

# BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA 270 Washington Street, S.W. Atlanta, Georgia 30334

### BOARD OF REGENTS MEETING AGENDA Tuesday, November 17, 2009

**Approximate Times Agenda Item** Tab **Presenter** 11:00 AM 1 Executive & Compensation Committee Meeting Chair Robert Hatcher Room 7019 12:00 PM 2 **Board Group Photo** Room 2141 **Board Luncheon** 12:15 PM 3 Room 7010 1:00 PM 4 Call to Order Chair Robert Hatcher Room 7007 5 Invocation Regent Frederick Cooper Chief Bruce Holmes 6 Safety Briefing 7 Attendance Report Secretary Burns Newsome 8 **Approval of October Minutes** Chair Robert Hatcher 9 Chancellor Erroll Davis **Recognition of Guests** 10 Recognition of Customer Service Gold Winners Ms. Deborah Scott Committee of the Whole: 11 Regent Felton Jenkins Ms. Usha Ramachandran Finance & Business Operations 12 Committee of the Whole: (Joint Meeting) Regent Felton Jenkins Finance & Business Operations Regent James Jolly and Real Estate & Facilities Ms. Usha Ramachandran Ms. Linda Daniels 1:20 PM **Track I Committee Meetings** Organization & Law Room 5158 13 Regent Kenneth Bernard Room 5158 14 Leadership Development Task Force Regent William NeSmith Academic Affairs Room 5158 Regent Benjamin Tarbutton 15 1:20 PM Track II Committee Meetings Finance & Business Operations Room 7007 16 Regent Felton Jenkins Room 7007 Internal Audit, Risk, & Compliance Regent Kessel Stelling 17 Room 7007 Real Estate & Facilities Regent James Jolly 18

## **BOARD OF REGENTS MEETING AGENDA**

Wednesday, November 18, 2009

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8:30 AM	19	Medical Education Expansion Committee Meeting	Regent James Bishop
Room 5158 9:30 AM	20	Personnel and Benefits Committee Meeting	Regent Wanda Rodwell
Room 7059 10:00 AM Room 7007	21	Call to Order	Chair Robert Hatcher
Room 7007	22	Invocation	Regent Frederick Cooper
	23	Safety Briefing	Chief Bruce Holmes
	24	Safety Briefing THE Attendance Report	Secretary Burns Newsome
	25	USGFI Recognition of Regents Hugh Carter, William Cleveland, and Elridge McMillan	Regent Donald Leebern USGFI Chair
	26 4	Committee of the Whole: Strategic Planning	Vice Chair Willis Potts Dr. Susan Herbst Dr. Barry Bozeman
	27	Chancellor's Report	Chancellor Erroll Davis
11:05 AM Room 7007	28	Committee Reports: A. Executive & Compensation B. Academic Affairs C. Finance & Business Operations D. Internal Audit, Risk, & Compliance E. Leadership Development Task Force F. Medical Education Expansion G. Organization & Law H. Personnel & Benefits I. Real Estate & Facilities J. Strategic Planning	Chair Robert Hatcher Regent Benjamin Tarbutton Regent Felton Jenkins Regent Kessel Stelling Regent William NeSmith Regent James Bishop Regent Kenneth Bernard Regent Wanda Rodwell Regent James Jolly Regent Willis Potts
	29	Unfinished Business	Chair Robert Hatcher
	30	New Business	Chair Robert Hatcher
	31	Petitions and Communications	Secretary Burns Newsome
	32	Executive Session	Chair Robert Hatcher
	33	Adjournment	Chair Robert Hatcher

## **EXECUTIVE AND COMPENSATION COMMITTEE**

## **November 17, 2009**

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2.	Future Issues	2

## EXECUTIVE AND COMPENSATION COMMITTEE

### November 17, 2009

## 1. Executive Session: Personnel Matters and Litigation

The Committee will meet in Executive Session on Tuesday, November 17, 2009, to discuss personnel matters and litigation.

## 2. <u>Future Issues</u>

Senior staff will brief the Committee on issues that may come before the full Board at a future meeting.

## COMMITTEE ON ORGANIZATION AND LAW

### November 17, 2009

## **Agenda Item**

### I. APPROVAL ITEMS

- 1. Ratification of Contract Amendment, Medical College of Georgia
- 2. Mutual Aid Agreement: South Georgia College
- 3. Applications for Review

## II. INFORMATION ITEM

**4.** Article VIII Appeals Process

#### COMMITTEE ON ORGANIZATION AND LAW

#### November 17, 2009

#### 1. Ratification of Contract Amendment, Medical College of Georgia

<u>Recommended:</u> That the Board ratify the Chancellor's execution of an amendment to the Clinical, Educational, and Research Services Agreement Between the Board of Regents and MCG Health, Inc.

<u>Background</u>: On July 1, 2000, the Board, on behalf of the Medical College of Georgia, entered into a Clinical, Educational, and Research Services Agreement (the "Agreement") with MCG Health, Inc. for the provision by the Medical College of certain services to MCG Health, Inc.

At the time of its original execution, neither the Board nor MCG Health, Inc. anticipated that changes in the fair market value of interest rate swaps might affect the margin allocations payable by MCG Health, Inc. to the Board under the contract. Each party agrees that it was not either party's intent that the margin allocation payments be affected by changes in the values of the interest rate swaps. Each party therefore has agreed that the Agreement should be amended to reflect this understanding. The Chairman and Chief Executive Officer of MCG Health, Inc. have approved the amendment. The Chancellor has approved the amendment on behalf of the Board, subject to the Board's ratification.

A copy of the Agreement is attached hereto.

#### 2. <u>Mutual Aid Agreement: South Georgia College</u>

<u>Recommended:</u> That the Board approve President Virginia Carson's request that South Georgia College ("SGC") be authorized to enter into a mutual aid agreement for police and other emergency services with the City of Douglas, Georgia.

<u>Background</u>: South Georgia College has reached agreement with the City of Douglas to provide for the rendering of extraterritorial assistance, as defined in Georgia Code § 36-69-2 (local emergency) and § 36-69-3 (extraterritorial assistance). The mutual aid agreement follows the required statutory format and has been reviewed by the Office of Legal Affairs.

A copy of the proposed agreement is attached hereto.

## 3. <u>Applications for Review</u>

Applications for review are appeals made to the Board of Regents pursuant to Article VIII of The Bylaws. They are usually personnel matters and issues of academic status, which are discussed in executive session.

## 4. <u>Information Item: Article VIII Appeals Process</u>

<u>Abstract</u>: Staff will continue a discussion with the committee regarding proposed changes to the Board's Article VIII Appeals Process.

## TASK FORCE ON LEADERSHIP DEVELOPMENT

## **November 17, 2009**

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#### TASK FORCE ON LEADERSHIP DEVELOPMENT

### **November 17, 2009**

## 1. Presentation regarding Columbus State University's Student Leadership Program

Dr. Stuart Rayfield, Program Director for Columbus State University's Servant Leadership Program, will present information on this Student Leadership Program; which combines leadership development at the college level with the leadership needs of the community.

### 2. Presentation of the Georgia Institute of Technology's Leadership Challenge Course

Dr. William Shafer, Vice President for Student Affairs at the Georgia Institute of Technology, will present information regarding the new Leadership Challenge Course; which provides participants an opportunity to bridge leadership theory and leadership practice through activity.

## 3. <u>Brief Update regarding the Future Direction and Plans for the Leadership Development Task Force.</u>

Wayne Guthrie, Vice Chancellor for Human Resources, will present information regarding the future direction and plans for the Leadership Development Task Force.

## **COMMITTEE ON ACADEMIC AFFAIRS**

## November 17, 2009

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#### **COMMITTEE ON ACADEMIC AFFAIRS**

#### PRIMARY POINTS / SUMMARIES

#### November 17, 2009

Below are summaries of reports and updates to be presented to the Committee on Academic Affairs as well as recommended approvals specifically concerning new programs. Details concerning each item can be found on successive pages within this document. The Office of Academic Affairs recommends the approval of each item.

#### I. Consent Item

## 1. Establishment of the External Delivery (Online and Onsite) of the Existing Associate of Science in Nursing, Darton College

Darton College seeks approval to offer its existing Associate of Science in Nursing as an external degree both online and onsite at Fort Benning. The program will provide entry-level access opportunities in nursing for military personnel, their families, and nearby residents. Establishment of the program is supported through a multi-year federal grant.

#### COMMITTEE ON ACADEMIC AFFAIRS

#### November 17, 2009

## 1. <u>Establishment of the External Delivery (Online and Onsite) of the Existing Associate</u> of Science in Nursing, Darton College

<u>Recommended</u>: That the Board approve the request of President Peter J. Sireno that Darton College ("DC") be authorized to offer its existing Associate of Science in Nursing as an external degree in a site-based and online format at Martin Army Hospital in Fort Benning, Georgia, effective November 18, 2009.

Abstract: DC seeks approval to offer its existing Associate of Science in Nursing in a hybrid format to meet demands expressed by Martin Army Hospital located in Fort Benning, Georgia. Nursing courses will be taught by Darton College nursing faculty utilizing methods of online, on-site face-to-face, and videoconferencing from the main campus. Through the use of Congressional funds at start-up, DC will hire three full-time faculty persons for the immediate service area. Clinical coursework will be held in the Fort Benning area. Didactic and clinical experiences will the same as those provided on Darton College's main campus. Nursing course objectives, projected student learning outcomes, and evaluations will be the same as those required on campus.

<u>Need</u>: The program will immediately help meet the needs of military spouses and family members to prepare for nursing jobs in their current communities and as their families are deployed to different areas of the country. The program will also provide the foundation for further education and training to become an army nurse. DC has worked closely with the command structure of Martin Army Community Hospital at Fort Benning. Strong support has been provided through the Martin Army Hospital Commander and administration. DC has collected focus group and survey data that confirm the need and support for establishing such an external degree program.

<u>Objectives</u>: The objective of the program is to provide students with the education and expertise needed to provide first-responder nursing care at the associate degree level. The program will be targeted primarily to military personnel, civilian medical employees, active reserves, and military family members.

<u>Curriculum and Delivery</u>: The curriculum will follow the same rigor and standards as the administration of the on-campus program. The college has been recognized nationally for its technological innovations in distance learning and has been offering on-line opportunities for the past twelve years. The program will include site-based didactic instruction.

## 1. <u>Establishment of the External Delivery (Online and Onsite) of the Existing Associate</u> of Science in Nursing, Darton College (Continued)

<u>Projected Enrollment</u>: In keeping with the ratios for admitted students per faculty member, it is anticipated that a cohort of 20 students per year will be admitted to the program.

<u>Funding</u>: DC received a sole source special Congressional Grant Award for \$800,000 to design and offer the program. The proposed program has strong Congressional support in the amount of \$2,000,000 for second year funding. President Sireno has provided reverification that funding for the program will be supported by the institution if additional, external funds are not available.

<u>Assessment</u>: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

### 2. <u>Named Faculty Positions</u>

The administrative and academic appointments are reviewed by the Chair of the Committee on Academic Affairs.

### 3. <u>Information Item: Regents' Test</u>

<u>Abstract</u>: The president of the University of West Georgia, Dr. Beheruz N. Sethna, will provide a presentation on the history and use of the Regents' Test in the University System of Georgia.

## COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

## **November 17, 2009**

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#### COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

#### November 17, 2009

#### 1. <u>Approval of Increase to the Mandatory Special Institutional Fee for All USG</u> Institutions (Committee of the Whole)

Recommended: That the Board approve an increase to the mandatory special institutional fee for all students in the amounts of \$100 per semester at the research universities, \$75 at the comprehensive universities, and \$50 at the access institutions, effective spring semester 2010, with a sunset provision on June 30, 2012. Recommended further that there be a one-year moratorium on other fee increases, with the exception of fees in support of public-private venture facility projects. Further noted that presidents have the flexibility to reallocate a portion of special institutional fee for other necessary mandatory fees.

Background: The slowing economy caused state revenue collections to decline further in FY 2010. In accordance with the instructions from the Governor's Office of Planning and Budget (OPB), the Board in August approved reduction plans in concept for three levels of potential cuts at 4%, 6% and 8%. OPB has instructed agencies to implement the 8% reduction plan, given current and projected economic conditions. An 8% reduction represents \$163 million for the University System, which, in addition to the cash withholding for 3-days of mandatory furloughs by the state, brings the total reduction to \$176 million. The conceptual plan approved by the Board included an increase of \$150, \$100 and \$75 per semester for research universities, comprehensive universities and access institutions, respectively, to the existing fee of \$100/\$75/\$50. With feedback from presidents and students since August, the planned increase of \$150/\$100/\$75 is being reduced to \$100/\$75/\$50. This increase, along with the existing special institutional fee of \$100/\$75/\$50 from spring 2009, brings the total mandatory special institutional fee to \$200, \$150, and \$100 for the three sectors.

In keeping with previous practice, the new increase of \$100 for research universities also applies to the six special mission regional and comprehensive universities: Georgia Southern University, Valdosta State University, Georgia College and State University, Kennesaw State University, Southern Polytechnic State University, and the University of West Georgia.

In accordance with the Board's commitment to keep education affordable, while ensuring academic quality, students will be charged an additional fee effective spring semester 2010. This step is expected to meet \$24 million of the total reduction of \$176 million for FY 2010.

## 2. <u>Approval of Professional Program Tuition for Doctor of Education in Curriculum and Leadership, Columbus State University</u>

<u>Recommended</u>: That the Board approve the request of Columbus State University for a professional program, in-state student tuition rate of \$350 per credit hour and a professional program, out-of-state student tuition rate of \$975 per credit hour for the Doctor of Education in Curriculum and Leadership degree program, effective Spring Semester 2010.

<u>Background</u>: The Board of Regents approved the establishment of the Doctor of Education in Curriculum and Leadership degree program at Columbus State University in August 2009. This program is housed in the College of Education & Health Professions, and is designed to develop professional educators who have the ability to identify practices, rigorously test those practices, and ascertain best practices to implement in a specific environment. The program is oriented toward promoting and developing strong skills and a high level of expertise in assessment, research, pedagogy and content areas. Candidates in the program also will develop an in-depth understanding of educational psychology and how learning occurs.

The Doctor of Education in Curriculum and Leadership program will offer a curriculum track for teacher leaders and a separate leadership track for principals, other school administrators and school district officials.

Columbus State University is requesting Board approval of the professional program tuition at the rate of \$350 per credit hour for in-state students and \$975 per credit hour for out-of-state students, effective Spring Semester 2010. The in-state tuition rate is identical to the rate for the institution's online Master of Education in Educational Leadership program. All tuition funds collected will be applied directly towards the funding of the Doctor of Education in Curriculum and Leadership program.

## 3. <u>Information Item: USG Public Private Venture Cash Flow Management (Committee of the Whole) (Joint meeting with Committee on Real Estate and Facilities)</u>

One of the eight priorities of the Board for FY 2010 is to assess the cash flow management of the University System Public Private Venture ("PPV") program in the context of the system's financial statements. The presentation will focus on cash flow management as a strategic concept, the performance of the PPV program to date, and efforts to manage risk to ensure the continued success of the PPV program.

#### 4. <u>Information Item: Follow-up on Tuition Policy Changes for FY 2010</u>

In April 2009, the Board approved two changes to tuition policy: (1) charging for hours 13-15 and, (2) instituting a flat tuition (finish-in-four) model at the University of Georgia and Georgia Institute of Technology to encourage students to take 15 hours and graduate in four years. The Vice Chancellor for Fiscal Affairs, Usha Ramachandran, will provide a report on the University System of Georgia's recent Tuition Policy Changes and the effect of the changes in the fall semester.

## 5. <u>Information Item: Proposed Revision to *The Policy Manual*, Section 7.3.2.2 Elective Fees and Special Charges</u>

<u>Recommended</u>: That the Board review the proposed revision to the Board Policy 7.3.2.2 Elective Fees and Special Charges relating to Tuition and Fees. This change will be submitted for approval at a future Board meeting.

<u>Background</u>: Board Policy requires all mandatory fees to be approved by the Board, and gives authority to presidents to set fees that are elective in nature, such as housing and food services. In recent times, there has been an evolution in the business practice of elective fees related to food services, where the fees apply to a broad range of the student population, whether the student "elects" to use the food services or not. In recognition of this evolution in practice, the elective fee policy is being revised to require Board approval of food service fees under limited circumstances: (1) when the fee applies to at least 50% of the full-time students, or (2) when the fee is required to fund debt service on a new facility.

#### **Current Policy 7.3.2.2 Elective Fees and Special Charges**

#### **Food Service Fees**

Food service fees are defined as fees paid by students who elect to choose an institutional food service plan. All food service fees shall be approved by the institution president in April of each year. Each institution shall notify the Chancellor annually of all approved food service fees.

#### Proposed Policy7.3.2.2 Elective Fees and Special Charges

#### **Food Service Fees**

Food service fees are defined as fees paid by students who elect to choose an institutional food service plan. All elective food service fees shall be approved by the institution president in April of each year. Food service fees that are required to be paid by at least 50% of the students shall be approved by the Board. All food service fees that support debt service shall also be approved by the Board. Each institution shall notify the Chancellor annually of all approved food service fees.

## COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

## **November 17, 2009**

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#### COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

#### November 17, 2009

#### 1. Internal Audit Charter

Recommended: That the Board approve the revised Internal Audit Charter.

<u>Background</u>: The Internal Audit Charter defines the purpose, authority, and responsibility of the internal audit function of the University System of Georgia. The professional standards governing internal audit state that the chief audit executive must "periodically review the internal audit charter and present it to senior management and the board for approval." The charter was last reviewed in June 2008. The proposed charter includes the following significant revisions:

- Updates the definition of internal auditing to reflect current internal audit professional standards;
- Clarifies in writing Office of Internal Audit and Compliance ("OIAC") and institutional responsibilities pertaining to annual audit plans, campus audit charters, reporting of audit finding status, adherence to auditing and compliance professional standards, public private venture audits, and OIAC consulting engagements;
- Defines the scope of internal auditing to include the governance, risk management, and compliance categories in order to be consistent with auditing professional standard; and,
- Defines the role of the Board of Regents Committee on Internal Audit, Risk, and Compliance as it pertains to overseeing the internal audit function.

At this meeting, Interim Chief Audit Officer & Associate Vice Chancellor John Fuchko will present the Charter for approval.

#### 2. <u>Compliance Charter</u>

Recommended: That the Board approve the Compliance Charter.

<u>Background</u>: The Compliance Charter defines the purpose, authority, and responsibility of the University System of Georgia compliance function. The federal standards governing compliance programs states that the "organization's governing authority shall be knowledgeable about the content and operation of the compliance and ethics program and shall exercise reasonable oversight with respect to the implementation and effectiveness of the compliance and ethics program." A charter is a recognized tool to enhance oversight of the compliance function. The compliance function was previously discussed in the internal audit charter; however, this separate compliance charter now addresses the compliance function separate from the internal audit function. The proposed charter includes the following significant provisions:

- Clearly defines the role of the compliance function as administered by the Office of Internal Audit and Compliance ("OIAC");
- Establishes the 2007 Federal Sentencing Guidelines governing Compliance and Ethics Programs as the compliance function professional standards;
- Assigns coordination and support responsibilities for campus compliance functions to the OIAC;
- Provides OIAC personnel full access to USG records and personnel; and,
- Defines the role of the Board of Regents Committee on Internal Audit, Risk, and Compliance as it pertains to overseeing the compliance function.

At this meeting, Interim Chief Audit Officer & Associate Vice Chancellor John Fuchko will present the Charter for approval.

### 3. <u>Information Item: Fiscal Year 2009 Audit Results and Findings Status</u>

The Office of Internal Audit and Compliance ("OIAC") consolidates the results of all USG internal audit reports using a database that tracks internal audit findings, management corrective action plans, and the implementation status of those plans. OIAC monitors findings in order to mitigate governance, risk, compliance, and control issues. Additionally, OIAC tracks implementation status so as to ensure that identified audit issues are resolved in a timely manner.

At this meeting, Interim Chief Audit Officer &Associate Vice Chancellor John Fuchko will update the Committee on Internal Audit, Risk, and Compliance as to key trends by institution and issue area as identified in FY 2009 internal audits. Mr. Fuchko will also briefly summarize the status of open audit findings.

#### 4. <u>Information Item: Fiscal Year 2011 Risk Assessment</u>

A robust and insightful risk assessment is the vital first step associated with an effective internal audit function. Risk assessments traditionally are performed on an annual basis and serve as the auditor's guide as to which issues and organizations require internal audit work. Participation in the risk assessment process by members of the Committee on Internal Audit, Risk, and Compliance ("Committee") is key to ensuring that relevant and timely issues are included in the annual risk assessment.

At this meeting, Interim Chief Audit Officer & Associate Vice Chancellor John Fuchko will briefly summarize the FY 2011 risk assessment process and will highlight the role that Committee members will have in identifying significant risk issues. Assisting Mr. Fuchko with the presentation will be Director of Internal Audit Michael Foxman.

## COMMITTEE ON REAL ESTATE AND FACILITIES

## **November 17, 2009**

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## COMMITTEE ON REAL ESTATE AND FACILITIES

## **November 17, 2009**

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#### COMMITTEE ON REAL ESTATE AND FACILITIES

#### November 17, 2009

### 1. <u>Authorization of Project, Project No. BR-67-1003, Renovations and Additions to</u> Dining Hall, Georgia Southwestern State University

<u>Recommended</u>: That the Board authorize Project No. BR-67-1003, Renovations and Additions to Dining Hall, Georgia Southwestern State University ("GSSU") with a total project budget of \$2,000,000, to be funded from \$1,000,000 in auxiliary reserve funds and \$1,000,000 from the food service vendor.

<u>Understandings</u>: This project will renovate the existing dining hall at the Marshall Student Center to provide adequate seating areas for students and faculty and upgrade the food preparation area. A 3,100-square-foot addition of a faculty dining area will permit expansion of the student dining area into the current faculty dining area. The mechanical, electrical and plumbing systems will be replaced or repaired, and all the windows will be replaced with tinted, insulated glass. The current kitchen food preparation equipment will be replaced with energy efficient equipment.

The estimated construction cost for this project is \$1,800,000.

The project is consistent with GSSU's master plan.

If authorized by the Board, the University System Office staff and GSSU will proceed with design and construction of the project in accordance with Board of Regents procedures.

## 2. <u>Authorization of Project, Project No. BR-66-0902, Williams Center Renovation, Georgia Southern University</u>

<u>Recommended</u>: That the Board authorize Project No. BR-66-0902 Williams Center Renovation, Georgia Southern University ("GSOU") with a total project budget of \$3,000,000, to be funded from GSOU institution funds.

<u>Understandings</u>: Renovation of approximately 18,000 square feet of the Williams Center will permit expansion of services for the GSOU Division of Student Affairs and Enrollment Management and the GSOU Office of Student Activities. The renovation will provide a multipurpose programmable lounge to be used for meetings and performances and for a student organization center.

The estimated construction cost for this project is \$2,245,000.

The project is consistent with GSOU's master plan.

If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the project in accordance with Board of Regents procedures.

## 3. <u>Authorization of Project, Project No. BR-70-1001, Classroom/Lecture Hall</u> Addition, Valdosta State University

<u>Recommended</u>: That the Board authorize Project No. BR-70-1001, Classroom/Lecture Hall Addition, Valdosta State University ("VSU"), with a total project budget of \$2.1 million, to be funded from VSU institution funds.

<u>Understandings</u>: The approximately 15,000-square-foot two-story addition to the existing Education Center will include two large session classrooms of approximately 360 seats each, a lobby, service rooms, and restroom facilities. The addition will allow VSU to group lower tier classes into larger sections to maximize teaching time and meet the demand of increased student enrollment for specific courses without the need for additional instructors.

The estimated construction cost for this project is \$1.9 million.

The project is consistent with VSU's master plan.

If authorized by the Board, the University System Office staff and VSU will proceed with design and construction of the project in accordance with Board of Regents procedures.

# 4. <u>Authorization of Project, Project No. BR-40-1003, South Energy Plant Upgrade & Expansion, Medical College of Georgia</u>

<u>Recommended</u>: That the Board authorize Project No. BR-40-1003, South Energy Plant Upgrade & Expansion, Medical College of Georgia, ("MCG") with a total project budget of \$2,955,000 to be funded from MCG institutional funds and Fiscal Year 2009 Major Repair and Renovation funds.

<u>Understandings</u>: The project includes installation of a gas fired temperature water generator, a centrifugal chiller, incoming electrical service including double ended switchgear, panels, breakers, motor control center, underground concrete encased duct bank, and underground vaults. This will meet MCG heating and cooling needs for the Cancer Research Center and Sanders Research and Education Building and future facilities including the School of Dentistry, Education Commons, and School of Medicine.

The estimated construction cost for this project is \$2,536,200.

The project is consistent with MCG's master plan.

If authorized by the Board, the University System Office staff and MCG will proceed with design and construction of the project in accordance with Board of Regents procedures.

### 5. <u>Appointment of Architectural Firms and Construction Management Firms, Georgia</u> <u>Higher Education Facilities Authority (GHEFA)</u>

Recommended: That the Board approve the enclosed Items 5.a. through 5.c.

<u>Understandings</u>: These projects were authorized by the Board in September 2009 as Georgia Higher Education Facilities Authority ("GHEFA") projects. Funding for these projects will be by GHEFA.

In September 2009 program management firms were appointed for:

GHEFA-82-1001, Campus Center & Student Housing, College of Coastal Georgia GHEFA-86-1001, Student Housing, East Georgia College

In October 2009 a program management firm was appointed for:

GHEFA-65-1001, Wellness & Recreation Center, Georgia College & State University

In September 2009 architectural firms were appointed for:

GHEFA-65-1001, Wellness & Recreation Center, Georgia College & State University GHEFA-82-1001, Campus Center & Student Housing, College of Coastal Georgia

In October 2009 a construction management firm was appointed for:

Campus center component of GHEFA-82-1001, Campus Center & Student Housing, College of Coastal Georgia

It is anticipated that the Board will be requested to take further action concerning these GHEFA projects, including the approval of ground leases and rental agreements.

# 5.a. <u>Appointment of Construction Management Firm and Appointment of Architectural</u> <u>Firm, Project No. GHEFA-86-1001, Student Housing, East Georgia College</u>

<u>Recommended</u>: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. GHEFA-86-1001, Student Housing, East Georgia Colleg
Number of firms that applied for this commission:
Recommended firms in rank order: 1)
<ul><li>2)</li><li>3)</li></ul>

<u>Recommended further</u>: That the Board appoint the first-named architectural firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

#### Project No. GHEFA-86-1001, Student Housing, East Georgia College

Number of firms that applied for this commission:
Recommended firms in rank order: 1)
2)
3)

#### <u>Understandings</u>: Project No. GHEFA-86-1001, Student Housing, East Georgia College

Project Description: This project will provide approximately 200 student housing beds in apartment style units.

Total Project Cost: \$9,000,000 Construction Cost (Stated Cost Limitation): \$6,900,000

### 5.b. <u>Appointment of Construction Management Firm, Project No. GHEFA-65-1001,</u> Wellness & Recreation Center, Georgia College & State University

<u>Recommended</u>: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

# Project No. GHEFA-65-1001, Wellness & Recreation Center, Georgia College & State University

Project Description: This approximately 100,000-square-foot wellness and recreation center includes a four court multipurpose gymnasium, cardio fitness area, natatorium, walking track with assessment area, and student health services. LEED Silver certification will be sought for this facility.

Total Project Cost: Construction Cost (Stated Cost Limitation):	\$29,600,000 \$23,000,000
Number of firms that applied for this commission	on:
Recommended firms in rank order: 1)	

2)

# 5.c. Appointment of Development Firm for the Student Housing Component, Project No. GHEFA-82-1001, Campus Center & Student Housing, College of Coastal Georgia

<u>Recommended</u>: That the Board appoint the first-named development firm listed below for the student housing component of the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made for the development firm for the student housing component of the identified project.

# Project No. GHEFA-82-1001, Campus Center & Student Housing, College of Coastal Georgia

Project Description: This project will provide a campus center and student housing. The 250-350 student housing beds are in suite, semi-suite and apartment style units, and will also include limited food service and student study areas. The approximately 50,000-square-foot campus center includes expanded food service and student life amenities such as health services, fitness center, recreational space, study areas, student government and student affairs offices, meeting rooms, tiered seat theatre space, lounge spaces, bookstore and other retail.

Total Project Cost:	\$14,000,000
Construction Cost (Stated Cost Limitation):	\$10,900,000
Number of firms that applied for this commission:	

Recommended development firms for the student housing component of the identified project in rank order:

- 1)
- 2)
- 3)

# 6. <u>Appointment of Construction Management Firm and Appointment of Architectural Firm for Student Housing Component, Project No. BR-60-1001, Student Center & Student Housing, Albany State University</u>

<u>Recommended</u>: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Number of firms that applied for this commission:
Recommended firms in rank order:
1)
2)
3)

<u>Recommended further</u>: That the Board appoint the first-named architectural firm listed below for the student housing component of the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the topranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made for the architectural firm for the student housing component of the identified project:

Number of firms that applied for this commission: \_\_\_\_ Recommended firms in rank order: 1)

2)

3)

# <u>Understandings</u>: Project No. BR-60-1001, Student Center & Student Housing, Albany State University

Project Description: This project was authorized by the Board in September 2009. In September 2009, the Board appointed a program management firm. In October 2009, the Board appointed an architectural firm for the student center component. This project will provide an approximately 600 bed student housing facility and an approximately 45,000-square-foot student center. The project will be funded as a public private venture.

Total Project Cost: \$36,000,000 Construction Cost (Stated Cost Limitation): \$28,100,000

# 7. <u>Appointment of Construction Management Firm, Project No. J-153, Library Renovations and Speaker Tom Murphy Office, University of West Georgia</u>

<u>Recommended</u>: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

# Project No. J-153, Library Renovations and Speaker Tom Murphy Office, University of West Georgia

Project Description: The project was authorized by the Board in November 2008. The library, built in the 1960's, had an addition in 1980 and totals 40,160 square feet. According to most recent standards for library planning, preliminary studies indicate major deficiencies exist for seating and studying space. To serve strategic priority needs of UWG, the library renovation will include expanding seating and studying space and addition of information commons. The project includes partial renovation of the ground floor (basement) to accommodate materials that are not part of the browsing collection, renovation of the main floor including renovation to seating and studying space, and the reproduction of the Speaker Tom Murphy office for display of his political collections and memorabilia.

The project will be funded from FY 2009 and FY 2010 General Obligation Bonds.

Total Project Cost: \$8,000,000 Construction Cost (Stated Cost Limitation) \$6,000,000

Number of firms that applied for this commission: 25

Recommended firms in rank order:

- 1)
- 2)
- 3)

# 8. <u>Sub-Rental Agreement, 75 5<sup>th</sup> Street, Suites 700 and 860, Georgia Institute of Technology</u>

Recommended: That the Board authorize the execution of a sub-rental agreement between Georgia Advanced Technology Ventures, Inc. ("GATV"), Sub-Landlord, and the Board of Regents, Sub-Tenant, for approximately 9,520 square feet ("sf") of administrative support located at Centergy One Building, 75 5th Street Atlanta, for the period November 1, 2009, through June 30, 2010, at a monthly rent of \$22,736.93 (\$272,843.16 per year annualized/\$28.66 per square foot per year) with an option to renew for one ten month term ending April 30, 2011 with rent increasing 3%, for the use of Georgia Institute of Technology ("GIT") for the Georgia Tech Enterprise Innovation Institute ("EII").

<u>Recommended further</u>: That the terms of this rental agreement be subject to review and legal approval of the Office of the Attorney General.

<u>Understandings</u>: In September 2002, the Board authorized a sub-rental agreement of 32,000 sf for GIT's Advanced Technology Development Center's (the "ATDC") administrative functions and common use space for ATDC member companies. ATDC is part of EII.

This space in suites 700 and 860 will be used by EII for administrative support space in support of the mission of GIT. These EII offices are currently located in the Economic Development Building at 760 Spring Street. This relocation will allow all of the EII departments to operate out of one building. At expiration of this sub-rental these EII offices will be consolidated into the 32,000 sf space.

All operating expenses are included in the rent rate.

### 9. Naming of Lil and Bob M. Prillaman Building, Kennesaw State University

<u>Recommended</u>: That the Board approve the naming of the new Health Sciences Building, currently under construction at the Kennesaw State University ("KSU") the "Lil and Bob M. Prillaman Building" in recognition of Mr. and Mrs. Prillaman.

<u>Understandings</u>: President Daniel S. Papp confirms that this naming conforms to the KSU naming guidelines and with the Board of Regents naming policy.

The largest gift in the history of KSU, \$5 million, was given by WellStar Health System in honor of the Prillamans. Subsequently, another \$125,000 has been given in their name. Of the \$6 million in private donations contributed to date for the Health Sciences Building, \$5,125,000 has been given to honor the Prillamans.

Bob Prillaman has been a community leader in Cobb County for more than thirty years and has played a pivotal role in the relationship between Kennesaw State University and WellStar Health System. More than 12% of all graduates from KSU College of Health and Human Services are employed by WellStar. In addition to the gift of \$5 million, Bob Prillaman has been a catalyst in previous gifts totaling more than \$10 million.

Bob Prillaman served as Chairman of WellStar Health System's Board of Trustees, and has served as a trustee of the Kennesaw State University Foundation for the last 26 years.

### 10. Naming of Kay and Jerry Jennett Hall, Valdosta State University

<u>Recommended</u>: That the Board approve the naming of the proposed Classroom/Lecture Hall Addition to the Education Center at Valdosta State University ("VSU") the "Kay and Jerry Jennett Hall" in recognition of Mr. and Mrs. Jerry Jennett.

<u>Understandings</u>: President Patrick Schloss confirms that this naming conforms to the VSU naming guidelines and with the Board of Regents naming policy.

Mr. Jerny Jennett is a leader in the Valdosta business community and is a strong supporter of VSU. Mr. Jennett is serving his third term on the VSU Foundation Board of Trustees (the "Board of Trustees") and has served as chairman of the Board of Trustees twice. While not a graduate of VSU, Mr. Jennett has volunteered his services on numerous occasions, by serving on search committees, advisory boards, and the athletic booster board. Mr. Jennett's wife, Kay, is currently serving as a director of the symphony orchestra and was the chair of last year's Blazin' Hot Night Gala Dinner and Auction, which was the inaugural black tie fundraiser for the VSU Foundation. Mr. and Mrs. Jennett, have personally contributed over \$400,000 to VSU. Mr. Jennett's company, Georgia Gulf Sulfer, has contributed \$276,000.

### 11. Naming of Sudie A. Fulford Community Learning Center, East Georgia College

<u>Recommended</u>: That the Board approve the naming of the proposed Community Learning Center at East Georgia College ("EGC") the "Sudie A. Fulford Community Learning Center" in recognition of Mrs. Sudie A. Fulford.

<u>Understandings</u>: President John Black confirms that this naming conforms to the EGC naming guidelines and with the Board of Regents naming policy.

The Sudie A. Fulford Community Learning Center (the "Center") is the first building located on the southern part of campus. The Center is architecturally distinct from the traditional campus buildings yet remains appealing and approachable. It is located at the EGC entrance on a well traveled road leading to the Emanuel County K-12 schools.

Mrs. Sudie A. Fulford was an iconic elementary school teacher for over thirty years in Swainsboro. She taught numerous members of the current Swainsboro/Emanuel County leadership including the Mayor and the President of the Chamber of Commerce. They, as well as everyone who knew her, speak of her extraordinary teaching skills, her dedication and support of her students and her energy and quick wit.

This was accomplished while raising three children alone due to the untimely death of her husband. While fully engaged as a teacher and single parent, "Miss Sudie," as she was fondly known, was active in the community. She was a charter member of the Ida Belle Williams Book Club (which continues today) and participated in a variety of civic and church related organizations. Miss Sudie was a doer! And, for those fortunate enough to know her, she made a profound impact.

The Center has been funded by a gift of \$1.2 million from A.D. and Ada Lee Correll in honor of Mrs. Correll's mother, Mrs. Sudie A. Fulford. It is Mrs. Correll's desire that the Center serve as a learning resource for students and teachers in and around Emanuel County.

#### 12. Authorization of Projects Funded by American Recovery and Reinvestment Act

<u>Recommended</u>: That the Board authorize projects to be funded by the American Recovery and Reinvestment Act (the "ARRA").

<u>Understandings</u>: This approval is for projects to be presented to the Committee.

Should ARRA funding not be available, these projects will not proceed.

Should full ARRA funding not be obtained, these projects will be reprogrammed within available funding, or supplemental funding will be provided. If alternative funding is provided to supplement the ARRA funding then further Board authorization will be obtained.

These projects are included in the respective campus' Capital Implementation Plan (the "CIP"), however none are currently contemplated for State General Obligation Bond funding within the rolling six-year CIP.

# 13. <u>Executive Session</u>

Materials to be handed out in executive session.

### 14. <u>Information Item: Reed Alley Improvements & Stegeman Coliseum Concourse</u> <u>Renovations at the University of Georgia</u>

#### Reed Alley improvements

Reed Alley improvements will enhance open space at Sanford Stadium for football game days and enhance the student experience by providing a pedestrian corridor and gathering space for use by students throughout the year.

Reed Alley is an under-developed portion of a major campus east-west pedestrian corridor, beginning at Baxter Street and flowing through the new Georgia Quad to Sanford Drive where Reed Alley begins. Reed Alley will be transformed into public open space that will not only be utilized on game days, but also for student gathering and various student activities throughout the year. The project will also complete the east-west cross campus pedestrian corridor.

A new linear building of approximately 7,000 square feet ("sf") that will house concessions and restrooms will define the Alley and activate both sides of the space. Gates and fencing will be provided for stadium security on non-event days and to allow the existing covered walk area to be accessible to students, staff, faculty and visitors. On event days, such as Commencement and Football events, the entire area can be opened up for gathering while also addressing life safety issues by greatly enhancing ingress and egress to and from the Stadium in this highly congested area.

The timing of these improvements responds to UGA's desire to enhance the overall spectator/attendee experience while improving crowd management at the stadium for added safety and security as well as to utilize this space for student gathering during the remainder of the year. This project, one element of the recently completed AA Master Plan, has been in planning and pre-design for over a decade.

### Stegeman Coliseum Concourse renovations

Stegeman Coliseum is a multi-purpose arena, seating approximately 10,500, that hosts the UGA basketball and gymnastics teams, university classes, commencements, concerts, and various other events. Built in 1964, the Coliseum has a unique hyper-parabolic shaped roof with large overhangs on the northeast and southwest sides of the building.

Stegeman Coliseum Concourse renovations will renovate 35,000 sf of the main concourse level and add approximately 10,000 sf for new lobbies on the northeast and southwest sides of the facility. These improvements will enhance the student experience, provide life safety and restroom upgrades, and improve crowd handling at both non-athletic and athletic events.

# 14. <u>Information Item: Reed Alley Improvements & Stegeman Coliseum Concourse Renovations at the University of Georgia (Continued)</u>

Many smaller renovations have taken place within the facility, however, there has not been a significant renovation or upgrade to the concourses and the public support spaces. The facility requires life safety upgrades, including a fire sprinkler system for the renovated areas. The focus of this project is provision of new amenities for students and visitors while enhancing safety and security. A new smoke evacuation system for the existing seating bowl and concourse may be provided. The existing main concourse level will be fully renovated, including modernization and addition of restrooms, upgrades to concession areas, and addition of a security operations rooms. The concourse underneath the curved overhangs on the northeast and southwest sides of the building will be expanded to capture much needed arrival and queuing space and will bring a new aesthetic and identity to the facility. The project concept is for an angled and curved curtain wall to be designed at both expansion areas.

The timing of this renovation is multi-fold. The building requires access, life safety, and restroom upgrades. The improvement will also respond to UGA's desire to enhance the overall spectator experience while improving circulation at the facility for added safety and security.

These projects are consistent with the UGA Athletic Association (the "AA") master plan.

At the September 2009 meeting the AA approved design funding for these projects. It is anticipated that the AA will consider further action on these projects at their spring meeting. Should the AA approve these projects then approval by the Board will be requested.

Construction of these projects will be funded entirely by the AA and will enhance the substantial contributions to the academic mission and student life of UGA that the AA continues to provide.

The current economic times and favorable construction market provide an opportunity to achieve great cost savings while providing a number of jobs within the design and construction industry. Through sound fiscal management the AA has resources available to support capital projects that are important for the local and state economy.

# 15. <u>Information Item: Consultant Selection Process</u>

The Vice Chancellor for Facilities, Linda M. Daniels, will provide information to the committee on the qualifications-based selection ("QBS") process utilized for consultant selection.

# 16. <u>Information Item: Master Plan, Fort Valley State University</u>

Director of Planning and Special Projects, Alan S. Travis, will update the committee on the master plan for Fort Valley State University.

# 17. <u>Information Item: USG Public Private Venture Cash Flow Management</u> (Committee of the Whole) (Joint meeting with Committee on Finance and Business)

One of the eight priorities of the Board for FY 2010 is to assess the cash flow management of the University System Public Private Venture ("PPV") program in the context of the system's financial statements. The presentation will focus on cash flow management as a strategic concept, the performance of the PPV program to date, and efforts to manage risk to ensure the continued success of the PPV program.

# MEDICAL EDUCATION EXPANSION COMMITTEE

# **November 18, 2009**

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INFORMATION ITEMS		
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2.	Planning for Graduate Medical Education Expansion	2
3.	Receive Plan on Developments of Clinical Campus in Albany	3
4.	Review of Overall Progress in Medical Education Expansion	4

#### MEDICAL EDUCATION EXPANSION COMMITTEE

### November 18, 2009

# 1. <u>Information Item: Update on Developments with Medical Education Programs at</u> Partnership Campus

Dr. Barbara Schuster, Dean of the MCG/UGA Medical Partnership Campus in Athens will provide the committee with an update on developments to begin medical education operations in the Partnership campus in Athens. Information provided to the committee will cover ongoing progress with recruitment of faculty and staff, development with coordinated efforts to support student admission, and ongoing developments related to the LCME. Dr. Arnett Mace, Vice President for Academic Affairs at the University of Georgia will also update the committee on work with MCG and UGA development offices to build a scholarship program for students.

### 2. <u>Information Item: Planning for Graduate Medical Education Expansion</u>

Expanding Graduate Medical Education ("GME") capacity in Georgia is critical to the University System as it expands education capacity for medical students in Augusta, Athens and throughout the state. Doing this insures that the increased number of medical students to be trained through this expansion can receive quality education during their third and fourth years of medical school; and, take advantage of the influence that Graduate Medical Education programs have on future practice location of physicians. Understanding these concerns, staff has engaged in a comprehensive effort to plan for expansion of GME. Dr. Douglas Miller, Dean of the School of Medicine at the Medical College of Georgia ("MCG"), Dr. Arnett Mace, Vice President for Academic Affairs at the University of Georgia ("UGA") and Dr. Barbara Schuster, Dean of the MCG/UGA Medical Partnership Campus in Athens will describe ongoing efforts to expand residency capacity through coordinated work with Athens/Gainesville area hospitals and other hospitals across the state, and the creation of a team to develop the expansion plan for GME for the Partnership campus.

#### 3. <u>Information Item: Receive Plan for Development of Clinical Campus in Albany</u>

The expansion of medical education provided by the University System of Georgia, is comprehensive, and includes creation of two-year clinical campuses in the Southeastern and Southwestern parts of the state and the potential for an additional clinical campus to be established in the Northwest Georgia area. Substantial efforts have been expended on each campus and intentions are to open the Albany clinical campus to students at the beginning of Fiscal Year 2011. Plans currently call for establishing a clinical campus in Savannah by Fiscal Year 2013, and considerations are currently under way regarding a similar campus in the Rome area. Dr. Douglas Miller, Dean of the School of Medicine at the Medical College of Georgia, will provide the committee with an update on efforts to implement the clinical campuses in Albany and Savannah, information on communications with leaders in the Rome, Savannah and Brunswick areas and news on recent communications with the Liaisons Committee on Medical Education ("LCME") regarding the Albany campus and efforts to hire a campus assistant dean for curriculum at the Savannah campus.

### 4. Information Item: Review of Overall Progress in Medical Education Expansion

The University System of Georgia expansion of medical education in Georgia is comprehensive, occurring in numerous communities across the state, involving many different partners and involving all components of medical education. The extensive work requires successful achievement of numerous benchmarks. Dr. Douglas Miller, Dean of the School of Medicine at the Medical College of Georgia will provide the committee with a brief listing of these benchmarks and inform the committee of successes to date on them.

# COMMITTEE ON PERSONNEL AND BENEFITS

# **November 18, 2009**

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INF	ORMATIONAL ITEM	
1.	Update on Benefits: Current Status, 2010 Changes, Future Actions	1

### COMMITTEE ON PERSONNEL AND BENEFITS

### **November 18, 2009**

# 1. <u>Information Item: Update on Current and Future Status of Health Benefit Plans</u>

The Associate Vice Chancellor for Life & Health Benefits, Thomas A. Scheer, will update the Committee on the current and future status of the health benefit plans. Mr. Scheer will provide an update on the open enrollment process, recap changes for calendar year 2010 and discuss the expansion of the Total Rewards Steering Committee.

# COMMITTEE OF THE WHOLE: STRATEGIC PLANNING

# **November 18, 2009**

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1.	Strategic Goal #1: The USG Will Improve Graduation and Retention Rates by Institution and Sector	1

#### COMMITTEE OF THE WHOLE: STRATEGIC PLANNING

# November 18, 2009

# 1. <u>Information Item: Strategic Goal #1: The USG Will Improve Graduation and Retention Rates by Institution and Sector</u>

Dr. Barry Bozeman, the Ander Crenshaw Chair and Regents' Professor of Public Policy at University of Georgia, will make a presentation on commonly published academic rankings of U.S. higher education institutions, their value and their problems. Dr. Bozeman will encourage the University System to develop indicator-based, as opposed to reputational, approaches, as we develop our own dashboard indicators of academic excellence and student success.