



**UNIVERSITY SYSTEM  
OF GEORGIA**

**Board of Regents' May 11, 2021 Agenda**

10:00 AM	Intercollegiate Athletics Committee Regent Sarah-Elizabeth Langford Reed	Room 8003
10:30 AM	Track I Committee Meetings: Academic Affairs Regent Erin Hames	Room 7007
	Track I Committee Meetings: Organization & Law Regent Don L. Waters	Room 7007
10:30 AM	Track II Committee Meetings: Personnel & Benefits Regent Neil L. Pruitt, Jr.	Room 8003
	Track II Committee Meetings: Finance and Business Operations Regent Kessel D. Stelling, Jr.	Room 8003
	Track II Committee Meetings: Real Estate and Facilities Regent Samuel D. Holmes	Room 8003
	Track II Committee Meetings: Internal Audit, Risk, and Compliance Regent Philip A. Wilheit, Sr.	Room 8003
11:30 AM	Call to Order Chairman Sachin D. Shailendra	Room 8003
	Invocation/Pledge of Allegiance Chairman Sachin D. Shailendra Secretary Edward Tate	
	Approval of Minutes Secretary Edward Tate April 13, 2021 Minutes April 19, 2021 Minutes May 6, 2021 Minutes	
	Fiscal Year 2022 Operating and Capital Budget Regent Kessel D. Stelling, Jr. Ms. Tracey Cook, Executive Vice Chancellor, Strategy & Fiscal Affairs	
	Academic Recognition Day: Keys to Student Success Chairman Sachin D. Shailendra Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs Ms. Morgan Knowlton, Georgia Institute of Technology Ms. Tesia Baker, Middle Georgia State University Mr. Trae Dunn, Kennesaw State University Ms. Marnita Travis, Atlanta Metropolitan State College	
	Chancellor's Report Chancellor Steve Wrigley	
	Committee Reports A. Academic Affairs - Regent Erin Hames B. Finance & Business Operations - Regent Kessel D. Stelling, Jr.	

- C. Intercollegiate Athletics - Regent Sarah-Elizabeth Langford Reed
- D. Internal Audit, Risk and Compliance - Regent Philip A. Wilheit, Sr.
- E. Organization & Law - Regent Don L. Waters
- F. Personnel & Benefits - Regent Neil L. Pruitt, Jr.
- G. Real Estate and Facilities - Regent Samuel D. Holmes

Unfinished Business

Chairman Sachin D. Shailendra

New Business

Chairman Sachin D. Shailendra

Petitions and Communications

Secretary Edward Tate

Executive Session

Chairman Sachin D. Shailendra

Reconvene

Chairman Sachin D. Shailendra

Vote

Chairman Sachin D. Shailendra

Adjournment

Chairman Sachin D. Shailendra

**AGENDA**  
**COMMITTEE ON INTERCOLLEGIATE ATHLETICS**

**May 11, 2021**

<b><u>Agenda Item</u></b>	<b><u>Page No.</u></b>
---------------------------	------------------------

**INFORMATION ITEM**

- |  |   |
|--|---|
| 1. Athletics Presentation - Fiscal Year 2020 Annual Report | 1 |
|--|---|

## **AGENDA**

### **COMMITTEE ON INTERCOLLEGIATE ATHLETICS**

**May 11, 2021**

**1. Information Item: Athletics Presentation**

Dr. John M. Fuchko, III, Vice Chancellor for Organizational Effectiveness, will present the Fiscal Year 2020 annual athletics report as required by Board Policy 4.5.6 Monitoring. This report will highlight institutional compliance with the athletics subsidy requirements and annual expense growth limits implemented as a part of the changes to the Athletics Policy approved at the May 2016 Board meeting.

**AGENDA**  
**COMMITTEE ON ACADEMIC AFFAIRS**  
**May 11, 2021**

<b>Agenda</b>	<b>Page No.</b>
<b>ACTION ITEMS</b>	
<b>I. <u>Academic Programs:</u></b>	
<b><u>New Program Request(s):</u></b>	
1. Establishment of Nexus in Film Production, University of West Georgia	2
2. Establishment of an Associate of Science in Nursing, Georgia Southwestern State University	6
3. Establishment of a Master of Science in Urban Analytics, Georgia Institute of Technology	10
4. Establishment of a Master of Arts in Public Relations, Middle Georgia State University	15
<b><u>eMajor Collaborative</u></b>	
5. Establishment of an eMajor in Criminal Justice, University of West Georgia	19
<b><u>Degree and/or Major Termination Request</u></b>	
6. Dalton State College	20
<b><u>Academic Naming</u></b>	
7. University of Georgia	21
<b>CONSENT AGENDA</b>	
<b>II. <u>Named/Endowed Faculty Positions:</u></b>	
<b>8. Establishments:</b>	
a. Augusta University	22
b. University of Georgia	23
<b>9. Named Faculty Positions:</b>	
a. Augusta University	24
b. University of Georgia	24

## **1. Establishment of Nexus in Film Production, University of West Georgia**

**Recommended:** That the Board approve the request from President Brendan Kelly, that The University of West Georgia (“UWG”) be authorized to establish a Nexus Degree in Film Production, effective May 11, 2021.

### **Degree Name/CIP Definition:**

**Nexus Degree in Film Production (CIP: 50.0601):** A program in the visual arts that focuses on the study of the history, development, theory, and criticism of the film/video arts, as well as the basic principles of film making and film production.

### **System-wide and Institutional Context**

**System Wide/Strategic Plan Context** (within mission fit): As a system, USG is committed to providing a strong workforce for the film industry in Georgia. The film industry is one of the fastest growing businesses in Georgia. According to the CVIOG presentation to the Board in March (2021) the motion picture and sound recording industries is expected to see the largest percentage increase in projected employment (47%).

**Institutional Mission Fit:** The Film Production Nexus degree will meet UWG’s mission and vision for economic development by building on the strength of the University System in the collaborative delivery of coursework in film, television and digital entertainment studies. This program is in concert with the work of the Georgia Film Academy that provides connectivity between education and industry. UWG is dedicated to building on existing strengths and developing distinctive academic, research, and co-curricular programs and services that respond to economic development and identified regional, state, and global needs, thus empowering alumni to contribute responsibly and creatively to a complex 21st Century global society.

### **Need/Workforce Context:**

#### **Sample Occupations:**

- Broadcast Technicians
- Set and Exhibit Designers
- Camera Operators, Television, Video, and Motion Pictures

**1. Establishment of Nexus in Film Production, University of West Georgia**  
**(Continued)**

**Labor Market/Career Placement Outlook**

**a. Occupational Demand for Georgia**

<b>Occupation</b>	<b>O*NET</b>	<b>Current Employment</b>	<b>Forecast Annual Growth</b>	<b>Mean</b>	<b>Experienced</b>
Broadcast Technicians	Bright Outlook	1,240	15%	\$44,700	\$77,740
Set and Exhibit Designers	Bright Outlook	560	32%	\$42,860	\$80,300
Camera Operators, Television, Video and Motion Picture	Bright Outlook	1570	34%	\$57,050	\$85,330

JobsEQ

National Center for O\*NET Development. O\*NET OnLine. Retrieved May 3, 2021 from <https://www.onetonline.org/>

**Curriculum:**

**Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

1. Demonstrate professional skills in the High Demand Career Initiative (HDIC) field of film production.
2. Demonstrate knowledge of film industry standard organizational structure, professional equipment, and onset procedures.
3. Demonstrate knowledge of film industry professional competencies and work habits in a craft department, including standard procedures and protocols.

The curriculum is in direct alignment with priority talent demand competencies and capabilities for Georgia's Film industry. Each of the GFC courses will provide students with: 1) multi-disciplinary training by professionals in the film, TV and new media industries, 2) in classroom course work coupled with on-set, hands-on training, 3) hands-on instruction and training working with a package of professional equipment (cameras, sound gear, lights, etc.) as well as production trucks, generators and sound studio space, and 4) opportunity to work on "real world" projects in order to develop recognized film credits, through partnerships with professional productions.

**Career Competencies**

- Computer Aided Design
- Presentation software
- Graphics and Photo imaging software
- Video creation
- Telecommunications
- Engineering/Technology
- Critical Thinking
- Complex Problem Solving

## **1. Establishment of Nexus in Film Production, University of West Georgia (Continued)**

**Experiential Opportunities (High Impact Practices):** The curriculum of the Nexus in Film and Television is in direct alignment with priority talent demand competencies and capabilities for Georgia. Each of the GFC courses will which provide students with: multi-disciplinary training by professionals in the film, TV and new media industries, in classroom course work coupled with on-set, hands-on training, hands-on instruction and training working with a package of professional equipment (cameras, sound gear, lights, etc.) as well as production trucks, generators and sound studio space and opportunity to work on “real world” projects in order to develop recognized film credits, through partnerships with professional productions.

**Assessment:** Student learning outcomes are to be assessed in specific courses over a student’s progression through the curriculum. The student learning outcomes will be assessed through a completion of specific assignments, examinations, projects, and papers. Comprehensive Program Review of the Board of Regents Policy Manual requires periodic evaluation of each educational program's quality as well as productivity and viability. UWG's Comprehensive Program Reviews are initiated by the faculty in the department responsible for each degree program on a schedule maintained by the Institutional Effectiveness and Assessment. A Comprehensive Program Review report of the nexus degree in Film Production will be completed every seven years or as mandated by the Board of Regents of the University System of Georgia. The program will submit a post approval review to the USG at year four and year seven to track enrollment and graduation rates.

### **Implementation:**

#### **Enrollment Forecast**

	First FY	Second FY	Third FY	Fourth FY
Enrollment Projections				
Student majors	10	20	20	20
Shifted from other programs	10	20	20	20
New to the institution	10	20	20	20
<i>Total Majors</i>	30	60	60 (30 FY1 graduate)	60 (30 FY2 graduate)

### **Pipeline**

#### University of West Georgia (Pipeline)

University of West Georgia (Pipeline)	2017	2018	2019	2020
Bachelor of Arts with a Major in Art	209	218	226	208
Bachelor of Fine Arts with a Major in Art	58	70	81	68
Bachelor of Arts with a Major in Theatre	49	53	51	44
Bachelor of Science with a Major in Film Production <sup>1</sup>				32

<sup>1</sup> Recently approved 2020 is the first enrollment of students.



**1. Establishment of Nexus in Film Production, University of West Georgia**  
**(Continued)**

**System Picture:** Enrollments are strong among USG institutions supporting a Film Production degree. Across ten (10) USG Institutions the 3-year average enrollment is 1,187 students.

**Financial Impacts:** GFC-CAA partner institutions collaborated to identify and recommend qualified instructors who have professional experience in the film, television and digital entertainment industry to teach the GFC courses. All instructors have a faculty position at a Partner Institution in the GFC cooperative academic arrangement. The administrative structure already exists within the university to accommodate the addition of this new program. The program will not have any negative impact on the physical facilities and equipment used for existing programs and services at UWG. The Center for Interdisciplinary Studies housed in University College will serve as the administrative unit for the Nexus degree, if approved.

**Facility Impacts:** The GFC courses for this program will be taught at Trilith Studios in Fayetteville, GA and OFS Studios. UWG will establish Trilith and OFS Studios as an off-campus instructional site upon BOR-USG approval of the new degree program. All other general education courses will be taught on the UWG campus. UWG has adequate physical resources needed to operate this program successfully.

**Technology Impacts:** As a unit of the University System of Georgia, the Georgia Film Academy will provide the necessary film production equipment to provide a high- quality educational experience for the students in this program. This includes the following equipment at the Trilith and OFS Studios training sites:

- HD 4K time code camera packages including professional tripods, dolly, jib
- Professional location sound package including digital time code recorder, shotgun, and wireless microphones
- Lighting package with tungsten, fluorescent, LED, and HMI instruments, stands
- Full grip package with stands, hardware, overheads, speed rail, flags, and nets
- Fully equipped grip/electric trucks
- Industry standard generators
- Available fully equipped professional sound stage
- Professional feature-film camera packages with prime lenses

## **2. Establishment of an Associate of Science in Nursing, Georgia Southwestern State University**

**Recommended:** That the Board approve the request from President Neal Weaver that Georgia Southwestern State University (“GSW”) be authorized to establish an Associate of Science in Nursing degree effective May 11, 2021.

### **Degree Name/CIP Definition:**

**Associate of Science in Nursing (51.3801):** A program that generally prepares individuals in the knowledge, techniques and procedures for promoting health, providing care for sick, disabled, infirmed, or other individuals or groups. Includes instruction in the administration of medication and treatments, assisting a physician during treatments and examinations, Referring patients to physicians and other health care specialists, and planning education for health maintenance.

### **System and Institutional context:**

**System Wide/Strategic Plan Context (within mission fit):** As a system, the USG is committed to increasing the number of nursing graduates toward improving health outcomes of the citizenry of Georgia, especially in the rural areas. This critical priority supports quality nursing education programs that provide the knowledge and skills that will lead to student success in obtaining licensure post-graduation.

**Institutional Mission Fit:** The institution’s mission is to develop new academic programs that incorporate experiential learning, support innovative curriculum that furthers academic excellence, that build an engaged community, expands influence and effectiveness through strong partnerships with cultural institutions, corporation, and government and nongovernmental agencies and that contribute to the region’s economic impact, reputation, and competitiveness in the global marketplace for talent, capital, and ideas through University-based initiatives and engagement with faculty, staff, and students. Georgia Southwestern State University is poised to make a significant impact in lessening the nursing shortage in southwestern Georgia. Through partnership with the Southwest Georgia Area Health Education Center, SREB and Phoebe Putney Memorial Hospital this program will serve as one of several strategies to both increase the number of registered nurses and to improve healthcare of the southwest region of Georgia.

### **Need/Workforce context**

#### **Sample occupations:**

- Registered Nurse

#### **Labor Market/Career Placement Outlook/Salary**

The job outlook for GSW’s proposed ASN program is strong. The demand is evident both in the analysis of labor market data and also from employer feedback. Labor market data indicates around 700 annual openings for Registered Nurses in the region. Employers reported over 500 nursing vacancies in a fall 2019 survey and predicted strong occupational growth over the next five years. Data from O\*Net, the Governor’s Office of Student Achievement, and EMSI demonstrate that program graduates will be able to earn a salary well above the median individual income. The

## **2. Establishment of an Associate of Science in Nursing, Georgia Southwestern State University (Continued)**

development of the program is being driven by talent shortfalls detailed by Phoebe Putney Health System and other major regional employers. The approval of the GSW ASN program will help to train additional nurses to meet employer demands in southwest Georgia.

### **a. Occupational Demand for Georgia**

	O*NET	Current Employment	Forecast Annual Growth	Forecast Annual Growth	Mean	Experienced
Registered Nurse	Bright Outlook	77,460	94, 880	23%	\$69,630	\$98,810

Source: National Center for O\*NET Development. O\*NET OnLine. Retrieved May 3, 2021 from <https://www.onetonline.org/>

### **Curriculum:**

#### **Learning outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

1. Provide patient centered care with sensitivity for diverse patients and family.
2. Employ therapeutic communication skills to act as patient advocate for continuity of care through collaboration to provide holistic nursing care.
3. Accept and make assignments and delegate tasks to other members of the healthcare team using best current evidence that takes patient safety, scope of practice and clinical experience into consideration.
4. Create a safe environment that results in high quality patient outcomes
5. Use innovation including use of technology to provide quality care.
6. Utilize critical thinking skills to provide care for individual and families.
7. Provide quality and safe care based on organizational and health care policies for quality patient outcomes.
8. Assume responsibility for personal and professional behaviors
9. Integrate knowledge, skills, and attitudes from the sciences, arts, humanities, and nursing science in providing nursing care for patients and families.

#### **Career Competencies:**

- Data base user interface
- Customer and Personal Service
- Psychology
- Medicine
- Education & Training
- Active listening
- Social Perceptiveness
- Speaking
- Inductive & deductive reasoning
- Problem Solving
- Updating & using relevant knowledge

## **2. Establishment of an Associate of Science in Nursing, Georgia Southwestern State University (Continued)**

**Experiential Opportunities (High Impact Practices):** The curriculum includes incorporation of several high impact practices including common intellectual experiences, collaborative assignments and projects, service learning, community-based learning, and capstone projects. Nursing education programs are defined by a minimum of 400 hours of clinical practice prior to graduation. This highly immersive training allows for observation, practice and mastery of skills and critical thinking in a variety of health-related situations in people across the lifespan.

**Assessment Plan:** The School of Nursing will employ a comprehensive process for collecting aggregate data to determine program effectiveness. Program learning outcomes will be assessed by end of program evaluations, alumni surveys, NCLEX results, HESI exams (specialty, customized and exit), completion rates, faculty outcomes, and other program outcomes. Student/graduate data sources used to collect information to evaluate achievement of expected outcomes include program completion rates, NCLEX pass rates, employment rates, clinical evaluations of student performance, course grades, student self-evaluation of course and program objectives, exit surveys, alumni surveys, student evaluation of faculty teaching effectiveness, community advisory board meeting, HESI exams (content specialty and exit exams). The program will submit a post approval review to the USG at year four and year seven to track enrollment and graduation rates

### **Implementation:**

#### **Enrollment Forecast**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>
Fiscal Year (Fall to Summer)	2022-23	2023-24 (start cohort 2*)	2024-25 (start cohort 3*)	2025-26 (start cohort 4*)
Base enrollment <sup>1</sup>	75	45	45	45
Lost to Attrition (should be negative)	30	5	5	5
New to the institution	65	40*	40*	40*
Shifted from Other programs within your institution	10	5	5	5
<b>Total Enrollment</b>	45	85	85	85

<sup>1</sup>Total enrollment for year 1 becomes the base enrollment for year

## **2. Establishment of an Associate of Science in Nursing, Georgia Southwestern State University (Continued)**

### **System Picture**

The table below identifies where our associate of nursing programs are located in the state.

<b>REGION</b>	<b>INSTITUTION</b>	<b>3 YEAR AVG. GRADUATION</b>
NORTH	Dalton State College	53
	Georgia Highlands College	64
	Georgia State University	101
CENTRAL/MIDDLE	Middle Georgia State University	59
	Gordon State College	56
SOUTH	Abraham Baldwin State College	133
	South Georgia State College	44
	Albany State University	206
	College of Coastal Georgia	32

**Marketing Plan:** Recruiting targets and markets will focus on adult learners and those students from southwest Georgia. The local technical college, SGTC, has an LPN program and we have formed a partnership that will allow for a smooth transition for those LPNs wanting to continue their nursing education beyond the LPN degree. LPN's will be targeted through marketing in long term care and acute care settings, physicians' offices, nursing publications, and TCSG institutions having LPN degree programs. Additional areas of focus include healthcare providers not holding licensure and high school graduates. The ASN program will also provide a soft landing for students at GSW who are unable to be admitted or successfully complete the BSN program.

**Financial:** The new faculty hiring plan includes faculty lines to support enrollment growth to include a biology professor, lab assistant, and Nursing Student Success Coach/Mentor. The Student Success coach will advise and provide support to incoming students. GSW's tutoring center has the capacity to increase their service load for the program. GSW will employ 2 fulltime faculty members 12 months prior to the admission of the first cohort of students to develop new courses. One of these faculty members who holds a doctorate will serve as the program director and will be directed from the existing BSN program. The other faculty member will hold at a minimum a MSN degree.

**Facility Impacts:** GSW will utilize existing computer labs and our current building where the program will be run has more capacity to accommodate an increase in students. We have classroom space available across campus as well as additional computer labs as needed for students. Renovation of an existing underutilized lab (1150 sf) will be required. At an estimate of \$550,000 that is funded by donations.

**Technology Impacts:** No major equipment or technology is required for the startup of this new program.

### **3. Establishment of a Master of Science in Urban Analytics, Georgia Institute of Technology**

**Recommended:** That the Board approve the request from President Ángel Cabrera that Georgia Institute of Technology (“GIT”) be authorized to establish a Master of Science in Urban Analytics, effective May 11, 2021.

#### **Degree Name/CIP Definition:**

**Master of Science in Urban Analytics (CIP 11.0401):** A program that focuses on the theory, organization, and process of information collection, transmission, and utilization in traditional and electronic forms. Includes instruction in information classification and organization; information storage and processing; transmission, transfer, and signaling; communications and networking; systems planning and design; human interfacing and use analysis; database development; information policy analysis; and related aspects of hardware, software, economics, social factors, and capacity.

#### **System and Institutional Context:**

**System Wide/Strategic Plan Context** (within mission fit): As a system, we are committed to providing a strong workforce in high demand fields in Georgia. One of the USG’s top priorities is to strengthen its partnerships with Georgia-based businesses to address the critical need for talent throughout the state.–Georgia Institute of Technology has a unique combination of strengths in design, computing, and engineering: all three colleges are top ranked in their areas within the University System of Georgia, and command national respect. Combining those strengths into an interdisciplinary Master of Science in Urban Analytics degree program can quickly vault Georgia Tech into the elite programs of urban analytics in the very near future.

**Institutional Mission Fit:** Georgia Tech seeks to bring its recognized strengths and expertise in data analytics to focus on the critical problems facing urban regions. This multidisciplinary program is being proposed by the Schools of City and Regional Planning, Interactive Computing, Computational Science and Engineering, and Industrial and Systems Engineering. Given most of the future population growth will be in urban regions, and that these regions will be the key to sustainable development, making cities smarter is critical for future livability. The strategic plan says that Georgia Tech will “creatively use information technologies to pursue... complex problem solving” and “provide interdisciplinary education through flexible, student-focused curricula”; these are well aligned with this proposed interdisciplinary MS in Urban Analytics degree. The strategic plan also declares that Georgia Tech’s task is “...to influence the ways in which problems are identified and solved, and the ways that students are prepared to evaluate, analyze, and resolve those problems.” This reflects our values in developing the degree program in urban analytics.

#### **Need/Workforce context**

Sample Occupations:

- Urban and Regional Planners
- Architectural and Engineering Managers
- Computer and information Research Scientists
- Cartographers
- Software Developers

### **3. Establishment of a Master of Science in Urban Analytics, Georgia Institute of Technology (Continued)**

Within the state of Georgia, there are currently no degree programs in urban analytics, yet there is strong interest in smart cities. In 2018, Georgia Tech's Office of Smart Cities and Inclusive Innovation launched the Georgia Smart Communities Challenge, which attracted substantial attention from various Georgia cities and towns. The inaugural class of four cities that received matching grants, are pursuing smart technologies in various domains of city services. The interest in the program has led to repeating the Smart Communities Challenge in 2019 to help another set of cities achieve their smart city goals. Given the available skills for smart city development within communities is still scarce, one or more Georgia Tech researchers are assigned to assist each of the awardees with their projects. A program in urban analytics will help in expanding this skillset to many places within Georgia, helping more cities to meet their smart city objectives.

#### **Labor Market/Career Placement Outlook/Salary**

##### **a. Occupational Demand for Georgia**

	O*NET	Current Employment	Forecast Annual Growth	Mean	Experienced
Informatics (11.0401)	Bright Outlook	2730	36%	\$101,690	\$150,630
Urban and Regional Planning (04.0301)	Bright Outlook	700	17%	\$60,620	\$95, 240
Public Policy (44.0501)	Bright Outlook	5250	14%	62,470	114,350
Geographic Information Science and Cartography (45.0702)	Bright Outlook	170	24%	\$86,960	\$150,480

JobsEQ

National Center for O\*NET Development. O\*NET OnLine. Retrieved May 3, 2021 from <https://www.onetonline.org/>

#### **Curriculum:**

#### **Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

1. Understand fundamental principles across a range of core areas in urban analytics, including urban systems, computational statistics including machine learning, spatial analysis and GIS, and data modeling and visualization
2. Identify and frame problems in sustainable urban planning and development that can be addressed using the tools of urban analytics and data science
3. Understand and use methods for acquiring, managing, and utilizing large and fast-moving streams of data



### **3. Establishment of a Master of Science in Urban Analytics, Georgia Institute of Technology (Continued)**

4. Select, build, solve, and analyze urban system models using appropriate methodology
5. Apply and integrate the knowledge and skills students have gained, to successfully develop and execute urban analytics projects
6. Communicate complex ideas about solving urban analytic problems within the context of social and ethical responsibilities in data handling and analysis

#### **Career Competencies:**

1. Computer technology skills
2. Map Creation software
3. Law and government
4. Administration and Management
5. Communications and Media
6. Geography
7. Critical Thinking
8. Judgment and Decision Making

**Experiential Opportunities (High Impact Practices):** The following set of requirements will be completed by all MS in Urban Analytics students. The curriculum includes four learning modules. These four modules are: 1) urban systems; 2) spatial analysis; 3) computational statistics; and 4) modeling and visualization. Each student will complete 6 credit hours of coursework from each of the four modules spread over two semesters ( $6 \times 4 = 24$  credits total). The remaining 6 credits will be completed through a workshop in smart cities, which would be divided into a 1 credit preparatory course in the Spring semester, followed by a 5-credit workshop / practicum in the summer.

**Assessment Plan:** Quality of the degree program in MS in Urban Analytics will be tracked in three ways: (i) review by the program's external Advisory Board, (ii) exit surveys of students completing (or otherwise leaving, if any) the program, and (iii) review of student placements and if possible, follow-up with employers. If any deficiencies are identified, the MS Urban Analytics program committee and the units will take appropriate steps to rectify the problems. Student exit interviews will cover the program's effectiveness at preparing the students for their career objectives, skills and knowledge gained while in the program, and the relevance and quality of courses. Students and alumni will also be asked to suggest areas where the program could be improved. Graduating students will be asked to report their employer and position, as well as starting salary and bonus. After graduating, alumni will be periodically surveyed (as long as they are willing) with regard to current employment/position/salary, how well they were able to apply the skills and knowledge learned in the program to their professional life, and whether they have, in retrospect, any suggested areas for improvement of the program. Long-term, some successful alumni may be asked to join the advisory board; this board will periodically review the program's objective, curriculum, etc. and suggest areas for improvement. The program will participate in the Academic Program Review process within the first 6-7 years of the program's implementation. The program will submit a post approval review to the USG at year four and year seven to track enrollment and graduation rates.



### **3. Establishment of a Master of Science in Urban Analytics, Georgia Institute of Technology (Continued)**

#### **Implementation:**

#### **Enrollment Forecast**

	First FY	Second FY	Third FY	Fourth FY
1. Enrollment Projections				
Student Majors				
Shifted from other programs	4	6		
New to the institution	11	14	25	30
Total Majors	15	20	25	30

**Pipeline** - There is evidence of strong demand from students and industry. The MS degree in Analytics, which has a broader focus on business analytics, received over 1,000 applications to their MS program (both on campus and online) that includes specializations in subjects related to urban analytics including computational statistics, machine learning, data modeling and visualization. Georgia Institute of Technology also supports a successful quality program in Architecture. Georgia Institute of Technology surveyed employers of the School of City and Regional Planning graduate students in May 2018 as part of our strategic planning process and discovered a majority of them mentioned urban analytics as a core competency they were seeking in several of their new hires. Demand from public and private organizations: In terms of the potential demand for our graduates, a recent search shows relevant open jobs in the Atlanta area, including positions at:

- Atlanta Regional Commission
- City of Atlanta
- MARTA
- Jacobs
- Accenture
- UPS
- Georgia-Pacific

**System Picture:** The proposed degree is classified as CIP 11.0104 (Informatics). There are currently no University System degrees offered, at any level, in CIP 11.0104. There are three bachelor's degrees, three masters and two Doctorate degrees that included "Informatics" or "Bioinformatics" in the degree title. However, all of these degrees are in health, healthcare, or bioinformatics, none are offered under CIP 11.0104, and the academic content of those degrees is very different than that encompassed by this degree proposal.

**Marketing Plan:** The program is interdisciplinary between the School of City and Regional Planning (SCaRP, within the College of Design), the Schools of Computational Science and Engineering and Interactive Computing (CSE and IC, both within the College of Computing), and the Stewart School of Industrial and Systems Engineering (ISyE, within the College of Engineering). Each of the four units (SCaRP, IC, CSE, and ISyE) provides expertise in a different facet of urban analytics. The MS in Urban Analytics program will provide each student with advising by faculty members to help them select the right combination of courses that is best for their goals and backgrounds.

### **3. Establishment of a Master of Science in Urban Analytics, Georgia Institute of Technology (Continued)**

**Financial Impacts:** The program expects to recruit and hire a program director and an academic coordinator. Faculty will be reassigned to teach courses in the new program and hiring of content specialists and adjuncts is considered as the program grows in enrollment. To support this program the Library estimates that it will spend an additional \$1000/year in monograph resources and \$7000 per year in data set resources (with a 5% escalation per year). Reallocation of existing funds to cover the first three years is anticipated.

**Facility Impacts:** Physical space required by the program includes classrooms, office space for the program manager, a common area/lounge in College of Design for students, and meeting/seminar room space within College of Design, College of Engineering, and College of Computing. Georgia Institute of Technology has requested 900 square feet of (reallocated) space for this program and budgeted for furnishing this space. Construction and renovation costs are estimated at \$50,000 year one and \$40,000 year two.

**Technology Impacts:** Georgia Institute of Technology cites no requirement for technology purchases beyond current inventory.

#### **4. Establishment of a Master of Arts in Public Relations, Middle Georgia State University**

**Recommended:** That the Board approve the request from President Christopher Blake that Middle Georgia State University (“MGSU”) be authorized to establish a Master of Arts in Public Relations, effective May 11, 2021.

##### **Degree Name/CIP Definition**

**MA in Public Relations (CIP 09.0900):** A general program that focuses on organizational communication, public relations, and advertising; and that prepares individuals to function in a wide range of public and private sector positions requiring the skills of persuasive communication. Includes instruction in communications, public relations, and advertising theory; principles and techniques of persuasion; message/image design; marketing strategy; professional writing; public speaking and multi-media presentation skills; digital communications; and applied research.

##### **System and Institutional context:**

**System Wide/Strategic Plan Context (within mission fit):** As a system we are committed to developing talent for the state of Georgia. We believe that academic degrees need to be designed with business and key stakeholders to inform the curriculum and the real-work applications/experiential learning for students.

**Institutional Mission Fit:** The Strategic Plan of Middle Georgia State University (MGA) includes imperatives to grow enrollment with purpose and to own student success. A key institutional strategy is to develop academic pipelines and expanded degrees that provide seamless academic pathways for students. MGA takes a disciplined approach to academic portfolio maintenance and development, and all existing and proposed academic programming is reviewed in relation to the MGA Strategic Plan. The MA in Public Relations supports the mission of Middle Georgia State University to educate and graduate inspired, lifelong learners who will enhance their community through professional leadership, specifically in the state’s media, communication, marketing, and advertising sectors. The program additionally supports the Mission of MGA’s Office of Graduate Studies to develop and offer graduate degrees suitable for working adults that address the needs of the region and anticipate a growing knowledge economy.

#### **4. Establishment of a Master of Arts in Public Relations, Middle Georgia State University (Continued)**

##### **Need/Workforce context**

Labor Market information/career placement outlook/salary

##### **a. Occupational Demand for Georgia**

	O*NET	Current Employment	Forecast Annual Growth	Mean	Experienced
Public Relations specialists	Bright Outlook	5,523	1.32	\$55,620	\$99,760
Media and communications workers	Bright Outlook	588	3.19	\$69,620	\$101,170
Advertising and Promotions Managers	Bright Outlook	607	1.13	\$126,450	\$208,000

JobsEQ

National Center for O\*NET Development. O\*NET OnLine. Retrieved May 3, 2021 from <https://www.onetonline.org/>

##### **Curriculum:**

##### **Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

- Graduates will be able to analyze and evaluate public relations strategies that are instrumental to the profession
- Graduates will be able to research, analyze, and evaluate the latest digital environments and web technologies to write, create, and publish for a variety of audiences
- Graduates will be able to apply and utilize advanced theoretical approaches to develop case studies or campaigns

##### **Career Competencies**

- Data base user interface
- Sales and Marketing
- Critical Thinking
- Customer Service
- Administration & Management
- Communications and Media
- Speaking

**Experiential Opportunities (High Impact Practices):** All students will participate in multiple experiential opportunities throughout the program. Writing intensive and research-based courses required of all students include MCOM 5000 Public Relations Foundations and Theory: MCOM

#### **4. Establishment of a Master of Arts in Public Relations, Middle Georgia State University (Continued)**

5010 Public Relations Writing and Research, and MCOM 5020 Media Relations and Ethics. All students are required to engage in collaborative assignments and projects in MCOM 6000 Production and Design for Public Relations and MCOM 6010 Public Relations Campaign. In their last semester of study, all MA in Public Relations students will be required to take a capstone practicum, MCOM 6020 Public Relations Practicum that will provide real-world application of public relations and build relationships between students and employers. Students will create a client-requested portfolio of public relations material to be used for a campaign rollout. The electives for the program also include high impact practices that are collaborative, writing intensive and project based. For example, NMAC 5108 Writing and Publishing in Digital Environments requires students to analyze and solve design problems in a digital and online context and to do so individually and through collaborative projects. All courses are 3-credit hours.

**Assessment Plan:** All academic units at Middle Georgia State University use a common template for academic program assessment, which serves as the basis for both assessment plans and reports. The assessment process is cyclical in nature and requires regular submission of assessment plans and reports. The assessment process repeats in intervals to allow regular tracking of outcomes and documentation of improvement. The program will submit a post approval review to the USG at year four and year seven to track enrollment and graduation rates.

#### **Implementation:**

#### **Enrollment Forecast**

**Pipeline:** The M.A. in Public Relations is a career focused graduate degree. Entry into this graduate program is not limited by the discipline of the baccalaureate degree. Highlighted below are examples of two baccalaureate degrees that can serve as potential feeders/pipeline into the Master of Arts in Public Relations.

#### System Picture

USG Baccalaureate Degrees <sup>1</sup>	2017	2018	2019	2020
Communications				
Enrollment	1,705	1,746	1,724	1,675
Graduation	394	344	369	356
Political Science				
Enrollment	811	831	861	844
Graduation	144	171	155	174

State College and State University Sectors

The proposed Public Relations program builds upon existing programmatic resources and is an outgrowth of MGA's BA in Media and Communication, which includes a Public Relations concentration. The program effectively and economically leverages existing faculty and facility resources and addresses a distinct student need and market demand. The proposed Public Relation program will expand the University's highly successful MGA Direct online academic portfolio and will allow for continued market growth in and beyond the Middle Georgia region. A recent

#### **4. Establishment of a Master of Arts in Public Relations, Middle Georgia State University (Continued)**

survey to more than 1,000 MGA students revealed a strong interest in a Public Relations graduate program: Nearly 60% of the respondents rated themselves as “very interested” (27.6%) or “pretty interested” (31%) in enrolling in a Master of Arts in Public Relations graduate program. More than half of the students said they would be interested in applying for the program within the next few years, and over half provided contact information for us to contact them if the degree launches.

**Marketing Plan:** MGA’s Office of Graduate Studies (OGS) has well-established marketing and recruitment systems that will be deployed in partnership with the School of Arts & Letters and the Department of Media, Culture & the Arts. Strategies include outreach to MGA baccalaureate students, alumni, and staff; social media advertising on Twitter and Facebook; print advertisement and billboards; and recruitment via graduate fairs throughout the region. As a program within the highly successful MGA Direct online academic program portfolio, the MA in Public Relations will also immediately benefit from an existing and highly successful marketing campaign that expands reach well beyond the boundaries of middle Georgia and into the national market.

**Financial:** The MA in Public Relations will require the use of existing funds in year one (\$24,157). MGA will use general institutional funds to cover these balances. MGA has seen increased enrollment this fiscal year and plans to continue that growth through recruitment and retention efforts. Four (4) faculty will be re-directed to teaching the new program. No new faculty are requested.

**Facility Impacts:** The program is fully online. No additional space allocation or renovation is required.

**Technology Impacts:** No major equipment or technology is required for program start-up and operations.

## 5. Establishment of an eMajor in Criminal Justice, University of West Georgia

**Recommendation:** That the Board approve the request from President Brendan Kelly that the University of West Georgia (“UWG”) be authorized to establish a Bachelor of Science degree in Criminal Justice as part of the eMajor cooperative academic arrangement, effective May 11, 2021.

**Abstract:** Addition of the University of West Georgia as an eMajor consortium institution to offer the Bachelor of Science with a major in Criminal Justice in collaboration with Dalton State College, Georgia Highlands College and Georgia Southwestern State University and Gordon State College. The initial collaborative degree as an eMajor was approved by the Board in 2011.

### **Curriculum:**

#### **Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

1. Comprehend major forces, events, influences, and ideas that have shaped the practice of policing
2. Analyze and understand issues important to the relationships among the police, institutions, and the public
3. Demonstrate an understanding of current criminal investigation techniques and how to process a crime scene.
4. Demonstrate the ability to think critically on issues involving criminal procedure, analyzing, and interpreting situations, events, practices, and cases.

#### **Career Competencies**

- Written Communication
- Conflict Management
- Technology
- Critical Thinking
- Judgement and Decision-making

#### **Labor Market/Career Placement Outlook**

##### **a. Occupational Demand for Georgia**

<b>Occupation</b>	<b>O*NET</b>	<b>Current Employment</b>	<b>Forecast Annual Growth</b>	<b>Mean</b>	<b>Experienced</b>
Police & Sheriff's Patrol Officers	Bright Outlook	22,210	12%	46,110	64, 040
First Line Supervisors of Police & Detectives	Bright Outlook	5,810	10%	62,710	97,740
Social Workers	Bright Outlook	1,130	9%	80,840	97,190

JobsEQ National Center for O\*NET Development. O\*NET OnLine. Retrieved May 3, 2021 from <https://www.onetonline.org/>

**Financial: None**

**Facility Impacts: None**

**Technology Impacts: None**

### **Degree and Major Terminations:**

#### **Dalton State College**

### **Recommendation:**

That the Board approve the request of President Margaret Venable that Dalton State College be approved to terminate the following degree programs effective May 11, 2021:

- BBA with a major in Industrial Operations Management
- BS in Health Information Management

### **Abstract:**

There are no students currently enrolled in the BBA with a major in Industrial Operations Management program, no students have enrolled in the program since Fall 2017, no degrees have been awarded since FY 16, and the termination will not have an adverse impact on faculty members or students. The BS Health Information Management (HIM) program was deactivated two and a half years ago because of low enrollment and lack of qualified faculty members to teach in the program, including the lack of a properly credentialed program director to allow the program to seek national accreditation. While it was originally hoped that qualified faculty members would be identified and hired in order to reactivate the program, critical staffing needs in other programs within the School of Health Professions arose and caused the shift of faculty lines to those already thriving and growing programs.



**Action to name University of Georgia's Honor College**

**Abstract:** Executive Vice Chancellor for Academic Affairs will present a request for the Board to approve an academic naming at the University of Georgia.

### **III. Establishments:**

#### **Augusta University:**

- a. Establishment of the Charles W. Linder, MD Distinguished Chair for the Department of Pediatrics**

**Recommended:** That the Board approve the request of President Brooks A. Keel that Augusta University (“AU”) be authorized to establish the Charles W. Linder, MD, Distinguished Chair for the Department of Pediatrics effective May 11, 2021.

**Abstract:** Augusta University has verified funding of \$1,116,180.97 sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

**Bio:** Dr. Charles W. Linder, a 1963 graduate of the Medical College of Georgia, directed the Division of General Pediatrics and Adolescent Medicine for nearly 30 years and also served as Chairman of the Department of Pediatrics. Dr. Linder helped bring the Ronald McDonald House to Augusta in the early 1980's. He has served as an Assistant Hospital Administrator, Chief of Staff, and Chief Medical Officer for the university's teaching hospitals.

## **University of Georgia:**

### **Establishment of the Daniel B. Warnell Professorship in Forestry and Natural Resources**

**Recommended:** That the Board approve the request of President Jere W. Morehead that the University of Georgia (“UGA”) be authorized to establish the Daniel B. Warnell Professorship in Forestry and Natural Resources effective May 11, 2021.

**Abstract:** President Jere Morehead has verified funding of \$250,000 sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

**Bio:** Daniel B. Warnell was a native Georgian who was involved in the management of banking, farming, and timber enterprises. He served in the Georgia House of Representatives from 1931 to 1937 and in the Georgia Senate from 1937 to 1939. As a state legislator, Mr. Warnell made significant contributions in rural development, public education, public transportation, and conservation of natural resources. In 1991, the School of Forest Resources was dedicated in honor of the late Daniel B. Warnell.

### **Terrell Professorship in Forestry and Natural Resources**

**Recommended:** That the Board approve the request of President Jere W. Morehead that the University of Georgia (“UGA”) be authorized to establish the Terrell Professorship in Forestry and Natural Resources effective May 11, 2021.

**Abstract:** President Jere Morehead has verified funding of \$250,000 sufficient to establish this position as required by Board of Regents Policy 8.3.2.2.

**Bio:** Mr. Charles Terrell of Whigham, Georgia donated 1,018 acres of timberland in Grady County to the Warnell School of Forestry & Natural Resources in 1990 to benefit its research, teaching, and service missions. Mr. Terrell was a civil engineer who was dedicated to the sustainable management of the natural resources on his property. He donated his property to the Warnell School because of his love of the land and our School's reputation for managing natural resources and educating students to ensure the future sustainable management of them.

## **Faculty Appointments:**

### **Augusta**

**Institution Name:** Augusta University

**University Faculty's Name:** Christy JW Ledford, Ph.D. FACH

**Named Position:** Curtis G. Hames, MD Distinguished Chair for the Department of Family Medicine

**Institution Name:** Augusta University / Medical College of Georgia

**University Faculty's Name:** Jacob A. Greenberg, MD, Ed.M., FACS

**Named Position:** Leon Henri Charbonnier Endowed Chair

### **University of Georgia:**

**Institution Name:** University of Georgia

**University Faculty's Name:** Ari Levine, Ph.D.

**Named Position:** Horace Montgomery Professor

**Institution Name:** University of Georgia

**University Faculty's Name:** Ashley Steffens, MLA.

**Named Position:** Crowley Professorship of Urban Planning and Design

**Institution Name:** University of Georgia

**University Faculty's Name:** Carol Robin Buell, Ph.D.

**Named Position:** GRA Eminent Scholar Chair in Crop Genomics

**Institution Name:** University of Georgia

**University Faculty's Name:** Anumantha Kanthasamy, Ph.D.

**Named Position:** John H. (Johnny) Isakson Chair for Parkinson's Research and GRA Eminent Scholar

**AGENDA**  
**COMMITTEE ON ORGANIZATION & LAW**

**May 11, 2021**

<b><u>Agenda Item</u></b>	<b><u>Page No.</u></b>
---------------------------	------------------------

**APPROVAL ITEMS**

- |    |  |   |
|----|--|---|
| 1. | Award of President Emeritus – Bob Boehmer,<br>East Georgia State College | 1 |
| 2. | Award of President Emeritus – Dr. Tim Hynes,<br>Clayton State University | 2 |

**EXECUTIVE SESSION**

- |    |                   |   |
|----|-------------------|---|
| 3. | Executive Session | 3 |
|----|-------------------|---|

**1. Award of President Emeritus – Bob Boehmer, East Georgia State College**

Pursuant to Board of Regents' Policy 2.11, Chancellor Steve Wrigley seeks the Board's approval to award the title of President Emeritus to retired East Georgia State College President Bob Boehmer.

President Boehmer served as the fifth president of East Georgia State College from September 2013 until December 2020. President Boehmer previously served as the University of Georgia's associate provost for academic planning, associate provost for institutional effectiveness and professor of legal studies, among other academic and administrative roles.

During President Boehmer's tenure at East Georgia State College, the college's foundation grew from \$987,000 in assets to nearly \$3 million. The Correll Scholars Program was established and overall scholarship awards went from \$79,669 to \$308,466 annually. For the first time in the college's history, bachelor's degrees were offered, and the annual College Readiness Tour of local high schools was launched. He focused on student success and remade the physical presence of the campus while dedicating himself to teaching and leadership, and his vision and achievements will continue to leave their mark on the college and its graduates for years to come.

**2. Award of President Emeritus – Dr. Tim Hynes, Clayton State University**

Pursuant to Board of Regents' Policy 2.11, Chancellor Steve Wrigley seeks the Board's approval to award the title of President Emeritus to Dr. Tim Hynes, President of Clayton State University, who is set to retire effective June 30, 2021.

Dr. Hynes was first appointed as interim president in May 2009, an appointment made permanent by the Board of Regents in February 2010. Dr. Hynes has served Clayton State University for 12 years and has had 25 years of service in leadership roles within the University System of Georgia.

During his time as president, Dr. Hynes fostered the growth of both students and the university's presence in Georgia. Specifically, he oversaw the completion of Clayton State's first comprehensive fundraising campaign and quadrupled the size of the University Endowment. He helped develop eight new baccalaureate degree programs and five new master's degree programs, and saw enrollment grow by 16% under his leadership with increases of first-to-second year retention and of 4-, 5- and 6-year graduation rates.

His impact will also be seen for decades as the physical presence of Clayton State was expanded on their main campus and extended into Fayette and Henry counties, providing residents of those extended service areas access to higher education. Additionally, Dr. Hynes served USG in a variety of capacities, including being a member of several committees important to the growth of the system as a whole. He has proven to be a valuable leader and champion of higher education through his dedicated work and service.

**3. Executive Session**

The Committee will enter executive session to discuss pending applications for discretionary review and pending or potential litigation. Applications for Discretionary Review are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26 and are typically personnel matters and issues of academic status.



## **AGENDA**

### **PERSONNEL AND BENEFITS**

**May 11, 2021**

**Agenda Item**

**Page No.**

#### **INFORMATION ITEM**

1. USG Healthcare Plan Update

1

## **AGENDA**

### **PERSONNEL AND BENEFITS**

**May 11, 2021**

**1. Information Item: USG Healthcare Plan Update**

Associate Vice Chancellor for Total Rewards, Karin Elliott, will provide an update on the USG Healthcare Plan.

## **AGENDA**

### **COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

**May 11, 2021**

**Agenda Item**

**Page No.**

---

#### **INFORMATION ITEMS**

- |    |   |   |
|----|---|---|
| 1. | FY 2021 Report on Third Quarter Revenues and Expenditures | 1 |
|----|---|---|

**1. FY 2021 Report on Third Quarter Revenues and Expenditures**

Executive Vice Chancellor for Strategy and Fiscal Affairs, Tracey Cook, will present information on the Third Quarter Revenues and Expenditures for the University System of Georgia.

## **AGENDA**

### **COMMITTEE ON REAL ESTATE AND FACILITIES**

**May 11, 2021**

<b>Agenda Item</b>	<b>Page No.</b>
--------------------	-----------------

#### **INFORMATION ITEMS**

- |    |  |   |
|----|--|---|
| 1. | Real Estate Actions Taken within Delegated Authority | 1 |
|----|--|---|

#### **CONSENT ITEMS**

- |    |  |    |
|----|--|----|
| 2. | Ranking of Design Professional Firms, Project No. BR-50-2102, 55 Park Place, AYSPS Renovation, Georgia State University                | 3  |
| 3. | Termination of Rental Agreement and Gift of Real Property, Building I, Georgia Gwinnett College  | 4  |
| 4. | Termination of Rental Agreement and Gift of Real Property, Town Point, Kennesaw State University                                       | 5  |
| 5. | Termination of Ground Lease and Rental Agreement, Institute for Bioengineering & Biosciences Building, Georgia Institute of Technology | 6  |
| 6. | Termination of Ground Lease and Rental Agreement, Complex Carbohydrate Research Center, University of Georgia                          | 7  |
| 7. | Rental Agreement, 1090 Northchase Parkway, Marietta, Georgia Highlands College   | 8  |
| 8. | Sub-Rental Agreement, 512 Means Street, Atlanta, Georgia Institute of Technology   | 9  |
| 9. | Naming Modification for George Hugh Boyd Research and Education Center, University of Georgia  | 10 |

#### **APPROVAL ITEMS**

- |     |  |    |
|-----|--|----|
| 10. | Resolution 2022 General Obligation Bond Issue, Georgia State Financing and Investment Commission, University System of Georgia | 11 |
| 11. | Authorization of Project No. BR-50-2103, Library North Study Commons Expansion, Georgia State University                       | 12 |

## **AGENDA**

### **COMMITTEE ON REAL ESTATE AND FACILITIES**

**May 11, 2021**

<b><u>Agenda Item</u></b>	<b><u>Page No.</u></b>
---------------------------	------------------------

#### **APPROVAL ITEMS (continued)**

- |     |  |    |
|-----|--|----|
| 12. | Authorization of Project No. BR-66-2103, Indoor Practice Facility, Georgia Southern University | 13 |
| 13. | Acquisition of Real Property, 382 East Broad Street, Athens, University of Georgia             | 14 |
| 14. | Gift of Real Property, 25-27 Auburn Avenue, Atlanta, Georgia State University                  | 15 |

## AGENDA

### COMMITTEE ON REAL ESTATE AND FACILITIES

May 11, 2021

#### 1. Real Estate Actions Taken within Delegated Authority

The following are the real estate actions taken within the authority delegated by the Board to the Vice Chancellor for Real Estate and Facilities for the period beginning December 1, 2020 and ending March 31, 2021:

##### Acquisitions

<u>Institution</u>	<u>Location</u>	<u>Description</u>	<u>Purchase Price</u>
Georgia State University	Atlanta	40 Pryor Street 0.1137 acres	\$985,000
Kennesaw State University	Kennesaw	3201 Campus Loop Road 0.84 acres	\$0.00 (Gift)
Valdosta State University	Valdosta	1506 N. Oak Street 0.41 acres	\$240,000

##### Disposition

<u>Institution</u>	<u>Location</u>	<u>Description</u>	<u>Compensation</u>
Georgia Southern University	Savannah	Herty AMDC 0.308 acres GDOT Road Project	\$20,870 for cost-to-cure items
University of Georgia	Athens	Highway 280 9.158 acres	\$35,300

##### Lease as Tenant

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
Georgia College & State University	Milledgeville	8,930 sf \$1,116.25/month	Warehouse space for inventory storage Lease Renewal
Kennesaw State University	Kennesaw	9,563 sf \$23,907.50/month	Classroom and Office Space College of Professional Ed. Amendment

**1. Real Estate Actions Taken within Delegated Authority (continued)****Lease as Tenant (continued)**

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
University of Georgia	Savannah	2,500 sf \$4,425/month	Small Business Development Center New Lease
University of North Georgia	Dahlonega	3,500 sf \$3,283.50/month	Criminal Justice Lab and Faculty Offices Lease Extension
University of West Georgia	Douglasville	2,600 sf \$5,975 for spring semester	Douglasville Course Offerings Lease Renewal

**Lease as Landlord**

<u>Institution</u>	<u>Location</u>	<u>Square Feet/Rent</u>	<u>Use</u>
Kennesaw State University	Kennesaw	5,236 sf \$5,051.11/month	Credit Union

**Easements**

<u>Institution</u>	<u>Grantor/Grantee</u>	<u>Purpose</u>
Clayton State University	Grantor: Georgia Power Company	Easement encroachment for installation of water lines
Middle Georgia State University	Grantee: City of Cochran	Sanitary Sewer Line



2. **Ranking of Design Professional Firms, Project No. BR-50-2102, 55 Park Place, AYSPS Renovation, Georgia State University**

Recommended: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. BR-50-2102, 55 Park Place, AYSPS Renovation, Georgia State University**

Project Description: Authorized by the Board in February 2021, this project involves the renovation of the second, fourth, sixth, seventh, and ninth floors of Georgia State University's 55 Park Place building to facilitate relocation of the Andrew Young School of Policy Studies ("AYSPS") from leased space at 2 Peachtree Street in Atlanta. Totalling approximately 116,000 square feet, this renovation would support AYSPS by providing collaborative meeting and seminar space, student services, computer labs, collaborative research spaces, and individual spaces for academic faculty, staff, graduate students, and postdoctoral researchers.

The project will be funded from institutional funds.

Total Project Cost:	\$18,482,000
Construction Cost (Stated Cost Limitation):	\$13,340,000

Number of firms that applied for this commission: 24

Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)

✖ 55 Park Place



**3. Termination of Rental Agreement and Gift of Real Property, Building I, Georgia Gwinnett College**

Recommended: That the Board approve an advance rental payment in an amount not to exceed \$1,960,000 to 215 Collins Industrial Way, LLC (the “LLC”) for leased property located at 215 Collins Industrial Way in Lawrenceville, which consists of approximately 1.89 acres of land developed with a three-story office building totaling approximately 35,013 square feet that is commonly known as Building I (the “Property”), for the use and benefit of Georgia Gwinnett College (“GGC”).

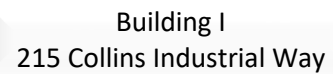
Recommended further: That the Board acknowledge that the advance rental payment would allow the early termination of the rental agreement (the “Early Termination”) for the Property between the LLC, as Landlord, and the Board of Regents, as Tenant, which is currently scheduled to terminate in June 2032, and the LLC’s immediate gifting of the Property to the Board of Regents.

Recommended further: That the Board approve the acquisition of the Property as a gift from the LLC (the “Gift”).

Understandings: In May 2017, the Board approved GGC’s lease of the Property, which contains 140 offices and six meeting spaces utilized by faculty and staff from multiple disciplines at the institution. GGC currently pays base rent of \$257,274 annually for the Property. The proposed advance payment would allow for the Early Termination, resulting in approximately \$870,000 in net rent payment savings to GGC. Subject to the Board’s approval of the Gift and no significant adverse real estate due diligence matters, the LLC will transfer the Property to the Board of Regents within 45 days of the Early Termination.

Acquisition of the Property is consistent with GGC’s master plan. There are no known reversions, restrictions, or adverse easements associated with the Property.

Funding for the advance rental payment would be sourced from available education and general (“E&G”) funds.



**4. Termination of Rental Agreement and Gift of Real Property, Town Point, Kennesaw State University**

Recommended: That the Board approve an advance rental payment in an amount not to exceed \$9,200,000 to KSU Town Point Real Estate Foundation, LLC (the “LLC”) for leased property located at 3391 Town Point Drive in Kennesaw, which consists of approximately 6.37 acres of land developed with a four-story office building totaling approximately 92,998 square feet that is commonly known as Town Point (the “Property”), for the use and benefit of Kennesaw State University (“KSU”).

Recommended further: That the Board acknowledge that the advance rental payment would allow the early termination of the rental agreement (the “Early Termination”) for the Property between the LLC, as Landlord, and the Board of Regents, as Tenant, which is currently scheduled to terminate in June 2030, and the LLC’s immediate gifting of the Property to the Board of Regents.

Recommended further: That the Board approve the acquisition of the Property as a gift from the LLC (the “Gift”).

Understandings: In October 2005, the Board approved KSU’s lease of the Property, which is currently used as office and administrative space by the institution. KSU currently pays base rent of \$1,009,926 annually for the Property. The proposed advance payment would allow for the Early Termination, resulting in approximately \$460,000 in net rent payment savings to KSU. Subject to the Board’s approval of the Gift and no significant adverse real estate due diligence matters, the LLC will transfer the Property to the Board of Regents within 45 days of the Early Termination.

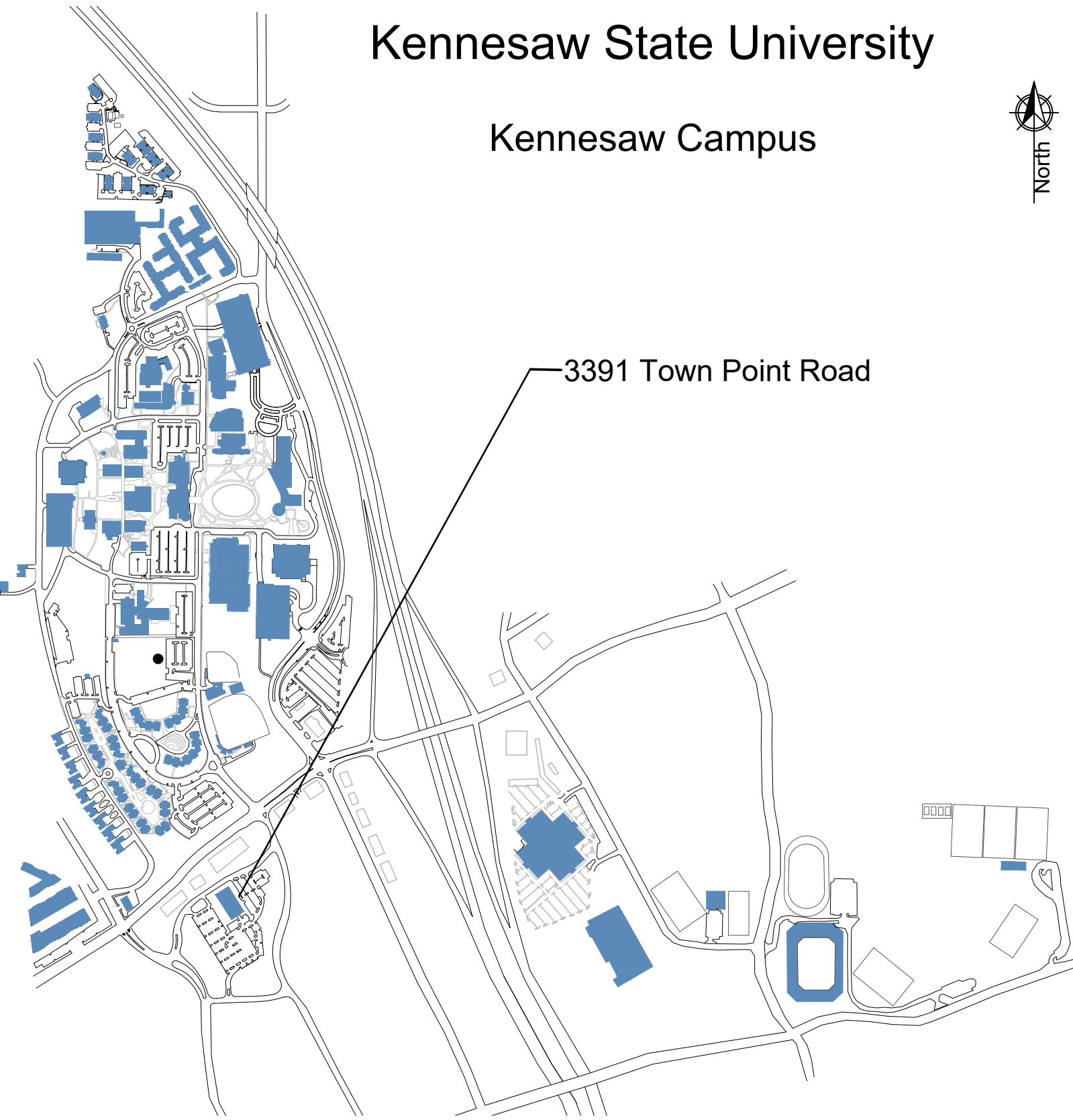
Acquisition of the Property is consistent with KSU’s master plan. There are no known reversions, restrictions, or adverse easements associated with the Property.

Funds for the advance rental payment would be sourced from available education and general (“E&G”) funds.



# Kennesaw State University

## Kennesaw Campus



3391 Town Point Road

**5. Termination of Ground Lease and Rental Agreement, Institute for Bioengineering & Biosciences Building, Georgia Institute of Technology**

Recommended: That the Board approve an advance rental payment in an amount not to exceed \$9,100,000 to Georgia Tech Research Corporation (“GTRC”) for leased property located at 315 Ferst Drive, NW in Atlanta, which consists of a multi-story structure totaling approximately 155,241 square feet of laboratory and office space known as the Institute for Bioengineering & Biosciences Building (the “IBB”), for the use and benefit of Georgia Institute of Technology (“GIT”).

Recommended further: That the Board acknowledge that the advance rental payment would allow the simultaneous early termination of the ground lease from the Board of Regents, as Lessor, and Georgia Tech Facilities, Inc. (“GTFI”), as Lessee, and the rental agreement for the IBB between GTRC, as Landlord, and the Board of Regents, as Tenant, which is currently scheduled to terminate in 2028. The early terminations would result in the de facto acquisition of the IBB by the Board of Regents.

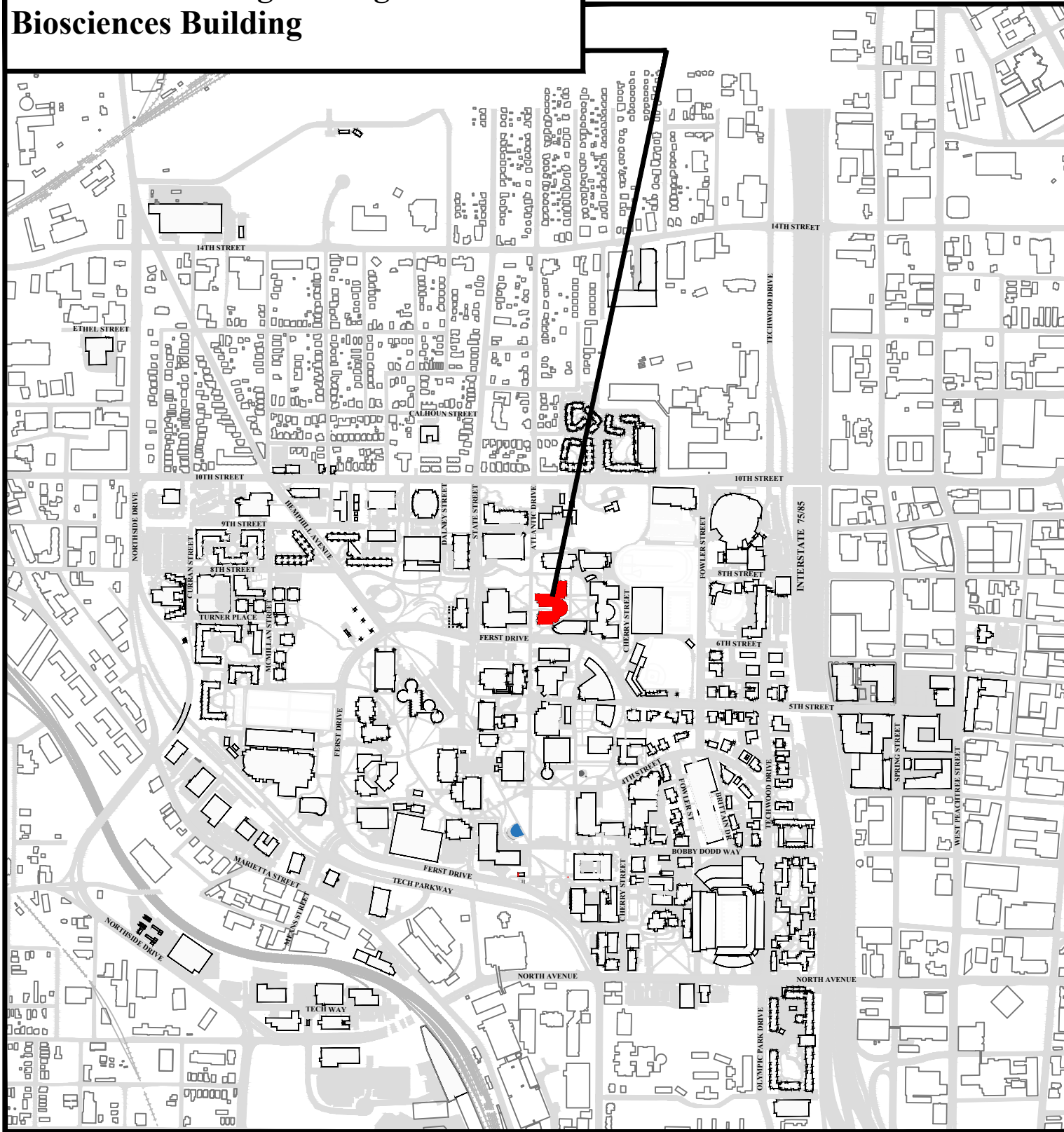
Understandings: In October 1996, the Board approved a ground lease to GTFI that allowed for the construction of the IBB, which is situated on approximately 1.042 acres of land owned by the Board of Regents. Upon completion of construction, GTFI leased the IBB to GTRC, which subsequently subleased the building to the Board of Regents for which GIT pays approximately \$1,425,500 in annual rent. The advance rental payment would allow for the early terminations of the rental agreement and the ground lease, resulting in approximately \$9,977,000 in net rent payment savings to GIT and the Board of Regents’ immediate ownership of the IBB.

There are no known reversions, restrictions, or adverse easements associated with the IBB.

Funding for the advance rental payment would be sourced from indirect cost recovery revenues.

# Institute of Bioengineering & Biosciences Building

Georgia Institute of Technology Campus Map May 2021





**6. Termination of Ground Lease and Rental Agreement, Complex Carbohydrate Research Center, University of Georgia**

Recommended: That the Board approve an advance rental payment in an amount not to exceed \$22,200,000 to UGAREF CCRC Building, LLC (the “LLC”) for leased property located at 315 Riverbend Road in Athens, which is a multi-story structure totaling approximately 122,769 square feet of research laboratory, instruction, and office space known as the Complex Carbohydrate Research Center (the “CCRC”), for the use and benefit of the University of Georgia (“UGA”).

Recommended further: That the Board acknowledge that the advance rental payment would allow the simultaneous early termination of the ground lease from the Board of Regents, as Lessor, and the LLC, as Lessee, and the rental agreement for the CCRC between the LLC, as Landlord, and the Board of Regents, as Tenant, which is currently scheduled to terminate in June 2033. The early termination would result in the de facto acquisition of the CCRC by the Board of Regents.

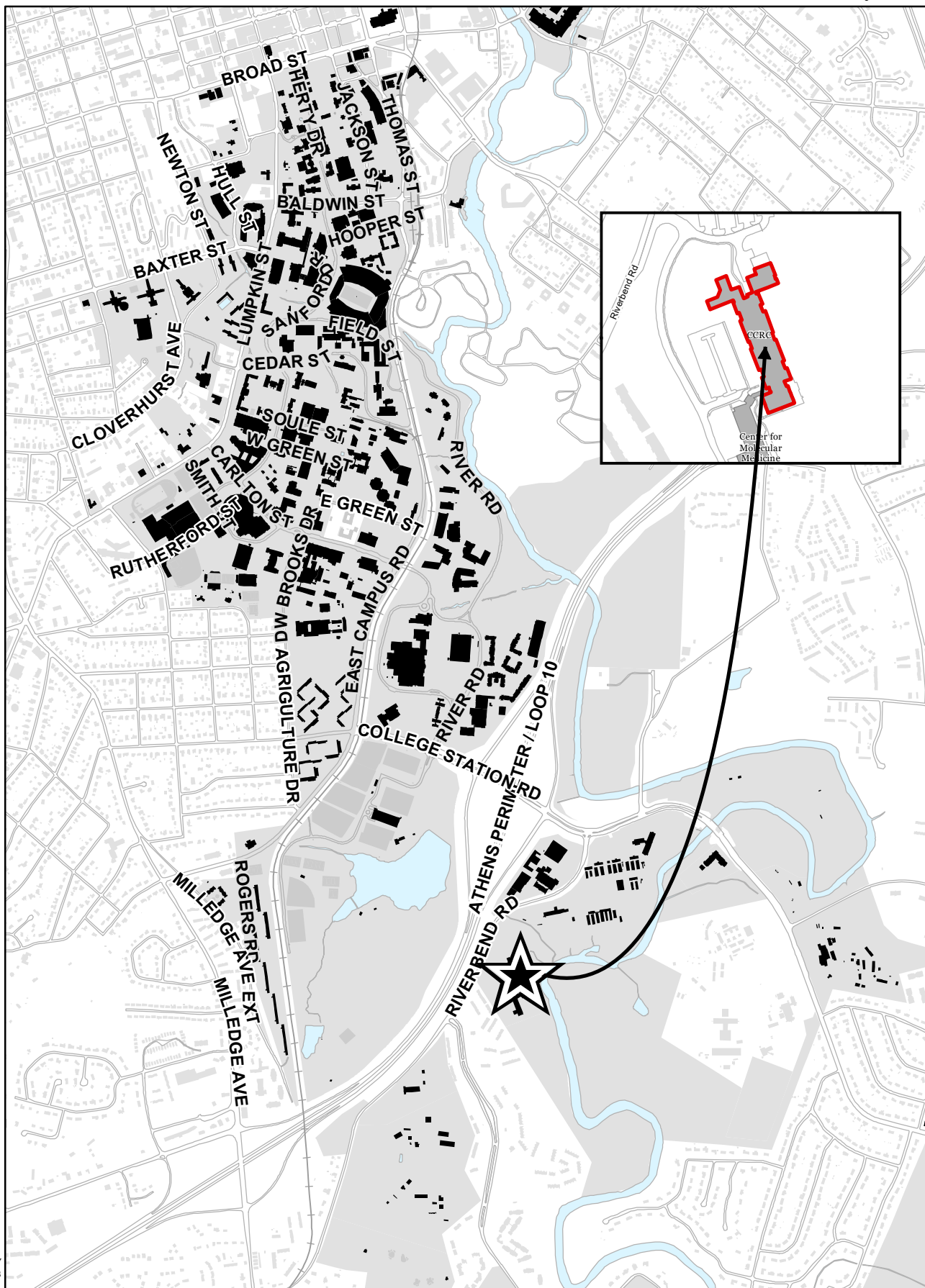
Understandings: In November 2001, the Board approved a ground lease to the LLC that allowed for construction of the CCRC, which is situated on approximately 5.78 acres of land owned by the Board of Regents. Upon completion of construction, the LLC began renting the CCRC to the Board of Regents on behalf of UGA, which currently pays approximately \$2,400,000 in annual rent for the space. The advance rental payment would allow for the early terminations of the rental agreement and the ground lease, resulting in approximately \$5,900,000 in net rent payment savings to UGA and the Board of Regents’ immediate ownership of the CCRC.

There are no known reversions, restrictions, or adverse easements associated with the CCRC.

Funding for the advance rental payment is from \$17,400,000 in indirect cost recovery revenues and associated carry-forward reserves, \$3,700,000 from the LLC’s repair & replacement reserve, \$900,000 from the LLC’s debt service reserve, and \$200,000 from the CCRC’s capital liability reserve fund deposit. All amounts (other than the authorized not to exceed payment amount of \$22,200,000) are approximate and subject to change as market conditions fluctuate.



Complex Carbohydrate Research Center



**7. Rental Agreement, 1090 Northchase Parkway, Marietta, Georgia Highlands College**

Recommended: That the Board authorize the execution of a rental agreement between RR 1090 Northchase, LLC, as Landlord, and the Board of Regents, as Tenant, for the use and benefit of Georgia Highlands College (“GHC”). The initial term of this lease of approximately 21,575 square feet of office and classroom space at 1090 Northchase Parkway in Marietta (the “Property”) would cover the period from May 1, 2022, through June 30, 2022, at a monthly rent of \$28,317.19 (\$339,806.25 annualized/\$15.75 per square foot, per year). This agreement would include options to renew on a year-to-year basis for nine (9) consecutive one-year periods, plus a tenth renewal term of ten (10) months ending April 30, 2032. The base rental amount would escalate two and a half percent (2.5%) annually. The Landlord has agreed to provide an annual tenant improvement allowance of \$43,150 with each exercised renewal option, half of which could be applied to rental costs at GHC’s discretion.

Understandings: In 2005, GHC started offering courses at Southern Polytechnic State University, now the Marietta campus of Kennesaw State University (“KSU”). KSU has determined that the classroom, office, and lab space used by GHC to serve its nearly 1,000 students in Marietta, is needed exclusively to support KSU’s academic programs. GHC is proposing to relocate its Marietta operations to a new, stand-alone campus at the Property beginning with the 2022 summer semester.

GHC’s space in the Property would be located on the first floor of a three-story office building, situated just east of Interstate 75 and north of Delk Road. Options to complete programs in business administration, general studies, chemistry, and health professions would remain available to students at the new site.

As the space would need significant renovations to meet GHC’s needs, GHC is proposing to execute a rental agreement before the end of Fiscal Year 2021 (“FY21”). In doing so, GHC would be able to encumber available FY21 funds needed to reimburse the landlord for the planned tenant improvements, which are currently estimated to cost \$973,000. Design planning for the space would begin shortly after the lease is finalized, with renovations to commence around November of this year.

All operating expenses are included in the rental rate for the agreement. Additional rent may be due for Tenant’s pro-rata share of any increases in building operating expenses over the term of the agreement.



Georgia Highlands College



Kennesaw  
State  
University

1090 Northchase Parkway

**GHC**  
GEORGIA HIGHLANDS COLLEGE



**8. Sub-Rental Agreement, 512 Means Street, Atlanta, Georgia Institute of Technology**

Recommended: That the Board authorize the execution of a sub-rental agreement between GT Real Estate Services, LLC, as Landlord, and the Board of Regents, as Tenant, for the use and benefit of Georgia Institute of Technology (“GIT”). This lease of approximately 31,093 square feet of office space at 512 Means Street in Atlanta would cover the period from July 1, 2021, through June 30, 2022, at a monthly rent of \$77,732.50 (\$932,790.00 annualized/\$30.00 per square foot, per year). This agreement would include options to renew on a year-to-year basis for five (5) consecutive one-year periods, plus a sixth renewal term of ten (10) months ending April 30, 2027. The base rental amount would escalate three percent (3%) annually and rent for the first ten (10) months of the agreement would be abated.

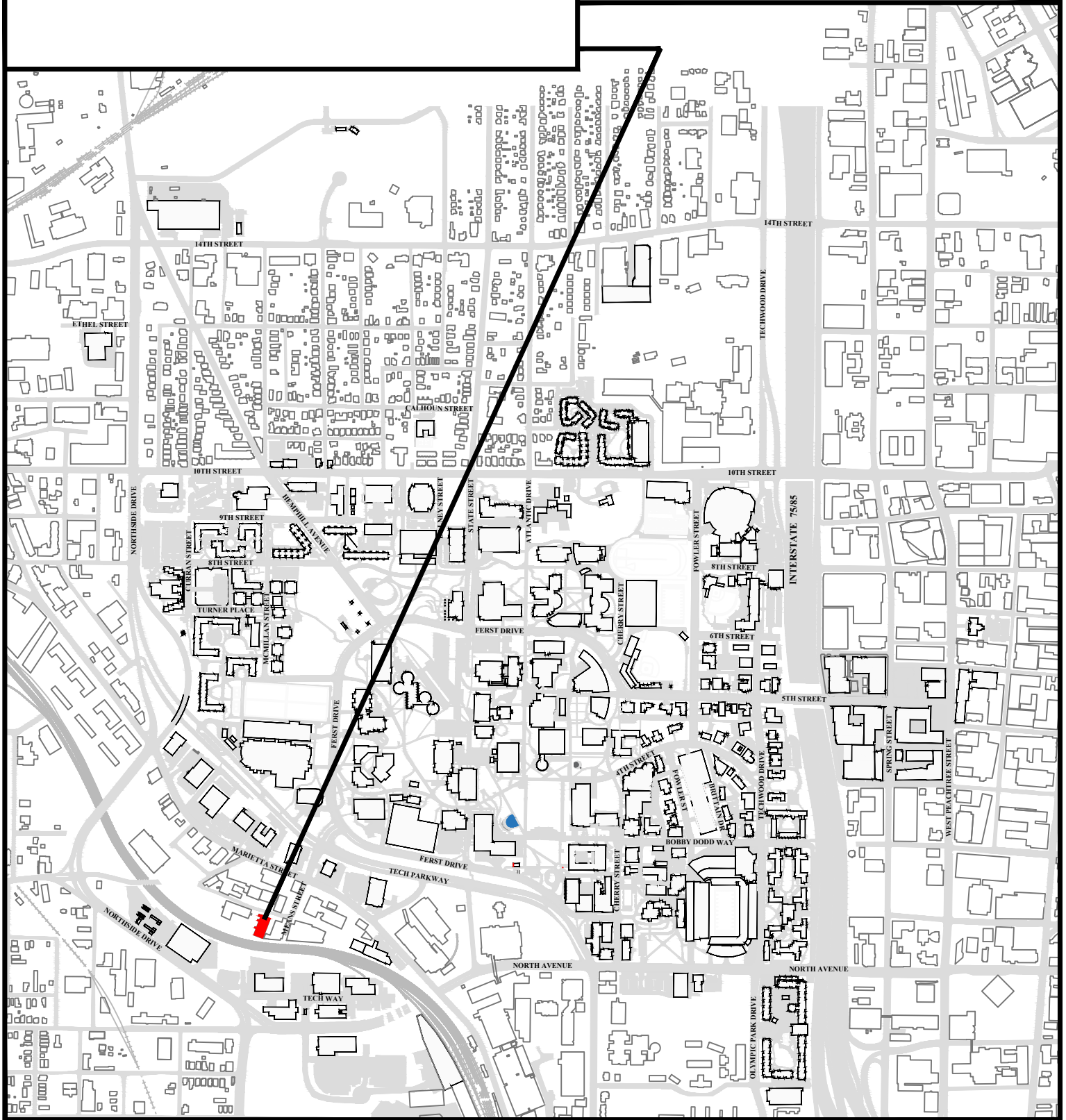
Understandings: GIT houses the Center for Inclusive Design and Innovation (“CIDI”) in Suites 100, 101, 200, 250, and 300 at 512 Means Street, which is one of three buildings on a historic property known as Carriage Works. GIT initially leased 7,565 square feet at this location in June 2010. In September 2015, the Board approved expansion of the original space to its current footprint, which would remain the same under the proposed lease.

Known for its accessibility expertise in both the built and digital environment, as well as its assistive technology services and design solutions, CIDI offers comprehensive, timely and efficient services, accommodations, and assistive technology to individuals with print, functional, cognitive, and other disabilities.

All operating expenses are included in the rental rate for the agreement. Additional rent may be due for Tenant’s pro-rata share of any increases in building operating expenses over the term of the agreement.

# 512 Means Street

Georgia Institute of Technology Campus Map May 2021



9. **Naming Modification for George Hugh Boyd Research and Education Center, University of Georgia**

Recommended: That the Board approve the naming modification of the George Hugh Boyd Graduate Studies Building on the University of Georgia (“UGA”) campus as the George Hugh Boyd Research and Education Center to better reflect the current function of the building.

Understandings: President Jere W. Morehead confirms that this naming conforms to the UGA naming guidelines and with the Board of Regents naming policy.

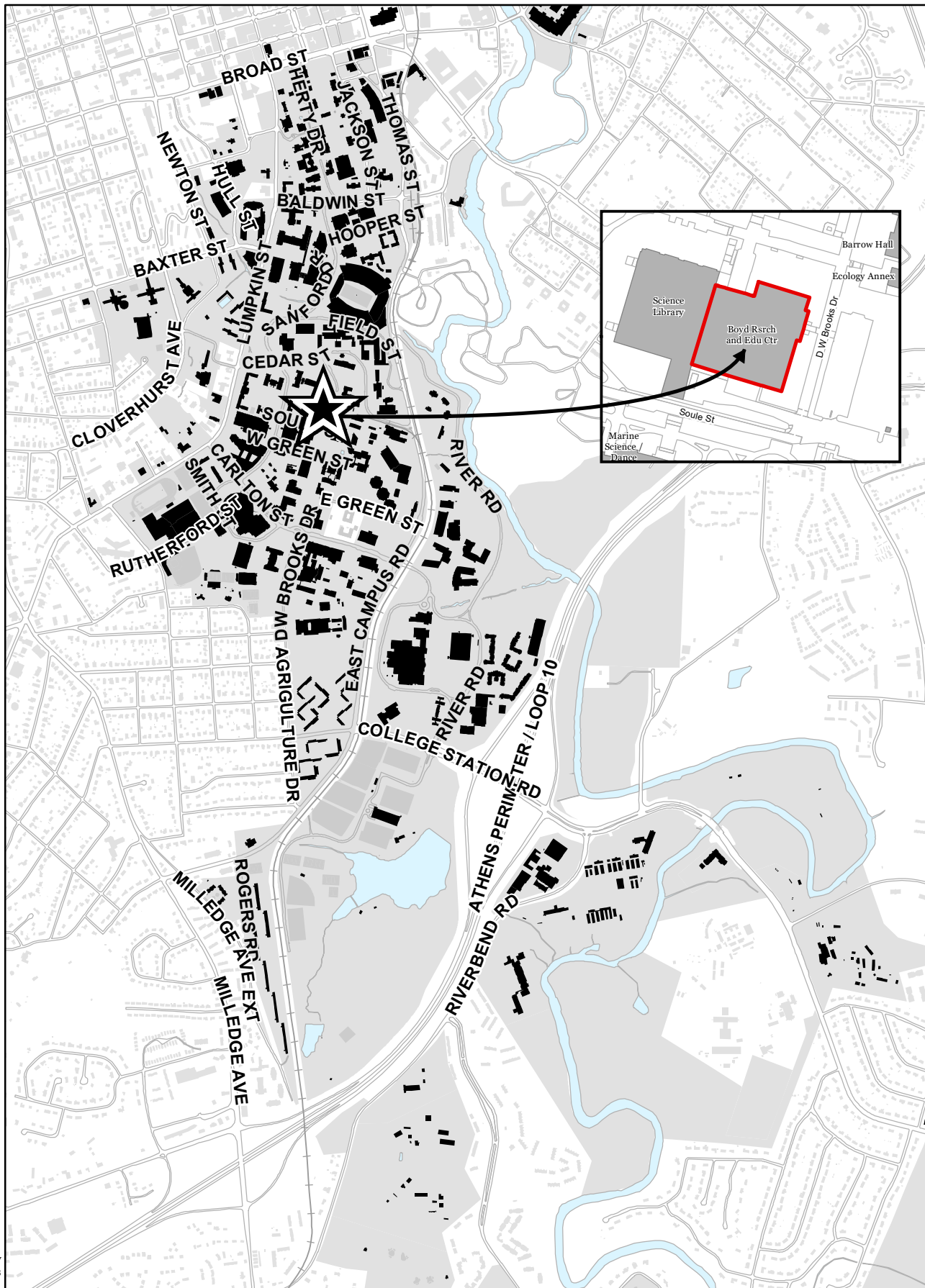
In January 1971, the Board approved the posthumous naming of the George Hugh Boyd Graduate Studies Building (the “Boyd Building”) in honor of the former dean of UGA’s graduate school. Dr. Boyd came to UGA in 1926 to head the zoology department and, in less than a year, was named chairman of the biological sciences division. In 1943, he became dean of the graduate school, a position he held until 1959.

The Boyd Building initially housed offices for the graduate school. However, soon after its opening, the building became home to the Office of Research, which led to it being referred to as the “Graduate Studies Research Center.” After nearly 40 years in the Boyd Building, the graduate school relocated, thereby the name “Graduate Studies” no longer represented the function of the building.

Although the Office of Research moved into the Coverdell Center in 2003, significant research continues to be conducted in the Boyd Building. The Departments of Computer Science and Mathematics now reside in the building and, in 2018, 21,500 square feet of space on the first floor was renovated to provide research, office, and support space for the College of Engineering’s School of Electrical and Computer Engineering.



George Hugh Boyd Graduate Studies Building





10. **Resolution 2022 General Obligation Bond Issue, Georgia State Financing and Investment Commission, University System of Georgia**

Recommended: That the Board adopt the Resolution prepared by the Revenue Division of the Georgia Department of Law covering the issuance of 2022 General Obligation Bonds (“G.O. Bonds”) by the State of Georgia through the Georgia State Financing and Investment Commission for use in funding the projects as listed in Appendix I for the University System of Georgia.



## Board of Regents FY 2022 Bond Sale Request

Project No.	Institution	Project Description	Amount
<b>Equipment Funds</b>			
J-327	Georgia State University	Convocation Center	\$6,200,000
J-349	University of Georgia	Interdisciplinary STEM Research Building, Phase II	\$5,700,000
J-350	University of North Georgia	Mike Cottrell College of Business (Dahlonega)	\$3,200,000
<b>Construction Funds</b>			
J-361	Abraham Baldwin Agricultural College	Ag Facilities Enhancement	\$11,800,000
J-362	Albany State University	Nursing and Health Science Simulation Lab Facility	\$7,600,000
J-347	Dalton State College	Bandy Gym Student Recreation Renovations	\$8,300,000
J-363	Fort Valley State University	Academic Renovation and Campus Infrastructure	\$12,200,000
J-375	Georgia Southern University	Jack and Ruth Hill Convocation Center (Statesboro)	\$36,700,000
J-364	University of Georgia	Poultry Science Complex, Phase I	\$21,700,000
J-365	University of West Georgia	Humanities Building Renovation and Infrastructure	\$26,300,000
J-366	Valdosta State University	Performing Arts Center	\$12,400,000
<b>Planning &amp; Design Funds</b>			
J-376	Georgia Gwinnett College	Gateway Building and Infrastructure	\$3,500,000
J-377	University of Georgia	Science Hill Modernization, Phase I	\$1,700,000
J-378	University of North Georgia	Cumming Academic Building Addition	\$1,000,000
<b>Major Repair &amp; Renovation (MRR)</b>			
J-379	University System of Georgia	Major Repair and Rehabilitation (System-wide)	\$55,000,000
<b>Small Capital Projects</b>			
J-380	Atlanta Metropolitan State College	Energy Efficiency and Infrastructure Upgrades	\$3,200,000
J-381	Augusta University	Christenberry Field House Renovation	\$5,000,000
J-382	College of Coastal Georgia	Andrews Renovation/One Stop Center	\$3,000,000
J-383	Georgia Highlands College	Replace HVAC Infrastructure - Floyd Campus (Rome)	\$2,400,000
J-384	Kennesaw State University	Crawford Lab (Building E) Renovation (Marietta)	\$5,000,000
J-385	Savannah State University	Campuswide HVAC and Access Control Infrastructure	\$4,050,000
J-386	University of Georgia	Multidisciplinary Greenhouse	\$5,000,000
J-387	University of Georgia	Science Hill Modernization - Infrastructure Upgrades	\$5,000,000
<b>USG Capital Outlay Total</b>			<b>\$245,950,000</b>
<b>Georgia Public Libraries</b>			
GPL-118	Ohoopee Regional - Vidalia Tooms County Library		\$3,000,000
GPL-119	Thomas County - Thomasville Public Library		\$900,000
GPL-120	Chattahoochee Valley Regional - South Campus Public Library		\$2,000,000
GPL-121	Cobb County - Gritters Library		\$1,900,000
GPL-122	West Georgia Regional - Centralhatchee Library		\$210,000
GPL-123	Piedmont Regional - Braselton Branch		\$1,730,000
GPL-124	Major Repair & Renovation (Statewide)		\$1,860,000
<b>GPL Capital Outlay Total</b>			<b>\$11,600,000</b>
<b>GRA, GPTC and GMC (Pass-Thru Agencies)</b>			
GRA-263	Georgia Research Alliance	Equipment for Research & Development Infrastructure	\$5,000,000
GPT-21	Georgia Public Telecommunications Commission	Generators for Field Transmission Towers	\$750,000
GPT-22	Georgia Public Telecommunications Commission	Cybersecurity Upgrades & Enhancements	\$450,000
GMC-14	Georgia Military College	Construction of Parham Hall Expansion	\$250,000
<b>GMC, GPT and GRA Capital Outlay Total</b>			<b>\$6,450,000</b>
<b>TOTAL BOND SALE REQUEST</b>			<b>\$264,000,000</b>

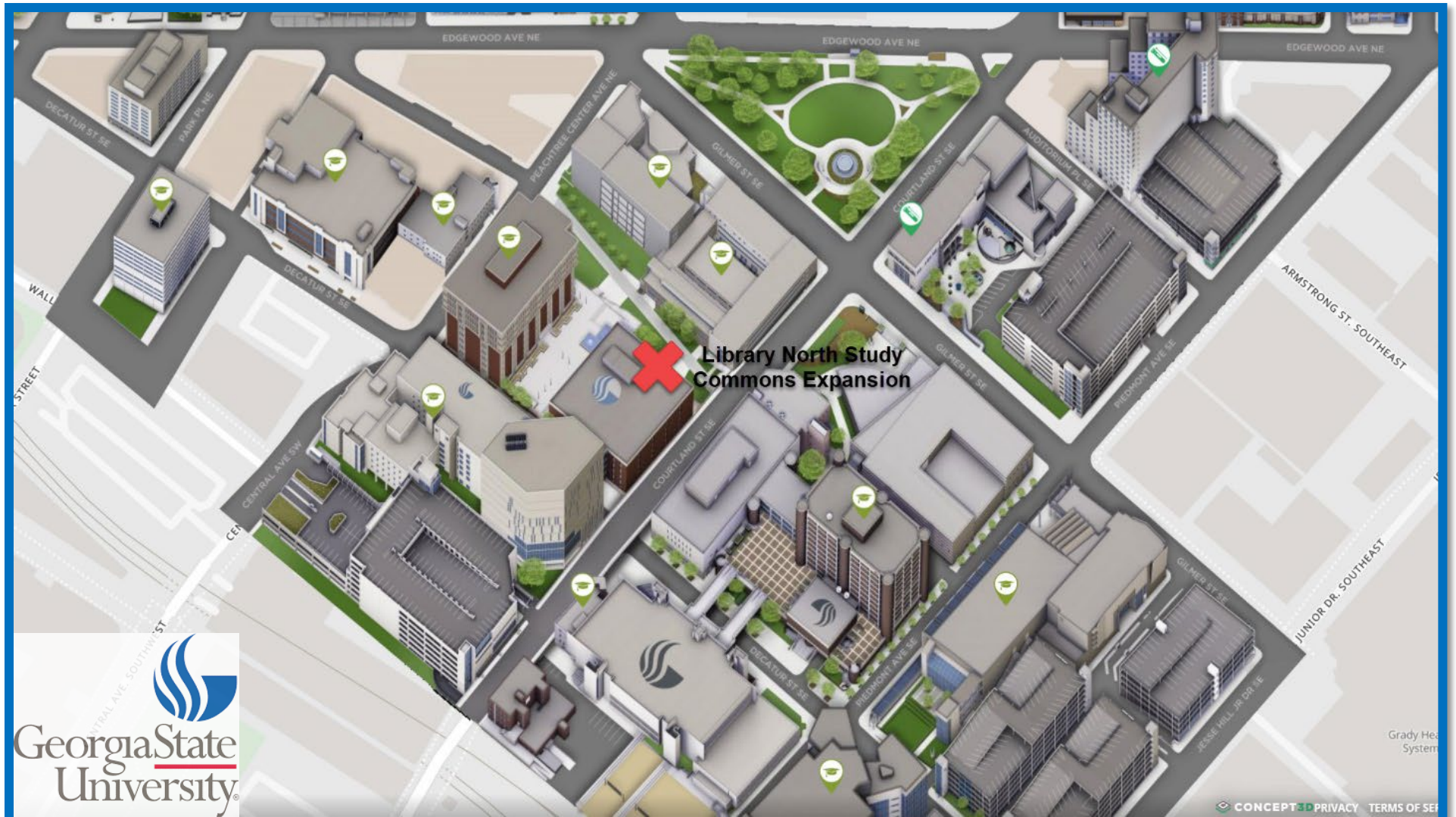
**11. Authorization of Project No. BR-50-2103, Library North Study Commons Expansion, Georgia State University**

Recommended: That the Board authorize Project No. BR-50-2103, Library North Study Commons Expansion at Georgia State University (“GSU”), with a total project budget of \$8,224,000, to be funded from \$5,355,000 in mandatory student fees and \$2,869,000 from education and general (“E&G”) student activity fees.

Understandings: GSU proposes to renovate the existing “C” parking lot into an expansion of Library North totaling approximately 19,000 square feet (the “Project”). Accessible from the lower level of the new entrance to Library North that is scheduled to open this summer, the Project would add approximately 200 seats and other flexible student-focused study space to the library’s inventory. The expansion, which would include a mixture of quiet space, active study areas, and group study rooms, would help improve GSU’s shortage of social study/library space on its main campus. The new space would also provide a secure, controlled study commons for use during extended library hours.

The Project is consistent with GSU’s master plan. The estimated construction cost is \$6,000,000.

If authorized by the Board, the University System Office staff and GSU will proceed with design and construction of the Project in accordance with Board of Regents procedures.



**12. Authorization of Project No. BR-66-2103, Indoor Practice Facility, Georgia Southern University**

Recommended: That the Board authorize Project No. BR-66-2103, Indoor Practice Facility at Georgia Southern University (“GSOU”), with a total project budget of \$12,300,000 to be funded from private donations.

Understandings: This project would involve design and construction of a new indoor practice facility (the “Project”) for use as a covered, open air practice venue for GSOU’s various athletic programs. Totalling approximately 150,000 square feet, this metal-framed building on a concrete foundation would be sited near Paulson Stadium on the Statesboro campus. Interior amenities would include a multi-purpose turf field, restrooms, storage, and adjacent tailgating spaces.

If authorized by the Board, the Project would be partially funded through a loan obtained by the GSOU Athletic Foundation (the “Foundation”). The amount financed and the term would be dependent upon donations received prior to procurement of the loan. The Foundation would be responsible for construction of the facility, which would occur after ground leasing the Project site from the Board of Regents.

Once complete, the Project would be leased to GSOU for its operation and use. Upon defeasance of the debt by the Foundation, the ground lease would terminate and the Project would become the property of the Board of Regents.

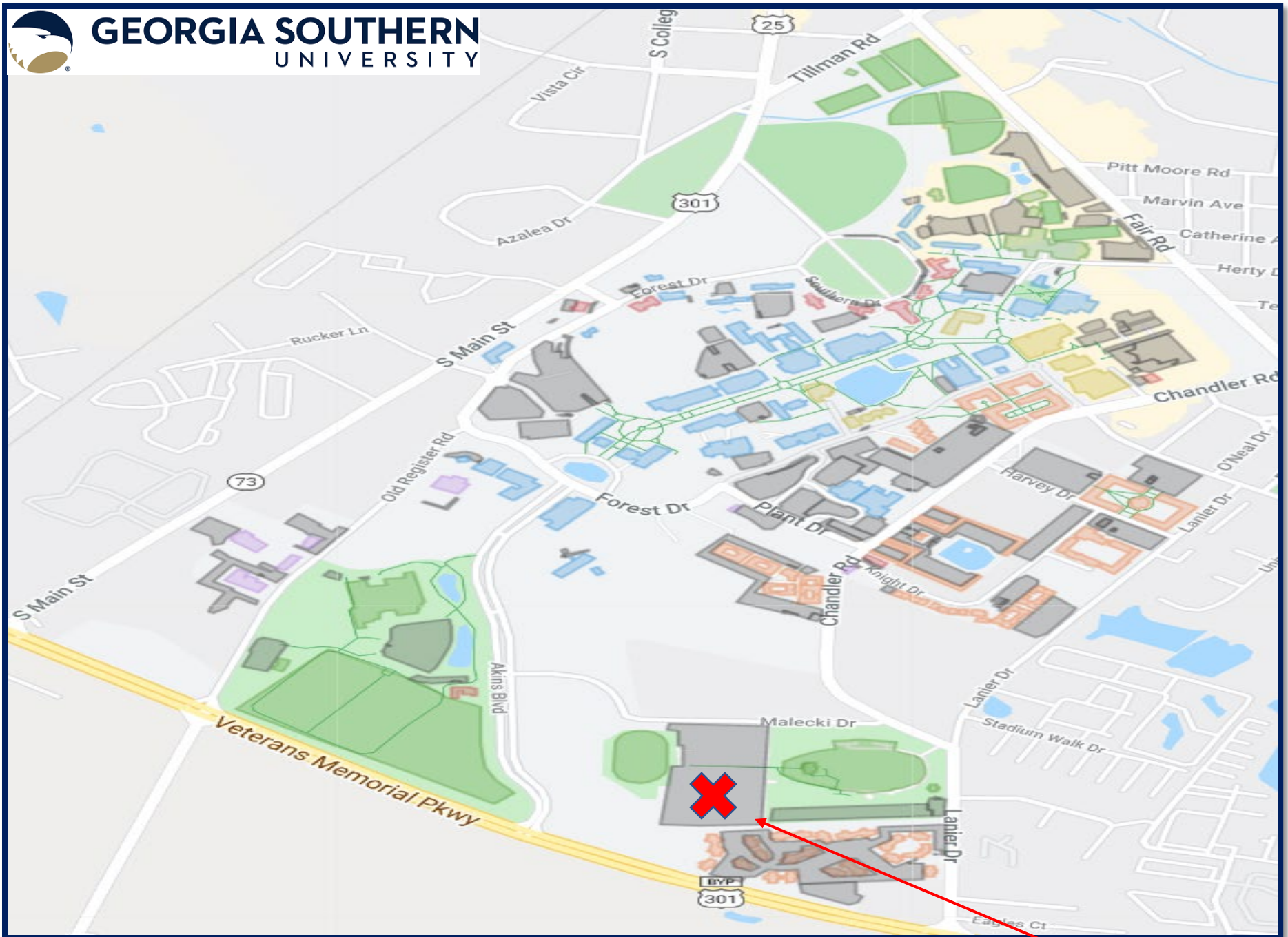
The Project is consistent with GSOU’s master plan. The estimated construction cost is \$10,234,000.

If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the Project in accordance with Board of Regents procedures. Approval of the ground lease and rental agreement would be requested at a future Board meeting.





**GEORGIA SOUTHERN**  
UNIVERSITY



**Proposed Indoor Practice Facility**

**13. Acquisition of Real Property, 382 East Broad Street, Athens, University of Georgia**

Recommended: That the Board authorize the purchase of approximately 0.93 acres of improved real property located at 382 East Broad Street in Athens (the “Property”) from UGAREF Spring Street, LLC (“UGAREF”) for \$1,950,000 (the “Purchase Price”) for the use and benefit of the University of Georgia (“UGA”).

Understandings: Located just east of its North Campus, UGA has leased the Property from Robert B. Pease, III for over two decades. Prior to their move to another location on campus, the building housed the Office of University Architects. Since that time, the space has operated as the Athens office of UGA’s Small Business Development Center (“SBDC”). Situated at the intersection of UGA’s Innovation District and the downtown Athens central business district, the Property is an ideal location for SBDC.

Constructed in 1900, the improvements contain two levels plus a partial basement that total approximately 10,600 square feet. As UGA currently pays over \$10,000 per month to lease the Property, the purchase would result in significant rental savings. In addition, UGA has applied for a federal grant that would fund up to 80% of the purchase price (the “Grant”). If the Grant application is successful, the award would not occur until mid-Fall 2021. Consequently, UGAREF plans to acquire the Property at an amount equal to the Purchase Price and lease the Property to UGA under the terms of the existing lease agreement. The Board of Regents would subsequently acquire the Property from UGAREF on or before March 31, 2022. Should the Grant application be unsuccessful, UGA is prepared to internally fund the full acquisition cost of the Property.

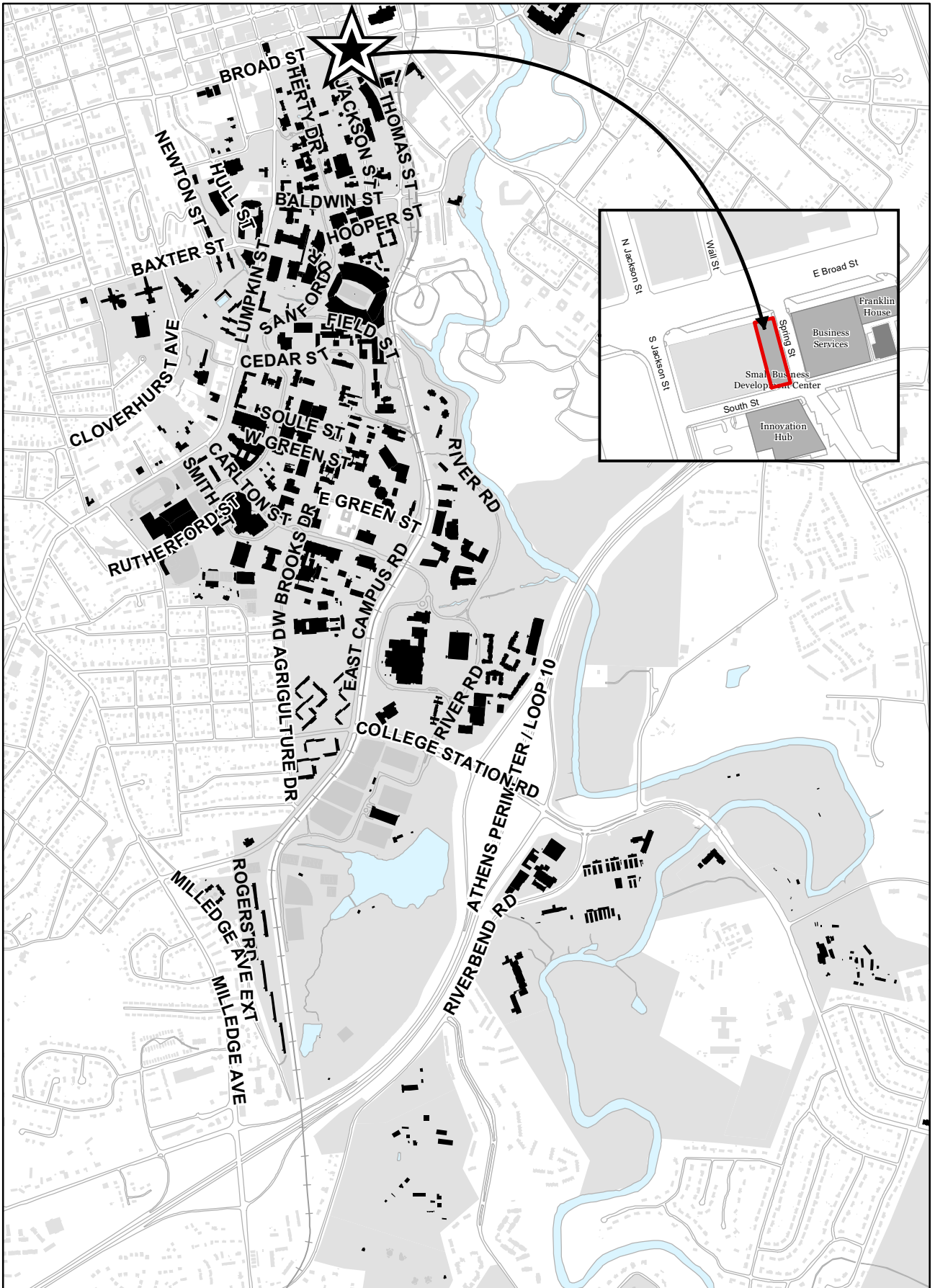
Three independent appraisals of the Property are as follows:

<u>Appraiser</u>	<u>Appraised</u>	<u>Average</u>
Brian J. Banister, State Certified General Appraiser, Athens	\$1,975,000	
John D. Mobley, State Certified General Appraiser, Bishop	\$1,710,000	\$1,861,667
J. William Parker, MAI, Athens	\$1,900,000	

An environmental site assessment has been conducted and indicates no significant adverse environmental issues. There are no restrictions on the acquisition and no known reversions, restrictions, or adverse easements on the Property. If acquired, UGA expects to spend approximately \$175,000 for near-term projects that would address needed repairs to the exterior, the foundation, and structural framing in the basement.



382 East Broad Street, Athens





**14. Gift of Real Property, 25-27 Auburn Avenue, Atlanta, Georgia State University**

Recommended: That the Board accept a gift of approximately 0.4138 acres of improved real property located at 25-27 Auburn Avenue, Atlanta (the “Properties”) from Panther Place, LLC, a subsidiary of the Georgia State University Foundation, Inc. (collectively, the “Foundation”), for the use and benefit of Georgia State University (“GSU”).

Understandings: Commonly known as the Bell Buildings, the Properties were developed by the Bell Telephone Company (“Bell”) in 1907 and 1922 to house early phone technology requiring manual connections between the caller and receiver. The Properties contain a combined area of approximately 74,000 square feet on six levels, which include four main levels, a partial basement, and a mezzanine. The interiors remain simple, large, open, high-bay spaces that were designed to house switching equipment and operators.

Bell continued to house telephone operations in the Properties until 1968 when the buildings were sold to the Trust Company of Georgia. Bell subsequently leased the space back for storage until 1983, at which time Trust Company began using the space for the same purpose. The most recent use of the Properties was El Azteca, a restaurant on the first floor of 25 Auburn that operated from the early 1980s to the late 1990s. In 2006, the Foundation acquired the Properties, which have remained mostly vacant since that time.

The Properties were previously scheduled to be transferred to GSU upon retirement of debt on an adjacent tower and parking deck owned by the Foundation. However, since the Properties no longer serve as collateral on this debt, the Foundation has decided to gift the Properties earlier so that they may be renovated to house the National Institute for Student Success (“NISS”). Led by a team of practitioners with hands-on experience successfully designing, implementing, and scaling transformative student-support systems, NISS helps colleges and universities identify and resolve institutional barriers to equity and college completion by increasing their capacity to implement student-success systems and data-driven interventions, and enact systemic change to institutional processes and structures.

Given its age and extended vacant state, the Properties will require significant renovation for the planned adaptive reuse. A substantial portion of the estimated \$30 million budget would be funded through gifts already committed to the Foundation. GSU would seek project authorization from the Board at a later date.

Acceptance of the Properties is subject to the completion of an environmental site assessment that indicates no significant adverse environmental issues. There are no restrictions on the gift and no known reversions, restrictions, or adverse easements on the Properties.



# APPENDIX I

**RESOLUTION  
OF THE  
BOARD OF REGENTS OF  
THE UNIVERSITY SYSTEM OF GEORGIA**

**I. WHEREAS**, the Board of Regents of the University System of Georgia (the “Board”) was created as an institution of the State of Georgia (the “State”), in accordance with O.C.G.A. § 20-3-20;

**II. WHEREAS FURTHER**, pursuant to Article VII, Section IV of the Constitution of the State of Georgia (the “Georgia Constitution”), the State may finance certain capital needs directly through the issuance of general obligation debt;

**III. WHEREAS FURTHER**, pursuant to Article VII, Section IV, Paragraph VII(a) of the Georgia Constitution, and the “Georgia State Financing and Investment Commission Act”, O.C.G.A. § § 50-17-20 through 50-17-30, as amended (the “Commission Act”), the Georgia State Financing and Investment Commission (the “Commission”) is the agency and instrumentality of the State charged with issuing debt of the State and ensuring the proper application, as provided by law, of the proceeds of such debt to the purposes for which the debt is incurred;

**IV. WHEREAS FURTHER**, Article VII, Section IV, Paragraph I (c) of the Georgia Constitution, and the Commission Act provide that certain general obligation debt (as defined by O.C.G.A. § 50-17-21 (5) and hereinafter “General Obligation Debt”) may be incurred to acquire, construct, develop, extend, enlarge, or improve land, waters, property, highways, buildings, structures, equipment, or facilities of the State, its agencies, departments, institutions, and of those State authorities which were created and activated prior to November 8, 1960;

**V. WHEREAS FURTHER**, Article VII, Section IV, Paragraph I (d) of the Georgia Constitution, and the Commission Act provide that certain General Obligation Debt may be incurred to provide educational facilities for county and independent school systems and to provide public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems;

**VI. WHEREAS FURTHER**, as set forth in **ATTACHMENT 1** attached hereto and incorporated herein, the General Assembly of the State of Georgia (the “General Assembly”) has passed various appropriations acts authorizing amounts from state general funds to be appropriated for the purpose of financing certain capital projects through the issuance of General Obligation Debt, and such appropriations are more fully set forth in such **ATTACHMENT 1**;

**VII. WHEREAS FURTHER,** the Board finds an immediate need for certain project funding for the purposes of financing some or all of the projects and facilities associated with the appropriations set forth in **ATTACHMENT 1** hereto (the “Projects”) in the aggregate principal amount of \$264,000,000;

**VIII. WHEREAS FURTHER,** the Board therefore desires to request the issuance of \$264,000,000 in aggregate principal amount of State of Georgia General Obligation Bonds, the instruments of which shall have maturities not in excess of the respective appropriations set forth in **ATTACHMENT 1** hereto (the “General Obligation Bonds”), for the purpose of financing some or all of the Projects;

**IX. WHEREAS FURTHER,** the Board is aware that the “Tax-Exempt Projects” (as defined below) shall be completed with proceeds derived from the sale of the General Obligation Bonds with the intent that interest on such General Obligation Bonds be excludable from gross income for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the “Code”) (such General Obligation Bonds being referred to as the “Tax-Exempt Bonds”);

**X. WHEREAS FURTHER,** the Board is aware of the provisions and requirements of the Code and the regulations issued thereunder respecting arbitrage bonds, private activity bonds, and recovery zone economic development bonds, and is aware that the Projects must proceed with due diligence and be timely completed following receipt of the proceeds derived from the sale of the General Obligation Bonds (the “Bond Proceeds”);

**XI. WHEREAS FURTHER,** as used in this resolution (the “Resolution”):

A. “Private Use Projects” shall mean the projects and facilities associated with those appropriations, as set forth in **ATTACHMENT 1** hereto, designated as “**FEDERALLY TAXABLE**”, that may give rise to “private business use” within the meaning of Section 141(b)(1) of the Code;

B. “Private Use Bonds” shall mean the federally taxable General Obligation Bonds applicable to the Private Use Projects;

C. “Private Business Use Proceeds” shall mean that portion of the Bond Proceeds derived from the sale of the Private Use Bonds;

D. “Tax-Exempt Projects” shall mean the Projects, excluding the Private Use Projects, financed with the proceeds of the Tax-Exempt Bonds;

E. “Tax-Exempt Proceeds” shall mean the Bond Proceeds derived from the sale of the Tax-Exempt Bonds;

F. “RZED Bonds” shall mean previously issued General Obligation Debt, which at the time of their issuance by the State, were designated by

the State as “recovery zone economic development bonds” within the meaning of Section 1400U-2 of the Code;

G. “RZED Proceeds” shall mean the proceeds derived from the sale of RZED Bonds;

H. “RZED Bond Projects” shall mean those Board projects and facilities previously financed with RZED Proceeds from the sale of RZED Bonds;

**XII. WHEREAS FURTHER,** the Board intends to use all or a portion of the Private Business Use Proceeds for certain purposes that may give rise to “private business use”, as defined by Section 141 of the Code, and thus is requesting that the Private Use Bonds be issued as federally taxable bonds,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA THAT:**

**SECTION 1.**

The Board hereby approves and authorizes the Projects.

**SECTION 2.**

The Board hereby requests the Georgia State Financing and Investment Commission to undertake to issue \$264,000,000 in aggregate principal amount of State of Georgia General Obligation Bonds, the instruments of which shall have maturities not in excess of the respective appropriations set forth in **ATTACHMENT 1** hereto, for the purpose of financing some or all of the Projects.

**SECTION 3.**

The Board intends to use all or a portion of the Private Business Use Proceeds for certain purposes that may give rise to “private business use”, as defined by Section 141 of the Code, and therefore the Board requests that the Private Use Bonds be issued as federally taxable bonds.

**SECTION 4.**

The Board hereby determines and agrees that:

- (a) the plans for the Tax-Exempt Projects are sufficiently complete such that substantial binding obligations to a third party or parties (as defined in the regulations issued under the Code), involving the expenditure of at least five percent (5%) of the Tax-Exempt Proceeds herein requested, to commence or acquire the Tax-Exempt Projects will be incurred within six (6) months after the issuance of such Tax-Exempt Bonds;

(b) eighty-five percent (85%) of the Tax-Exempt Proceeds herein requested will be expended within three (3) years after the issuance of such Tax-Exempt Bonds;

(c) the Tax-Exempt Proceeds herein requested, and anticipated investment proceeds (net of interest on such Tax-Exempt Bonds during the estimated period of construction), will not exceed the amount necessary for the governmental purposes of financing the Tax-Exempt Projects;

(d) during the time the Tax-Exempt Bonds herein requested are outstanding, the Board will not take, permit to be taken, or fail to take, any action which would cause such Tax-Exempt Bonds to be deemed private activity bonds or arbitrage bonds under the Code;

(e) the Board will not use the Tax-Exempt Proceeds herein requested, or the Tax-Exempt Projects financed with such Tax-Exempt Proceeds, for any non-governmental purpose, or any purpose that would give rise to private business use within the meaning of the Code, except for those specific instances in which the Board has previously consulted with the Commission;

(f) the term of the Tax-Exempt Bonds related to the Tax-Exempt Projects will not be longer than 120% of the reasonably expected economic life of the Tax-Exempt Projects financed thereunder;

(g) no Tax-Exempt Proceeds herein requested will be used for reimbursement of any Tax-Exempt Project expenditures which were made before the anticipated delivery date of such Tax-Exempt Bonds, except in situations where, prior to any such expenditure, the Board has obtained a declaration of "Official Intent" (as defined by the Code) from the Commission, or the Board has been otherwise advised in writing by the Commission that such reimbursement will be permitted, it being the intention of the Board to comply in all respects with Section 1.150-2 of the regulations under the Code;

(h) all of the expenditures of the Tax-Exempt Proceeds for the Tax-Exempt Projects will constitute capital expenditures (as defined in Section 1.150-1(b) of the regulations under the Code);

(i) with respect to the Tax-Exempt Projects, all of the Tax-Exempt Proceeds will be allocated to Tax-Exempt Project expenditures no later than the earlier of: (i) eighteen (18) months after the date such Tax-Exempt Project is placed in service, or (ii) five (5) years after the issuance of such Tax-Exempt Bonds; any unallocated Tax-Exempt Proceeds remaining after the earlier of such dates shall be transferred to the Commission and used to

redeem outstanding tax-exempt General Obligation Debt of the applicable issue.

#### **SECTION 5.**

The Board hereby determines and agrees that with respect to any Board project previously financed with proceeds of General Obligation Debt issued by the State with the intent that:

- (a) the interest on such bonds be excludable from gross income for federal income tax purposes pursuant to Section 103 of the Code; or
- (b) such bonds at the time of their issuance were designated by the State as Build America Bonds under Section 54AA of the Code; or
- (c) such bonds at the time of their issuance were designated by the State as RZED Bonds;

and where any such bonds remain outstanding (including any refunding bonds), the Board certifies that such project(s) are not now being used for any private business use within the meaning of pertinent provisions of the Code, except for those specific instances in which the Board has identified to the Commission such use of the project(s) and (i) provision was made so as to retire, redeem or defease any and all then-remaining outstanding bonds for the project(s) concurrent with such use, or (ii) the Commission has determined that the aforementioned retirement, redemption or defeasance is not required to maintain the tax-exempt, Build America Bond, or RZED Bond status of such bonds.

#### **SECTION 6.**

The Board hereby determines and agrees that with respect to any RZED Bond Projects funded by RZED Bonds which remain outstanding (including any bonds issued to refund all or a portion of the RZED Bonds), the Board certifies that:

- (a) during the time the RZED Bonds are outstanding, the Board will not take, permit to be taken, or fail to take, any action which would cause such RZED Bonds to be deemed private activity bonds or arbitrage bonds under the Code;
- (b) the Board will otherwise take all action within its power necessary to maintain, and will not take, permit to be taken, or fail to take, any action that would adversely affect, the qualification of the RZED Bonds as “recovery zone economic development bonds” under the Code.

#### **SECTION 7.**

The Chancellor of the University System of Georgia, the Chairman of the Board, the Secretary of the Board, and their valid delegates each are hereby authorized and directed to execute any instruments and take whatever action which may be necessary in connection with the issuance of the General Obligation Bonds by the Commission, including, but not



limited to, the preparation and execution of answers in connection with any legal proceeding as to the validity of any action by the Board with respect to the issuance of the General Obligation Bonds by the Commission. The Attorney General or any Assistant Attorney General of the State are authorized to execute Acknowledgment of Service and Waiver of Process in such legal proceedings.

**SECTION 8.**

All attachments, exhibits and schedules attached hereto or referenced in this Resolution are hereby incorporated herein and made a part hereof.

[Remainder of page intentionally left blank]

**This Resolution is hereby adopted this 11th day of May, 2021.**

---

**CHAIRMAN  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**

**ATTEST:**

---

**SECRETARY  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**

## **ATTACHMENT 1**

### **THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**

#### **APPROPRIATIONS**

Pursuant to Paragraphs I through III of Section IV of Article VII of the Georgia Constitution, the General Assembly has passed various appropriations acts set forth in this Attachment 1, so as to make certain appropriations to the State of Georgia General Obligation Debt Sinking Fund for the purpose of financing certain capital projects through the issuance of General Obligation Debt.

#### **H.B. 81, State Fiscal Year 2021-2022:**

The General Appropriations Act for State Fiscal Year 2021-2022 (commencing at p. 1 of 209, 2021 Regular Session, H.B. 81).

[Remainder of page intentionally left blank]

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.201	From State General Funds, \$4,708,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$55,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	\$55,000,000	\$0	\$55,000,000	\$55,000,000
81	353.202	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$1,318,980 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,700,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	5,700,000	0	5,700,000	5,700,000
81	353.203	From State General Funds, \$740,480 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$3,200,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	3,200,000	0	3,200,000	3,200,000
81	353.204	From State General Funds, \$1,044,320 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$12,200,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	12,200,000	0	12,200,000	12,200,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.205	From State General Funds, \$1,061,440 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$12,400,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	12,400,000	0	12,400,000	12,400,000
81	353.206	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$454,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
81	353.207	From State General Funds, \$428,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
81	353.208	From State General Funds, \$3,141,520 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$36,700,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	36,700,000	0	36,700,000	36,700,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.209	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$393,380 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$1,700,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,700,000	0	1,700,000	1,700,000
81	353.210	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$454,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
81	353.211	From State General Funds, \$273,920 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$3,200,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,200,000	0	3,200,000	3,200,000
81	353.212	From State General Funds, \$1,010,080 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$11,800,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	11,800,000	0	11,800,000	11,800,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.213	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$1,970,360 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$21,700,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	21,700,000	0	21,700,000	21,700,000
81	353.214	From State General Funds, \$2,251,280 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$26,300,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	26,300,000	0	26,300,000	26,300,000
81	353.215	From State General Funds, \$205,440 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$2,400,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	2,400,000	0	2,400,000	2,400,000
81	353.216	From State General Funds, \$346,680 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$4,050,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	4,050,000	0	4,050,000	4,050,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.217	From State General Funds, \$650,560 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$7,600,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	7,600,000	0	7,600,000	7,600,000
81	353.218	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$1,157,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	5,000,000	0	5,000,000	5,000,000
81	353.219	From State General Funds, \$21,400 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Board of Trustees of the Georgia Military College by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$250,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	250,000	0	250,000	250,000
81	353.220	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$68,100 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$750,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	750,000	0	750,000	750,000



H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.221	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$1,434,680 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$6,200,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	6,200,000	0	6,200,000	6,200,000
81	353.223	From State General Funds, \$809,900 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$3,500,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	3,500,000	0	3,500,000	3,500,000
81	353.224	From State General Funds, \$428,000 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$5,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	5,000,000	0	5,000,000	5,000,000
81	353.225	From State General Funds, \$710,480 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$8,300,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	8,300,000	0	8,300,000	8,300,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.226	From State General Funds, \$256,800 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$3,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,000,000	0	3,000,000	3,000,000
81	353.227	<b>[FEDERALLY TAXABLE]</b> From State General Funds, \$104,130 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing projects and facilities for the Georgia Public Telecommunications Commission by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$450,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	450,000	0	450,000	450,000
81	353.228	From State General Funds, \$159,216 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,860,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,860,000	0	1,860,000	1,860,000
81	353.229	From State General Funds, \$17,976 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$210,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	210,000	0	210,000	210,000

<b>H.B.</b>	<b>Bond</b>	<b>Appropriation</b>	<b>General Obligation Debt Authorized</b>	<b>General Obligation Debt Previously Issued</b>	<b>General Obligation Debt Available</b>	<b>General Obligation Debt Requested</b>
81	353.230	From State General Funds, \$148,088 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,730,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,730,000	0	1,730,000	1,730,000
81	353.231	From State General Funds, \$256,800 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$3,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	3,000,000	0	3,000,000	3,000,000
81	353.232	From State General Funds, \$171,200 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$2,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	2,000,000	0	2,000,000	2,000,000
81	353.233	From State General Funds, \$77,040 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	900,000	0	900,000	900,000
81	353.234	From State General Funds, \$162,640 is specifically appropriated for the Board of Regents of the University System of Georgia for the purpose of financing public library facilities for counties, municipalities, and boards of trustees of public libraries or boards of trustees of public library systems, through the issuance of not more than \$1,900,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of two hundred and forty months.	1,900,000	0	1,900,000	1,900,000

H.B.	Bond	Appropriation	General Obligation Debt Authorized	General Obligation Debt Previously Issued	General Obligation Debt Available	General Obligation Debt Requested
81	353.235	From State General Funds, \$231,400 is specifically appropriated for the purpose of financing projects and facilities for the Board of Regents of the University System of Georgia by means of the acquisition, construction, development, extension, enlargement, or improvement of land, waters, property, highways, buildings, structures, equipment or facilities, both real and personal, necessary or useful in connection therewith, through the issuance of not more than \$1,000,000 in principal amount of General Obligation Debt, the instruments of which shall have maturities not in excess of sixty months.	1,000,000	0	1,000,000	1,000,000
<b>Total</b>			<b>\$264,000,000</b>	<b>\$0</b>	<b>\$264,000,000</b>	<b>\$264,000,000</b>

## **AGENDA**

### **COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE**

**May 11, 2021**

<b><u>Agenda Item</u></b>	<b><u>Page No.</u></b>
---------------------------	------------------------

#### **APPROVAL ITEMS**

- |                        |   |
|------------------------|---|
| 1. Internal Audit Plan | 1 |
|------------------------|---|

**1. Approval Item: Internal Audit Rolling Audit Plan (July 2021 – June 2022)**

Overview: Internal audit professional standards require the Chief Audit Officer to establish risk-based audit plans. The University System Office of Internal Audit (OIA) audit plan includes engagements covering the 12 months within fiscal year 2022. The OIA audit plan and associated risk assessment are designed to assist management with addressing significant governance, risk management, compliance, and internal control risks through internal audit assurance and consulting engagements. The audit plan is presented to the Committee for review and approval annually with periodic updates throughout the year. The Chief Audit Officer may modify the plan as needed and will report changes to the Committee on Internal Audit, Risk, and Compliance.

On behalf of the Board of Regents Committee on Internal Audit, Risk, and Compliance, the Vice Chancellor for Internal Audit is charged with providing oversight, to the 15 institutional audit functions within the University System of Georgia. As part of this oversight process, institutional chief auditors provide their campus audit plans to the Chief Audit Officer for review and approval. The System Office audit staff reviews these plans and recommends the plan for review and approval to the Chief Audit Officer. The remaining institutions receive internal audit coverage through Office of Internal Audit engagements.

At this meeting, Vice Chancellor for Internal Audit / Chief Audit Officer Claire Arnold will update the Committee on the audit plans for the next 12 months.

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
April 13, 2021**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met at 11:05 a.m. on Tuesday, April 13, 2021, in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast and telephonic dial in. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Everett Kennedy; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit, Sr. Regent T. Dallas Smith was excused.

**INVOCATION AND PLEDGE**

Secretary to the Board Edward Tate gave the invocation and led the Pledge of Allegiance.

**APPROVAL OF MINUTES**

With motion made and properly seconded, the Regents present voted unanimously to approve the minutes of the Board's meetings of February 9th, February 18th, March 9th and March 30th.

**CAMPUS SPOTLIGHT**

Four Student Government Association presidents reported to the Board on how they and fellow students embraced opportunities and overcame challenges during the past year. The students were Kelsey Rios from the College of Coastal Georgia; Alexander Lowe from Fort Valley State University; Khareem Leslie from the University of West Georgia; and Mahadia Islam from Augusta University.

**FY 2022 FISCAL ACTIONS**

Executive Vice Chancellor for Strategy and Fiscal Affairs Tracey Cook presented information on Fiscal Year 2022 Fiscal Actions. With motions made and variously seconded, the Board approved the following items unanimously.

1. Fiscal Year 2022 Tuition
2. Fiscal Year 2022 Mandatory Fees
3. Fiscal Year 2022 Elective Fees and Special Charges
4. Fiscal Year 2022 Budget Allocations

**CHANCELLOR'S REPORT**

Chancellor Wrigley began his report with a legislative update, thanking Governor Kemp for his outstanding support of education and the University System. He also thanked members of the General Assembly and their leaders for the time they spend on making public policy decisions and allocation scarce resources. He thanked institution presidents and their teams supporting the University System's legislative agenda and concluded by thanking members of the System Office staff working on the legislative agenda. Legislatively, the Chancellor highlighted that the budget increases appropriated by the General Assembly will enable the University System to keep tuition and fees low, noting that the Board has worked hard to keep tuition rates low with no increases in four of the last six years, and state funding helps make this possible.

The Chancellor highlighted the return of students to the Board meeting and praised their leadership. In addition

to highlighting the students' return and presentations, the Chancellor applauded the continued success of the Momentum Approach and thanked the Board for their support of it. Highlights of this success include helping students focus on degree completion, and the methods used have proven successful, noting, among other things, that graduation rates have increased more than 9% for all students and more than 25% for African-American students across all sectors of the University System.

Chancellor Wrigley congratulating President Jere Morehead for being named one of the nation's top university presidents by the Council for Advancement and Support of Education. He also congratulated Georgia Gwinnett's men's tennis program for its record breaking 138th straight victory.

Chancellor Wrigley concluded his remarks by noting that on this day in 1960 the nation's first navigational satellite launched into space, paving the way for what has become the Global Positioning System, revolutionizing our everyday lives.

### **COMMITTEE REPORTS**

Reports of the standing committees are attached hereto. Upon motions made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Executive & Compensation Committee
- the Committee on Academic Affairs
- the Committee on Finance & Business Operations
- the Committee on Internal Audit, Risk and Compliance
- the Committee on Organization & Law
- the Committee on Personnel & Benefits
- the Committee on Real Estate & Facilities

### **UNFINISHED BUSINESS**

There was none.

### **NEW BUSINESS**

There was none.

### **PETITIONS AND COMMUNICATIONS**

Secretary Tate noted the inclusion of materials in the Board packet regarding the Special Institution Fee that were provided for the Board's review, as well as the date of the next scheduled Board meeting, May 11, 2021.

### **EXECUTIVE SESSION**

Chairman Shailendra called for an executive session at approximately 12:00 p.m. to discuss personnel matters and litigation. With motion properly made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

### **RECONVENE**

Following executive session, Chairman Shailendra reconvened the Board meeting in its regular session at approximately 1:32 p.m. and announced that the Board took no actions during the executive session.

### **ADJOURNMENT**

There being no further business to come before the Board, the meeting adjourned at 1:33 p.m.



---

Sachin D. Shailendra  
Chairman, Board of Regents  
University System of Georgia

---

Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

## **MINUTES OF THE EXECUTIVE AND COMPENSATION COMMITTEE**

The Executive and Compensation Committee of the Board of Regents of the University System of Georgia met on March 1, 2021, at 2:31 p.m. remotely but publicly available in Room 8026 of the Board's offices, 270 Washington Street, SW, in Atlanta, Georgia. Committee Chairman Sachin D. Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Committee Vice Chairman J. Cade Joiner and Regents Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; and Don L. Waters.

### **EXECUTIVE SESSION**

The committee convened, and upon motion made and adopted entered executive session to discuss personnel matters.

The committee exited executive session and announced that no action had been taken during executive session.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at 3:24 p.m.

## **MINUTES OF THE EXECUTIVE AND COMPENSATION COMMITTEE**

The Executive and Compensation Committee of the Board of Regents of the University System of Georgia met on March 4, 2021, at 9:00 a.m. remotely but publicly available in Room 8026 of the Board's offices, 270 Washington Street, SW, in Atlanta, Georgia. Committee Chairman Sachin D. Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Committee Vice Chairman J. Cade Joiner and Regents Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; and Don L. Waters.

### **EXECUTIVE SESSION**

The committee convened, and upon motion made and adopted entered executive session to discuss personnel matters.

The committee exited executive session and announced that no action had been take during executive session.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at 9:30 a.m.

## **MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:00 a.m. in Room 7007 of the Board's Offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Erin Hames called the meeting to order. Present, in addition to Chairwoman Hames were Committee Vice Chairwoman Bárbara Rivera Holmes, Regents W. Allen Gudenrath, Rachel B. Little, Lowery May, Jose R. Perez, and Don L. Waters. Board Chairman Sachin Shailendra and Vice Chairman Cade Joiner were also present. Unless otherwise noted, the Regents present approved all items unanimously.

### **ACTION ITEMS**

1. The Committee approved a request to offer a Master of Fine Arts in Digital Filmmaking at Georgia State University.
2. The Committee approved a request to offer a Master of Science in Intelligent Robotic Systems at Kennesaw State University.
3. The Committee approved a request to offer a Ph.D. in Computer and Cyber Science at Augusta University.
4. The Committee approved a request to offer a Ph.D. in Interdisciplinary Engineering at Kennesaw State University.
5. The Committee approved a request to offer a new *e*Degree mode of delivery for seven existing degree programs and the addition of a degree in General Business at Valdosta State University.
6. The Committee approved the termination of programs at Clayton State University and the University of Georgia.

### **CONSENT ITEMS**

7. The Committee reviewed and approved an Institutional Mission Statement at Savannah State University.
8. The Committee approved the establishment of the Zvi Galil Faculty Fund at Georgia Institute of Technology.
9. The Committee approved the establishment of the Harley Langdale, Jr. Endowed Chair in Forest Business at the University of Georgia.
10. The Committee approved the establishment of the Lois K. Miller Professorship in Cellular Biology at the University of Georgia.
11. The Committee approved the establishment of the All Shall Be Well Professorship in Religion at the University of Georgia.
12. The Committee approved the establishment of the Nancy Gillespie Brinning Professorship in French at the University of Georgia.
13. The Committee approved the request of President Jere Morehead to rename the Wheatley Distinguished Professorship in Deer Management to the Wheatley Distinguished professor in Forest Health.
14. The Committee approved the appointment of several endowed faculty positions at Augusta University, Georgia Institute of Technology, Georgia State University, Kennesaw State University, and the University of Georgia.

### **ADJOURNMENT**

There being no further business for committee consideration, the meeting adjourned at approximately 10:10 a.m.

## **MINUTES OF THE COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at 10:10 a.m. in Room 7007 of the Board's offices, 270 Washington Street, SW, in Atlanta, Georgia. Committee Chairman Don L. Waters called the meeting to order. Present, in addition to Chairwoman Hames were Committee Vice Chairwoman Bárbara Rivera Holmes, Regents W. Allen Gudenrath, Rachel B. Little, Lowery May, Jose R. Perez, and Don L. Waters. Board Chairman Sachin Shailendra and Vice Chairman Cade Joiner were also present. Unless otherwise noted, the Regents present approved all items unanimously.

### **APPROVAL ITEMS**

1. The Committee approved the reappointment of Albany State University President Marion Fedrick as a member of the board of the Teachers Retirement System of Georgia.
2. The Committee adopted a resolution provided in the Board materials granting the Chancellor delegated authority to act on behalf of the Board pursuant to certain parameters identified therein.
3. The Committee approved a request from the Chancellor at the request of the Georgia Institute of Technology to award an Honorary Doctor of Philosophy to H. Milton Stewart.

### **EXECUTIVE SESSION**

Chairman Waters called for an executive session at 10:13 a.m. to discuss personnel matters and student records. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session.

### **RECONVENE**

After the Committee exited executive session, Chairman Waters reconvened the Committee in its regular session at 10:25 a.m. and announced that no actions were taken during the executive session.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at 10:27 a.m.

**MINUTES OF THE  
COMMITTEE ON PERSONNEL AND BENEFITS**

The Committee on Personnel and Benefits met at approximately 10:00 a.m. Tuesday, April 13, 2021, in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Neil L. Pruitt, Jr. called the meeting to order. Present, in addition to Chairman Pruitt, were Regents: Samuel D. Holmes; Everett Kennedy; Sarah-Elizabeth Langford Reed; Harold Reynolds; Dallas Smith; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr., and Chancellor Steve Wrigley were present.

**INFORMATION ITEM**

The Committee received an informational update on USG Student Health Insurance Plan for 2021-2022.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 10:14 a.m.

**MINUTES OF THE  
COMMITTEE ON FINANCE & BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 10:14 a.m. Tuesday, April 13, 2021 in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Kessel D. Stelling, Jr., called the meeting to order. Present, in addition to Chairman Stelling, were Regents Samuel D. Holmes; C. Thomas Hopkins, Jr.; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; and Philip A. Wilheit, Sr.. Chancellor Steve Wrigley was also present.

**INFORMATION ITEM**

The Committee received an information item on the USG Capital Liability Management Plan.

**ACTION ITEMS**

The Committee approved the request for Multi-Year Leasing Contract Value Authority.

The Committee approved a special eDegree rate at Valdosta State University.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 10:31 a.m.

## **MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES**

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met on Tuesday, April 13, 2021, at approximately 10:31 a.m. in Room 8003 of the Board's offices at 270 Washington Street, SW, Atlanta, Georgia. Committee Chairman Samuel D. Holmes called the meeting to order. Present, in addition to Committee Chairman Holmes, were Vice Chair T. Dallas Smith; Regents C. Thomas Hopkins, Jr.; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Kessel D. Stelling, Jr.; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley was also present. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEMS**

Assistant Vice Chancellor Sharon Pope presented the annual report covering design and construction-related contracting activities during calendar year 2020 using qualifications-based selections

### **APPROVAL ITEMS**

1. The committee approved the design-build firm rankings for Project No. BR-40-2101, 4<sup>th</sup> Floor Research Space Build-Out, College of Science and Math Building, at Augusta University. The ranked firms were:
  1. Gilbane Building Company (Atlanta) w/Lord Aeck & Sargent (Atlanta)
  2. Carroll Daniel Construction Co. (Gainesville) w/Pond & Company (Peachtree Corners)
  3. Structor Group, Inc. (Atlanta) w/EYP Architecture & Engineering, Inc. (Atlanta)
2. The committee approved amendments to assign and extend the ground leases and rental agreement for Student Housing Phases I and II and Bell Hall at Georgia College & State University.
3. The committee approved the naming of Six Ninety Veranda for the University of Georgia.
4. The committee approved the naming of Michael and Runell Cheek Field Entry for the University of Georgia

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 10:44 a.m.



## **MINUTES OF THE COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met Tuesday, April 13, 2021, at approximately 10:47 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Philip A. Wilheit, Sr., called the meeting to order. Present, in addition to Chairman Wilheit, were Committee Vice Chairman C. Thomas Hopkins, Jr.; Regents Samuel D. Holmes; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Regent T. Dallas Smith; and Kessel D. Stelling; Jr. Chancellor Steve Wrigley. was also present.

### **INFORMATION ITEMS**

1. Vice Chancellor John Fuchko shared an update on the University System of Georgia Ethics and Compliance Reporting Line.
2. Director of Ethics & Compliance Wesley Horne shared an update on the University System of Georgia Ethics Awareness Week.

### **EXECUTIVE SESSION**

Committee Chair Regent Wilheit called for an executive session at approximately 10:54 a.m. to discuss personnel matters. With the motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board. The Executive Session was adjourned at approximately 11:00 a.m., no actions were taken in the Executive Session.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 11:01 a.m.

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
April 19, 2021**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met telephonically at 4:30 p.m. on Monday, April 19, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Everett Kennedy; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit, Sr.

**EXECUTIVE SESSION**

The Board entered executive session at 4:32 p.m. to discuss personnel matters. The Board exited executive session at 5:50 p.m. and announced that no actions had been taken.

**ADJOURNMENT**

The meeting was adjourned at 5:50 p.m.

---

Sachin D. Shailendra  
Chairman, Board of Regents  
University System of Georgia

---

Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
May 6, 2021**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met telephonically at 3:30 p.m. on Thursday, May 6, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; Everett Kennedy; Jose R. Perez; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; and Don L. Waters. Regents Erin Hames; James M. Hull; Rachel B. Little; Lowery May; Neil L. Pruitt, Jr.; and Philip A. Wilheit, Sr. were excused.

**EXECUTIVE SESSION**

The Board entered executive session at 3:32 p.m. to discuss personnel matters related the Savanna State University presidential search. The Board exited executive session at 3:38 p.m. and announced that no actions had been taken.

**SAVANNAH STATE UNIVERSITY PRESIDENCY**

Upon motion made and properly seconded, the Board voted to name Interim President Kimberly Ballard-Washington as the finalist for the presidency of Savannah State University, noting that the Board had previously waived Board Policy 2.1 to allow the interim president to be part of the search.

**ADJOURNMENT**

The meeting was adjourned at 3:41 p.m.

---

Sachin D. Shailendra  
Chairman, Board of Regents  
University System of Georgia

---

Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

## **AGENDA**

### **FINANCE AND BUSINESS OPERATIONS**

**May 11, 2021**

<b>Agenda Item</b>	<b>Page No.</b>
--------------------	-----------------

---

#### **APPROVAL ITEM**

- |  |   |
|--|---|
| 1. Fiscal Year 2022 Operating and Capital Budget | 1 |
|--|---|

## AGENDA

### FINANCE AND BUSINESS OPERATIONS

May 11, 2021

#### 1. **Fiscal Year 2022 Operating and Capital Budget**

**Recommended:** That the Board approve the fiscal year (“FY”) 2022 operating and capital budget for the University System of Georgia, as shown in Appendix I.

**Summary:** The total FY 2022 original budget for the University System of Georgia is approximately \$9.796 billion, which includes funding from all unrestricted and restricted sources. The FY 2022 budget includes the allocation of state funds as approved by the Board in April 2021. The budget also reflects enrollment and revenue projections made by each institution, which incorporate the tuition and fee rates approved with no increase by the Board in April 2021.

The FY 2022 budget includes the following major categories:

**Educational and General Funds:** Educational and General Funds serve the primary mission of the University System: teaching, research, and public service, as well as academic support, student services, institutional support, and plant operations. It includes restricted funds, such as sponsored research funding from federal, state and private sources, and unrestricted funds, such as state funds, tuition, and other general funds. The total educational and general budget for the University System for FY 2022 is \$8.547 billion, \$425 million more than the original budget for FY 2021.

**Capital:** The capital budget includes maintenance and repair projects and other capital projects that are managed by the institutions. The FY 2022 capital budget is \$106.1 million. All bond projects funded by the state are recorded and accounted for in the budget for the Georgia State Financing and Investment Commission budget, unless the institution has responsibility for managing the project. The FY 2022 MRR bond funds totaling \$55.0 million will be allocated to the institutions at a future scheduled Board meeting and added to the budget in a future amendment.

**Auxiliary Enterprises:** Auxiliary Enterprises include student housing, parking, food services, bookstore operations, transportation, athletics, health clinics, and other functions that primarily serve the students, faculty and staff at the institutions. The FY 2022 auxiliary enterprises budget is \$1.015 billion as compared with \$1.030 billion in the original budget for FY 2021. Auxiliary operations should be self-supporting and rates for the various services are set to cover the cost of operations.

**Student Activities:** Student Activities include a range of activities funded by student fees, such as student government activities, campus newspaper, radio/television, and other extracurricular activities. Also included are costs associated with student recreation centers and other facilities for student programming. The FY 2022 student activities budget is \$127.9 million, as compared with \$125.6 million in the original budget for FY 2021. The student activities budget reflects changes in enrollment, mandatory fees, and the use of prior-year reserves for specific purposes.

**Exhibit 1**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**ALL BUDGETS FOR FISCAL YEAR 2022**

	EDUCATIONAL AND GENERAL	CAPITAL	AUXILIARY ENTERPRISES	STUDENT ACTIVITIES	TOTAL BUDGET
<b><i>Research Universities</i></b>					
Augusta University	\$ 1,021,246,802	\$ 1,608,491	\$ 21,644,391	\$ 1,997,226	\$ <b>1,046,496,910</b>
Georgia Institute of Technology	\$ 1,389,613,990	\$ 52,500,000	\$ 162,519,311	\$ 20,565,754	\$ <b>1,625,199,055</b>
Georgia State University	\$ 1,041,259,598	\$ -	\$ 79,214,065	\$ 20,524,211	\$ <b>1,140,997,874</b>
University of Georgia	\$ 1,292,799,999	\$ 36,201,799	\$ 219,294,310	\$ 11,152,123	\$ <b>1,559,448,231</b>
<b><i>Regional Universities</i></b>					
Georgia Southern University	\$ 344,243,429	\$ 53,115	\$ 97,002,798	\$ 13,131,997	\$ <b>454,431,339</b>
Kennesaw State University	\$ 484,459,241	\$ 10,827,474	\$ 102,971,836	\$ 16,285,671	\$ <b>614,544,222</b>
University of West Georgia	\$ 189,239,623	\$ -	\$ 40,237,893	\$ 3,576,767	\$ <b>233,054,283</b>
Valdosta State University	\$ 147,839,901	\$ 204,000	\$ 38,728,674	\$ 5,494,216	\$ <b>192,266,791</b>
<b><i>State Universities</i></b>					
Albany State University	\$ 105,569,231	\$ 50,000	\$ 24,105,579	\$ 4,175,561	\$ <b>133,900,371</b>
Clayton State University	\$ 84,090,613	\$ 672,408	\$ 13,416,850	\$ 2,266,417	\$ <b>100,446,288</b>
Columbus State University	\$ 116,425,672	\$ 20,000	\$ 13,542,226	\$ 3,477,278	\$ <b>133,465,176</b>
Fort Valley State University	\$ 53,410,951	\$ -	\$ 15,883,243	\$ 441,000	\$ <b>69,735,194</b>
Georgia College & State University	\$ 112,089,587	\$ 75,000	\$ 29,524,175	\$ 4,773,045	\$ <b>146,461,807</b>
Georgia Southwestern State University	\$ 37,841,688	\$ 5,000	\$ 8,694,598	\$ 465,750	\$ <b>47,007,036</b>
Middle Georgia State University	\$ 95,432,359	\$ 75,000	\$ 19,407,393	\$ 2,463,163	\$ <b>117,377,915</b>
Savannah State University	\$ 94,662,976	\$ -	\$ 23,920,749	\$ 1,690,734	\$ <b>120,274,459</b>
University of North Georgia	\$ 235,061,716	\$ -	\$ 37,327,234	\$ 3,238,693	\$ <b>275,627,643</b>
<b><i>State Colleges</i></b>					
Abraham Baldwin Agricultural College	\$ 48,828,728	\$ 450,000	\$ 9,041,350	\$ 362,000	\$ <b>58,682,078</b>
Atlanta Metropolitan State College	\$ 24,825,775	\$ 15,000	\$ 106,000	\$ 978,011	\$ <b>25,924,786</b>
College of Coastal Georgia	\$ 38,318,943	\$ 3,010,000	\$ 5,112,000	\$ 635,000	\$ <b>47,075,943</b>
Dalton State College	\$ 52,897,210	\$ 15,000	\$ 3,817,690	\$ 509,703	\$ <b>57,239,603</b>
East Georgia State College	\$ 26,357,646	\$ 1,500	\$ 2,082,066	\$ 52,159	\$ <b>28,493,371</b>
Georgia Gwinnett College	\$ 140,720,059	\$ 12,000	\$ 16,461,901	\$ 6,113,529	\$ <b>163,307,489</b>
Georgia Highlands College	\$ 50,196,374	\$ -	\$ 1,414,354	\$ 1,696,812	\$ <b>53,307,540</b>
Gordon State College	\$ 32,610,265	\$ -	\$ 7,810,737	\$ 1,349,978	\$ <b>41,770,980</b>
South Georgia State College	\$ 22,987,946	\$ 329,295	\$ 4,327,306	\$ 499,729	\$ <b>28,144,276</b>

**Exhibit 1**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**ALL BUDGETS FOR FISCAL YEAR 2022**

	EDUCATIONAL AND GENERAL	CAPITAL	AUXILIARY ENTERPRISES	STUDENT ACTIVITIES	TOTAL BUDGET
<i>Other Units</i>					
University System Office & System Services	\$ 137,825,329	\$ -	\$ 17,100,537	\$ -	\$ 154,925,866
<b>Total Resident Instruction</b>	<b>\$ 7,420,855,651</b>	<b>\$ 106,125,082</b>	<b>\$ 1,014,709,266</b>	<b>\$ 127,916,527</b>	<b>\$ 8,669,606,526</b>
<i>Line Items</i>					
AU Georgia Cyber Innovation & Training Center	\$ 6,966,994				\$ 6,966,994
Georgia Archives	\$ 5,178,961				\$ 5,178,961
Georgia Commission on the Holocaust	\$ 304,560				\$ 304,560
Georgia Military College	\$ 7,171,603				\$ 7,171,603
Georgia Public Libraries	\$ 49,073,840				\$ 49,073,840
Georgia Public Telecommunication Commission	\$ 13,756,613				\$ 13,756,613
Georgia Research Alliance	\$ 6,111,005				\$ 6,111,005
GIT Enterprise Innovation Institute (EII)	\$ 26,844,647				\$ 26,844,647
GIT Georgia Tech Research Institute	\$ 725,773,867				\$ 725,773,867
MCG Hospitals & Clinics	\$ 35,902,507				\$ 35,902,507
Regents Central Office-B	\$ 11,180,744				\$ 11,180,744
UGA Agricultural Experiment Station	\$ 93,712,569				\$ 93,712,569
UGA Athens/Tifton Vet Lab	\$ 6,914,537				\$ 6,914,537
UGA Cooperative Extension Service	\$ 76,952,582				\$ 76,952,582
UGA Forestry Cooperative Extension	\$ 1,667,328				\$ 1,667,328
UGA Forestry Research	\$ 15,342,374				\$ 15,342,374
UGA Marine Extension Service	\$ 3,054,456				\$ 3,054,456
UGA Marine Institute	\$ 1,460,799				\$ 1,460,799
UGA Skidaway Institute of Oceanography-B	\$ 7,192,788				\$ 7,192,788
UGA Vet Medicine Experiment Station	\$ 4,237,251				\$ 4,237,251
UGA Vet Medicine Teaching Hospital	\$ 27,483,805				\$ 27,483,805
<b>Total Line Items</b>	<b>\$ 1,126,283,830</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,126,283,830</b>
<b>GRAND TOTAL</b>	<b>\$ 8,547,139,481</b>	<b>\$ 106,125,082</b>	<b>\$ 1,014,709,266</b>	<b>\$ 127,916,527</b>	<b>\$ 9,795,890,356</b>

**Exhibit 2**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**EDUCATIONAL AND GENERAL - REVENUE**  
**BUDGET FOR FISCAL YEAR 2022**

	GENERAL - UNRESTRICTED					RESTRICTED				TOTAL
	STATE APPROPRIATION	TUITION	SPECIAL INSTITUTIONAL FEE	OTHER GENERAL	TOTAL GENERAL FUNDS	SPONSORED	DEPT SALES AND SERVICES	(State Funds) SPECIAL FUNDING INITIATIVE		
<b>Research Universities</b>										
Augusta University	\$ 229,443,478	\$ 94,606,579	\$ 7,321,336	\$ 32,556,822	\$ 363,928,215	\$ 630,450,351	\$ 12,522,256	\$ 14,345,980	\$ 1,021,246,802	
Georgia Institute of Technology	\$ 358,370,990	\$ 438,166,000	\$ 35,975,000	\$ 102,965,000	\$ 935,476,990	\$ 414,137,000	\$ 40,000,000	\$ -	\$ 1,389,613,990	
Georgia State University	\$ 273,809,593	\$ 299,464,830	\$ 36,994,843	\$ 50,140,332	\$ 660,409,598	\$ 330,000,000	\$ 50,850,000	\$ -	\$ 1,041,259,598	
University of Georgia	\$ 392,089,204	\$ 427,959,860	\$ 39,000,000	\$ 65,740,411	\$ 924,789,475	\$ 278,000,000	\$ 90,010,524	\$ -	\$ 1,292,799,999	
<b>Regional Universities</b>										
Georgia Southern University	\$ 121,562,890	\$ 132,261,541	\$ 14,836,600	\$ 11,266,377	\$ 279,927,408	\$ 56,772,272	\$ 7,543,749	\$ -	\$ 344,243,429	
Kennesaw State University	\$ 162,920,882	\$ 194,122,593	\$ 25,715,340	\$ 11,572,865	\$ 394,331,680	\$ 73,091,697	\$ 16,179,543	\$ 856,321	\$ 484,459,241	
University of West Georgia	\$ 62,627,990	\$ 78,738,522	\$ 8,352,382	\$ 12,846,900	\$ 162,565,794	\$ 25,863,083	\$ 810,746	\$ -	\$ 189,239,623	
Valdosta State University	\$ 48,210,713	\$ 56,217,851	\$ 7,045,000	\$ 4,999,278	\$ 116,472,842	\$ 30,000,000	\$ 1,367,059	\$ -	\$ 147,839,901	
<b>State Universities</b>										
Albany State University	\$ 26,493,104	\$ 22,622,000	\$ 3,069,952	\$ 2,800,040	\$ 54,985,096	\$ 50,000,000	\$ 584,135	\$ -	\$ 105,569,231	
Clayton State University	\$ 27,140,426	\$ 29,655,447	\$ 3,584,966	\$ 1,841,401	\$ 62,222,240	\$ 20,423,756	\$ 1,444,617	\$ -	\$ 84,090,613	
Columbus State University	\$ 38,619,267	\$ 38,000,000	\$ 4,401,671	\$ 3,408,914	\$ 84,429,852	\$ 29,289,234	\$ 2,706,586	\$ -	\$ 116,425,672	
Fort Valley State University	\$ 21,894,392	\$ 11,970,604	\$ 1,290,776	\$ 2,074,005	\$ 37,229,777	\$ 15,754,706	\$ 426,468	\$ -	\$ 53,410,951	
Georgia College & State University	\$ 38,847,820	\$ 52,245,331	\$ 4,349,998	\$ 2,627,309	\$ 98,070,458	\$ 8,646,060	\$ 2,913,217	\$ 2,459,852	\$ 112,089,587	
Georgia Southwestern State University	\$ 14,177,713	\$ 13,036,000	\$ 1,562,300	\$ 829,400	\$ 29,605,413	\$ 8,216,275	\$ 20,000	\$ -	\$ 37,841,688	
Middle Georgia State University	\$ 39,703,961	\$ 24,265,658	\$ 4,323,125	\$ 6,071,963	\$ 74,364,707	\$ 20,117,402	\$ 700,250	\$ 250,000	\$ 95,432,359	
Savannah State University	\$ 19,586,505	\$ 15,841,869	\$ 1,225,583	\$ 1,727,055	\$ 38,381,012	\$ 55,006,967	\$ 1,274,997	\$ -	\$ 94,662,976	
University of North Georgia	\$ 83,310,592	\$ 80,263,991	\$ 8,810,056	\$ 4,996,887	\$ 177,381,526	\$ 56,314,938	\$ 1,365,252	\$ -	\$ 235,061,716	
<b>State Colleges</b>										
Abraham Baldwin Agricultural College	\$ 19,731,976	\$ 10,311,900	\$ 1,650,000	\$ 1,711,468	\$ 33,405,344	\$ 13,551,802	\$ 326,000	\$ 1,545,582	\$ 48,828,728	
Atlanta Metropolitan State College	\$ 7,272,776	\$ 3,864,212	\$ 653,068	\$ 481,180	\$ 12,271,236	\$ 12,429,539	\$ 125,000	\$ -	\$ 24,825,775	
College of Coastal Georgia	\$ 15,922,943	\$ 8,370,000	\$ 1,432,000	\$ 1,134,000	\$ 26,858,943	\$ 11,415,000	\$ 45,000	\$ -	\$ 38,318,943	
Dalton State College	\$ 16,369,683	\$ 10,919,952	\$ 1,804,047	\$ 1,075,769	\$ 30,169,451	\$ 22,612,759	\$ 115,000	\$ -	\$ 52,897,210	
East Georgia State College	\$ 8,980,607	\$ 4,298,000	\$ 707,341	\$ 621,287	\$ 14,607,235	\$ 11,621,698	\$ 128,713	\$ -	\$ 26,357,646	
Georgia Gwinnett College	\$ 55,308,066	\$ 38,059,601	\$ 5,781,364	\$ 2,779,545	\$ 101,928,576	\$ 38,363,028	\$ 428,455	\$ -	\$ 140,720,059	
Georgia Highlands College	\$ 20,252,924	\$ 10,518,976	\$ 2,095,083	\$ 1,467,784	\$ 34,334,767	\$ 15,623,617	\$ 237,990	\$ -	\$ 50,196,374	
Gordon State College	\$ 11,572,033	\$ 6,753,756	\$ 1,051,141	\$ 708,079	\$ 20,085,009	\$ 12,420,256	\$ 105,000	\$ -	\$ 32,610,265	
South Georgia State College	\$ 10,744,417	\$ 4,610,227	\$ 627,972	\$ 629,493	\$ 16,612,109	\$ 6,358,504	\$ 17,333	\$ -	\$ 22,987,946	



**Exhibit 2**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**EDUCATIONAL AND GENERAL - REVENUE**  
**BUDGET FOR FISCAL YEAR 2022**

	GENERAL - UNRESTRICTED					RESTRICTED				
	STATE APPROPRIATION	TUITION	SPECIAL INSTITUTIONAL FEE	OTHER GENERAL	TOTAL GENERAL FUNDS	SPONSORED	DEPT SALES AND SERVICES	(State Funds) SPECIAL FUNDING INITIATIVE	TOTAL	
<i>Other Units</i>										
University System Office & System Services	\$ 67,628,457	\$ 753,000	\$ -	\$ 1,408,677	\$ 69,790,134	\$ 7,789,307	\$ 57,622,412	\$ 2,623,476	\$ 137,825,329	
<b>Total Resident Instruction</b>	<b>\$ 2,192,593,402</b>	<b>\$ 2,107,898,300</b>	<b>\$ 223,660,944</b>	<b>\$ 330,482,241</b>	<b>\$ 4,854,634,887</b>	<b>\$ 2,254,269,251</b>	<b>\$ 289,870,302</b>	<b>\$ 22,081,211</b>	<b>\$ 7,420,855,651</b>	
<i>Line Items</i>										
AU Georgia Cyber Innovation & Training Cente	\$ 6,221,506	\$ -	\$ -	\$ -	\$ 6,221,506	\$ 172,988	\$ 572,500	\$ -	\$ 6,966,994	
Georgia Archives	\$ 4,309,909	\$ -	\$ -	\$ -	\$ 4,309,909	\$ 95,000	\$ 774,052	\$ -	\$ 5,178,961	
Georgia Commission on the Holocaust	\$ 304,560	\$ -	\$ -	\$ -	\$ 304,560	\$ -	\$ -	\$ -	\$ 304,560	
Georgia Military College	\$ 7,171,603	\$ -	\$ -	\$ -	\$ 7,171,603	\$ -	\$ -	\$ -	\$ 7,171,603	
Georgia Public Libraries	\$ 39,648,480	\$ -	\$ -	\$ -	\$ 39,648,480	\$ 9,425,360	\$ -	\$ -	\$ 49,073,840	
Georgia Public Telecommunication Commissior	\$ 13,756,613	\$ -	\$ -	\$ -	\$ 13,756,613	\$ -	\$ -	\$ -	\$ 13,756,613	
Georgia Research Alliance	\$ 6,111,005	\$ -	\$ -	\$ -	\$ 6,111,005	\$ -	\$ -	\$ -	\$ 6,111,005	
GIT Enterprise Innovation Institute (EII)	\$ 11,444,647	\$ -	\$ -	\$ 1,400,000	\$ 12,844,647	\$ 10,000,000	\$ 4,000,000	\$ -	\$ 26,844,647	
GIT Georgia Tech Research Institute	\$ 5,800,798	\$ -	\$ -	\$ 244,484,756	\$ 250,285,554	\$ 466,888,978	\$ 8,599,335	\$ -	\$ 725,773,867	
MCG Hospitals & Clinics	\$ 35,902,507	\$ -	\$ -	\$ -	\$ 35,902,507	\$ -	\$ -	\$ -	\$ 35,902,507	
Regents Central Office-B	\$ 10,830,744	\$ -	\$ -	\$ -	\$ 10,830,744	\$ 350,000	\$ -	\$ -	\$ 11,180,744	
UGA Agricultural Experiment Station	\$ 45,239,244	\$ -	\$ -	\$ 9,473,325	\$ 54,712,569	\$ 29,000,000	\$ 10,000,000	\$ -	\$ 93,712,569	
UGA Athens/Tifton Vet Lab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 6,569,537	\$ -	\$ 6,914,537	
UGA Cooperative Extension Service	\$ 42,060,401	\$ -	\$ -	\$ 8,642,181	\$ 50,702,582	\$ 10,000,000	\$ 16,250,000	\$ -	\$ 76,952,582	
UGA Forestry Cooperative Extension	\$ 966,340	\$ -	\$ -	\$ -	\$ 966,340	\$ 475,988	\$ 225,000	\$ -	\$ 1,667,328	
UGA Forestry Research	\$ 2,863,131	\$ -	\$ -	\$ 2,479,243	\$ 5,342,374	\$ 10,000,000	\$ -	\$ -	\$ 15,342,374	
UGA Marine Extension Service	\$ 1,514,456	\$ -	\$ -	\$ 90,000	\$ 1,604,456	\$ 800,000	\$ 650,000	\$ -	\$ 3,054,456	
UGA Marine Institute	\$ 974,818	\$ -	\$ -	\$ 118,333	\$ 1,093,151	\$ 367,648	\$ -	\$ -	\$ 1,460,799	
UGA Skidaway Institute of Oceanography-B	\$ 2,957,045	\$ -	\$ -	\$ 545,487	\$ 3,502,532	\$ 2,750,620	\$ 939,636	\$ -	\$ 7,192,788	
UGA Vet Medicine Experiment Station	\$ 4,237,251	\$ -	\$ -	\$ -	\$ 4,237,251	\$ -	\$ -	\$ -	\$ 4,237,251	
UGA Vet Medicine Teaching Hospital	\$ 483,805	\$ -	\$ -	\$ -	\$ 483,805	\$ -	\$ 27,000,000	\$ -	\$ 27,483,805	
<b>Total Line Items</b>	<b>\$ 242,798,863</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,233,325</b>	<b>\$ 510,032,188</b>	<b>\$ 540,671,582</b>	<b>\$ 75,580,060</b>	<b>\$ -</b>	<b>\$ 1,126,283,830</b>	
<b>GRAND TOTAL</b>	<b>\$ 2,435,392,265</b>	<b>\$ 2,107,898,300</b>	<b>\$ 223,660,944</b>	<b>\$ 597,715,566</b>	<b>\$ 5,364,667,075</b>	<b>\$ 2,794,940,833</b>	<b>\$ 365,450,362</b>	<b>\$ 22,081,211</b>	<b>\$ 8,547,139,481</b>	

**Exhibit 3**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**EDUCATIONAL AND GENERAL - EXPENDITURES**  
**BUDGET FOR FISCAL YEAR 2022**

	<b>PERSONAL SERVICES</b>	<b>OPERATING EXPENSES</b>	<b>TRAVEL</b>	<b>EQUIPMENT</b>	<b>TOTAL</b>
<b><i>Research Universities</i></b>					
Augusta University	\$ 780,144,694	\$ 235,816,251	\$ 1,886,620	\$ 3,399,237	\$ <b>1,021,246,802</b>
Georgia Institute of Technology	\$ 853,485,227	\$ 438,796,975	\$ 4,711,193	\$ 92,620,595	\$ <b>1,389,613,990</b>
Georgia State University	\$ 652,549,455	\$ 368,182,724	\$ 4,512,573	\$ 16,014,846	\$ <b>1,041,259,598</b>
University of Georgia	\$ 867,659,677	\$ 388,345,213	\$ 8,512,458	\$ 28,282,651	\$ <b>1,292,799,999</b>
<b><i>Regional Universities</i></b>					
Georgia Southern University	\$ 251,222,294	\$ 89,236,909	\$ 2,713,799	\$ 1,070,427	\$ <b>344,243,429</b>
Kennesaw State University	\$ 331,935,089	\$ 145,835,072	\$ 3,250,365	\$ 3,438,715	\$ <b>484,459,241</b>
University of West Georgia	\$ 128,220,826	\$ 59,302,885	\$ 1,038,394	\$ 677,518	\$ <b>189,239,623</b>
Valdosta State University	\$ 94,099,303	\$ 51,990,037	\$ 902,882	\$ 847,679	\$ <b>147,839,901</b>
<b><i>State Universities</i></b>					
Albany State University	\$ 54,556,365	\$ 49,702,964	\$ 1,003,546	\$ 306,356	\$ <b>105,569,231</b>
Clayton State University	\$ 56,812,545	\$ 26,705,669	\$ 452,790	\$ 119,609	\$ <b>84,090,613</b>
Columbus State University	\$ 70,506,010	\$ 36,834,418	\$ 375,429	\$ 8,709,815	\$ <b>116,425,672</b>
Fort Valley State University	\$ 43,729,363	\$ 8,519,665	\$ 262,796	\$ 899,127	\$ <b>53,410,951</b>
Georgia College & State University	\$ 82,706,037	\$ 27,975,522	\$ 1,160,850	\$ 247,178	\$ <b>112,089,587</b>
Georgia Southwestern State University	\$ 25,560,456	\$ 11,950,623	\$ 236,974	\$ 93,635	\$ <b>37,841,688</b>
Middle Georgia State University	\$ 64,121,087	\$ 30,720,547	\$ 427,725	\$ 163,000	\$ <b>95,432,359</b>
Savannah State University	\$ 38,248,178	\$ 55,709,312	\$ 571,004	\$ 134,482	\$ <b>94,662,976</b>
University of North Georgia	\$ 157,321,476	\$ 73,451,501	\$ 2,088,636	\$ 2,200,103	\$ <b>235,061,716</b>
<b><i>State Colleges</i></b>					
Abraham Baldwin Agricultural College	\$ 27,854,842	\$ 19,096,589	\$ 527,088	\$ 1,350,209	\$ <b>48,828,728</b>
Atlanta Metropolitan State College	\$ 11,058,297	\$ 13,557,234	\$ 198,744	\$ 11,500	\$ <b>24,825,775</b>
College of Coastal Georgia	\$ 22,017,063	\$ 15,555,504	\$ 131,225	\$ 615,151	\$ <b>38,318,943</b>
Dalton State College	\$ 26,211,599	\$ 26,411,629	\$ 229,957	\$ 44,025	\$ <b>52,897,210</b>
East Georgia State College	\$ 13,417,108	\$ 12,854,077	\$ 83,291	\$ 3,170	\$ <b>26,357,646</b>
Georgia Gwinnett College	\$ 87,638,830	\$ 50,938,828	\$ 237,417	\$ 1,904,984	\$ <b>140,720,059</b>
Georgia Highlands College	\$ 26,702,819	\$ 23,139,065	\$ 230,656	\$ 123,834	\$ <b>50,196,374</b>
Gordon State College	\$ 17,758,901	\$ 14,386,848	\$ 249,516	\$ 215,000	\$ <b>32,610,265</b>
South Georgia State College	\$ 14,943,789	\$ 7,916,755	\$ 121,402	\$ 6,000	\$ <b>22,987,946</b>

**Exhibit 3**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**EDUCATIONAL AND GENERAL - EXPENDITURES**  
**BUDGET FOR FISCAL YEAR 2022**

	<b>PERSONAL SERVICES</b>	<b>OPERATING EXPENSES</b>	<b>TRAVEL</b>	<b>EQUIPMENT</b>	<b>TOTAL</b>
<b><i>Other Units</i></b>					
University System Office & System Services	\$ 54,831,534	\$ 77,094,382	\$ 615,410	\$ 5,284,003	\$ 137,825,329
<b>Total Resident Instruction</b>	<b>\$ 4,855,312,864</b>	<b>\$ 2,360,027,198</b>	<b>\$ 36,732,740</b>	<b>\$ 168,782,849</b>	<b>\$ 7,420,855,651</b>
<b><i>Line Items</i></b>					
AU Georgia Cyber Innovation & Training Center	\$ 2,945,947	\$ 4,018,547	\$ 2,500	\$ -	\$ 6,966,994
Georgia Archives	\$ 1,555,973	\$ 1,029,388	\$ 11,500	\$ 2,582,100	\$ 5,178,961
Georgia Commission on the Holocaust	\$ -	\$ 304,560	\$ -	\$ -	\$ 304,560
Georgia Military College	\$ -	\$ 7,171,603	\$ -	\$ -	\$ 7,171,603
Georgia Public Libraries	\$ 4,427,993	\$ 44,520,997	\$ 124,850	\$ -	\$ 49,073,840
Georgia Public Telecommunication Commission	\$ -	\$ 13,756,613	\$ -	\$ -	\$ 13,756,613
Georgia Research Alliance	\$ -	\$ 6,111,005	\$ -	\$ -	\$ 6,111,005
GIT Enterprise Innovation Institute (EII)	\$ 19,703,169	\$ 6,259,368	\$ 882,110	\$ -	\$ 26,844,647
GIT Georgia Tech Research Institute	\$ 374,780,645	\$ 279,614,766	\$ 11,124,476	\$ 60,253,980	\$ 725,773,867
MCG Hospitals & Clinics	\$ -	\$ 35,902,507	\$ -	\$ -	\$ 35,902,507
Regents Central Office-B	\$ 4,152,029	\$ 6,941,035	\$ 87,680	\$ -	\$ 11,180,744
UGA Agricultural Experiment Station	\$ 70,889,501	\$ 22,644,845	\$ 178,223	\$ -	\$ 93,712,569
UGA Athens/Tifton Vet Lab	\$ 4,449,696	\$ 2,464,841	\$ -	\$ -	\$ 6,914,537
UGA Cooperative Extension Service	\$ 63,903,083	\$ 12,610,358	\$ 439,141	\$ -	\$ 76,952,582
UGA Forestry Cooperative Extension	\$ 1,323,978	\$ 314,364	\$ 28,986	\$ -	\$ 1,667,328
UGA Forestry Research	\$ 10,594,189	\$ 4,665,685	\$ 82,500	\$ -	\$ 15,342,374
UGA Marine Extension Service	\$ 2,586,018	\$ 448,438	\$ 20,000	\$ -	\$ 3,054,456
UGA Marine Institute	\$ 1,012,060	\$ 445,879	\$ 2,860	\$ -	\$ 1,460,799
UGA Skidaway Institute of Oceanography-B	\$ 4,202,889	\$ 2,398,905	\$ 178,769	\$ 412,225	\$ 7,192,788
UGA Vet Medicine Experiment Station	\$ 3,006,216	\$ 1,210,797	\$ 20,238	\$ -	\$ 4,237,251
UGA Vet Medicine Teaching Hospital	\$ 13,220,710	\$ 14,263,095	\$ -	\$ -	\$ 27,483,805
<b>Total Line Items</b>	<b>\$ 582,754,096</b>	<b>\$ 467,097,596</b>	<b>\$ 13,183,833</b>	<b>\$ 63,248,305</b>	<b>\$ 1,126,283,830</b>
<b>GRAND TOTAL</b>	<b>\$ 5,438,066,960</b>	<b>\$ 2,827,124,794</b>	<b>\$ 49,916,573</b>	<b>\$ 232,031,154</b>	<b>\$ 8,547,139,481</b>

**Exhibit 4**  
**UNIVERSITY SYSTEM OF GEORGIA**  
**EDUCATIONAL AND GENERAL**  
**SUMMARY OF FUNCTIONS BY FUND SOURCE**  
**FOR FISCAL YEAR 2022**

	<u>General Funds</u>	<u>Sponsored</u>	<u>Dept. Sales and Services</u>	<u>Special Funding Initiative</u>	<u>Total By Function</u>
<i>Summary of Functions by Fund Source</i>					
Instruction	\$ 2,044,812,956	\$ 98,915,953	\$ 94,502,052	\$ 2,604,391	\$ <b>2,240,835,352</b>
Research	\$ 728,699,519	\$ 1,156,520,622	\$ 39,310,980	\$ 7,554,727	\$ <b>1,932,085,848</b>
Public Service	\$ 246,369,475	\$ 626,063,286	\$ 73,298,031	\$ 5,328,404	\$ <b>951,059,196</b>
Academic Support	\$ 665,249,810	\$ 30,006,260	\$ 60,550,975	\$ 3,970,213	\$ <b>759,777,258</b>
Student Services	\$ 273,213,801	\$ 11,559,305	\$ 10,156,437	\$ -	\$ <b>294,929,543</b>
Institutional Support	\$ 753,165,384	\$ 160,443,874	\$ 76,014,203	\$ 2,623,476	\$ <b>992,246,937</b>
Operation and Maintenance of Plant	\$ 648,188,812	\$ 42,932,924	\$ 11,617,684	\$ -	\$ <b>702,739,420</b>
Scholarships and Fellowships	\$ 4,967,318	\$ 668,498,609	\$ -	\$ -	\$ <b>673,465,927</b>
<b>TOTAL BY FUND SOURCE</b>	<b>\$ 5,364,667,075</b>	<b>\$ 2,794,940,833</b>	<b>\$ 365,450,362</b>	<b>\$ 22,081,211</b>	<b>\$ 8,547,139,481</b>