



**UNIVERSITY SYSTEM  
OF GEORGIA**

**Board of Regents' August 8, 2023 - Agenda**

1:00 PM	Call to Order Chairman Harold Reynolds	Room 8003
	Invocation/Pledge Chairman Harold Reynolds Mr. Zae Brewer, SGA President, Kennesaw State University	
	Safety Briefing Chief of Police Mike Coverson	
	Approval of Minutes Secretary Christopher McGraw April 18th/19th Amended Minutes May 16th Minutes May 22nd Minutes May 24th Minutes June 1st Minutes June 14th Minutes	
1:05 PM	Committee of the Whole: Personnel & Benefits - 2024 Healthcare Plan Regent Richard T. Evans, Sr. Ms. Karin Elliott, Interim Vice Chancellor of Human Resources	
	Campus Spotlight – Georgia Gwinnett College – “Student Research From Day One At GGC” Chairman Harold Reynolds Dr. Jann Joseph, President Dr. Ajay Mallia, Associate Professor of Chemistry Joel Suazo, student, Biochemistry (major)/Chemistry (minor)	
1:45 PM	Track I Committee Meetings: Academic Affairs Regent Lowery Houston May	Room 7007
2:10 PM	Track I Committee Meetings: Organization and Law Regent Sarah-Elizabeth Langford	Room 7007
1:45 PM	Track II Committee Meetings: Finance and Business Operations Chairman Harold Reynolds	
1:50 PM	Track II Committee Meetings: Internal Audit, Risk, and Compliance Regent James K. Syfan	Room 8003
2:00 PM	Track II Committee Meetings: Real Estate and Facilities Regent T. Dallas Smith	Room 8003
2:25 PM	Reconvene Chairman Harold Reynolds	Room 8003
	USG Strategic Plan Chancellor Sonny Perdue Dr. Angela Bell, Vice Chancellor of Research and Policy Analysis	
	Chancellor's Report Chancellor Sonny Perdue	
2:55 PM	Committee Reports A. Academic Affairs - Regent Lowery Houston May B. Finance and Business Operations - Chairman Harold Reynolds C. Internal Audit, Risk, and Compliance - Regent James K. Syfan D. Organization and Law - Regent Sarah-Elizabeth Langford	

E. Real Estate and Facilities - Regent T. Dallas Smith

Unfinished Business  
Chairman Harold Reynolds

New Business  
Chairman Harold Reynolds

Gala Update  
Regent Cade Joiner

Nominations to the AU Health System Board of Directors (and  
subsequently the Wellstar MCG Health Board) and the Wellstar  
Board of Trustees  
Chairman Harold Reynolds

Petitions and Communications  
Secretary Christopher McGraw

3:10 PM Executive Session  
Chairman Harold Reynolds

3:40 PM Reconvene  
Chairman Harold Reynolds

Adjournment  
Chairman Harold Reynolds

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
April 18 – 19, 2023**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Tuesday, April 18 and Wednesday, April 19, 2023, in the Library Technology Center – Third Floor, at the University of North Georgia, 82 College Circle, Dahlonega, Georgia, and simultaneously accessible by BOR Webcast. Board Chair Harold Reynolds called the meeting to order at 1:03 p.m. on April 18. Present on both days, in addition to Board Chair Reynolds, were Vice Chair Erin Hames; Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; James M. Hull; Cade Joiner; Patrick C. Jones; C. Everett Kennedy, III; Sarah-Elizabeth Langford; Jose R. Perez; Neil L. Pruitt, Jr.; and James K. Syfan, III. Chancellor Sonny Perdue was also present on both days. Regent T. Dallas Smith participated remotely on Tuesday, April 18, and was present on Wednesday, April 19. Regent Lowery Houston May was present on Tuesday, April 18, and participated remotely on Wednesday, April 19. Regent C. Thomas Hopkins, Jr. participated remotely on both days.

**PRESENTATION OF COLORS**

The University of North Georgia Corps of Cadets Color Guard presented the colors.

**INVOCATION AND PLEDGE**

Emma Mitchell, Student Government Association Vice President at the University of North Georgia, gave the invocation and led the Pledge of Allegiance.

**SAFETY BRIEFING**

Greg Williams, University of North Georgia Chief of Police, gave the safety briefing.

**APPROVAL OF MINUTES**

Upon a motion by Regent Bárbara Rivera Holmes and seconded by Regent C. Everett Kennedy, III, the Regents present voted unanimously to approve the minutes of February 14, February 24, March 1, March 9, March 14 – 15, and March 31, 2023.

**PRESIDENTIAL PRESENTATION AND CAMPUS SPOTLIGHT: “EDUCATING LEADERS FOR A DIVERSE AND GLOBAL SOCIETY”**

President Bonita Jacobs of the University of North Georgia (“UNG”) led the Campus Spotlight, “Educating Leaders for a Diverse and Global Society.” President Jacobs began the presentation by sharing background on UNG. She shared that in January 1873, 150 years ago, the agricultural college provided quality, free educational opportunities to the young men and women of UNG – many of whom were not able to or could not afford to travel for education. Dr. Jacobs continued by explaining that the college began as a land grant university through a partnership with the University of Georgia and funding from the historic Morrill Land Grant Acts. She shared that the college attracted students from counties throughout North Georgia and from as far away as Savannah. Dr. Jacobs reported that the first class had 177 students – 98 men and 79 women, which was during a time that most institutions did not admit women. She also noted that UNG was the

first college in Georgia, public or private, to grant a bachelor's degree to a woman. Dr. Jacobs announced that currently UNG is one of six federally designated senior military colleges in the nation. The Corps of Cadets is extremely important to the State of Georgia; about two hundred UNG cadets serve simultaneously in the Georgia Army National Guard and UNG has produced more than fifty percent of the new ROTC commissioned officers for the Guard each year. This is one program that highlights UNG's educating leaders for a diverse and global society. Dr. Jacobs also stated that because leadership permeates throughout all UNG's courses, the Board of Regents has recognized UNG as a State leadership institution.

To further support the campus spotlight, other members of UNG's faculty and students shared their experiences at UNG. Dr. Chris Jespersen, Dean, UNG's College of Arts and Letters, shared the composition and successes of his department, such as Film and Television production, which has allowed UNG students to produce independent films. Ms. Amisha Nair, 2022 UNG graduate, shared her experiences at UNG and current success as a filmmaker and photographer. Mr. Chris Mitchiner, Executive Director of the Institute for Cyber Operation, highlighted UNG's cyber security program by talking about its implementation of a new national standard of cyber security and that UNG is designated as a national center of academic excellence in cyber defense. Next Mr. Scott Snow shared with the Board his experiences as a Cyber Security major and language enthusiast. He also expressed his aspirations to work for the NSA or any federal agency after graduation. Colonel Joe Matthews, Commandant of Cadets, highlighted the Corps of Cadets and spoke about the leadership labs that UNG offers. Ms. Anna Kubas, Fall 2022 UNG graduate, highlighted the cadet program and shared that she is a recruiter and a semi-finalist for Fulbright this year. These experiences firmly support UNG's spotlight – "Educating Leaders for a Diverse and Global Society."

### **SPRING ENROLLMENT**

Vice Chancellor of Research and Policy Analysis Angela Bell gave a presentation on Spring 2023 Student Enrollment Update. Dr. Bell began by presenting a brief overview of Spring 2023 USG enrollment, which included the System's overall total Spring enrollment of 311,484 students. She then presented the total student enrollment by university categories as follows: research universities student enrollment is 138,968; comprehensive universities 83,990; state universities 55,508; and state colleges 33,018. Dr. Bell continued her presentation by highlighting the Spring enrollment Undergraduate vs. Graduate five-year change. There was a -5% decrease in undergraduate enrollment and a 24% increase in graduate and professional enrollment from 2019 to 2023. Her presentation went on to show that the number of Spring beginning Freshmen has decreased by 14% from 2019 to 2023 and increased by 10% from 2022 to 2023. Additionally, in-State enrollment has decreased by 1.4% and out-of-State enrollment has decreased by 0.6% from 2022 to 2023.

### **GEORGIA DEGREES PAY UPDATE**

Vice Chancellor of Research and Policy Analysis Angela Bell gave a report on Georgia Degrees Pay Update. Dr. Bell said that this is the one stop USG website that provides tools to get information on the cost of attending college in the USG and comparing institutions on student outcomes including their earnings after graduation. She continued by saying that USG has made enhancements to help students understand how the number of hours a student enrolls in each term affects time to degree and the degree's total cost. Dr. Bell continued by saying this enhancement



was requested by the Board in August 2022. The second enhancement adds national wage outcome information for USG graduates by institution and academic area. She noted that previously USG only had wage outcomes for those who work in Georgia. Dr. Bell continued to report that the third enhancement provides information by institution academic program area on the amount of loan debt past USG graduates have accrued. This allows students to see how the associated monthly loan payments compare with earnings for the programs.

### **COMMITTEE OF THE WHOLE: FINANCE AND BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met as a committee of the whole at approximately 2:31 p.m. During its meeting led by Committee Chair Neil L. Pruitt, Jr. four information items were presented to the Board and upon motions properly made and seconded, the Board members present unanimously approved the request for Multi-Year Leasing Contract Value Authority.

### **INFORMATION ITEMS**

1. The Committee received an information item on a Fiscal Update on the FY24 Budget landscape.
2. The Committee received an information item proposing a revision to Board of Regents Policy Manual, Section 7.2.2 Auxiliary Enterprises and Student Activities Revenues and Expenditures.
3. The Committee received an information item proposing a revision to Board of Regents Policy Manual, Sections 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities.
4. The Committee received an information item on the USG Capital Liability Management Plan.

### **APPROVAL ITEM**

5. Upon a motion by Regent James M. Hull and seconded by Regent T. Dallas Smith, the Committee approved the request for Multi-Year Leasing Contract Value Authority.

### **ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 3:23 p.m. on Tuesday, April 18, 2023.

### **COMMITTEE OF THE WHOLE: ORGANIZATION AND LAW**

The Committee on Organization and Law met as a committee of the whole at approximately 3:23 p.m. During its meeting led by Committee Chair Sarah-Elizabeth Langford, upon motions properly made and seconded, the Board members present unanimously approved the following items:

### **APPROVAL ITEMS:**

1. Upon a motion by Regent James M. Hull and seconded by Regent Richard T. Evans, the committee approved the awarding of an Honorary Doctorate of Humane Letters Degree by Kennesaw State University to (1) Norman Radow; and upon a motion by Regent Richard T. Evans and seconded by Regent Doug Aldridge, the committee approved the awarding of an Honorary Doctorate of Humane Letters Degree by Kennesaw State University to (2) Audrey Morgan.

2. Upon a motion by Regent C. Everett Kennedy, III and seconded by Regent Jose R. Perez, the committee approved the awarding of an Honorary Doctor of Arts and Letters Degree by Valdosta State University to Jerry Jennett.

#### EXECUTIVE SESSION AND DISCUSSION ITEMS:

The Organization and Law Committee met in executive session during the full Board's executive session on Wednesday, April 19, 2023, to discuss personnel matters and student records. Minutes regarding this executive session are in the full Board minutes, and an affidavit regarding the executive session is on file with the Office of the Secretary to the Board.

#### ADJOURN

There being no further business to come before the committee, and upon motion properly made by Regent Richard T. Evans and seconded by Regent Samuel D. Holmes, the Regents who were present voted unanimously to adjourn the meeting at approximately 3:28 p.m.

#### COMMITTEE OF THE WHOLE: INTERNAL AUDIT, RISK AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of the University System of Georgia met as a committee of the whole at approximately 3:28 p.m. Committee Chair James K. Syfan, III called the meeting to order. During its meeting Chairman Syfan called for an executive session.

#### EXECUTIVE SESSION

Chairman Syfan called for an executive session at approximately 3:29 p.m. to discuss personnel matters and attorney work product. With the motion properly made by Regent James M. Hull and seconded by Regent Doug Aldridge, the Regents present voted unanimously to go into executive session; Regent Neil L. Pruitt, Jr. was excused. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon motion properly made by Regent Samuel D. Holmes and seconded by Regent Lowery Houston May, the Board voted unanimously to adjourn the Executive Session at approximately 4:14 p.m., no actions were taken in the Executive Session

#### ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 4:14 p.m.

#### RECESS

On Tuesday, April 18, 2023, the Board recessed for the day at approximately 4:15 p.m.

#### RECONVENE

On Wednesday, April 19, 2023, Board Chair Harold Reynolds called the meeting back into session at 9:02 a.m. and announced that no action was taken during the Internal Audit, Risk and Compliance executive session the previous day.

#### INVOCATION AND PLEDGE

Warren Walker, Cadet Colonel at the University of North Georgia, gave the invocation and led the Pledge of Allegiance.

## **SAFETY BRIEFING**

Greg Williams, Chief of Police, gave the safety briefing.

## **COMMITTEE OF THE WHOLE: ECONOMIC DEVELOPMENT**

The Committee on Economic Development met as a committee of the whole at approximately 9:05 a.m. During its meeting led by Committee Chair Bárbara Rivera Holmes the following information item was presented to the Board.

### **INFORMATION ITEM**

1. University of North Georgia – Regional Education and Economic Development Partnerships

Dr. Bonita Jacobs, President of the University of North Georgia, led a presentation with UNG faculty and students that highlighted how institutional partnerships are addressing the education, healthcare, and industry talent needs of Northeast Georgia. Other attendees included Dr. Karla Swafford, Hall County Schools Assistant Superintendent, Dr. Melisa Rouse, Northeast Georgia Health System Executive Director of Nursing Excellence and Research, and Mr. Daniel Bacus, Syfan Logistics Director of Community and Academic Outreach.

### **ADJOURNMENT**

There being no further business to come before the Committee of the Whole, the meeting adjourned at approximately 9:41 a.m. on Wednesday, April 19, 2023.

## **COMMITTEE OF THE WHOLE: REAL ESTATE AND FACILITIES**

The Committee on Real Estate and Facilities met as a committee of the whole at approximately 9:41 a.m. Committee Chair T. Dallas Smith called the meeting to order. Unless otherwise noted, the Regents present approved all items unanimously.

### **INFORMATION ITEM**

1. The Board received information about an action taken by the Chancellor to authorize a budget modification for project number BR-67-2202, Griffin Bell Conference Center Renovation and Addition, for Georgia Southwestern State University.

### **CONSENT ITEMS**

2. The Committee authorized project number BR-30-2308, Area 2 Housing Electrical Infrastructure, for Georgia Institute of Technology.
3. The Committee authorized project number BR-30-2309, 20kV Loop B Expansion and Automation, for Georgia Institute of Technology.
4. The Committee authorized project number BR-65-2301, New Music Practice Facility, for Georgia College and State University.
5. The Committee authorized project number BR-90-2305, Crawford Lab Envelope and Infrastructure Improvements, Marietta Campus, for Kennesaw State University.

6. The Committee approved a modification to the name of Georgia Southern University's new athletic practice facility to the "Anthony P. Tippins Family Training Facility".

#### APPROVAL ITEMS

7. The Committee approved the ranking of the design professional and construction management firms for project number BR-10-2304, Riverbend Research Building 1 Addition, for the University of Georgia. The ranked design professional firms were:

- 1) Page Southland Page, Inc. (Atlanta)
- 2) Lord Aeck Sargent Planning & Design, Inc. (Atlanta)
- 3) HKS, Inc. (Atlanta)

The ranked construction management firms were:

- 1) Sheridan Construction (Macon)
- 2) McCarthy Building Companies, Inc. (Atlanta)
- 3) JE Dunn Construction Company (Atlanta)

Regent James M. Hull recused himself from the vote on this item prior to the motion to approve, which was made by Regent Cade Joiner and seconded by Committee Vice Chair C. Everett Kennedy, III.

8. The Committee authorized project number BR-10-2305, Softball Stadium Improvements, for the University of Georgia. The motion to approve was made by Regent Samuel D. Holmes and seconded by Regent James M. Hull.
9. The Committee authorized project number BR-10-2306, Baseball Stadium Expansion and Renovation, for the University of Georgia. The motion to approve was made by Regent Cade Joiner and seconded by Committee Vice Chair C. Everett Kennedy, III.
10. The Committee approved an advance rental payment for Building F located at 55 Collins Industrial Way in Lawrenceville for Georgia Gwinnett College. The Committee further acknowledged that the advance rental payment would allow for the early termination of the corresponding rental agreement, and approved the acquisition of the property as a gift. The motion to approve was made by Regent James M. Hull and seconded by Board Vice Chair Erin Hames.
11. The Committee approved an advance rental payment for the University of North Georgia's Oconee Campus. The Committee further acknowledged that the advance rental payment would allow for the early termination of the ground lease and rental agreement. The motion to approve was made by Regent Neil L. Pruitt, Jr., and seconded by Regent Samuel D. Holmes.

#### ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 9:51 a.m. following a motion from Regent Cade Joiner and a second from Regent Neil L. Pruitt, Jr.

## **COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS**

The Committee on Academic Affairs met as a committee of the whole at approximately 9:52 a.m. During its meeting led by Committee Vice Chair Samuel Holmes, upon motions properly made and seconded, the Board members present approved the following items and information items were also presented:

### **ACTION ITEMS**

1. Upon a motion by Board Vice Chair Erin Hames and seconded by Regent Richard T. Evans the Committee approved revisions to the Board of Regents Policy Manual Section 8.3.5.4 Post Tenure Review and Section 8.3.9.1 Grounds for Removal.
2. Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Richard T. Evans the Committee approved the extension of the temporary test optional admissions for academic year 2024-2025 for 23 of the USG institutions and to require the University of Georgia, Georgia Tech, and Georgia College & State University to use both GPA and standardized tests for admissions decisions, with Georgia College & State University being held harmless if this decision negatively affects admissions. Regent Tom Bradbury voted against the motion.
3. Upon a motion by Regent James M. Hull and seconded by Regent T. Dallas Smith the Committee approved the establishment of a Bachelor of Science with a Major in Neuroscience at Augusta University.
4. Upon a motion by Regent Cade Joiner and seconded by Regent Richard T. Evans the Committee approved the establishment of a Bachelor of Science in Data Science and Analytics at Kennesaw State University.
5. Upon a motion by Regent Cade Joiner and seconded by Regent C. Everett Kennedy, III the Committee approved the establishment of a Nexus Degree in Digital Entertainment, Esports, and Game Development at the University of West Georgia.
6. Upon a motion by Regent Richard T. Evans and seconded by Regent Cade Joiner the Committee approved the termination of four degree programs at the University of West Georgia.
7. Upon a motion by Regent Richard T. Evans and seconded by Regent Cade Joiner the Committee approved the renaming of the existing School of Health Sciences to the Atrium Health Floyd School of Health Sciences at Georgia Highlands College.
8. Upon a motion by Regent James M. Hull and seconded by Regent Cade Joiner the Committee approved the renaming of the existing Academic Learning Center to the Morgan and Bailey Academic Learning Center at Kennesaw State University.
9. Upon a motion by Board Vice Chair Erin Hames and seconded by Regent Richard T. Evans the Committee approved the renaming of the D. Abbott Turner College of Business to the D. Abbott Turner College of Business and Technology at Columbus State

University.

10. Upon a motion by Regent Cade Joiner and seconded by Regent Richard T. Evans the Committee approved a proposed statement of principles regarding academic freedom. The statement, as approved, is attached to these minutes.

#### CONSENT ITEMS

11. The Committee approved the Establishment of Distinguished Professor in Agriculture at Abraham Baldwin Agricultural College.
12. The Committee approved the establishment of the Richard A. Duke Endowment Fund at the Georgia Institute of Technology.
13. The Committee approved the establishment of the Thomas A. Fanning Chair of Equity-Centered Engineering at the Georgia Institute of Technology.
14. The Committee approved the establishment of the Melvyn P. and Eleanor N. Galin Early Career Professorship at the Georgia Institute of Technology.
15. The Committee approved the establishment of the Kenneth L. Waters Pharmacy Professorship at the University of Georgia.
16. The Committee approved the establishment of the Jane W. Wilson Professorship in Business Law at the University of Georgia.
17. The Committee approved the establishment of the Orkin Professorship in Urban Entomology at the University of Georgia.
18. The Committee approved the establishment of the UGA Small Animal Medicine and Surgery Professorship at the University of Georgia.
19. The Committee approved the establishment of the John & Alice Sands Offensive Coordinator at the University of Georgia.
20. The Committee approved the authorization to rename the Louise McBee Professorship Fund to the Louise McBee Distinguished Professorship in Higher Education at the University of Georgia.
21. The Committee approved the authorization to rename the Dr. Morrill M. Hall Distinguished Professor Educational Administration to the Dr. Morrill M. Hall Chair in Educational Administration at the University of Georgia.
22. The Committee approved the authorization to move 14 Distinguished Chair designation to Distinguished University Chair at Augusta University.
23. The Committee approved the appointment of several named faculty positions at Augusta

University, Columbus State University, Georgia Institute of Technology, Georgia State University, and the University of Georgia.

#### INFORMATION ITEMS

24. Vice Chancellor for Academic Affairs Dana Nichols provided an update on the technology used for post tenure review.
25. Vice Chancellor for Enrollment Management and Student Affairs Scot Lingrell provided an update on Board of Regents tuition waivers.
26. Vice Chancellor for Academic Affairs Dana Nichols presented a proposed addition to Board Policy Section 8.3.2.3 Establishment of Termed Positions. The proposed addition will be presented to the Board of Regents at the May board meeting for approval.

#### ADJOURNMENT

There being no further business to come before the Committee, the meeting was adjourned at approximately 11:25 a.m.

#### CHANCELLOR'S REPORT

Chancellor Sonny Perdue gave his monthly report. He began by stating that it had been a wonderful visit to the University of North Georgia (UNG), and he thanked President Jacobs and her students, faculty, and staff for their hospitality. He went on to say that he had the honor during the legislative session of joining Dr. Jacobs at the state Capitol to celebrate UNG's sesquicentennial and its role as the Military College of Georgia. Chancellor Perdue said that it's quite an accomplishment for a school that more than a century ago was founded in an abandoned U. S. Mint property and that at the time, it was a small agricultural college that happened to have a military education program. He also noted that the college grew up and grew stronger over the last century and recognized Dr. Jacobs as overseeing the consolidation of North Georgia College & State University and Gainesville State College. Chancellor Perdue said that this multi-campus university now serves 18,000 students from Blue Ridge to Oconee County.

Chancellor Perdue continued his report sharing that Dr. Jacobs has announced her upcoming retirement this June. He went on to say that she has too many accomplishments for him to list, but he did compliment her leadership and influence on what UNG has become and where it will go in the future. Chancellor Perdue congratulated Dr. Jacobs on her long career in public higher education and wished her well.

Chancellor Perdue also stated that these types of campus meetings allow the University System Office ("System") to experience the important work of our students, faculty, and staff firsthand and it allows them to also experience the work of the Board and the System firsthand, and to engage in the process. He continued by saying that he has enjoyed the System's relationship with the faculty from across the System. Chancellor Perdue also said that he has met with them candidly and what he finds is it's important for them to understand the process of how decisions are made, what's being done and that their opinions are being taken into consideration; even if they may not agree with overall ending policy, in that way the process has been fair, and there's been respect

toward the shared governance and honoring their opinion.

Chancellor Perdue went on to say that he appreciates the Board's willingness to continue to work with the System on the Test Optional Waiver. He also mentioned that quality, quantity, and competition are the System's driving factors, along with helping students to graduate successfully and enter the workforce. He also said with the state funding formula we need to drive enrollment to sustain our financial health and we are competing with colleges and universities across the South and across the nation for Georgia students who he wants to stay in their home state.

### **UNFINISHED BUSINESS**

There was no unfinished business to come before the Board.

### **NEW BUSINESS**

There was no new business to come before the Board.

### **PETITIONS AND COMMUNICATIONS**

Secretary to the Board Christopher McGraw announced that the next Board of Regents meeting will be held on May 16, 2023, at the Board's offices in Atlanta.

### **EXECUTIVE SESSION**

Board Chair Reynolds called for an executive session at approximately 11:42 a.m. to discuss personnel matters, student records, real estate related matters, and attorney work product. With the motion properly made by Regent Neil L. Pruitt, Jr. and seconded by Regent Doug Aldridge, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

### **RECONVENE**

Following executive session, Board Chair Harold Reynolds reconvened the Board meeting in its regular session at approximately 12:45 p.m. and announced that the Board took no actions during the executive session.

### **ADJOURNMENT**

There being no further business to come before the Board, and upon a motion properly made by Regent James Hull and seconded by Regent Patrick Jones, the meeting adjourned at 12:45 p.m.

---

Harold Reynolds  
Chairman, Board of Regents  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents  
University System of Georgia



## **BOARD OF REGENTS STATEMENT OF PRINCIPLES ON ACADEMIC FREEDOM**

PRINCIPLE 1: The BOR affirms the 1940 Statement of Principles on Academic Freedom (from the American Association of University Professors).

1. “Teachers are entitled to full freedom in research and in the publication of the results, subject to the adequate performance of their other academic duties; but research for pecuniary return should be based upon an understanding with the authorities of the institution.

2. Teachers are entitled to freedom in the classroom in discussing their subject, but they should be careful not to introduce into their teaching controversial matter which has no relation to their subject. Limitations of academic freedom because of religious or other aims of the institution should be clearly stated in writing at the time of the appointment.

3. College and university teachers are citizens, members of a learned profession, and officers of an educational institution. When they speak or write as citizens, they should be free from institutional censorship or discipline, but their special position in the community imposes special obligations. As scholars and educational officers, they should remember that the public may judge their profession and their institution by their utterances. Hence they should at all times be accurate, should exercise appropriate restraint, should show respect for the opinions of others, and should make every effort to indicate that they are not speaking for the institution.”

PRINCIPLE 2: USG values the diversity of intellectual thought and expression, which shall be reflected in a student body and faculty that respect the individuality and beliefs of all.

PRINCIPLE 3: The BOR values our faculty and the important role they play in teaching, conducting research and providing service. Faculty have the right to be unburdened by ideological tests, affirmations and oaths. The key basis for hiring, promotion and tenure should be achievement and a commitment to student success.

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
May 16, 2023**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Tuesday, May 16, 2023, in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Board Chair Harold Reynolds called the meeting to order at 9:33 a.m. Present, in addition to Board Chair Reynolds, were Vice Chair Erin Hames; Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Patrick C. Jones; C. Everett Kennedy III; Sarah-Elizabeth Langford; Lowery Houston May; Jose R. Perez; Neil L. Pruitt, Jr.; T. Dallas Smith; and James K. Syfan, III. Chancellor Sonny Perdue was also present.

**INVOCATION AND PLEDGE**

Jalen Smith, Student Government Association President at Valdosta State University, gave the invocation and led the Pledge of Allegiance.

**SAFETY BRIEFING**

Mike Coverson, Chief of Police, gave the safety briefing.

**APPROVAL OF MINUTES**

Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Jose R. Perez, the Regents present voted unanimously to approve the minutes of the April 18 and 19, 2023, Board meeting.

**FISCAL YEAR 2024 TUITION, FEES AND ALLOCATIONS**

Chief Fiscal Officer Tracey Cook presented approval items for Fiscal Year 2024 Tuition, Fees, and Allocations.

1. Upon a motion by Regent James K. Syfan, III and seconded by Regent Samuel D. Holmes, the Board unanimously approved the Fiscal Year 2023 Amended Budget.
2. Upon a motion by Regent James K. Syfan, III and seconded by Regent C. Everett Kennedy III, the Board unanimously approved the Fiscal Year 2024 Tuition Rates.
3. Upon a motion by Regent Cade Joiner and seconded by Regent Jose R. Perez, the Board unanimously approved the Fiscal Year 2024 Mandatory Fees.
4. Upon a motion by Regent James K. Syfan, III and seconded by Regent Jose R. Perez, the Board unanimously approved the Fiscal Year 2024 Elective Fees and Special Charges.
5. Upon a motion by Regent T. Dallas Smith and seconded by Regent Jose R. Perez, the Board unanimously approved the Fiscal Year 2024 Budget Allocations.

**ACADEMIC FREEDOM AND FREEDOM OF EXPRESSION**

Chief Academic Officer Ashwani Monga presented an approval item for Academic Freedom and Freedom of Expression. The presentation included the current Board of Regents' (BOR) Policy 6.5 Freedom of Expression, the rationale for revising the policy, and proposed revisions to include

Academic Freedom. Upon motion properly made by Regent Neil L. Pruitt, Jr. and seconded by Regent Jose R. Perez, the Board unanimously approved revisions to BOR policy 6.5 Freedom of Expression, with the revised policy becoming 6.5 Freedom of Expression and Academic Freedom.

### **COMMITTEE OF THE WHOLE: PERSONNEL & BENEFITS**

The Committee on Personnel and Benefits met as a committee of the whole at approximately 10:09 a.m. During its meeting led by Committee Chair Richard T. Evans the following information items were presented to the Board and upon motion properly made and seconded, the Board members present unanimously approved the following approval item.

#### **INFORMATION ITEMS**

1. Associate Vice Chancellor for Total Rewards Karin Elliott presented an update on the USG Healthcare Plan.
2. Human Resources Administrative Practice Manual (HRAP) Updates – Salary Increase Administration Process

#### **APPROVAL ITEM**

3. Upon a motion by Regent James K. Syfan, III and seconded by Regent C. Everett Kennedy III, the committee approved the proposed revisions to Board of Regents Policies 6.26, 7.4.1, and 7.7.5.2 to align with a personnel title change.

#### **ADJOURNMENT**

There being no further business to come before the Committee of the Whole, the meeting adjourned at approximately 10:35 am on Tuesday, May 16, 2023.

### **CAMPUS SPOTLIGHT – “CELEBRATING SUCCESS AS A UNIVERSITY SYSTEM OF GEORGIA GRADUATE”**

The Campus Spotlight focused on “Celebrating Success as a University System of Georgia Graduate.” This spotlight was themed around the graduations on USG’s campuses during this time of the year. The following recent graduates were featured for their successful college careers and bright futures: Ms. Alexis McMillian, Georgia Gwinnett College graduate, Cinema and Media Arts Production; Mr. Jordan Allen, Columbus State University, Student Government Association President, graduate, Finance and Professional Writing; Ms. Megan Gross, the University of West Georgia, graduate, Mass Communications; and Mr. Tyree Edwards, the Georgia Institute of Technology, graduate, Civil Engineering. The University System of Georgia celebrates the success of each graduate.

### **RECESS**

The Board recessed for track committee meetings.

### **USG STRATEGIC PLAN**

Dr. Stuart Rayfield, Vice Chancellor for Leadership and Institutional Development, gave a presentation regarding the USG Strategic Plan. Dr. Rayfield discussed the current USG strategic plan which was adopted in 2019. She continued by discussing the progress that has been made such as degrees awarded, decreased percentage of students who maximize student loans, increased research expenditures, and increased graduates in health professions. Dr. Rayfield proceeded by

presenting a strategic plan and goals for 2024 through 2029 which includes goals for student success, responsible stewardship, economic competitiveness, and community impact.

### **MOMENTUM AWARDS / POTTS AWARD**

Chief Academic Officer Ashwani Monga presented the 2023 Momentum Year Awards. There were three Momentum Awards given this year. The first Momentum Award was for excellence in teaching and curricular education, which was awarded to International Languages and Cultures at the University of West Georgia, accepting this award were Professor Lisa Connell and Provost John Preston. The next Momentum Award was for excellence in advising and student success, which was awarded to the Academic Support Unit at Abraham Baldwin Agriculture College, accepting this award were the Director of Academic Support Nicholas Urquhart and Academic Support Counselor Jana Malone. The final Momentum Award was for excellence in departmental program, which was awarded to the Interactive Research Methods Lab at Kennesaw State University, accepting this award were Professor Ivan Abellán and Dean Adrian Epps.

Vice Chancellor of Enrollment Management and Student Affairs Scot Lingrell presented the Regent Willis J. Potts Student Advisory Council Leadership Award to Mr. Jalen Smith of Valdosta State University. This award is given to a single student each year. The Potts Award was named in honor of former Regent Willis J. Potts and was founded 2004. This award signifies the highest honor awarded by the Student Advisory Council.

### **CHANCELLOR'S REPORT**

Chancellor Sonny Perdue gave his monthly report. He began by commenting on the Campus Spotlight – “Celebrating Success as a University System of Georgia Graduate.” He said that the presentations were proof of the tremendous impact that the University System of Georgia, faculty, staff, and students have on this State. Chancellor Perdue continued by saying how proud he was of the USG’s students who are graduating and that the Class of 2023, at all the institutions, have worked hard, and those graduates are very deserving of the USG’s congratulations. He went on to report that over 35,000 graduates are receiving degrees at all levels and from every corner of the State.

Chancellor Perdue continued his report by mentioning that Governor Roy Barnes gave Abraham Baldwin Agricultural College a bull as a gift to the campus and thanked Governor Barnes on behalf of President Brundage and ABAC.

Next, Chancellor Perdue discussed the work that will be done to update the USG’s systemwide strategic plan. He also noted that several of the USG’s campuses are transitioning leadership and welcoming new presidents and that Dr. Stuart Rayfield is among them. Chancellor Perdue announced that Dr. Rayfield will start her new position as Columbus State University’s new president in June. He went on to say that she will be missed at the System Office and that she will have a great impact in her new role. Chancellor Perdue continued by thanking and recognizing Dr. Margaret Venable, who is retiring from Dalton State College, on her incredible career. Next, he expressed his gratitude to Dr. John Fuchko for doing a great job at Columbus State University as interim president and for accepting his next position as Dalton State College’s interim president. Chancellor Perdue continued by saying that the Board was making progress on a national search for the next president of the University of North Georgia. He also said that on May 20, 2023, Don

Green will step into his role as interim president of Gordon State College. Additionally, Chancellor Perdue thanked Kimberly Ballard-Washington for her hard work on behalf of the students at Savannah State University and announced that Cynthia Robinson Alexander will be the new interim president at the University.

Chancellor Perdue continued his report by reiterating that the USG remains focused on degree attainment, efficiency, and affordability. Chancellor Perdue noted that next year will be the sixth time in eight years that there has been no increase in tuition. He continued by saying that the average tuition increase over the last seven years has been less than one percent. Chancellor Perdue added that with the help of Governor Kemp and the General Assembly, the USG previously eliminated the special institutional fee, which reduced college costs for students across the system from three hundred forty dollars (\$340) to one thousand eighty-eight dollars (\$1088) for the year. He emphasized that the costs for college in Georgia beginning with the 2022 / 2023 academic year have gone down across the University System.

### **COMMITTEE REPORTS**

Reports of the standing committees are attached hereto.

### **UNFINISHED BUSINESS**

There was no unfinished business to come before the Board.

### **NEW BUSINESS**

Regent Neil L. Pruitt, Jr. announced that Regent Cade Joiner has been elected as chairman of the USG Foundation for a two-year term beginning July 1, 2023, and Regent T. Dallas Smith has been elected as treasurer. Regent Pruitt continued by reporting that he, Regents James K. Syfan, III, and Sarah-Elizabeth Langford will continue to serve as Foundation Trustees.

Regent Joiner gave the update on the USG Foundation Gala that will be held on September 8, 2023, at the Atlanta History Center. He stated that the event will be business casual. Also, Regent Joiner announced that former Regent Phillip Wilheit, in addition to distinguished friends and faculty, will be honored.

The Board will not have another regularly scheduled meeting until August. Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Richard T. Evans, the Board members present voted unanimously to delegate to Chancellor Sonny Perdue the authority to take action in the Board's interest until the Board meets again in August.

### **PETITIONS AND COMMUNICATIONS**

Secretary to the Board Christopher McGraw announced that the next Board of Regents meeting will be held on August 8, 2023, at the Board's offices in Atlanta.

### **EXECUTIVE SESSION**

Board Chair Harold Reynolds called for an executive session at approximately 12:50 p.m. to discuss personnel issues. With motion properly made by Vice Chair Erin Hames and seconded by Regent T. Dallas Smith, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

**RECONVENE**

Following executive session, Board Chair Harold Reynolds reconvened the Board meeting in its regular session at approximately 1:52 p.m. and announced that the Board took no actions during the executive session.

Upon a motion by Regent Neil L. Pruitt, Jr. and seconded by Regent Jose R. Perez, the Regents present voted unanimously to reappoint for the 2023-24 academic year the presidents of the twenty-six University System of Georgia institutions at the designated compensation levels, with those serving as interim presidents to continue to serve as interim presidents until their replacements take office. It was noted that Presidents Bonita Jacobs of the University of North Georgia and Margaret Venable of Dalton State College have announced their upcoming retirements and that Presidents Kirk Nooks of Gordon State College and Kimberly Ballard-Washington of Savannah State University have also announced their resignations.

**ADJOURNMENT**

There being no further business to come before the Board, and upon a motion properly made by Regent Neil L. Pruitt, Jr. and seconded by Regent Patrick C. Jones the meeting adjourned at 2:00 p.m.

---

Harold Reynolds  
Chairman, Board of Regents  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents  
University System of Georgia

**MINUTES OF THE  
COMMITTEE ON INTERCOLLEGIATE ATHLETICS**

The Committee on Intercollegiate Athletics of the University System of Georgia met on Tuesday, May 16, 2023, at approximately 8:47 a.m., in room 7007 of the Board’s offices, 270 Washington St. SW, Atlanta, Georgia. Committee Chair Cade Joiner called the meeting to order. Present, in addition to Committee Chair Joiner, were Committee Vice Chair C. Everett Kennedy III; Board Chair Harold Reynolds; Regents Samuel D. Holmes; Doug Aldridge; Tom Bradbury; W. Allen Gudenrath; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Patrick C. Jones; Lowery Houston May; Jose R. Perez; T. Dallas Smith; and James K. Syfan, III. Chancellor Sonny Perdue was also present.

**APPROVAL ITEM**

1. Upon a motion by Regent Samuel D. Holmes and seconded by Regent C. Everett Kennedy III, the committee approved a request from Abraham Baldwin Agricultural College to enter into a new agreement regarding its athletic conference affiliation and the expansion of its athletics program offerings.

**INFORMATION ITEM**

2. Athletics Presentation – Fiscal Year 2022 Annual Report

**ADJOURN**

There being no further business to come before the Committee, the meeting was adjourned at approximately 9:19 a.m.

## **MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 11:03 a.m. on Tuesday, May 16, 2023, in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chair Lowery Houston May called the meeting to order. Present, in addition to Committee Chair Lowery Houston May, were Committee Vice Chair Samuel D. Holmes; Board Vice Chair Erin Hames; Regents Sarah-Elizabeth Langford; Tom Bradbury; W. Allen Gudenrath; Cade Joiner; Bárbara Rivera Holmes; Jose R. Perez; and Patrick C. Jones.

### **ACTION ITEMS**

1. Upon a motion by Regent Cade Joiner and seconded by Regent W. Allen Gudenrath, the committee approved the establishment of a Bachelor of Arts with a Major in Sports Management at Augusta University.
2. Upon a motion by Regent W. Allen Gudenrath and seconded by Regent Samuel D. Holmes, the committee approved the establishment of a Doctorate of Science in Public Safety at Middle Georgia State University.
3. Upon a motion by Board Vice Chair Erin Hames and seconded by Regent Cade Joiner, the committee approved the establishment of a Doctor of Philosophy in Applied Computing at Georgia Southern University.
4. Upon a motion by Board Vice Erin Hames and seconded by Regent Sarah-Elizabeth Langford, the committee approved the establishment of a Doctor of Philosophy in Engineering at Georgia Southern University.
5. Upon a motion by Regent Cade Joiner and seconded by Regent Bárbara Rivera Holmes, the committee approved the establishment of a Bachelor of Science in Criminal Justice (eMajor) at Atlanta Metropolitan State College.
6. Upon a motion by Regent Sarah-Elizabeth Langford and seconded by Regent Patrick C. Jones, the committee approved the establishment of a Bachelor of Science in Organizational Leadership (eMajor) at Georgia Highlands College, Gordon State College, and East Georgia State College.
7. Upon a motion by Board Vice Chair Erin Hames and seconded by Regent Sarah-Elizabeth Langford, the committee approved an addition to the Board of Regents Policy Manual, 8.3.2.3 Establishment of Termed Positions.
8. Upon a motion by Regent Sarah-Elizabeth Langford and seconded by Regent Samuel D. Holmes, the committee approved the expansion of border state resident out-of-state tuition differential waiver for Georgia Highlands College.



9. Upon a motion made by Regent Cade Joiner and seconded by Regent Sarah-Elizabeth Langford, the committee approved the institutional mission statement reaffirmation for Clayton State University.

### **CONSENT ITEM**

10. The Committee approved the appointment of several named faculty positions at Augusta University, Georgia State University, and the University of Georgia.

### **INFORMATION ITEM**

11. The Committee received an information item on a Workplace Interpersonal Relations Courses (WIRC) cooperative agreement.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting was adjourned at approximately 11:17 a.m.

**MINUTES OF THE  
COMMITTEE ON FINANCE & BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 11:02 a.m. Tuesday, May 16, 2023, in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Neil L. Pruitt Jr., called the meeting to order. Present, in addition to Committee Chair Pruitt, were Board Chair Harold Reynolds; Regents Richard T. Evans; C. Thomas Hopkins, Jr.; James M. Hull; C. Everett Kennedy, III; T. Dallas Smith; and Jim K. Syfan III. Chancellor Sonny Perdue was also present. Committee Vice Chair Doug Aldridge was excused.

**INFORMATION ITEM**

1. The Committee heard an information item on the FY 2023 Report on Third Quarter Revenues and Expenditures.

**APPROVAL ITEM**

2. Upon a motion by Regent James M. Hull and seconded by Regent Richard T. Evans, the committee approved revisions to Board Policy Manual Section 7.3.1.5 Tuition Agreements with Corporations, Organizations, and Other Legal Entities.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 11:09 a.m. on Tuesday, May 16, 2023.

**MINUTES OF THE  
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the University System of Georgia met at approximately 11:10 a.m. on Tuesday, May 16, 2023, in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman James K. Syfan, III called the meeting to order. Present, in addition to Committee Chairman Syfan were Committee Vice Chair C. Thomas Hopkins, Jr.; Regents Richard T. Evans; James M. Hull; C. Everett Kennedy, III; Neil L Pruitt, Jr.; C. Everett Kennedy, III; and T. Dallas Smith. Chancellor Sonny Perdue was also present.

Unless otherwise noted, the Regents present approved all items unanimously.

**APPROVAL ITEM**

Vice Chancellor for Internal Audit Jenna Wiese presented the Internal Audit Plans for the next 12 months for the University System Office and each individual institution with attachments A & B, respectively.

With a motion properly made by Regent T. Dallas Smith and seconded by Regent Richard T. Evans, the committee members present voted unanimously to approve the recommended charters.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at approximately 11:18 a.m.

**MINUTES OF THE  
COMMITTEE ON ORGANIZATION & LAW**

The Committee on Organization and Law of the University System of Georgia met on Tuesday, May 16, 2023, at approximately 11:17 a.m., in room 7007 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Sarah-Elizabeth Langford called the meeting to order. Present, in addition to Committee Chair Langford, were Committee Vice Chair Tom Bradbury; Board Vice Chair Erin Hames; Regents Lowery Houston May; W. Allen Gudenrath; Cade Joiner; Bárbara Rivera Holmes; Samuel D. Holmes; Jose R. Perez; and Patrick C. Jones.

**EXECUTIVE SESSION**

Committee Chair Sarah-Elizabeth Langford called for an executive session at approximately 11:17 a.m. to discuss personnel matters and student records. With the motion properly made by Regent Lowery Houston May and seconded by Regent Bárbara Rivera Holmes, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

Upon motion properly made by Regent Tom Bradbury and seconded by Regent Lowery Houston May the Executive Session was adjourned at approximately 11:22 a.m. No actions were taken in the Executive Session.

**ADJOURN**

There being no further business to come before the committee, and upon motion properly made by Regent Bárbara Rivera Holmes and seconded by Regent Samuel Holmes, the Regents who were present voted unanimously to adjourn the meeting at approximately 11:23 a.m.

**MINUTES OF THE  
COMMITTEE ON REAL ESTATE AND FACILITIES**

The Committee on Real Estate and Facilities of the Board of Regents of the University System of Georgia met on Tuesday, May 16, 2023, at approximately 11:18 a.m. in the Board's offices, 270 Washington Street SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Committee Chair T. Dallas Smith called the meeting to order. Present, in addition to Committee Chair Smith were Board Chair Harold Reynolds, Committee Vice Chair C. Everett Kennedy, III, Regents Richard T. Evans, Sr., C. Thomas Hopkins, Jr., James M. Hull, Neil L. Pruitt, Jr., and James K. Syfan, III. Chancellor Sonny Perdue was also present. Regent Doug Aldridge was excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

**INFORMATION ITEM**

1. The Committee received a written report of real estate actions taken between December 1, 2022, and March 31, 2023, within the authority delegated by the Board to the Vice Chancellor for Real Estate and Facilities.

**CONSENT ITEMS**

2. The Committee authorized a budget modification for project number J-378, Cumming Academic Building Addition, for the University of North Georgia.
3. The Committee authorized project number BR-60-2301, Early Learning Center, for Albany State University.
4. The Committee authorized project number BR-60-2302, Student Residential Facility, for Albany State University.
5. The Committee authorized project number BR-64-2303, Student Residential Facility, for Fort Valley State University.
6. The Committee authorized project number J-416, Armstrong Center and Health Professions Building Renovation, for Georgia Southern University.
7. The Committee authorized project number BR-72-2301, Parking Lot L Paving, for Georgia Gwinnett College.
8. The Committee authorized the execution of a subrental agreement for portions of floors 1-4 of the Centergy One Building, 75 Fifth Street, NW in Atlanta for the Georgia Institute of Technology.
9. The Committee authorized the execution of a subrental agreement for the fifth floor of the Centergy One Building, 75 Fifth Street, NW in Atlanta for the Georgia Institute of Technology.

### **CONSENT ITEMS (continued)**

10. The Committee approved the naming of the James E. Butler Courtyard at the University of Georgia's School of Law.

### **APPROVAL ITEMS**

11. The Committee adopted the Resolution covering the issuance of 2024 General Obligation Bonds for use in funding capital projects. The motion was made by Regent Richard T. Evans, Sr., and seconded by Regent C. Thomas Hopkins, Jr.
12. The Committee approved the ranking of the design professional firms for project number J-348, Expansion of Tech Square, Phase IIIB, for the Georgia Institute of Technology. The ranked design professional firms were:
  - 1) Rule Joy Trammell + Rubio (Atlanta) in association with Eskew Dumez Ripple (New Orleans, LA)
  - 2) ASD|SKY, Inc. (Atlanta)
  - 3) M. Arthur Gensler Jr. & Associates, Inc. (Atlanta)
  - 4) IA Interiors Architects (Atlanta)

The motion to approve was made by Committee Vice Chair C. Everett Kennedy, III, and seconded by Regent Richard T. Evans, Sr.

13. The Committee approved the rankings of the design professional and construction management firms for project number PPV-30-2301, New First-Year Student Residence Hall, for the Georgia Institute of Technology. The ranked design professional firms were:
  - 1) Lord Aeck Sargent Planning & Design, Inc. (Atlanta) in association with Mithun, Inc. (Seattle, WA)
  - 2) Bohlin Cywinski Jackson (Philadelphia, PA) in association with Menefee Architecture (Atlanta)
  - 3) KieranTimberlake, LLC (Philadelphia, PA) in association with PRAXIS3 (Atlanta)
  - 4) SSOE Group, Inc. (Atlanta) in association with Ayers Saint Gross, Architects and Planners (Baltimore, MD)

The ranked construction management firms were:

- 1) New South Construction Company (Atlanta)
- 2) Brasfield & Gorrie, LLC (Atlanta)
- 3) Juneau Construction Company (Atlanta)

Regent James M. Hull recused himself from the vote on this item prior to the motion to approve, which was made by Regent Richard T. Evans, Sr., and seconded by Regent Neil L. Pruitt, Jr.

### **APPROVAL ITEMS (continued)**

14. The Committee authorized a budget modification for project number BR-50-2201, 25-27 Auburn Avenue Renovation for Student Success Center, for Georgia State University. The motion to approve was made by Regent James M. Hull and seconded by Regent James K. Syfan, III.
15. The Committee authorized project number PPV-10-2301, New First-Year Student Residence Hall, for the University of Georgia. The motion to approve was made by Regent Richard T. Evans, Sr, and seconded by Regent James K. Syfan, III.
16. The Committee authorized project number PPV-10-2302, West Campus Dining, Learning and Wellness Center, for the University of Georgia. The motion to approve was made by Regent C. Thomas Hopkins, Jr., and seconded by Regent Neil L. Pruitt, Jr.
17. The Committee approved an advance rental payment for leased property located at 2500 Daniells Bridge Road, Building 300, in Athens. The Committee further acknowledged that the advance rental payment would allow for the early termination of the rental agreement, and approved the acquisition of the property as a gift. The motion to approve was made by Regent Neil L. Pruitt, Jr., and seconded by Regent C. Thomas Hopkins, Jr.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:33 a.m. following a motion from Regent James M. Hull and a second from Regent C. Thomas Hopkins, Jr.

**MINUTES OF THE MEETING OF THE  
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
May 22, 2023**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Monday, May 22, 2023, in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Board Vice Chair Erin Hames called the meeting to order at 9:00 a.m. Present, in addition to Vice Chair Hames, were Board Chair Harold Reynolds (remotely); Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Patrick C. Jones; Lowery Houston May; Jose R. Perez; Neil L. Pruitt, Jr.; and James K. Syfan, III. Chancellor Sonny Perdue was also present. Regents C. Everett Kennedy, III; Sarah-Elizabeth Langford; and T. Dallas Smith were excused.

**EXECUTIVE SESSION**

Upon a motion made by Regent Richard T. Evans and seconded by Regent Jose R. Perez, the Board unanimously voted to enter executive session at 9:01 a.m. to discuss personnel matters related to the University of North Georgia presidential search. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion made by Regent C. Thomas Hopkins, Jr. and seconded by Regent Richard T. Evans, the Board unanimously voted to exit executive session at 12:49 p.m.

**RECONVENE**

Following the executive session, Vice Chair Erin Hames reconvened the Board in its regular session at 12:49 p.m. and announced that no action had been taken.

**ADJOURNMENT**

Upon a motion made by Regent C. Thomas Hopkins, Jr. and seconded by Regent Richard T. Evans, the Board members present unanimously voted to adjourn at 12:52 p.m.

---

Harold Reynolds  
Chairman, Board of Regents  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents  
University System of Georgia



**MINUTES OF THE MEETING OF THE  
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
May 24, 2023**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met telephonically at 8:32 a.m. on Wednesday, May 24, 2023, and accessible in Room 8026 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Vice Chair Erin Hames called the meeting to order. Present, in addition to Vice Chair Hames, were Regents Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; James M. Hull; Cade Joiner; Patrick C. Jones; C. Everett Kennedy III; Lowery Houston May; Jose R. Perez; T. Dallas Smith; and James K. Syfan, III. Chancellor Sonny Perdue was also present. Board Chair Harold Reynolds; Regents Doug Aldridge; C. Thomas Hopkins, Jr.; Sarah-Elizabeth Langford; and Neil L. Pruitt, Jr. were excused.

**EXECUTIVE SESSION**

Upon a motion made by Regent Jose R. Perez and seconded by Regent Lowery Houston May, the Board unanimously voted to enter executive session at 8:34 a.m. to discuss personnel matters related to the University of North Georgia presidential search. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion made by Regent Jose R. Perez and seconded by Regent Lowery Houston May, the Board unanimously voted to exit executive session at 8:38 a.m.

**RECONVENE**

Following the executive session, Vice Chair Erin Hames reconvened the Board in its regular session at 8:38 a.m. and announced that no action had been taken.

**UNIVERSITY OF NORTH GEORGIA PRESIDENCY**

Upon a motion made by Regent James K. Syfan, III and seconded by Regent Jose R. Perez, the Board unanimously voted to name Dr. Michael Shannon as finalist for the presidency of the University of North Georgia.

**ADJOURNMENT**

Upon a motion made by Regent Bárbara Rivera Holmes and seconded by Regent Jose R. Perez, the Board members present unanimously voted to adjourn at 8:42 a.m.

---

Harold Reynolds  
Chairman, Board of Regents  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents  
University System of Georgia

**MINUTES OF THE MEETING OF THE  
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
June 1, 2023**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met telephonically at 8:32 a.m. on Thursday, June 1, 2023, and accessible in Room 8026 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Board Chair Harold Reynolds called the meeting to order. Present, in addition to Board Chair Reynolds, were Vice Chair Erin Hames; Regents Tom Bradbury; Richard T. Evans; Bárbara Rivera Holmes; Cade Joiner; C. Everett Kennedy, III; Jose R. Perez; Neil L. Pruitt, Jr.; and T. Dallas Smith. Chancellor Sonny Perdue was also present. Regents Doug Aldridge; W. Allen Gudenrath; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Patrick C. Jones; Sarah-Elizabeth Langford; Lowery Houston May; and James K. Syfan, III were excused.

**EXECUTIVE SESSION**

Upon a motion made by Regent Jose R. Perez and seconded by Regent Cade Joiner, the Board unanimously voted to enter executive session at 8:34 a.m. to discuss personnel matters related to the next president of the University of North Georgia. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

Upon a motion made by Regent T. Dallas Smith and seconded by Regent Bárbara Rivera Holmes, the Board unanimously voted to exit executive session at 8:36 a.m.

**RECONVENE**

Following the executive session, Board Chair Harold Reynolds reconvened the Board in its regular session at 8:36 a.m. and announced that no action had been taken.

**UNIVERSITY OF NORTH GEORGIA PRESIDENCY**

Upon a motion made by Regent Richard T. Evans and seconded by Regent Jose R. Perez, the Board unanimously voted to appoint Dr. Michael Shannon as the next president of the University of North Georgia effective July 1, 2023.

**ADJOURNMENT**

Upon a motion made by Regent Bárbara Rivera Holmes and seconded by Regent Jose R. Perez, the Board members present unanimously voted to adjourn at 8:38 a.m.

---

Harold Reynolds  
Chairman, Board of Regents  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents  
University System of Georgia

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
June 14, 2023**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met telephonically at 9:00 a.m. on Wednesday, June 14, 2023, and accessible in Room 8026 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia. Board Chair Harold Reynolds called the meeting to order at 9:00 a.m. Present, in addition to Board Chair Reynolds, were Vice Chair Erin Hames; Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Patrick C. Jones; C. Everett Kennedy III; Sarah-Elizabeth Langford; Lowery Houston May; Neil L. Pruitt, Jr.; T. Dallas Smith; and James K. Syfan, III. Chancellor Sonny Perdue was also present. Regent Jose R. Perez was excused.

**FISCAL YEAR 2024 OPERATING AND CAPITAL BUDGET**

Chief Fiscal Officer Tracey Cook presented the Fiscal Year 2024 Operating and Capital Budget. Upon a motion by Regent Neil L. Pruitt, Jr. and variously seconded, the Board unanimously approved the Fiscal Year 2024 Operating and Capital Budget.

**ESTABLISHMENT OF NAMED / ENDOWED UGA FACULTY POSITION**

Vice Chancellor of Academic Affairs Dana Nichols presented a proposed establishment of a named / endowed UGA faculty position. Upon a motion by Regent W. Allen Gudenrath and seconded by Regent Lowery Houston May, the Board unanimously approved the establishment of the UGA Athletic Association Distinguished Professorship in Pharmacy and Pharmaceutical Sciences.

**REAL ESTATE AND FACILITIES CONSENT AGENDA**

Chief Facilities Officer Sandra Neuse presented the Real Estate and Facilities Consent Agenda. Regent Sarah-Elizabeth Langford recused herself from consideration of the Consent Agenda. The other Board members present approved the following items:

1. The termination of Ground Lease and Rental Agreement, John Cunningham Conference Center, Columbus State University.
2. The termination of Rental Agreement and Gift of Real Property, Riverside Theatre, Columbus State University.
3. The acquisition of Real Property, Yancey Center at One Arsenal Place, 901 Front Avenue, Columbus, Columbus State University.
4. The termination of Rental Agreement and Acquisition of Real Property, University Commons, 4750 LaRoche Avenue, Savannah, Savannah State University.

**ADJOURNMENT**

There being no further business to come before the Board, and upon a motion properly made by Regent James K. Syfan, III and seconded by Regent Lowery Houston May the meeting adjourned at 9:16 a.m.

---

Harold Reynolds  
Chairman, Board of Regents  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents  
University System of Georgia

**AGENDA**

**COMMITTEE OF THE WHOLE: PERSONNEL AND BENEFITS**

**August 8, 2023**

**Agenda Item** **Page No.**

---

**APPROVAL ITEMS**

- |    |  |   |
|----|--|---|
| 1. | Approval of Healthcare Plan Changes and Premiums for Plan Year 2024    | 1 |
| 2. | Approval of 2024 65+ Medicare Eligible Retiree Healthcare Contribution | 2 |

1. **Approval of Healthcare Plan Changes and Premiums for Plan Year 2024**

Ms. Karin Elliott, Interim Vice Chancellor of Human Resources will present for approval the healthcare plan changes and premiums for plan year 2024 for the University System of Georgia healthcare plans to become effective January 1, 2024.

2. **Approval of 2024 65+ Medicare Eligible Retiree Healthcare Contribution**

Ms. Karin Elliott, Interim Vice Chancellor of Human Resources will present for approval the 2024 65+ Medicare Eligible Retiree Healthcare Contribution to become effective January 1, 2024.

# COMMITTEE ON ACADEMIC AFFAIRS

AUGUST 8, 2023

**Agenda Item** **Page No.**

---

## **ACTION ITEMS**

### **I. Academic Programs**

#### **New Program Requests**

- |  |    |
|--|----|
| 1. Establishment of a Bachelor of Science in Agriculture with a Major in Animal Biosciences, University of Georgia | 1  |
| 2. Establishment of a Master of Science in Integrated Biotechnology, Albany State University                       | 6  |
| 3. Establishment of a Master of Public Administration, Fort Valley State University                                | 10 |
| 4. Establishment of a Doctor of Philosophy in Civil and Environmental Engineering, University of Georgia           | 15 |
| 5. Establishment of a Doctor of Philosophy in Mechanical Engineering, University of Georgia                        | 22 |

#### **Degree and Major Termination Requests**

- |   |    |
|---|----|
| 6. Georgia Institute of Technology      | 28 |
| 7. Clayton State University             | 28 |
| 8. Georgia College and State University | 29 |

#### **Institutional Classification Change**

- |                              |    |
|------------------------------|----|
| 9. Georgia Highlands College | 30 |
|------------------------------|----|

## **CONSENT ITEMS**

### **II. Named/Endowed Faculty Positions**

- |                             |    |
|-----------------------------|----|
| 10. Establishments          | 31 |
| 11. Renamed Establishments  | 34 |
| 12. Named Faculty Positions | 35 |



1. **Establishment of a Bachelor of Science with a Major in Animal Biosciences, University of Georgia**

**Recommended:** That the Board approve the request from President Jere W. Morehead that the University of Georgia ("UGA") be authorized to establish a Bachelor of Science with a major in Animal Biosciences, effective August 8, 2023.

**Degree Name/ Classification of Instructional Program**  
**Bachelor of Science with a Major in Animal Biosciences**  
**CIP 26.0701: Biology: Zoology & Animal Biology**

**System and Institutional Context**

**System Wide/Strategic Plan Context (within mission fit):**

The Animal Biosciences contributes to all aspects of the USG Strategic Plan especially in student success and community impact. The curriculum is relevant to industry demands and career placement, allowing more student engagement in current research and extension programs. The program prepares highly competitive graduates for the job market as well as for placement in professional schools.

**Institutional Mission Fit:**

This program aligns with career placement data and employment demands and meets several institutional strategic goals. This program is in alignment with UGA's Strategic Plan, Goal 1.1, Expand Experiential Learning Opportunities for All Students, and Strategic Plan 3: Strengthening Partnerships with Communities Across Georgia and Around the World. All students in this major engage in meaningful experiential learning opportunities such as undergraduate research and internships. This program allows UGA to expand its teaching in the areas of animal physiology and health, and their interrelationship with human health, food animal production, and equine/companion animal management, all of which are missions of the Animal and Dairy Science department. Developing a teaching program with more depth and breadth in the areas of animal physiology and health will allow the department and the College of Agricultural and Environmental Science to better serve the mission of "discovering, teaching, and delivering the science required for healthy living to flourish in Georgia."

**Need/Workforce Context**

There is an increasing demand at all levels for highly skilled, well-educated employees within the animal industries. The Animal Biosciences major will train students to fill those positions at all levels in the industry. The program provides a pre-veterinary path or a path to pursue corporate positions in veterinary care. It allows students to specialize in different classes of animals such as small animals, companion animals, therapy animals, large animals, or agricultural animals. The Animal Biosciences program will allow better training for students to pursue careers in animal health fields (e.g., veterinarians, veterinary pharmaceutical representatives) and in human health fields that involve the use of animals (e.g. animal-assisted therapy programs). This proposed Animal Biosciences major has been carefully mapped to provide a comprehensive education in animal science that will feed into both pre-veterinary and pre-health graduate education paths.

**Sample Occupations:**

- Biological Technicians
- Environmental Scientists and Specialists
- Molecular and Cellular Biologists

**Labor Market/Career Placement Outlook/Salary:**

Occupation	O*Net <sup>1</sup>	Current Employment	% Growth	Average Salary (O-Net data)	Future Earnings Potential (O-Net data)
Animal Scientist	Bright Outlook	3,700	12%	\$57,570	\$143,210
Veterinarian	Bright Outlook	86,300	21%	\$91,790	\$159,850
Biological Scientist		50,600	4%	\$76,600	\$106,080
Occupational Therapists	Bright Outlook	2,990	30%	\$89,290	\$119,130
Physical Therapist	Bright Outlook	5,860	33%	\$86,950	\$120,310

<sup>1</sup>JobsEQ

<sup>2</sup>National Center for O\*NET Development. *O\*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

**Curriculum****Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

Student learning outcomes:

1. Students will demonstrate a clear understanding of the principles of animal anatomy and physiology, including biochemical and molecular regulation of physiological processes.
2. Students will learn and apply animal handling and laboratory techniques relevant to animal health, management, and production.
3. Students will be able to read, utilize, and interpret scientific data.
4. Students will demonstrate an understanding of animal behavior and be able to apply this knowledge to animal health, well-being, and management.
5. Students will develop problem solving and communication skills that enable them to recognize the existence, scale, and scope of problems encountered in animal health and apply scientific concepts and methods to solve problems.

**Career Competencies:**

Occupation	SOC Code (6 digit)	Occupation specific technology skills & KSAs
Animal Scientist	19-1011	Analytical or science software, presentation software, spreadsheet software Biology, critical thinking, written and oral comprehension
Veterinarian	29-1131	Data base user interface, presentation software, spreadsheet software Biology, critical thinking, active learning
Biological Scientist	19-1029	Analytical or science software, presentation software, spreadsheet software Biology, critical thinking, active learning
Occupational Therapists	29-1122	Computer based training software, graphics or photoimaging software, word processing software. Psychology, critical thinking, active listening
Physical Therapist	29-1123	Medical software, spreadsheet software, word processing software, Psychology, active listening, critical thinking

**Experiential Opportunities (High Impact Practices):**

All students in the program are required to engage in meaningful experiential learning opportunities. Students will be required to complete either an undergraduate research experience or an internship but will be encouraged to complete both. Students will also be required to take multiple courses that have laboratory components throughout their college career. A new class/lab was developed as part of this proposal that will teach students anatomy and physiology at a much deeper and experiential level by using a semester-long dissection lab. These courses will give students the opportunity for hand-on experience working with both animals and the latest technologies being used in the animal industries. Students will be required to take a capstone class (ADSC 4820, Senior Seminar in Animal and Dairy Science) in their final year to aid in career building skills such as resume development and interview preparation.

**Assessment Plan:**

A comprehensive assessment plan will include:

1. Comprehensive Exam Scores in Lab Practicum (ADSC 2010L)
2. Scores on Comprehensive Knowledge Exam
3. Oral and Written Presentations
4. Alumni Survey
5. Senior Exit Survey

**Implementation****Enrollment Forecast:**

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2023-24	2024-25	2025-26	2026-27
Base enrollment <sup>1</sup>		130	140	135
Lost to Attrition (should be negative)		-10	-10	-5
New to the institution	10	30	50	50
Shifted from other programs within your institution	150 (from Animal Biology area of emphasis)	25	0	0
<b>Total Enrollment</b>	160	175	180	180
Graduates	30	35	45	45
Carry forward base enrollment for next year	130	140	135	135

<sup>1</sup>Total enrollment for year 1 becomes the base enrollment for year 2

**Pipeline:**

This program will move students studying a concentration in Animal Biology to a major in Animal Biosciences (approximately 150-200 total students). About 10 new students per year are also expected to change from other majors within the college into this major to pursue new specializations offered. Of the 174 respondents surveyed from previous years' companion animal class, 47 of the 174 total respondents were already Animal Science students who said they would choose companion animal if it were offered as a major or area of emphasis. Peer institutions have seen significant increases in student numbers when companion animal programs were added. As there are currently no companion animal programs at other neighboring land-grant universities in the southeast, it is expected that this program may draw some students from out of state.

**System Picture:**

Similar or Related Degrees/Programs	CIP Code	Supply <sup>1</sup> (Graduates/Completers)	Competitor Institutions <sup>2</sup>
Agriculture, Agriculture Operations, and Related Sciences	Multiple CIP codes	416	Abraham Baldwin Agricultural College
Biological and Biomedical Sciences	Multiple CIP codes	3,677	Most other 4-year colleges offer biology; none offer a program in animal biology
Health Professions and Related Programs	Multiple CIP codes	5569	Most other 4-year colleges offer biology; none offer a program in animal biology

<sup>1</sup> Supply = Number of program graduates last year within the study area

<sup>2</sup> Competitors = List other USG institutions that offer this program or a similar program

**Marketing Plan:** A newly formed recruitment committee has been appointed by the Animal and Dairy Science department chair to develop materials for recruitment as well as to assess and engage in targeted recruitment events, both at UGA hosted events as well as other youth events such as 4-H and FFA.

**Financial Impacts:** No additional funds are needed since this program is already offered as an area of emphasis.

**Facility Impacts:** Many of the labs for the classes in this major will be held at the various animal facilities that are maintained by the Animal and Dairy Science Department. The major will also have access to a fully equipped cell culture teaching lab within the Animal Science complex. This major will also make use of the classroom/lab in the Meat Science Technology Center. Equipment used in the labs will include standard animal handling and restraint equipment, ultrasounds, incubators, biosafety cabinets, dissecting equipment, centrifuges, blood collection equipment, fecal/urine collection and analysis equipment, pipets, glassware, and other standard equipment found in analytical labs. The department has this equipment available for labs.

**Technology Impacts:** No new technology or equipment are required.

2. **Establishment of a Master of Science in Integrated Biotechnology, Albany State University**

**Recommended:** That the Board approve the request from President Marion Ross Fedrick that Albany State University ("ASU") be authorized to establish Master of Science in Integrated Biotechnology, effective August 8, 2023.

**Degree Name/ Classification of Instructional Program**

**Master of Science in Integrated Biotechnology**

**CIP 26.1201:** Biological and Biomedical Sciences: Biotechnology

**System and Institutional Context**

**System Wide/Strategic Plan Context (within mission fit):**

The Master of Science in Biotechnology program aligns with the mission of the University System of Georgia by contributing to the educational, economic, and social advancement of Georgia. The proposed program is fully online and thus a more flexible and adaptable degree program, which fulfills the USG's strategic plans by providing an affordable graduate program as well as eliminating the barriers to access for all Georgians.

**Institutional Mission Fit:**

The proposed program supports Albany State University's mission and purpose by creating opportunities for personal and professional success of students, providing creative scholarship, research, and public service, and promoting community and economic development, which will result in an improved quality of life for the citizens of Southwest Georgia and beyond. The proposed program aligns with ASU's 2025 strategic plan, especially Objective 1.2: Expand and strengthen academic programming and services that address specific needs of students. In addition, the proposed program expands the university resource base by cultivating new avenues of funding and pursuing opportunities to enhance existing resources (Objective 2.3), provides opportunities to expand ASU's brand and prominence in the community through cultivation of effective partnerships and collaboration with business, industry, education, governmental, and service (Objective 3.4), increases competitive grant funding (Objective 3.5), and promotes a standard of excellence (Objective 4.6).

**Need/Workforce Context**

Biotechnology is an emergent field and the need for skilled and well-trained biotechnologists continues to rise to bring innovation to market. The Bureau of Labor Statistics (2017) projects a faster than average 11% growth in the biotechnology job market through 2026. Based on the Hanover Research report (2020), the growth in biotechnology will be supported by a wide variety of industries, such as human health and technologies (68.2%), agriculture and aquaculture (16.4%), industrial technologies (6.7%), environmental remediation (4.3%), animal health and microbial technologies (4.4%). As a biotechnology job, medical scientist (13% growth) and biological/clinical technician were projected to have 13% growth followed by biochemists and biophysicists (11%), microbiologist (8%), biomedical engineers (7%). In addition, the biotech industry continues to pay high wages due to the demand of high skilled and trained workforce.

**Sample Occupations:**

- Biological Technicians
- Environmental Scientists and Specialists
- Molecular and Cellular Biologists

**Labor Market/Career Placement Outlook/Salary:**

Occupation	O*Net <sup>1</sup>	Current Employment	% Growth	Average Salary (O-Net data)	Future Earnings Potential (O-Net data)
Biological Technicians	Bright Outlook	84,300 employees	Faster than average (8% to 10%)	\$48,140	12,200
Environmental Scientists and Specialists		80,000 employees	Average (4% to 7%)	\$76,530	7,800
Molecular and Cellular Biologists		50,600 employees	Average (4% to 7%)	\$82,530	4,600

<sup>1</sup>JobsEQ

<sup>2</sup>National Center for O\*NET Development. *O\*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

**Curriculum****Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

Upon completion, successful biotechnology graduates will be able to:

1. Acquire, articulate, retain, and apply specialized language and knowledge relevant to biotechnology.
2. Communicate biotechnological concepts, experimental results, and analytical arguments clearly and concisely, both verbally and in writing.
3. Effectively design and apply research strategies aimed at solving problems and scientific questions relevant to biotechnology.
4. Demonstrate the competency in routine and specialized biotechnological skills needed to conduct biotechnology research activity.
5. Prepare for research and education requirements for a PhD/MD program.
6. Prepare for research and development requirements for industry and research positions.

**Career Competencies:**

- Analytical or scientific software
- User interface and query software
- Graphics or photo imaging software
- Biology, Science, Written Comprehension
- Reading Comprehension, Inductive Reasoning
- Object or component-oriented development software

**Experiential Opportunities (High Impact Practices):**

Students will be required to participate in Research Internship (6 credits) as a core course for a semester during the course of study, in order to develop and obtain skills and techniques required in the field of biotechnology. Research Internship is a course designed to introduce, oversee, and guide incoming graduate students to professional practices through hands-on field experiences. Students will also increase clinical experience, learn standards and ethics, and add substance to future interviews or applications, which in turn increase marketability.

**Assessment Plan:**

Learning outcomes of the proposed program will be assessed by direct measures, such as exams, presentations, class assignments, class discussions, lab worksheets, group projects, etc. In addition, indirect measures will also be employed, including course survey/questionnaires, self-assessment, peer feedback, focus group discussions, and exit interviews. The outcomes for graduates of the program will be assessed based on the first destination data (career outcomes), such as number of employments, number of enrollments in a PhD program or other professional school (continuing education), and number of post-grad fellowships/internships as well as student survey, alumni survey, and employer survey.

**Implementation****Enrollment Forecast:**

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2024-25	2025-26	2026-27	2027-28
Base enrollment <sup>1</sup>		10	10	15
Lost to Attrition (should be negative)				
New to the institution	10	10	15	15
Shifted from Other programs within your institution				
<b>Total Enrollment</b>	10	20	25	30
Graduates		10	10	15
Carry forward base enrollment for next year		10	15	15

<sup>1</sup>Total enrollment for year 1 becomes the base enrollment for year 2



**Pipeline:**

This program will be only the second graduate degree in USG specifically focusing on biotechnology. Student demand for a graduate program in biotechnology is strong and positive with 76% interest among biology majors at Albany State University. This demand reflects the need for advanced degree programs in sciences at ASU. Graduate Studies at ASU will work with College of Arts and Sciences, Department of Natural Sciences, Distance Learning, and Office of International Education to recruit potential students at ASU, in Georgia, in Southeast, in the US, and at international partner institutions (MOU). ASU will market the new program via emails, the university website, social media (Facebook, Instagram, LinkedIn, Twitter), and through digital advertising.

**System Picture:**

Similar or Related Degrees/Programs	CIP Code	Supply <sup>1</sup> (Graduates/Completers)	Competitor Institutions <sup>2</sup>
MS in Biotechnology	26.1201	4	Fort Valley State University

<sup>1</sup> Supply = Number of program graduates last year within the study area

<sup>2</sup> Competitors = List other USG institutions that offer this program or a similar program

Although Fort Valley State University (FVSU) has a MS program in Biotechnology, its program has different tracks or concentrations: animal biotechnology, plant biotechnology, and applied biotechnology. The MS program in Integrative Biotechnology at ASU proposes two tracks, biomedical and environmental, which clearly differentiate the proposed program from those of FVSU and others in the Southeast.

**Marketing Plan:**

ASU will market the new program to recruit potential students at ASU, where student demand for a graduate program in biological sciences is indicated. Once approved by the University System of Georgia and SACSCOC, Graduate Studies will work with College of Arts and Sciences, Department of Natural Sciences, Distance Learning, and Office of International Education to recruit potential students at ASU, in Georgia, in Southeast, in the US, and at international partner institutions (MOU). ASU will market the new program via emails, the university website, social media (Facebook, Instagram, LinkedIn, Twitter), and through digital advertising. The program will also expand its recruitment efforts to the state of Georgia, the Southeast, the US, and international partner institutions (MOU) outside the U.S.

**Financial Impacts:**

The courses in the program will be developed by the graduate faculty at least one semester prior to the scheduled course offering. The costs and workload related to the new course development will be compensated by the fund available at Graduate Studies.

**Facility Impacts:** This degree will be fully online, and no facilities will be utilized.

**Technology Impacts:** No new technology or equipment are required.

### **3. Establishment of a Master of Public Administration, Fort Valley State University**

**Recommended:** That the Board approve the request from President Paul Jones that Fort Valley State University ("FVSU") be authorized to establish Master of Public Administration ("MPA"), effective August 8, 2023.

#### **Degree Name/ Classification of Instructional Program**

##### **Master of Public Administration**

CIP 44.0401: Public Administration: Public Administration

#### **System and Institutional Context**

##### **System Wide/Strategic Plan Context (within mission fit):**

The proposed Master of Public Administration degree program at FVSU aligns with the System Wide/Strategic Plan by providing an affordable, accessible, and high-quality education. The public administration area of homeland security and emergency management, aligns with the state workforce strategic plans. The program will promote the lifelong success of students and galvanize students to create, disseminate, and apply knowledge to advance our state, nation, and world. In addition, the MPA degree program will enhance and promote student success, responsible stewardship, economic competitiveness, and community impact.

##### **Institutional Mission Fit:**

FVSU's mission as an HBCU and 1890 Land-grant institution is "providing excellent academic programs that integrate quality instruction, research, extension, and student learning experiences that are responsive to the needs of a culturally and economically diverse student population equipped to excel in the 21st-century global community." To this end, the institution is strategically reviewing its program portfolio to address the workforce needs and meet demands in new and different academic disciplines that are in short supply in its rural region. By training citizens to become local and regional public administration senior officials, law enforcement and homeland security and emergency commanders, FVSU seeks to meet the shortage in Middle Georgia and the rural areas it serves. This program will integrate quality instruction with student learning experiences that are responsive to the needs of both a culturally and economically diverse student population, as well as the provision of care to serve economically diverse rural families and communities.

#### **Need/Workforce Context**

This will be the first MPA program in the region with a concentration in Homeland Security and Emergency Management. Prior to the pandemic, the overall demand for public administration professionals in the region was not being met, and demand will increase as the nation navigates beyond the pandemic. Further, the total employment in Georgia is projected to grow to over 5.2 million in 2028, an increase of 11.8 percent from the 2018 employment level. The growth amounts to over 552,000 new jobs for the state. In addition, employment of emergency management directors is projected to grow 6 % from 2020 to 2030. As a result, about 1,000 openings for emergency management directors are projected each year, on average, over the decade. Further, the employment of information security analysts in the public and private sectors is projected to grow 33% from 2020 to 2030, much faster than the average for all occupations. About 16,300 openings for information security analysts are projected each year, on average, over the decade.

**Sample Occupations:**

- Chief Executives
- Management Analyst
- Public Relations Managers
- Public Relations Specialist
- Research Analysts

**Labor Market/Career Placement Outlook/Salary:**

Occupation	O*Net <sup>1</sup>	Current Employment	% Growth	Average Salary (O-Net data)	Experienced Salary (O-Net data)
Chief Executives		292,500	-1%	179,520	208,000
Management Analyst	Bright Outlook	907,600	10%	93,000	163,760
Public Relations Managers	Bright Outlook	89,000	10%	125,780	708,000
Public Relations Specialist	Bright Outlook	272,300	10%	62,800	124,620
Research Analysts	Bright Outlook	104,100	15%	82,360	160,850

<sup>1</sup>JobsEQ

<sup>2</sup>National Center for O\*NET Development. *O\*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

**Curriculum****Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

1. Public Management Skills: Explain how public administration incorporates key disciplines, including economics, finance, and budgeting; human resources; research and program evaluation, organizational theory, and others.
2. Critical Thinking: Utilize critical thinking and research methods.
3. Ethical Skills: Recognize, analyze, and effectively address ethical, legal, and safety challenges faced in the workplace, and develop methods designed to prevent employer liability.
4. Public Policy Skills: Analyze the impact of political influences on the public sector decision-making process. Evaluate the effectiveness of public administration strategies for dealing with social, health, and economic problems.
5. Analytical Skills: Describe, analyze, and evaluate the various approaches to managing government employees.
6. Leadership and Public Sector: Understand leadership in modern organizations, with an emphasis on the theory and practice in public and private organizations.
7. Homeland Security and Emergency Management Skills: Utilize tools that enable an effective role in homeland security and emergency management.

**Career Competencies:**

SOC Code (6 digit)	Occupation-specific technology skills & KSAs
11-2032	<p><b>Public Relations Managers:</b> Customer relations management CRM software-Blackbaud eTapestry; Blackbaud. The Raiser’s Edge; Oracle Eloqoa; Sales force software.</p> <p>Data based user interface and query software – Airtable; Data entry software Microsoft Access; Yardi</p> <p>Desktop publishing software – Adobe system Adobe Distiller; Adobe Page Maker; Microsoft Publisher</p> <p>Graphic or photo Imaging software – Adobe system Adobe creative cloud; Adobe system illustrator; Adobe system Adobe photo-shop; smug-Mug Flick</p> <p>Video creation and ending software and editing software -Adobe system Adobe After-Effects; Flipgrid; We Video; YouTube</p>
11-1011	<p><b>Chief Executives in Government:</b> Administration and Management — Knowledge of business and management principles involved in strategic planning, resource allocation, human resources modeling, leadership technique, production methods, and coordination of people and resources.</p> <p>Law and Government — Knowledge of laws, legal codes, court procedures, precedents, government regulations, executive orders, agency rules, and the democratic political process.</p> <p>Personnel and Human Resources — Knowledge of principles and procedures for personnel recruitment, selection, training, compensation and benefits, labor relations and negotiation, and personnel information systems.</p>
27-3031	<p><b>Public Relations Specialist:</b> Data Base User interface and query software – Airtable; Data entry software; Filemaker Pro; LinkedIn.</p> <p>Grapher or Photo imaging software Adobe System Creative Cloud; Adobe System Adobe Illustrator; Jam Board: SmugMug; Flickr.</p> <p>Video creation and editing software- Adobe system Adobe Illustrator JamBoard; SmugMug; Flickr.</p> <p>Video creation and editing software Adobe Systems; Adobe After-Effects; Apple Final Cut Express; Apple Final Cut Pro; You Tube.</p> <p>Web platform development software- Cascading style sheets CSS; Drupal; Hypertext Markup Language HTML JavaScript.</p>

**Experiential Opportunities (High Impact Practices):**

The MPA degree program is designed to be a two-year course of study. It requires students to complete 30 credit hours of graduate coursework, including experiential learning or internship. Experiential learning includes Service Learning, Community-Based Learning, and a required course in Practicum/internship.

**Assessment Plan:**

The plan includes the following measures for MPA graduates: (1) exit survey, (2) employers survey, and (3) employment placement rate of graduates. Data derived from these surveys will be used to describe observable, measurable characteristics or change that represent the achievement of FVSU's expected outcomes.

**Implementation****Enrollment Forecast:**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>
Fiscal Year (Fall to Summer)	2023-24	2024-25	2025-26	2026-27
Base enrollment <sup>1</sup>		30	59	38
Lost to Attrition (Should be negative)		-2	-7	-3
New to the institution	20	25	25	26
Shifted from Other programs within your institution	10	6	3	7
<b>Total Enrollment</b>	30	59	80	68
Graduates	0	0	42	40
% of enrollment paying out of state tuition	20%	25%	28%	32%
Average number of courses per student per year	16	16	16	16
Estimated credit per course	3	3	3	3
Carry forward base enrollment for next year	30	59	38	28

<sup>1</sup>Total enrollment for year 1 becomes the base enrollment for year 2

**Pipeline:**

FVSU's successful undergraduate programs in criminal justice and psychology will serve as feeders for the MPA program. Data for five years enrollment and graduation rates for Criminal Justice and Psychology degree programs are provided below.

**Program Information (Last 5 Years)**

<b>Enrollment</b>					
<b>Program</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Criminal Justice</b>	206	226	248	263	258
<b>Psychology</b>	237	243	256	250	181

<b>Completions and Graduation numbers</b>					
<b>Program</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Criminal Justice</b>	38	33	54	33	49
<b>Psychology</b>	51	45	37	57	44

**System Picture:**

Similar or Related Programs	CIP Code	Supply <sup>1</sup>	Competitor Institutions <sup>2</sup>
Master of Public Administration	44.0401	38.3	Valdosta State University
Master of Public Administration	44.0401	37.3	Georgia State University **
Master of Public Administration	44.0401	33.3	Kennesaw State University
Master of Public Administration	44.0401	23.3	Georgia College & State University
Master of Public Admin	44.0401	22.7	University of West Georgia
Master of Public Administration	44.0401	17.0	Clayton State University
Master of Public Administration	44.0401	15.7	Savannah State University
Master of Public Administration	44.0401	15.3	University of North Georgia
Master of Public Administration	44.0401	12.3	Albany State University

<sup>1</sup> Supply = Number of program graduates last year within the study area

<sup>2</sup> Competitors = List other USG institutions that offer this program or a similar program

None of the universities in the region has an MPA degree program with a concentration in Homeland Security and Emergency Management. The FVSU program, with only 30 credit hours required, offers the shortest time and lowest cost for the MPA degree and thus is more affordable than other institutions.

**Marketing Plan:**

FVSU will aggressively market the Master of Public Administration (MPA) online program on and off campus. The recruiting will be coordinated between the MPA faculty, marketing, and recruitment departments. Marketing will include recruitment visits, radio advertisements, online information, etc,

**Financial Impacts:**

Fort Valley State University is not planning to reallocate any existing funds to the new MPA degree program. The university currently has the faculty and staff in the Criminal Justice, Political Science, and Business Administration programs to support the first two years of the new program until enrollment increase to the projected capacity. These faculty will serve as initial resources for the program.

**Facility Impacts:** This degree will be fully online, and no facilities will be utilized.

**Technology Impacts:** No new technology or equipment are required.

#### **4. Establishment of a Doctor of Philosophy in Civil and Environmental Engineering, University of Georgia**

**Recommended:** That the Board approve the request from President Jere W. Morehead that the University of Georgia ("UGA") be authorized to establish a Doctor of Philosophy in Civil and Environmental Engineering, effective August 8, 2023.

#### **Degree Name/ Classification of Instructional Program**

#### **Doctor of Philosophy in Civil and Environmental Engineering**

**CIP 14.1401:** Engineering: Environmental/Environmental Health Engineering.

#### **System and Institutional Context**

#### **System Wide/Strategic Plan Context (within mission fit):**

This program supports the mission of USG by providing a well-trained, high level expert workforce in civil and environmental engineering for Georgia. In addition, this program will enhance other engineering programs, life and physical sciences, social sciences, public health, agriculture, and policy programs at UGA. As such, the new program will support the following goals of the USG Strategic Plan 2024:

- Goal 1: Enhance student success through providing options for high-quality and lifelong academic options and eliminating current barriers for obtaining Ph.D. degrees in civil and environmental engineering.
- Goal 2: Focusing on responsible stewardship of programs by optimizing efficiency across course offerings.
- Goal 3: Enhance Georgia's economic competitiveness.
- Goal 4: Community Impact - Benefiting communities throughout Georgia to resolve problems and improve quality of life.

#### **Institutional Mission Fit:**

One of the missions of the University of Georgia (UGA) is its commitment to excellence in public service, economic development, and technical assistance activities designed to address the strategic needs of the state of Georgia. The Civil and Environmental Engineering (Ph.D.) program provides graduates to meet the demand for multidisciplinary expertise in novel design and operations of intelligent infrastructure systems, sensing, automation, Internet of Things, data mining, data-driven decision making, and artificial intelligence (AI) applications, as well as in grand challenge areas such as resilient and sustainable communities and infrastructure. This echoes the ongoing cluster hiring effort at UGA in the area of Resilient Infrastructure for Sustainability and Equity (RISE), which aims to unite and catalyze strengths in data science, engineering (including Engineering With Nature®, natural infrastructure, and green engineering), environmental and atmospheric sciences, urban systems, public service and outreach, public administration, and law and policy to establish UGA as an international leader in smart and resilient infrastructure systems that protect people, their livelihoods, and their communities from severe weather impacts, climate change, man-made hazards, pollution, unsafe or degraded infrastructures, and other disruptions. The RISE cluster will produce fundamental research on next generation infrastructure and systems with emphasis on vulnerable communities connected with important assets including critical transportation

infrastructure, military installations, ports, and urban systems (e.g., water, wastewater, solid waste systems).

### **Need/Workforce Context**

Georgia has unparalleled options for cost-effective, efficient passenger and freight transportation due to its geographic location and decades of investments in infrastructure. Ranked No. 1 for infrastructure and access to global markets by Area Development, Georgia is home to the busiest airport in the world (Hartsfield-Jackson), and one of the busiest ports in the U.S. (Port of Savannah) and offers a robust rail and highway infrastructure. As a core economic sector in Georgia, transportation and utilities is projected to grow by 18.1 percent through 2028, the second fastest rate of all industry sectors. Professional and business services will add nearly 96,000 jobs, the second most of any industry sector in the state, by 2028. Construction jobs in Georgia will grow by 7.2 percent over the same projected period as construction of buildings, trade contractors, and heavy and civil engineering construction continue with infrastructure improvements to roads and bridges.

The civil engineering market size was valued at over \$9 trillion in 2018 and will exhibit growth at over 4% per year from 2019 to 2025 and is expected to be worth over \$12.5 trillion by 2025<sup>9</sup>. The environmental technology market is estimated at \$552.1 billion in 2021 and is projected to reach \$690.3 billion by 2026, at a compound annual growth rate of 4.6% from 2021 to 2026<sup>10</sup>. Georgia is expected to add over 8,000 jobs in architecture and engineering from 2018 to 2028. The investment in renovating the aging infrastructure and adopting new technologies is anticipated to drive market growth in transforming the traditional civil and environmental field, which demand well-trained professionals with a Ph.D. degree.

To sustain such a strong growth and technological innovation, the needs for civil and environmental engineering graduates which have broad training in engineering and cross-disciplinary fields for local and regional employers are increasing significantly. The proposed Civil and Environmental Engineering (Ph.D.) would provide a supply of engineers to address these local and regional needs. A credential in “Civil and Environmental Engineering” provides graduates with an advantage of those with a general “Engineering” degree, as industry partners often look for the specification in title.

The projected growth of the economy will be incomplete without a concomitant level of investment in programs which can generate an engineering workforce for these key economic sectors. As a public land-grant and sea-grant research university in the state of Georgia, the University of Georgia with its strengths in interdisciplinary programs has the unique capability to implement a rigorous, broadly based civil and environmental engineering program to meet societal needs and become the U.S. leader in this critical discipline.

### **Sample Occupations:**

- Architectural and Engineering Managers
- \*Civil Engineers
- \*Environmental Engineers
- \*Engineering Teachers, Postsecondary

*Note: \* indicates the top three fields for graduate students*



**Labor Market/Career Placement Outlook/Salary:**

Occupation	O*Net <sup>1</sup>	Current Employment	% Growth	Average Salary (O-Net data)	Future Earnings Potential (O-Net data)
Architectural and Engineering Managers		4,230	9%	\$143,040	\$219,010
*Civil Engineers		6,430	15%	\$78,310	\$135,320
*Environmental Engineers		1,560	8%	\$85,200	\$133,950
*Engineering Teachers, Postsecondary	Bright Outlook	45,800 (nationally)	13% (nationally)	\$103,550 (nationally)	\$178,740 (nationally)

<sup>1</sup>JobsEQ

<sup>2</sup>National Center for O\*NET Development. *O\*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

**Curriculum****Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities**

The student learning outcomes and the specific, measurable performance indicators are listed below:

**a. Systems thinking competency**

The student is able to recognize and understands relationship:

1. to analyze complex systems
2. to think of how systems are embedded within different domains and scales
3. to deal with uncertainty.

**b. Anticipatory competency**

The student is able to understand and evaluate multiple futures possible/probable/desirable:

1. to apply the precautionary principle
2. to assess the consequences of actions
3. to deal with risks and changes.

**c. Collaboration competency**

The student is able to learn from others:

1. to understand and respect the needs, perspectives and actions of others
2. to understand, relate to and be sensitive to others
3. to deal with conflicts in a group to facilitate collaborative and participatory problem solving.

**Career Competencies:**

Occupation	SOC Code (6 digit)	Occupation specific technology skills & KSAs
Architectural and Engineering Managers	11-9041	Technology Skills: 1. Computer aided design CAD software, 2. Data base management system software, 3. Development environment software KSAs: 1. Design (Knowledge) 2. Reading Comprehension (Skill) 3. Written Comprehension (Ability)
*Civil Engineers	17-2051	Technology Skills: 1. Analytical or scientific software 2. Computer aided design CAD software, 3. Development environment software KSAs: 1. Design (Knowledge) 2. Active Listening (Skill) 3. Deductive Reasoning (Ability)
*Environmental Engineers	17-2081	Technology Skills: 1. Analytical or scientific software 2. Compliance software 3. Computer aided design CAD software, KSAs: 1. Engineering and Technology (Knowledge) 2. Active Listening (Skill) 3. Written Comprehension (Ability)
*Engineering Teachers, Postsecondary	25-1032	Technology Skills: 1. Computer aided design CAD software, 2. Computer based training software 3. Electronic mail software KSAs: 1. Engineering and Technology (Knowledge) 2. Instructing Listening (Skill) 3. Oral Expression (Ability)

**Experiential Opportunities (High Impact Practices):**

Students will be required in the first-year of the program to attend a structured orientation program; complete initial coursework which provides students with a strong foundation in their field and help them develop key skills such as critical thinking and problem-solving; be assigned a mentor who can help navigate their program, provide guidance on academic and research issues, and connect them with other resources and opportunities; attend workshops and seminars on a variety of topics, such as grant writing, communication skills, and professional development, to help Ph.D. students prepare for their future careers.

Collaborative assignments and projects are a valuable component of a Ph.D. program in civil and environmental engineering by providing students with opportunities to work together and build important skills. Some ways that collaborative assignments and projects can be embedded into a Ph.D. program in civil and environmental engineering include team-based research projects, group-assignment, peer mentoring, interdisciplinary projects, etc.

### **Assessment Plan:**

The assessment of the program will be conducted by the School of Environmental, Civil, Agricultural and Mechanical Engineering (ECAM) graduate faculty working in conjunction with the College of Engineering Associate Dean for Academic Affairs. The results of the annual assessment will be reported to the UGA Office of Accreditation and Institutional Effectiveness, as well as to the ECAM graduate faculty and the ECAM External Advisory Board for their use in program development.

### **Implementation**

#### **Enrollment Forecast:**

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2023-24	2024-25	2025-26	2026-27
Base enrollment <sup>1</sup>	0	10	20	33
Lost to Attrition (should be negative)	0	-1	-1	-1
New to the institution	7	8	10	10
Shifted from Other programs within your institution	3	3	4	5
<b>Total Enrollment</b>	10	20	33	47
Graduates	0	0	0	8
Carry forward base enrollment for next year	10	20	33	39

<sup>1</sup>Total enrollment for year 1 becomes the base enrollment for year 2

### **Pipeline:**

Graduate faculty in the School of Environmental, Civil, Agricultural, and Mechanical Engineering currently advise students enrolled in the Engineering (Ph.D.) program with areas of emphasis in Environment and Water, Resilient Infrastructure Systems, and Thermal and Fluid Systems. In fall 2022, 10 students were enrolled in the Engineering Ph.D. with these areas of emphasis; some of these students will choose to switch to the new Civil and Environmental Engineering program. These are reflected in the number of shifted students as well as those who will move from the Area of Emphasis in Civil and Environmental Engineering.

For planning purposes, the college is assuming 3 to 5 students per year will transfer the new program and that the first students will graduate at the beginning of year 4 from the new program. This is a conservative assumption. Historical data indicate for the previous three years the college consistently recruited 7-8 new students to the Engineering Ph.D. with the above areas of emphasis each academic year and graduate 20-25% of current students. The school fully expects to sustain a program enrollment of at least 10 students for the new Ph.D. program in Civil and Environmental Engineering. Further it is expected that enrollment will increase in future years as the five faculty members hired in 2022 through the Presidential Cluster Hiring Initiative will hire Ph.D. students for their research activities.

### System Picture: Southeastern Region

Similar or Related Degrees/Programs	CIP Code	Supply <sup>1</sup> (Graduates/Completers)	Competitor Institutions <sup>2</sup>
Engineering (Ph.D.) (General)	14.0101	0	Georgia Southern – 0 (New) Kennesaw – 0 (New)
Civil Engineering (Ph.D.)	14.0801	19	Georgia Institute of Technology (3y average ~23.3)
		69	Virginia Polytechnic Institute and State University (30), North Carolina State University - Raleigh (19), University of Florida (16), University of Kentucky (4)
Environmental and Environmental Health Engineering (Ph.D.)	14.1401	6	Georgia Tech (3y average~9)
		9	University of Florida (9)

<sup>1</sup> Supply = Number of program graduates last year within the study area

<sup>2</sup> Competitors = List other USG institutions that offer this program or a similar program

### Marketing Plan:

The school will utilize a number of avenues to market the new program and recruit students, including the Engineering National Graduate Institutional Name Exchange (ENGINES) database of prospective engineering graduate students, regional career fairs, professional meetings including the American Society of Civil Engineers (ASCE), American Concrete Institute (ACI), Transportation Research Board (TRB) of National Academies, Institute of Transportation Engineers (ITE), the Association of Environmental Engineering and Science Professors (AEESP), the American Water Works Association (AWWA), and a variety of professional listservs, such as Climatecenter. The program will be prominently displayed on the school's website. The flow chart for student recruitment is presented below.

**Financial Impacts:** Neither faculty nor staff hiring or reassignments are necessary. The school will not need to create new sections of any existing courses to meet additional demand as the courses are already being offered under Engineering (Ph.D.).

**Facility Impacts:** No facility impacts are noted.

**Technology Impacts:** No new technology or equipment are required.

## **5. Establishment of a Doctor of Philosophy in Mechanical Engineering, University of Georgia**

**Recommended:** That the Board approve the request from President Jere W. Morehead that the University of Georgia ("UGA") be authorized to establish a Doctor of Philosophy in Mechanical Engineering, effective August 8, 2023.

### **Degree Name/ Classification of Instructional Program**

**Doctor of Philosophy in Mechanical Engineering**

**CIP 14.1901: Engineering: Mechanical Engineering**

### **System and Institutional Context**

#### **System Wide/Strategic Plan Context (within mission fit):**

This program will support the mission of USG by providing a well-trained, high level expert workforce in mechanical engineering for Georgia. The graduates from the new program will be entering consulting, manufacturing, agriculture, and conduct research in industry labs. In addition, based on prior experience, some of the graduates will undertake entrepreneurial activities, work in sectors that support national defense, and take research positions at universities or national labs. These activities may help Georgia become more attractive to new companies looking to relocate from other states or from abroad, as well as help existing companies and industries in Georgia to maintain their economic competitiveness. As such, the new program will strategically support the Georgia's economic competitiveness and community impact.

#### **Institutional Mission Fit:**

As a public land-grant and sea-grant research university, the University of Georgia with its strengths in interdisciplinary programs has the unique capability to implement a rigorous, broadly based mechanical engineering program to meet societal needs and become the U.S. leader in this critical discipline. A key mission of the UGA College of Engineering is to develop engineers for the 21<sup>st</sup> century. Graduate students pursuing Ph.D.'s in Mechanical Engineering will contribute to research teams to pursue challenging research projects. This program supports both necessary workforce needs and advancements in the college's research footprint.

The proposed Ph.D. program will immediately impact goals for: (1) a commitment to excellence in a teaching/learning environment dedicated to serving a diverse and well-prepared student body, to promoting high levels of student achievement, and to providing appropriate academic support services, (2) a commitment to excellence in research, scholarship, and creative endeavors that are focused on organized programs to create, maintain, and apply new knowledge and theories; that promote instructional quality and effectiveness; and that enhance institutionally relevant faculty qualifications, and (3) a commitment to excellence in public service, economic development, and technical assistance activities designed to address the strategic needs of the state of Georgia. Further, the program grows the research, scholarship, and creative pursuits within mechanical engineering by having a community of research leaders within the program. Given the state's

need for mechanical engineering experts, this major will have an immediate impact by contributing to a well-equipped workforce in mechanical engineering.

### **Need/Workforce Context**

The proposed doctoral program will immediately address local and regional needs for Mechanical Engineering. Mechanical engineering is the broadest of the engineering disciplines, combining principles from mechanical systems, thermal systems, manufacturing, and design. Thanks to their creativity and multidisciplinary skill set, mechanical engineers work in virtually every industry. They are critical to the transportation industry, working on everything from the development of hybrid and electric cars to autonomous cars, airplanes, and underwater vehicles. Mechanical engineers are also leaders in energy systems, working on efficient power generation and developing alternative energy sources to minimize environmental impacts. To sustain Georgia's strong growth and technological innovation, the need for mechanical engineering graduates who have broad training in engineering and cross-disciplinary fields for local and regional employers are increasing significantly.

The investment in artificial intelligence, automation, Internet of Things, and cyber-physical systems as well as manufacturing plants is anticipated to drive market growth in transforming the traditional mechanical engineering field. Jobs for mechanical engineers in Georgia are growing at a rate of 22.1%, faster than the nationwide estimated projection of 7%. The projection of job openings related to mechanical engineering in Georgia is expected to be 1,000 annually from 2018 to 2028. The projected growth of the economy will be incomplete without a concomitant level of investment in degree programs which can generate an engineering workforce in support of these key economic sectors.

### **Sample Occupations:**

- Architectural and Engineering Managers
- Mechanical Engineers\*
- Mechanical Drafters
- Mechanical Engineering Technologists and Technicians\*
- Engineering Teachers, Postsecondary\*

*Note: \* indicates the top three fields for graduate students*

### **Labor Market/Career Placement Outlook/Salary:**

<b>Occupation</b>	<b>O*Net<sup>1</sup></b>	<b>Current Employment</b>	<b>% Growth</b>	<b>Average Salary (O-Net data)</b>	<b>Future Earnings Potential (O-Net data)</b>
Architectural and Engineering Managers		4,230	9%	\$143,040	\$219,010
Mechanical Engineers*		5,090	15%	\$85,440	\$132,730

Mechanical Drafters		1,020	2%	\$52,120	\$87,240
Mechanical Engineering Technologists and Technicians*		410	10%	\$63,520	\$100,180
Engineering Teachers, Postsecondary*	Bright Outlook	45,800 (nationally)	13% (nationally)	\$103,550 (nationally)	\$178,740 (nationally)

<sup>1</sup>JobsEQ

<sup>2</sup>National Center for O\*NET Development. *O\*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

## **Curriculum**

### **Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:**

Student learning outcomes:

1. Ability to identify problems and develop economically feasible solutions through critical thinking, scientific knowledge, engineering tools, and systematic approaches related to advanced mechanical engineering field.
2. Ability to perform efficiently in an interdisciplinary team as a member or as a leader to create a collaborative environment, integrating concepts, and techniques to solve challenging mechanical engineering problems.
3. Demonstrate the ability to effectively communicate experimental results orally with a range of audiences and exhibit efficient writing skills demonstrated through scientific publications and grant proposals.
4. Ability to perform efficiently in an interdisciplinary team as a member and leader, integrate concepts, and techniques to solve challenging mechanical engineering problems.

### **Career Competencies:**

Occupation	SOC Code (6 digit)	Occupation specific technology skills & KSAs
Architectural and Engineering Managers	11-9041	Analytical or scientific software Computer aided design CAD software Complex Problem Solving Computers and Electronics Judgment and Decision Making
Mechanical Engineers	17-2141	Computer aided manufacturing CAM software Industrial control software Critical Thinking Technology Design Quality Control Analysis Production and Processing; Mechanical



Mechanical Drafters	17-3013	Computer aided design CAD software Document management software Judgment and Decision Making Active Listening Operations Analysis Engineering and Technology Production and Processing
Mechanical Engineering Technologists and Technicians	17-3027	Analytical or scientific software Computer aided design CAD software Complex Problem Solving Mathematics Systems Analysis Active Listening Engineering and Technology Computers and Electronics Physics
Engineering Teachers, Postsecondary	25-1032	Analytical or scientific software Computer aided manufacturing CAM software Information retrieval or search software Instructing Learning Strategies Systems Analysis Engineering and Technology Education and Training

### **Experiential Opportunities (High Impact Practices):**

Students will be required in the first-year of the program to attend a structured orientation program; complete initial coursework which provides students with a strong foundation in their field and helps them develop key skills such as critical thinking and problem-solving; be assigned a mentor who will help navigate their program, provide guidance on academic and research issues, and connect them with other resources and opportunities; attend workshops and seminars on a variety of topics, such as grant writing, communication skills, and professional development to help Ph.D. students prepare for their future careers.

Collaborative assignments and projects can be a valuable component of a Ph.D. program in mechanical engineering by providing students with opportunities to work together and build important skills. Some ways that collaborative assignments and projects can be embedded into a Ph.D. program in mechanical engineering include team-based research projects, group-assignment, peer mentoring, interdisciplinary projects, etc.

### **Assessment Plan:**

Direct assessment of the student learning outcomes will be performed by the Graduate Advisory Committee members during each student dissertation defense. An assessment rubric has been developed by the College of Engineering and is currently used for assessment of students in Engineering (Ph.D.). Indirect assessment of student learning outcomes will be undertaken with a student exit survey. The assessment of the program will be conducted by the School of Environmental, Civil, Agricultural and Mechanical Engineering (ECAM)

graduate faculty working in conjunction with the College of Engineering's Associate Dean for Academic Affairs. The results of the annual assessment will be reported to the UGA Office of Accreditation and Institutional Effectiveness, as well as to the School of Environmental, Civil, Agricultural and Mechanical Engineering graduate faculty and the ECAM External Advisory Board for their use in program development.

### **Implementation**

#### **Enrollment Forecast:**

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2023-24	2024-25	2025-26	2026-27
Base enrollment <sup>1</sup>	0	22	44	66
Lost to Attrition (should be negative)	0	-2	-2	-2
New to the institution	20	20	20	21
Shifted from Other programs within your institution	2	4	4	4
<b>Total Enrollment</b>	22	44	66	89
Graduates	0	0	0	17
Carry forward base enrollment for next year	22	44	66	72

<sup>1</sup>Total enrollment for year 1 becomes the base enrollment for year 2

#### **Pipeline:**

Students in Engineering (Ph.D.) with an Area of Emphasis in Mechanical Engineering are expected to switch to the major in Mechanical Engineering (Ph.D.) in Year One. However, for planning purposes the school is assuming 2-4 students per year will transfer the new program and that the first students will graduate at the beginning of year 4 from the new program. This is a conservative assumption. Historical data indicate for the previous three years the college consistently recruited around 10 new students to Engineering (Ph.D.) with the area of emphasis each academic year and graduate 20-25% of current students. The school fully expects to sustain a program enrollment of at least 20 students for the new Ph.D. program in Mechanical Engineering and anticipates enrollment will increase in future years as additional faculty members are being recruited through the current Presidential Cluster Hiring Initiative.

#### **System Picture: - Southeast Region**

Similar or Related Degrees/Programs	CIP Code	Supply <sup>1</sup> (Graduates/ Completers)	Competitor Institutions <sup>2</sup>
Engineering (Ph.D.) (General)	14.0101	0	Georgia Southern University (New) Kennesaw State University (New)
Mechanical Engineering (Ph.D.)	14.1901	57	Georgia Institute of Technology (3y average ~54)

Mechanical Engineering (Ph.D.)	14.1901	85	Virginia Polytechnic Institute & State Univ (37) North Carolina State University at Raleigh (21) University of Florida (18) University of Kentucky (9)
--------------------------------	---------	----	---

<sup>1</sup> Supply = Number of program graduates last year within the study area

<sup>2</sup> Competitors = List other USG institutions that offer this program or a similar program

The proposed program will build on the distinctive cross-disciplinary strengths at UGA and offer students opportunities to collaborate on research projects with faculty in the College of Engineering and the Franklin College of Arts and Science. In fact, faculty in the School of Environmental, Civil, Agricultural, and Mechanical Engineering actively participate in several interdisciplinary research centers that are unique to UGA such as the Institute for Resilient Infrastructure Systems, the New Materials Institute, Georgia Informatics Institutes for Research and Education, Institute for Artificial Intelligence, and the Engineering Education Transformations Institute. Additionally, multiple engineering faculty at UGA actively collaborate with Georgia Tech on large, multi-institution grants including multiple manufacturing initiatives supported by federal and state funding. These collaborations build on complimentary expertise at both institutions and provide a comprehensive and convergent approach to addressing broad engineering challenges. A dedicated Mechanical Engineering Ph.D. program at UGA would help recruit additional students to supplement these efforts.

**Marketing Plan:**

The School of Environmental, Civil, Agricultural, and Mechanical Engineering will utilize a number of avenues to market the new program and recruit students, including the Engineering National Graduate Institutional Name Exchange (ENGINES) database of prospective engineering graduate students, regional career fairs, professional meetings including the American Society of Mechanical Engineering (ASME), Institute of Mechanical Engineers (IMechE), National Society of Professional Engineers (NSPE), Advanced Manufacturing & Processing Society (AMPs), Society of Automotive Engineering (SAE), Society of Experimental Mechanics (SEM), Society of Engineering Science (SES), American Society of Heating, Refrigeration and Air Conditioning Engineers (ASHRAE) and the Student Aerospace Initiative (SAI) American Physics Society (APS), American Society of Education Engineers (ASEE), and a variety of professional listservs, such as Climatecenter. The program will be prominently displayed on the school's website.

**Financial Impact:** No financial impacts noted.

**Facility Impact:** No facility impacts noted.

**Technology Impact:** No new technology or equipment are required.

## **Degree and Major Termination Requests**

### **6. Georgia Institute of Technology**

**Recommended:** That the Board approve the request from President Dr. Ángel Cabrera that the Georgia Institute of Technology (“GIT”) be approved to terminate the Master of Science in International Logistics degree, effective August 8, 2023.

**Rationale:** Georgia Tech desires to terminate the Master of Science in International Logistics. The program was deactivated on December 14, 2020. There are no students in this program. The last enrollments were ten students in 2015, with the last student enrolled in fall 2016. Since then, all students have graduated, with no new students entering the program.

### **7. Clayton State University**

**Recommended:** That the Board approve the request from President Georj L. Lewis that Clayton State University (“CLSU”) be approved to terminate the Bachelor of Applied Science in Homeland Security/Emergency Management degree, effective August 8, 2023.

**Rationale:** The program no longer has any enrolled students and there are no faculty employed who are credentialled to teach the courses due to a faculty retirement. Formal dissolution of the program will not have any financial or administrative adverse impact on other programs or academic units. Clayton State University confirms that there will be no adverse impact on faculty members or students.

**Recommended:** That the Board approve the request from President Georj L. Lewis that the Clayton State University (“CLSU”) be approved to terminate the Master of Arts in Teaching with a Major in Mathematics degree, effective August 8, 2023.

**Rationale:** The Master of Arts in Teaching with a Major in Mathematics (with Secondary Teacher Certification) was deactivated in March 2014. The program currently has 0 enrolled students and students were moved to the Master of Arts in Teaching with a Major in Teaching Fields in Secondary Education, Mathematics Concentration as part of a substantive change approved in March 2014.

**Recommended:** That the Board approve the request from President Georj L. Lewis that Clayton State University (“CLSU”) be approved to terminate the Master of Arts in Teaching with a Major in English (with Secondary Teacher Certification) degree, effective August 8, 2023.

**Rationale:** The Master of Arts in Teaching with a Major in English was deactivated in March 2014. The program currently has 0 enrolled students and students were moved to the Master of Arts in Teaching with a Major in Teaching Fields in Secondary Education, Mathematics Concentration as part of a substantive change approved in March 2014.

## **8. Georgia College and State University**

**Recommended:** That the Board approve the request from President Cathy Cox that Georgia College and State University (“GCSU”) be approved to terminate the Master of Education with a Major in Secondary Education degree, effective August 8, 2023.

**Rationale:** The Master of Education with a Major in Secondary Education was deactivated in November 2016. The last student completed the program Summer 2013. The termination of the program will not affect current faculty.

**9. Institutional Classification Change**

**Recommended:** That the Board approve the request from President Mike Hobbs that Georgia Highlands College (GHC) formally requests a change to Board of Regents Policy 2.8 Institutional Mission to reflect GHC’s current and correct Carnegie Classification, effective August 8, 2023.

**Rationale:** On February 1, 2022, Carnegie Classification of Institutions of Higher Education changed GHC’s basic classification from “Associate’s Dominant” to “Mixed Baccalaureate/Associate’s.” This falls under the broad category in the BOR Policy Manual “Balanced Bachelor’s and Associate State Colleges.” This change was a result of GHC conferring more bachelor’s degrees than the minimum 10% threshold. This classification for GHC is currently published on the Carnegie website. GHC would like to align the BOR Policy Handbook Table with the official Carnegie designation within the BOR Policy Definitions for **State Colleges 2.8 Balance Bachelor’s and Associate State Colleges**.

**Table 1: BOR Policy 2.8 – Institutional Mission – State Colleges**

Institution	Primary Section/Function	Secondary Sections/Function	Secondary Sections/Function
Abraham Baldwin Agricultural College	State College - Balanced Bachelor's & Associate Degrees	n/a	State's agricultural state college
Atlanta Metropolitan State College	State College - Balanced Bachelor's & Associate Degrees	n/a	n/a
College of Coastal Georgia	State College - Balanced Bachelor's & Associate Degrees	n/a	n/a
Dalton State College	State College - Balanced Bachelor's & Associate Degrees	n/a	n/a
Georgia Gwinnett College	State College - Balanced Bachelor's & Associate Degrees	n/a	n/a
Gordon State College	State College - Balanced Bachelor's & Associate Degrees	n/a	n/a
East Georgia State College	State College - Associate Dominant, Select Bachelor's	n/a	n/a
Georgia Highlands College	State College - Associate Dominant, Select Bachelor's	n/a	n/a
South Georgia State College	State College - Associate Dominant, Select Bachelor's	n/a	n/a

## **10. Establishments**

### **University of Georgia**

#### **KPMG-Atlanta Partners' and Employees' Professorship**

**Recommended:** That the Board approve the request of President Jere W. Morehead that University of Georgia be authorized to establish the KPMG-Atlanta Partners' and Employees' Professorship, effective August 8, 2023.

**Abstract:** The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.3. The foundation has confirmed the funds available to support the establishment of \$1,057,996.36.

**Rationale:** The Terry College has received a fully executed fund agreement and the funding for the KPMG-Atlanta Partners' and Employees' Professorship Fund (7910800). The source of funding is gifts from the KPMG Terry Vision 2020 Campaign. The campaign consisted of donations made by KPMG employees and supplemented by partial matching funds from the company. Originally envisioned as a Faculty Fellowship Award, the fund has accumulated over \$1,000,000, which exceeds the minimum amount required for a Professorship. KPMG is one of the Big 4 public accounting firms. As one of the four largest accounting firms worldwide, KPMG has been a leader in developing curriculum for teaching technology and analytics skills to graduate accounting students.

#### **Millikan-Reeve Pharmacy Professorship**

**Recommended:** That the Board approve the request of President Jere W. Morehead that University of Georgia be authorized to establish the Millikan-Reeve Pharmacy Professorship, effective August 8, 2023.

**Abstract:** The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.3. The foundation has confirmed the funds available to support the establishment of \$638,255.76.

**Rationale:** In working through a faculty offer letter, no documents were discovered that demonstrated the endowed position was ever formally approved by the Board of Regents.

#### **Fund History:**

A trust agreement was entered into between the donors, F. Ford Millikan and Zada R. Millikan and Trust Company Bank of Northeast Georgia on November 29, 1990. The donors provided in the trust for the establishment of the Millikan-Reeve Pharmacy Fund, an endowment in memory of the parents of F. Ford Millikan (W. F. Millikan and DeLena Dix Millikan) and the parents of Zada R. Millikan (Fred C. Reeve and Ella Tibbitts Reeve).

Through a desire to strengthen the programs in the College of Pharmacy, Dean Stuart Feldman allocated \$250,000 from the endowment to establish the Millikan-Reeve Pharmacy Professorship Fund in 1997. The Declaration Governing the Establishment

and Administration of the Millikan-Reeve Pharmacy Professorship Fund was executed on August 25, 1997.

The Professorship Endowment shall be held by the Foundation solely for the support of the Professorship and in accordance with the Declaration Governing the Establishment and Administration of the Millikan-Reeve Pharmacy Professorship Fund.

### **Martha Odum Distinguished Professorship in Ecology**

**Recommended:** That the Board approve the request of President Jere W. Morehead that the University of Georgia be authorized to establish the Martha Odum Distinguished Professorship in Ecology, effective August 8, 2023.

**Abstract:** The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.3. The foundation has confirmed the funds available to support the establishment of \$540,000.

**Bio:** The Odum School of Ecology and UGA Foundation have established this new endowed position by transferring \$500,000 in appreciation from the original Odum Chair fund. The creation of this professorship is to increase the number of named professorships in the Odum School (which are small in number) to attract and/or retain outstanding professors in the school. This fund will recognize the foundational contributions and creative work of Martha Odum.

Martha Huff Odum (1917-1995) was an accomplished artist who painted landscapes as dynamic environments. She traveled frequently with her husband of 56 years, Eugene P. Odum, the father of modern ecology, after whom the Odum School of Ecology is named. As Gene conducted research and refined his model of ecosystem ecology, Martha documented the natural landscapes she observed. Martha's watercolors focused on many of the same ecosystems her husband studied: coastlines, the water's edge, swamps, and streams, often capturing scenes in one sitting. The Odums visited the coastal marshes of the Southeast, the Marine Biological Laboratory at Woods Hole, Massachusetts, and many other locations where Gene taught and conducted research and Martha painted. When Gene's students graduated, Martha gave each a painting. In later years, the Odums planned their trips based on their proximity to an environment that Martha wanted to paint. The partnership between Martha and Gene Odum demonstrated how art and ecology bring complementary approaches to understanding and communicating about the world.

### **Juneau Construction Company Professorship in Civil Engineering**

**Recommended:** That the Board approve the request of President Jere W. Morehead that the University of Georgia be authorized to establish the Juneau Construction Company Professorship in Civil Engineering, effective August 8, 2023.



**Abstract:** The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.3. The foundation has confirmed the funds available to support the establishment of \$250,000.

**Bio:** The endowment was created through the support of Juneau Construction Company and its owners Nancy and Les Juneau and a match of unrestricted funds from the University of Georgia Foundation. This endowment includes matching resources from the University of Georgia Foundation. The endowed position will be housed in the College of Engineering. The purpose of the fund is to enhance research, scholarship and service activities for a deserving faculty member with distinction in the field of Civil Engineering. The duties of the appointed professor will be to perform research, teaching and service that not only fulfills the mission of the college and university, but fulfills the spirit of the endowment by advancing the University of Georgia in the field of civil engineering.

### **UGA Athletic Association Professorship in Social Work**

**Recommended:** That the Board approve the request of President Jere W. Morehead that the University of Georgia be authorized to establish the UGA Athletic Association Professorship in Social Work, effective August 8, 2023.

**Abstract:** The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.3. The foundation has confirmed the funds available to support the establishment of \$250,000.

**11. Renamed Establishment**

**University of Georgia**

**Nicholas A. Beadles Chair of Economics**

**Recommended:** That the Board approve the request of President Jere W. Morehead that the University of Georgia be authorized to rename the Nicholas A. Beadles Professor of Economics to the Nicholas A. Beadles Chair of Economics, effective August 8, 2023.

**Abstract:** The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.3. The foundation has confirmed the funds available to support the establishment of \$1,369,859.

**12. Named Faculty Positions**

**Institution:** Augusta University

**University Faculty's Name:** Loretta S. Davis, M.D.

**Named Position:** Dr. Sanders and Dana Callaway Endowed Chair in Dermatology

**Institution:** Dalton State College

**University Faculty's Name:** John Lugthart, Ph.D.

**Named Position:** Shaw Endowed Chair

**Institution:** Dalton State College

**University Faculty's Name:** Molly Zhou, Ed.D.

**Named Position:** James and Sis Brown Endowed Chair - School of Education

**Institution:** Dalton State College

**University Faculty's Name:** Fernando Garcia, D.B.A.

**Named Position:** Dalton State Foundation School of Business Endowed Chair

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Todd Sulchek, Ph.D.

**Named Position:** Regents' Innovator

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Srinivas Aluru, Ph.D.

**Named Position:** Regents' Professor

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Rafael Bras, Ph.D.

**Named Position:** Regents' Professor

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Thomas Orlando, Ph.D.

**Named Position:** Regents' Professor

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Frank Rothaermel, Ph.D.

**Named Position:** Regents' Professor

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Maribeth Coleman, Ph.D.

**Named Position:** Regents' Researcher

**Institution:** Georgia Institute of Technology

**University Faculty's Name:** Douglas Denison, Ph.D.

**Named Position:** Regents' Researcher

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Mehmet Talat Odman, Ph.D.  
**Named Position:** Regents' Researcher

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Linda Viney, M.S.  
**Named Position:** Regents' Researcher

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** J. David Frost, Ph.D.  
**Named Position:** Regents' Entrepreneur

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Jennifer Hasler, Ph.D.  
**Named Position:** Regents' Entrepreneur

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Raghupathy Sivakumar, Ph.D.  
**Named Position:** Regents' Entrepreneur

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Jeffrey Skolnick, Ph.D.  
**Named Position:** Regents' Professor (Renewal)

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Vigor Yang, Ph.D.  
**Named Position:** Regents' Professor (Renewal)

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Lisa Yaszek, Ph.D.  
**Named Position:** Regents' Professor (Renewal)

**Institution:** Georgia Institute of Technology  
**University Faculty's Name:** Ellen Zegura, Ph.D.  
**Named Position:** Regents' Professor (Renewal)

**Institution:** Georgia State University  
**University Faculty's Name:** Cathy (Yang) Liu, Ph.D.  
**Named Position:** Michael and Enid Mescon Chair

**Institution:** University of Georgia  
**University Faculty's Name:** Josh Kinsler, Ph.D.  
**Named Position:** Nicholas A. Beadles Chair of Economics

**Institution:** University of Georgia  
**University Faculty's Name:** Erin Towery, Ph.D.  
**Named Position:** KPMG-Atlanta Partners' and Employees' Professorship

**Institution:** University of Georgia  
**University Faculty's Name:** Anindita Chakravarty, Ph.D.  
**Named Position:** Terry Dean's Advisory Council Distinguished Professorship I

**Institution:** University of Georgia  
**University Faculty's Name:** Amanda Abraham, Ph.D.  
**Named Position:** Michael and Caroline Fierman Professorship in Public and International Affairs

**Institution:** University of Georgia  
**University Faculty's Name:** Gregory Eaton, Ph.D.  
**Named Position:** Bradford McFadden Professor of Personal Financial Management

**Institution:** University of Georgia  
**University Faculty's Name:** Marcus V.M. da Cunha Jr., Ph.D.  
**Named Position:** Robert O. Arnold Professor of Business

**Institution:** University of Georgia  
**University Faculty's Name:** Sonia Altizer, Ph.D.  
**Named Position:** Martha Odum Distinguished Professorship in Ecology

**Institution:** University of Georgia  
**University Faculty's Name:** Amrit Tiwana, Ph.D.  
**Named Position:** J. Rex Fuqua Distinguished Chair for Internet Strategy

**Institution:** University of Georgia  
**University Faculty's Name:** Stacy Campbell, Ph.D.  
**Named Position:** Synovus Director of the Institute for Leadership Advancement

**Institution:** University of Georgia  
**University Faculty's Name:** Mark Hunter, Ph.D.  
**Named Position:** Odum Chair of Ecology

**Institution:** University of Georgia  
**University Faculty's Name:** Aaron Rubin, Ph.D.  
**Named Position:** Ann and Jay Davis Professorship in Jewish Studies

**Institution:** University of Georgia  
**University Faculty's Name:** Erin Lipp, Ph.D.  
**Named Position:** Georgia Power Professorship in Environmental Health Science

**Institution:** University of Georgia  
**University Faculty's Name:** David Okech, Ph.D.  
**Named Position:** UGA Athletic Association Professorship in Social Work

**AGENDA**

**COMMITTEE ON ORGANIZATION AND LAW**

**August 8, 2023**

**Agenda Item** **Page No.**

---

**APPROVAL ITEM**

1. Savannah State University Security Resolution Request 1

**EXECUTIVE SESSION**

2. Executive Session 4

1. **Savannah State University Security Resolution Request**

Savannah State University seeks the Board of Regents' permission for certain named personnel to apply for and receive United States Government security clearance related to classified government research and for other specifically named personnel to be excluded from clearance requirements. The University expects to seek annual renewal of this authorization.

**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
270 WASHINGTON STREET, S.W., ATLANTA, GEORGIA 30334-1450**

**A RESOLUTION  
OF THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**

WHEREAS, the Board of Regents of the University System of Georgia is the constitutionally empowered governing board of public institutions of higher education in the State of Georgia; and

WHEREAS, the University System of Georgia, under the governance of the Board of Regents, directs, manages, and oversees, among other public institutions, Savannah State University (SSU); and

WHEREAS, certain research programs of national significance are conducted, or will be conducted, by the Savannah State University under the provisions of applicable federal law governing access to classified information or matter and/or nuclear or other hazardous materials, which may involve sensitive policies, processes, facilities, materials, equipment, and personnel resources of Savannah State University; and

WHEREAS, applicable federal law and/or agency regulations provide that certain officials, including officers, directors, partners, regents, trustees, and/or executive personnel, of an organization meet the requirements for eligibility for access to classified information established for a contractor facility clearance; and

WHEREAS, applicable federal law and/or agency regulations provide that certain officials, including officers, directors, partners, regents, trustees, and/or executive personnel, of an organization may be effectively excluded from access to all classified information or matter and nuclear or other hazardous materials disclosed to the organization and then are excluded from the requirements for access to classified information if such exclusion is recorded in the minutes; and

NOW, THEREFORE, BE IT DECLARED that Cynthia Robinson Alexander, Interim President of Savannah State University, and others including:

Dr. Jonathan P. Lambright, Interim Assistant Vice President for Institutional Research Planning and Assessment and Sponsored Research Administration, Savannah State University;  
Jennifer Combs, Facility Security Officer, Savannah State University;  
Amanda Davenport, Alternate Facility Security Officer, Savannah State University

at the present time do possess, or will be processed for, the required eligibility for access to classified information; and

BE IT RESOLVED that, in the future, when any individual enters upon any duties at Savannah State University as President, Vice President for Sponsored Research, or Facility Security Officer, any such individual shall immediately make application for the required eligibility for access to classified information; and

BE IT FURTHER RESOLVED that the Board of Regents of the University System of Georgia hereby grants to the President of the Savannah State University, Cynthia Robinson Alexander, and successors who may be named by the Board of Regents from time to time, authority for all matters relating to the conduct of classified programs residing at Savannah State University, including establishing policies and practices necessary for planning and conduct of classified operations at Savannah State University; and



BE IT FURTHER RESOLVED that the individuals now serving, as well as their successors, as members of the Board of Regents of the University System of Georgia, as Chancellor, Treasurer, and Secretary of the University System of Georgia, and as Senior University Officials at Savannah State University (excluding the President, the Vice President for Sponsored Research, and the Facility Security Officer, as identified above) shall not require, shall not have, and can be effectively and formally excluded from access to all classified information or matter and nuclear or other hazardous material presenting a potential radiological, chemical, or biological sabotage threat, that is entrusted to or held by Savannah State University, and that those same individuals now serving, as well as their successors, shall not affect adversely the policies or practices of Savannah State University in the performance of classified contracts for the Department of Defense or other U.S. government contracting agencies of the National Industrial Security Program; and

BE IT RESOLVED AND DIRECTED that the following individuals shall not require, shall not have, and can be effectively and formally excluded from access to all classified information and matter, or nuclear or other hazardous material presenting a potential radiological, chemical, or biological sabotage threat, that is disclosed to, entrusted to, or held by Savannah State University, and shall not affect adversely the policies or practices of Savannah State University in the performance of classified contracts for the Department of Defense or other U.S. government contracting agencies of the National Industrial Security Program:

Regent Douglas R. Aldridge Jr  
Regent Tom Bradbury  
Regent Richard "Tim" Evans  
Regent W. Allen Gudenrath  
Regent Erin L. Hames  
Regent Barbara Rivera Holmes  
Regent Samuel D. Holmes  
Regent C. Thomas Hopkins, Jr  
Regent James M. Hull  
Regent Jim Syfan  
Treasurer Tracey M. Cook

Regent J. Cade Joiner  
Regent Patrick C. Jones  
Regent C. Everett Kennedy, III  
Regent Sarah-Elizabeth Langford  
Regent Lowery Houston May  
Regent Jose R. Perez  
Regent Neil L. Pruitt, Jr.  
Regent Harold Reynolds  
Regent T. "Dallas" Smith  
Chancellor George Ervin "Sonny" Perdue III  
Secretary Christopher A. McGraw

BE IT FURTHER RESOLVED that this action is hereby made a matter of record by the Board of Regents of the University System of Georgia.

RESOLVED this \_\_\_ day of August, 2023, in Atlanta, Georgia.

---

Harold Reynolds  
Chair, Board of Regents of the  
University System of Georgia

---

Christopher A. McGraw  
Secretary, Board of Regents of the University  
System of Georgia

2. **Executive Session**

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review involve personnel matters and student records.

**AGENDA**

**COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

**August 8, 2023**

**Agenda Item**

**Page No.**

---

**APPROVAL ITEM**

1. Deletion of *Board of Regents Policy Manual* Section 7.3.4.3, Waiver of Mandatory Fees for U.S. Military Reserve and Georgia National Guard Combat Veterans 1

**1. Deletion of Board of Regents Policy Manual Section 7.3.4.3, Waiver of Mandatory Fees for U.S. Military Reserve and Georgia National Guard Combat Veterans**

**Recommendation:** That the Board amend the Board Policy on Waiver of Mandatory Fees effective August 01, 2023. Specifically, approval is requested to delete section 7.3.4.3 Waiver of Mandatory Fees for U.S. Military Reserve and Georgia National Guard Combat Veterans.

**Background:**

The policy being amended is 7.3.4.3 Waiver of Mandatory Fees for U.S. Military Reserve and Georgia National Guard Combat Veterans. This policy was established in 2007 to better support our military engaged in combat around the globe.

It recently came to our attention and the attention of Veterans Administration (VA) that the relevant provisions in Policy 7.3.4.3 are no longer compliant with VA policies. The BOR policy was established in 2007 to better support our military engaged in combat around the globe and served these students well because mandatory fees were not paid by the GI Bill of that time. However, this policy has not kept pace with subsequent changes to the GI Bill and VA policies, which now provide for payment by the VA of all mandatory fees paid by covered veterans, and as a result our policy may now inadvertently cause financial harm – the opposite of their intended purpose. Under the new VA policies, the fees that the BOR currently waives for some veterans would otherwise be paid under the updated provisions of the GI Bill, and by continuing to waive them, we inadvertently put into jeopardy all reimbursements from the VA because, in summary, the VA will not pay these fees that under its guidelines it does not consider to be mandatory.

This violation follows from the VA School Certifying Official Handbook, which states that “The term “tuition and fees” means the total cost for tuition and fees for a course a school charges all students whose circumstances are similar to Veterans enrolled in the same course.” The VA interprets this definition to mean that if we waive mandatory fees for a specific subset of veterans, then those are no longer considered mandatory fees. Therefore, none of the fees can be charged to the VA. Because we do not waive mandatory fees for all VA students, waiving fees for a subset puts us in violation of VA policies.

To rectify this violation, using the BOR’s delegated authority, the Chancellor directed USG institutions on July 14, 2023 to suspend enforcement of the entirety of Policy 7.3.4.3. Note that this change does not lead to any burden for our veteran students as they will not need to pay these mandatory fees out of pocket, but rather the current GI Bill will pay for these fees.

Please note, strikethrough text represents a deletion from the current version.

**CURRENT POLICY LANGUAGE:**

**7.3.4.3 Waiver of Mandatory Fees for U.S. Military Reserve and Georgia National Guard Combat Veterans**

Georgia residents who are active members of the U.S. Military Reserves or the Georgia National Guard, and were deployed overseas for active service in a location or locations designated by the U.S. Department of Defense as combat zones on or after September 11, 2001, shall receive a waiver of all mandatory fees upon meeting one of the following eligibility requirements:

1. Served for a cumulative period or periods totaling ninety (90) days in a combat zone; or
2. Received full disability as a result of injuries received in such combat zone; or
3. Were evacuated from such combat zone due to severe injuries during any period of time while on active service.

Eligible participants must meet the admissions requirements of the applicable USG institution and be accepted for admission. Students receiving this waiver shall be eligible to use the services and facilities these fees are used to provide. This waiver shall not apply to housing, elective food service, any other elective fees, special fees, or other user fees and charges (e.g., application fees).

**DELETED POLICY LANGUAGE:**

**~~7.3.4.3 Waiver of Mandatory Fees for U.S. Military Reserve and Georgia National Guard Combat Veterans~~**

~~Georgia residents who are active members of the U.S. Military Reserves or the Georgia National Guard, and were deployed overseas for active service in a location or locations designated by the U.S. Department of Defense as combat zones on or after September 11, 2001, shall receive a waiver of all mandatory fees upon meeting one of the following eligibility requirements:~~

- ~~1. Served for a cumulative period or periods totaling ninety (90) days in a combat zone; or~~
- ~~2. Received full disability as a result of injuries received in such combat zone; or~~
- ~~3. Were evacuated from such combat zone due to severe injuries during any period of time while on active service.~~

~~Eligible participants must meet the admissions requirements of the applicable USG institution and be accepted for admission. Students receiving this waiver shall be eligible to use the services and facilities these fees are used to provide. This waiver shall not apply to housing, elective food service, any other elective fees, special fees, or other user fees and charges (e.g., application fees).~~

**AGENDA**

**COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE**

**August 8, 2023**

**Agenda Item**

**Page No.**

---

**INFORMATION ITEM**

1. Internal Audit Results Update

1

1. **Internal Audit Results Update**

During this session Vice Chancellor Jenna Wiese will provide an update on the conclusion of the various Internal Audit engagements conducted across the system during fiscal year 2023.

**AGENDA**  
**COMMITTEE ON REAL ESTATE AND FACILITIES**

**August 8, 2023**

<b>Agenda Item</b>	<b>Page No.</b>
--------------------	-----------------

**INFORMATION ITEM**

- |    |                     |   |
|----|---------------------|---|
| 1. | Chancellor’s Action | 1 |
|----|---------------------|---|

**CONSENT ITEMS**

- |    |  |   |
|----|--|---|
| 2. | Ranking of Program Management Firms, Project No. J-403, Military Leadership Center Expansion, University of North Georgia                | 2 |
| 3. | Ranking of Program Management Firms, Project No. J-406, Nursing and Health Science Addition, College of Coastal Georgia                  | 3 |
| 4. | Ranking of Program Management Firms, Project No. J-407, Herty Hall Renovation, Georgia College & State University                        | 4 |
| 5. | Ranking of Program Management Firms, Project No. J-408, Eastman Campus Renovation, Middle Georgia State University                       | 5 |
| 6. | Ranking of Program Management Firms, Project No. J-409, Pafford Building Renovation, University of West Georgia                          | 6 |
| 7. | Ranking of Design Professional Firms, Project No. PPV-10-2301, New First-Year Student Residence Hall, University of Georgia              | 7 |
| 8. | Ranking of Design Professional Firms, Project No. PPV-10-2302, West Campus Dining, Learning and Well-Being Center, University of Georgia | 8 |
| 9. | Naming of The American Opportunity Foundation CARE ASCEND Home and CARE ASCEND Courtyard, Marietta Campus, Kennesaw State University     | 9 |

**APPROVAL ITEMS**

- |     |  |    |
|-----|--|----|
| 10. | Revisions to Policy Section 9.6.3, Presidents’ Homes   | 10 |
| 11. | Fiscal Year 2024 Major Repair and Rehabilitation Funds | 12 |



## AGENDA

### COMMITTEE ON REAL ESTATE AND FACILITIES

August 8, 2023

<b>Agenda Item</b>	<b>Page No.</b>
<b>APPROVAL ITEMS (Continued)</b>	
12. Authorization of Project No. BR-10-2401, West Campus Parking Deck II, University of Georgia	14
13. Authorization of Project No. BR-66-2401, New Baseball Facility, Georgia Southern University	15
14. Sub-Rental Agreement, Tower Place 200, Atlanta, Georgia State University	16
15. Ground Lease and Rental Agreement, Project No. PPV-40-2201, 15th Street Parking Deck, Augusta University	17
16. Demolition of Buildings, Coastal Plain Experiment Station, Tifton Campus, University of Georgia	18
17. Acquisition of Real Property, 100 Edgewood Avenue, Atlanta, Georgia State University	19
18. Naming of Facility, Georgia Institute of Technology	20

**AGENDA**

**COMMITTEE ON REAL ESTATE AND FACILITIES**

**August 8, 2023**

**1. Chancellor's Action**

Vice Chancellor Neuse will update the Board on an action taken by the Chancellor pursuant to authority delegated by the Board at its meeting on May 16, 2023.



BOARD OF REGENTS OF  
THE UNIVERSITY SYSTEM OF GEORGIA

**Rental Agreement, Villas on 8, 820 State University Drive, Fort Valley, Fort Valley State University**

**Recommended:** That the Board authorize the execution of a rental agreement between FV Student Housing, LLC, Landlord, and the Board of Regents, Tenant, for approximately eighteen student housing units each containing four bedrooms and two bathrooms located in Villas on 8 (the "Villas") at 820 State University Drive in Fort Valley for the use of Fort Valley State University ("FVSU"). The agreement would cover a two-semester, ten-month period commencing August 4, 2023, through May 30, 2024, at a monthly rent of \$40,752 (\$407,520 per ten-month term/\$5,660 per bed), with two options to renew and a base rent escalation of no more than 3% per year.

**Understandings:** FVSU is experiencing a high demand for on-campus student housing for the Fall 2023 semester. There are currently 290 students on a housing waiting list, including 102 first-time freshmen. Located across the street from the FVSU campus, the Villas is a private student housing development that offers comparable units and amenities as those on campus. This agreement would enable FVSU to assign approximately 70 students to beds at the Villas, and to create a sense of community for those students by offering similar residents' life programming and services as on-campus housing. Two resident assistants would be housed at the Villas, and FVSU would provide shuttle service and enhanced security through increased campus safety patrols.

The monthly rent of \$566 per bed includes a base rent of \$550 per bed plus an \$11 amenity fee and a \$5 trash fee. All utilities would be included in the base rental rate.

Administratively Approved per Authority Delegated by the Board at its May 16, 2023 meeting:

By: \_\_\_\_\_

*Sonny Perdue*  
Sonny Perdue, Chancellor

Date: \_\_\_\_\_

*Aug 2, 2023*

**2. Ranking of Program Management Firms, Project No. J-403, Military Leadership Center Expansion, University of North Georgia**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project Number J-403, Military Leadership Center Expansion, University of North Georgia**

Project Description: In September 2022, the Board authorized a new military leadership center (the “Project”) for the University of North Georgia (“UNG”). Totalling approximately 22,500 square feet, the Project is expected to be a two-story, freestanding structure containing classrooms, computer labs, and offices. A large assembly space will provide the flexibility to serve as a 100-seat classroom or be reconfigured to accommodate special events and auditorium-style presentations. UNG initially envisioned constructing the Project adjacent to the current Military Leadership Center, but an alternate location that would site the Project closer to the William J. Livsey Drill Field may be considered during the design process.

The Project will be funded with \$1,300,000 in Fiscal Year (“FY”) 2023 cash, \$7,000,000 in FY 2024 State General Obligation (“G.O.”) Bonds, and \$5,000,000 in institutional funds.

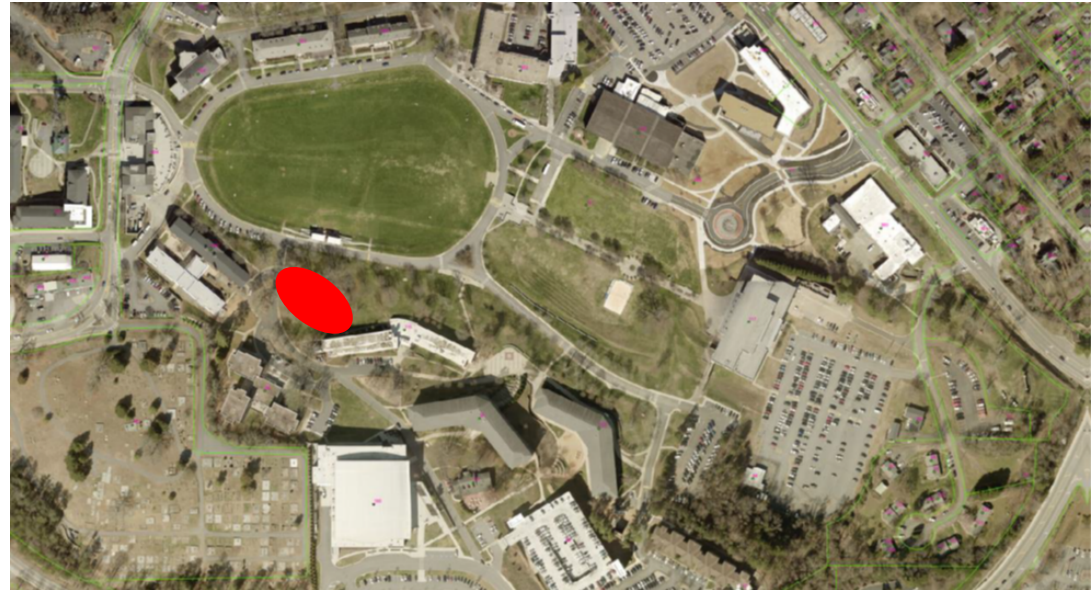
Total Project Cost:	\$13,300,000
Construction Cost (Stated Cost Limitation):	\$10,000,000

Number of program management firms that applied for this commission: 8

Recommended firms in rank order:

- 1)
- 2)
- 3)

### J-403 Military Leadership Center Expansion: Site of new building option #1



### J-403 Military Leadership Center Expansion: Site of new building option #2



**3. Ranking of Program Management Firms, Project No. J-406, Nursing and Health Science Addition, College of Coastal Georgia**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-406, Nursing and Health Science Addition, College of Coastal Georgia**

Project Description: Authorized by the Board in September 2022 and totaling approximately 22,000 square feet, the planned addition to the College of Coastal Georgia’s Nunnally Health and Science Building will consist primarily of new faculty offices and specialized simulation and instructional labs (the “Project”). The scope of the Project also includes targeted interior renovations of the existing building to optimize space function and allocation.

The Project will be funded with \$1,400,000 in Fiscal Year (“FY”) 2024 State General Obligation (“G.O.”) Bonds, and \$13,000,000 and \$1,600,000 in anticipated FY 2025 and FY 2026 G.O. Bonds, respectively.

Total Project Cost:	\$16,000,000
Construction Cost (Stated Cost Limitation):	\$11,500,000

Number of program management firms that applied for this commission: 3

Recommended firms in rank order:

- 1)
- 2)
- 3)

# J-406 Nursing & Health Science Addition



The College of Coastal Georgia is a tobacco-free campus

### Important Phone Numbers

General Information.....	912-279-5700
Campus Police.....	912-258-3133
Office of Admissions.....	912-279-5701
Campus Bookstore.....	912-279-5975



# College of Coastal Georgia

Academic Advising.....	8	Financial Aid.....	5	Putting Green.....	19
Academic Affairs.....	3	Fitness Center.....	13	Registrar.....	5
Academic Commons North.....	10	Fitness Trail.....	20	Sand Volleyball Courts.....	19
Academic Commons South.....	8	Gymnasium.....	13	School of Arts and Sciences.....	9
Admissions.....	11	Hargett Building.....	3	School of Business and Public Affairs.....	10
Anchor.....	12	Health and Science Building.....	2	School of Education and Teacher Preparation.....	18
Andrews Center.....	5	Health Center.....	11	School of Nursing and Health Sciences.....	9
Athletic Department.....	13	Howard Coffin Building.....	13	Softball Field.....	17
Basketball Courts (outdoor).....	19	Human Resources.....	3	Southeast Georgia Conference Center.....	1
Bookstore.....	11	Jones Building.....	9	Stembler Theatre.....	11
Bursar's Office/Cashier.....	5	Lakeside Village Student Housing.....	6	Student Activity Center.....	12
Campus Center.....	11	Library.....	4	Student Affairs.....	11
Career Services.....	8	Lighthouse Bookstore.....	11	Technology Services.....	5
Central Receiving.....	15	Mariner's Galley.....	11	Tennis Courts.....	16
Clara Wood Gould Library.....	4	Mariner Village Student Housing.....	21	Testing Services.....	8
College Foundation.....	3	Movie Theatre.....	11		
Conference Center.....	1	Murphy/Kuchar Putting Green.....	19	<b>PARKING</b>	
Correll Teacher Education and Learning Center.....	18	Nunnally Health and Science Building.....	2	Faculty/Staff Parking.....	A
Counseling Services.....	11	Pavilion.....	19	Student and Faculty/Staff Parking.....	B
Dining Hall.....	11	Plant Operations.....	7, 14	Student Parking.....	C
Disability Services.....	11	Police.....	5	Student Residence Hall Parking.....	D
Dockside Deli.....	5	President's Office.....	3	Visitor/Student Parking.....	E
				Student Residence Hall Parking.....	F



**4. Ranking of Program Management Firms, Project No. J-407, Herty Hall Renovation, Georgia College & State University**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-407, Herty Hall Renovation, Georgia College & State University**

Project Description: Authorized by the Board in September 2022, the renovation of Herty Hall on the main campus of Georgia College and State University (“GCSU”) will involve the renovation and/or reconfiguration of about 39,000 square feet on all four floors of the building, which encompasses approximately 79,000 square feet in total (the “Project”). The primary goal of the Project is to create quality space to support GCSU’s undergraduate natural science instruction, while also providing enhanced instruction spaces for the nursing and health sciences programs. In addition to the planned renewal of selected building systems and a full renovation of the Organic Chemistry Lab and chemical stock room, the Project will provide common areas and circulation space appropriate for the size and density of the building, a relocated main floor entrance to improve accessibility, and new code-compliant rest rooms.

The Project will be funded with \$1,900,000 in Fiscal Year (“FY”) 2024 State General Obligation (“G.O.”) Bonds and \$16,500,000 and \$1,400,000 in anticipated FY 2025 and FY 2026 G.O. Bonds, respectively.

Total Project Cost:	\$19,800,000
Construction Cost (Stated Cost Limitation):	\$14,200,000

Number of program management firms that applied for this commission: 8

Recommended firms in rank order:

- 1)
- 2)
- 3)



# Herty Hall Renovation



*Georgia College & State University Main  
Campus Map – August 2023*



**5. Ranking of Program Management Firms, Project No. J-408, Eastman Campus Renovation, Middle Georgia State University**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-408, Eastman Campus Renovation, Middle Georgia State University**

Project Description: Authorized by the Board in September 2022, the renovation of Middle Georgia State University’s (“MGSU”) Eastman Campus (the “Project”) will allow MGSU to grow the size of their flight and aircraft maintenance programs to meet increased student demand and provide further support for the aviation industry’s workforce needs. The scope of the Project includes construction of two free-standing buildings totaling approximately 31,000 square feet: a maintenance hangar encompassing approximately 26,000 square feet that will be used for FAA-required periodic maintenance of the Eastman training aircraft fleet; and a campus plant operations building containing approximately 5,000 square feet of space. In addition, approximately 16,000 square feet within the existing building will be renovated and/or reconfigured into needed instructional, student support, and faculty office spaces.

The Project will be funded with \$1,900,000 in Fiscal Year (“FY”) 2024 State General Obligation (“G.O.”) Bonds, plus \$16,000,000 and \$1,700,000 in anticipated FY 2025 and FY 2026 G.O. Bonds, respectively.

Total Project Cost:	\$19,600,000
Construction Cost (Stated Cost Limitation):	\$14,500,000

Number of program management firms that applied for this commission: 3

Recommended firms in rank order:

- 1)
- 2)
- 3)

1 Aircraft Maintenance

2 Main Campus (Admin. Offices, Faculty Offices, Classrooms)

3 Corporate Hangar

4 Hangar Building

5 Aviation Hall (Dormitory)

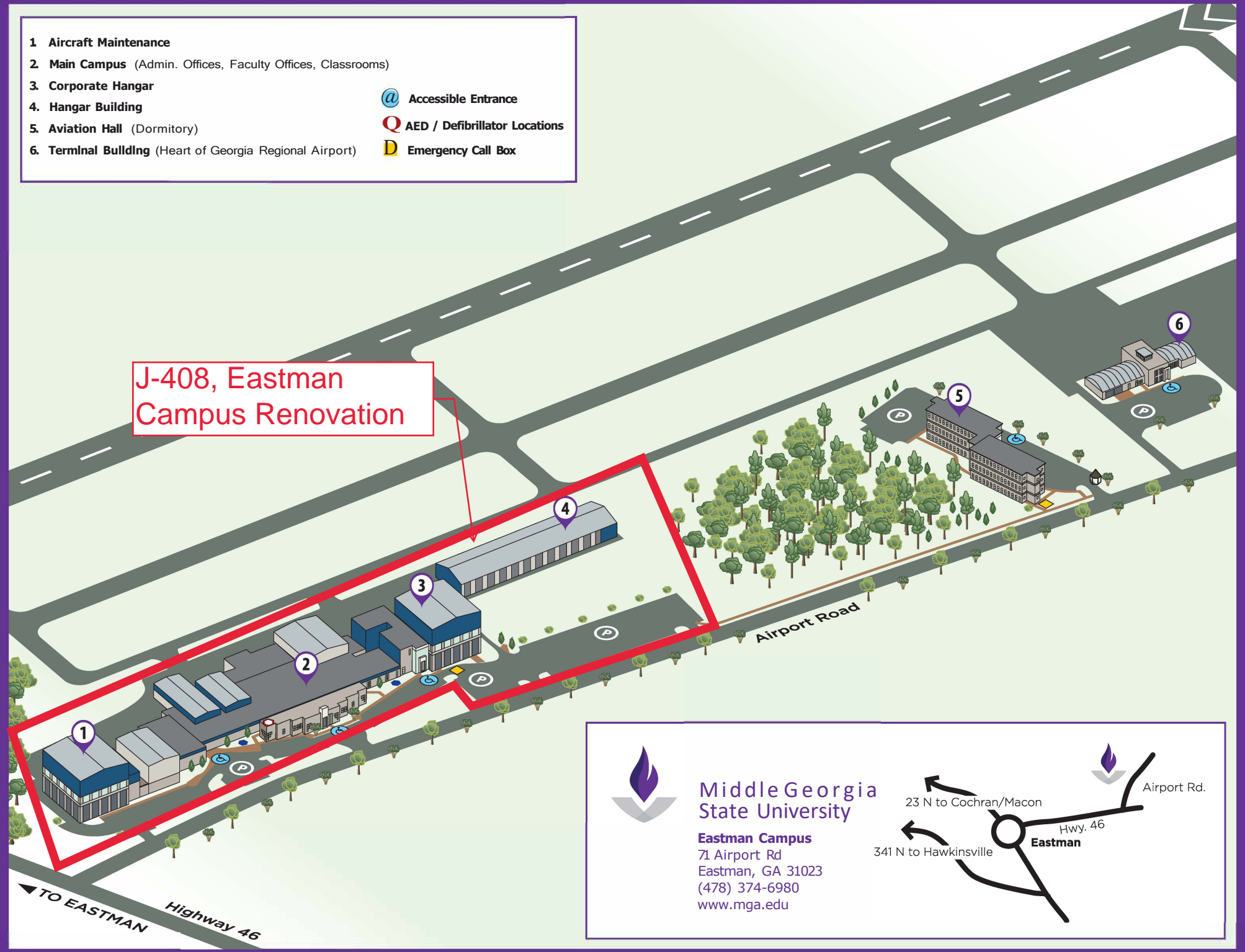
6 Terminal Building (Heart of Georgia Regional Airport)

@ Accessible Entrance

Q AED / Defibrillator Locations

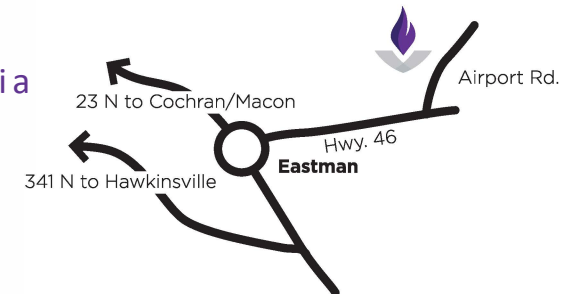
D Emergency Call Box

J-408, Eastman Campus Renovation



Middle Georgia State University

Eastman Campus  
71 Airport Rd  
Eastman, GA 31023  
(478) 374-6980  
www.mga.edu



**6. Ranking of Program Management Firms, Project No. J-409, Pafford Building Renovation, University of West Georgia**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. J-409, Pafford Building Renovation, University of West Georgia**

Project Description: In September 2022, the Board authorized the renovation of the Pafford Building, which was constructed in 1968 and contains approximately 43,000 square feet. As one of the original quad buildings on University of West Georgia’s (“UWG”) main campus, the structure has never had a major renovation. Accordingly, this project is intended to address capital renewal and deferred maintenance needs, which will involve an optimal combination of repairs and/or replacement of the building envelope, interior finishes, and major building systems, including mechanical, electrical, plumbing, vertical conveyance, and life safety (the “Project”). The scope of the Project also includes selective space reconfiguration to improve the building’s functional suitability and effectiveness, as well as connection of building systems to UWG’s new central chilled water plant currently under construction.

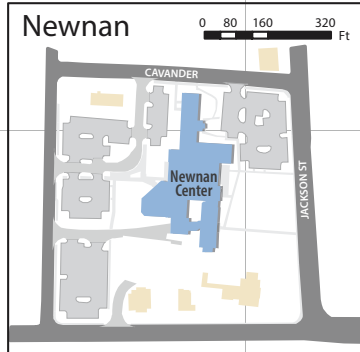
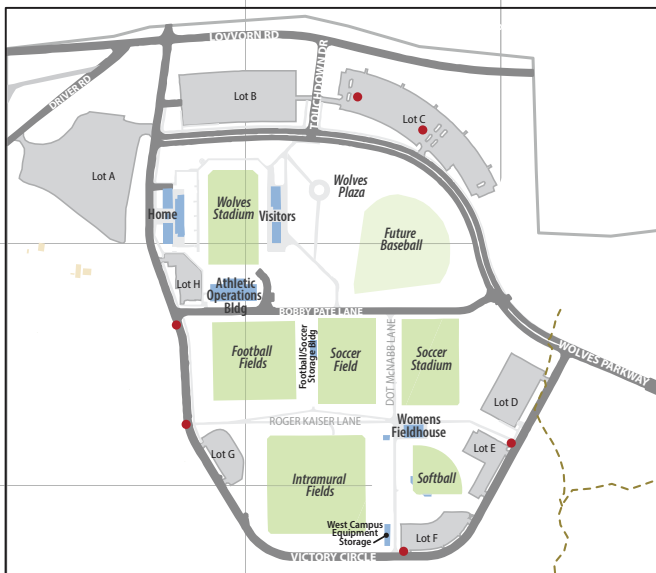
The Project will be funded with \$1,800,000 in Fiscal Year (“FY”) 2024 State General Obligation (“G.O.”) Bonds, plus \$14,400,000 and \$1,800,000 in anticipated FY 2025 and FY 2026 G.O. Bonds, respectively. An additional \$1,000,000 will be sourced from institution funds.

Total Project Cost:	\$19,000,000
Construction Cost (Stated Cost Limitation):	\$13,500,000

Number of program management firms that applied for this commission: 6

Recommended firms in rank order:

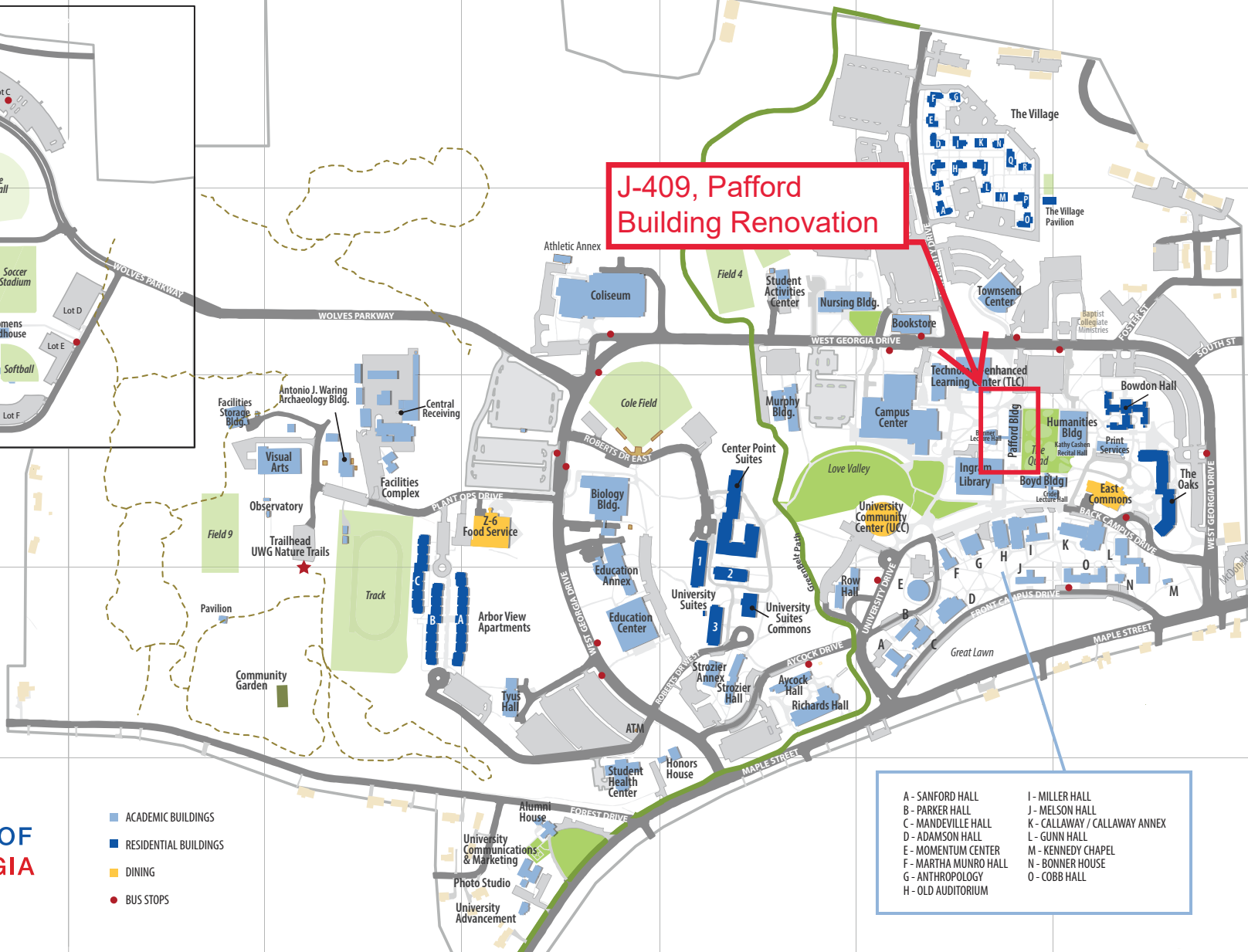
- 1)
- 2)
- 3)



- ACADEMIC BUILDINGS
- RESIDENTIAL BUILDINGS
- DINING
- BUS STOPS

**J-409, Pafford Building Renovation**

- |                       |                               |
|-----------------------|-------------------------------|
| A - SANFORD HALL      | I - MILLER HALL               |
| B - PARKER HALL       | J - MELSON HALL               |
| C - MANDEVILLE HALL   | K - CALLAWAY / CALLAWAY ANNEX |
| D - ADAMSON HALL      | L - GUNN HALL                 |
| E - MOMENTUM CENTER   | M - KENNEDY CHAPEL            |
| F - MARTHA MUNRO HALL | N - BONNER HOUSE              |
| G - ANTHROPOLOGY      | O - COBB HALL                 |
| H - OLD AUDITORIUM    |                               |



7. **Ranking of Design Professional Firms, Project No. PPV-10-2301, New First-Year Student Residence Hall, University of Georgia**

Recommended: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. PPV-10-2301, New First-Year Student Residence Hall, University of Georgia**

Project Description: At its May 2023 meeting, the Board authorized construction of a new student housing facility on Board of Regents-owned land located at the intersection of Lumpkin Street and Wray Street in Athens, which is currently the site of a surface parking lot (the “Project”). With approximately 125,000 square feet and 565 beds, the Project would accommodate recent growth in the University of Georgia’s (“UGA”) first-year class, which increased from less than 5,500 students in Fall 2019 to more than 6,250 in Fall 2022, and would help to offset an existing deficit of over 500 beds for first-year students.

The Project’s room configuration, programmatic spaces, and student amenities will be very similar to the recently completed Black-Diallo-Miller Hall. The square foot per student ratio would be comparable to that of other first-year residence halls.

The Project will be funded with \$49,000,000 in public-private venture financing and \$25,000,000 from UGA housing surplus and reserve funds.

Total Project Cost:	\$74,000,000
Construction Cost (Stated Cost Limitation):	\$61,550,000

Number of design professional firms that applied for this commission: 13

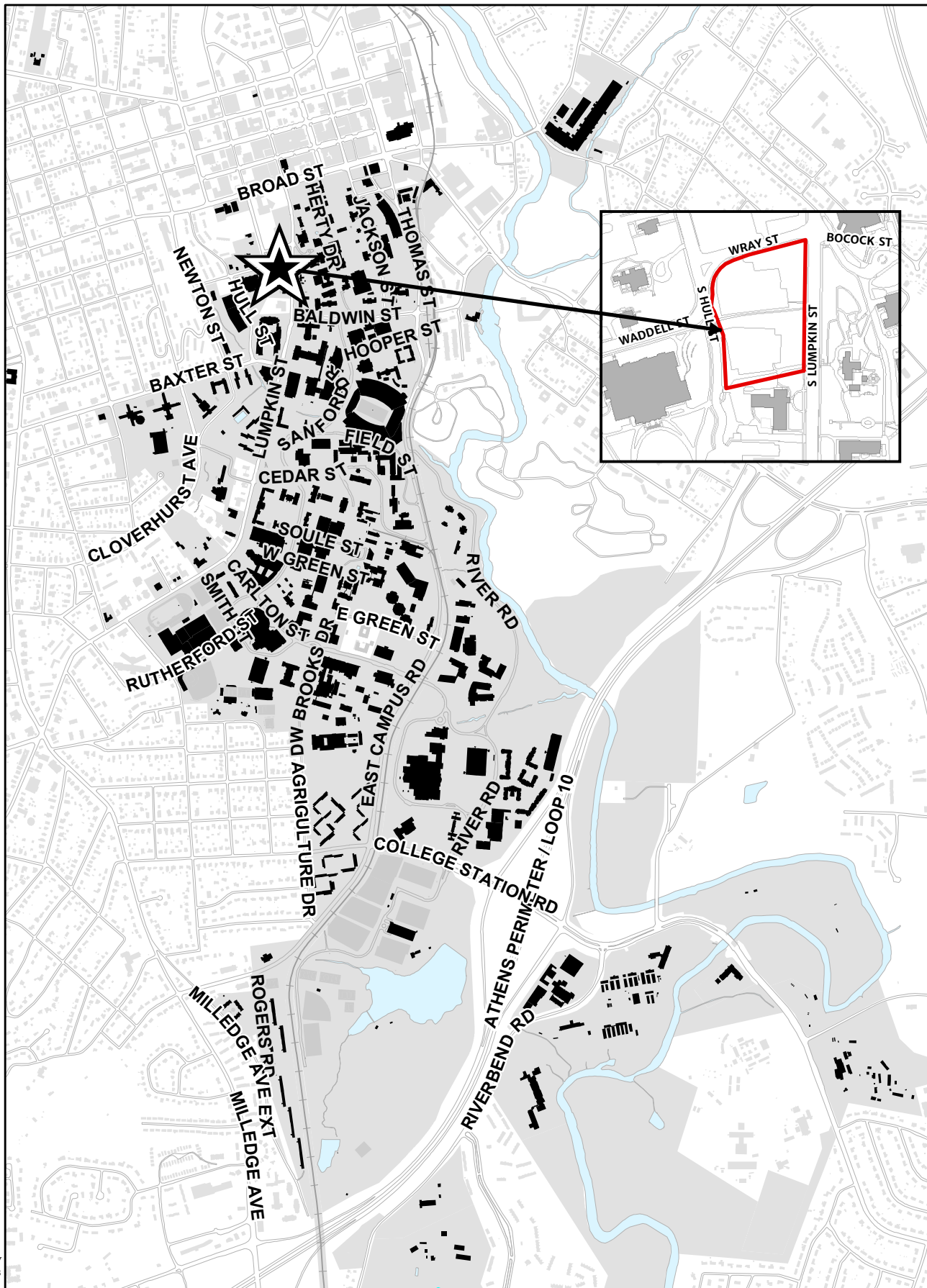
Recommended firms in rank order:

- 1)
- 2)
- 3)





New First Year Student Residence Hall



**8. Ranking of Design Professional Firms, Project No. PPV-10-2302, West Campus Dining, Learning and Well-Being Center, University of Georgia**

Recommended: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. PPV-10-2302, West Campus Dining, Learning and Well-Being Center, University of Georgia**

Project Description: At their May 2023 meeting, the Board authorized construction of the West Campus Dining, Learning and Well-Being Center on Board of Regents-owned land located at the intersection of East Cloverhurst Avenue and University Court in Athens, which is currently the site of a surface parking lot (the “Project”). Totaling approximately 68,000 square feet, the Project will provide critical academic and student services infrastructure to support and maintain recent enrollment growth that is straining existing campus infrastructure and student-focused services.

The first two floors of the Project will consist of a dining commons with approximately 800 seats. The Project’s third floor would contain active classrooms, a University Health Center (“UHC”) ancillary clinic for medical and mental health services, and space for student nutrition counseling delivered through partnership between UHC and University of Georgia Dining Services.

The Project will be funded with \$44,000,000 in public-private venture financing and \$16,700,000 from auxiliary surplus and reserve funds.

Total Project Cost:	\$60,700,000
Construction Cost (Stated Cost Limitation):	\$47,455,000

Number of design professional firms that applied for this commission: 18

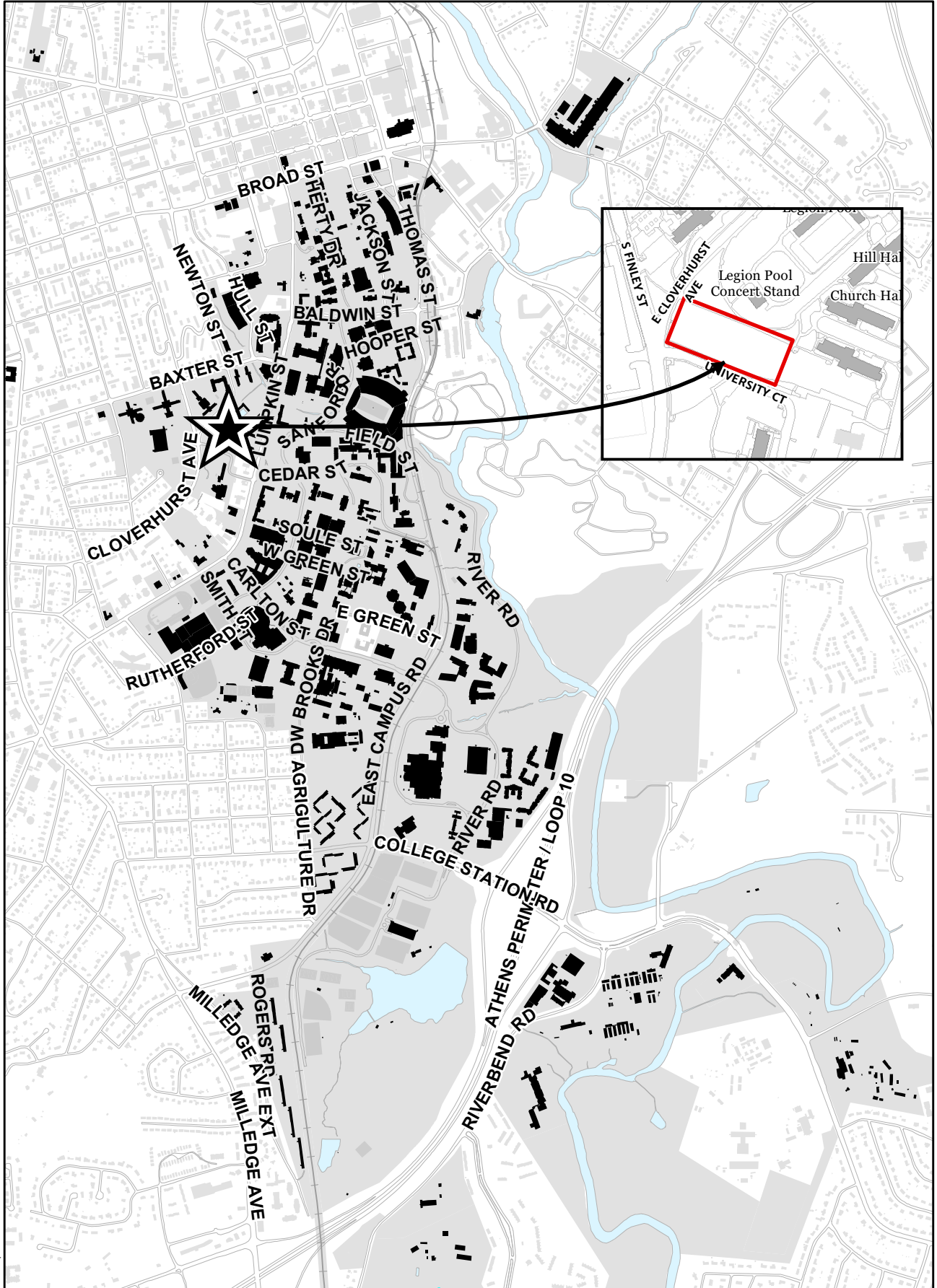
Recommended firms in rank order:

- 1)
- 2)
- 3)





West Campus Dining, Learning, and Well-Being Center



9. **Naming of The American Opportunity Foundation CARE ASCEND Home and CARE ASCEND Courtyard, Marietta Campus, Kennesaw State University**

Recommended: That the Board approve the naming of the women’s ASCEND house located on the Marietta campus of Kennesaw State University (“KSU”) as “The American Opportunity Foundation CARE ASCEND Home” in recognition of philanthropic support from The American Opportunity Foundation (“AOF”).

Recommended further: That the Board approve the naming of the outdoor courtyard space between the two ASCEND houses on the Marietta campus of KSU as “CARE ASCEND Courtyard” in recognition of the philanthropic support and volunteer service of Dr. Ron and Mrs. Becky R. Roper.

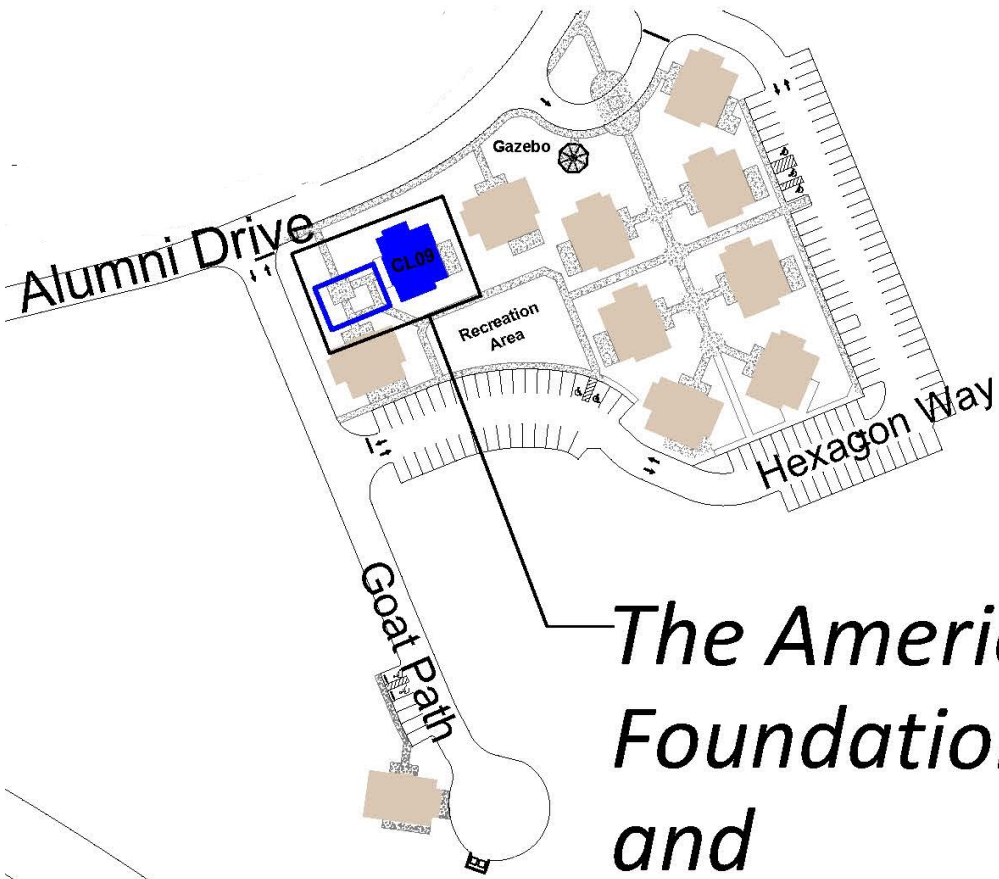
Understandings: President Kathy Schwaig confirms that both namings conform to KSU’s naming guidelines and with the Board of Regents naming policy.

KSU’s Campus Awareness, Resource & Empowerment (“CARE”) Services plays a critical role in providing access to food, temporary housing, case management, and other services that support a healthy and stable environment within which students can progress academically and personally. Facilitated through CARE Services, the ASCEND program offers dedicated opportunities throughout the academic year for cultural and learning experiences to incoming KSU students who have experienced homelessness and/or the foster care system. Based on availability, ASCEND students have the opportunity to live together in the ASCEND Living-Learning Village at University Columns (“ASCEND LLV”), which was established to help build stable and lasting relationships and create a community of support with their peers. The ASCEND LLV is comprised of two former fraternity and sorority houses that have been repurposed to accommodate twelve ASCEND students each. An adjoining outdoor courtyard space between the two residences is designed for studying, reflection, and social interaction.

Founded in 1983, AOF is a Georgia-based nonprofit organization whose mission is to “preserve, create, support and sponsor quality affordable housing for moderate-to-low income persons and families.” AOF has generously and strategically supported KSU’s CARE Services, including a recent \$250,000 endowment. KSU plans to use the endowment to provide support to the women’s CARE ASCEND Home and to the ASCEND program.

Dr. Ron and Mrs. Becky R. Roper are some of KSU’s’ most generous and active donors to CARE Services. In addition to volunteering their time to help students and serving on its advisory board, the Ropers have provided a \$125,000 gift to KSU Care Services, \$100,000 of which is dedicated to supporting the ASCEND program and its students’ greatest needs, such as rental assistance, food, textbooks, and emergency tuition assistance.





*The American Opportunity  
Foundation CARE ASCEND Home  
and  
CARE ASCEND Courtyard*



**10. Revisions to Policy Section 9.6.3, Presidents' Homes**

Recommended: That the Board approve revisions to Policy Subsection 9.6.3, Presidents' Homes, effective as of September 1, 2023.

Understandings: The proposed revisions would eliminate the requirement that presidents of research universities live in university housing. Consistent with this change, the existing policy language around institution responsibilities for repair, upkeep, cleaning, and provision of utilities for presidents' homes would be removed, as would the requirement for approval of proposed improvements to the buildings and grounds of a president's home.

**CURRENT POLICY LANGUAGE:**

**9.6.3 Presidents' Homes**

Presidents of research universities will be required to live, without charge, in university housing unless an exception is granted by the Chancellor. There shall be no presidential housing at other institutions.

USG institutions shall be responsible for the repair, upkeep, and routine cleaning of the buildings and grounds of the homes furnished for presidents and for furnishing electricity, gas, water, sewer, disposal, telephone, and internet services. No food, food service, or other personal services shall be provided for the presidents and their families.

Any proposed project for improvement of the buildings and grounds of a President's home, such that it achieves greater future benefit (as opposed to routine and necessary maintenance that maintains the buildings or grounds at their previous level of service), shall be submitted for review to the University System Office chief facilities officer, who will provide a recommendation to the Chancellor and the Board of Regents. No improvements may be made without approval from the Chancellor and the Board of Regents. Any subsequent changes in the scope of the project or budget shall be similarly submitted for review and approval by the Chancellor and the Board.

**EDITED POLICY LANGUAGE:**

**9.6.3 Presidents' Homes**

Effective September 1, 2023, no USG President will be required to live in university housing, nor shall there be presidential housing at any USG institution.

~~Presidents of research universities will be required to live, without charge, in university housing unless an exception is granted by the Chancellor. There shall be no presidential housing at other institutions.~~

~~USG institutions shall be responsible for the repair, upkeep, and routine cleaning of the buildings and grounds of the homes furnished for presidents and for furnishing electricity, gas, water, sewer, disposal, telephone, and internet services. No food, food service, or other personal services shall be provided for the presidents and their families.~~

~~Any proposed project for improvement of the buildings and grounds of a President's home, such that it achieves greater future benefit (as opposed to routine and necessary maintenance that maintains the buildings or grounds at their previous level of service), shall be submitted for review to the University System Office chief facilities officer, who will provide a recommendation to the Chancellor and the Board of Regents. No improvements may be made without approval from the Chancellor and the Board of Regents. Any subsequent changes in the scope of the project or budget shall be similarly submitted for review and approval by the Chancellor and the Board.~~

**PROPOSED NEW POLICY LANGUAGE:**

**9.6.3 Presidents' Homes**

Effective September 1, 2023, no USG President will be required to live in university housing, nor shall there be presidential housing at any USG institution.

**11. Fiscal Year 2024 Major Repair and Rehabilitation Funds**

Recommended: That the Board authorize the allocation of Major Repair and Rehabilitation (“MRR”) funds in accordance with staff recommendations.

Understandings: The Fiscal Year 2024 budget contains MRR funds in the amount of \$65,900,000 of appropriated cash.

MRR funds are intended for significant, non-routine capital improvements that preserve the function and extend the useful life of state-owned, resident instruction facilities. Routine facility maintenance expenses are covered by operating funds, not MRR.

The Real Estate and Facilities staff has reviewed project requests from each institution for appropriateness and cost. Critical infrastructure needs and the renewal of key building systems and components are generally prioritized over programmatic space renovations. Funding recommendations are summarized below by institution. Appendix I contains a detailed list of the requested projects and funding recommendations.

**FY 2024 Major Repair and Rehabilitation Summary****Research Universities**

Augusta University	\$	4,635,000
Georgia Institute of Technology	\$	7,300,000
Georgia State University	\$	8,358,000
University of Georgia	\$	16,160,000
Total - Research Universities	\$	36,453,000

**Regional Comprehensive Universities**

Georgia Southern University	\$	3,665,000
Kennesaw State University	\$	2,995,000
University of West Georgia	\$	1,750,000
Valdosta State University	\$	1,825,000
Total - Regional Comp Universities	\$	10,235,000

**State Universities**

Albany State University	\$	1,437,000
Clayton State University	\$	900,000
Columbus State University	\$	1,345,000
Fort Valley State University	\$	1,590,000
Georgia College & State University	\$	1,830,000

**State Universities (continued)**

Georgia Southwestern State University	\$	1,050,000
Middle Georgia State University	\$	1,680,000
Savannah State University	\$	1,340,000
University of North Georgia	\$	1,550,000
Total - State Universities	\$	12,722,000

**State Colleges**

Abraham Baldwin Agricultural College	\$	890,000
Atlanta Metropolitan State College	\$	575,000
College of Coastal Georgia	\$	565,000
Dalton State College	\$	570,000
East Georgia State College	\$	325,000
Georgia Gwinnett College	\$	600,000
Georgia Highlands College	\$	785,000
Gordon State College	\$	725,000
South Georgia State College	\$	955,000
Total - State Colleges	\$	5,990,000

System Emergency and Contingency \$ 500,000

**System Total \$ 65,900,000**



**12. Authorization of Project No. BR-10-2401, West Campus Parking Deck II, University of Georgia**

Recommended: That the Board authorize Project No. BR-10-2401, West Campus Parking Deck II, University of Georgia (“UGA”), with a total project budget of \$35,800,000 to be funded from institution auxiliary services reserve funds.

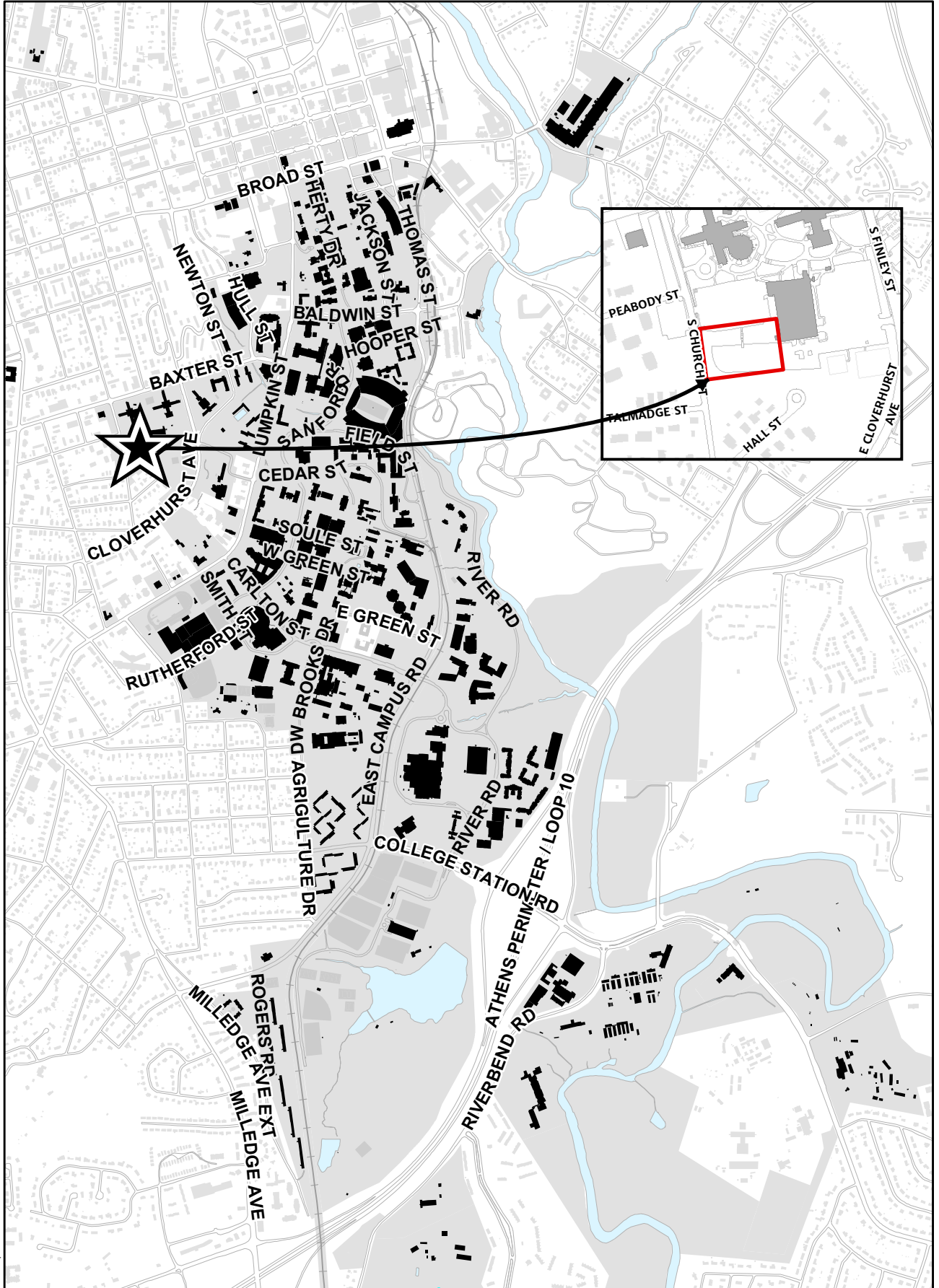
Understandings: Totalling approximately 340,000 square feet, the proposed West Campus Parking Deck II (the “Project”) would be a multi-level vehicular parking structure constructed on an existing surface parking lot with approximately 176 spaces. Located proximate to the existing West Campus Parking Deck near the core of the UGA’s main campus, the Project would consist of nearly 1,100 parking spaces, yielding a net gain of around 900 parking spaces on the site when complete. In addition to helping address the current deficit of parking spaces, the Project is intended to serve the nearby residential communities along Baxter Street and Lumpkin Street and the recently authorized West Campus Dining, Learning and Well-Being Center.

The estimated construction cost for this Project is \$31,420,000. The Project is consistent with UGA’s master plan.

If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the Project in accordance with Board of Regents procedures.



West Campus Parking Deck II



**13. Authorization of Project No. BR-66-2401, New Baseball Facility, Georgia Southern University**

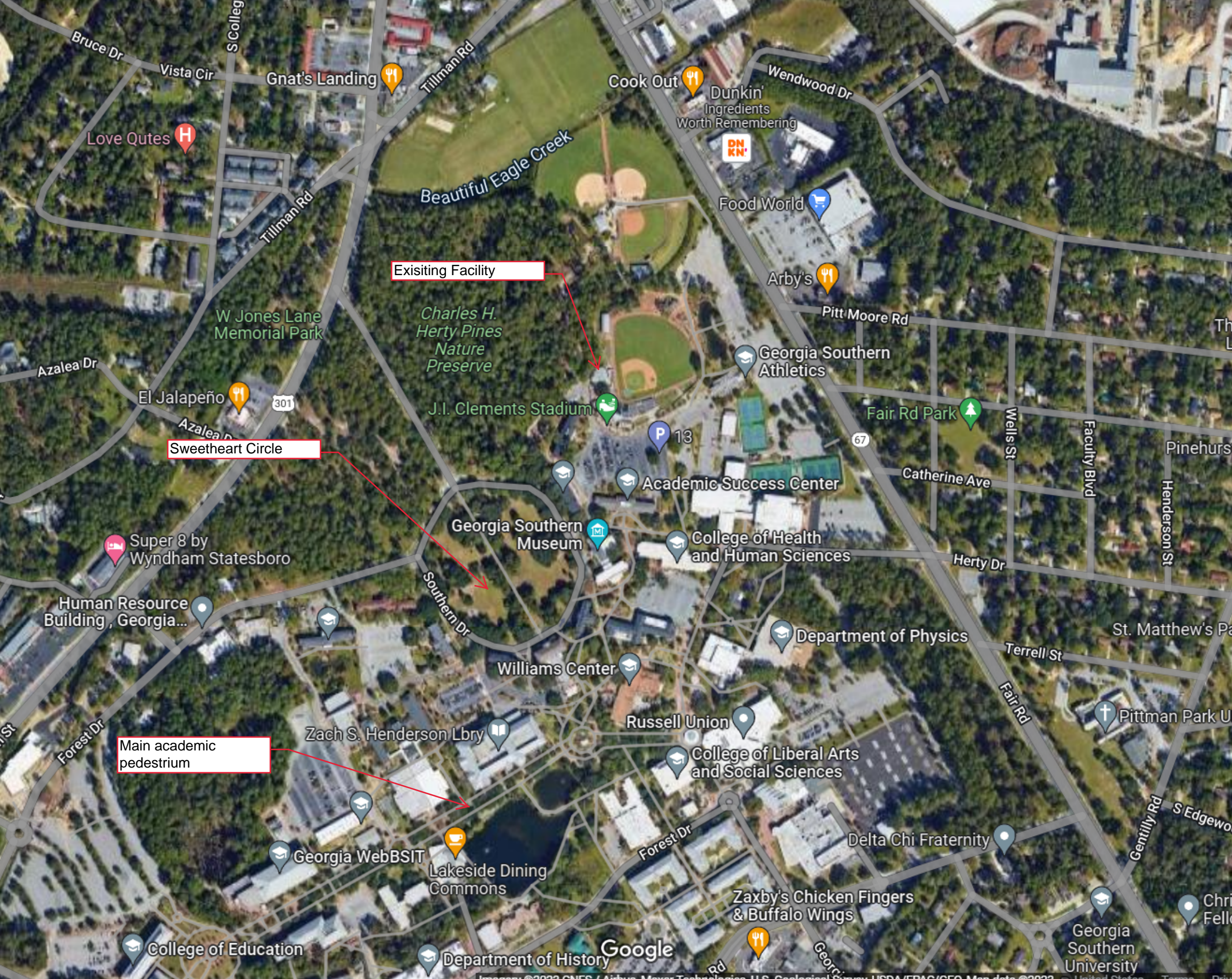
Recommended: That the Board authorize Project No. BR-66-2401, New Baseball Facility, Georgia Southern University (“GSOU”), with a total project budget of \$10,000,000 to be funded from private donations.

Understandings: GSOU proposes to demolish the Wiggins Baseball Facility (the “Facility”), which was constructed in 1996 and totals approximately 6,000 square feet, to allow for construction of a state-of-the-art baseball facility (the “Project”). Totalling approximately 16,000 square feet, the Project is expected to contain office space, multipurpose use batting and pitching tunnels, a training room, team room, locker rooms, lounge, and versatile outdoor space that could be used for tailgating and seating areas on game days. Outdoor enhancements also include verandas and fan zones overtop of the dugouts of Jack Stallings Field at J.I. Clements Stadium, home of the GSOU Baseball Team.

The Georgia Southern University Athletic Foundation (“GSAF”) has currently secured enough private donations to fund the design of the Project while continuing its fundraising efforts. Once sufficient funds are pledged to complete the Project, GSAF, in partnership with the Georgia Southern Foundation, would obtain any financing required to cash flow the construction of the Project as the pledged funding commitments are received. Depending on the financing terms, Board authorization of a ground lease and rental agreement may be requested, or a site license issued for construction. The Project would become the property of the Board of Regents upon GSAF’s defeasance of the debt, if the financing requires the Project to be collateralized, or upon completion of the Project.

The estimated construction cost of the Project is \$9,000,000. If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the Project in accordance with Board of Regents procedures. If needed, approval of the ground lease and rental agreement would be requested at a future Board meeting.





Existing Facility

Sweetheart Circle

Main academic pedestrian

Gnat's Landing

Cook Out

Dunkin' Ingredients

Love Qutes

Beautiful Eagle Creek

Food World

Arby's

W Jones Lane Memorial Park

Charles H. Herty Pines Nature Preserve

Georgia Southern Athletics

El Jalapeño

J.I. Clements Stadium

Academic Success Center

Fair Rd Park

Super 8 by Wyndham Statesboro

Georgia Southern Museum

College of Health and Human Sciences

Human Resource Building, Georgia...

Department of Physics

Williams Center

Russell Union

St. Matthew's Pa...

Pittman Park U...

Zach S. Henderson Lbry

College of Liberal Arts and Social Sciences

Main academic pedestrian

Georgia WebBSIT

Lakeside Dining Commons

Zaxby's Chicken Fingers & Buffalo Wings

College of Education

Department of History

Google

Georgia Southern University



**14. Sub-Rental Agreement, Tower Place 200, Atlanta, Georgia State University**

Recommended: That the Board authorize the execution of a sub-rental agreement between the Georgia State University Foundation, Inc. (the “Foundation”), Sub-Landlord, and the Board of Regents, Sub-Tenant, for approximately 121,152 rentable square feet (“RSF”) of classroom and administrative support space located in Tower Place 200 (the “Building”) at 3348 Peachtree Road in Atlanta for the use of Georgia State University (“GSU”). This lease would cover the period commencing December 1, 2023, through June 30, 2024, at a monthly rent of \$398,388.16 (\$4,780,659.92 per year annualized/\$39.46 per RSF), with options to renew on a year-to-year basis for ten (10) consecutive one-year periods, plus an eleventh term of three months ending September 30, 2034. Base rent would increase approximately 2.5% every January during the term of the lease.

Understandings: Following Board approval in June 2006, GSU first leased 12,000 square feet in the Building to house the J. Mack Robinson College of Business Executive Master of Business Administration program and other non-degree executive education. Enrollment growth at this location led to several expansions over the years, with the Board most recently approving a lease of approximately 135,000 square feet in the Building in January 2015. As the current rental agreement is set to expire on November 30, 2023, the Board’s approval of this sublease would allow GSU to extend its presence in the Buckhead community of Atlanta well into the next decade.

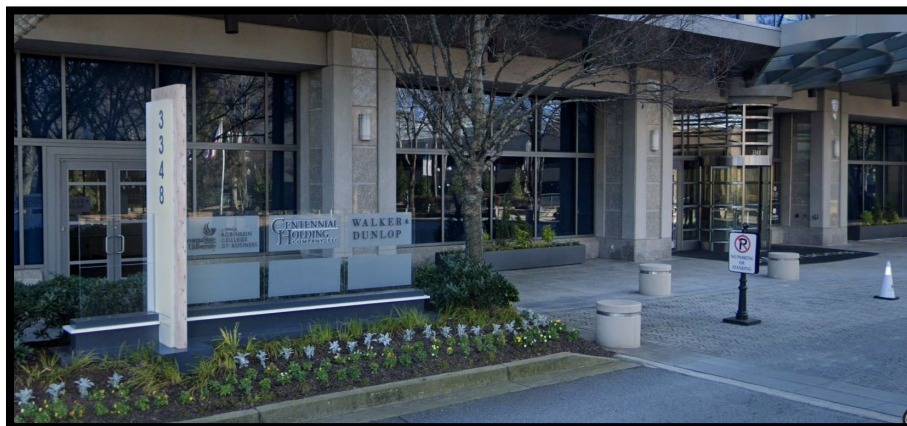
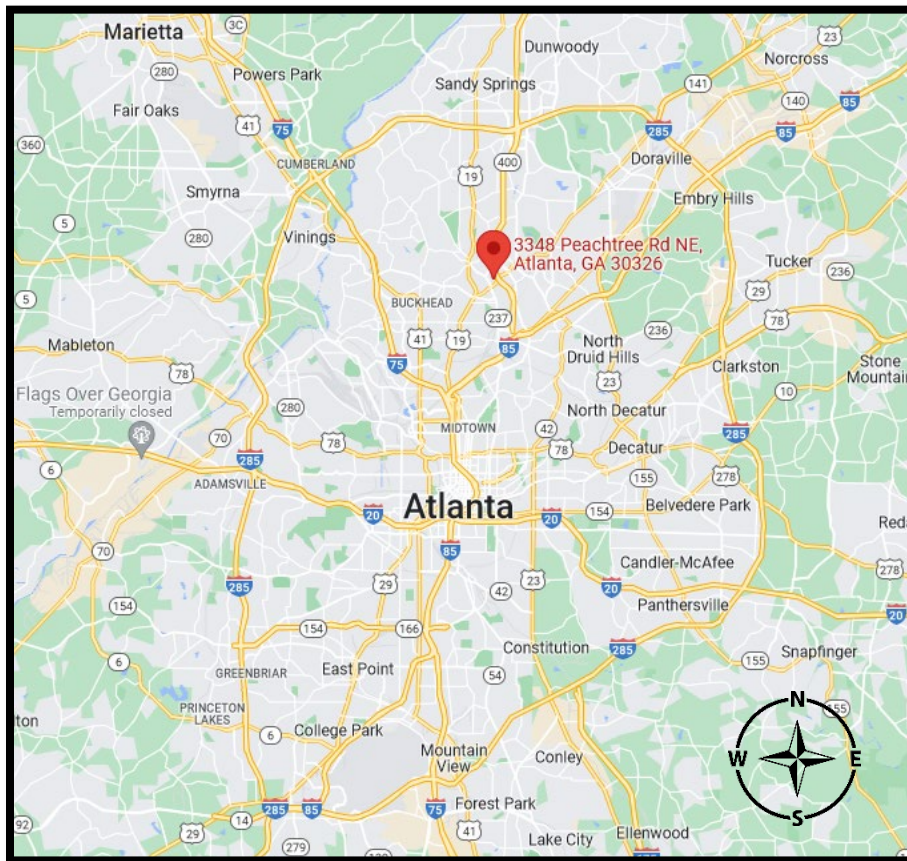
The new agreement would result in GSU decreasing their footprint in the Building by nearly 14,000 RSF. Despite the reduction, the Robinson College of Business would continue to offer 19 graduate programs and other non-degree programming that serve over 1,600 students. Several student-facing organizations are located in the facility as well, including the Office of Graduate Recruiting and Admissions, the Office of Graduate Student Experience, and the Graduate Student Career Advancement Center.

As a concession for the Foundation renewing their primary lease with the property owner, GSU would receive tenant improvements (“TI”) totaling \$4,846,000, or \$40.00 per RSF. This amount would be allocated to technology improvements and creation of more functional student classroom and collaboration areas. GSU would also benefit from an additional incentive of approximately \$2,084,000 from the property owner for renewal of the primary lease, which would be paid as additional TI dollars or in monetary installments. Finally, GSU would receive five months of abated rent in the initial term of the lease plus one month of abated rent in each exercised renewal, which equates to approximately \$6,567,000 in savings over the full term of the lease.

All operating expenses associated with the new lease would be included in the rental rate with the exception of operating costs incurred beyond the Building’s normal business hours, which are estimated to be approximately \$8,500 per month. Additional rent may also be due for Tenant’s pro-rata share of any increases in building operating expenses over those in calendar year 2023. GSU expects to continue utilizing institution tuition funds to pay rental expenses associated with the sublease, but they are currently exploring the possibility of funding a portion of the expenses from departmental sales and services revenues.



Sub-Rental Agreement – Tower Place 200  
3348 Peachtree Road, Atlanta



**15. Ground Lease and Rental Agreement, Project No. PPV-40-2201, 15th Street Parking Deck, Augusta University**

Recommended: That the Board declare approximately 2.81 acres of real property (the “Property”) on the Health Sciences Campus of Augusta University (“AU”) to be no longer advantageously useful to AU or other units of the University System of Georgia, but only to the extent, and for the purpose of, allowing this real property to be ground leased to AU Jaguar Facilities Development, LLC, or an affiliated special purpose entity created for this transaction (the “Development LLC”) for the construction of a new structured parking deck (the “Project”).

Recommended further: That the Board authorize the execution of a ground lease (the “Ground Lease”) of the Property and the grant of any necessary access and use easements between the Board of Regents, as Lessor and Grantor, and the Development LLC, as Lessee and Grantee, for a construction term not to exceed twenty (20) months, and a primary term not to exceed thirty (30) years from the date the certificate of occupancy is obtained for the Project, along with an option to renew the Ground Lease for up to an additional five (5) years should there be debt outstanding at the end of the primary term. At the end of the term of the Ground Lease and/or upon termination of financial obligations, the Project, or portions thereof, and all associated real property, all improvements and remaining capital reserves would revert to the Board of Regents for the continued benefit of AU.

Recommended further: That the Board authorize the execution of a rental agreement between the Development LLC, as Landlord, and the Board of Regents, as Tenant, for the initial term commencing on the first day of the month after the Development LLC obtains the certificate of occupancy and ending the following June 30 at a base rent not to exceed \$1,425,000 per year, along with an option to renew annually for up to twenty-nine (29) consecutive, one-year periods.

Understandings: In February 2022, the Board authorized Project No. PPV-40-2201 for the construction of a structured parking deck containing approximately 1,350 parking spaces on the site of an existing parking lot located immediately north of R.A. Dent Boulevard and east of 15<sup>th</sup> Street. The Project will help meet the parking needs for AU’s Health Sciences Campus and improve safety conditions for students, faculty, and staff who currently park in remote locations.

The total cost of the Project will be approximately \$36,300,000. AU will contribute \$18,500,000 to the Project cost, and the Development LLC is expected to issue bonds in October 2023 to finance the project. Parking Auxiliary will be primary source of funds for the annual lease payments. Construction would commence upon closure of the existing surface parking lot in December 2023, with completion anticipated in the spring of 2025.



# Augusta University

## 15<sup>th</sup> Street Parking Deck – Location Map





**16. Demolition of Buildings, Coastal Plain Experiment Station, Tifton Campus, University of Georgia**

Recommended: That the Board declare Building Numbers 4643, 4644, 4645, 4647, 4648, 4649, 4650, 4651, 4653, 4665, 4696 and a greenhouse attached to Building Number 4622 (collectively the “Buildings”) located at the Coastal Plain Experiment Station on the Tifton campus of the University of Georgia (“UGA”) to be no longer advantageously useful to UGA or other units of the University System of Georgia and authorize demolition and removal of the Buildings.

Recommend further: That the Board request that the Governor issue an executive order authorizing the demolition and removal of the Buildings from the Tifton campus of UGA.

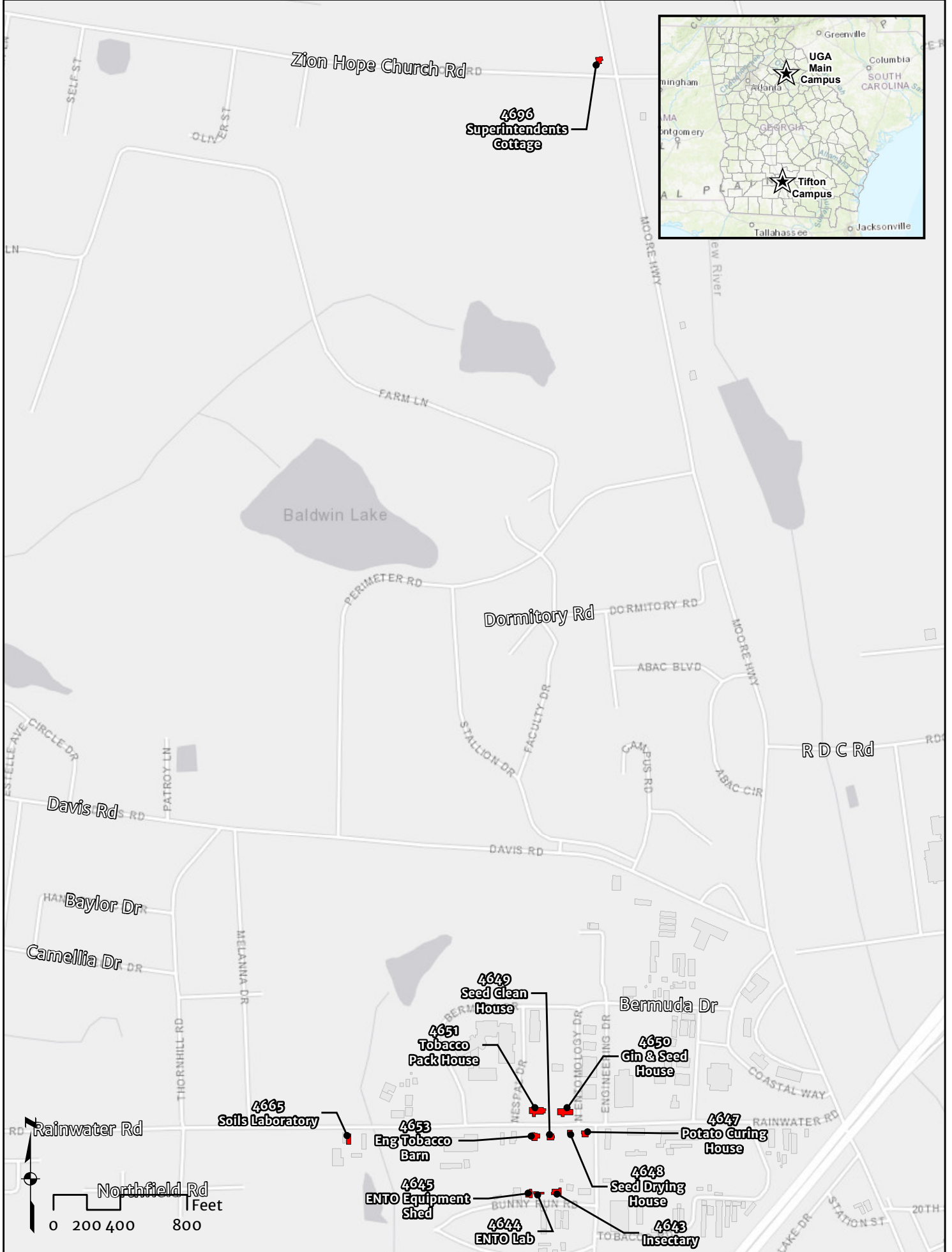
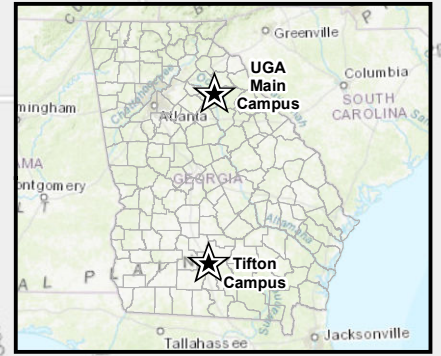
Recommended further: That demolition and removal of the Buildings be subject to adequate mitigation of all adverse environmental impacts.

Understandings: The majority of the Buildings are located in the southwest precinct of UGA’s Tifton campus, with the Superintendents Cottage (Building 4696) being located to the north of the campus along Zion Hope Road. The Buildings were constructed from 1942 to 1968 and were previously utilized for a variety of research and farm support operations. The Buildings have not had any substantial renovation and are in poor condition. All have been vacant, unoccupied, or only used for storage for many years.

Removal of the Buildings has no impact on campus development nor operations as envisioned by UGA’s master plan. In accordance with the Georgia Environmental Policy Act and the appropriate State Stewardship review, the Georgia Historic Preservation Division has reviewed these proposed demolitions and concluded it would represent a significant impact to historic resources. UGA developed a Historic Resource Study and Permanent Archival Record as mitigation to address the significant impact of these demolitions on historic resources.

A hazardous materials survey of the Buildings has also been completed. This report identified recommendations for the proper management and disposal of asbestos-containing materials, lead based paint, polychlorinated biphenyl ballasts, and universal wastes prior to demolition of the Buildings to ensure compliance with environmental regulations.

DEMOLITION OF BUILDINGS: TIFTON CAMPUS



**17. Acquisition of Real Property, 100 Edgewood Avenue, Atlanta, Georgia State University**

**Recommended:** That the Board authorize the acquisition of approximately 0.9724 acres of real property improved with an eighteen-story building (the “Building”) containing approximately 353,000-square feet located at 100 Edgewood Avenue in Atlanta (collectively, the “Property”) from GSUF Edgewood, LLC for \$33,967,575 for the use and benefit of Georgia State University (“GSU”).

**Understandings:** Originally constructed in the mid-1960s as an office tower, the Building served as the corporate offices for the United Way of Atlanta until 2017. The concrete-framed structure with a basement and seventeen stories above grade sits across from Hurt Park in the middle of GSU’s Atlanta campus. In 2019, the Property was purchased with the intent of completely renovating the Building for continued office use. Interior finishes were demolished and new windows were installed, but the pandemic caused the remainder of the renovation to stall permanently. Currently, all floors except the lobby and basement levels have no interior finishes and limited plumbing and electrical connections.

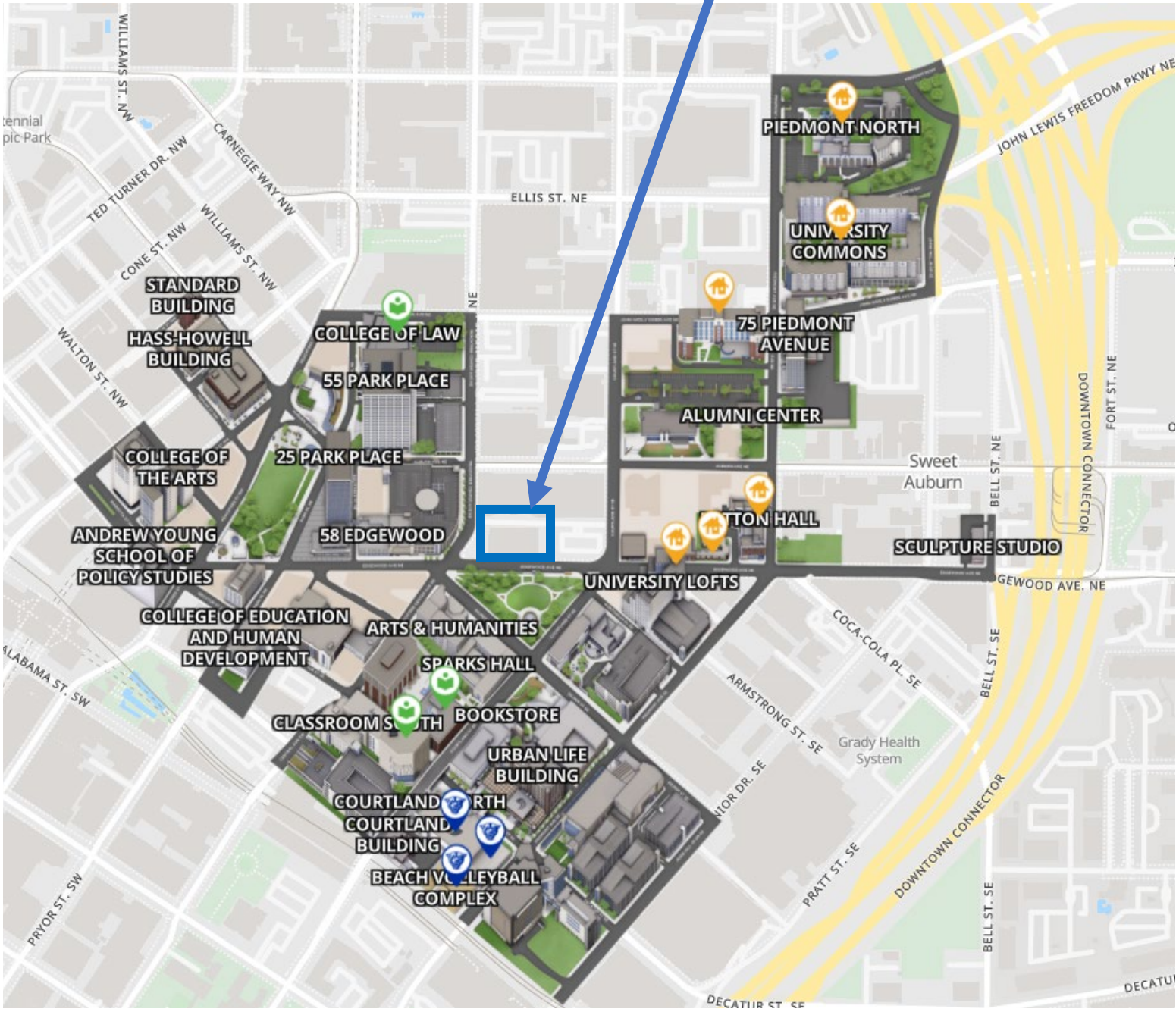
Acquisition of the Property would allow GSU to control one of the largest assets within the boundaries of its downtown Atlanta campus, further establishing continuity of connection between GSU’s academic core and housing corridor. As private funds would be used to build out and renovate the Building, GSU is contemplating auxiliary uses such as ground-level retail and revenue-generating events, academic space for oversubscribed programs with strong fundraising potential, and innovative spaces that support industry collaboration and provide opportunities for external partners to connect to GSU expertise and programming. The full buildout is expected to occur over approximately five years, subject to GSU’s ability to raise sufficient funds.

Two independent appraisals of the Property are as follows:

<b><u>Appraiser</u></b>	<b><u>Appraised Value</u></b>	<b><u>Average</u></b>
William F. Cantrell, MAI	\$34,935,150	
J. Carl Shultz, Jr.,MAI	\$33,000,000	\$33,967,575

The Property is eligible for inclusion in the Georgia Brownfield Program based on pre-existing releases of hazardous substances. A Corrective Action Plan has been submitted to the Georgia Environmental Protection Division, and soil sampling and analysis would be performed by GSU until compliance with appropriate risk reduction standards is met. There are no restrictions on the acquisition and no known reversions, restrictions, or adverse easements on the Property. GSU plans to fund the purchase of the Property using institutional funds.

# Acquisition of 100 Edgewood Avenue, NE, Atlanta, Georgia State University



View Facing Northeast

**18. Naming of Facility, Georgia Institute of Technology**

Vice Chancellor Neuse will request that the Board approve the naming of a facility at the Georgia Institute of Technology.

# APPENDIX I

---

## FY 2024 Major Repair and Rehabilitation Summary

### Research Universities

Augusta University	\$ 4,635,000
Georgia Institute of Technology	\$ 7,300,000
Georgia State University	\$ 8,358,000
University of Georgia	\$ 16,160,000
<b>Total - Research Universities</b>	<b>\$ 36,453,000</b>

### Regional Comprehensive Universities

Georgia Southern University	\$ 3,665,000
Kennesaw State University	\$ 2,995,000
University of West Georgia	\$ 1,750,000
Valdosta State University	\$ 1,825,000
<b>Total - Regional Comp Universities</b>	<b>\$ 10,235,000</b>

### State Universities

Albany State University	\$ 1,437,000
Clayton State University	\$ 900,000
Columbus State University	\$ 1,345,000
Fort Valley State University	\$ 1,590,000
Georgia College & State University	\$ 1,830,000
Georgia Southwestern State University	\$ 1,050,000
Middle Georgia State University	\$ 1,680,000
Savannah State University	\$ 1,340,000
University of North Georgia	\$ 1,550,000
<b>Total - State Universities</b>	<b>\$ 12,722,000</b>

### State Colleges

Abraham Baldwin Agricultural College	\$ 890,000
Atlanta Metropolitan State College	\$ 575,000
College of Coastal Georgia	\$ 565,000
Dalton State College	\$ 570,000
East Georgia State College	\$ 325,000
Georgia Gwinnett College	\$ 600,000
Georgia Highlands College	\$ 785,000
Gordon State College	\$ 725,000
South Georgia State College	\$ 955,000
<b>Total - State Colleges</b>	<b>\$ 5,990,000</b>

System Emergency and Contingency \$ 500,000

**System Total \$ 65,900,000**



Abraham Baldwin Agricultural College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,200,000	\$890,000					
1.	North Loop Hot and Chilled Water Valve Replacement - Phase II	\$180,000	\$180,000		Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
2.	Gressette Gym HVAC & Fire Alarm Upgrades	\$105,000	\$105,000		Building Renewal	Building Systems	HVAC	10-20 years
3.	Gressette Gym Bathrooms Renovation	\$215,000	\$215,000		Building Renewal	Interior Renovation	Finishes	20-30 years
4.	GMA Sanitary Sewer and Stormwater Line Repairs	\$300,000	\$300,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
5.	Physical Plant - Electrical Control Panel Replacement	\$90,000	\$90,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
6.	Direct Digital Control (DDC) Renewal - Phase I	\$125,000		A	Building Renewal	Building Systems	HVAC	10-20 years
7.	Direct Digital Control (DDC) Renewal - Phase II	\$135,000		A	Building Renewal	Building Systems	HVAC	10-20 years
8.	Georgia Museum of Agriculture - General Restoration of Progressive Farm Structures	\$160,000		A	Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
9.	GMA Chiller Replacement	\$210,000			Building Renewal	Building Systems	HVAC	20-30 years
10.	Chiller Replacement	\$380,000			Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
11.	Branch Hall Ceiling and Lighting Upgrades	\$620,000			Building Renewal	Interior Renovation	Finishes	20-30 years
12.	North Loop Hot and Chilled Water Valve Replacement - Phase III	\$180,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
13.	Britt Hall Interior Renovations	\$500,000			Building Renewal	Interior Renovation	Finishes	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources



Albany State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$7,128,615	\$1,437,000					
1.	Billy C. Black Building Section 2 Roof Replacement	\$641,885	\$642,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Building B Roof Replacement	\$650,000	\$650,000		Building Renewal	Roofing	Replace (full)	20-30 years
3.	J Building Masonry Walls & Window Repairs	\$650,000	\$50,000	B	Building Renewal	Roofing	Replace (full)	20-30 years
4.	Renovation and Repair Work for East Campus Swimming Pool	\$312,230			Building Renewal	Structure\Envelope	Other (describe below)	5-10 years
5.	Renovation and Repair Work for West Campus Swimming Pool	\$228,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	5-10 years
6.	West Campus Road Repairs	\$855,500			Campus Infrastructure	Other Infrastructure	Other (describe below)	10-20 years
7.	West Campus Wall Pac Lighting Replacement	\$250,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
8.	A-Building Air Handler Replacement	\$95,000	\$95,000		Building Renewal	Building Systems	HVAC	20-30 years
9.	Tennis Court Lighting Upgrade	\$110,000			Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years
10.	K Building HVAC Controls	\$90,000			Building Renewal	Building Systems	HVAC	10-20 years
11.	Data Room HVAC	\$220,000			Building Renewal	Building Systems	HVAC	20-30 years
12.	L and G Building Chiller (180 Ton) Unit Replacement	\$320,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	East Campus Student Center HVAC Controls	\$80,000		I	Building Renewal	Building Systems	HVAC	5-10 years
14.	East Campus HPER Gym Pool Filtration System	\$200,000			Building Renewal	Building Systems	Plumbing	10-20 years
15.	HPER GYM Frequency Drive Replacement	\$62,000			Building Renewal	Building Systems	HVAC	5-10 years
16.	Harnett Building (100 Ton) Chiller Replacement	\$275,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Orene Hall Fire Alarm Replacement	\$26,000			Building Renewal	Life Safety	Fire Detection/Alarm	5-10 years
18.	Billy C Black Building Vacuum Replacement in Labs	\$32,000			Building Renewal	Building Systems	Other (describe below)	10-20 years
19.	Replacement of Peace Hall 80 Ton Chiller	\$220,000			Building Renewal	Building Systems	HVAC	10-20 years

20.	East Campus Reese Hall 80 Ton Chiller Replacement	\$220,000			Building Renewal	Building Systems	HVAC	10-20 years
21.	Peace Hall Pneumatic Control Replacement	\$116,000			Building Renewal	Building Systems	HVAC	5-10 years
22.	Orene Hall Wall Plaster and Roof Repair at the South End of the Building	\$85,000			Building Renewal	Roofing	Repair	10-20 years
23.	Update of Fluorscent Light Fixtures in the Courts of HPER Gym and Billy C. Black Building	\$370,000			Building Renewal	Building Systems	Electrical	30-40 years
24.	Lighting Upgrades throughout Billy C Black Building	\$850,000			Building Renewal	Building Systems	Electrical	5-10 years
25.	Football Stadium Fire Alarm Replacement	\$50,000			Building Renewal	Life Safety	Fire Detection/Alarm	10-20 years
26.	Orene Hall Fire Alarm Replacement	\$20,000			Building Renewal	Life Safety	Fire Detection/Alarm	10-20 years
27.	All Elevators and Alarm Dialer Upgrades for East, West and Cordele Campuses	\$100,000			Campuswide Bldg. Renewal	Building Systems CW	Elevators	10-20 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

B. Partially funded - authorized for design and preconstruction only

I. Not eligible for MRR funding – may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate funding sources

Atlanta Metropolitan State College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,955,800	\$575,000					
1.	Replace Large Cooling Tower at Central Plant	\$575,000	\$575,000		Campus Infrastructure	Central\Utility Systems	Central Plant	10-20 years
2.	Reroof Sections B & C, 700 Building, Gym	\$250,000			Building Renewal	Roofing	Replace (section)	20-30 years
3.	Priority Campus Elevator Component Upgrades - Multiple Buildings	\$305,800			Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
4.	Replace Roof Section A, Building 700 - Gym	\$250,000			Building Renewal	Roofing	Replace (section)	20-30 years
5.	Upgrade Fire Alarm Systems, Ph 2 of 2 - Campuswide	\$75,000		A	Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
6.	Upgrade/Replace Building Access Systems, Campuswide	\$200,000			Campuswide Bldg. Renewal	Other Bldg. Renewal CW	Access/Security	10-20 years
7.	Replace Interior/Exterior Lights with LED, Campuswide	\$300,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Augusta University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$7,501,767	\$4,635,000					
1.	Dam Repair, Forest Hills Golf Course	\$440,000	\$440,000		Campus Infrastructure	Life Safety\Compliance	Remediation	>50 years
2.	Vault 32 Rebuild, Health Sciences Campus	\$1,126,767	\$1,130,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
3.	Install 1000 Ton Chiller, Summerville Central Energy Plant (CE)	\$740,000	\$740,000		Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
4.	Install Transformers & Procure Long Lead Switchgear Sections Interdisciplinary Research Building (CA)	\$1,300,000	\$1,300,000		Building Renewal	Building Systems	Electrical	30-40 years
5.	Install Air Handler #2, Sanders Research Building (CB)	\$940,000	\$940,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Install Main Switchgear, Hamilton Wing (CL)	\$370,000		A	Building Renewal	Building Systems	Electrical	30-40 years
7.	Install HVAC, Boykin Wright Hall (BW)	\$350,000		A	Building Renewal	Building Systems	HVAC	20-30 years
8.	Seperate Life Safety Riser, Sanders Research and Education Bldg (CB)	\$900,000			Building Renewal	Life Safety	Emergency Generator	30-40 years
9.	Roof Replacement, Fine Arts Center (FAC)	\$500,000			Building Renewal	Roofing	Replace (full)	20-30 years
10.	Install Underground Chilled Water Piping, Phase I	\$500,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
11.	Design Switchgear Replacement, Interdisciplinary Research Building (CA)	\$85,000	\$85,000		Building Renewal	Building Systems	Electrical	30-40 years
12.	Design of Window Replacement, Faculty Office Building (HB)	\$60,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
13.	ADA Upgrades, All Campuses Phase III	\$50,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
14.	Design of Lab Renovations, Sanders Building (CB)	\$140,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Clayton State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$9,875,000	\$900,000					
1.	Phase I - Replace Terminal Boxes. 1 Air Handler & Controls on Floor 1 of Clayton Hall	\$1,000,000	\$900,000	D	Building Renewal	Building Systems	HVAC	20-30 years
2.	Central Plant Replace two (2) 750-ton chillers, pumps, and drives	\$1,600,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	30-40 years
3.	Energy Efficient LED Lighting Upgrade Campuswide	\$375,000		A	Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years
4.	Replace AHUs 1& 2 and all Building Controls, Athletics and Fitness	\$790,000			Building Renewal	Building Systems	HVAC	30-40 years
5.	Fire Panels Edgewater hall, Faculty Hall, Spivey Hall, Carnes Hall for Music, and Clayton Hall	\$500,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	10-20 years
6.	Phase II - Replace Terminal Boxes & Controls on Floor 2 of Clayton Hall	\$800,000			Building Renewal	Building Systems	HVAC	20-30 years
7.	Edgewater Hall Roof Replacement	\$975,000			Building Renewal	Roofing	Replace (full)	20-30 years
8.	Switch Gears - A&S, Facilities Management, Faculty Hall	\$180,000			Campuswide Bldg. Renewal	Building Systems	Electrical	30-40 years
9.	James M Baker Paint & Flooring	\$915,000			Building Renewal	Interior Renovation	Finishes	20-30 years
10.	Facilities Management HVAC System	\$300,000			Building Renewal	Building Systems	HVAC	20-30 years
11.	Harry Downs Center Air Handlers	\$675,000			Building Renewal	Building Systems	HVAC	20-30 years
12.	Window Upgrades in 6 Building on Campus	\$450,000			Campuswide Bldg. Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
13.	Lucy Huie - Main Roof, Hanger Roof, Insulation, HVAC & Controls, plumbing fixtures, asphalt parking	\$1,220,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	30-40 years
14.	Dedicated HVAC System for Public Safety Suite in Edgewater Hall	\$95,000			Building Renewal	Building Systems	HVAC	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

College of Coastal Georgia		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,740,276	\$565,000					
1.	Andrews Building Exit Stair Replacement	\$179,184	\$180,000		Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	30-40 years
2.	Replace the Camden Center Roof	\$540,000			Building Renewal	Roofing	Replace (full)	20-30 years
3.	Replace Central Plant Switchgear	\$275,000	\$275,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
4.	Replace the Camden Center Air Terminal Units	\$600,923			Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace all Air Terminal Units At The Hargett Building	\$145,169	\$110,000	D	Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Columbus State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,166,977	\$1,345,000					
1.	Replace Roof, Davidson Student Center	\$1,014,612	\$600,000	E	Building Renewal	Roofing	Replace (full)	20-30 years
2.	Upgrade Pedestrian Bridge, Main Campus	\$175,000	\$175,000		Campus Infrastructure	Veh\Ped Circulation	Other (describe below)	20-30 years
3.	Lumpkin Center Boiler Replacement- Design	\$29,000	\$29,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace 6 Split System HVAC Units, Seaboard Depot	\$53,000	\$53,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	Lumpkin Center Boiler Replacement- Construction	\$452,865	\$453,000		Building Renewal	Building Systems	HVAC	10-20 years
6.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 3	\$75,000	\$35,000	D	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
7.	Design Roof Replacement, Illges Hall	\$30,000		A	Building Renewal	Roofing	Other (describe below)	20-30 years
8.	Replace HVAC, Richards Hall	\$508,300			Building Renewal	Building Systems	HVAC	20-30 years
9.	Replace Roof, Corn Center	\$560,000			Building Renewal	Roofing	Replace (section)	20-30 years
10.	Replace Elevator, Shannon Hall	\$250,000			Building Renewal	Building Systems	Elevators	20-30 years
11.	Replace Roof, Illges Hall	\$300,000			Building Renewal	Roofing	Replace (full)	20-30 years
12.	Repair/Replace Asphalt Paving, Main Campus	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
13.	Replace HVAC, Illges Hall	\$552,200			Building Renewal	Building Systems	HVAC	20-30 years
14.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 4	\$75,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
15.	Replace Roof, Woodruff Gym	\$326,000			Building Renewal	Roofing	Replace (full)	20-30 years
16.	Replace Roof, Lenoir Hall Roof	\$416,000			Building Renewal	Roofing	Replace (full)	20-30 years
17.	Replace Secondary Chiller, Lumpkin Center	\$325,000			Building Renewal	Building Systems	HVAC	20-30 years
18.	Replace AHUs, Coca-Cola Space Science Center	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
19.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 5	\$75,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years

20.	Replace Asphalt Paving, Main Campus	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Parking (surface)	30-40 years
21.	Replace Elevator, Davidson Student Center	\$250,000			Building Renewal	Building Systems	Elevators	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources
- E. Partially funded - balance of project not eligible for MRR funding, authorized for completion with other appropriate funding sources



Dalton State College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,350,000	\$570,000					
1.	Replace VAV boxes in Lorberbaum Hall and updated building HVAC controls	\$600,000	\$570,000	D	Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Roof, Westcott Bldg. - Dalton	\$350,000			Building Renewal	Roofing	Replace (full)	20-30 years
3.	Repair Roof, Gignilliat Hall - Dalton	\$50,000		A	Building Renewal	Roofing	Replace (full)	20-30 years
4.	Replace Air Handling Units at Lorberbaum Hall	\$550,000			Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace Electrical Panels, Campuswide - Dalton	\$200,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	30-40 years
6.	Replace Interior Lighting with LED, Campuswide - Dalton	\$200,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
7.	Replace cooling tower at Health Professions Building	\$400,000			Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

East Georgia State College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$967,000	\$325,000					
1.	Academic Elevator Upgrade	\$148,000	\$148,000		Building Renewal	Building Systems	Elevators	20-30 years
2.	Fulford Center HVAC Upgrade	\$133,000	\$133,000		Building Renewal	Building Systems	HVAC	10-20 years
3.	Gambrell Interior Lighting Upgrade	\$395,000	\$44,000	D	Building Renewal	Building Systems	Electrical	20-30 years
4.	Student Services Interior Lighting Upgrade	\$190,000			Building Renewal	Building Systems	Electrical	20-30 years
5.	Academic Interior Lighting Upgrade	\$101,000			Building Renewal	Building Systems	Electrical	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Fort Valley State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,900,000	\$1,590,000					
1.	Warner Robins Roof Replacement	\$500,000	\$500,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Campuswide HVAC Controls Upgrade	\$500,000	\$370,000	F	Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
3.	Patton Boiler Replacement	\$200,000	\$20,000	B	Building Renewal	Building Systems	HVAC	20-30 years
4.	Troup Air Handling Units Replacement	\$200,000	\$200,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	HPE Boiler Replacement	\$500,000	\$500,000		Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

B. Partially funded - authorized for design and preconstruction only

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Georgia College and State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$5,572,000	\$1,830,000					
1.	Replace Air Handlers - Arts & Sciences Building	\$1,540,000	\$1,540,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Roofing and exterior envelope repairs to Health Sciences Building	\$435,000	\$290,000	D	Building Renewal	Roofing	Replace (section)	20-30 years
3.	Elevator Modernization, Phase II - Parks Hall, MSU Passenger, Lanier Hall	\$475,000		A	Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
4.	Replace Roof - Arts & Sciences Building	\$812,000			Building Renewal	Roofing	Replace (full)	20-30 years
5.	Rebuild Central Plant Cooling Tower 2 and 3	\$260,000			Campus Infrastructure	Central\Utility Systems	Central Plant	10-20 years
6.	Porter Hall Window Replacement	\$650,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
7.	Expand Campus Chiller Loop, Phase 2	\$900,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
8.	Student Activities Center Cornice Repair	\$500,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	40-50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia Gwinnett College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,770,900	\$600,000					
1.	Envelope Renovations, Building C	\$192,500	\$193,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	20-30 years
2.	Chiller Manager Establishment - Phase 1, Campus Chilled Water	\$462,000	\$121,000	D	Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
3.	Metal Panel Replacment, Building B	\$286,000	\$286,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	20-30 years
4.	Replace Building Automation Constrols, Building B	\$331,100			Building Renewal	Building Systems	HVAC	10-20 years
5.	Replace Roof, Phase 3, Building P	\$916,300			Building Renewal	Roofing	Replace (section)	20-30 years
6.	Chiller Manager Establishment - Phase 2, Campus Chilled Water	\$286,000			Campus Infrastructure	Central\Utility Systems	Central Plant	10-20 years
7.	Replace Tile Flooring, Building B	\$297,000			Building Renewal	Interior Renovation	Finishes	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia Highlands College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,448,000	\$785,000					
1.	RESA Roof Replacement	\$750,000	\$400,000	D	Building Renewal	Roofing	Replace (full)	20-30 years
2.	Cartersville DDC Contols	\$2,100,000	\$100,000	B	Campus Infrastructure	Central\Utility Systems	Other (describe below)	20-30 years
3.	Bagby Exterior Waterproofing	\$60,000	\$60,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
4.	Library Switchgear Relocate	\$125,000	\$125,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
5.	Replace Floyd Sidewalk Lighting Phase 1	\$250,000	\$100,000	D	Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
6.	Access Control Phase 2	\$200,000		A	Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
7.	Walraven Storefront Door Replacement	\$225,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
8.	Replace Windows, Historic Heritage Hall, Phase 1	\$250,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
9.	Replace Walkway Lights, Phase 2	\$150,000			Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years
10.	Renovate Classrooms, Corridors and Offices, Physical Education Building, Phase 1	\$88,000			Building Renewal	Interior Renovation	Finishes	20-30 years
11.	Replace Windows, Historic Heritage Hall, Phase 2	\$250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

B. Partially funded - authorized for design and preconstruction only

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia Institute of Technology		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$24,250,000	\$7,300,000					
1.	Envelope and Structural Repairs - Skiles	\$1,000,000	\$1,000,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
2.	Upgrade Fire Alarm Panels & Devices - Multiple Buildings	\$850,000	\$700,000	E	Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
3.	Rebuild Steam Manholes, Replace Piping - Steam Distribution System	\$2,000,000	\$1,000,000	E	Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
4.	Replace/upgrade Valves and Components - Chilled Water System	\$1,000,000	\$1,000,000		Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
5.	Generator Replacement - 811 Marietta	\$1,100,000		A	Building Renewal	Life Safety	Emergency Generator	30-40 years
6.	Replace Roof - Instructional Center	\$1,000,000	\$1,000,000		Building Renewal	Roofing	Replace (full)	20-30 years
7.	Replace Shingle Roof Sections - Administration	\$600,000	\$600,000		Building Renewal	Roofing	Replace (section)	20-30 years
8.	Replace/Upgrade Central Plant Equipment - Holland Plant	\$350,000	\$350,000		Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
9.	Replace AHU - O'Keefe	\$1,000,000	\$600,000	A	Building Renewal	Building Systems	HVAC	20-30 years
10.	Repair Building Envelope, Sealants & Waterproofing - ISYE Complex	\$650,000	\$650,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
11.	Repair Building Envelope, Improve Hardscape - O'Keefe	\$1,500,000	\$400,000	D	Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
12.	Upgrade Electrical Equipment - Mason	\$1,500,000		A	Building Renewal	Building Systems	Electrical	30-40 years
13.	Upgrade Electrical Equipment - O'Keefe	\$1,500,000		A	Building Renewal	Building Systems	Electrical	30-40 years
14.	Replace/Upgrade HVAC Equipment - Architecture West	\$1,000,000		A	Building Renewal	Building Systems	HVAC	20-30 years
15.	Upgrade Electrical System - Alumni House	\$1,500,000			Building Renewal	Building Systems	Electrical	30-40 years
16.	Upgrade Electrical Equipment - Rich	\$1,500,000			Building Renewal	Building Systems	Electrical	30-40 years
17.	Replace 20kV Manual Loop Switches - Electrical Distribution System	\$850,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
18.	Modernize/Upgrade Passenger & Freight Elevators - Howey	\$900,000			Building Renewal	Building Systems	Elevators	20-30 years
19.	Upgrade Fire Alarm & Dangerous Gas Monitoring System (DGMS) - Bunger Henry Bldg.	\$950,000			Building Renewal	Life Safety	Fire Detection/Alarm	20-30 years

20.	Upgrade electrical system - Weber 1 and Weber 3	\$2,000,000			Building Renewal	Building Systems	Electrical	30-40 years
21.	Upgrade Electrical System - Montgomery Knight	\$1,500,000			Building Renewal	Building Systems	Electrical	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources
- E. Partially funded - balance of project not eligible for MRR funding, authorized for completion with other appropriate funding sources



Georgia Southern University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$8,185,000	\$3,665,000					
1.	Replace Chillers, Nursing/Chemistry	\$400,000	\$400,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Upgrade HVAC, Herty	\$1,500,000	\$1,500,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace Chillers, Sports Center - Armstrong	\$450,000	\$450,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Henderson Library Cooling Tower Rebuild	\$150,000	\$150,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
5.	Rosenwald Bld Roof Replacement	\$185,000	\$185,000		Building Renewal	Roofing	Replace (full)	20-30 years
6.	Nursing/Chemistry Bld Strobic Fans Replacement	\$100,000	\$100,000		Building Renewal	Building Systems	HVAC	30-40 years
7.	Replace Roof, MP Arts	\$300,000	\$300,000		Building Renewal	Roofing	Replace (full)	20-30 years
8.	Human Resources Bld Roof Replacement	\$360,000			Building Renewal	Roofing	Replace (full)	20-30 years
9.	Repair Skylights, Russell Union	\$380,000	\$380,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
10.	Herty Building Roof Replacement	\$415,000		A	Building Renewal	Roofing	Replace (section)	20-30 years
11.	Campus Boiler Replacements	\$250,000	\$200,000	F	Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
12.	Veazey Hall Chiller Replacement	\$200,000		A	Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
13.	Repair Roadway Drainage, Campuswide	\$300,000			Campus Infrastructure	Central\Utility Systems	Stormwater	40-50 years
14.	Upgrade Lighting to LED, Henderson Library	\$570,000			Building Renewal	Building Systems	Electrical	20-30 years
15.	Upgrade Lighting to LED, Campuswide	\$650,000			Building Renewal	Building Systems	Electrical	20-30 years
16.	Remediate Brick Facade, Education Bldg.	\$140,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	40-50 years
17.	Replace Chiller and AHUs, Newton Bldg.	\$735,000			Building Renewal	Building Systems	HVAC	20-30 years

18.	Add Fire Suppression, Newton Bldg.	\$1,100,000			Building Renewal	Life Safety	Fire Sprinkler	40-50 years
-----	------------------------------------	-------------	--	--	------------------	-------------	----------------	-------------

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Georgia Southwestern State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,610,000	\$1,050,000					
1.	Replace Boiler in the SSC "Student Success Center"	\$500,000	\$500,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Update the HVAC system for Morgan Hall	\$450,000	\$450,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Upgrade HVAC Controls, Ph V of VII, Campuswide	\$50,000	\$50,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
4.	Renovate small gymnasium into secondary Convocation Hall and educational learning space	\$300,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	20-30 years
5.	Campus wide utilities map and conditions assessment	\$200,000	\$50,000	D	Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
6.	Replace Exterior Lighting, Ph III of IV, Campuswide	\$50,000		A	Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years
7.	Replace Interior Lighting with LED Fixtures, Campuswide phase III of V	\$50,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	10-20 years
8.	Data Closet Renovations Phase II of VI	\$50,000		A	Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
9.	Replace Chiller, Jackson Hall	\$400,000			Building Renewal	Building Systems	HVAC	20-30 years
10.	SSC 3rd floor roof replacement	\$100,000			Building Renewal	Roofing	Replace (section)	20-30 years
11.	Education Bldg replace the service cables and switch gear	\$275,000			Building Renewal	Building Systems	Electrical	30-40 years
12.	SSC replace fiber line terminations between main server and 7 data closets	\$50,000			Campus Infrastructure	Central\Utility Systems	Data/Fiber/Low Voltage	20-30 years
13.	Campus wide water system upgrades	\$50,000			Campus Infrastructure	Central\Utility Systems	Water (domestic/fire)	>50 years
14.	Business History data center renovations	\$60,000			Campus Infrastructure	Central\Utility Systems	Data/Fiber/Low Voltage	20-30 years
15.	Crawford Wheatley generator for the north side of the campus server hub and data room	\$300,000			Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
16.	Replace Boiler, Jackson Hall	\$275,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Add a redundant PeachNet Fiber path to our campus	\$500,000			Campus Infrastructure	Central\Utility Systems	Data/Fiber/Low Voltage	20-30 years
18.	Window Replacement for Wheatley Administration Building	\$350,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
19.	Wheelchair ramp from parking spaces in to the Fine Arts Building	\$300,000			Building Renewal	Compliance	Accessibility	20-30 years

20.	Window Seals and Expansion Joint Replacement at Business History	\$300,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
-----	--	-----------	--	--	------------------	--------------------	--------------------	-------------

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$22,163,000	\$8,358,000					
1.	ADA Projects, Campuswide - All Campuses	\$650,000	\$650,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
2.	Upgrade Fire Alarm & Protection Systems, Ph V of VI, Campuswide	\$450,000	\$450,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
3.	Upgrade HVAC Components & Controls for Better Building Pressurization, Petit Science Center, 1st, 2nd and 5th Floors	\$1,200,000	\$1,200,000		Building Renewal	Building Systems	HVAC	10-20 years
4.	Replace Chiller & Two AHUs, 55 Park Place Building	\$4,125,000	\$4,125,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace Laboratory Control Valves & Controls, Ph V of V, Natural Science Center	\$1,200,000	\$1,200,000		Building Renewal	Building Systems	HVAC	10-20 years
6.	Replace Terminal Units, Lights and Ceilings. Phase VII of X, Langdale Hall, 4th Floor	\$1,250,000	\$733,000	D	Building Renewal	Building Systems	HVAC	30-40 years
7.	Replace HVAC System, Building CG, Gymnasium	\$900,000		A	Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace Windows, Phase III of III, Haas Howell and Standard Buildings	\$500,000		A	Campuswide Bldg. Renewal	Structure\Envelope CW	Ext. Windows/Doors	30-40 years
9.	Replace Pneumatic VAV boxes with DDC, Standard Building	\$1,300,000		A	Building Renewal	Building Systems	HVAC	30-40 years
10.	Replace Windows, Building CF	\$240,000		A	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
11.	Repair Light Well Windows, Phase I of II, J. Mack Robinson College (35 Broad)	\$1,500,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
12.	Repair East and West Bridges, Sports Arena	\$940,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
13.	Replace Windows, J. Mack Robinson College (35 Broad)	\$1,250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
14.	Replace Windows, Building CI	\$152,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
15.	Waterproof Plaza, Urban Life Building	\$1,500,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
16.	Replace Roof, Sports Arena	\$1,400,000			Building Renewal	Roofing	Replace (full)	20-30 years
17.	Replace Windows, Building CH	\$262,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
18.	Replace Roof, Urban Life Building, Auditorium	\$594,000			Building Renewal	Roofing	Replace (section)	20-30 years
19.	Replace Windows, 75 Piedmont (CTB)	\$2,500,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years

20.	Replace Boilers, Student Center West (UC)	\$250,000			Building Renewal	Building Systems	HVAC	20-30 years
-----	---	-----------	--	--	------------------	------------------	------	-------------

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Gordon State College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,531,976	\$725,000					
1.	DDC/VAV controls up-date and replacement (0027 Instructional Complex)	\$1,892,754			Building Renewal	Building Systems	HVAC	10-20 years
2.	Boiler and pumps Replacement (0046 NAHS)	\$280,080			Building Renewal	Building Systems	HVAC	10-20 years
3.	Renovate/Replace AHU-2 and add VAV and controls to the HVAC system (0002 Student Center)	\$647,465			Building Renewal	Building Systems	HVAC	20-30 years
4.	Up-date DDC/VAV controllers/replace actuators/valves (0006 Russell Hall)	\$800,645			Building Renewal	Building Systems	HVAC	10-20 years
5.	LED Lighting up-grade in building (0046 NAHS)	\$911,032	\$725,000	F	Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Kennesaw State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,051,500	\$2,995,000					
1.	Burruss Boiler Replacement	\$365,000	\$365,000		Building Renewal	Building Systems	HVAC	10-20 years
2.	370 Science Automatic Transfer Switch Upgrade	\$17,500	\$18,000		Building Renewal	Life Safety	Other (describe below)	10-20 years
3.	385 Library Automatic Transfer Switch Upgrade	\$17,500	\$18,000		Building Renewal	Life Safety	Other (describe below)	10-20 years
4.	402 Social Science Automatic Transfer Switch Upgrade	\$16,000	\$16,000		Building Renewal	Life Safety	Other (describe below)	10-20 years
5.	560 Burruss Automatic Transfer Switch Upgrade	\$17,500	\$18,000		Building Renewal	Life Safety	Other (describe below)	20-30 years
6.	840 ETC Lighting Upgrade & Controls	\$720,000	\$720,000		Building Renewal	Building Systems	Electrical	20-30 years
7.	Kennesaw Campus 12kV Switching Cubicle Replacement	\$750,000	\$750,000		Campus Infrastructure	Central/Utility Systems	Electric (distribution)	30-40 years
8.	402 Social Science Cooling Tower Enhancement	\$98,500	\$99,000		Building Renewal	Building Systems	HVAC	20-30 years
9.	585 Kennesaw Hall Switchgear Renewal	\$90,000	\$90,000		Building Renewal	Building Systems	Electrical	30-40 years
10.	Marietta Campus Water Supply Repairs	\$232,000	\$232,000		Campus Infrastructure	Central/Utility Systems	Water (domestic/fire)	>50 years
11.	Kennesaw Campus Breaker Coordination Service (4) Buildings	\$50,000	\$50,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	5-10 years
12.	520 Prillaman MCC Panel Refurbish	\$12,000	\$12,000		Building Renewal	Building Systems	Electrical	10-20 years
13.	370 Science MCC Panel Refurbish	\$12,000	\$12,000		Building Renewal	Building Systems	Electrical	10-20 years
14.	520 Kennesaw Hall Lighting Upgrade	\$368,000		A	Building Renewal	Building Systems	Electrical	20-30 years
15.	3391 Town Point Lighting Upgrade	\$335,000		A	Building Renewal	Building Systems	Electrical	20-30 years
16.	Kennesaw Campus Sewer Line Upgrades	\$550,000	\$550,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
17.	275 Clendenin Return Air Fan Replacement	\$28,500		A	Building Renewal	Building Systems	HVAC	20-30 years
18.	Marietta Campus Airhandler Steam Cleaning	\$45,000	\$45,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
19.	Kennesaw Campus Steam Clean Airhandlers	\$142,000		A	Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years



20.	Kennesaw Campus Closed Loop Coupon Boards	\$60,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
21.	Kennesaw Campus Upgrade Chemical Pot Feeders	\$70,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
22.	910 Library Chilled Water Pump Upgrades	\$55,000			Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Middle Georgia State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$7,609,257	\$1,680,000					
1.	Install attic insulation at Thomas Hall - WRC	\$175,000	\$175,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	20-30 years
2.	Install Generator at Georgia Hall - Cochran Campus	\$385,000	\$385,000		Building Renewal	Building Systems CW	Electrical	20-30 years
3.	Replace Interior/Exterior Lighting with LED, Select Locations, All Campuses	\$200,000	\$200,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
4.	Upgrade and Light Remodeling of Interiors, Select Buildings, All Campuses	\$200,000	\$200,000		Campuswide Bldg. Renewal	Interior Renovation CW	Finishes	20-30 years
5.	HVAC equipment replacement/repairs, Select buildings, All Campuses	\$140,000	\$140,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
6.	Heavy Maintenance & Repair Programs for Extending Life of Roofs, Select Buildings, All Campuses	\$65,000	\$65,000		Campuswide Bldg. Renewal	Roofing CW	Other (describe below)	20-30 years
7.	Create MarComm office suite in TEB - Macon	\$220,000		J	Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
8.	Loading Dock, Facilities, Macon	\$300,000	\$300,000		Campus Infrastructure	Veh\Ped Circulation	Other (describe below)	20-30 years
9.	Repair exterior of historical buildings - Cochran	\$30,000	\$30,000		Campuswide Bldg. Renewal	Structure\Envelope CW	Other (describe below)	20-30 years
10.	Russell Hall exterior paint and 3rd floor window seals	\$300,000	\$185,000	D	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
11.	Replace roof section at SLC	\$150,000		A	Building Renewal	Roofing	Replace (section)	20-30 years
12.	Reconfigure space and add transoms - Admin 225- Macon	\$182,419			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
13.	Repair Exterior Doors at Loading Dock - Georgia Hall	\$11,809		J	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
14.	Refurbish Sanford Hall interiors - Cochran	\$300,000			Building Renewal	Interior Renovation	Finishes	20-30 years
15.	Resurface tennis courts & create pickleball court - Cochran	\$360,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
16.	Replace air handlers and heat pumps at Thomas Hall - WR	\$75,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Modify Offices, Student Life Center, Ph II of II	\$75,000			Building Renewal	Interior Renovation	Finishes	20-30 years
18.	Repair Exterior Masonry, Teacher Education Bldg.	\$260,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years

19.	Upgrade HVAC & Tie to Campus Chilled Water Loop, Sanford Administration Bldg. - Cochran	\$700,000			Building Renewal	Building Systems	HVAC	20-30 years
20.	Add Restrooms, Math Bldg.	\$240,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
21.	Replace Low-Slope Roof, Library	\$60,000			Building Renewal	Roofing	Replace (section)	20-30 years
22.	Admin Building office remodel - Macon	\$149,029			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
23.	Provide Additional Ventilation, Arts Complex/Theater	\$225,000			Building Renewal	Building Systems	HVAC	20-30 years
24.	Renovate Offices, Professional Services Bldg.	\$91,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
25.	Install Elevator, Wiggs & Jackson - Cochran	\$224,000			Building Renewal	Building Systems	Elevators	20-30 years
26.	Renovate Student Life Area, Georgia Hall - Cochran	\$200,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
27.	Replace Side Roof, Music Bldg.	\$40,000			Building Renewal	Roofing	Replace (section)	20-30 years
28.	Install generator Eastman Main - Eastman	\$200,000			Campus Infrastructure	Central\Utility Systems	Other (describe below)	20-30 years
29.	Repair Whipple Hall chiller - Cochran	\$40,000			Building Renewal	Building Systems	HVAC	5-10 years
30.	Replace Facilities boiler - Cochran	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
31.	Upgrade VAV controllers - Dublin Library	\$26,000			Building Renewal	Building Systems	HVAC	20-30 years
32.	Wiggs, Peacock, Walker window repair	\$900,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext. Windows/Doors	30-40 years
33.	Improve ADA ramp and automatic doors - Dublin Library	\$30,000			Building Renewal	Structure\Envelope	Other (describe below)	20-30 years
34.	Resurface tennis courts and create pickleball courts - WRC	\$200,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
35.	Replace roof on south entrance - Wiggs	\$20,000			Building Renewal	Roofing	Replace (section)	20-30 years
36.	Replace roof section at Peacock	\$20,000			Building Renewal	Roofing	Replace (full)	20-30 years
37.	Improve electrical system redundancy	\$250,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
38.	Replace cooling tower at Jones	\$250,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years

39.	Replace Roof Sections, Jones Bldg.	\$115,000			Building Renewal	Roofing	Replace (section)	20-30 years
-----	------------------------------------	-----------	--	--	------------------	---------	-------------------	-------------

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources
- J. Project funded and implemented with prior year MRR funds

Savannah State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,042,000	\$1,340,000					
1.	Campus Life Safety System Repair	\$60,000	\$60,000		Campuswide Bldg. Renewal	Life Safety	Fire Detection/Alarm	20-30 years
2.	47 Exhaust Fan Repair/Replacement: Drew Griffith, Jordan, King Frazier, Payne, Social Science, Willcox Wiley	\$70,000	\$70,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
3.	Social Science Chiller Repair	\$220,000		A	Building Renewal	Building Systems	HVAC	5-10 years
4.	Colston Hall 2nd Floor Duct Work Replacement	\$300,000	\$300,000		Building Renewal	Building Systems	HVAC	30-40 years
5.	Replacement of Water line serving Whiting Hall, Library, and Jordan Hall	\$210,000	\$210,000		Campus Infrastructure	Central\Utility Systems	Water (domestic/fire)	>50 years
6.	Energy submeters for academic buildings	\$65,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
7.	Colston Electrical System Upgrades -Design Services Only	\$22,000		A	Building Renewal	Building Systems	Electrical	30-40 years
8.	Tompkins Road Storm Drain Improvement project	\$700,000	\$700,000		Campus Infrastructure	Central\Utility Systems	Stormwater	30-40 years
9.	Hill Hall Window Replacement	\$200,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
10.	Hill Hall Flooring Replacement - Design Services Only	\$30,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
11.	Colston Hall Roof Replacement - Design Only	\$55,000			Building Renewal	Roofing	Other (describe below)	20-30 years
12.	Tiger Arena Roof Replacement - Design Services Only	\$55,000			Building Renewal	Roofing	Replace (full)	20-30 years
13.	Campus Pedestrian crosswalk and ADA curb ramp installation - Design only	\$55,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

South Georgia State College		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,166,187	\$955,000					
1.	Stubbs Main Roof Overlay	\$106,642	\$107,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Collins Chiller Replacement	\$95,000	\$95,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Collins AHU Replacements	\$752,729	\$753,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Storm Drain Repairs	\$211,816		A	Campus Infrastructure	Other Infrastructure	Other (describe below)	40-50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

University of Georgia - A Unit		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$121,379,500	\$12,945,000					
1.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$650,000	\$650,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
2.	Main Campus Accessibility Program	\$350,000	\$350,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
3.	Chilled Water Redundant Systems Improvement & Pipe Replacement Program	\$1,250,000	\$1,250,000		Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
4.	Roofing Replacement Program	\$1,530,000	\$1,530,000		Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
5.	HVAC Replacement Program	\$1,650,000	\$1,650,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
6.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program	\$200,000	\$200,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
7.	Classroom Repair and Rehabilitation Program	\$325,000	\$325,000		Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
8.	Auditorium Life Safety Code Compliance & Deferred Maintenance Program	\$600,000	\$600,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
9.	Research Lab Life Safety Code Compliance & Deferred Maintenance Program	\$1,050,000	\$1,050,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
10.	Building Security & Access Control Program	\$375,000	\$375,000		Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
11.	Pedestrian & Vehicular Safety Corrections Program	\$525,000	\$525,000		Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
12.	Fumehood Code Compliance Program	\$150,000	\$150,000		Campuswide Bldg. Renewal	Compliance CW	Lab Fume Hoods	20-30 years
13.	High Voltage System Reliability and Efficiency Program	\$650,000	\$650,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
14.	Sanitary Sewer/Stormwater Replacement Program	\$750,000	\$750,000		Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
15.	Steam Line Piping Replacement Program	\$425,000	\$425,000		Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
16.	Exterior Envelope & Structural Repairs Program	\$837,500	\$840,000		Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
17.	Boiler Code Compliance Program	\$250,000	\$250,000		Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
18.	Emergency Generator Replacement Program	\$575,000	\$575,000		Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
19.	Elevator Replacement Program	\$450,000	\$450,000		Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years

20.	Critical Compressed Air Systems & Cold Room Replacement Program	\$350,000	\$350,000		Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
21.	District Energy Plant #2 Upgrades & Expansion, Phase I	\$2,000,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
22.	District Energy Plant #3	\$1,000,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
23.	University of Georgia Center for Continuing Education & Hotel, Select Wing, 4-5 Floor Maintenance	\$2,000,000		I	Building Renewal	Building Systems	HVAC	20-30 years
24.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program (Yr 2-3)	\$2,067,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
25.	Main Campus Accessibility Improvements Program (Yr 2-3)	\$3,652,500			Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
26.	Chilled Water Redundant Systems Improv & Pipe Replacement Program (Yr 2-3)	\$10,050,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
27.	Roofing Replacement Program (Yr 2-3)	\$6,100,000			Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
28.	HVAC Replacement Program (Yr 2-3)	\$25,885,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
29.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$800,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
30.	Classroom Repair and Rehabilitation Program (Yr 2-3)	\$950,000			Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
31.	Auditorium Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$1,250,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
32.	Research Lab Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$2,162,500			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
33.	Building Security & Access Control Program (Yr 2-3)	\$1,775,000			Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
34.	Pedestrian & Vehicular Safety Corrections Program (Yr 2-3)	\$3,030,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
35.	Fumehood Code Compliance Program (Yr 2-3)	\$3,325,000			Campuswide Bldg. Renewal	Compliance CW	Lab Fume Hoods	20-30 years
36.	High Voltage System Reliability and Efficiency Program (Yr 2-3)	\$14,525,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
37.	Sanitary Sewer/Stormwater Replacement Program (Yr 2-3)	\$1,610,000			Campus Infrastructure	Central\Utility Systems	Sanitary Sewer	>50 years
38.	Steam Line Piping Replacement Program (Yr 2-3)	\$6,300,000			Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
39.	Exterior Envelope & Structural Repairs Program (Yr 2-3)	\$9,885,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
40.	Boiler Code Compliance Program (Yr 2-3)	\$590,000			Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years



41.	Emergency Generator Replacement Program (Yr 2-3)	\$2,800,000			Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
42.	Elevator Replacement Program (Yr 2-3)	\$4,855,000			Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
43.	Critical Compressed Air Systems & Cold Room Replacement Program (Yr 2-3)	\$1,825,000			Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

I. Not eligible for MRR funding – may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate funding sources

University of Georgia - B Unit		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$9,589,750	\$3,215,000					
1.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$260,000	\$260,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
2.	Life Safety / Code Deficiency Corrections Program	\$90,000	\$90,000		Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years
3.	Talmadge Auditorium HVAC Upgrades (CAES - 4H Centers)	\$822,250	\$823,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Dormitory South End Structural Repairs, Phase II (Marine Institute)	\$600,000	\$600,000		Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
5.	Brunswick Sewer Line Replacement (Marine Extension)	\$160,000	\$160,000		Campus Infrastructure	Central\Utility Systems	Sanitary Sewer	>50 years
6.	Roebing Building AHU Replacement (UGA Skidaway)	\$162,500	\$162,000		Building Renewal	Building Systems	HVAC	20-30 years
7.	HVAC Energy Management Controller Replacement (UGA Skidaway)	\$110,000	\$110,000		Building Renewal	Building Systems	HVAC	10-20 years
8.	Melton Building Roof Replacement, Phase II (College of Agricultural & Environmental Sciences)	\$415,000	\$415,000		Building Renewal	Roofing	Replace (section)	20-30 years
9.	NESPAL North Boiler Replacement (College of Agricultural & Environmental Sciences)	\$320,000	\$320,000		Building Renewal	Building Systems	Plumbing	40-50 years
10.	Ocean Sciences Instructional Center Reroof (UGA Skidaway)	\$105,000	\$105,000		Building Renewal	Roofing	Replace (full)	20-30 years
11.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program (Yrs. 2-3)	\$1,200,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
12.	Life Safety / Code Deficiency Corrections Program (Yrs (2-3)	\$185,000			Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years
13.	Tifton Veterinary Diagnostic Research Laboratory, Phase II	\$1,025,000	\$90,000	B	Building Renewal	Building Systems	HVAC	20-30 years
14.	Conservation Tillage Lab Renovation (College of Agricultural & Environmental Sciences)	\$675,000		A	Building Renewal	Building Systems	HVAC	20-30 years
15.	Seawall Replacement (UGA Skidaway/Marine Extension joint submittal)	\$2,000,000			Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
16.	Observation Platform Repair/Replacement (Marine Extension)	\$135,000	\$80,000	D	Campus Infrastructure	Life Safety\Compliance	Accessibility	20-30 years
17.	Riverbend Farms Facility Upgrades (College of Veterinary Medicine)	\$525,000			Building Renewal	Roofing	Replace (full)	20-30 years
18.	Dock & Boardwalk Accessibility (Burton 4-H)	\$175,000			Campus Infrastructure	Life Safety\Compliance	Accessibility	20-30 years
19.	HVAC Energy Management Controller Replacement, phase II (UGA Skidaway)	\$125,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years

20.	Priest Landing Dock Deferred Maintenance, Phase III (UGA Skidaway)	\$500,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
-----	---	-----------	--	--	-----------------------	----------------------	------------------------	-------------

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- B. Partially funded - authorized for design and preconstruction only
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

University of North Georgia		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$7,950,000	\$1,550,000					
1.	Fire Alarm System Replacements Performing Arts & Oakwood Bldg,- Gainesville Campus	\$200,000	\$200,000		Building Renewal	Life Safety	Fire Detection/Alarm	20-30 years
2.	VAV and VFD HVAC Installation Nix Fine Arts Dahlonega	\$200,000	\$200,000		Building Renewal	Building Systems	HVAC	30-40 years
3.	Boiler Replacements Dunlap Hall Dahlonega	\$300,000	\$300,000		Building Renewal	Building Systems	HVAC	10-20 years
4.	Roof Replacement, Music Building, Gainesville	\$300,000	\$300,000		Building Renewal	Roofing	Replace (full)	20-30 years
5.	Air Handler Replacement, Performing Arts BLDG - Gainesville Campus	\$400,000	\$400,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	HVAC Make-up Air Unit Installation - Rogers Hall Dahlonega Campus	\$500,000	\$150,000	D	Building Renewal	Building Systems	HVAC	20-30 years
7.	Repalce Lobby Glass, Dunlap Hall - Dahlonega	\$300,000		A	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
8.	Replace Roof, Dunlap Hall - Dahlonega	\$500,000		A	Building Renewal	Roofing	Replace (full)	20-30 years
9.	Lighting Upgrade Newton Oaks Rotunda - Dahlonega	\$100,000		A	Building Renewal	Building Systems	Electrical	20-30 years
10.	Upgrade Electrical Campus Feed, Gainesville Campus	\$950,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
11.	Carpet Replcement, Nesbitt - Gainesville Campus	\$150,000			Building Renewal	Interior Renovation	Finishes	5-10 years
12.	Renovate HVAC Systems, Ph I of II, Price Memorial - Dahlonega	\$800,000			Building Renewal	Building Systems	HVAC	10-20 years
13.	Renovate Historic Exterior, Ph II of II, Price Memorial - Dahlonega	\$600,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
14.	Replace Rotunda Windows, Newton Oakes - Dahlonega	\$350,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
15.	Phase 2 HVAC Upgrade, Dunlap - Dahlonega	\$950,000			Building Renewal	Building Systems	HVAC	20-30 years
16.	Replace Interior Ceilings and Flooring, Rogers Hall - Dahlonega	\$400,000			Building Renewal	Interior Renovation	Finishes	20-30 years
17.	HVAC Upgrades Memorial Hall Dahlonega	\$400,000			Building Renewal	Building Systems	HVAC	10-20 years

18.	Upgrade Campus Pedestrian Walkways/Hardscape/Streetscape, Campuswide - Dahlonaga	\$550,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
-----	---	-----------	--	--	-----------------------	---------------------	-----------	-------------

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

University of West Georgia		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$5,725,000	\$1,750,000					
1.	Education Center Annex Chiller Replacement and Cooling Tower	\$350,000	\$350,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Campus-Wide BAS Controls Improvements	\$400,000	\$300,000	F	Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
3.	TLC Building Envelope Improvements	\$350,000	\$350,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
4.	Row Hall - Mechanical and Plumbing Rehabilitation	\$750,000	\$750,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	Momentum Center, Boiler Replacement	\$150,000		A	Building Renewal	Building Systems	HVAC	20-30 years
6.	Library - HVAC/IAQ Improvements	\$200,000		A	Building Renewal	Building Systems	HVAC	30-40 years
7.	Row Hall Electrical Improvements	\$750,000			Building Renewal	Building Systems	Electrical	30-40 years
8.	Sanford Hall - HVAC Rehabilitation	\$750,000			Building Renewal	Building Systems	HVAC	20-30 years
9.	West Georgia Drive - Lighting Improvements for Pedestrian Safety	\$125,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
10.	Library - LED Lighting Improvements	\$250,000			Building Renewal	Building Systems	Electrical	20-30 years
11.	Campus Wide Roof Rehabilitation and Replacement	\$750,000			Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
12.	Library - AHU Restoration	\$150,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	Education Center Annex - Curtain Wall and Flooring Improvements	\$750,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Valdosta State University		FY 2024 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested \$13,800,000	Recommended \$1,825,000					
1.	Replace Low-Slope Roof, Bailey Science Center	\$350,000	\$350,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Restore Roof, Odum Library Addition	\$425,000	\$425,000		Building Renewal	Roofing	Repair	10-20 years
3.	West Hall Replace Chiller #1	\$300,000	\$300,000		Building Renewal	Building Systems	HVAC	10-20 years
4.	Main Campus Chiller Plant Design	\$175,000	\$100,000	B	Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
5.	Replace Shingled Roofing 3 Buildings	\$150,000	\$150,000		Building Renewal	Roofing	Replace (full/sections)	20-30 years
6.	Replace Seating, 2nd Level, PE Complex	\$300,000			Building Renewal	Interior Renovation	Finishes	20-30 years
7.	Replace Chillers #1 and 2, Bailey Science Center	\$1,650,000			Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace Roofing Barrow Hall	\$100,000	\$100,000		Building Renewal	Roofing	Replace (full)	20-30 years
9.	Replace air cooled chillers behind Powell Hall	\$850,000			Campus Infrastructure	Building Systems CW	HVAC	10-20 years
10.	Restore Exterior Finishes & Water Proofing, Converse, Ashley, & Powell Halls	\$200,000		A	Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	10-20 years
11.	Restore Exterior Finishes & Water Proofing, Odum, Nevins & West	\$450,000		A	Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	10-20 years
12.	Restore Exterior Finishes & Water Proofing, PE Complex, Education Center, & Recreation Center	\$350,000		A	Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
13.	Fine Arts Chillers #1 and #2 Replacement	\$950,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
14.	Replace Pound Hall Chillers #1 and #2	\$700,000	\$400,000	D	Building Renewal	Building Systems	HVAC	20-30 years
15.	Replace Converse Hall Chiller	\$350,000			Building Renewal	Building Systems	HVAC	20-30 years
16.	Replace Pedestrian Bridge, PE Complex	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
17.	Replace Pedestrian Bridge, Education Center	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
18.	Replace exterior elevator Odum Library	\$200,000			Building Renewal	Building Systems	Elevators	20-30 years
19.	Replace Exterior Lighting with LED Fixtures, Campuswide	\$200,000			Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years
20.	Replace Jennett Hall Chiller	\$550,000			Building Renewal	Building Systems	HVAC	20-30 years

21.	Renovate Building Interiors, Music Annex North	\$300,000			Building Renewal	Interior Renovation	Finishes	20-30 years
22.	Replace Windows, Pound Hall	\$500,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
23.	Odum Library Addition Replace Two Elevators	\$450,000			Building Renewal	Building Systems	Elevators	20-30 years
24.	Replace CLT/CA elevator	\$200,000			Building Renewal	Building Systems	Elevators	20-30 years
25.	Rehabilitate One-Mile Branch Creek Bank, Ph I of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
26.	Rehabilitate One-Mile Branch Creek Bank, Ph II of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
27.	Rehabilitate One-Mile Branch Creek Bank, Ph III of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
28.	Rehabilitate One-Mile Branch Creek Bank, Ph IV of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

**Key Note Legend:**

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- B. Partially funded - authorized for design and preconstruction only
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources



**AGENDA**  
**USG STRATEGIC PLAN**

**August 8, 2023**

**Agenda Item**

**Page No.**

---

**APPROVAL ITEM**

1. USG Strategic Plan

1

## AGENDA

### USG STRATEGIC PLAN

August 8, 2023

**1. Approval Item: USG Strategic Plan**

Recommended: That the Board of Regents approve the new University System of Georgia Strategic Plan 2024-2029 to go into effect on September 1, 2023.

Background: Chancellor Perdue and Vice Chancellor for Research and Policy Analysis, Dr. Angela Bell, will present the new University System of Georgia strategic plan for Board approval. Plan development began in early 2023 under the leadership of Chancellor Perdue and former Vice Chancellor for Leadership and Institutional Development, Dr. Stuart Rayfield. The Chancellor convened a group of institutional presidents, one from each institutional sector, to begin work to assess the system's progress on the previous plan and develop a new vision statement, core values, goals, and associated initiatives and metrics. Their progress was taken up and discussed at the Board's March planning retreat. After incorporation of feedback from the planning retreat, another update was provided at the May Board meeting. Since that time, work has focused on analyzing data on strategic plan metrics, identifying targets on those metrics, and the creation of dashboards to track them.

This presentation will include the plan goals, initiatives, and detailed metrics along with specific targets on each metric. A brief demonstration will also be provided of the dashboards that have been developed to monitor progress toward meeting those plan targets. The USG Strategic Plan will go into effect on September 1, 2023 and shape the agenda for the USG through 2029.

Appendix: Strategic Plan 2024-2029 Metrics and Targets\*

<b>Goal 1: Student Success</b>	
1. Increase enrollment of Georgians.	
Current: 267,506	Target: 278,848
2. Increase systemwide one-year retention rates.	
Current for associate seekers: 65.3%	Target: 70%
Current for bachelor's seekers: 81.8%	Target: 85%
3. Increase systemwide graduation rates.	
Current three-year associate rate: 16.7%	Target: 20.6%
Current six-year graduation rate: 63.2%	Target: 65%
4. Award 400,000 degrees and credentials over the plan period.	
<b>Goal 2: Responsible Stewardship</b>	
1. Strive to keep increase in total cost of attendance below the three-year average inflation rate.	
2. Maintain institutional operating expenses per FTE below peer institution average.	
3. Increase private funds raised by institutions.	
<b>Goal 3: Economic Competitiveness</b>	
1. Increase students participating in collaborative programs aligned with high demand careers.	
Current: 2,266	Target: 4,638
2. Increase students engaged in undergraduate research opportunities.	
Current: 20,691	Target: 22,632
3. Student acquisition of career-ready competencies in general education/core curriculum. Metric to be developed as part of general education initiative	
4. Increase annual research expenditures at Research I and II institutions.**	
Current: \$1,893,059,759	Target: \$2,588,208,454
5. Increase business startups created or supported through incubators and accelerators at Research I and II institutions.**	
Current: 1,037	Target: 1,112
4. Increase patents and plant variety protection certificates at Research I and II institutions.**	
Current: 135	Target: 180
5. Elevate Georgia in state ranking of higher education research and development expenditures.	
Current: 8th	Target: 6th
6. Elevate Georgia in state ranking of higher education research and development expenditures from federal funds.	
Current: 7 <sup>th</sup>	Target: 5th
<b>Goal 4: Community Impact</b>	
1. Hold turnover rate of full-time employees steady at current level.	
Current: 16.9%	Target: 16.9%
2. Increase students enrolling in courses with experiential learning components.	
Current: 41,887	Target: 54,097
3. Increase students graduating in key employment sectors (health, education, data science, fintech, and entertainment).	
Current: 17,680	Target: 21,544

4. Increase one-year retention of USG graduates in Georgia.	
Current: 73.9%	Target: 75.5%
5. Increase lifetime earnings premium of USG graduates.	
Current for bachelor's: \$1,152,500	Target: \$1,235,847

\* The year of data the target represents is the most recent data that will be available for that metric at the end of the plan period in 2029.

\*\* Institutions with Carnegie Classification of Doctoral Universities with High or Very Research Activity (Augusta University, Georgia Institute of Technology, Georgia State University, University of Georgia, Georgia Southern University, and Kennesaw State University).