
Kaiser HMO	\$457.64	\$823.74	\$961.06	\$1,327.12		\$456.20	\$821.16	\$958.02	\$1,322.92

Appendix C

**Board of Regents of the University System of Georgia
2015 Medicare Retiree Rates**

USG Health Benefit Premiums	Medicare Retiree	Retiree w/ Spouse (both Medicare Eligible)	Medicare Retiree w/ Child	Non-Medicare Retiree w/Medicare Spouse	Medicare Retiree w/ Non-Medicare Spouse	Non-Medicare Retiree w/ Medicare Spouse & Family	Medicare Retiree w/ Non-Medicare Spouse & Family	Retiree w Spouse (both Medicare Eligible) w/ Family
Consumer Choice HSA								
Employee Contribution	\$62.00	\$128.00	\$110.00	\$128.00	\$128.00	\$176.00	\$176.00	\$176.00
Employer	<u>\$388.00</u>	<u>\$817.00</u>	<u>\$700.00</u>	<u>\$817.00</u>	<u>\$817.00</u>	<u>\$1,129.00</u>	<u>\$1,129.00</u>	<u>\$1,129.00</u>
Total Premium	\$450.00	\$945.00	\$810.00	\$945.00	\$945.00	\$1,305.00	\$1,305.00	\$1,305.00
Comprehensive Care -Both Enrolled								
Employee Contribution	\$116.00	\$232.00	\$251.00	\$286.00	\$302.00	\$430.00	\$438.00	\$368.00
Employer	<u>\$280.00</u>	<u>\$560.00</u>	<u>\$557.00</u>	<u>\$625.00</u>	<u>\$661.00</u>	<u>\$919.00</u>	<u>\$937.00</u>	<u>\$836.00</u>
Total Premium	\$396.00	\$792.00	\$808.00	\$911.00	\$963.00	\$1,349.00	\$1,375.00	\$1,204.00
Comprehensive Care -Not Enrolled								
Employee Contribution	\$216.00	\$432.00	\$351.00	\$386.00	\$402.00	\$530.00	\$538.00	\$568.00
Employer	<u>\$593.00</u>	<u>\$1,185.00</u>	<u>\$870.00</u>	<u>\$938.00</u>	<u>\$974.00</u>	<u>\$1,232.00</u>	<u>\$1,250.00</u>	<u>\$1,462.00</u>
Total Premium	\$809.00	\$1,617.00	\$1,221.00	\$1,324.00	\$1,376.00	\$1,762.00	\$1,788.00	\$2,030.00
Comprehensive Care-One Enrolled								
Employee Contribution		\$332.00						\$468.00
Employer	-	<u>\$831.00</u>	-	-	-	-	-	<u>\$1,107.00</u>
Total Premium		\$1,163.00						\$1,575.00
Kaiser Senior Advantage								
Employee Contribution	\$91.00	\$182.00	\$234.00	\$234.00	\$234.00	\$369.00	\$369.00	\$325.00
Employer	<u>\$191.82</u>	<u>\$383.62</u>	<u>\$505.02</u>	<u>\$505.02</u>	<u>\$505.02</u>	<u>\$803.38</u>	<u>\$803.38</u>	<u>\$696.84</u>
Total Premium	\$282.82	\$565.62	\$739.02	\$739.02	\$739.02	\$1,172.38	\$1,172.38	\$1,021.84

AGENDA

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

September 9, 2014

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APPROVAL ITEM

1. Fiscal Year 2016 Operating and Capital Budget Request

1

AGENDA

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

September 9, 2014

1. **Fiscal Year 2016 Operating and Capital Budget Request**

Recommended: That the Board approve the fiscal year (“FY”) 2016 Operating and Capital Budget Request.

Background: Revenue collections for FY 2014 were up 5.2% (\$879 million) compared to FY 2013. Georgia continues to experience increasingly strong economic growth. The state expects this continued economic growth to be sufficient to meet the mandatory growth obligations in education, healthcare and pensions while maintaining the current funding levels for core state services. The budget instructions from the Office of Planning and Budget (OPB) allow the University System of Georgia to request the formula funding increase for FY 2016.

Appendix I outlines the recommended operating request and Appendix II outlines the recommended capital request.

Requested Additions for FY 2016 (Appendix I: \$44,388,116)

Full funding of the University System formula remains the most essential factor of the annual budget request. These funds assist the System in meeting enrollment demands, provide for new facilities maintenance, ensure affordable student tuition costs, and allow the Board to pursue key strategic initiatives. The formula request contains the following major components:

Enrollment Growth (\$7.62M)

Total credit hours generated by the institutions of the University System of Georgia were 8.17 million in FY 2014, which represents a decrease of 1.08%, or 89,446 credit hours, when compared to FY 2013. Total credit hours for research institutions increased by 0.22%, while the total credit hours for the comprehensive institutions and the access institutions decreased .16% and 4.76%, respectively. The growth experienced in the upper level and graduate/professional credit hours offset the decline in the lower level credit hours, generating an additional \$7.62M in state funds.

Maintenance and Operations (\$7.13M):

The total resident instruction square footage in the University System is 54.8 million square feet for FY 2016, up from 53.5 million square feet in the FY 2015 formula. The increase of 1,278,452 square feet generates an additional \$7.13 million in state funds, which are essential for plant operations such as utilities, custodial services, building maintenance and other related operating

1. Fiscal Year 2016 Operating and Capital Budget Request (continued)

expenditures. The increase of 1,278,452 square feet includes 41,958 square feet in Public Private Venture (PPV) resident instruction space, which generates \$234,017 in state funds.

Health Insurance (\$24.39M):

The University System of Georgia offers four health insurance options for employees: (1) the Consumer Choice Health Savings Account (HSA); (2) the Comprehensive Care plan; (3) Blue Choice HMO, and (4) Kaiser Permanente HMO.

The rate changes for plan year 2015 will generate an additional \$15.70 million in state funds. Actuarial expectations for plan year 2015 include increased costs to the University System of Georgia due to expanded autism coverage, wellness offerings, the Affordable Care Act. The request includes \$8.69M to cover these costs.

Fringe for New Retirees (\$5.31M):

The additional funds required for the projected 939 retirees in FY 2016 for health and life insurance premiums are \$5.31 million.

Further, the formula funding request includes restored funding of \$1.31 million for four projects (multi-level parking deck at the Georgia Institute of Technology, parking deck at Georgia State University, dormitory at Gordon State College, and a recreation facility at Southern Polytechnic State University), and a reduction in the special appropriation for Georgia Gwinnett College in the amount of \$1.375 million.

Other Items (Appendix I: \$1,978,276)

Increases for B Units (\$1.79M):

The increase for FY 2016 for health insurance and new retirees for the B units costs an additional \$1.79M.

Formula for the Georgia Public Library Service (\$158,154)

The FY 2016 increase for the Georgia Public Library System line item in the Appropriations Act totals \$158,154, which represents the formula funding request for the Library System.

1. Fiscal Year 2016 Operating and Capital Budget Request (continued)

Southern Regional Education Board (\$27,200)

The FY 2016 increase for the Southern Regional Education Board (SREB) totals \$27,200, which will provide adequate funding for the Optometry and Doctoral Scholars programs.

Capital Request (Appendix II: \$254,836,750)

The FY 2016 capital request includes \$3.3 million for one equipment project, \$157.5 million for eight construction projects, \$9.8 million for six planning projects, and \$5 million for a building restoration. In addition, funding is requested for \$60 million in bond funds for Major Repairs and Renovations (MRR). The total amount requested is \$235.6 million for the University System of Georgia.

The Georgia Public Library Service is requesting a total of \$19.2 million in state funding for ten public library projects, funding for computer replacement, and funding to support major repairs and renovations.

The complete list of capital projects is detailed in Appendix II.



Board of Regents University System of Georgia

FY 2016 Operating Budget Request
September 9, 2014

FY 2016 Budget Cycle

(Budget Effective July 1, 2015 – June 30, 2016)

June – September 2014

- Development of FY16 Budget Request

September 2014

- **Board Approves FY16 Budget Request**

September 2014

- USG Submits FY16 Budget Request to Governor

January 2015

- Governor's Releases Budget Recommendations

March – April 2015

- General Assembly Finalizes FY 16 Appropriations

April 2015

- **Board Approves Allocations, Tuition and Fees**

April – May 2015

- Institutions Develop and Submit FY16 Budget

May 2015

- Board Approves FY16 Budget (By Institution)

June 2015

- FY16 Annual Operating Budget Submitted to OPB

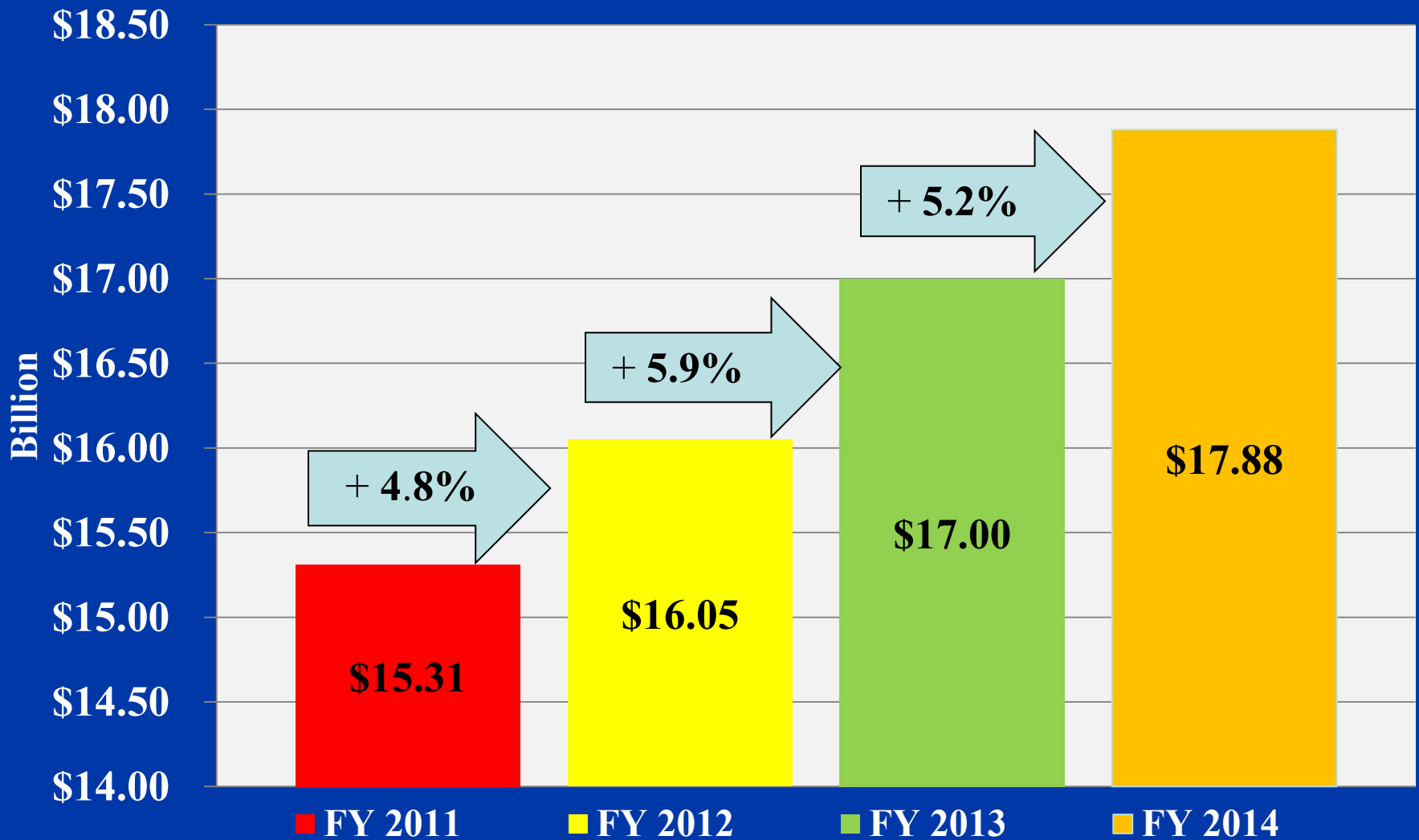
FY 2015 Budget - \$7.77B

State Appropriations	\$1,939,087,764
Tuition	1,765,103,181
Special Institutional Fee	206,960,404
Other Revenues	378,575,411
Sponsored	2,012,028,381
Departmental Sales and Services	260,037,132
Total Educational and General	6,561,792,273
Capital	139,221,744
Auxiliary Enterprises	938,866,341
Student Activities	128,334,305
Total FY 2015 Original Budget	\$7,768,214,663

~25% of Total
Budget

State Revenue Collections

FY 2011 – FY 2014 Actual Collections



State Budget Outlook

- Revenue Collections
 - FY 2015 Projected Growth of 5.0%
 - FY 2016 Likely Growth of 5+%
- Revenue Shortfall Reserve \$900 Million (*Audit not final*)
- FY 2015 Amended and FY 2016 Budget Issues:
 - Continue to Rebuild Revenue Shortfall Reserve
 - Healthcare:
 - Medicaid and Health Plans
 - Affordable Care Act
 - Education Enrollment Funding (Primarily K-12)
 - Retirement – TRS and ERS

Budget Instructions

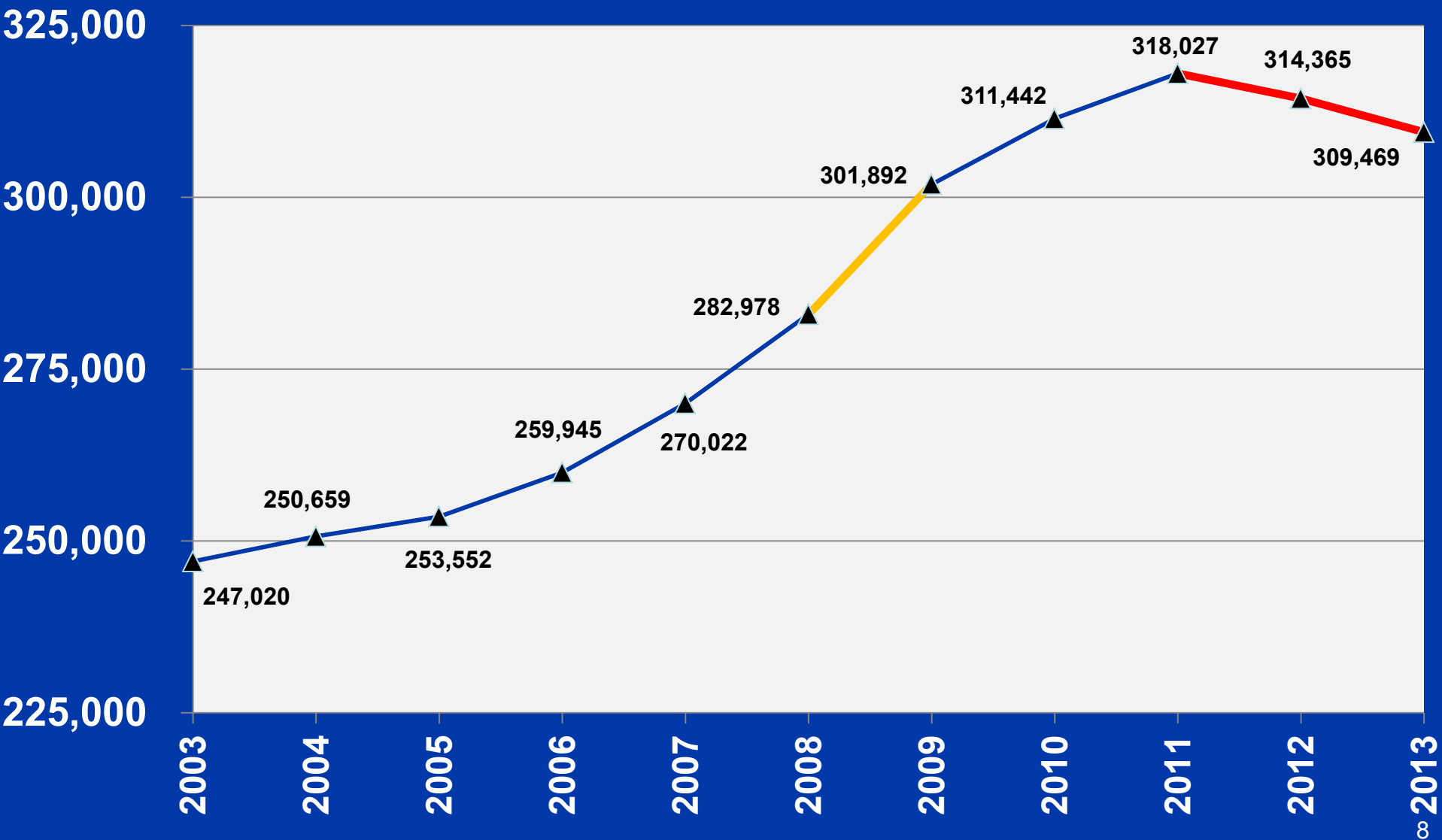
- Provided by the Office of Planning and Budget (July 9th)
- No required reductions or withholds
- Request Limited: For most State Agencies the FY 2016 Budget Must Equal the FY 2015 Budget
- Exception: State Education Agencies May Request Workload Increases (Enrollment, M&O and Fringes)
- Other Requests Must Contemplate Redirected Funds
- FY 2015 Amended: No Change to Base Funding

Performance Funding

- Performance Funding
- Transition to Performance Will Begin in FY 2016
 - Currently in Discussion with Budget Offices
 - Request for Additional Study of Some Components
- FY 2016 Approach: Add-On Funding Based on Metrics
- FY 2017 and Beyond: Significant Portion of Formula Earnings Based on Metrics
- Anticipated Agreement By December for FY 2016 Funds
- OPB Instructions: Request Formula Funds Using Existing Enrollment-Based Formula

University System Enrollment

Fall Headcount Enrollment



FY 2016 System Request

- Enrollment Funding:
 - 1.08% decline in semester credit hours
 - Growth: Upper Level and Graduate/Professional Course
 - Decline: Lower Level Courses
 - \$7.62 million in net additional enrollment funding
- Maintenance and Operations:
 - Additional 1.2 Million Square Feet of Space
 - \$7.13 Million
- Health Insurance:
 - Active and Retired Employees
 - Enrollment, Health Inflation and Affordable Care Act
 - \$24.4 Million (Active) and \$5.3 Million (Retirees)

FY 2016 Formula Request

Enrollment Growth	\$ 7,624,240
M&O Funds - Increased Square Footage	7,130,414
Health Insurance – Employer Share	24,390,426
Retiree Health and Life Benefits	5,307,276
Payback Projects Retired (4 Projects)	1,310,760
Reduce Funding Georgia Gwinnett College	<u>(1,375,000)</u>
Total Formula Request	\$ 44,388,116

FY 2016 Other Permitted Requests

B Units – Health and Retirees	\$ 1,792,922
Formula for Georgia Public Library System	158,154
Southern Regional Education Board (SREB)	<u>27,200</u>
Total Other Request	\$ 1,978,276

FY 2016 Funding Change

Fiscal Year 2015 State Appropriations **\$ 1.939 Billion**

Formula Increase **\$ 44.39 Million**

Other **1.98 Million**

Total Increase (2.4%) **\$ 46.37 Million**

FY 2016 Total Request **\$ 1.985 Billion**

Other Initiatives for Consideration



Go Back – Move Ahead/CCG (w/TCSG)	\$ 1,500,000
GaTRACS with TCSG	697,000
Desire to Learn (D2L) Data Analytics	3,000,000
Warner Robins Operating (Joint Facility w/TCSG)	1,000,000
College of Agricultural and Environmental Sciences	1,720,000
GTECH - Advanced Technology Development Center	<u>1,906,400</u>
Total Other Initiatives Consideration	\$ 9,823,400



Board of Regents University System of Georgia

FY 2016 Capital Budget Request



Equipment

UGA	Science Learning Center	<u>\$3,300,000</u>
	Subtotal	\$3,300,000



Construction

ALSU	Academic Building – Fine Arts	\$ 19,800,000
CSU	Acad. Core Renovations/Additions	17,400,000
GCSU	Historic Beeson Hall Renovation	9,100,000
GGC	Building C, Phase 3	11,500,000
GHC	Student Academic Ctr. – Cartersville	17,700,000
SSU	Science & Technology Facilities	16,000,000
UGA	Business Learning Community	49,000,000
UGA	CCRC Expansion	<u>17,000,000</u>
Subtotal		\$157,500,000



Design

ASU	Health Professions Acad. Center	\$ 1,800,000
AMSC	Student Services & Success Center	700,000
CLSU	Academic Core Renovations	1,400,000
GPC	Alpharetta Labs & Student Learning	500,000
UNG	Dahlonega – Convocation Center	3,500,000
UWG	Biology Renovation & Expansion	<u>1,900,000</u>
	Subtotal	\$ 9,800,000



FY 2016 Major Repair and Renovation - \$60,000,000

Critical for USG institutions to meet major repair and renewal needs in instructional buildings and associated infrastructure

- Maintains safety and integrity of critical facilities systems and components
- Enables instructional space to meet changing enrollment and program needs
- Promotes local economies through the use of locally based contractors and designers
- Protects State's capital investment



FY 2016 Other

UGA	Animal and Dairy Science	
	Building Restoration (Tifton)	<u>\$ 5,000,000</u>
	Subtotal	\$ 5,000,000



Georgia Public Library System

Dougherty County Public Library (Northwest Public, Albany)	\$ 565,000
Three Rivers Regional Library (Folkston, Charlton County)	2,000,000
Gwinnett County Public Library (Norcross Branch Library)	1,875,000
Cobb County Public Library (East Marietta Branch)	2,000,000
West Georgia Regional (Villa Rica Library, Carroll County)	1,500,000
Uncle Remus Regional (WH Stanton Memorial Library, Walton)	2,000,000
Athens Regional (Bogart Public, Oconee County)	1,755,750
Troup Harris Regional (Harris County Public Library)	2,000,000
Flint River Regional Library (Milner Public Library, Lamar)	500,000
Kinchafoonee Regional (Quitman County Library)	1,041,000
Major Repair and Rehabilitation	2,000,000
Computer Replacement	<u>2,000,000</u>
Subtotal	\$19,236,750



FY 2016 Capital Summary

Equipment	\$ 3.3 M
Construction	157.5 M
Design	9.8 M
Major Repair and Renovation	60.0 M
Other	5.0 M
Georgia Libraries	<u>19.2 M</u>
Total	\$ 254.8 M



Small Capital Projects

(For Consideration By General Assembly)

ABAC	Renovation King Hall	\$ 2,500,000
CCGA	Library Renovation/Expansion	2,000,000
DLSC	Renovation of Sequoya Hall	3,000,000
DRSC	Student Services Center	1,700,000
EGSC	Academic Bldg. Expansion & Renovation	4,500,000
FVSU	Bishop Hall Renovation	4,000,000
GIT	Holland Plant Chilled Water System	5,000,000
GRU	Replace/Upgrade Elect. Central Energy	1,500,000
GSU	Classroom South Addition, Phase 2	4,900,000
KSU	English Building Renovate/Addition	4,900,000
MGSC	Natural Science/Nursing-Warner Robins	5,000,000
VSU	Renovate Pound Hall	<u>3,500,000</u>
Subtotal		\$ 42,500,000

"Creating A More Educated Georgia"



Board Action Items

- Approval of the FY 2016 Operating Budget Request
- Approval of the FY 2016 Capital Budget Request

AGENDA

COMMITTEE ON ACADEMIC AFFAIRS

September 9, 2014

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ACTION ITEMS

I. Academic Programs

Program Modification Requests:

- | | |
|--|---|
| 1. Request for a Substantive Change to the Bachelor of Arts with a major in Psychology to a Bachelor of Science with a major in Psychology, Georgia Regents University | 3 |
| 2. Request for a Substantive Change to the Master of Arts in Teaching, Kennesaw State University | 4 |
| 3. Request for a Substantive Change to the Bachelor of Applied Science (B.A.S.) with a major in Technology Management, University of North Georgia | 5 |

Collaborative Online Program (eMajor) Request:

- | | |
|---|---|
| 4. Addition of Darton State College to the eMajor collaborative to offer the Bachelor of Science with a major in Organizational Leadership, the Bachelor of Science with a major in Legal Assistant Studies, and the Bachelor of Science with a major in Office Administration and Technology | 6 |
|---|---|

II. Named/Endowed Faculty Positions:

- | | |
|--|---|
| 5. Establishment of Named Faculty Positions | |
| a. Establishment of the Daniel Curtis Fielder Professorship of Discrete Aspects of Electrical and Computer Engineering, Georgia Institute of Technology | 7 |
| b. Establishment of the Georgia Athletic Association Professorship in Family Health Disparities, College of Family and Consumer Sciences, University of Georgia | 8 |
| c. Establishment of the Georgia Athletic Association Professorship in Food Choice, Obesity and Health Economics, College of Agricultural and Environmental Sciences, University of Georgia | 8 |
| d. Establishment of the Georgia Athletic Association Professorship in Health and Well-Being, School of Social Work, University of Georgia | 8 |
| e. Establishment of the Georgia Athletic Association Professorship in Innovative Science Education, Franklin College of Arts and Sciences, University of Georgia | 8 |
| f. Establishment of the Siemens Distinguished Scholar in Mechatronics Engineering, Southern Polytechnic State University | 9 |

6. Named Faculty Position Appointments

10

INFORMATION ITEMS:

- New Learning Models 2030 Task Force & Invent the Beyond MOOC
- Film Industry Initiative

1. **Request for a Substantive Change to the Bachelor of Arts with a major in Psychology to a Bachelor of Science with a major in Psychology, Georgia Regents University**

Recommendation: That the Board approve the request of President Ricardo Azziz that Georgia Regents University (“GRU”) be authorized to substantively change the existing, B.A. with a major in Psychology degree, effective September 9, 2014.

Abstract: Georgia Regents University (GRU) proposes to modify the B.A. degree with a major in Psychology to a B.S. degree with a major in Psychology. This change mirrors the current national prevalence of B.S. in psychology programs and more accurately reflects the nature of the existing program. The placement of the Psychology department within the new College of Science and Mathematics (from the Pamplin College of Arts and Sciences under the former Augusta State University) recognizes the scientific basis of the curriculum and discipline. Psychology is currently the only department in the college to offer a B.A. degree, thus the degree change will allow more uniformity within the college, align Psychology more accurately with other programs in the college, and make the Psychology department appropriately eligible for STEM grant funding. The change to a B.S. from a B.A requires limited curriculum modifications.

2. **Request for a Substantive Change to the Master of Arts in Teaching, Kennesaw State University**

Recommendation: That the Board approve the request of President Daniel Papp that Kennesaw State University (“KSU”) be authorized to substantively change the existing Master of Arts in Teaching, effective September 9, 2014.

Abstract: KSU seeks to substantively change the existing Master of Arts in Teaching (MAT) by (1) reducing the minimum number of credit hours required to complete the program to 36 from 39 credit hours, and (2) modifying the curriculum to address new requirements set forth by the Georgia Professional Standards Commission, the Council for the Accreditation of Educator Preparation, and the appropriate specialized professional associations. The program has been redesigned so that students can complete the degree in three semesters. This substantive change will require a change in the already approved credit hour range for the MAT from 39-48 to 36-48. The range is still needed because the Special Education, TESOL, Art, and Foreign Language concentrations of the MAT major will be above 36 credit-hours for program completion, while the Biology, Chemistry, Physics, Mathematics, and Middle Grades Math/ Science concentrations will be 36- credit hour programs.

3. **Request for a Substantive Change to the Bachelor of Applied Science (B.A.S.) with a major in Technology Management, University of North Georgia**

Recommendation: That the Board approve the request of President Bonita Jacobs that the University of North Georgia (“UNG”) be authorized to substantively change a concentration in the existing Bachelor of Applied Science (B.A.S.) with a major in Technology Management to create a stand-alone B.A.S. in Paralegal Studies, effective September 9, 2014.

Abstract: UNG currently offers the B.A.S. degree with a major in Technology Management with a concentration in Paralegal Studies. UNG seeks to make the concentration in Paralegal Studies a stand-alone B.A.S. degree. The proposed degree will offer students entering the legal field expertise in legal office management. UNG has offered the Paralegal concentration within the existing major since 2011 and it is one of only seven paralegal programs in the state of Georgia approved by the American Bar Association (accreditation was reaffirmed in the spring of 2014). In addition, UNG offers an A.A.S. in Paralegal Studies which will feed the new degree program. According to the Bureau of Labor Statistics, employment of paralegals and legal assistants is projected to grow 17 percent from 2012 to 2022, faster than the average for all occupations. UNG predicts that the degree program will have a minimum of 30 majors by year 3 of degree program implementation.

4. **Addition of Darton State College as an eMajor Affiliate Institution to offer the Bachelor of Science with a major in Organizational Leadership in collaboration with Valdosta State University, Dalton State College, and Fort Valley State University; the Bachelor of Science with majors in Legal Assistant Studies in collaboration with Valdosta State University, and the Bachelor of Science with a major in Office Administration and Technology in collaboration with Valdosta State University**

Recommendation: That the Board approve the request of Interim President Paul Jones that Darton State College (“DSC”) be authorized to collaborate with Valdosta State University, Dalton State College, and Fort Valley State University to establish an eMajor option for the Bachelor of Science with a major in Organizational Leadership, effective September 9, 2014. Board approval for DSC to be authorized to award the degree is dependent upon affiliation with the eMajor collaborative program. DSC is not authorized to offer the degree independently.

Recommendation: That the Board approve the request of Interim President Paul Jones that Darton State College (“DSC”) be authorized to collaborate with Valdosta State University, to establish an eMajor option for the Bachelor of Science with a major in Legal Assistant Studies, effective September 9, 2014. Board approval for DSC to be authorized to award the degree is dependent upon affiliation with the eMajor collaborative program. DSC is not authorized to offer the degree independently.

Recommendation: That the Board approve the request of Interim President Paul Jones that Darton State College (“DSC”) be authorized to collaborate with Valdosta State University, to establish an eMajor option for the Bachelor of Science with a major in Office Administration and Technology, effective September 9, 2014. Board approval for DSC to be authorized to award the degree is dependent upon affiliation with the eMajor collaborative program. DSC is not authorized to offer the degree independently.

Program Summary: The DSC affiliation with these three eMajor (online) collaborative degree programs is an expansion of the online eMajor undergraduate programs established by the Board in 2011 and 2012. The programs are specifically designed to meet the needs of adult learners, military students, working adults and returning students seeking degree completion. The B.S. with a major in Organizational Leadership prepares individuals for career success as leaders and managers in a broad variety of career fields. The B.S. with a major in Legal Assistant Studies provides a foundation for growing career opportunities for paralegal/legal assistants. Paralegals and legal assistants are found in all types of organizations, but most work for law firms, corporate legal departments, and government agencies. The Bachelor of Science degree in Office Administration and Technology will prepare students for growing occupational demands in professions requiring superior administrative skills, such as law enforcement administration, office administration and technology, legal office administration, health care administration, and public service administration.

5. **a. Establishment of the Daniel Curtis Fielder Professorship of Discrete Aspects of Electrical and Computer Engineering, Georgia Institute of Technology**

Recommended: That the Board approve the request of President G. P. (Bud) Peterson that the Georgia Institute of Technology (“GIT”) be authorized to establish the Daniel Curtis Fielder Professorship of Discrete Aspects of Electrical and Computer Engineering, effective September 9, 2014.

Abstract: Georgia Institute of Technology seeks approval to establish the Daniel Curtis Fielder Professorship of Discrete Aspects of Electrical and Computer Engineering to be housed within the School of Electrical and Computer Engineering. The Georgia Tech Foundation has confirmed that a total of \$750,000 is on deposit to support establishment of the special faculty position.

Biosketch: The professorship is supported through the generosity of Mildred Elizabeth Fielder who established the fund in memory of her husband, Daniel Curtis Fielder, Professor Emeritus of the School of Electrical and Computer Engineering. Dr. Daniel Curtis Fielder spent over fifty (50) years teaching at Georgia Tech. Dr. Fielder taught a broad array of engineering courses with enthusiasm and intellectual stimulation. His early research on ladder network design led to procedures to generate tables of integers for the direct design of ladder networks. Research that he conducted on partial fraction expansions led to subscripts to produce quotient coefficients for Euclid’s algorithm and applications to linear sequential network design. Dr. Fielder’s research on integers resulted in extension of the technique of Cederbaum and Weinberg for symbolic matrix inversion and to a procedure for the direct generation of residues and partial fraction expansion coefficients. He was elected an IEEE Fellow for contributions to the student and use of integer and discrete mathematics in electrical engineering.

5. **Establishment of Four Athletic Association Professorships, University of Georgia**
- b. **Establishment of the Georgia Athletic Association Professorship in Family Health Disparities, College of Family and Consumer Sciences, University of Georgia**
 - c. **Establishment of the Georgia Athletic Association Professorship in Food Choice, Obesity and Health Economics, College of Agricultural and Environmental Sciences, University of Georgia**
 - d. **Establishment of the Georgia Athletic Association Professorship in Health and Well-Being, School of Social Work, University of Georgia**
 - e. **Establishment of the Georgia Athletic Association Professorship in Innovative Science Education, Franklin College of Arts and Sciences, University of Georgia**

Recommended: That the Board approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish four athletic association professorships, effective September 9, 2014.

Abstract: The University of Georgia seeks approval to establish a total of four athletic association professorships designated for specific areas and housed in different academic units as listed below:

- Georgia Athletic Association Professorship in Family Health Disparities (College of Family and Consumer Sciences)
- Georgia Athletic Association Professorship in Food Choice, Obesity and Health Economics (College of Agricultural and Environmental Sciences)
- Georgia Athletic Association Professorship in Health and Well-Being (School of Social Work)
- Georgia Athletic Association Professorship in Innovative Science Education (Franklin College of Arts and Sciences)

Each of the aforementioned professorships is supported by an endowment fund balance of approximately \$253,072 as of July 30, 2014. The named positions were funded by the University of Georgia Athletic Association. The professorships will be used to recruit new tenured faculty members over the next academic year that have an outstanding record in externally funded research and publications.

5. **f. Establishment of the Siemens Distinguished Scholar in Mechatronics Engineering, Southern Polytechnic State University**

Recommended: That the Board approve the request of interim President Ron Koger that Southern Polytechnic State University (“SPSU”) be authorized to establish the Siemens Distinguished Scholar in Mechatronics Engineering, effective September 9, 2014. The request has the support of KSU President Daniel Papp.

Abstract: Southern Polytechnic State University seeks approval to establish the Siemens Distinguished Scholar in Mechatronics Engineering. The Southern Polytechnic State University Foundation has confirmed that a total of \$121,614 is on deposit to support establishment of the special faculty position. The endowed position will be available to all departments in the School of Engineering that actively participate in the teaching of and research in Mechatronics Engineering. The position will be used to encourage and support high performing tenured and tenure-track professors. Appointment of the distinguished scholar is not permanent but will be for a period of three years and renewable.

Supporting Organization: Over several years, Siemens, through its various entities, has contributed more than \$700,000 to the Southern Polytechnic State University Foundation. Siemens has previously supported the university through such gifts as the December 2005 fund of \$225,000 which was used to help establish the Bachelor of Science in Mechatronics Engineering academic program that garnered Board approval in October 2006. Siemens AG, a global corporation specializing in electronics and electrical engineering, operates in the energy, infrastructure, and healthcare sectors and has a strong reputation for innovation and quality in products, services, and solutions.

6. Named Faculty Position Appointments

Details regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are found in the supplemental agenda. The following are included this month.

Institution Name: Georgia Institute of Technology

Faculty's Name: Dr. Sung-Kyu Lim

Chair/Professorship Name: Daniel C. Fielder Professorship in the School of Electrical and Computer Engineering

AGENDA
COMMITTEE ON ORGANIZATION & LAW

September 9, 2014

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APPROVAL ITEMS

- | | |
|--|---|
| 2. Mutual Aid Agreements: Albany State University; Darton State College | 2 |
| 3. Security Clearance Authorizations: Georgia Institute of Technology; Savannah State University | 3 |
| 4. Executive Session: Applications for Review | 4 |

1. Amendment to Bylaws of the Board of Regents: Article VIII

The committee will discuss a proposed amendment to Article VIII of the Bylaws of the Board of Regents.

2. Mutual Aid Agreements: Albany State University; Darton State College

Albany State University and Darton State College seek permission from the Board of Regents to enter mutually beneficial arrangements to engage in emergency management services with Dougherty County.

3. **Security Clearance Authorizations: Georgia Institute of Technology; Savannah State University**

Recommended: That the Board authorize certain named personnel at the Georgia Institute of Technology and Savannah State University to apply for and receive United States Government security clearance related to classified government research.

Background: The Georgia Institute of Technology and Savannah State University perform certain classified research on behalf of, and via contract with, the United States Department of Defense and other agencies of the United States government. The National Industrial Security Program Operating Manual requires the Board of Regents to authorize persons to receive necessary security clearances and to make certain declarations regarding the security of designated facilities.

4. Executive Session: Applications for Review

Applications for review are made to the Board of Regents pursuant to Article VIII of the Bylaws. They are typically personnel matters and issues of academic status, which are discussed in executive session.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

September 9, 2014

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AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

September 9, 2014

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AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

September 9, 2014

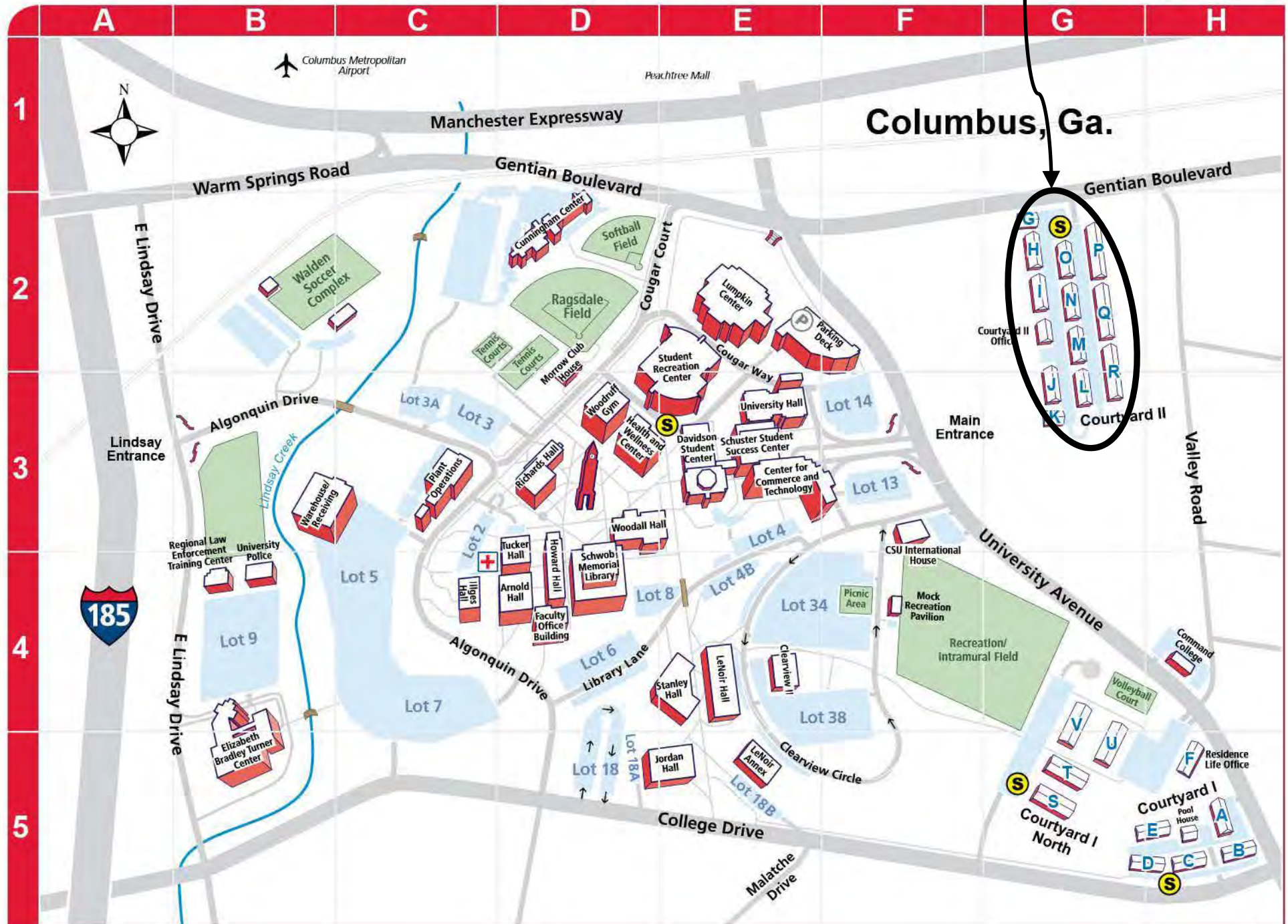
1. Rental Agreement, 3528 Gentian Boulevard, Columbus, Columbus State University

Recommended: That the Board authorize the execution of a rental agreement between Greenhill at Columbus, LLC, Landlord, and the Board of Regents, Tenant, for 356 student housing beds located at 3528 Gentian Boulevard (“Courtyard II”), for the period from July 1, 2015 through June 30, 2016, at a monthly rent not to exceed \$153,400 (\$1,840,800 annualized), with an option to renew, for a one-year period, for the use of Columbus State University (“CSU”).

Recommended further: That the terms of this rental agreement be subject to review by the Georgia Department of Law.

Understandings: In May 2013, the Board authorized renting Courtyard II. CSU anticipates the construction of 500 additional student housing beds for use in Fall 2016 through the University System of Georgia’s Public Private Partnership (“P3”) Initiative.

All operating expenses are included in the rent rate.



2. Rental Agreement, 171 17th Street, Atlanta, Georgia Institute of Technology

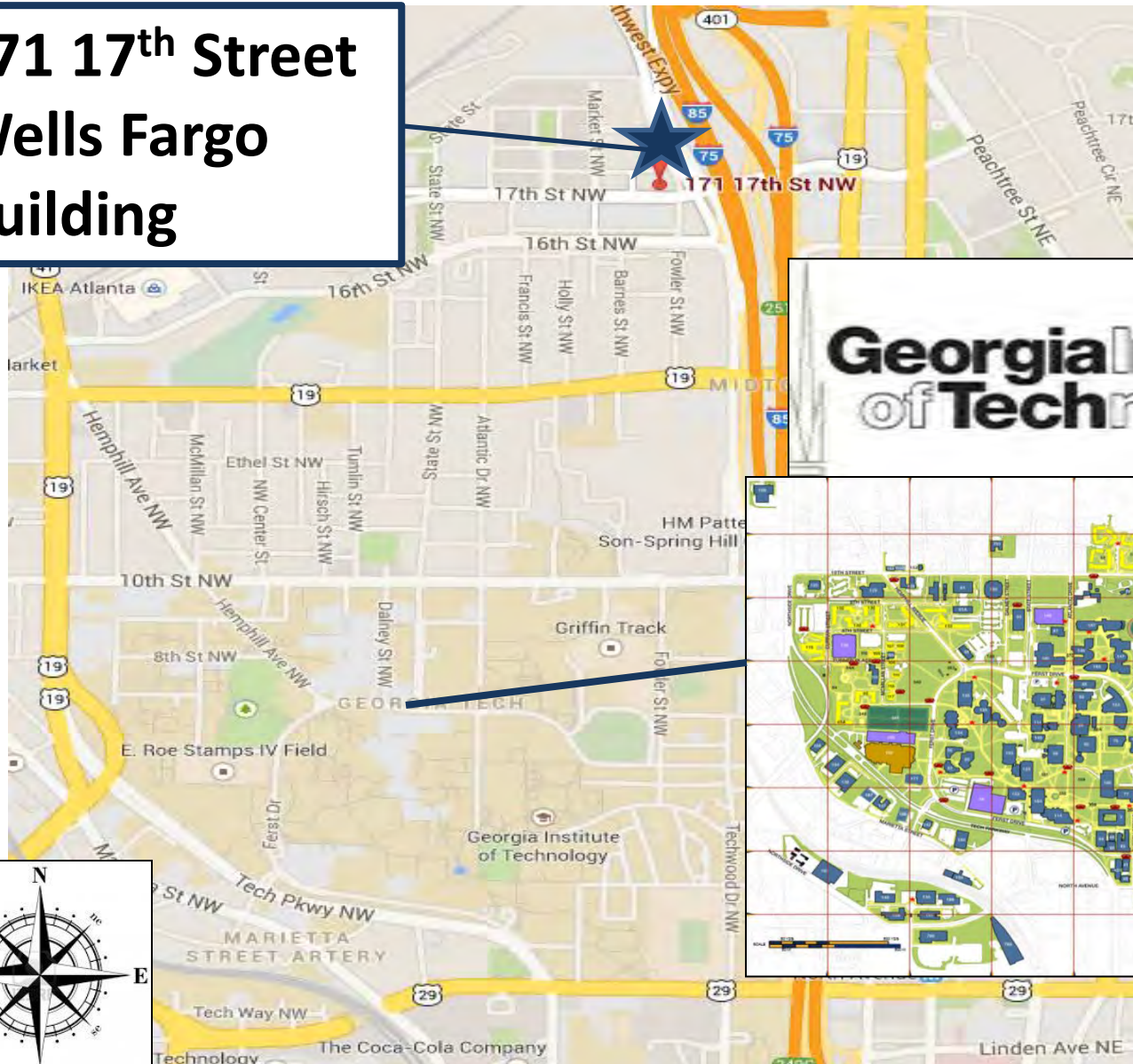
Recommended: That the Board authorize the execution of a rental agreement between Georgia Tech Research Corporation, Landlord, and the Board of Regents, Tenant, for approximately 24,832 square feet of administrative support and research space located at 171 17th Street, for the period October 1, 2014 through June 30, 2015, at a monthly rent of \$62,080 (\$744,960 per year annualized/\$30.00 per square foot per year) with options to renew on a year-to-year basis for four consecutive one-year periods and then a final consecutive eight-month option period, with rent increasing 3% per year, for the use of the Georgia Institute of Technology (“GIT”).

Recommended further: That the terms of this rental agreement be subject to review of the Georgia Department of Law.

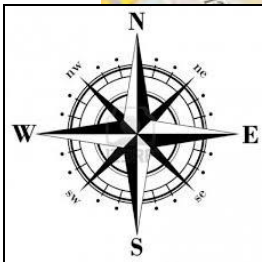
Understandings: This space will be used by the Georgia Tech Research Institute (“GTRI”) for Cyber Technology and Information Security Laboratory (“CTISL”) researchers. The GTRI Electronic Systems Laboratory research group will occupy the space that CTISL vacates at 250 14th Street.

All operating expenses are included in the rent rate.

171 17th Street Wells Fargo Building



**Georgia Institute
of Technology**



3. **Rental Agreement, 608 Massachusetts Avenue, NE, Washington, District of Columbia, University of Georgia**

Recommended: That the Board authorize the execution of a rental agreement between The University of Georgia Foundation, Landlord, and the Board of Regents, Tenant, for approximately 16,358 square feet located at 608 Massachusetts Avenue, NE, Washington, District of Columbia ("DC"), for the period January 1, 2015 through June 30, 2015, at a monthly rent of \$31,689 (\$380,269 per year annualized) with options to renew on a year-to-year basis for four consecutive one-year periods with rent increasing 3% per year per student, for the use of the University of Georgia ("UGA").

Recommended further: That the terms of this rental agreement be subject to review of the Georgia Department of Law.

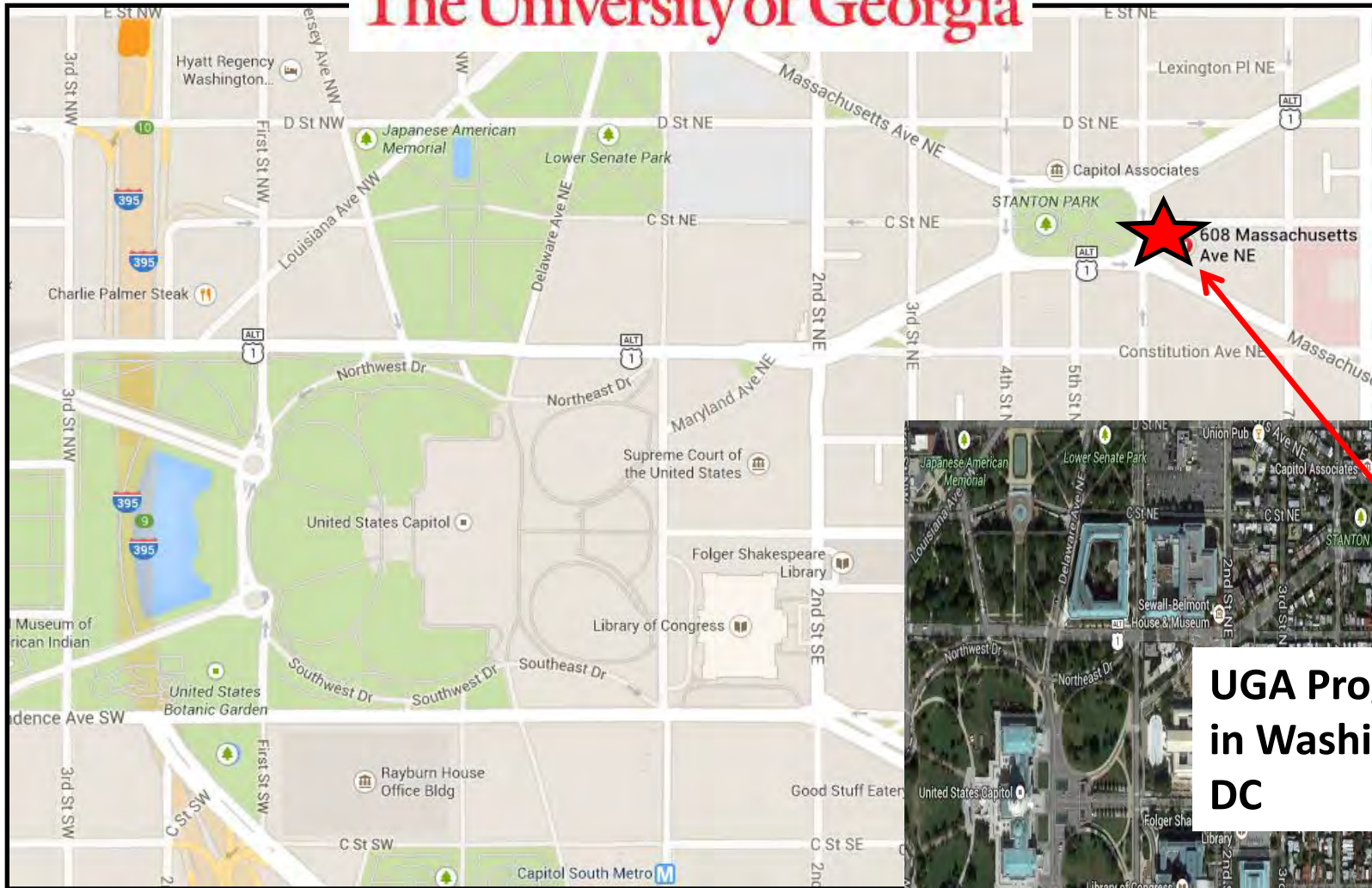
Understandings: This rental will be used for UGA's Washington Semester, Honors, other academic programs, and government relations offices in Washington, DC.

All operating expenses are included in the rent rate.



1785

The University of Georgia



**UGA Programs
in Washington,
DC**

4. **Non-exclusive Easements, Brighton Road between Route 41 and I-75, Tifton, University of Georgia**

Recommended: That the Board declare approximately 0.93 acres of real property located along Brighton Road between United States Route 41 and Interstate 75, Tifton, to be no longer advantageously useful to the University of Georgia (“UGA”) or other units of the University System of Georgia (“USG”) but only to the extent and for the purpose of granting non-exclusive easements to Georgia Power Company (the “Grantee”) for use of electrical transmission and distribution lines.

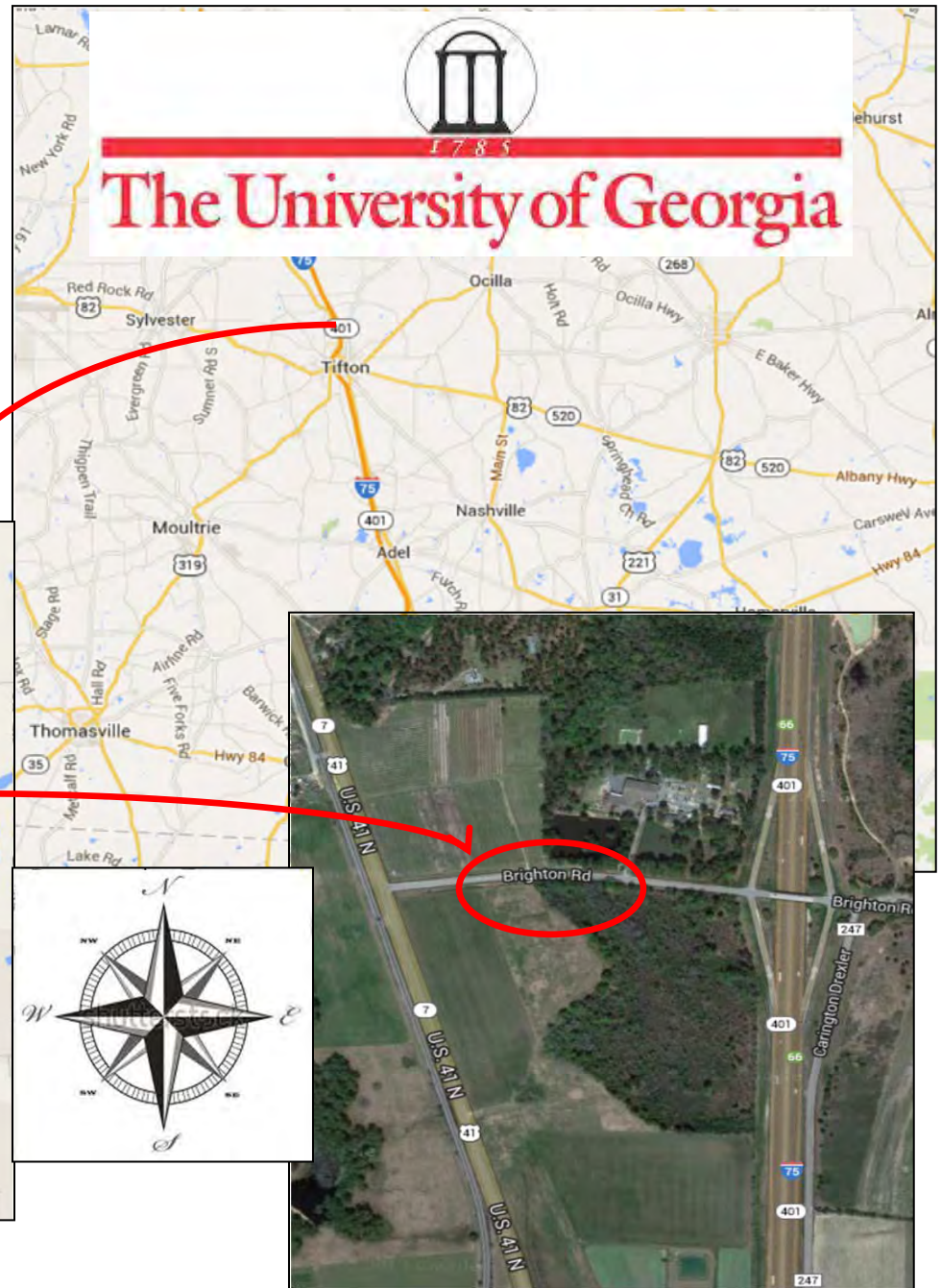
Recommended further: That the Board authorize the execution of non-exclusive easements with the Grantee for the above-referenced real property.

Recommended further: That the terms of these non-exclusive easements be subject to review and legal approval by the Georgia Department of Law.

Understandings: In April 2014, the Board approved the conveyance of property and easements to the Georgia Department of Transportation (“GDOT”) for upgrading and reconstructing the interchange of Interstate 75 along Brighton Road. This GDOT project requires that Georgia Power Company relocate its existing easements to the edge of the new realigned right of way.

Consideration for granting these easements is \$8,370.00.

UGA Veterinary Diagnostic and Investigational Laboratory-Tifton



5. **Authorization of Project Budget Modification, Project No. J-210, Liberty Center, Armstrong State University**

Recommended: That the Board modify the budget of Project No. J-210, Liberty Center, Armstrong State University (“ASU”), to increase the total project budget from \$5,000,000 to \$5,786,000.

Understandings: Project No. J-210, Liberty Center was approved by the Board of Regents in November 2012. Since that time, construction in the Savannah area has increased significantly, including four construction projects totaling approximately one billion dollars. The Liberty Center project bid in mid-August 2014 with the lowest responsible bid exceeding the Stated Cost Limitation of \$ 3,810,000 by approximately \$880,000. ASU desires to decline several alternates to reduce the construction cost and to use additional ASU institutional funds to allow the project to continue on schedule with the base bid and needed alternates.

The additional \$786,000 in funding for the project will be ASU Institutional Funds.

	<u>November 2012</u>	<u>Now</u>
Total Project Cost:	\$5,000,000	\$5,786,000
Construction Cost (Stated Cost Limitation):	\$3,810,000	\$4,596,000



Armstrong Liberty Center
Hinesville, GA

feet
km



6. **Appointment of Design Professional Firm, Project No. J-258, Roosevelt Warm Springs Health Facility Improvements, Georgia Regents University**

Recommended: That the Board approve the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm, and authorize the execution of a contract with the top ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-258, Roosevelt Warm Springs Health Facility Improvements, Georgia Regents University

Project Description: This project was authorized by the Board in May 2014. A program management firm was appointed by the Board in August 2014. This project will improve the quality and functionality of the existing facilities and upgrade the building services to more closely align with current codes and hospital standards at the North and East buildings. It will provide sustained, enhanced and expanded patient services by offering 24 private Long Term Acute Care Hospital (“LTACH”) beds and 30 private Inpatient Rehabilitation Hospital (“IRH”) beds. Specialized upgrades to current standards will include ventilator rooms, bariatric rooms and isolation rooms.

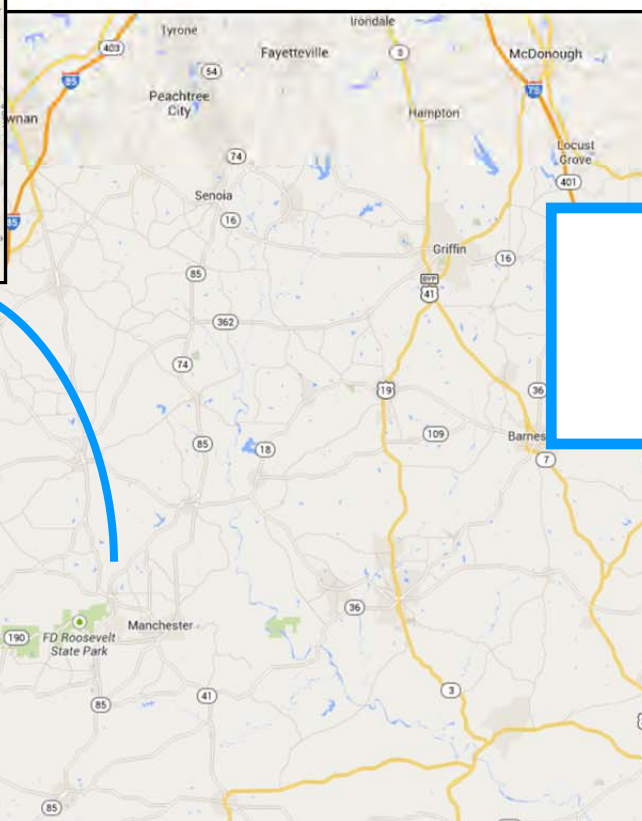
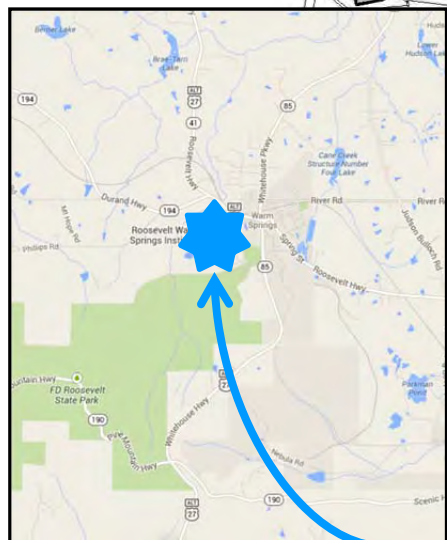
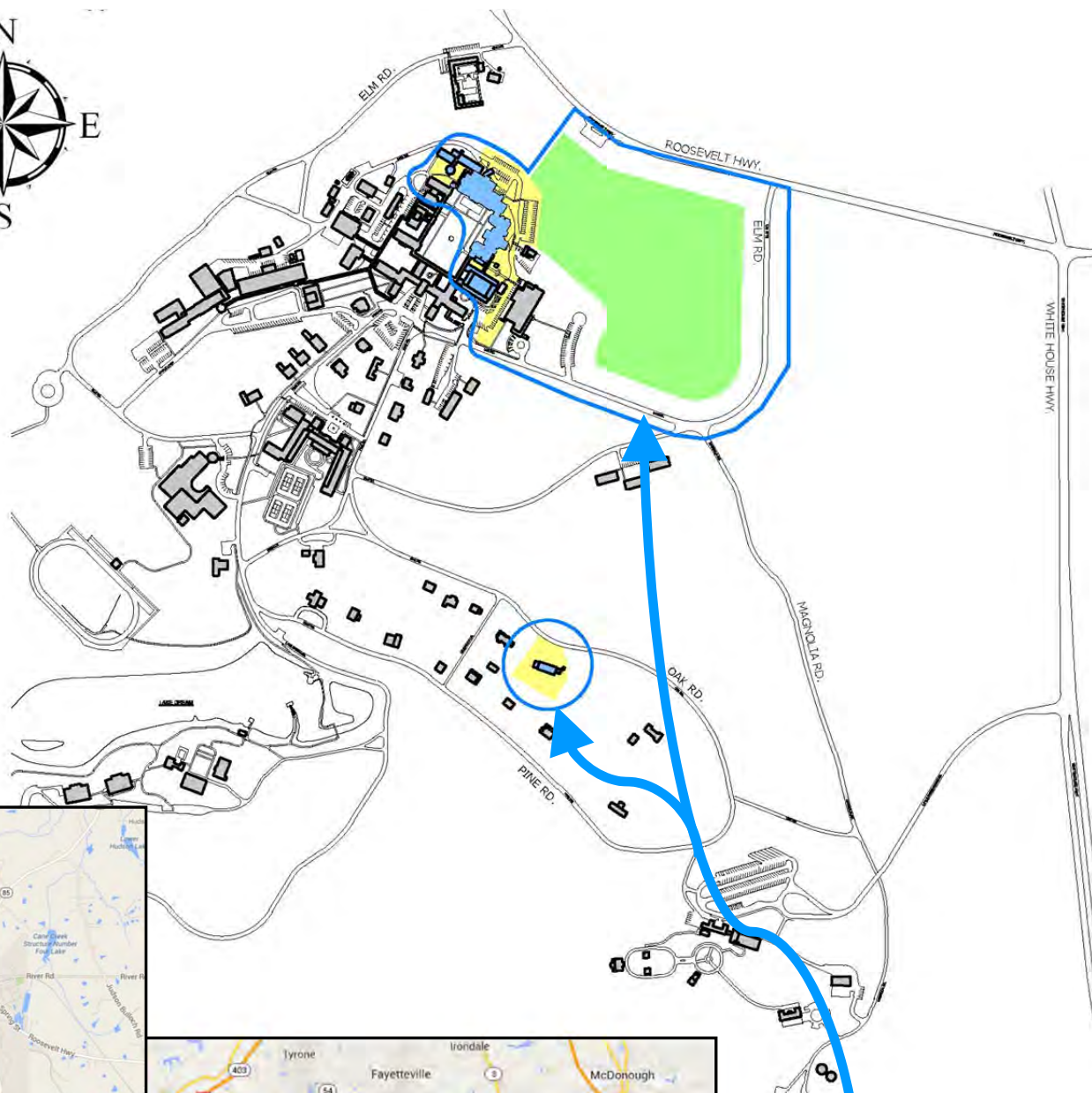
The project will be funded with \$5,000,000 in Fiscal Year (“FY”) 15 State General Obligation (“G.O.”) Bonds and \$20,871,510 in anticipated FY 16 State G.O. Bonds.

Total Project Cost:	\$25,871,510
Construction Cost (Stated Cost Limitation):	\$16,900,000

Number of firms that applied for this commission: 11

Recommended firms in rank order:

- 1)
- 2)
- 3)



**Warm Springs
Rehabilitation
Hospital**

7. **Appointment of Design Professional Firm, Project No. J-240, Science and Technology Facility, Savannah State University**

Recommended: That the Board approve the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm, and authorize the execution of a contract with the top ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-240, Science and Technology Facility, Savannah State University

Project Description: This project was authorized by the Board in September 2013. A program management firm was appointed by the Board in August 2014. This approximately 62,500 square foot instructional and research facility will serve the Savannah State University College of Science and Technology.

The project will be funded from Fiscal Year (“FY”) 2015 State General Obligation (“G.O.”) Bonds.

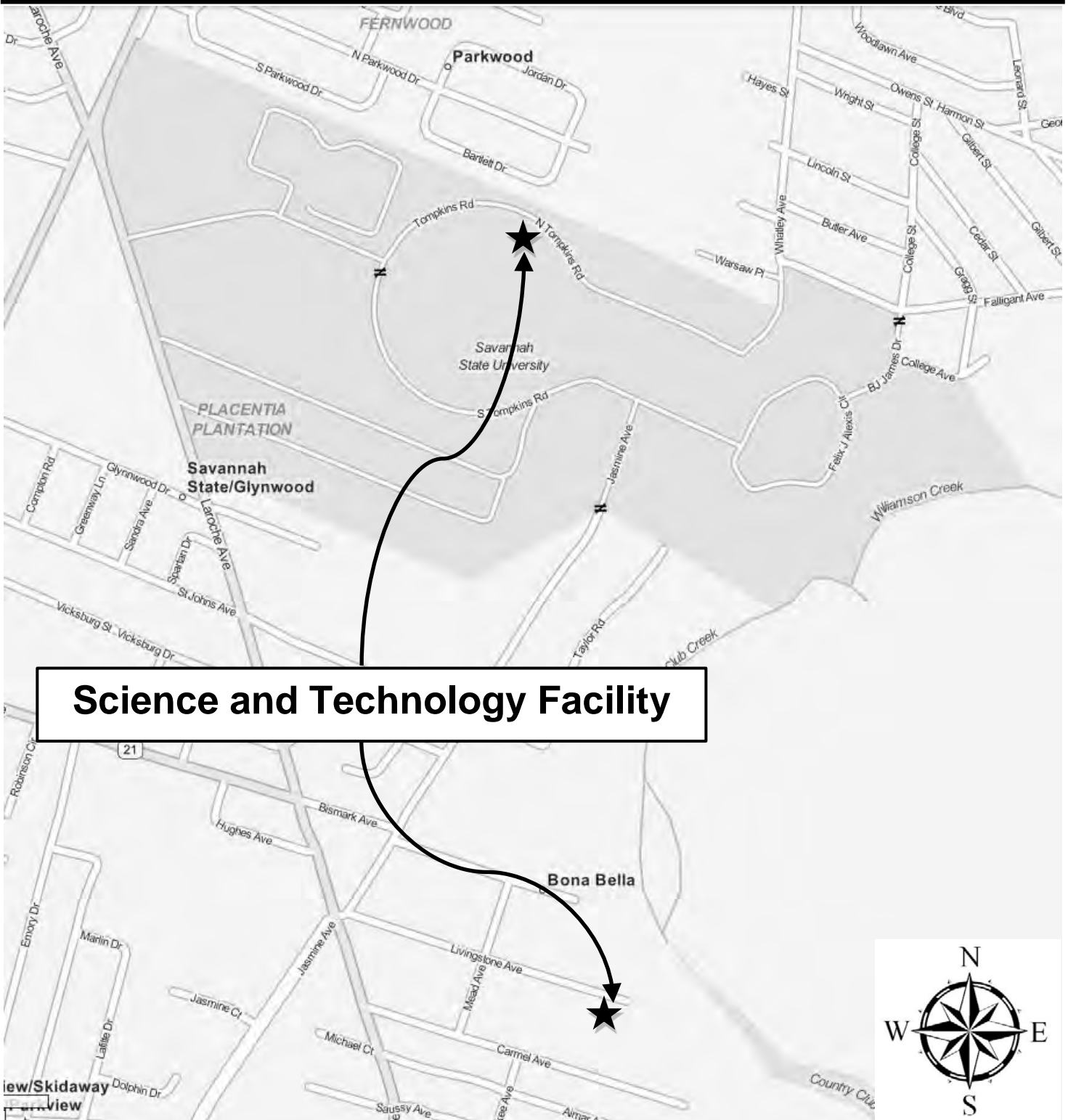
Total Project Cost:	\$20,500,000
Construction Cost (Stated Cost Limitation):	\$15,620,000

Number of firms that applied for this commission: 11

Recommended firms in rank order:

- 1)
- 2)
- 3)

Savannah State University



8. **Appointment of Design Professional Firm, Project No. J-239, Historic Beeson Hall Renovation, Georgia College & State University**

Recommended: That the Board approve the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm, and authorize the execution of a contract with the top ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-239, Historic Beeson Hall Renovation, Georgia College & State University

Project Description: The approximately 28,600 square foot Beeson Hall, constructed in 1937, is on the National Register of Historic Places. The renovation will include installation of an elevator, structural repairs, energy efficiency enhancements, and replacement of all major building systems.

The project will be funded from Fiscal Year (“FY”) 2015 State General Obligation (“G.O.”) Bonds.

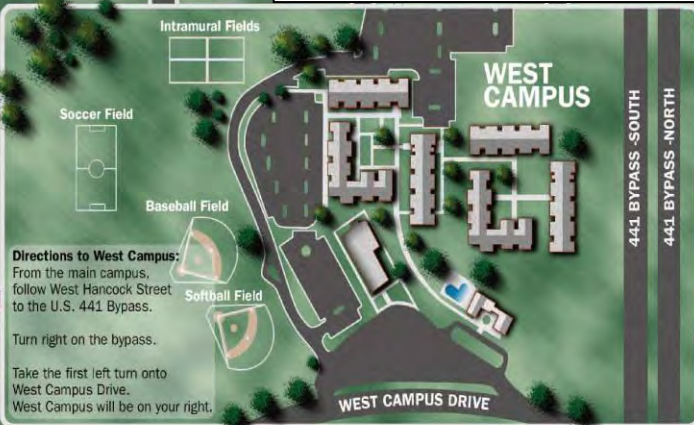
Total Project Cost:	\$11,100,000
Construction Cost (Stated Cost Limitation):	\$ 8,100,000

Number of firms that applied for this commission: 29

Recommended firms in rank order:

- 1)
- 2)
- 3)

Beeson Hall



N. IRWIN ST. PARKING
(Students Only)

GEORGIA COLLEGE & STATE UNIVERSITY
Georgia's Public Liberal Arts University

Campus Map

Office of University Communications
Campus Box 97 • Milledgeville, GA 31061 • (478) 445-4477



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LAKE LAUREL

Directions to Lake Laurel:
From the main campus, follow East Hancock Street across the Oconee River. Take the second left after the river onto Lake Laurel Road. The Lake Laurel complex is two miles ahead on the right.

9. **Appointment of a Design Professional Firm, Project No. J-242, Baldwin Hall Expansion and Renovation, University of Georgia**

Recommended: That the Board approves the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm, and authorize the execution of a contract with the top ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-242, Baldwin Hall Expansion and Renovation, University of Georgia

Project Description: This project was authorized by the Board in September 2013. In August 2014 the Board authorized a budget modification. The 53,200 square foot (“SF”) Baldwin Hall, constructed in 1938, will be expanded by 10,800 SF and renovated to improve Americans with Disabilities Act (“ADA”) accessibility, renewed interior finishes, replacement of floors, and upgrades to mechanical and electrical systems.

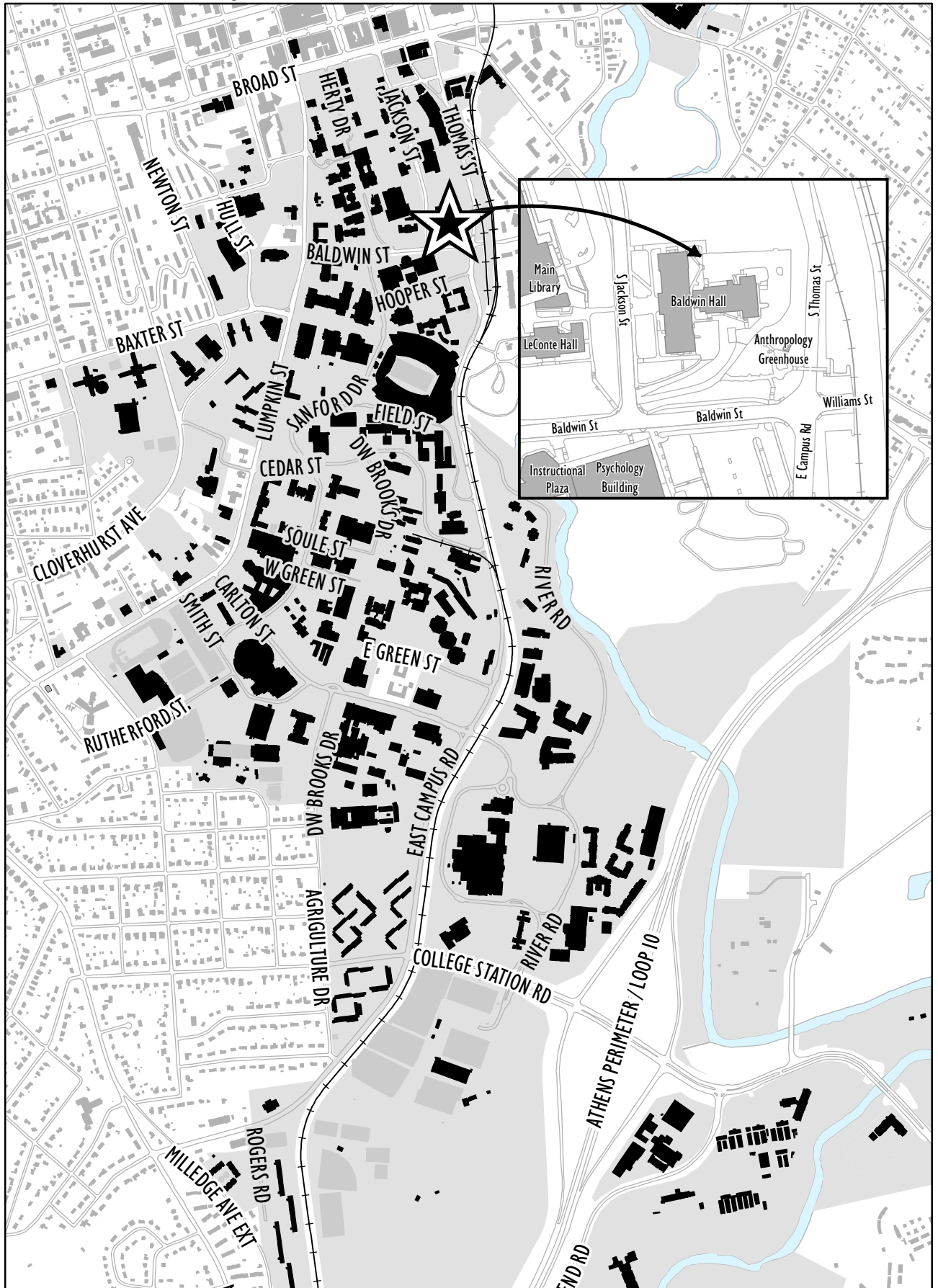
The project will be funded from Fiscal Year (“FY”) 2015 State General Obligation (“G.O.”) Bonds.

Total Project Cost:	\$8,750,000
Construction Cost (Stated Cost Limitation):	\$6,455,000

Number of firms that applied for this commission: 21

Recommended firms in rank order:

- 1)
- 2)
- 3)



10. **Appointment of Design Professional Firm, Project No. J-236, Military Science Building, Georgia Southern University**

Recommended: That the Board approve the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top ranked firm, and authorize the execution of a contract with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-236, Military Science Building, Georgia Southern University

Project Description: This project was authorized by the Board in September 2013. A program management firm was appointed by the Board in August 2014. This approximately 32,000 square foot, two-story building will be used by the Military Science Department in the Georgia Southern University College of Science and Mathematics. This facility will include a large auditorium, meeting rooms, general storage, secured storage, munitions storage, and faculty and administrator offices.

This project will be funded from Fiscal Year (“FY”) 2015 State General Obligation (“G.O.”) Bonds.

Total Project Cost:	\$9,500,000
Construction Cost (Stated Cost Limitation):	\$7,250,000

Number of firms that applied for this commission: 17

Recommended firms in rank order:

- 1)
- 2)
- 3)



J-236 Military Science Bldg.

Map labels include: Sweetheart Circle (619), Eagle Raptor Center, Henderson Library, Lake Rube, Lake Wills, Lake Wills, Southern Parkway, M.C. Anderson Park, R.A.C., Paulson Stadium, and various campus roads like Sweetheart Drive, Henderson Drive, and Lake Wills Drive.

Facilities Planning, Design, & Construction Management
A Division of Physical Plant

1:12,271
Drawn By: Dustin Sharber



1-12-271

Drawn By: Dustin Sharber

11. Appointment of Design Professional Firm, Project No. J-238, Academic Building, Georgia Gwinnett College

Recommended: That the Board approve the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top ranked firm, and authorize the execution of a contract with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-238, Academic Building, Georgia Gwinnett College

Project Description: This project was authorized by the Board in September 2013. A program management firm was appointed by the Board in August 2014. This building will be an approximately 50,000 square foot, two-story academic classroom facility.

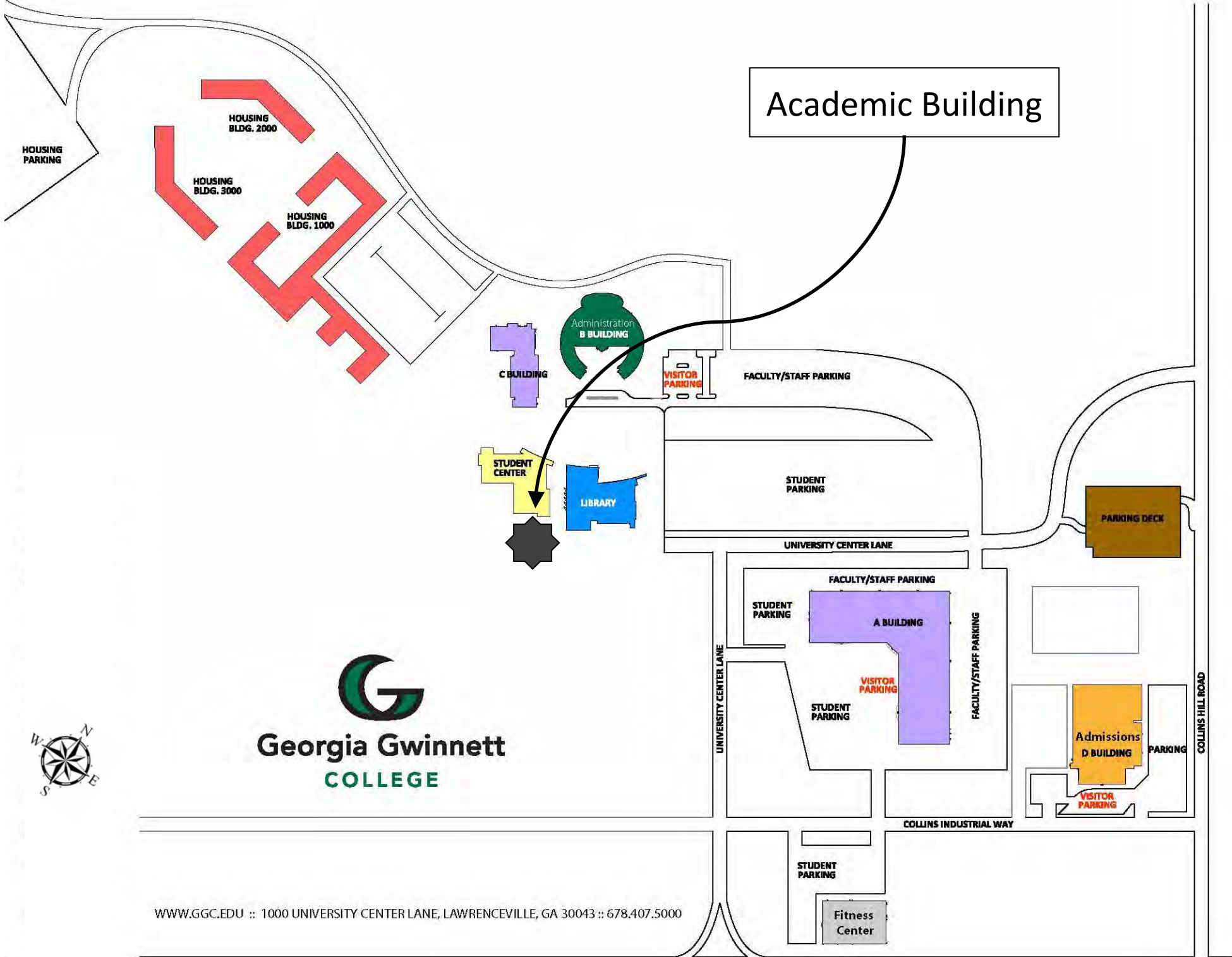
This project will be funded from Fiscal Year (“FY”) 2015 State General Obligation (“G.O.”) Bonds.

Total Project Cost:	\$14,000,000
Construction Cost (Stated Cost Limitation):	\$10,750,000

Number of firms that applied for this commission: 17

Recommended firms in rank order:

- 1)
- 2)
- 3)



12. Appointment of Design Professional Firm, Project No. J-237, Turfgrass Research and Education Facility, University of Georgia

Recommended: That the Board approve the ranking of the design professional firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm, and authorize the execution of a contract with the top ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-237, Turfgrass Research and Education Facility, University of Georgia (“UGA”)

Project Description: This project was authorized by the Board in September 2013. A program management firm was appointed by the Board in August 2014. The Turfgrass Research Stations at the UGA Athens, Griffin and Tifton campuses will be enhanced with facilities to include classrooms, greenhouse and headhouse complexes, research buildings and offices.

The project will be funded from Fiscal Year (“FY”) 2015 State General Obligations (“G.O.”) Bonds.

Total Project Cost:	\$11,500,000
Construction Cost (Stated Cost Limitation):	\$ 8,795,000

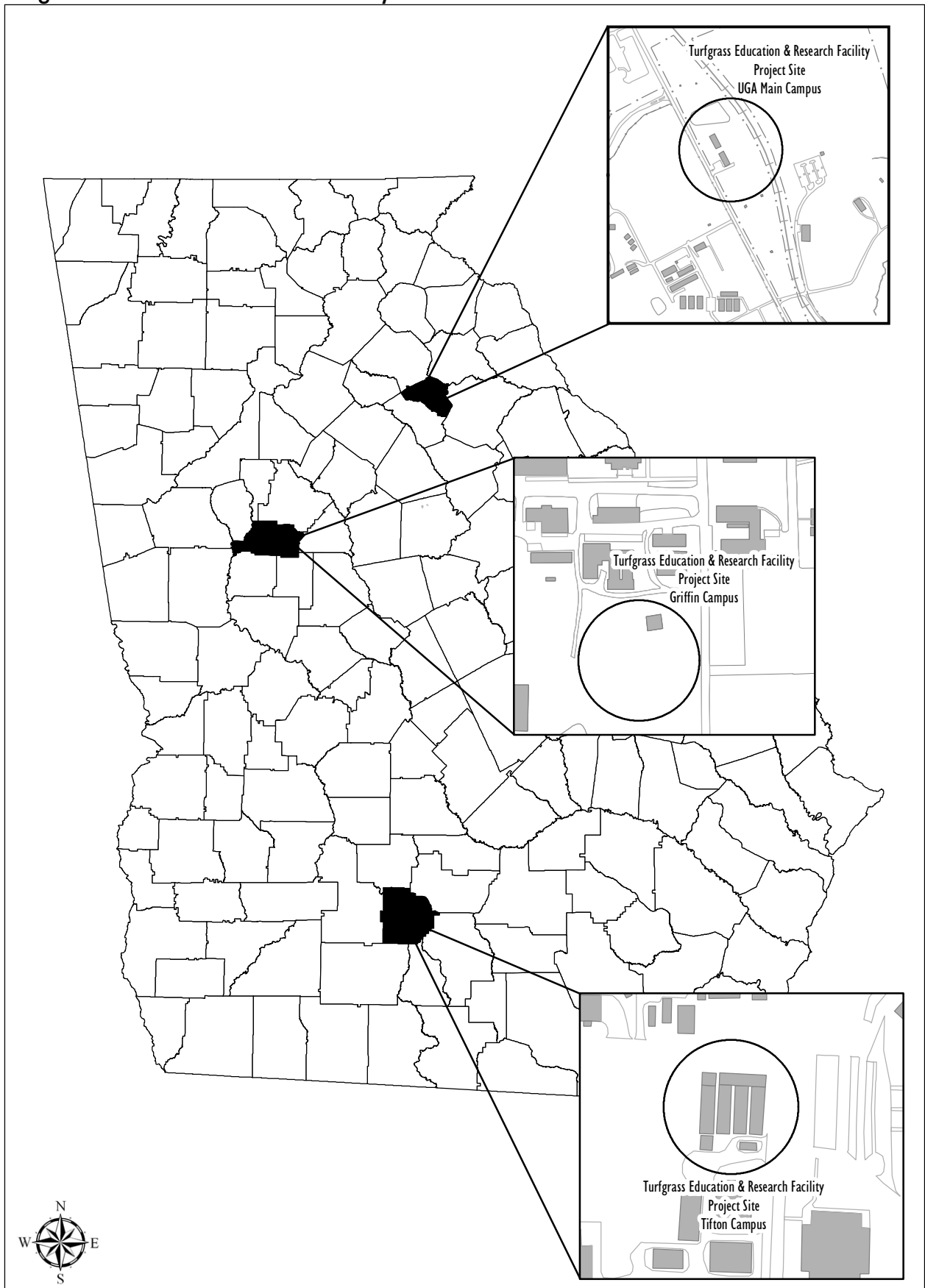
Number of firms that applied for this commission: 16

Recommended firm firms in rank order:

- 1)
- 2)
- 3)



UNIVERSITY of GEORGIA LOCATION MAP



13. Appointment of Construction Management Firm, Project No. BR-30-1403, Lettie Pate Whitehead Evans Administration Building Renovation, Georgia Institute of Technology

Recommended: That the Board approve the ranking of the construction management firms listed below for the identified project and authorize contract negotiations to proceed with the top-ranked firm, and authorize the execution of a contract with the top ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to negotiate and execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. BR-30-1403, Lettie Pate Whitehead Evans Administration Building Renovation, Georgia Institute of Technology

Project Description: This project was authorized by the Board in April 2014. A design professional firm was appointed by the Board in August 2014. The iconic Lettie Pate Whitehead Evans Administration Building, also known as the Tech Tower, is a contributing historic structure to the National Register listed Hill District on the Georgia Institute of Technology (“GIT”) campus. This renovation to core components of three of the five floors will replace and repair building systems, insure code compliance, and make life safety improvements. Authorization for any future work on this building will be requested when sufficient funding is available to complete that work.

The project will be funded from GIT Institution Funds and up to \$1.0 million in Major Repair and Renovation (“MRR”) funds.

Total Project Cost:	\$7,500,000
Construction Cost (Stated Cost Limitation):	\$6,200,000

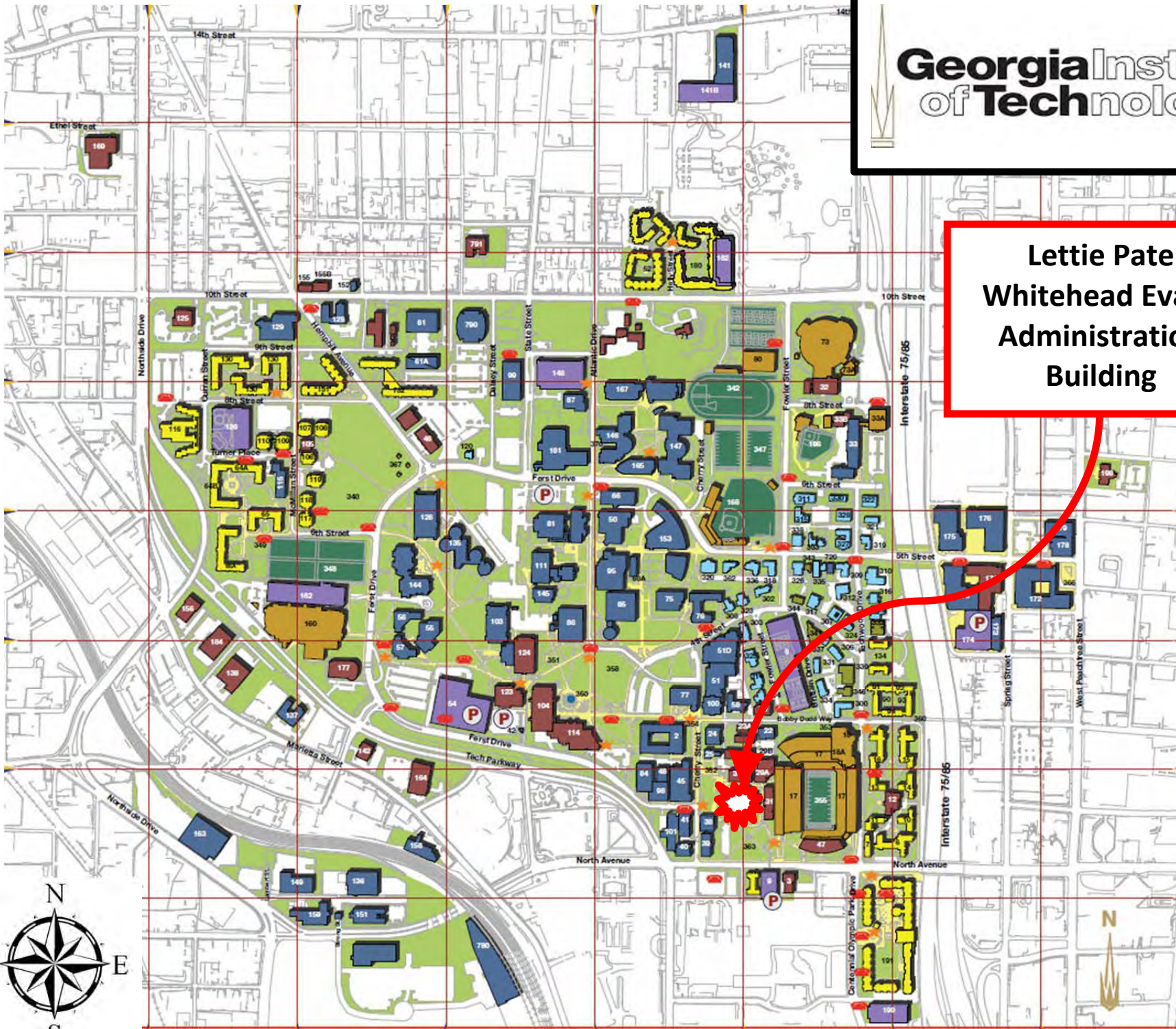
Number of firms that applied for this commission: 14

Recommended firms in rank order:

- 1)
- 2)
- 3)

**Georgia Institute
of Technology**

**Lettie Pate
Whitehead Evans
Administration
Building**



14. Demolition of Building, 182 – 184 Edgewood Avenue, Georgia State University

Recommended: That the Board declare Building 31, the Sculpture Building, on the campus of Georgia State University (“GSU”), to be no longer advantageously useful to GSU or other units of the University System of Georgia and authorize demolition and removal of this building.

Recommended further: That the Board request the Governor to issue an Executive Order authorizing the demolition and removal of this building from the campus of GSU.

Recommended further: That demolition and removal of this building be subject to conducting a hazardous materials survey and assessment to identify the presence of asbestos-containing materials or other hazardous materials in the building and completion of any associated abatement, management, and/or disposal measures prior to or during demolition to ensure compliance with environmental regulations.

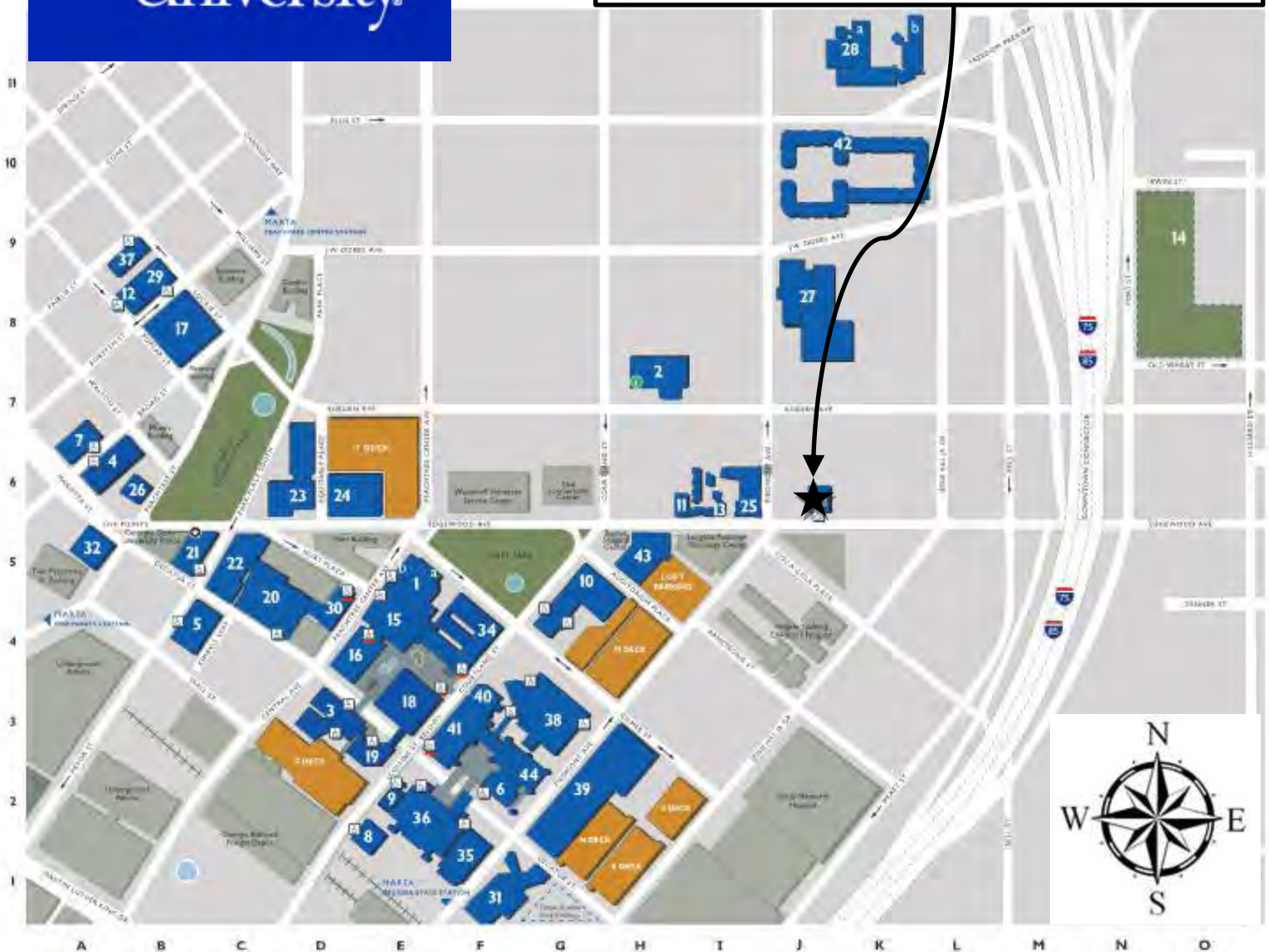
Recommended further: That demolition and removal of this building be subject to adequate mitigation of all adverse environmental impacts.

Understandings: The 11,758 square foot building, constructed in 1934, is a two-story brick building in fair condition. The GSU master plan identified this building for demolition and the real property as a future site for student housing.

As required by the Georgia Environmental Policy Act and the appropriate State Stewardship review, the Georgia Historic Preservation Division has reviewed the proposed demolition project and determined that mitigation is required. GSU will comply with the proposed mitigation requirements.



182 – 184 Edgewood Avenue



BUILDINGS OCCUPIED BY GEORGIA STATE
 GEORGIA STATE PARKING
 STREET LEVEL ACCESSIBLE ENTRANCE
 STREET LEVEL ACCESSIBLE ENTRANCE (ON COLLINS STREET BELOW COURTLAND)
 INFORMATION & WELCOME CENTER

- | | | | |
|--|--|---|---------------------------------------|
| 1 ARTS & HUMANITIES (ARTS) E5
1a Florence Knight Hall (H5)
1b Emory G. Welch Gallery | 11 148 EDGEWOOD (148EDG) I6 | 23 25 PARK PLACE (25PP) D6 | 33 SCULPTURE STUDIO (SCULP) J6 |
| 2 100 AUBURN AVENUE (100AUB) H7 | 12 HASS-HOWELL BUILDING (HASS) B8 | 24 25 PARK PLACE ANNEX D6 | 34 SPARKS HALL (SPARKS) F4 |
| 3 CLASSROOM SOUTH (ICLSO) D3
J. MACK ROBINSON | 13 INTEREST HOUSING (INTHOUS) I6 | 25 PATTON HALL (PATTON) I6 | 35 SPORTS ANNEX (SPTANX) F1 |
| 4 COLLEGE OF BUSINESS (RCB) A6 | 14 315 IRWIN STREET - RECREATIONAL FIELDS (315IRWN) O9 | 26 34 PEACHTREE ST. BUILDING (34PTRE) B6 | 36 SPORTS ARENA (ARENA) E2 |
| 5 COLLEGE OF EDUCATION (COE) B4 | 15 KELL HALL (KELL) E4 | 27 75 PIEDMONT (75PIED) J8 | 37 STANDARD BUILDING (STAND) B9 |
| 6 COLLEGE OF LAW (LAW) F2
BENNETT A. BROWN | 16 LANGDALE HALL (LANGDL) D4
MILLEN M. ADERHOLD | 28 PIEDMONT NORTH K11
18a Piedmont North Building A (PIEDNA)
28b Piedmont North Building B (PIEDNB) | 38 STUDENT CENTER (STUCTR) G3 |
| 7 COMMERCE BUILDING (BBCOM) A7 | 17 LEARNING CENTER (ADHOLD) B8 | 29 RIALTO CENTER FOR THE ARTS (RIALTO) B9 | 39 STUDENT RECREATION CENTER (REC) G2 |
| 8 COURTLAND BUILDING (COURTB) E2 | 18 LIBRARY NORTH (LIBNO) E3 | 30 SCIENCE ANNEX (SCIANNX) D4
PARKER H. PETIT | 40 UNIVERSITY BOOKSTORE (BOOK) F3 |
| 9 COURTLAND NORTH (COURTN) E2 | 19 LIBRARY SOUTH (LIBSO) E2 | 31 SCIENCE CENTER (PETIT) F1
ANDREW PETIT | 41 UNIVERSITY CENTER (UCTR) F3 |
| 10 DAHLBERG HALL (DBERG) G5 | 20 NATURAL SCIENCE CENTER (NSC) C4 | 32 SCHOOL OF POLICY STUDIES (AYSPS) A5 | 42 UNIVERSITY COMMONS (COMMON) K10 |
| | 21 ONE PARK PLACE (1PP) B5 | | 43 UNIVERSITY LOFTS (LOFTS) H5 |
| | 22 10 PARK PLACE (10PP) C5 | | 44 URBAN LIFE BUILDING (URBAN) G2 |

15. Demolition of Building, 92 Piedmont Avenue, NE, Georgia State University

Recommended: That the Board declare Building 89, the Friends Building, on the campus of Georgia State University (“GSU”), Atlanta, Georgia, to be no longer advantageously useful to GSU or other units of the University System of Georgia and authorize demolition and removal of this building.

Recommended further: That the Board request the Governor to issue an Executive Order authorizing the demolition and removal of this building from the campus of GSU.

Recommended further: That demolition and removal of this building be subject to conducting a hazardous materials survey and assessment to identify the presence of asbestos-containing materials or other hazardous materials in the building and completion of any associated abatement, management, and/or disposal measures prior to or during demolition to ensure compliance with environmental regulations.

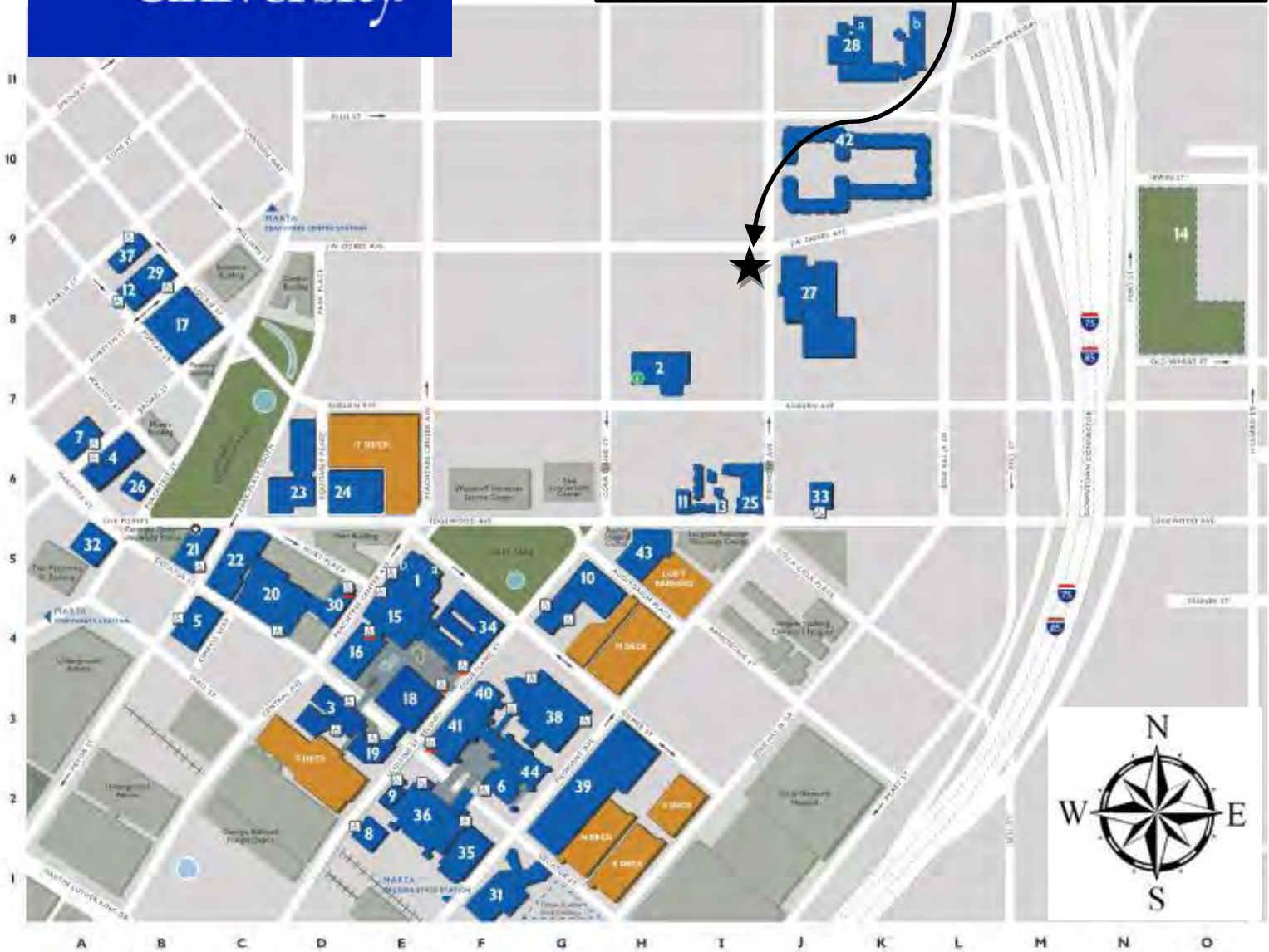
Recommended further: That demolition and removal of this building be subject to adequate mitigation of all adverse environmental impacts.

Understandings: The 6,512 square foot building, constructed in 1968, is a two-story brick building in fair condition. The GSU master plan identified this building for demolition and the real property as a future site for student housing.

As required by the Georgia Environmental Policy Act and the appropriate State Stewardship review, the Georgia Historic Preservation Division has reviewed the proposed demolition project and determined that mitigation is required. GSU will comply with the proposed mitigation requirements.



92 Piedmont Avenue



- BUILDINGS OCCUPIED BY GEORGIA STATE
- GEORGIA STATE PARKING
- STREET LEVEL ACCESSIBLE ENTRANCE
- STREET LEVEL ACCESSIBLE ENTRANCE (ON COLLINS STREET BELOW COURTLAND)
- INFORMATION & WELCOME CENTER

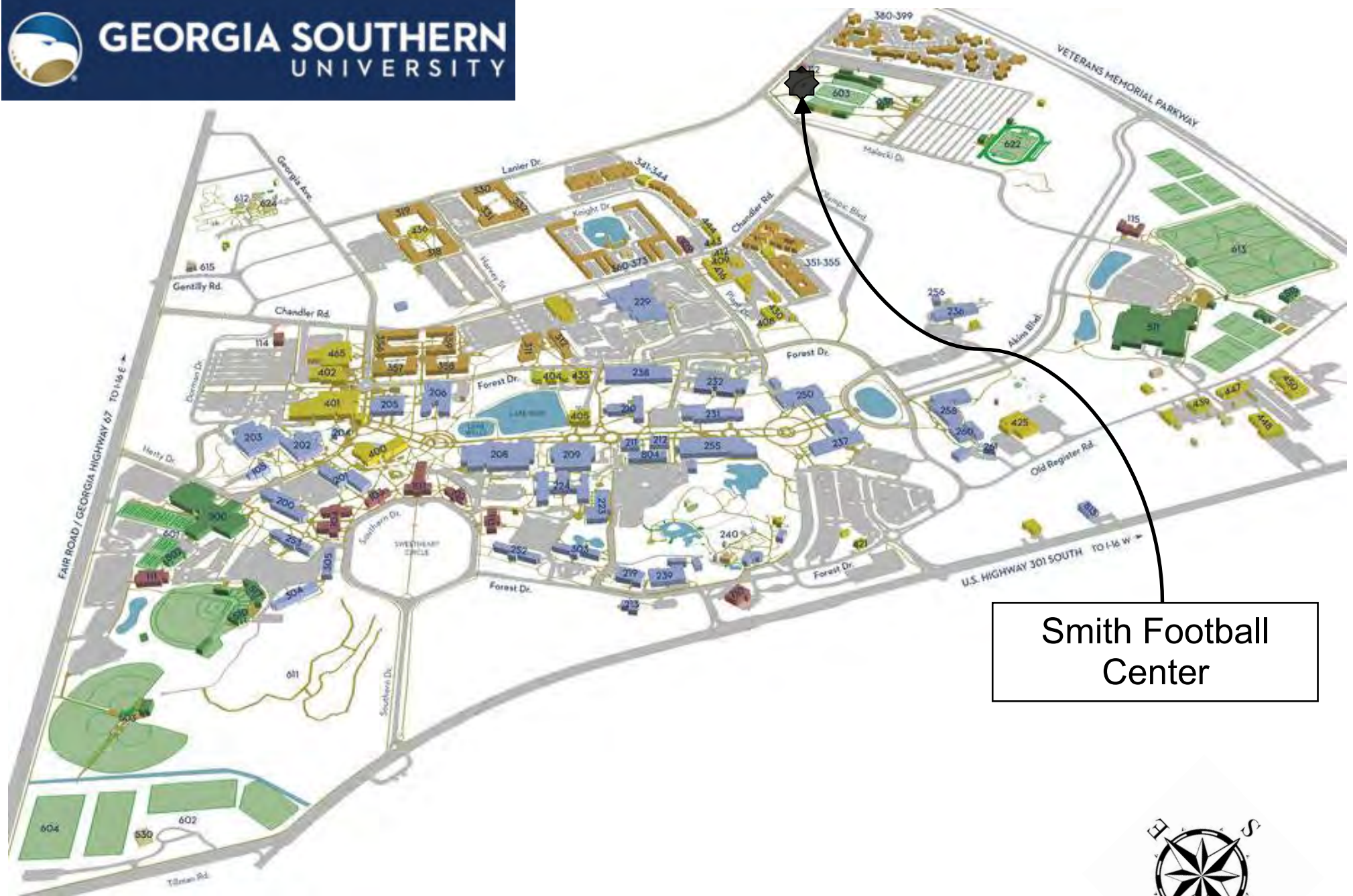
- | | | | |
|--|--|---|---------------------------------------|
| 1 ARTS & HUMANITIES (ARTS) E5
1a Florence Knight Hall (H5)
1b Emory G. Welch Gallery | 11 148 EDGEWOOD (148EDG) I6 | 23 25 PARK PLACE (25PP) D6 | 33 SCULPTURE STUDIO (SCULP) J6 |
| 2 100 AUBURN AVENUE (100AUB) H7 | 12 HASS-HOWELL BUILDING (HASS) B8 | 24 25 PARK PLACE ANNEX D6 | 34 SPARKS HALL (SPARKS) #4 |
| 3 CLASSROOM SOUTH (ICLSO) D3
J. MACK ROBINSON | 13 INTEREST HOUSING (INTHOUS) I6 | 25 PATTON HALL (PATTON) I6 | 35 SPORTS ANNEX (SPTANX) F1 |
| 4 COLLEGE OF BUSINESS (RCB) A6 | 14 315 IRWIN STREET - RECREATIONAL FIELDS (315IRWN) O9 | 26 34 PEACHTREE ST. BUILDING (34PTRE) B6 | 36 SPORTS ARENA (ARENA) E2 |
| 5 COLLEGE OF EDUCATION (COE) B4 | 15 KELL HALL (KELL) E4 | 27 75 PIEDMONT (75PIED) J8 | 37 STANDARD BUILDING (STAND) B9 |
| 6 COLLEGE OF LAW (LAW) F2
BENNETT A. BROWN | 16 LANGDALE HALL (LANGDL) D4
MILLEN M. ADERHOLD | 28 PIEDMONT NORTH K11
18a Piedmont North Building A (PIEDNA)
28b Piedmont North Building B (PIEDNB) | 38 STUDENT CENTER (STUCTR) G3 |
| 7 COMMERCE BUILDING (BBCOM) A7 | 17 LEARNING CENTER (ADHOLD) B8 | 29 RIALTO CENTER FOR THE ARTS (RIALTO) B9
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| 8 COURTLAND BUILDING (COURTB) E2 | 18 LIBRARY NORTH (LIBNO) E3 | 30 SCIENCE ANNEX (SCIANNX) D4 | 40 UNIVERSITY BOOKSTORE (BOOK) #3 |
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ANDREW PETTIT | 41 UNIVERSITY CENTER (UCTR) F3 |
| 10 DAHLBERG HALL (DBERG) G5 | 20 NATURAL SCIENCE CENTER (NSC) C4 | 32 SCHOOL OF POLICY STUDIES (AYSPS) A5 | 42 UNIVERSITY COMMONS (COMMON) K10 |
| | 21 ONE PARK PLACE (1PP) B5 | | 43 UNIVERSITY LOFTS (LOFTS) H5 |
| | 22 10 PARK PLACE (10PP) C5 | | 44 URBAN LIFE BUILDING (URBAN) G2 |

16. Naming of Ted S. Smith Family Football Operations Center, Georgia Southern University

Recommended: That the Board approve the naming of the Football Operations Center at Georgia Southern University (“GSOU”) the “Ted S. Smith Family Football Operations Center” in recognition of Ted and Joni Smith.

Understandings: President Brooks A. Keel confirms that this naming conforms to the GSOU naming guidelines and with the Board of Regents naming policy.

Ted and Joni Smith have been loyal supporters of GSOU for many years. Mr. Smith is the current Chair of the GSOU Athletic Foundation and is also on the Georgia Southern University Foundation. Mr. Smith is the President, Chief Executive Officer and Owner of Arcilla Mining and Land Co., in McIntyre, Georgia.



Smith Football
Center



AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

September 9, 2014

Agenda Item	Page No.
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APPROVAL ITEMS

1. Proposed Section Realignments to *The Policy Manual*, Section 9.8.5:
 - a) Proposed Revision to *The Policy Manual*, Section 9.8.5: PPV Rental Agreements
 - b) Proposed Revision to *The Policy Manual*, Section 9.8.5.1 Refinancing; and
 - c) Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves1
2. Proposed Revision to *The Policy Manual*, Section 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities9

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

September 9, 2014

1. **Information Item: Proposed Section Realignments to *The Policy Manual*, Section 9.8.5:**
 - a) **Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements**
 - b) **Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and**
 - c) **Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves**

Recommended: That the Board approve the proposed addition and section realignments to *The Policy Manual*, Section 9.8.5 Lease Rental Agreement Revisions: Refinancing, effective September 10, 2014 .

Background: PPV rental agreements have evolved through the years and inconsistencies exist in many respects. Specifically, inconsistent requirements and mechanisms for the assessment and funding of major capital repairs are a growing concern. Beginning in 2005, most PPV rental agreements included a requirement for Facilities Conditions Assessments (FCAs) every five years. From inception of the PPV program, most PPVs, with the exception of academic PPVs, provided for a Repair and Replacement (R&R) reserve. R&R reserves are typically funded with a supplemental rent payment and are used to fund major capital repairs to PPV facilities. Most PPV rental agreements lack a formal mechanism for approving increases to the supplemental rent payments as extraordinary R&R needs are identified. Very few PPV rental agreements suggest the return of any balances in the R&R reserve fund to the institution at the end of the rental term. None of the PPV rental agreements specifically require the Foundation to exhaust other project-based reserve funds available for capital expenditures, such as excess bond funds in the surplus account, for major capital repairs.

This policy will help ensure the long-term sustainability of PPV projects by permitting the Vice Chancellor of Facilities, with the approval of the Chancellor, to amend rental agreements as necessary to provide for increases in supplemental rent payments on either a one-time or ongoing basis and to require the landlord to:

1. Information Item: Proposed Section Realignments to *The Policy Manual*, Section 9.8.5 (Continued):

- a) Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements
 - b) Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and
 - c) Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves
1. Fund and establish a repair and replacement reserve for capital repairs and replacements;
 2. Provide funds from the repair and replacement reserve for a Facilities Condition Assessment Report (FCAR), performed in accordance with USG procedures and guidelines;
 3. Exhaust any PPV project-based reserves or surplus accounts held by the trustee or the foundation prior to exhausting the repair and replacement reserve; and,
 4. Utilize any balances remaining in the repair and replacement reserve on necessary capital repairs and replacements prior to the termination of the rental agreement.

It is the intent of the Board of Regents that the cooperative organization, or its affiliated limited liability company, gift any remaining balances in the repair and replacement reserve to the institution upon termination of the rental agreement.

Proposed Policy Changes 9.8.5 Lease Rental Agreement Revisions: Refinancing

The **bold**, **highlighted text**, represent additions and the ~~stricken~~ texts represent deletions.

<i>Current Policy</i>	<i>Proposed Policy</i>
<p>9.8.5 Lease Rental Agreement Revisions: Refinancing</p> <p>Capital lease payments associated with the University System of Georgia (USG) Public Private Venture (PPV) program made to cooperative organizations minimally are designed to support the required cooperative organization bond payment for principal and interest in addition to other costs as determined between the parties to the agreement. The portion of the PPV capital lease payment associated with the principal and interest is established consistent with the original terms of the revenue bond payment schedule required of the cooperative organization. A cooperative</p>	<p>9.8.5 PPV Rental Agreements</p>

1. **Information Item: Proposed Section Realignments to *The Policy Manual*, Section 9.8.5 (Continued):**
- a) **Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements**
 - b) **Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and**
 - c) **Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves**

<i>Current Policy (continued)</i>	<i>Proposed Policy (continued)</i>
<p>organization may, from time to time and at its own discretion, decide to refinance the original bond, revise the bond terms, or otherwise take action to manage risk and reduce costs associated with the bond debt.</p> <p>It is the policy of the Board of Regents of the University System of Georgia that institutions shall monitor actions taken by cooperative organizations to refinance or otherwise alter the terms of the underlying bond debt. Insofar as the cooperative organization experiences a reduction in principal and interest payments, USG institutions shall ensure that they achieve a corresponding reduction in the associated capital lease payments equal to at least fifty (50) percent of the cooperative organization's savings. This reduction shall be achieved through renegotiating the rental agreement to which the USG institution and the cooperative organization are parties. USG institutions shall not renew rental agreements that have not been amended to reflect these savings. USG institutions should strive to ensure that the length of the original bond is not extended prior to agreeing to renew the underlying rental agreement; however, circumstances may arise when prudence would dictate otherwise.</p> <p>USG institutions shall use any savings recognized through the renegotiated rental agreement to benefit students and to strengthen the PPV program at that institution. An institution may benefit students through</p>	

1. **Information Item: Proposed Section Realignments to The Policy Manual, Section 9.8.5 (Continued):**

- a) **Proposed Revision to The Policy Manual, Section 9.8.5 PPV Rental Agreements**
- b) **Proposed Realignment to The Policy Manual, Section 9.8.5.1 Refinancing; and**
- c) **Proposed Addition to The Policy Manual, Section 9.8.5.2 Repair and Replacement Reserves**

<i>Current Policy (continued)</i>	<i>Proposed Policy (continued)</i>
reducing the current mandatory and/or special fees used to support the particular PPV facility, through eliminating a planned future fee increase, through improving services offered associated with the PPV facility, or through fully funding institutional PPV reserves. This list is not intended to be all-inclusive. Institutions shall notify the USG Chief Fiscal Officer of the planned use for realized savings.	
<i>9.8.5 Lease Rental Agreement Revisions: Refinancing</i>	<i>Realignment to Policy</i>
	<p><i>9.8.5.1 Lease Rental Agreement Revisions: Refinancing</i></p> <p>Capital lease payments associated with the University System of Georgia (USG) Public Private Venture (PPV) program made to cooperative organizations are designed, at a minimum, to support the required cooperative organization bond payment for principal and interest in addition to other costs as determined between the parties to the agreement. The portion of the PPV capital lease payment associated with the principal and interest is established consistent with the original terms of the revenue bond payment schedule required of the cooperative organization. A cooperative organization may, from time to time and at its own discretion, decide to refinance the original bond, revise the bond terms, or otherwise take action to manage risk and reduce costs</p>

1. **Information Item: Proposed Section Realignments to *The Policy Manual*, Section 9.8.5 (Continued):**

- a) **Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements**
- b) **Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and**
- c) **Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves**

<i>Current Policy (continued)</i>	<i>Realignment to Policy (continued)</i>
	<p>associated with the bond debt.</p> <p>It is the policy of the Board of Regents of the University System of Georgia that institutions shall monitor actions taken by cooperative organizations to refinance or otherwise alter the terms of the underlying bond debt. Insofar as the cooperative organization experiences a reduction in principal and interest payments, USG institutions shall ensure that they achieve a corresponding reduction in the associated capital lease payments equal to at least fifty (50) percent of the cooperative organization's savings. This reduction shall be achieved through renegotiating the rental agreement to which the USG institution and the cooperative organization are parties. USG institutions shall not renew rental agreements that have not been amended to reflect these savings. USG institutions should strive to ensure that the length of the original bond is not extended prior to agreeing to renew the underlying rental agreement; however, circumstances may arise when prudence would dictate otherwise.</p> <p>USG institutions shall use any savings recognized through the renegotiated rental agreement to benefit students and to strengthen the PPV program at that institution. An institution may benefit students through reducing the current mandatory and/or special fees used to support the particular PPV facility, through eliminating a planned future fee increase, through improving services offered</p>

1. **Information Item: Proposed Section Realignments to *The Policy Manual*, Section 9.8.5 (Continued):**

- a) **Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements**
- b) **Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and**
- c) **Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves**

<i>Current Policy (continued)</i>	<i>Realignment to Policy (continued)</i>
	<p>associated with the PPV facility, or through fully funding institutional PPV reserves. This list is not intended to be all-inclusive.</p> <p>Institutions shall notify the USG Chief Fiscal Officer of the planned use for realized savings.</p>
	<i>Proposed Policy Addition</i>
	<p><i>9.8.5.2 Repair and Replacement Reserves</i></p> <p>It is the policy of the Board of Regents of the University System of Georgia that rental agreements associated with the PPV program between the Board of Regents and a cooperative organization or its affiliated limited liability company contain provisions related to routine assessments of facility conditions, funding, disbursement, and disposition of repair and replacement reserves, to enhance the long-term sustainability of PPV projects through ensuring that such reserves are used for capital repairs and replacements.</p> <p>PPV rental agreements shall contain requirements that the landlord:</p> <ul style="list-style-type: none"> 1. Fund and establish a repair and replacement reserve for capital repairs and replacements; 2. Provide funds from the repair and replacement reserve for a Facilities Condition Assessment Report (FCAR) performed in accordance

1. **Information Item: Proposed Section Realignments to *The Policy Manual*, Section 9.8.5 (Continued):**

- a) **Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements**
- b) **Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and**
- c) **Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves**

<i>Current Policy (continued)</i>	<i>Proposed Policy Addition (continued)</i>
	<p>with USG procedures and guidelines;</p> <p>3. Exhaust any PPV project-based reserves or surplus accounts held by the trustee or the foundation prior to exhausting the repair and replacement reserve; and,</p> <p>4. Utilize any balances remaining in the repair and replacement reserve on necessary capital repairs and replacements prior to the termination of the rental agreement.</p> <p>It is the intent of the Board of Regents that the cooperative organization, or its affiliated limited liability company, gift any remaining balances in the repair and replacement reserve to the institution upon termination of the rental agreement.</p> <p>This policy is effective immediately upon approval for new PPV rental agreements and for all PPV renewals to the extent permitted by the existing loan agreements.</p> <p>The USG Chief Facilities Officer, with the approval of the Chancellor, shall be authorized and empowered, in the name and on behalf of the Board of Regents of the University System of Georgia, to take or cause to be taken any and all such further action as, in the judgment of such official, may be necessary, proper, convenient or</p>

1. **Information Item: Proposed Section Realignment to *The Policy Manual*, Section 9.8.5 (Continued):**
- a) **Proposed Revision to *The Policy Manual*, Section 9.8.5 PPV Rental Agreements**
 - b) **Proposed Realignment to *The Policy Manual*, Section 9.8.5.1 Refinancing; and**
 - c) **Proposed Addition to *The Policy Manual*, Section 9.8.5.2 Repair and Replacement Reserves**

<i>Current Policy (continued)</i>	<i>Proposed Policy Addition (continued)</i>
	required in connection with the execution and delivery of instruments, documents, or writings in order to carry out the intent of this policy for all PPV rental agreements.

2. **Proposed Revision to *The Policy Manual*, Section 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities**

Recommended: That the Board approve the revisions to the policy language pertaining to The Policy Manual, Section 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities.

Background: Current policy allows USG institutions to enter into tuition agreements with corporations, organizations, and other legal entities. The policy revisions are being recommended to strengthen the current policy with respect to purpose, tuition and fee charges and payment methods.

The **bold**, **highlighted text**, represent additions and the ~~stricken~~ texts represent deletions.

<i>Current Policy</i>	<i>Proposed Policy</i>
<p>7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities</p> <p>USG institutions may enter into agreements with customers, defined as corporations, organizations, agencies, or other legal entities, for the delivery of credit courses and programs. The course/program delivery shall be restricted to members of the customer group and their dependents, except upon agreement between the institution and the customer to permit nonmembers or nonemployees to enroll in courses/programs on a space-available basis.</p> <p>The amount institutions may charge for the course/program delivery shall be agreed upon between the institution and the customer, such that the total cost shall represent the reasonable and fair market value of the instruction and provided that the charges are not less than the total direct and indirect costs to the institution for the delivery of instruction and related services. Such costs may include, but are not necessarily limited to, course development, direct instruction, textbooks, consumables,</p>	<p>7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities</p> <p>USG institutions may enter into agreements with customers, defined as corporations, organizations, agencies, or other legal entities, for the delivery of credit courses and programs. These agreements serve to enhance relationships between the USG, local businesses, students and faculty by (1) allowing course delivery to be tailored to meet the needs of the customers and their employees or members, and (2) providing flexibility with respect to the location of the course delivery. By tailoring the course delivery, students receive skills that are aligned with and meet the needs of the customer (employer).</p> <p>The course/program delivery shall be restricted to employees or members of the customer group and their dependents, except upon agreement between the institution and the customer to permit non-members or non-employees to enroll in courses/programs on</p>

2. **Proposed Revision to *The Policy Manual*, Section 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities (Continued)**

<i>Current Policy (continued)</i>	<i>Proposed Policy (continued)</i>
<p>non-instructional services, hardware, software, and indirect costs such as administrative overhead, maintenance, and security.</p> <p>The charges agreed upon between the institution and the customer shall be assessed to the customer on a per seat, per student, or per agreement (flat-rate) basis.</p> <p>Institutions shall be required to report annually to the Chancellor regarding these agreements.</p>	<p>a space-available basis.</p> <p>The amount institutions may charge for the course/program delivery shall be agreed upon between the institution and the customer, such that the total cost shall represent the reasonable and fair market value of the instruction, and provided that the charges are not less than the total direct and indirect costs to the institution for the delivery of instruction and related services. Such costs may include, but are not necessarily limited to, course development, direct instruction, textbooks, consumables, non-instructional services, hardware, software, and indirect costs such as administrative overhead, maintenance, and security.</p> <p>Additionally, the amount charged must reflect all required mandatory fees to include, at a minimum, the Technology and, if in effect, the Special Institutional mandatory student fees.</p> <p>The charges agreed upon between the institution and the customer shall be assessed to the customer on a per-seat, per-student, or per-agreement (flat-rate) basis to be levied and collected in either of the following manners as applicable:</p> <p>(1) The institution may directly charge and collect all agreed upon tuition and other charges from the customer; or</p> <p>(2) The institution may directly charge and collect all agreed upon tuition</p>

2. **Proposed Revision to *The Policy Manual*, Section 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities (Continued)**

<i>Current Policy (continued)</i>	<i>Proposed Policy (continued)</i>
	<p>and other charges from a customer's participating employees in instances where the customer's internal policy requires its employees to pay tuition and all other charges directly to an institution in order for the employee to be eligible for possible future reimbursement by the customer.</p> <p>In all cases, the collection of agreed upon tuition and other charges must be in accordance with Board Policy 7.3.3 (Tuition and Fee Payment and Deferral).</p> <p>Institutions shall be required to report annually to the Chancellor regarding these agreements based on criteria from the Vice Chancellor of Fiscal Affairs.</p>

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

September 9, 2014

Agenda Item

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INFORMATION ITEMS

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| 1. | Audit Results and Internal Audit Trends | 1 |
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AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

September 9, 2014

1. Information Item: Audit Results and Internal Audit Trends

The results of System Office and institutional internal audits are intended to provide insight on emerging risks, the quality of governance, risk management, compliance, and controls, and identify trends that provide a perspective on opportunities and challenges facing the University System of Georgia. At this meeting, Chief Audit Officer and Associate Vice Chancellor John Fuchko, III will highlight the results of internal audits and consulting engagements released between April and June 2014.

AGENDA

COMMITTEE OF THE WHOLE: ECONOMIC DEVELOPMENT

September 9, 2014

Agenda Item

Page No.

INFORMATION ITEMS

1. Regent Dean Alford and Vice Chancellor Mark Lytle will make a Power Point supported presentation to the Regents to stimulate committee discussion regarding the future direction of USG economic development.

The presentation will review the appropriate and applicable portions of the previously approved Board of Regents–USG Strategic Plan and propose a path forward for future economic development initiatives at the USO and across the system.

This presentation and discussion will be for information only and no further action will be required at this time.

AGENDA

COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

September 9, 2014

Agenda Item

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DISCUSSION ITEM

1. Increasing College Access through eCore Expansion

Building upon the Board's recent approval to enhance affordability by lowering tuition for students enrolling in eCore courses, Dr. Houston Davis, Executive Vice Chancellor and Chief Academic Officer, will discuss additional efforts to expand eCore online general education offerings to any student enrolled in a USG comprehensive university, state university, or state college.

AGENDA

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS & INTERNAL AUDIT, RISK, AND COMPLIANCE

SEPTEMBER 9, 2014

Agenda Item

Page No.

APPROVAL ITEM

1. Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance)

1

Elements included in the revisions are as follows:

- a. To accentuate the overarching philosophy for Out-of-State Tuition Waivers to applicable students in University System of Georgia institutions;
- b. To streamline existing waiver categories and allowances;
- c. To clarify established procedural requirements; and
- d. To recognize the importance of balancing the needs of the institutions and the State.

AGENDA

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS & INTERNAL AUDIT, RISK, AND COMPLIANCE

September 9, 2014

1. **Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance)**

Recommended: That the Board approve the proposed revisions to Board Policy 7.3.4.1 Out-of-State Tuition Waivers, effective Fall 2015 provided, however, that the expanded eligibility for military waivers shall be effective no later than July 1, 2015. Institution presidents may, in their discretion, implement specific provisions of the revised policy prior to Fall 2015.

Recommended further: That institutions whose athletic Presidential Waivers currently exceed the allowable 1/3 athletic waiver limit as specified in the revised policy shall not be subject to the 1/3 limit until Fall 2018.

Recommended further: That institutions shall allow a currently enrolled student to continue to receive or become eligible for the waiver provided the student remains continuously enrolled and the student meets the original requirements of the waiver. Students not remaining continuously enrolled should be reevaluated for the purpose of awarding the out-of-state tuition waiver at the time they reenroll. Institutions may grant exceptions to the continuous enrollment requirement for extraordinary circumstances as determined by the institution to include an illness, injury, or family situation that prevents a student from maintaining continuous enrollment.

Background: Out-of-State Tuition Waivers are essential to provide balanced recognition of special circumstances that the diverse body of students brings to the University System of Georgia. These are formally recognized as superior skill and talent, reciprocal agreements, support of research, residency considerations, economic development, and military friendliness.

Vice Chancellor John Brown and Associate Vice Chancellor John Fuchko will provide information about the importance of maintaining and improving the Out-of-State Waiver program. The revised Out-of-State Waiver policy will go into effect for new students effective Fall 2015 Semester. If this change in policy no longer supports the awarding of an out-of-state tuition waiver to a currently enrolled student, the institution will allow the student to continue to receive the waiver provided the student remains continuously enrolled and the student continues to meet the original requirements of the waiver. Students not remaining continuously enrolled should be reevaluated for the purpose of awarding the out-of-state tuition waiver at the time they reenroll.

It is proposed that the current Board policy on Out-of-State Tuition Waivers be revised to incorporate more specificity in its articulation of the out-of-state tuition waivers and process. These revisions will result in increased guidance to the leadership of the University System of Georgia institutions, satisfy recent audit questions and concerns, and will provide additional information to outside entities.

The changes proposed to revise and improve Board Policy 7.3.4.1 Out-of-State Tuition Waivers include the following four elements:

- a. To accentuate the overarching philosophy for Out-of-State Tuition Waivers to applicable students in University System of Georgia institutions;
- b. To streamline existing waiver categories and allowances;
- c. To clarify established procedural requirements; and
- d. To recognize the importance of balancing the needs of the institutions and the State.

Current Policy 7.3.4.1 Out-of-State Tuition Waivers

7.3.4.1 Out-of-State Tuition Waivers

An institution may award out-of-state tuition differential waivers and assess in-state tuition for certain non-Georgia residents under the conditions listed below. Notwithstanding any provision in this policy, no person who is unable to show by the required evidence that they are lawfully in the United States shall be eligible for any waiver of the tuition differential (BoR Minutes, June 2010; October 2013).

Note: For the definition of residency status, see [Section 4.3 of this Policy Manual](#).

Academic Common Market

Students selected to participate in programs offered through the Academic Common Market.

International and Superior Out-of-State Students

International students and superior out-of-state students selected by the institution president or an authorized representative, provided that the number of such waivers in effect does not exceed

1. **Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance)**
(Continued)

four percent (4%) for the University of Georgia, Georgia Institute of Technology, Georgia State University, Georgia Regents University, and two percent (2%) for all other institutions of the equivalent full-time students enrolled at the institution in the fall term immediately preceding the term for which the out-of-state tuition is to be waived. The proportionate percentage of out-of-state tuition waived shall be used when determining the number of waivers in effect such that a full waiver of out-of-state tuition counts as one waiver, while a 50% waiver of out-of-state tuition counts as a .5 waiver (BoR Minutes, April 2012; October 2013).

University System Employees and Dependents

Full-time USG employees, their spouses, and their dependent children.

Medical/Dental Students and Interns

Medical and dental residents and medical and dental interns at Georgia Regents University (BoR Minutes, 1986-87, p. 340).

Full-Time School Employees

Full-time employees in the public schools of Georgia or the Technical College System of Georgia (BoR Minutes, October 2008), their spouses, and their dependent children. Teachers employed full-time on military bases in Georgia shall also qualify for this waiver (BoR Minutes, 1988-89, p. 43).

Career Consular Officials

Career consular officers, their spouses, and their dependent children who are citizens of the foreign nation that their consular office represents and who are stationed and living in Georgia under orders of their respective governments.

Military Personnel

Military personnel, their spouses, and their dependent children stationed in or assigned to Georgia and on active duty. Military personnel, their spouses, and their dependent children may continue waiver eligibility if:

1. The military sponsor is reassigned outside of Georgia, and the student(s) remain(s) continuously enrolled and the military sponsor remains on active military status;
2. The military sponsor is reassigned out-of-state and the spouse and dependent children remain in Georgia and the sponsor remains on active military duty; or,

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

3. The active military personnel and their spouse and dependent children are stationed in a state contiguous to the Georgia border and live in Georgia. (BoR Minutes, February 2009; October 2013)

Research University Graduate Students

Graduate students attending the University of Georgia, the Georgia Institute of Technology, Georgia State University, and Georgia Regents University, which shall be authorized to waive the out-of-state tuition differential for a limited number of graduate students each year, with the understanding that the number of students at each of these institutions to whom such waivers are granted, shall not exceed the number assigned below at any one point in time:

University of Georgia	80
Georgia Institute of Technology	60
Georgia State University	80
Georgia Regents University	20

Border County Residents

Students domiciled in an out-of-state county bordering Georgia, enrolling in a program offered at a location approved by the Board of Regents, and for which the offering institution has been granted permission to award Border County waivers (BoR Minutes, October 2008).

Georgia National Guard and U.S. Military Reservists

Active members of the Georgia National Guard, stationed or assigned to Georgia or active members of a unit of the U.S. Military Reserves based in Georgia, and their spouses and their dependent children (BoR Minutes, October 2008).

Students Enrolled in USG Institutions as Part of Competitive Economic Development Projects

Students who are certified by the Commissioner of the Georgia Department of Economic Development as being part of a competitive economic development project.

Students in Georgia-Based Corporations

Students who are employees of Georgia-based corporations or organizations that have contracted with the Board of Regents through USG institutions to provide out-of-state tuition differential waivers.

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

Students in ICAPP® Advantage Programs

Any student participating in an ICAPP® Advantage program.

International and Domestic Exchange Programs

Any student who enrolls in a USG institution as a participant in an international or domestic direct exchange program that provides reciprocal benefits to USG students (BoR Minutes, October 2008).

Economic Advantage

As of the first day of classes for the term, an economic advantage waiver may be granted to a U.S. citizen or U.S. legal permanent resident who is a dependent or independent student and can provide clear evidence that the student or the student's parent, spouse, or United States court-appointed legal guardian has relocated to the State of Georgia to accept full-time, self-sustaining employment and has established domicile in the State of Georgia. Relocation to the state must be for reasons other than enrolling in an institution of higher education. For U.S. citizens or U.S. legal permanent residents, this waiver will expire twelve (12) months from the date the waiver was granted.

As of the first day of classes for the term, an economic advantage waiver may be granted to an independent non-citizen possessing a valid employment-related visa status who can provide clear evidence of having relocated to the State of Georgia to accept full-time, self-sustaining employment. Relocation to the state must be for employment reasons and not for the purpose of enrolling in an institution of higher education. These individuals would be required to show clear evidence of having taken legally permissible steps toward establishing legal permanent residence in the United States and the establishment of legal domicile in the State of Georgia. Independent non-citizen students may continue to receive this waiver as long as they maintain a valid employment-related visa status and can demonstrate continued efforts to establish U.S. legal permanent residence and legal domicile in the State of Georgia.

A dependent non-citizen student who can provide clear evidence that the student's parent, spouse, or United States court-appointed legal guardian possesses a valid employment-related visa status and can provide clear evidence of having relocated to the State of Georgia to accept full-time, self-sustaining employment is also eligible to receive this waiver. Relocation to the state must be for employment reasons and not for the purpose of enrolling in an institution of higher education. These individuals must be able to show clear evidence of having taken legally

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

permissible steps toward establishing legal permanent residence in the United States and the establishment of legal domicile in the State of Georgia.

Non-citizen students currently receiving a waiver who are dependents of a parent, spouse, or United States court-appointed legal guardian possessing a valid employment-related visa status may continue to receive this waiver as long as they can demonstrate that their parent, spouse, or United States court-appointed legal guardian is maintaining full-time, self-sustaining employment in Georgia and is continuing efforts to pursue an adjustment of status to U.S. legal permanent resident and the establishment of legal domicile in the State of Georgia (BoR Minutes, amended October 2008.)

Recently Separated Military Service Personnel

Members of a uniformed military service of the United States who, within twelve (12) months of separation from such service, enroll in an academic program and demonstrate an intent to become domiciled in Georgia. This waiver may also be granted to their spouses and dependent children. (BoR Minutes, June 2004; October 2008; October 2013).

Non-Resident Students

As of the first day of classes for the term, a non-resident student can be considered for this waiver under the following conditions:

1. Students under 24.

- If the parent, or United States court-appointed legal guardian has maintained domicile in Georgia for at least twelve (12) consecutive months and the student can provide clear and legal evidence showing the relationship to the parent or United States court-appointed legal guardian has existed for at least twelve (12) consecutive months immediately preceding the first day of classes for the term. Under Georgia code, legal guardianship must be established prior to the student's 18th birthday (BoR Minutes, October 2008, title amended February 2010); or
- If the student can provide clear and legal evidence showing a familial relationship to the spouse and the spouse has maintained domicile in Georgia for at least twelve (12) consecutive months immediately preceding the first day of classes for the term (BoR Minutes, February 2010).

2. Students 24 and Older.

- If the student can provide clear and legal evidence showing a familial relationship to the spouse and the spouse has maintained domicile in Georgia for at least

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

twelve (12) consecutive months immediately preceding the first day of classes for the term. This waiver can remain in effect as long as the student remains continuously enrolled (BoR Minutes, October 2008, title amended February 2010).

This waiver can remain in effect as long as the student remains continuously enrolled (BoR Minutes, October 2008).

If the parent, spouse, or United States court-appointed legal guardian of a continuously enrolled non-resident student establishes domicile in another state after having maintained domicile in the State of Georgia for the required period, the non-resident student may continue to receive this waiver as long as the student remains continuously enrolled in a public postsecondary educational institution in the state, regardless of the domicile of the parent, spouse or United States court-appointed legal guardian (BoR Minutes, June 2006, amended October 2008).

Vocational Rehabilitation Waiver

Students enrolled in a USG institution based on a referral by the Vocational Rehabilitation Program of the Georgia Department of Labor (BoR Minutes, October 2008).

Proposed Policy 7.3.4.1 Out-of-State Tuition Waivers

7.3.4.1 Out-of-State Tuition Waivers

An institution may award out-of-state tuition differential waivers and assess in-state tuition for certain non-Georgia residents under the conditions listed below. Notwithstanding any provision in this policy, no person who is unable to show by the required evidence that they are lawfully in the United States shall be eligible for any waiver of tuition differential (BoR Minutes, June 2010; October 2013). **Institutions shall comply with the procedures governing the award of out-of-state tuition waivers as established by the Executive Vice Chancellor for Academic Affairs/Chief Academic Officer.** Note: For the definition of residency status, see [Section 4.3 of this Policy Manual](#).

Presidential Waivers ~~International and Superior Out-of-State Students~~

~~International and superior~~ Out-of-state students selected by the institution president or an authorized representative, provided that the number of such waivers in effect does not exceed four percent (4%) for the University of Georgia, Georgia Institute of Technology, Georgia State University, **and** Georgia Regents University, and two percent (2%) for all other institutions of the

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

equivalent full-time students enrolled at the institution in the fall term immediately preceding the term for which the out-of-state tuition is to be waived. **Institutions awarding presidential waivers in the spring term semester may use either the fall term one year prior or the fall term immediately prior when calculating the number of allowable waivers.** The proportionate percentage of out-of-state tuition waived shall be used when determining the number of waivers in effect such that a full waiver of out-of-state tuition counts as one waiver, while a 50% waiver of out-of-state tuition counts as a **0.5** waiver (BoR Minutes, April 2012; October 2013).

Institution presidents may award Presidential Waivers at their discretion to students within the following categories:

- 1. Academic: Students who have demonstrated the potential to excel within a particular program of study offered by the institution as evidenced by scoring within the top half of students matriculating at the institution or the top half of students matriculating within the particular program of study to which the student has applied. Institutions shall determine the top half using the academic criteria (e.g., Freshman Index, standardized test scores, GPA, artistic ability) applicable either for general admission to the institution or for the particular program of study to which the student has applied.**
- 2. Athletic: Students selected to participate in the institution's intercollegiate athletics program and who have demonstrated the potential to succeed within a particular program of study offered by the institution. The percentage of waivers offered within the Athletic category shall not exceed one-third (1/3) of the total number of Presidential Waivers which the institution is eligible to offer, i.e., 4% or 2%.**
- 3. International: Non-citizen students who are not otherwise ineligible for a tuition differential waiver under this policy and who have demonstrated the potential to succeed within a particular program of study offered by the institution.**

Institution presidents shall define institution-specific criteria and procedures for the awarding of and maintaining eligibility for Presidential Waivers and shall submit the institution-specific criteria and procedures for approval to the Chief Academic Officer no later than June 30 prior to the semester in which those criteria and procedures shall take effect. Extraordinary circumstances may arise justifying award of a Presidential Waiver under criteria not specified in this Policy but consistent with the Policy intent and in

1. **Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)**

support of the institution's mission. Presidents may offer an Academic Presidential Waiver in these circumstances but must first seek approval, on a one-time or standing basis, from the Chief Academic Officer. A student may be eligible under one or more Presidential Waiver categories but shall only be granted a waiver under one specific category and will only be counted within the category assigned by the institution. Institutions shall maintain evidence of said approval. Institutions shall maintain adequate documentation of waiver awards to validate that waiver recipients met the institutional criteria and complied with Board of Regents Policy.

Students receiving a Presidential Waiver must achieve a specified level of academic performance to maintain eligibility for the Presidential Waiver. Students receiving an academic or international Presidential Waiver must maintain a 2.5 GPA calculated on a cumulative basis at the conclusion of each academic year as specified in the respective institution's approved procedures and using the same GPA method used to calculate Satisfactory Academic Progress (SAP). Students receiving an athletic Presidential Waiver must maintain SAP.

Failure to maintain the specified level of academic performance at the conclusion of the respective academic year shall result in the student being placed in a two-semester probationary period for waiver purposes. The student shall be eligible to maintain a waiver during this probationary period but shall be ineligible for the waiver if the student is not able to achieve the specified level of academic performance for the student's specific Presidential Waiver sub-category. The student is eligible to re-gain the waiver, subject to the institution's discretion and consistent with this Policy, should the student achieve the specified level of academic performance for the student's specific Presidential Waiver sub-category.

Border County Residents

Students domiciled in an out-of-state county bordering Georgia, enrolling in a program offered at a location approved by the Board of Regents, and for which the offering institution has been granted permission to award Border County waivers (BoR Minutes, October 2008).

Economic Development

1. Students who are certified by the Commissioner of the Georgia Department of Economic Development as being part of a competitive economic development project.

1. **Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)**

2. As of the first day of classes for the term, an Economic Advantage Waiver may be granted under the following conditions:

U.S. Citizens, Permanent Residents, and Other Eligible Non-Citizens

A. Dependent Students

Dependent students providing clear and convincing evidence that the student's parent or U.S. court-appointed legal guardian relocated to the state of Georgia to accept full-time, self-sustaining employment. The relocation must be for reasons other than enrolling in an institution of higher education and appropriate steps to establish domicile in the state must be taken. The employment upon which the relocation was based must be held at the time the waiver is awarded.

B. Independent Students

Independent students providing clear and convincing evidence that they, or their spouse, relocated to the state of Georgia to accept full-time, self-sustaining employment. The relocation to the state must be for reasons other than enrolling in an institution of higher education and appropriate steps to establish domicile in the state must be taken. The employment upon which the relocation was based must be held at the time the waiver is awarded.

C. U.S. refugees, asylees, and other eligible noncitizens as defined by the federal Title IV regulations may be extended the same consideration for the economic advantage waiver as citizens and lawful permanent residents of the United States.

Waiver eligibility for the above qualifying students expires twelve (12) months from the date the waiver is awarded.

Non-Citizens

A. Dependent Students

Non-citizen dependent students providing clear and convincing evidence that the student's parent or U.S. court-appointed legal guardian relocated to the state of Georgia to accept full-time, self-sustaining employment and entered the state in a valid, employment-authorized status. The relocation must be for reasons other than enrolling in an institution of higher education and appropriate steps to establish

1. **Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)**

domicile in the state must be taken. The employment upon which the relocation was based must be held at the time the waiver is awarded. Additionally, the non-citizen dependent student must provide clear evidence that the parent, or U.S. court-appointed legal guardian, is taking legally permissible steps to obtain lawful permanent resident status in the United States.

B. Independent Students

Non-citizen independent students must provide clear and convincing evidence that they, or their spouse, relocated to the state of Georgia to accept full-time, self-sustaining employment and entered the state in a valid, employment authorized status. The relocation must be for reasons other than enrolling in an institution of higher education and appropriate steps to establish domicile in the state must be taken. The employment upon which the relocation was based must be held at the time the waiver is awarded. Additionally, non-citizen independent students must provide clear evidence that they, or their spouse, are taking legally permissible steps to obtain lawful permanent resident status in the United States.

Waiver eligibility for the above qualifying students may continue provided full-time, self-sustaining employment in Georgia and the employment-authorized status are maintained. Furthermore, there must be continued evidence of Georgia domicile and efforts to pursue an adjustment to United States lawful permanent resident status.

3. Students who are employees of Georgia-based corporations or organizations that have contracted with the Board of Regents through USG institutions to provide out-of-state tuition differential waivers.
4. Students enrolled in a USG institution based on a referral by the Vocational Rehabilitation Program of the Georgia Department of Labor (BoR Minutes, October 2008).
5. Career consular officers, their spouses, and their dependent children who are citizens of the foreign nation that their consular office represents and who are stationed and living in Georgia under orders of their respective governments.
6. ~~Any student participating in an ICAPP® Advantage program.~~

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

Employee

1. Full-time USG employees, their spouses, and their dependent children.
2. Full-time employees in the public schools of Georgia or the Technical College System of Georgia (BoR Minutes, October 2008), their spouses, and their dependent children.
3. Teachers employed full-time on military bases in Georgia **also** shall **also** qualify for this waiver (BoR Minutes, 1988-89, p. 43).

Military

1. Military personnel, their spouses, and their dependent children stationed in or assigned to Georgia and on active duty. Military personnel, their spouses, and their dependent children may continue waiver eligibility if:
 - The military sponsor is reassigned outside of Georgia, and the student(s) remain(s) continuously enrolled and the military sponsor remains on active military status;
 - The military sponsor is reassigned out-of-state and the spouse and dependent children remain in Georgia and the sponsor remains on active military duty; or,
 - The active military personnel and their spouse and dependent children are stationed in a state contiguous to the Georgia border and ~~live~~ **reside** in Georgia. (BoR Minutes, February 2009; October 2013)
2. Active members of the Georgia National Guard, stationed or assigned to Georgia or active members of a unit of the U.S. Military Reserves based in Georgia, and their spouses and their dependent children (BoR Minutes, October 2008).
3. Members of a uniformed military service of the United States who, within **thirty-six (36)** ~~twelve (12)~~ months of separation from such service, enroll in an academic program and demonstrate **an** intent to become domiciled in Georgia. This waiver may also be granted to their spouses and dependent children. (BoR Minutes, June 2004; October 2008; October 2013).

1. Approval of Revision to The Policy Manual, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

Reciprocal

1. Students selected to participate in programs offered through the Academic Common Market.
2. Any student who enrolls in a USG institution as a participant in an international or domestic direct exchange program that provides reciprocal benefits to USG students (BoR Minutes, October 2008)
3. Any student who enrolls in a USG study-abroad program to include programs outside the State of Georgia but within the United States and study abroad programs outside the United States. Tuition and fees charged study abroad students shall be consistent with the procedures established in the USG Business Procedures Manual and as determined by the institution president.

Research and Comprehensive University Graduate Students

1. Graduate students attending a Research or Comprehensive institution and as determined by the respective institution's approved procedures. The number of students currently receiving waivers under this category shall not exceed the number assigned below: ~~the University of Georgia, the Georgia Institute of Technology, Georgia State University, and Georgia Regents University, which shall be authorized to waive the out-of-state tuition differential for a limited number of graduate students each year, with the understanding that the number of students at each of these institutions to whom such waivers are granted, shall not exceed the number assigned below at any one point in time:~~

University of Georgia	80 160
Georgia Institute of Technology	60 140
Georgia State University	80 140
Georgia Regents University	20 40
Georgia Southern University	20
Kennesaw State University	20
University of West Georgia	20
Valdosta State University	20

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

2. Medical and dental residents and medical and dental interns at Georgia Regents University.

Non-Resident Students

As of the first day of classes for the term, a non-resident student can be considered for this waiver under the following conditions:

1. **Students under 24.**
 - If the parent, or United States court-appointed, legal guardian has maintained domicile in Georgia for at least twelve (12) consecutive months and the student can provide clear and legal evidence showing the relationship to the parent or United States court-appointed, legal guardian has existed for at least twelve (12) consecutive months immediately preceding the first day of classes for the term. Under Georgia code, legal guardianship must be established prior to the student's 18th birthday (BoR Minutes, October 2008, title amended February 2010); or
 - If the student can provide clear and legal evidence showing a familial relationship to the spouse and the spouse has maintained domicile in Georgia for at least twelve (12) consecutive months immediately preceding the first day of classes for the term (BoR Minutes, February 2010).
2. **Students 24 and Older.**
 - If the student can provide clear and legal evidence showing a familial relationship to the spouse and the spouse has maintained domicile in Georgia for at least twelve (12) consecutive months immediately preceding the first day of classes for the term. This waiver can remain in effect as long as the student remains continuously enrolled (BoR Minutes, October 2008, title amended February 2010).

This waiver can remain in effect as long as the student remains continuously enrolled (BoR Minutes, October 2008).

If the parent, spouse, or United States court-appointed, legal guardian of a continuously enrolled non-resident student establishes domicile in another state after having maintained domicile in the State of Georgia for the required period, the non-resident student may continue to receive this waiver as long as the student remains continuously enrolled in a public post-secondary

1. Approval of Revision to *The Policy Manual*, Section 7.3.4.1 Out-of-State Tuition Waivers (Joint Meeting with Committee on Internal Audit, Risk, and Compliance) (Continued)

educational institution in the state, regardless of the domicile of the parent, spouse or United States court-appointed, legal guardian (BoR Minutes, June 2006, amended October 2008).

AGENDA

COMMITTEE OF THE WHOLE: STRATEGIC PLANNING

September 9, 2014

Agenda Item

INFORMATION ITEM

1. Update on Strategic Plan for 2013-2018

Houston Davis and Shelley Nickel will provide a brief update to the board of activities and accomplishments related to the USG-BOR Strategic Plan for 2013-2018.