

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA University of North Georgia Dahlonega, Georgia

BOARD OF REGENTS MEETING AGENDA Tuesday, April 15, 2014

Approximate Times	<u>Tab</u>	Agenda Item	<u>Presenter</u>
10:15 AM LTC, Rm. 163	1	Internal Audit, Risk and Compliance and Finance & Business Operations - Orientation	Regent E. Scott Smith Regent T. Rogers Wade
11:15 AM	2	Graduate Medical Education	Regent C. Thomas Hopkins
LTC, Rm. 163 12:00 PM Banquet Hall	3	Lunch	Chair Philip Wilheit
1:30 PM LTC, Special Collections Room - Room 362	4	Executive & Compensation Committee Meeting	Chair Philip Wilheit
2:00 PM Library Technology Center LTC, Rm. 356	5	Call to Order	Chair Philip Wilheit
	6	Invocation/Pledge of Allegiance	Regent Dink NeSmith
	7	Safety Briefing	Chief Justin Gaines, UNG
	8	Approval of March 18th/19th Minutes	Chair Philip Wilheit
	9	Recognition of Guests	Chair Philip Wilheit
2:10 PM	10	Institution Presidential Presentation: University of North Georgia	Chair Philip Wilheit President Bonita C. Jacobs
2:40 PM	11	COW: Finance & Business Operations Tuition, Fees, & Allocations	Regent T. Rogers Wade Mr. John Brown
3:30 PM LTC, Room 163 LTC, Room 163 LTC, Room 163	12 13 14	Track I Committee Meetings Academic Affairs Personnel & Benefits Organization & Law	Regent Larry Ellis Regent Don Waters Regent Richard Tucker
3:30 PM LTC, Room 356 LTC, Room 356 LTC, Room 356	15 16 17	Track II Committee Meetings Internal Audit, Risk and Compliance Real Estate & Facilities Economic Development	Regent E. Scott Smith Regent Larry Walker Regent Doreen Poitevint

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA University of North Georgia Dahlonega, Georgia

Wednesday, April 16, 2014

Approximate Times	<u>Tab</u>	Agenda Item	<u>Presenter</u>
8:15AM LTC, Rm. 163	18	Intercollegiate Athletics Committee	Regent Dink NeSmith Dr. Houston Davis
9:00 AM LTC, Room 356	19	Call to Order	Chair Philip Wilheit
	20	Invocation/Pledge	Regent Dink NeSmith
9:05 AM	21	COW: Real Estate & Facilities Capital Plan	Regent Larry Walker Jim James
9:35 AM	22	Institution Consolidation Update University of North Georgia	Chair Philip Wilheit President Bonita C. Jacobs
	23	COW: Special Consolidation Committee	Chair Philip Wilheit Dr. Houston Davis
	24	Complete College Georgia Update	Dr. Houston Davis
	25	Chancellor's Report	Chancellor Henry Huckaby
10:45 AM	26	Committee Reports: A. Executive & Compensation B. Academic Affairs C. Economic Development D. Finance & Business Operations E. Graduate Medical Education F. Internal Audit & Business Operations - Orientation G. Intercollegiate Athletics H. Internal Audit, Risk and Compliance I. Organization & Law J. Personnel & Benefits K. Real Estate & Facilities	Chair Philip Wilheit Regent Larry Ellis Regent C. Dean Alford Regent T. Rogers Wade Regent C. Thomas Hopkins Regent Kessel Stelling & Regent T. Rogers Wade Regent Dink NeSmith Regent Kessel Stelling Regent Richard Tucker Regent Don Waters Regent Larry Walker
	27	Unfinished Business	Chair Philip Wilheit
	28	New Business	Chair Philip Wilheit
	29	Petitions and Communications	Secretary Burns Newsome
LTC, Special Collections Room - Room 362	30	Executive Session	Chair Philip Wilheit
	31	Adjournment	Chair Philip Wilheit

GRADUATE MEDICAL EDUCATION COMMITTEE

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Information Item	
1. Update on GME expansion activities	1
Approval Items	
2. Approval of Funding Recommendations from GREAT	2

GRADUATE MEDICAL EDUCATION COMMITTEE

April 15, 2014

1. **Information Item:** Update on GME expansion activities

The legislature appropriated an additional \$2 million into the USG budget for FY 2015 to further ongoing efforts to create new residency programs at new teaching hospitals in Georgia. This funding adds to the \$3.275 million appropriated by the legislature in FY 2014 and gives the USG a total of approximately \$5.3 million to support GME expansion in FY 2014. Efforts in FY 2015 will focus on further development of GME programs across the state. Dr. Shelley Nuss and Mr. Ben Robinson will provide the committee with a more detailed update on recent developments as well as a report on ongoing progress with existing and potential hospital partners.

2. **Action Item:** Approval of Recommendations from the GREAT

Background: Two potential new GME partners have approached staff regarding potential support for their efforts to build new GME programs. These hospitals include Tanner Health System, located in Carrolton and Redmond Regional, located in Rome. Review of the service volumes, budgets and other relevant documents from both of these hospitals suggests they are well positioned to provide GME in Georgia.

Thus, at this time the GREAT makes the following recommendations for funding GME programs at these hospitals.

Specific recommendations are as follows

- Tanner Health System Provide \$400,000 to support development of GME programs in internal medicine and psychiatry.
- Redmond Regional provide \$400,000 to support development of GME programs in internal medicine and transitional year.

EXECUTIVE & COMPENSATION COMMITTEE

April 15, 2014

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EXECUTIVE SESSION

1. Personnel Matters & Presidential Searches

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1. Executive Session: Personnel Matters & Presidential Searches

The Committee will discuss personnel matters, as well as presidential searches. Materials will be distributed in Executive Session.

COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS

Agei	nda Item	Page No.			
APPROVAL ITEMS					
1.	Fiscal Year 2014 Amended Budget	1			
2.	Fiscal Year 2015 Tuition	2			
3.	Approval to Revise <i>Policy Manual</i> , Section 7.3.1.1, Definitions, Remove <i>Policy Manual</i> , Section 7.3.1.2, The Guaranteed Tuition Plan, and Remove <i>Policy Manual</i> , Section 7.3.1.3, Continuing Tuition Rate	5			
4.	Fiscal Year 2015 Mandatory and Elective Fees	10			
5.	Fiscal Year 2015 Budget Allocations	14			
6.	Fiscal Year 2015 Salary and Wage Administration Policy	18			

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

April 15, 2014

This item to be sent under separate cover

(no later than April 14, 2014)

COMMITTEE ON ACADEMIC AFFAIRS

Agenda Item Pag	<u>e No.</u>
ACTION ITEMS I. Academic Programs	
New Program Requests:	
 Establishment of a Bachelor of Science with a major in Biological Science South Georgia State College 	es, 2
2. Establishment of a Bachelor of Science in Management, Bainbridge State College	4
Program Termination Requests:	
3. Request to Terminate Five Degree programs, Columbus State University	6
4. Request to Terminate Two Degree programs, University of Georgia	7
II. Named/Endowed Faculty Positions:	
 5. Establishment of Named Faculty Positions a. Establishment of the David H. Hovey Faculty Fellowship, University of West Georgia b. Redesignation of the P. L., J. Luther, Ada Warren Professorship P. L., J. Luther, Ada Warren Endowed Chair, Georgia Regents University, Georgia Regents University c. Establishment of the Georgia Athletic Association Professorship in Family and Consumer Sciences II, University of Georgia 	8 to the 9
6. Named Faculty Position Appointments	11
INFORMATION ITEMSVeterans Participation Rate Update	
STANDING FOCAL AREAS	

- Complete College Georgia (Key indicator reports in appendix)
- Academic Program Inventory and Productivity
- New Instructional Delivery Models

1. <u>Establishment of a Bachelor of Science with a major in Biological Sciences, South</u> Georgia State College

Recommendation: That the Board approve the request of President Virginia M. Carson that South Georgia State College ("SGSC") be authorized to establish a Bachelor of Science with a major in Biological Sciences, effective April 16, 2014.

<u>Program Summary:</u> The offering of the Bachelor of Science in Biological Sciences is intended to offer SGSC students opportunities to engage in learning experiences related to the unique ecological sites in the region and to explore careers in ecotourism, natural resources management and ecological studies. The proposed program is intended to provide a pathway for students seeking employment upon earning their degree, students interested in advancing their studies through graduate work, and those seeking to fulfill course requirements for entry into the health professions such as medicine, dentistry, pharmacy and other health-related post-baccalaureate programs. SGSC seeks to link academic instruction with experiential opportunities within the community through field work and internships that expose students to relevant career opportunities.

SGSC presently offers one bachelor's level program, the Bachelor of Science in Nursing. The addition of the Bachelor of Science in Nursing resulted in nursing becoming the largest program at the College. The proposed program is intended to build on the Associate of Science in Biology, the fifth highest enrollment program at the College. The program is well-staffed with credentialed faculty interested in developing advanced learning opportunities for students that integrate course and field work. Offering an upper-level program would then allow local graduates of the program a pathway to the Bachelor of Science in Biological Sciences while providing currently-enrolled and future students a two-step program of studies leading to the BS.

The community requests for bachelor's degrees is frequently expressed in public forums noting that many area students attend the College and do not have the means to transfer to other colleges. The concern expressed is that these graduates remain in the community without the benefit of advanced education, thus limiting their career options and impacting regional economic development.

List of Similar Existing USG Programs and Productivity:

		Degrees Conferred					
Institution	Academic	FY	FY	FY	FY	FY	Total
	Program	2008	2009	2010	2011	2012	
Atlanta	BS wm in			0	0	0	0
Metropolitan State	Biological						
College	Sciences						
College of Coastal	BS wm in			0	0	0	0
Georgia	Biological						
	Sciences						
Georgia State	BS wm in	201	212	222	225	238	1,098
University	Biological						
2	Sciences						

Projected Enrollment:

	First	Second	Third	Fourth
	FY	FY	FY	FY
ENROLLMENT				
PROJECTIONS				
Continuing		15	18	22
Students				
Shifted from other	6	8	10	12
programs				
New to the	12	15	18	22
institution				
(includes prior				
AA graduates not				
currently enrolled)				
Total Majors	18	38	46	56

Fiscal Summary:

The institution's existing budget will cover all costs associated with the program.

Facilities Impact:

The program will be housed in the Stubbs Science building on the Douglas Campus.

Accountability:

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

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2. Establishment of a Bachelor of Science in Management, Bainbridge State College

Recommendation: That the Board approve the request of President Richard Carvajal, that Bainbridge State College ("BSC") be authorized to establish a Bachelor of Science with a major in Management, effective April 16, 2014.

Program Summary:

Current BSC programs related to business disciplines include the Associate of Arts concentration in Business Administration and the Associate of Applied Science degrees, diplomas, and technical certificates in small business management, retail management, marketing and management, and business administrative technology. Building on this successful foundation, a bachelor's degree program in management is a natural next step.

Data from the Georgia Department of Labor, as well as local employer survey and focus group results, identified a bachelor's degree in business with a major in management as the degree most appropriate for the workforce in Bainbridge State College's geographic service area. The college will transition its institutional culture toward supporting this new degree level *in partnership with* its current programs.

At this time, there are very limited traditional baccalaureate programs available to students in the Bainbridge area. Students can pursue a limited number of online degree options through various providers in the region, but students who want an affordable, traditional college experience must commute 60 miles away to Albany or more than 80 miles away to Valdosta. The Bachelor of Science in Management degree program at Bainbridge State College will prepare graduates for a broad range of leadership roles in business and other management settings. Students graduating with the BS in Management may choose to work with local, regional, and national organizations, continue studies at the master's level, or pursue entrepreneurial efforts.

The Bachelor of Science degree will be housed in the School of Arts and Sciences and administered by the Dean of Arts and Sciences. The degree will be delivered in a face-to-face format. Bainbridge State College plans to apply for candidacy with the Accreditation Council for Business Schools and Program (ACBSP) in 2016.

List of Similar Existing USG Programs and Productivity:

		Degrees Conferred					
Institution	Academic Program	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Total
Albany State U.	BS wm Management	99	75	58	77	95	404
Georgia Tech	BS wm Management	0	0	1	0	0	1

Projected Enrollment:

	First	Second	Third	Fourth
	FY	FY	FY	FY
ENROLLMENT				
PROJECTIONS				
Student Majors				
Shifted from other	20	35	45	50
programs				
New to the	10	15	20	25
institution				
(includes prior AA				
graduates not				
currently enrolled)				
Total Majors	30	45	65	75

Fiscal Summary:

This program will require a currently funded new faculty member and an additional full-time faculty in Y2 or Y3 that will be funded through reallocation of personnel funds, and library resources and supplies that are recurring in nature. While the college currently has significant library resources to support the proposed program, an initial outlay of \$7,000 for library resources is anticipated. Program funds were asked to be allocated based on budget hearings held in 2013. The reallocated funds will support the first-year cost of personnel, benefits, and library resources. In year 2 and beyond, the increase in tuition from new students will fully fund the program.

Facilities Impact:

The program will be delivered using existing space and technology infrastructure at the institution.

Accountability:

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

3. Request to Terminate Five Degree Programs, Columbus State University

Recommended: That the Board approve the request of President Timothy S. Mescon that Columbus State University ("CLSU") be authorized to terminate five degree programs, effective April 16, 2014.

<u>Abstract</u>: Columbus State University seeks to terminate five degree programs after reviewing the Degree/Discipline Productivity – Low Producing Programs report. Students seeking teacher certification preparation in English and History will be able to complete the teacher certification concentrations with the existing Bachelor of Arts with a major in English and the Bachelor of Arts with a major in History programs. The institution has confirmed that there are no students matriculating through these programs and there will be no adverse impact on students or faculty members within the programs listed below:

- Bachelor of Arts with a major in English with Teacher Certification
- Bachelor of Arts with a major in History with Teacher Certification
- Master of Science with a major in Educational/Instructional Media Design
- Graduate Certificate in Gerontology
- One-year Certificate in Data Processing

4. Request to Terminate Two Degree Programs, University of Georgia

Recommended: That the Board approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to terminate two bachelor's degree programs, effective April 16, 2014.

<u>Abstract:</u> The University of Georgia seeks to terminate two bachelor's degree programs after reviewing the Degree/Discipline Productivity – Low Producing Programs report. At the March 2014 Board meeting, UGA was approved to offer a Bachelor of Arts with a major in Classical Languages. Students seeking preparation in Greek and Latin will be able to pursue study in these languages through concentrations under the Classical Languages program. The institution has confirmed that there are no students matriculating through these programs and there will be no adverse impact on students or faculty members within the programs listed below:

- Bachelor of Arts with a major in Greek
- Bachelor of Arts with a major in Latin

5. <u>a. Establishment of the David H. Hovey Faculty Fellowship, University of West</u> Georgia

Recommended: That the Board approve the request of President Kyle Marrero that the University of West Georgia ("UWG") be authorized to establish the David H. Hovey Faculty Fellowship, effective April 16, 2014.

<u>Abstract</u>: The University of West Georgia seeks approval to establish the David H. Hovey Faculty Fellowship to be housed within the Richards College of Business. Based on terms of the gift agreement between the Hardy & Merryl McCalman Foundation and the University of West Georgia, the university system institution has confirmed that an endowment fund balance of \$50,000 is on deposit to establish the position. The special faculty position will further support research in the Richards College of Business with a preference for scholars working in the discipline of strategic management.

Biosketch: The fund donation was provided to the University of West Georgia Foundation to honor the memory and legacy of Dr. David Hovey who served in many roles during his tenure at the university. Dr. Hovey initially served as Professor of Management and Business Systems in 1984. After serving as dean, during year 1999 he became director of the Center for New Business Ventures and served until year 2002. During this entire period Dr. Hovey continued to teach full-time until year 2008 and part-time thereafter. In service to the institution and the Carrollton area community, he either participated on the boards of several corporations or provided consultative services. Dr. Hovey remained visible on the university campus until his passing in year 2013.

5. <u>b. Redesignation of the P. L., J. Luther, Ada Warren Professorship to the P. L., J. Luther, Ada Warren Endowed Chair, Georgia Regents University</u>

Recommended: That the Board approve the request of President Ricardo Azziz that Georgia Regents University ("GRU") be authorized to redesignate the existing P. L., J. Luther, Ada Warren Professorship to an endowed Chair, effective April 16, 2014.

Abstract: Georgia Regents University seeks approval to redesignate the P. L., J. Luther, Ada Warren special faculty position from its current designation as a Professorship to an endowed Chair. The redesignation elevates the position based on additional philanthropic gifts provided to the institution. The special faculty position evolved from the previously established P. L., J. Luther, Ada Warren Professorship of Radiology through the estate gift of Earl L. Warren. The MCG Foundation has confirmed that the endowment now exceeds \$500,000 which makes the fund eligible to be recognized as an endowed Chair. Funds are available to support the position.

5. <u>c. Establishment of the Georgia Athletic Association Professorship in Family and</u> Consumer Sciences II, University of Georgia

Recommended: That the Board approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to establish the Georgia Athletic Association Professorship in Family and Consumer Sciences II, effective April 16, 2014.

Abstract: The University of Georgia seeks approval to establish the Georgia Athletic Association Professorship in Family and Consumer Sciences II. Support for the position was transferred from the Athletic Professorship Holding Fund and assigned to the College of Family and Consumer Sciences to establish a professorship that would focus on teaching and research within the College. The University of Georgia Foundation has confirmed that the special faculty position is supported by an endowment of \$260,000.

The Professorship is to be rotated among several departments within the College of Family and Consumer Sciences (e.g., Foods and Nutrition; Financial Planning; Housing and Consumer Economics; Human Development and Family Science; and Textiles Merchandising and Interiors). The term of the professorship is between three and five years with the Dean of the College determining selection and appointment of a faculty member. The individual appointed to the professorship shall be engaged in teaching, research, public service, or a combination of these duties consistent with the purpose of the special faculty position.

6. Named Faculty Position Appointments

Details regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are found in the supplemental agenda. The following are included this month.

Institution Name: Georgia Regents University

Faculty's Name: Mr. James V. Rawson

Chair/Professorship Name: P.L., J. Luther, Ada Warren Endowed Chair

Institution Name: University of Georgia **Faculty's Name:** Dr. Cory A. Buxton

Chair/Professorship Name: Georgia Athletic Association Professor in Education

Institution Name: University of Georgia **Faculty's Name:** Dr. Emilie Smith

Chair/Professorship Name: Janette McGarity Barber Distinguished Professorship

Institution Name: University of Georgia

Faculty's Name: Dr. Kandauda A. S. Wickrama

Chair/Professorship Name: Georgia Athletic Association Professorship in Family and

Consumer Sciences II

COMMITTEE ON PERSONNEL AND BENEFITS

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1.	Affordable Care Act Employer Coverage Requirements	1	
2.	Update on Procurement & Selection Process for Calendar Year 2015	2	

COMMITTEE ON PERSONNEL AND BENEFITS

April 15, 2014

1. Affordable Care Act Employer Coverage Requirements

Ms. Karin Elliott, Associate Vice Chancellor for Total Rewards, will present the Affordable Care Act (ACA) Employer Coverage Requirements.

Background

The Affordable Care Act (ACA) requires employers who offer employer health insurance to meet certain requirements. A committee has been working on addressing the employment related requirements for the University System of Georgia. The University System of Georgia will need to change some of its employment practices as a result of the ACA requirements. Potential impacts will be discussed.

2. Update on Procurement and Selection Process

Dr. Valerie Hepburn, Chair of the Total Rewards Steering Committee, will present an update on the procurement processes for the new health insurance plans.

Background: The University System of Georgia recently issued an RFP on November 1, 2013 to secure a comprehensive new employee healthcare plans and vendor(s), effective with the 2015 plan year.

COMMITTEE ON ORGANIZATION & LAW

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2.	Honorary Degree Request: Columbus State University	2
3.	Executive Session: Applications for Review	3

1. Name Change Request: Armstrong Atlantic State University

President Linda M. Bleicken seeks the Board's approval her request to change the name of "Armstrong Atlantic State University" to "Armstrong State University," to offer a more streamlined name which reflects the institution's history and present character; attract new students; forge additional external partnerships; and encourage additional fundraising.

2. <u>Honorary Degree Request: Columbus State University</u>

Columbus State University President Timothy Mescon seeks the Board's approval of his request to award an honorary degree to Mr. Philip W. Tomlinson.

3. <u>Executive Session: Applications for Review</u>

Applications for review are made to the Board of Regents pursuant to Article VIII of the Bylaws. They are typically personnel matters and issues of academic status, which are discussed in executive session.

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

April 15, 2014

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INFORMATION ITEMS

1. Audit Results and Internal Audit Trends

1

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

April 15, 2014

1. <u>Information Item: Audit Results and Internal Audit Trends</u>

The results of System Office and institutional internal audits are intended to provide insight on emerging risks, the quality of governance, risk management, compliance, and controls, and identify trends that provide a perspective on opportunities and challenges facing the University System of Georgia. At this meeting, Chief Audit Officer and Associate Vice Chancellor John Fuchko, III will highlight the results of internal audits and consulting engagements conducted since October 2013.

COMMITTEE ON REAL ESTATE AND FACILITIES

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2.	Rental of EmTech Library Service Center, Georgia Institute of Technology	2	
CONS	SENT ITEMS		
3.	Amendment to Rental Agreement, 817 West Peachtree Street, Georgia Institute of Technology	3	
4.	Non-exclusive Easements, Georgia Power Company, Georgia Highway 20, Cartersville, University System of Georgia	4	
5.	Removal of Building, 2435 South Milledge Avenue, University of Georgia	5	
6.	Naming of the Melvyn and Marilyn Ottinger Athletic Complex, Dalton State College	6	
7.	Naming of the Superior Plumbing Ticket Holder Section, Fifth Third Bank Stadiu Kennesaw State University	m, 7	
8.	Conveyance of Real Property, Veterans Memorial, Georgia Highlands College	8	
9.	Disposition of Real Property, Brighton Road between Route 41 and I-75, Tifton, University of Georgia	9	
APPR	ROVAL ITEMS		
10.	Authorization of Project No. BR-30-1404, Marcus Nanotechnology Building, Build-Out Phases 5 and 6, Georgia Institute of Technology	10	

COMMITTEE ON REAL ESTATE AND FACILITIES

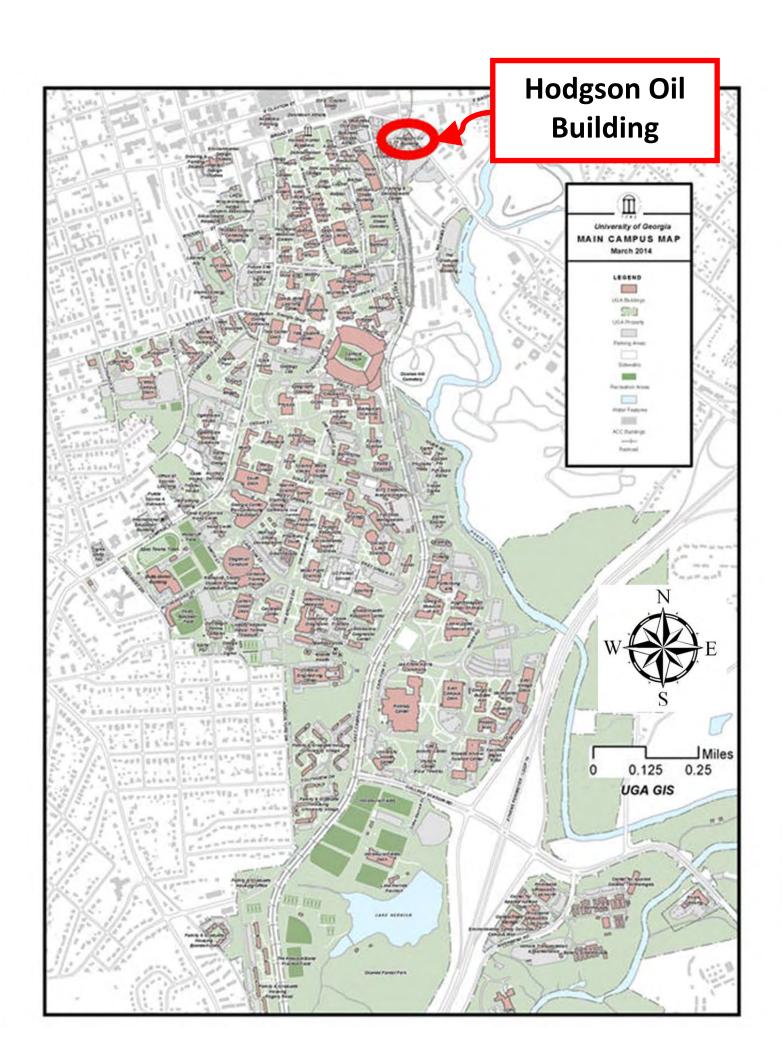
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11.	Authorization of Project No. BR-30-1403, Lettie Pate Whitehead Evans Administration Building Renovation, Georgia Institute of Technology	11
EXE	CUTIVE SESSION	
12.	Executive Session	12

COMMITTEE ON REAL ESTATE AND FACILITIES

April 15, 2014

1. Acquisition of Real Property, Hodgson Oil Building, University of Georgia

In April 2004, the Board approved a subrental agreement with UGAREF Spring Street, LLC ("LLC"), Landlord, for the University of Georgia's use of the Hodgson Oil Building. At the expiration of the LLC's master lease on June 30, 2014, the LLC may exercise an option to purchase the Property. If the LLC purchases the Property, the LLC is willing to immediately transfer the Property to the Board as a sale and gift.

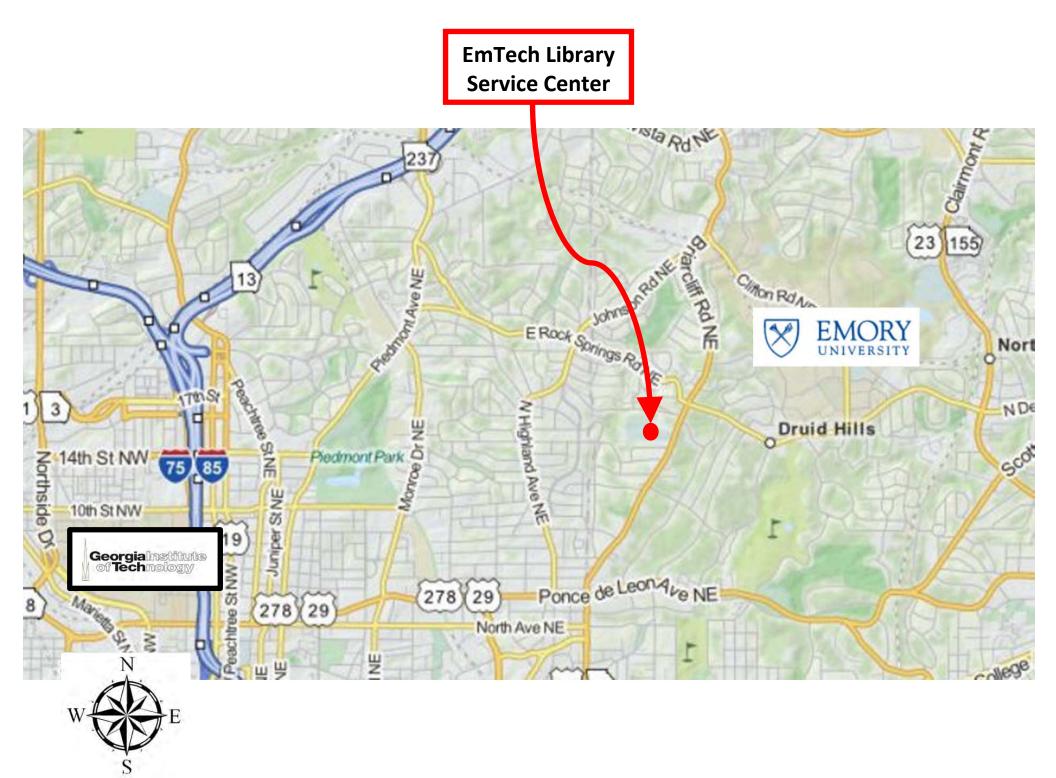


2. Rental of EmTech Library Service Center, Georgia Institute of Technology

Georgia Institute of Technology ("GIT") and Emory University ("Emory") will rent and occupy a joint library facility to house certain library collections of each institution and achieve the following objectives:

- 1) Provide a state-of-the-art long-term facility for housing appropriate library collections;
- 2) Expand the materials offerings to each institution;
- 3) Reduce redundancy through jointly-owned collections whenever possible;
- 4) Free up valuable central campus space;
- 5) Improve access through the appropriate use of technology;
- 6) Achieve strategic and economic efficiencies.

The 51,000 square foot high-density storage facility will be developed and owned on approximately 4.6 acres of the Briarcliff Campus of Emory by EmTech, Inc., an existing by an affiliated organization which the two institutions equally control through the appointment of directors to its Board. EmTech, Inc. will ground lease the project site from Emory, develop the facility, lease the facility to the two institutions individually, operate the facility, and provide library services including delivery services to the two institutions.



3. <u>Amendment to Rental Agreement, 817 West Peachtree Street, Georgia Institute of Technology</u>

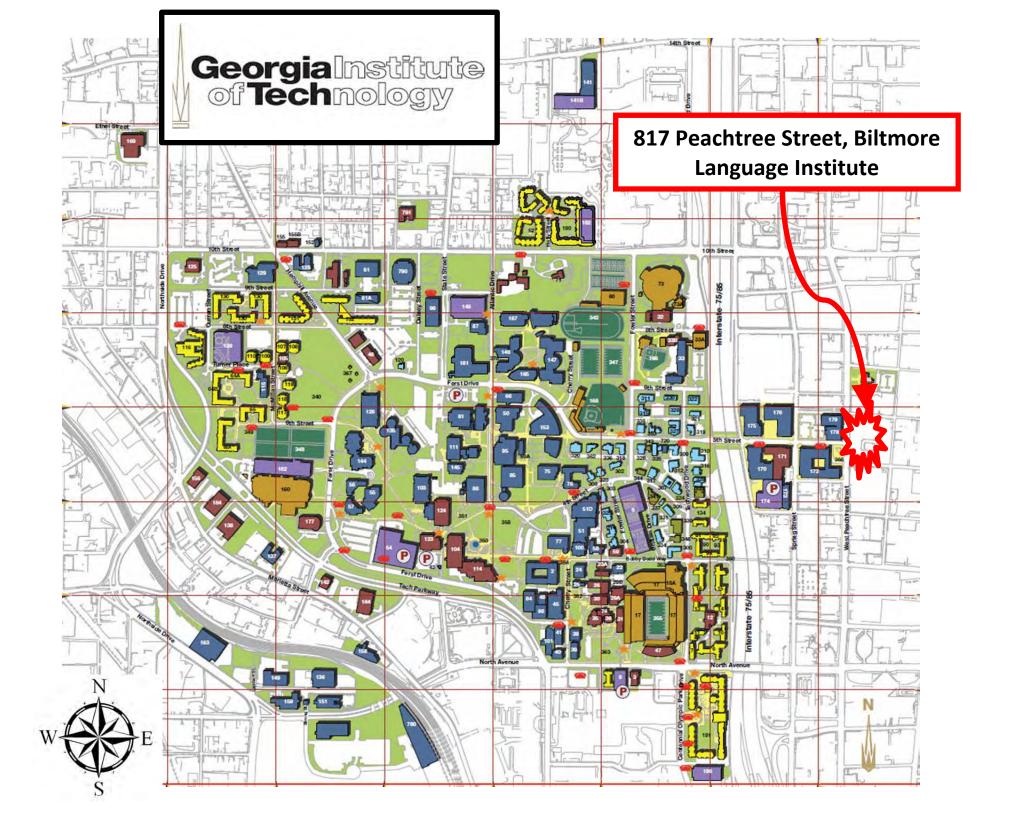
Recommended: That the Board authorize the amendment of the rental agreement between 817 West Peachtree Street, LLC, Landlord, and the Board of Regents, Tenant, for a total of approximately 10,877 square feet ("SF") of educational and administrative support space located at 817 West Peachtree Street, through June 30, 2014 at a monthly rent of \$18,808.15 (\$225,697.75 per year annualized/\$20.75 per square foot per year) with options to renew on a year-to-year basis for nine consecutive one-year periods with rent increasing 3% per year, for the use of Georgia Institute of Technology ("GIT").

<u>Recommended further</u>: That the terms of this amendment to the rental agreement be subject to review of the Georgia Department of Law.

<u>Understandings</u>: GIT has occupied 3,783 SF in this building since October 2012 for GIT's Division of Professional Education Language Institute. This amendment will provide an additional 7,094 SF at the same rent rate.

If this agreement is terminated any time prior to exercising the last option period then an additional rent payment will be due to the Landlord. This payment would be \$231,600 during the first option period decreasing each year to \$28,950 if the last option period is not exercised.

All operating expenses are included in the rental rate.



4. <u>Non-exclusive Easements, Georgia Power Company, Georgia Highway 20, Cartersville, University System of Georgia</u>

<u>Recommended</u>: That the Board declare approximately 1.208 acres of unimproved real property located along Georgia Highway 20 between Cline Smith Road and Marketplace Boulevard, Cartersville, to be no longer advantageously useful to the University System of Georgia ("USG") but only to the extent and for the purpose of granting a non-exclusive easement to Georgia Power Company ("the Grantee") for use for electrical transmission and distribution lines.

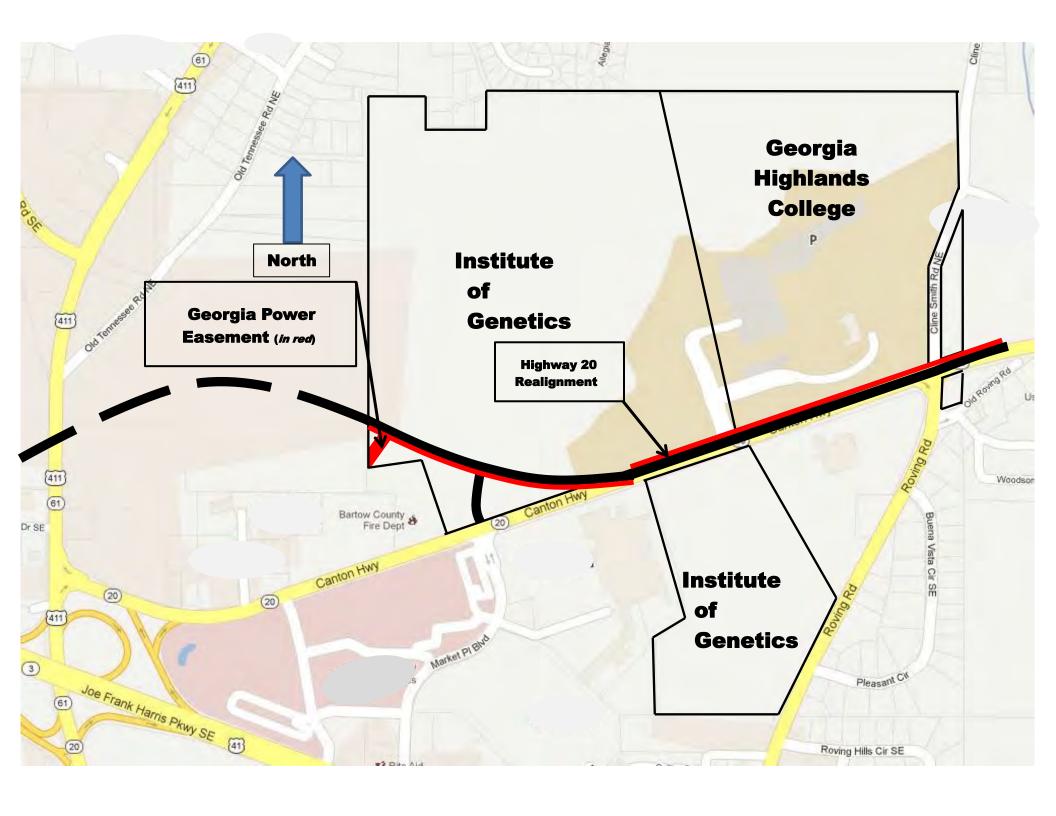
<u>Recommended further</u>: That the Board authorize the execution of non-exclusive easements with Georgia Power for the above-referenced real property.

<u>Recommended further</u>: That the terms of these non-exclusive easements be subject to review by the Georgia Department of Law.

<u>Understandings</u>: In November 1999, the Board approved non-exclusive easements for a transmission line along Georgia Highway 20 and was informed that these non-exclusive easements would be along the proposed right-of-way of the Georgia Route 20 realignment contemplated by the Georgia Department of Transportation ("GDOT"). In April 2013, the Board approved the sale of 9.2 acres of property to GDOT to effect this realignment.

The GDOT realignment of Georgia Highway 20 is slightly different than contemplated in 1999. These easements are for various narrow strips of land along the realigned right-of-way for Georgia Highway 20, and will adjust the existing easement location to follow more closely the new road location.

Consideration for granting these non-exclusive easements is \$78,781.70.



5. Removal of Building, 2435 South Milledge Avenue, University of Georgia

<u>Recommended</u>: That the Board declare the Red Barn (Building number 2901), 2435 South Milledge Avenue on the campus of the University of Georgia ("UGA"), to be no longer advantageously useful to UGA or other units of the University System of Georgia and authorize removal of this building.

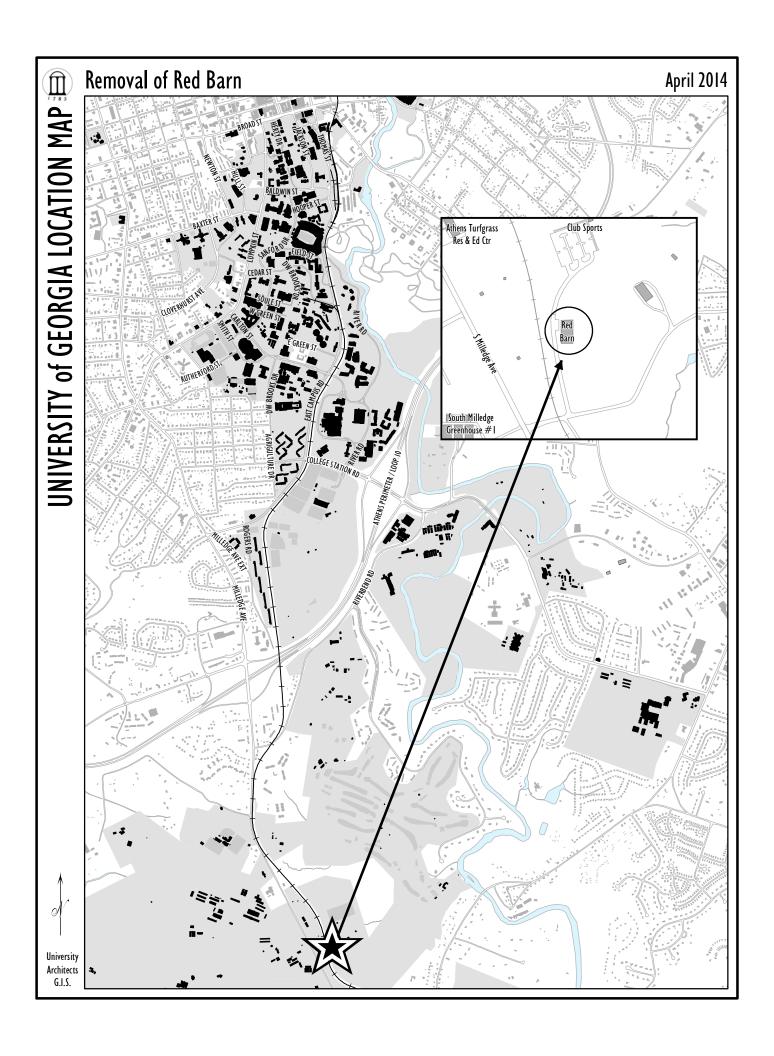
<u>Recommended further</u>: That the Board request the Governor to issue an Executive Order authorizing the removal of this building from the campus of UGA.

<u>Recommended further</u>: That removal of this building be subject to adequate mitigation of all adverse environmental impacts and adherence to mitigation measures identified by the Georgia Historic Preservation Division.

<u>Understandings</u>: The approximately 11,616 square foot Red Barn was constructed in 1915 and first used by UGA in 1928 as a horse and mule barn. The Red Barn is a two-story, wood framed barn with a corrugated tin roof. In 1997 the Red Barn was relocated from near the campus intramural fields on College Station Road to its present location on South Milledge Avenue. Subsequent efforts to repurpose the building for special events or as a storage facility proved ineffective due to high renovation and ongoing maintenance costs. Following wind damage from a 2009 storm, UGA identified and negotiated with interested parties to disassemble, relocate, and reassemble the structure as an alternative to demolition and at no cost to the institution. A commitment was ultimately secured.

As required by the Georgia Environmental Policy Act and the appropriate State Stewardship review, the Georgia Historic Preservation Division has reviewed this proposed project, determined the building to be potentially eligible for listing on the Georgia Register of Historic Places, and identified mitigation measures associated with the relocation of the structure.

The removal of this structure provides land for potential future expansion of the UGA Club Sports Complex.



6. Naming of the Melvyn and Marilyn Ottinger Athletic Complex, Dalton State College

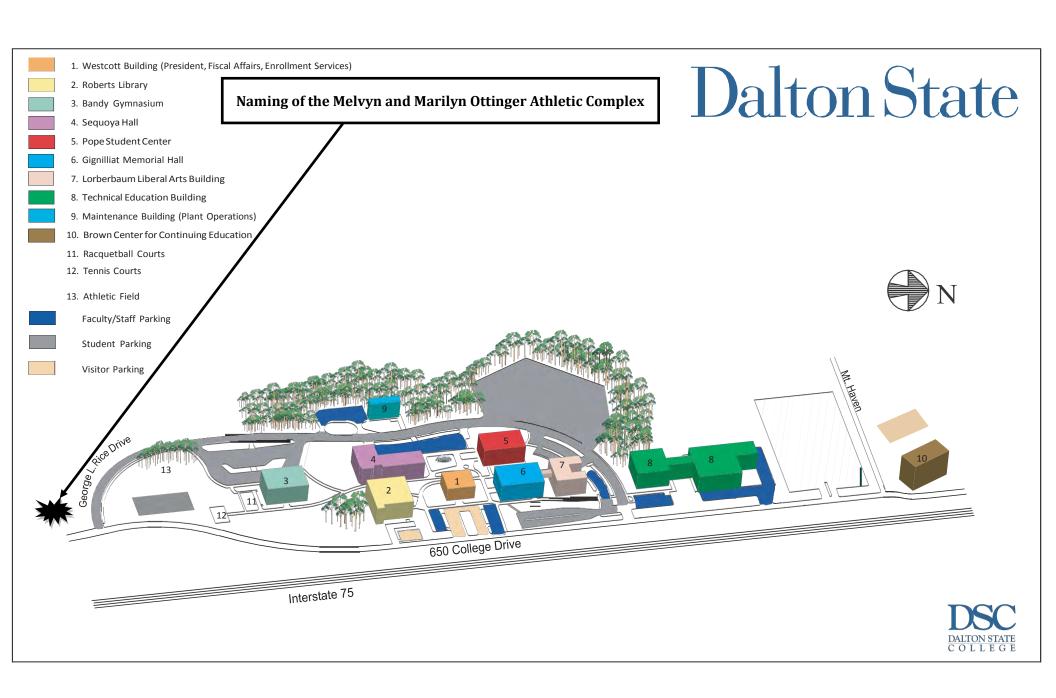
<u>Recommended</u>: That the Board approve the naming of the Carpet and Rug Institute Building at Dalton State College ("DSC"), the "Melvyn and Marilyn Ottinger Athletic Complex" in honor of Mr. Melvyn Ottinger and Mrs. Marilyn Ottinger.

<u>Understandings</u>: President John Schwenn confirms that this naming conforms to the DSC naming guidelines and with the Board of Regents naming policy.

Mr. Melvyn Ottinger was the first and only basketball and tennis coach of then Dalton Junior College starting in 1967. During his ten year tenure, the Dalton Junior College basketball team won multiple state championships, appeared in several National Junior College Athletic Association ("NJCAA") Tournaments, was nationally ranked four times and rose to the level of number two in the country.

The John Willis Mashburn Charitable Trust (the "Trust") has provided academic and athletic support to DSC, including support for the Science Building, purchase of science equipment, a greenhouse, establishment of athletics, athletic scholarships, athletic bus and vans.

The Trust desires the Carpet and Rug Institute building be named the Melvyn and Marilyn Ottinger Athletic Complex, rather than on behalf of the Trust.

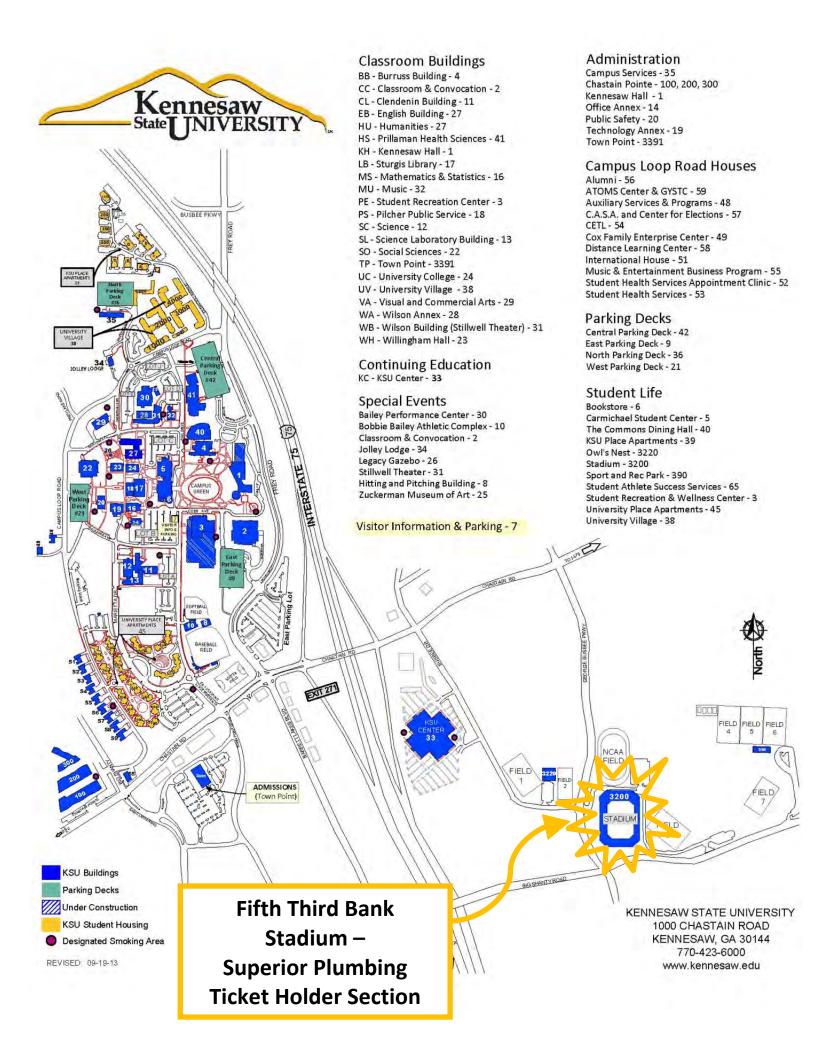


7. <u>Naming of the Superior Plumbing Ticket Holder Section, Fifth Third Bank Stadium, Kennesaw State University</u>

<u>Recommended</u>: That the Board approve the naming of the premium club ticket holder section of the Fifth Third Bank Stadium at Kennesaw State University ("KSU"), the "Superior Plumbing Ticket Holder Section".

<u>Understandings</u>: President Daniel S. Papp confirms that this naming conforms to the KSU naming guidelines and with the Board of Regents naming policy.

Superior Plumbing, a Cobb County based company, has committed \$1.5 million in support of KSU athletics. The contribution will be used to support the football program, the stadium and staff operations.



8. <u>Conveyance of Real Property, Veterans Memorial, Georgia Highlands College</u>

<u>Recommended</u>: That the Board declare its interest in approximately 0.150 acre of improved real property located at 120 Watson Drive, Dallas, to be no longer advantageously useful to Georgia Highlands College or other units of the University System of Georgia but only to the extent and for the purpose of allowing the conveyance of this real property.

<u>Recommended further</u>: That the Board authorize the conveyance of the above referenced property to Paulding County.

<u>Recommended further</u>: That the legal details involved with this conveyance be handled by the Georgia Department of Law.

<u>Understandings</u>: In April 2009, Paulding County gifted 2.06 acres of improved real property to the Board. Approximately 0.150 acres of the property contains a veterans memorial area that includes a monument, walkway, benches, landscaping, and flagpoles ("Veterans Memorial"). The deed makes mention of the Veterans Memorial, but is not specific that title in the Veterans Memorial remains vested in Paulding County.



9. <u>Disposition of Real Property, Brighton Road between Route 41 and I-75, Tifton, University of Georgia</u>

<u>Recommended</u>: That the Board declare approximately 38.766 acres of real property located on Brighton Road between United States Route 41 and Interstate 75, Tifton, to be no longer advantageously useful to the University of Georgia ("UGA") or other units of the University System of Georgia ("USG") but only to the extent and for the purpose of allowing the sale of this real property to the Georgia Department of Transportation ("GDOT") for the benefit of UGA and the USG.

<u>Recommended further</u>: That the Board declare approximately 0.544 acre of real property located adjacent to the above referenced real property to be no longer advantageously useful to UGA or other units of the USG but only to the extent and for the purpose of granting a non-exclusive easement to GDOT for use as drainage and maintenance.

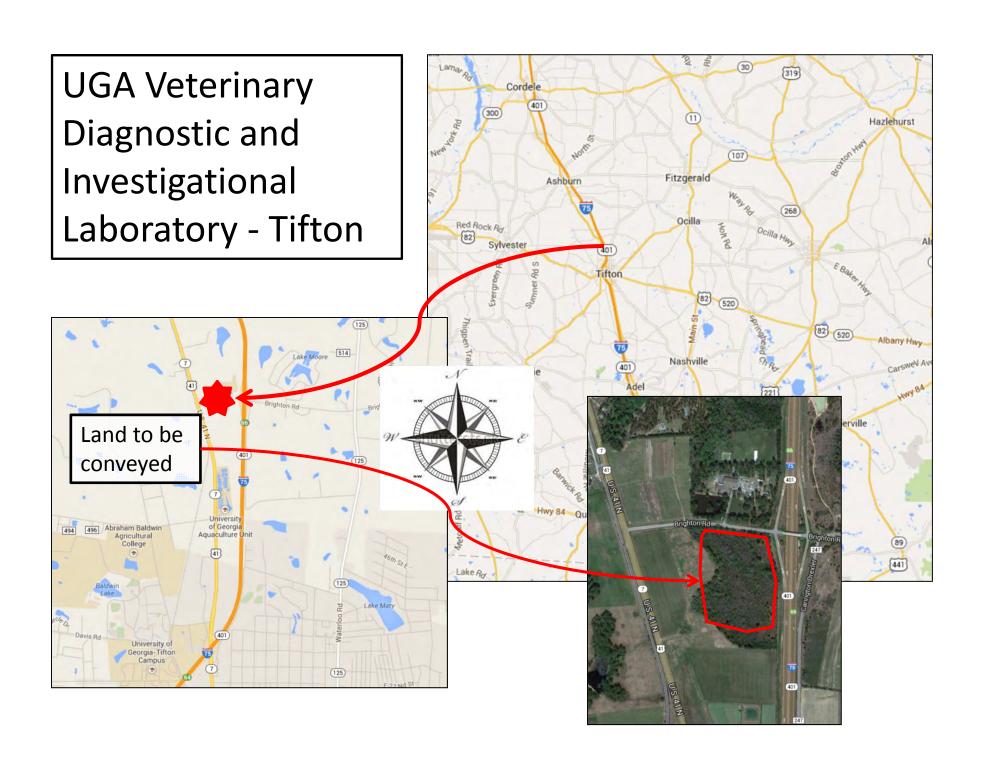
<u>Recommended further</u>: That the Board authorize the sale of the above referenced property and granting of the above referenced easements, including necessary temporary construction easements, to GDOT for \$469,400.

<u>Recommended further</u>: That the legal details involved with this sale of real property and granting of easements be handled by the Georgia Department of Law.

<u>Understandings</u>: GDOT is upgrading and reconstructing the interchange of Interstate 75 at Brighton Road. GDOT will rebuild the driveway and entrance gate to the UGA Veterinary Diagnostic and Investigational Laboratory. Also impacted is a portion of the UGA Tifton campus used for plant research, which will be consolidated into remaining acreage on the campus.

An appraisal was performed for GDOT by Perry S. Key, Tifton, values this property at \$320,511.

The proceeds from the sale will be used by UGA for agricultural research.



10. <u>Authorization of Project No. BR-30-1404, Marcus Nanotechnology Building, Build-Out Phases 5 and 6, Georgia Institute of Technology</u>

<u>Recommended</u>: That the Board authorize Project No. BR-30-1404, Marcus Nanotechnology Building Build-Out Phases 5 and 6, Georgia Institute of Technology ("GIT"), with a total project budget of \$5,000,000 to be funded from GIT institutional funds.

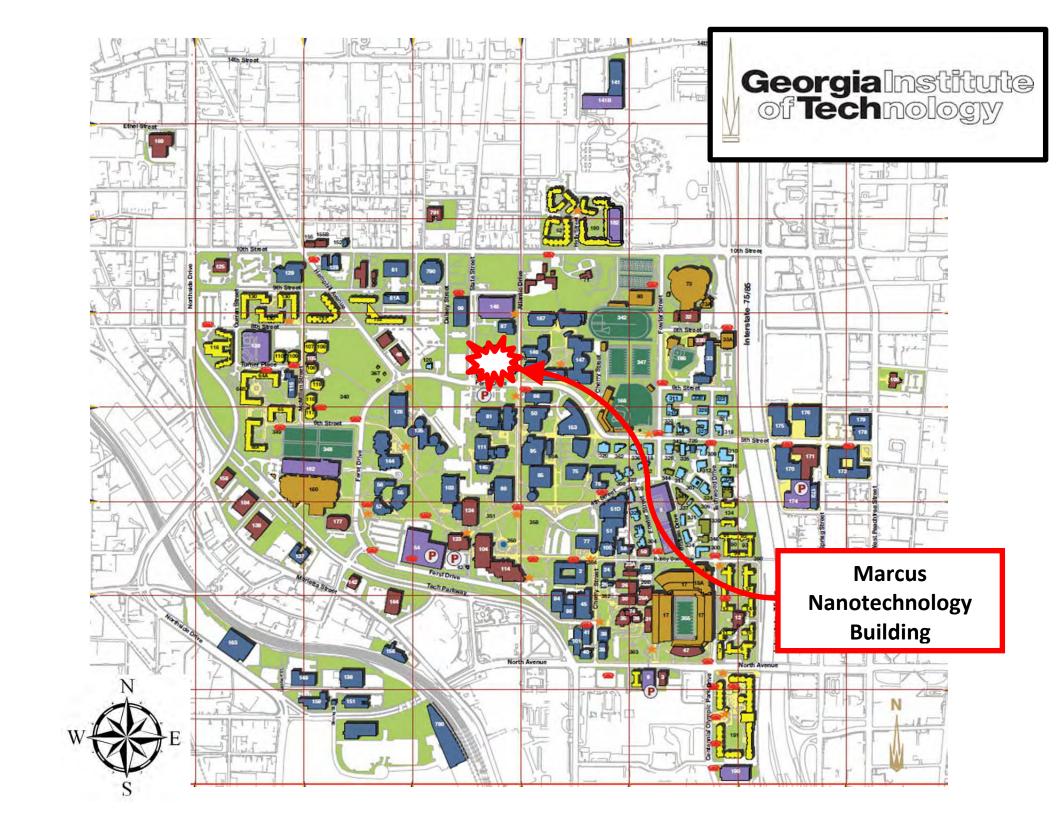
<u>Understandings</u>: The Board authorized Project BR-30-1202, Phases 1 and 2 Build-Out of Marcus Nanotechnology Building, at its November 2011 meeting, with a total budget of \$4,558,000, and authorized Project BR 30-1205, Phases 3 and 4, at its May 2012 meeting, with a total budget of \$8,124,000. The Board was informed that the full build-out, estimated to cost approximately \$17.6 million, would be accomplished over one-to-seven years in phases as funding became available to address faculty recruitment and interdisciplinary research growth.

Phases 5 and 6 will build out approximately 11,500 square feet ("SF") of shell space on the second floor and will renovate approximately 4,600 SF on the first floor to accommodate office and support space for the newly established Institute for Electronics and Nanotechnology. The project will also provide for approximately 1,760 SF of office space for visiting scholars on the fourth floor.

The estimated construction cost for Phases 5 and 6 is \$3,410,000.

The project is consistent with GIT's master plan.

If authorized by the Board, the University System Office staff and GIT will proceed with design and construction of the project in accordance with Board of Regents procedures.



11. <u>Authorization of Project No. BR-30-1403, Lettie Pate Whitehead Evans Administration Building Renovation, Georgia Institute of Technology</u>

<u>Recommended</u>: That the Board authorize Project No. BR-30-1403, Lettie Pate Whitehead Evans Administration Building Renovation, Georgia Institute of Technology ("GIT"), with a total project budget of \$7,500,000 to be funded from GIT Institution funds.

<u>Understandings</u>: The iconic Lettie Pate Whitehead Evans Administration Building, also known as the Tech Tower, is a contributing historic structure to the National Register listed Hill District on the GIT campus. This renovation to core components of three of the five floors will replace and repair building systems, insure code compliance, and make life safety improvements.

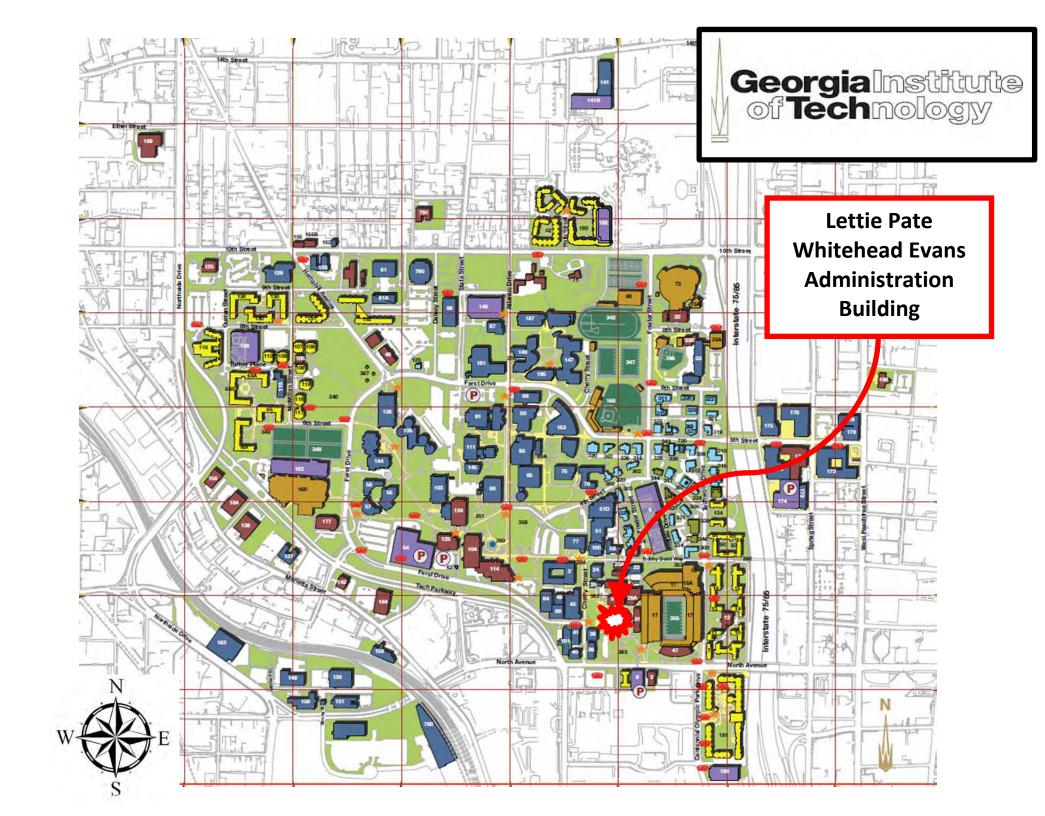
Authorization for any future work on this building will be requested when sufficient funding is available to complete that work.

The building, once renovated, will be contain the GIT Ivan Allen College ("IAC") Dean's Office, and is in close proximity to other buildings that contain IAC schools and programs. The renovation will also accommodate growth for the College of Sciences Dean's Office.

Pending future Board approval of the Fiscal Year 2015 ("FY 15") GIT Major Repair and Renovation ("MRR") allocation, GIT proposes to substitute up to \$1.5 million in FY 15 MRR funds for a portion of the project budget. The estimated construction cost for this project is \$6,200,000.

The project is consistent with GIT's master plan and the GIT campus historic preservation plan.

If authorized by the Board, the University System Office staff and GIT will proceed with design and construction of the project in accordance with Board of Regents procedures.



12. <u>Executive Session</u>

(Materials to be handed out in Executive Session)

COMMITTEE ON ECONOMIC DEVELOPMENT

April 15, 2014

Agenda Item Page No.

INFORMATION ITEMS

- 1. Executive Vice Chancellor Dr. Steve Wrigley will provide a brief introduction and overview of Governor Deal's High Demand Career Initiative.
- 2. Vice Chancellor for Economic Development Mark Lytle will present a summary of Governor Deal's High Demand Career Initiative kick-off event conducted on April 15, 2014 and discuss the potential USG role as the initiative progresses and the high demand industries and careers become better defined.

COMMITTEE ON INTERCOLLEGIATE ATHLETICS

April 16, 2014

Agenda Item	Page No.
INFOMATION ITEMS	
1. Review of USG-BOR Policy 4.5 Intercollegiate Athletics	2
2. Report on Planned Audit of Auxiliary Services including Athletics	

3. Discussion of Committee Charge

1. <u>USG-BOR Policy 4.5 Intercollegiate Athletics</u>

This policy governs USG institution establishment of intercollegiate athletics, expansion of sports, changes in intercollegiate athletic competition levels, and funding of intercollegiate athletics programs (BoR minutes, March 2013).

4.5.1 *Purpose*

Participation in and enjoyment of intercollegiate athletics are important components of the overall collegiate experience and also provide valuable benefits to the communities in which universities and colleges are located. The Board of Regents of the University System of Georgia is committed to promoting such participation and opportunities within the mission, values, and goals of each USG institution. However, decisions made with respect to athletic programs may have significant financial implications for the institutions, and, subsequently, affordability for USG students. These programs must be operated in an ethically and fiscally responsible manner consistent with the rules, regulations, and principles of the national intercollegiate athletic associations and the conferences with which the institutions are affiliated (BoR minutes, March 2013).

4.5.2 Board Oversight

The Board of Regents provides oversight and broad policy guidelines for the operation and budget activities of intercollegiate athletics programs in a manner consistent with the operation of other USG units (BoR minutes, March 2013).

4.5.3 Delegation of Authority

The president of each USG institution is assigned ultimate responsibility and authority for the operation, fiscal integrity, and personnel of the institution's athletics program, including appointment and supervision of the athletics director(s). Each president is also responsible for ensuring that the institution's athletics program is in compliance with all applicable federal and state laws, in compliance with the regulations of any athletic conference affiliation, and that the mission, values, and goals of the athletics program are compatible with those of the institution (BoR minutes, March 2013).

4.5.4 Authorization and Approvals

Any USG institution that wants to establish an intercollegiate athletics program, expand its current intercollegiate athletics program, make a change in conference that requires significant program or resource expansion, or change competition levels, shall first obtain approval from the Board of Regents. Prior to any action on behalf of the institution, the president of the institution shall first notify the Chancellor of the scope of the intended change and the Chancellor shall determine if written notice to the Board is required. If it is determined that a formal review and approval by the Board is required, the institution shall submit for that approval a full proposal to the Board of Regents for integrated review as outlined in Section 4.5.5 (BoR minutes, March 2013).

4.5.5 Criteria for Proposal of Athletics Expansion

Consideration will be given to proposals that:

Are based on an institution submission of a five-year operational and capital plan for intercollegiate athletics that includes projected expenditures and revenues and sources of funding including institutional funds, athletic fees, ticket sales, unrestricted endowment income, and other sources such as sponsorships, community giving, and alumni donations;

Demonstrate support and approval for the plan based upon widespread consultation with the institution academic and student governing bodies and community constituents; Stipulate that grants-in-aid will be administered in strict compliance with intercollegiate athletic rules and regulations and may be funded from athletic fee revenues, unrestricted endowment income, and other allowable funding sources;

Assure that equitable athletic opportunity will be provided for members of both sexes, so that no person, on the basis of sex, will be excluded from participation in, be denied the benefits of, or be subject to discrimination in the overall intercollegiate athletics program of the institution; Stipulate that the operation of intercollegiate athletics cannot come at the expense of academic programs and essential activities at an institution or by diverting funds from other major institution functions:

Discuss the facilities implications of any required changes in or additions to capital facilities in order to upgrade intercollegiate athletics; and, Ensure that all funds utilized in support of the intercollegiate athletics program will be allocated, administered, and expended directly under the authority of the institution president in strict compliance with intercollegiate athletics regulations and institutional guidelines for the establishment and conduct of institution intercollegiate athletics boards (BoR minutes, March 2013).

4.5.6 Monitoring

The USG shall periodically review institutional intercollegiate athletics programs for financial and program soundness. The institutions will provide to the Chancellor copies of the annual reports submitted to the appropriate national intercollegiate athletic association and conferences regarding academic progress and graduation success rates of student-athletes. The Chancellor will submit a summary of the institution reports to the members of the Board and will advise the Board Chair of any Board actions needed. There shall be an annual audit of any separately incorporated athletic association, with a copy of the audit to be filed with the USG chief audit officer (BoR Minutes, March 2013).

4.5.7 Management of Athletic Affairs

Management and control of intercollegiate and intramural athletic affairs shall be the responsibility of the respective institutional authorities. Each institution participating in a program of intercollegiate athletics is expected to take the necessary steps to ensure that its management of the program is in compliance with the provisions of applicable federal laws and the regulations of any athletic conference with which it is affiliated.

There shall be an annual audit of any separately incorporated athletic association, with a copy of the audit to be filed with the USG chief audit officer. (BoR Minutes, 1983-84, p. 170)

4.5.8 Athletic Programs in Associate Degree Institutions

The USG associate degree institutions are authorized to establish and participate in a program of intercollegiate and intramural athletics. Intercollegiate football programs may be established only with prior approval of the Board (BoR Minutes, 1993-94, p. 185).

COMMITTEE OF THE WHOLE: REAL ESTATE AND FACILITIES

April 16, 2014

Agenda Item	Page No.
INFORMATION ITEMS	

1. University System of Georgia Fiscal Year 2016 – 2019 Capital Plan

1

COMMITTEE OF THE WHOLE: REAL ESTATE AND FACILITIES

April 16, 2014

1. <u>University System of Georgia Fiscal Year 2016 – 2019 Capital Plan</u>

Executive Vice Chancellor of Administration Steve Wrigley and Vice Chancellor for Facilities Jim James will present information to the Board on the Fiscal Year 2016 – 2019 Capital Plan.

COMMITTEE OF THE WHOLE: COMMITTEE ON SPECIAL CONSOLIDATION

April 16, 2014

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INFORMATION ITEM

1. Institution Consolidation Update

1

1. <u>Institution Consolidation Update – University of North Georgia</u>

In January 2012, the Board of Regents took a bold move by consolidating eight institutions into four. Over the next year, those institutions, planned and implemented the unprecedented consolidation efforts. In December, 2012, the Southern Association of Colleges gave their approval for the consolidations to move forward, a critical decision point in the process. January 2013, the Board of Regents gave their final approval and created four new colleges and universities within the system.

Over the course of the next several months the Board will hear from the four presidents of the consolidated institutions: the impact on students, the campus community and the community at large. Their reports will also address any lessons they learned during the implementation process.

Today, President Bonita Jacobs will present on the University of North Georgia's experience.

SPECIAL COMMITTEE ON CONSOLIDATION

April 16, 2014

Agenda Item		Page No.
ACTI	ON ITEM:	
1.	Mission Statement Change, Kennesaw State University a. Current Mission Statements of Kennesaw State University and Southern Polytechnic State University b. Proposed New Mission Statement for Consolidated Institution - Kennesaw State University	1

<u>1a. Current Mission Statements of Southern Polytechnic State University and Kennesaw State University</u>

Recommended: That the Board approve the request of Kennesaw State University, Dr. Daniel S. Papp, and the President of Southern Polytechnic State University, Dr. Lisa Rossbacher, that Kennesaw State University ("KSU") be authorized to revise its institutional mission statement, effective April 16, 2014.

<u>Abstract</u>: President Papp has requested that KSU be authorized to revise its institutional mission statement to reflect the consolidated institution. The proposed mission statement was approved by a 48 person expanded Consolidation Implementation Committee comprised of Kennesaw State University and Southern Polytechnic State University representatives.

Current Mission Statement of Southern Polytechnic State University

Southern Polytechnic State University is proud to be Georgia's technology university. Our academic, professional, outreach, and service programs embrace all aspects of technology, including the practical applied skills (*techne*) needed to solve today's real-world problems and the theoretical knowledge (*logos*) necessary to meet tomorrow's challenges. SPSU graduates are well prepared to lead the scientific and economic development of an increasingly complex state, nation, and world. Our mission is to serve both traditional and nontraditional students at the undergraduate, graduate, and continuing education levels in engineering and engineering technology, the sciences, applied liberal arts, business, and professional programs. We work to develop the broader community's intellectual, cultural, economic, and human resources. Facilitated by our innovative faculty, dedicated staff, and supportive campus environment, our learning community empowers SPSU students with the ability and vision to transform the future.

Current Mission Statement of Kennesaw State University

Kennesaw State University provides exceptional undergraduate, graduate, continuing, cocurricular, and community educational opportunities. KSU educates students who become capable, visionary, and ethical leaders in their chosen professions and careers, and who are engaged citizens with global understanding and a love of learning.

The university's research, creative activities, and scholarship expand knowledge, contribute significantly to economic development, and help improve the quality of life in the community, Georgia, the nation, and the world.

KSU students, faculty, and staff engage with local, state, regional, national, and international communities to improve those communities and the university.

Kennesaw State University promotes open and honest intellectual inquiry, and inspires professional, personal, and social excellence throughout the KSU community.

<u>1b. Proposed Mission Statement of Consolidated Institution – Kennesaw State</u> University:

"Kennesaw State University offers high-quality and productive undergraduate, graduate, continuing education, and co-curricular programs. These include learning opportunities in architecture, the arts, business, computing, education, engineering and engineering technology, health and human services, honors experiences, humanities and social sciences, interdisciplinary studies, leadership development, the natural and physical sciences, study abroad, and other related disciplines. The University's research, scholarship, creative activities, and public service initiatives expand and apply knowledge, contribute to economic development, and improve the quality of life in local communities, Georgia, the nation, and the world. The KSU community values open, honest, and thoughtful intellectual inquiry, innovative and creative problem solving, professionalism, expertise, collaboration, integrity and ethical behavior, engaged citizenship, global understanding, sustainability, mutual respect, and appreciation of human and cultural diversity. The University community strives continually to enhance student success, improve institutional quality, and respond to public demand for higher education."