



**UNIVERSITY SYSTEM
OF GEORGIA**

Board of Regents' August 9, 2022 Agenda

- 9:30 AM Call to Order
Chairman Harold Reynolds
- Invocation/Pledge
Chairman Harold Reynolds
Ms. Sharday Lee, SGA President, Atlanta Metropolitan State College
- Safety Briefing
Chief of Police Mike Coverson
- Approval of Minutes
Secretary Christopher McGraw
May 3rd Minutes (revised)
May 10th Minutes
May 18th Minutes
- Three Minute Thesis (3MT) – Georgia State University –
“Characterization of the Surficial Aquifer System for Non-potable Uses:
Wormsloe State Historic Site, Chatham County, Georgia”
Ms. Kristina Torres, Assistant Vice Chancellor for Leadership
Communications
Mr. Kolawole Arowoogun, Master of Science student, Geosciences,
Georgia State University
- 9:40 AM Campus Spotlight – South Georgia State College – “Engaging
Community Partners in Students' Experiential Learning Opportunities”
Chairman Harold Reynolds
Dr. Ingrid Thompson-Sellers, President
Dr. Kimberly Hunt, Chair of the Biological Sciences Program
Ms. Amy Fitzgerald, Teacher Education faculty
Ms. Payton Merritt, Teacher Education student
Ms. Paige Lamie, 2021 graduate and Clinch County School System
teacher
Dr. Morris Leis, Coffee County Public Schools System
Superintendent
Dr. Charles Johnson, Dean of the School of Arts and Sciences
Ms. Amanda Meyer, Mechanical Engineering Technology student
- Shared Services Update
Ms. Julie Harris, Associate Vice Chancellor for Shared Services
- 2023 Healthcare Plan
Regent Lowery Houston May
Ms. Karin Elliott, Associate Vice Chancellor for Total Rewards
- 10:45 AM Track I Committee Meetings: Academic Affairs Room 7007
Regent Jose R. Perez
- Track I Committee Meetings: Organization & Law Room 7007
Regent Samuel D. Holmes
- 10:45 AM Track II Committee Meetings: Finance & Business Operations Room 8003

Regent Neil L. Pruitt, Jr.

Track II Committee Meetings: Internal Audit, Risk and Compliance
Regent Sarah-Elizabeth Langford

Room 8003

Track II Committee Meeting: Real Estate & Facilities
Regent C. Everett Kennedy

Room 8003

11:30 AM

Lunch

12:30 PM

Reconvene
Chairman Harold Reynolds

Room 8003

Chancellor's Report
Chancellor Sonny Perdue

Welcome Remarks
Dr. Ashwani Monga, Executive Vice Chancellor for Academic
Affairs and Chief Academic Officer

Georgia Degrees Pay Website Introduction
Dr. Angela Bell, Vice Chancellor of Research and Policy Analysis

Committee Reports
A. Academic Affairs - Regent Jose R. Perez
B. Finance & Business Operations - Regent Neil L. Pruitt, Jr.
C. Internal Audit, Risk, and Compliance - Regent Sarah-Elizabeth
Langford
D. Organization & Law - Regent Samuel D. Holmes
E. Real Estate & Facilities - Regent C. Everett Kennedy

Unfinished Business
Chairman Harold Reynolds

New Business
Chairman Harold Reynolds
Chancellor Sonny Perdue's Investiture Update
Appointment to the AU Health System Board of Directors
Appointment to the Georgia Board of Dentistry
Regent Neil L. Pruitt, Jr. - Gala Update

Petitions and Communications
Secretary Christopher McGraw

Executive Session
Chairman Harold Reynolds

Reconvene
Chairman Harold Reynolds

Adjournment
Chairman Harold Reynolds

**MINUTES OF THE MEETING OF
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 3, 2022**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 10:00 a.m. on Tuesday, May 3, 2022, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Board Chair Harold Reynolds called the meeting to order. Present, in addition to Chair Reynolds, were Vice Chair Erin Hames; Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; C. Everett Kennedy III; Sarah-Elizabeth Langford; Lowery Houston May; Jose R. Perez; Neil L. Pruitt, Jr.; T. Dallas Smith; and Don L. Waters. Regent James K. Syfan, III, was excused. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion made by Regent Rivera Holmes and seconded by Regent Perez, the Board members present unanimously voted to enter executive session at 10:03 a.m. to discuss personnel matters related to the Abraham Baldwin Agricultural College presidential search. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

Following the executive session, Chair Reynolds reconvened the Board in its regular session at 10:05 a.m. and announced that no action had been taken.

ABRAHAM BALDWIN AGRICULTURAL COLLEGE PRESIDENT

Regent Evans made a motion to appoint Dr. Tracy Brundage as the President of Abraham Baldwin Agricultural College effective August 1, 2022, and the motion was seconded by Regent Gudenrath. The motion was approved unanimously by the Board members present.

ADJOURNMENT

Upon a motion made by Regent Rivera Holmes and seconded by Regent Houston May, the Board members present unanimously voted to adjourn at 10:09 a.m.

Harold Reynolds
Chairman, Board of Regents
University System of Georgia

Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 10, 2022**

The Board of Regents of the University System of Georgia met on Tuesday, May 10, 2022, in Room 8003 of the Board's offices, 270 Washington Street, SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast. Board Chair Harold Reynolds called the meeting to order at 10:03 a.m. Present, in addition to Chair Reynolds were Vice Chair Hames and Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; W. Allen Gudenrath; Bárbara Rivera Holmes; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; C. Everett Kennedy III; Sarah-Elizabeth Langford; Lowery Houston May; Jose R. Perez; Neil L. Pruitt, Jr.; T. Dallas Smith; James K. Syfan III; and Don L. Waters. Chancellor Sonny Perdue was also present.

INVOCATION AND PLEDGE

JaCi Martin, Abraham Baldwin Agricultural College's Student Government Association president, gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING

Mike Coverson, Chief of Police, gave the safety briefing.

APPROVAL OF MINUTES

With motion made by Regent Samuel D. Holmes and seconded by Regent Lowery Houston May, the Regents present voted unanimously to approve the minutes of the Board meetings of April 12/13, April 18 (ABAC Presidential Search Committee), April 26, May 3, and May 4 (Georgia Highlands Presidential Search Committee), 2022.

SPECIAL RECOGNITION

Board Chair Reynolds welcomed former Regents Kessel Stelling, Ben Tarbutton, and Philip Wilheit for special recognition by the Board. He also noted that the Board was also honoring former Regent Sachin Shailendra but that former Regent Shailendra was not able to attend the meeting. After Secretary to the Board Christopher McGraw read the four proposed resolutions aloud, upon motion made by Regent T. Dallas Smith and seconded by Regent Neil L. Pruitt, Jr., the Board members present unanimously approved the resolutions. The texts of the resolutions are attached hereto. Chair Reynolds presented each of the former Regents with a plaque displaying the text of his resolution as well as a commendation from Governor Kemp. Former Regents Stelling, Tarbutton, and Wilheit each then addressed the Board.

eCAMPUS PRESENTATION

Dr. Melanie Clay and Dr. Jason Huett of the University System of Georgia's eCampus presented an informational item for the Board regarding eCampus, which has been recognized as the best higher education collaborative model in the nation. Drs. Clay and Huett support academic collaboration among USG institutions and have been instrumental in growing online options and high demand career programs for Georgia.

FISCAL YEAR 2023 OPERATING AND CAPITAL BUDGET

Upon proper motion and second, the Board unanimously approved the Fiscal Year 2023 budget for the University System of Georgia. This budget will be for the period July 1, 2022, through June 30, 2023. The FY23 budget for the University System of Georgia totals \$10.3 billion and represents an increase of 5.5% over the FY22 original budget.

THREE MINUTE THESIS – GEORGIA INSTITUTE OF TECHNOLOGY

Associate Vice Chancellor for Communications Lance Wallace introduced Abigail Paulson, a Ph.D. candidate in biomedical engineering at the Georgia Institute of Technology, for the Three Minute Thesis presentation, which requires participants to condense their thesis into a format that is easier for a broader audience to understand. Her topic was “Rhythms to the Rescue: Sensory Flicker as a Potential Therapeutic for Alzheimer’s Disease.”

RECESS

The Board recessed for track committee meetings and lunch.

CAMPUS SPOTLIGHT – COLLEGE OF COASTAL GEORGIA “THE POWER OF PARTNERSHIP”

The College of Coastal Georgia presented its campus spotlight “The Power of Partnership,” introduced by President Michelle Johnston. The focus of the presentation was Coastal Georgia’s partnership with Southeast Georgia Health System to address the nursing shortage in the state. Presenters included Dr. Lydia Watkins, the Southeast Georgia Health System Distinguished Dean of Nursing; B.S.N. student Joey Lane; B.S.N. graduate, clinical instructor, and Southeast Georgia Health System registered nurse Courtney Dibble; and Scott Raynes, President and CEO of Southeast Georgia Health System.

ITS UPDATE

Vice Chancellor and Chief Information Officer Jonathon Piersol gave an update on the work that the Information Technology Services (or ITS) office does to deliver enterprise technology solutions for the 26 University System institutions as well as the University System Office.

USG SPACE UTILIZATION

Alan Travis, Assistant Vice Chancellor for Planning and Management, and Maggie Dolan, Director of Planning, gave an informational presentation on how University System Office staff and campus personnel use space utilization data to assess institutions’ capital needs and to make decisions regarding capital improvement projects.

MOMENTUM YEAR AWARDS

Dr. Stuart Rayfield, Interim Executive Vice Chancellor for Academic Affairs, presented the 2022 Momentum Year Awards. The Momentum Year Teaching Award was awarded to Clayton State University’s Peer Academic Mentor Program. The Momentum Year Advising Award was awarded to the University of West Georgia’s Department of Student Success. The Department/Program Award was awarded to the University of Georgia’s Department of Mathematics.

CHANCELLOR'S REPORT

Chancellor Sonny Perdue thanked former Regents Stelling, Tarbutton, Wilheit and Shailendra for their service to the board. He noted this was the last Board of Regents meeting of the academic year, saying it was a time of celebration as the academic year came to a close. He said he enjoyed his recent visit to Atlanta Metropolitan State College for President Lewis' investiture, where he met several students including Ms. Patricia "Pat" Ellis, who at 75 years old earned her associate's degree and is coming back for her bachelor's.

Chancellor Perdue congratulated all of USG's graduates in the Class of 2022, saying commencement was not an ending but a time to begin. He said they exemplify a great university system, one he is determined to make the best in the nation.

Chancellor Perdue said he recently had an opportunity to meet with the USG Faculty Council. He said he enjoyed the conversation and appreciated members' willingness to engage in dialogue. Faculty can count on him to be truthful and to listen. He said they may not always agree but he will always work to share why he makes the decisions he makes.

Chancellor Perdue likened his leadership style to that of a coach. He will be encouraging but also direct if something is not working. He referenced the Flywheel concept, when good decisions and teamwork build upon themselves and add up to continued success. He congratulated students, graduates, faculty and staff on a good academic year and wished them a safe summer.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto.

UNFINISHED BUSINESS

There was no unfinished business to come before the Board.

NEW BUSINESS

Upon a motion by Regent Don L. Waters that was seconded by Vice Chair Erin Hames, the Board members present voted unanimously to delegate to Chancellor Sonny Perdue the authority to take action in the Board's interest until the Board meets again in August 2022.

PETITIONS AND COMMUNICATIONS

Secretary to the Board Christopher McGraw reported that there were no formal petitions or communications to be reviewed by the Board and that the next regularly scheduled meeting of the Board will be on August 9, 2022, in the Board room in Atlanta.

EXECUTIVE SESSION

Board Chair Reynolds called for an executive session at approximately 2:50 p.m. to discuss personnel matters and real estate-related issues. With motion made by Regent Sarah-Elizabeth Langford and seconded by Regent Lowery Houston May, the Regents present voted unanimously to go into executive session. Affidavits regarding the executive sessions are on file with the Office of the Secretary to the Board.

RECONVENE

The Board reconvened at approximately 3:24 p.m., and Board Chair Reynolds reported that no action was taken during the executive session.

Upon a motion by Regent Jose Perez that was seconded by Regent Lowery Houston May, the Board members present unanimously voted to reappoint for the 2022-23 academic year all of the presidents of the 26 University System of Georgia institutions at the compensation levels approved by the Chancellor. Those currently serving as interim presidents will continue to serve as interim presidents until their replacements take office. Chair Reynolds noted that President David Bridges of Abraham Baldwin Agricultural College and President Chris Markwood of Columbus State University will retire before the next academic year begins.

Upon a motion by Regent C. Thomas Hopkins, Jr., that was seconded by Regent Lowery Houston May, the Board members present voted unanimously to appoint Dr. Mike Hobbs as the president of Georgia Highlands College, effective July 1, 2022.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 3:26 p.m. upon motion made by Regent Jose Perez and seconded by Regent Samuel D. Holmes, which was unanimously approved.

Harold Reynolds
Chairman, Board of Regents
University System of Georgia

Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 18, 2022**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 11:00 a.m. on Wednesday, May 18, 2022, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Board Chair Harold Reynolds called the meeting to order. Present, in addition to Chair Reynolds, were Vice Chair Erin Hames; Regents W. Allen Gudenrath; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Sarah-Elizabeth Langford;; Jose R. Perez; Neil L. Pruitt, Jr.; and T. Dallas Smith. Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; Samuel D. Holmes; C. Everett Kennedy III; Lowery Houston May; James K. Syfan III; and Don L. Waters were excused. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion made by Vice Chair Hames and seconded by Regent Perez, the Board members present unanimously voted to enter executive session at 11:04 a.m. to discuss personnel matters related to the Georgia Highlands College presidential search. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

Following the executive session, Chair Reynolds reconvened the Board in its regular session at 11:09 a.m. and announced that no action had been taken.

GEORGIA HIGHLANDS COLLEGE PRESIDENT

Vice Chair Hames made a motion to appoint Dr. Mike Hobbs as the President of Georgia Highlands College effective July 1, 2022, and the motion was seconded by Regent Perez. The motion was approved unanimously by the Board members present.

ADJOURNMENT

Upon a motion made by Regent Smith and seconded by Regent Perez, the Board members present unanimously voted to adjourn at 11:12 a.m.

Harold Reynolds
Chairman, Board of Regents
University System of Georgia

Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia



**A Resolution of the Board of Regents of the University System of Georgia
Recognizing Regent Sachin Shailendra**

WHEREAS, Regent Sachin Shailendra was originally appointed by Governor Nathan Deal as a member of the Board of Regents of the University System of Georgia in April 2014; and

WHEREAS, Regent Shailendra has dedicated his time, talent and service to the Board of Regents, the State of Georgia and the cause of higher education as a member of the Board for nearly eight years; and served two consecutive terms as Chairman of the Board of Regents; and

WHEREAS, during Regent Shailendra's tenure on the Board of Regents, the University System of Georgia strengthened its academic reputation and dramatically increased the number of degrees awarded annually to an all-time high of 72,929 degrees in 2021 – a more than 33 percent increase befitting one of the largest and best public higher education systems in the nation; and

WHEREAS, Regent Shailendra earned an undergraduate degree from a University System of Georgia institution – the Georgia Institute of Technology – an experience that informed his personal success and demonstrated how public higher education can transform lives and strengthen our community; and

WHEREAS, Regent Shailendra's belief in the power and impact of a college degree on students was inspired by the story of his own family and their experience within the University System; and

WHEREAS, his support of Georgia's public colleges and universities led to consistent and ongoing gifts for need-based scholarships through the University System of Georgia Foundation, including service on its Board of Trustees; and

WHEREAS, Regent Shailendra's service to the Board included the unprecedented global COVID-19 pandemic that required a steadfast commitment to learning and student support; and

WHEREAS, he served with distinction, offering dedication and perseverance.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia hereby congratulates and thanks former Regent Sachin Shailendra for nearly eight years of dedicated service and generosity to the Board of Regents of the University System of Georgia and for the significant accomplishments in public higher education he helped this state and system achieve.

Adopted this 10th day of May, 2022.



**A Resolution of the Board of Regents of the University System of Georgia
Recognizing Regent Kessel D. Stelling, Jr.**

WHEREAS, Kessel D. Stelling, Jr. was originally appointed by Governor Sonny Perdue as a member of the Board of Regents of the University System of Georgia in February 2008; and

WHEREAS, Regent Stelling has dedicated his time, talent and service to the Board of Regents, the State of Georgia and the cause of higher education as a member of the Board for more than 13 years; and

WHEREAS, during Regent Stelling's tenure on the Board of Regents, the University System of Georgia strengthened its academic reputation and over the past decade dramatically increased the number of degrees awarded annually to an all-time high of 72,929 degrees in 2021 – a more than 33 percent increase befitting one of the largest and best public higher education systems in the nation; and

WHEREAS, Regent Stelling has also served as Chairman of the Board of Regents in 2016, helping modernize organizational structures and improve delivery of instruction and student support; and

WHEREAS, since graduating from a University System of Georgia institution – the University of Georgia – in 1978, Regent Stelling has remained committed to the university and its Terry College of Business, having been named to the list of the "100 Most Influential Georgians" by Georgia Trend Magazine every year since 2009; and

WHEREAS, during his more than 13 years of service on the Board, Regent Stelling provided strong counsel and leadership to his many colleagues, to a vast number of institution presidents and to countless University System employees and students; and

WHEREAS, he served with distinction, offering leadership, wisdom and business acumen.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia hereby congratulates and thanks former Regent Kessel D. Stelling, Jr. for more than 13

years of dedicated service and generosity to the Board of Regents of the University System of Georgia and for the significant accomplishments in public higher education he helped this state and system achieve.

Adopted this 10th day of May, 2022.



**A Resolution of the Board of Regents of the University System of Georgia
Recognizing Regent Ben J. Tarbutton III**

WHEREAS, Regent Ben J. Tarbutton III was originally appointed by Governor Sonny Perdue as a member of the Board of Regents of the University System of Georgia in January 2006; and

WHEREAS, Regent Tarbutton dedicated his time, talent and service to the Board of Regents, the State of Georgia and higher education as a member of the Board for 12 years; and

WHEREAS, during his two terms of service, Regent Tarbutton served as Chairman of the Board of Regents in 2011 and 2012 and Vice Chairman of the Board of Regents in 2013; and

WHEREAS, Regent Tarbutton earned a degree from the Georgia Institute of Technology, a University System of Georgia institution, giving him a wealth of experience and expertise from which to provide direction on student success; and

WHEREAS, during Regent Tarbutton's tenure on the Board of Regents, the University System of Georgia strengthened its academic reputation and dramatically increased the number of degrees awarded annually to an all-time high of 70,879 degrees in 2020 – a more than 29 percent increase befitting one of the largest and best public higher education systems in the nation; and

WHEREAS, Regent Tarbutton leveraged his business acumen to lead several significant presidential searches across the system, including the most recent search for president of the Georgia Institute of Technology; and

WHEREAS, Regent Tarbutton's belief in higher education and support of Georgia's public colleges and universities led to consistent and ongoing gifts for need-based scholarships through the University System of Georgia Foundation, including service on its Board of Trustees; and

WHEREAS, Regent Tarbutton's service to leadership development of the highest quality including serving as president of Leadership Georgia; and

WHEREAS, he served with distinction, offering commitment and support.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia hereby congratulates and thanks former Regent Ben J. Tarbutton III for 12 years of dedicated service and generosity to the Board of Regents of the University System of Georgia and for the significant accomplishments in public higher education he helped this state and system achieve.

Adopted this 10th day of May, 2022.



**A Resolution of the Board of Regents of the University System of Georgia
Recognizing Regent Philip A. Wilheit, Sr.**

WHEREAS, Regent Philip A. Wilheit, Sr. was originally appointed by Governor Nathan Deal as a member of the Board of Regents of the University System of Georgia in January 2011; and

WHEREAS, Regent Wilheit has dedicated his time, talent and service to the Board of Regents, the State of Georgia and the cause of higher education as a member of the Board for more than a decade; and

WHEREAS, Regent Wilheit has also provided insight, auctioneering prowess and philanthropy in generous support of the University System of Georgia Foundation, which works to increase need-based scholarship aid to deserving students who would not otherwise be able to attend a public college or university anywhere across the state; and

WHEREAS, during Regent Wilheit's tenure on the Board of Regents, the University System of Georgia strengthened its academic reputation and dramatically increased the number of degrees awarded annually to an all-time high of 72,929 degrees in 2021 – a more than 33 percent increase befitting one of the largest and best public higher education systems in the nation; and

WHEREAS, Regent Wilheit also served as Chairman of the Board of Regents in 2014 and of the University System's foundation in 2018, helping modernize organizational structures and improve delivery of instruction, student support and philanthropic giving in Georgia; and

WHEREAS, during his 11 years of service on the Board, Regent Wilheit provided sage guidance to his many colleagues, to a vast number of institution presidents and to countless University System employees and students; and

WHEREAS, he served with distinction, offering thoughtful guidance, wit and wisdom.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia hereby congratulates and thanks former Regent Philip A. Wilheit, Sr. for 11 years of dedicated service and generosity to the Board of Regents of the University System of Georgia

and for the significant accomplishments in public higher education he helped this state and system achieve.

Adopted this 10th day of May, 2022.

**MINUTES OF THE MEETING OF
THE COMMITTEE ON INTERCOLLEGIATE ATHLETICS**

The Committee on Intercollegiate Athletics of the Board of Regents of the University System of Georgia met at approximately 9:33 AM on Tuesday, May 10, 2022, in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chair C. Everett Kennedy, III, called the meeting to order. Present, in addition to Chair Kennedy, were Board Chair Harold Reynolds, Regents Richard T. Evans, Samuel D. Holmes, Cade Joiner, T. Dallas Smith and James K. Syfan, III. Other attendees include Chancellor Sonny Perdue, Vice Chancellor for Organizational Effectiveness John Fuchko, III, and Director of Accreditation and Athletics Support Sabrina Thompson.

1. Vice Chancellor Fuchko and Director Thompson presented the Fiscal Year 2021 annual athletics report as required by Board Policy 4.5.6 Monitoring. This report highlighted institutional compliance with the athletics subsidy requirements and annual expense growth limits implemented as a part of the changes to the Athletics Policy approved at the May 2016 Board meeting as well as the financial impacts on athletics associated with the COVID-19 pandemic.

ADJOURNMENT

There being no further business to come before the committee, the meeting was adjourned at approximately 9:50 AM on Tuesday, May 10, 2022.

MINUTES OF THE MEETING OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 11:02 a.m. on Tuesday, May 10, 2022, in Room 7007 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Committee Chairman Jose R. Perez called the meeting to order. Present, in addition to Chair Perez, were Committee Vice Chair Samuel D. Holmes and Regents Aldridge, Bradbury, Gudenrath, Joiner, Rivera Holmes, and Waters. Chancellor Perdue, Board Chair Harold Reynolds, and Board Vice Chair Erin Hames were also present. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

- 1) Following a motion by Regent Waters, which was seconded by Regent Joiner, the Committee approved a request to offer a Specialist in Education with a major in Teacher Leadership at Columbus State University.
- 2) Following a motion by Regent Barbara Rivera Holmes, which was seconded by Regent Joiner, the Committee approved a request to offer a Master of Social Work at Fort Valley State University.
- 3) Following a motion by Regent Joiner, which was seconded by Regent Barbara Rivera Holmes, the Committee approved a request to offer a Bachelor of Science in Finance at Georgia College and State University.
- 4) Following a motion by Regent Waters, which was seconded by Regent Joiner, the Committee approved a request to offer a Master of Business in Professional Leadership at Middle Georgia State University.
- 5) Following a motion by Regent Waters, which was seconded by Regent Aldridge, the Committee approved a request to offer a Bachelor of Science in Data Analytics at Savannah State University.
- 6) Following a motion by Regent Waters, which was seconded by Regent Samuel D. Holmes, the Committee approved a request to offer a Doctor of Philosophy with a major in Biochemical Engineering at University of Georgia.
- 7) Following a motion by Regent Joiner, which was seconded by Regent Waters, the Committee approved a request to offer a Doctor of Philosophy with a major in Biomedical Engineering at University of Georgia.

CONSENT ITEMS

- 8) The Committee approved the establishment of the Dr. Harold A. Black Distinguished Professorship at the University of Georgia.
- 9) The Committee approved the appointment of several endowed faculty positions at Georgia State University.

INFORMATION ITEMS

- 10) The Committee heard an update on Academic Affairs from Interim Vice Chancellor and Chief Academic Officer Stuart Rayfield. Vice Chancellor Marti Venn also gave an update on the Lumina Grant.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:34 a.m.

MINUTES OF THE MEETING OF THE COMMITTEE ON ORGANIZATION AND LAW

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at 11:35 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chair Don Waters called the meeting to order. Present, in addition to Board Chair Waters, were Committee Vice Chair Tom Bradbury; Regents W. Allen Gudenrath; Bárbara Rivera Holmes; Cade Joiner; Doug Aldridge, Samuel D. Holmes, and Jose Perez. Board Vice Chair Erin Hames and Chancellor Sonny Perdue were also present.

APPROVAL ITEMS

1. The Committee who were present unanimously approved the following proposed revisions to the Board of Regents Policy Manual:
 - a. Section 2.2, Selection of Presidents for USG Institutions. The motion was made by Regent Doug Aldridge and seconded by Regent Bárbara Rivera Holmes.
 - b. Section 6.5, Freedom of Expression. The motion was made by Regent Bárbara Rivera Holmes and seconded by Regent Samuel Holmes.
 - c. Section 6.11, Weapons. The motion was made by Regent Samuel Holmes and seconded by Regent Jose Perez.

EXECUTIVE SESSION

Committee Chair Waters called for an executive session at 11:45 a.m. to discuss personnel matters and student records. The motion was made by Regent Bárbara Rivera Holmes and seconded by Regent Jose Perez. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

After the Committee exited executive session, Board Chair Waters reconvened the Committee in its regular session at 12:05 p.m. and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 12:06 p.m. The motion was made by Regent Cade Joiner and seconded by Regent Bárbara Rivera Holmes.

MINUTES OF THE MEETING OF THE COMMITTEE ON PERSONNEL AND BENEFITS

The Committee on Personnel and Benefits met at approximately 11:02 a.m. Tuesday, May 10, 2022, in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Lowery Houston May called the meeting to order. Present, in addition to Committee Chair May, were Regents: C. Thomas Hopkins, Jr.; James M. Hull; C. Everett Kennedy, III; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford; T. Dallas Smith; Richard T. Evans, Sr.; and James K. Syfan, III.

INFORMATION ITEM

1. Associate Vice Chancellor for Total Rewards, Karin Elliott, presented an update on the USG Healthcare Plan.

Associate Vice Chancellor Karin Elliott provided an update on the impact of COVID-19 on the 2021 USG self-insured healthcare plan and an update on the 2021 self-insured healthcare plan utilization and costs. Overall, COVID-19 continues to impact the USG healthcare plan in 2021 and utilization of healthcare services increased significantly in 2021 compared to 2020.

As part of this update, performance information was provided on USG's health improvement programs and well-being. Information was also provided on the current year and future year healthcare plan budget projections. The 2023 plans and premiums will be presented, for the Board's approval, during the August Board meeting.

APPROVAL ITEM

1. Proposed Revision to Board of Regents Policy 8.2.8.3 Employment Beyond Retirement

BOARD POLICY REVISION SECTION 8.2.8.3. Employment Beyond Retirement

Associate Vice Chancellor for Total Rewards Karin Elliott presented a proposed revision to Board of Regents Policy 8.2.8.3. Employment Beyond Retirement. With a motion from Regent Pruitt and seconded by Regent Evans, the Board approved the item unanimously.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 11:21 a.m. on Tuesday, May 10, 2022.

**MINUTES OF THE MEETING OF THE
COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 11:22 a.m. Tuesday, May 10, 2022, in room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Neil L. Pruitt, Jr., called the meeting to order. Present, in addition to Chair Pruitt, were Regents Richard T. Evans; C. Thomas Hopkins, Jr.; James M. Hull; C. Everett Kennedy, III; Sarah Elizabeth Langford; Lowery Houston May; T. Dallas Smith; James K. Syfan, III; Board Chair Harold Reynolds was also present.

1. The Committee received an information item on the Higher Education Emergency Relief Funds.
2. The Committee heard an information item on the FY 2022 Report on Third Quarter Revenues and Expenditures.
3. With a motion made by Regent Hull and seconded by Regent May, the Committee approved revisions to the following Board policies:
 - a. 7.3.2.1 Mandatory Student Fees
 - b. 7.2.2 Auxiliary Enterprises and Student Activities Revenues and Expenditures

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 11:54 a.m. on Tuesday, May 10, 2022.

**MINUTES OF THE MEETING OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the University System of Georgia met at approximately 11:54 a.m. on Tuesday, May 10, 2022, in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chair Sarah-Elizabeth Langford called the meeting to order. Present, in addition to Committee Chair Langford were Board Chair Harold Reynolds, Committee Vice Chair James K. Syfan, III, and Regents; James M. Hull, Neil L Pruitt, Jr., C. Thomas Hopkins, Jr., C. Everett Kennedy, III, Lowery Houston May, T. Dallas Smith, and Richard "Tim" Evans, Sr.

Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

Vice Chancellor for Internal Audit and Chief Audit Officer Claire Arnold presented an informational update on the internal audit reports issued across the University System of Georgia over fiscal year 2022.

APPROVAL ITEM

Vice Chancellor for Internal Audit Claire Arnold presented the Internal Audit Plans for the next 12 months for the University System Office and each individual institution with attachments A & B, respectively.

With a motion properly made by Regent Pruitt and seconded by Regent Kennedy, the Committee members present voted unanimously to approve the recommended charters.

ADJOURNMENT

There being no further business to come before the committee, a motion for the meeting to be adjourned was made by Regent Pruitt and seconded by Regent Evans. The Committee members present voted unanimously to adjourn the meeting at approximately 12:05 p.m. on Tuesday, May 10, 2022.

MINUTES OF THE MEETING OF THE COMMITTEE ON REAL ESTATE AND FACILITIES

The Committee on Real Estate and Facilities of the Board of Regents of the University System of Georgia met on Tuesday, May 10, 2022, at approximately 12:05 p.m. in the Board's offices, located at 270 Washington Street SW, Atlanta, Georgia. Committee Chair T. Dallas Smith called the meeting to order. Present, in addition to Committee Chair Smith were Committee Vice Chair C. Everett Kennedy, III, Regents Richard T. Evans, Sr., C. Thomas Hopkins, Jr., James M. Hull, Sarah-Elizabeth Langford, Lowery Houston May, Neil L. Pruitt, Jr., and James K. Syfan, III. Unless otherwise noted, the Regents present approved all items unanimously.

Information Item

1. The Committee received a written report of real estate actions taken between December 1, 2021, and March 31, 2022, pursuant to the delegated authority of the Vice Chancellor for Real Estate and Facilities.

Consent Items

The Committee next heard the following consent items (Agenda Items 2-18), all of which were approved unanimously by the members present and voting following a motion made by Regent Neil L. Pruitt, Jr., and seconded by Regent C. Thomas Hopkins, Jr. Regent James M. Hull recused himself from the vote for Agenda Item 6.

2. The Committee approved the ranking of the building commissioning firms for project number J-348, Expansion of Tech Square, Phase IIIA, for the Georgia Institute of Technology. The ranked firms were:
 1. Epsten Group, Inc. (Atlanta)
 2. RMF Engineering, Inc. (Atlanta)
 3. Salas O'Brien, LLC (Atlanta)
3. The Committee approved the ranking of the design professional and construction management firms for project number BR-30-2203, D.M. Smith Building Renewal, for the Georgia Institute of Technology. The ranked design professional firms were:
 1. Ann Beha Architects, Inc. (Boston, MA) in association with Houser Walker Architecture (Atlanta)
 2. May Architecture + Interiors LLC (Atlanta)
 3. LS3P Associates LTD (Atlanta)

The ranked construction management firms were:

1. Gay Construction Company (Atlanta)
2. The Winter Construction Company (Atlanta)
3. Garbutt Construction Company (Dublin)

4. The Committee approved the ranking of the design-build firms for project number BR-50-2202, Fulton Street Parking Deck, for Georgia State University. The ranked firms were:
 1. HCBeck, LTD, dba The Beck Group (Atlanta)
 2. McCarthy Building Companies, Inc. (Atlanta) in association with Collins Cooper Carusi Architects (Atlanta) and Walker Consultants (Atlanta)
 3. Gilbane Building Company (Atlanta) in association with THA Consulting, Inc. (Atlanta) and Cooper Carry, Inc. (Atlanta)

5. The Committee approved the ranking of the design-build firms for project number BR-10-2205, Hull Street Parking Deck, for the University of Georgia. The ranked firms were:
 1. Gilbane Building Company (Atlanta) in association with THA Consulting, Inc. (Alpharetta) and Cooper Carry, Inc. (Atlanta)
 2. HCBeck, LTD, dba The Beck Group (Atlanta)
 3. Piedmont Construction Group, Inc. (Macon) in association with Jericho Design Group (Cumming) and Walker Consultants (Atlanta)

6. The Committee approved the ranking of the design professional and construction management firms for project number BR-10-2206, Hill Community Improvements, for the University of Georgia. The ranked design professional firms were:
 1. May Architecture + Interiors LLC (Atlanta)
 2. Menefee Architecture, LLC (Atlanta) in association with CannonDesign (Boston, MA)
 3. Lord Aeck Sargent Planning & Design, Inc. (Atlanta)

The ranked construction management firms were:

1. Hogan Construction Group, LLC (Atlanta)
 2. Allstate Construction Group, Inc. (Atlanta)
7. The Committee authorized project number BR-50-2203, Urban Life 1st Floor Renovation for Nursing, for Georgia State University.

 8. The Committee approved an advance rental payment for a single-story classroom/office building (“Building A”) on 9.74 acres of land located at 2005 Scholarship Place in Lawrenceville for Georgia Gwinnett College. The Committee further acknowledged that the advance rental payment would allow the early termination of the corresponding rental agreement, and they approved the acquisition of the property as a gift.

 9. The Committee approved an advance rental payment for a student dining facility (“North Avenue Dining Facility”) located at 120 North Avenue NW in Atlanta for the Georgia Institute of Technology. The Committee further acknowledged the rental agreement for the facility would be amended to reflect the advanced rental payment and rent payment savings.

10. The Committee approved an advance rental payment for a multi-story structure (“Carbon Neutral Energy Solutions Laboratory”) located at 495 Tech Way NW in Atlanta for the Georgia Institute of Technology. The Committee further acknowledged that the advance rental payment would allow the early termination of the corresponding ground lease and rental agreement, resulting in reversion of the improved real property to the Board of Regents.
11. The Committee approved an advance rental payment for a three-story office building (“Building 1N”) on 1.243 acres of land located at 239 Cedar Lane in Covington for Georgia State University. The Committee further acknowledged that the advance rental payment would allow the early termination of the corresponding rental agreement, and they approved the acquisition of the property as a gift.
12. The Committee approved an advance rental payment for laboratory and office space within the Parker H. Petit Science Center located at 100 Piedmont Avenue in Atlanta for Georgia State University. The Committee further acknowledged that the advance rental payment would allow the early termination of the corresponding rental agreement, air rights lease, and easement and operating agreement, resulting in reversion of the improved real property to the Board of Regents.
13. The Committee approved an advance rental payment for a residence hall (“Rutherford Hall”) located at 305 Cedar Street in Athens for the University of Georgia. The Committee further acknowledged that the advance rental payment would allow the early termination of the corresponding ground lease and rental agreement, resulting in reversion of the improved real property to the Board of Regents.
14. The Committee approved an advance rental payment for an athletic building (“Athletic Fieldhouse”) on one acre of land located at 605 West Mary Street in Valdosta for Valdosta State University. The Committee further acknowledged that the advance rental payment would allow the early termination of the corresponding rental agreement, and they approved the acquisition of the property as a gift.
15. The Committee approved a sub-rental agreement for space at 1575 Northside Drive NW in Atlanta for the Georgia Institute of Technology.
16. The Committee approved an amendment to a rental agreement for 104 Banbury Road in Oxford, England, for the University of Georgia.
17. The Committee approved the naming of The Schnitzer Family Media Lawn at the University of Georgia.
18. The Committee approved the naming of Carl and Barbara Parks Outdoor Dining at the University of Georgia.

Approval Items

19. The Committee adopted the Resolution covering the issuance of 2023 General Obligation Bonds for use in funding capital projects. The motion was made by Regent Richard T. Evans, Sr., and seconded by Regent Neil L. Pruitt, Jr.
20. The Committee approved a budget modification for project number J-347, Bandy Gym Student Recreation Renovations, for Dalton State College. The motion was made by Regent James M. Hull and seconded by Regent C. Thomas Hopkins, Jr.
21. The Committee approved a budget modification for project number J-365, Humanities Building Renovation and Infrastructure, for the University of West Georgia. The motion was made by Committee Vice Chair C. Everett Kennedy, III, and seconded by Regent Richard T. Evans, Sr.
22. The Committee accepted a gift of approximately 1.564 acres of improved real property located at 781 Marietta Street in Atlanta for the Georgia Institute of Technology. The motion was made by Regent Neil L. Pruitt, Jr., and seconded by Regent C. Thomas Hopkins, Jr.
23. The Committee authorized an acquisition of approximately 6.539 acres of Ferst Drive in Atlanta for the Georgia Institute of Technology. The motion was made by Regent Neil L. Pruitt, Jr., and seconded by Committee Vice Chair C. Everett Kennedy, III.
24. The Committee authorized the purchase of approximately 0.636 acres of improved real property located at 600 Means Street in Atlanta for the Georgia Institute of Technology. The motion was made by Regent Neil L. Pruitt, Jr., and seconded by Regent Richard T. Evans, Sr.
25. The Committee authorized the purchase of approximately 1.0 acre of improved real property located at 1111 Chastain Road in Kennesaw for Kennesaw State University. The motion was made by Committee Vice Chair C. Everett Kennedy, III, and seconded by Regent Lowery Houston May.
26. The Committee authorized the execution of a rental agreement with USG Real Estate Foundation XIII, LLC, as landlord, for approximately 12 acres of land developed with the Georgia Archives Building at 5800 Jonesboro Road in Morrow. The motion was made by Regent James M. Hull and seconded by Regent C. Thomas Hopkins, Jr.

Adjournment

There being no further business to come before the Committee, the meeting adjourned at approximately 12:21 p.m. A motion to adjourn the Committee was made by Regent Richard T. Evans, Sr., and seconded by Committee Vice Chair C. Everett Kennedy, III.

**MINUTES OF THE MEETING OF
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 18, 2022**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 11:00 a.m. on Wednesday, May 18, 2022, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. Board Chair Harold Reynolds called the meeting to order. Present, in addition to Chair Reynolds, were Vice Chair Erin Hames; Regents W. Allen Gudenrath; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Cade Joiner; Sarah-Elizabeth Langford;; Jose R. Perez; Neil L. Pruitt, Jr.; and T. Dallas Smith. Regents Doug Aldridge; Tom Bradbury; Richard T. Evans; Samuel D. Holmes; C. Everett Kennedy III; Lowery Houston May; James K. Syfan III; and Don L. Waters were excused. Chancellor Sonny Perdue was also present.

EXECUTIVE SESSION

Upon a motion made by Vice Chair Hames and seconded by Regent Perez, the Board members present unanimously voted to enter executive session at 11:04 a.m. to discuss personnel matters related to the Georgia Highlands College presidential search. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

RECONVENE

Following the executive session, Chair Reynolds reconvened the Board in its regular session at 11:09 a.m. and announced that no action had been taken.

GEORGIA HIGHLANDS COLLEGE PRESIDENT

Vice Chair Hames made a motion to appoint Dr. Mike Hobbs as the President of Georgia Highlands College effective July 1, 2022, and the motion was seconded by Regent Perez. The motion was approved unanimously by the Board members present.

ADJOURNMENT

Upon a motion made by Regent Smith and seconded by Regent Perez, the Board members present unanimously voted to adjourn at 11:12 a.m.

Harold Reynolds
Chairman, Board of Regents
University System of Georgia

Christopher A. McGraw
Secretary, Board of Regents
University System of Georgia

AGENDA

SHARED SERVICES CENTER UPDATE

August 9, 2022

Agenda Item

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INFORMATION ITEM

1. Shared Services Center (SSC) Update

1

1. Information Item: Shared Services Center (SSC) Update

Julie Harris, USG Associate Vice Chancellor for Shared Services, will provide an overview of the services supported by the Shared Services Center and highlight future potential opportunities.

AGENDA

PERSONNEL AND BENEFITS

August 9, 2022

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APPROVAL ITEM

- | | | |
|----|--|---|
| 1. | Approval of Healthcare Plan and Premiums for Plan Year 2023 | 1 |
| 2. | Approval of 2023 65+ Medicare Eligible Retiree Healthcare Contribution | 2 |

1. **Approval of Healthcare Plan and Premiums for Plan Year 2023**

Ms. Karin Elliott, Associate Vice Chancellor for Total Rewards, will present for approval, the healthcare plan and premiums for plan year 2023 as shown in the following Appendices for the University System of Georgia healthcare plans to become effective January 1, 2023.

2. **Approval of 2023 65+ Medicare Eligible Retiree Healthcare Contribution**

Ms. Karin Elliott, Associate Vice Chancellor for Total Rewards, will present for approval the 2023 65+ Medicare Eligible Retiree Healthcare Contribution to become effective January 1, 2023.

AGENDA

COMMITTEE ON ACADEMIC AFFAIRS

August 9, 2022

Agenda Item **Page No.**

INFORMATION ITEM

- DR. ASHWANI MONGA WELCOME

ACTION ITEMS

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2. Establishment of an Executive Master of Business Administration, Georgia Southwestern State University 7
3. Establishment of a Master of Science in Data Science, Clayton State University 12
4. Establishment of a Master of Science in Data Information Science, University of North Georgia 17
5. Establishment of a Master of Science in Data Science, University of Georgia 22
6. Establishment of a Doctor of Philosophy in Artificial Intelligence, University of Georgia 27

eMajor Collaborative:

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II. Mission Affirmation

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III. Named/Endowed Faculty Positions

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1. **Establishment of a Bachelor of Science in Agriculture Technology Management, Abraham Baldwin Agricultural College**

Recommended: That the Board approve the request from President Tracy Brundage that the Abraham Baldwin Agricultural College ("ABAC") be authorized to establish a Bachelor of Science in Agricultural Technology Management ("ATM") effective August 9, 2022.

Degree Name/CIP Definition

Bachelor of Science in Agricultural Technology Management (01.0201): A program that prepares individuals to sell, select, and service agricultural or agribusiness technical equipment and facilities, including computers, specialized software, power units, machinery, equipment structures, and utilities. Includes instruction in agricultural power systems, planning and selecting materials for the construction of support facilities, mechanical practices associated with irrigation and water conservation, erosion control, and agricultural data processing systems.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The University System of Georgia strategically supports partnerships and collaboration with the local community, business, and industry groups to positively impact Georgia's local economies. These careers may be related to crop production, extension, precision agriculture, irrigation management, design and testing of equipment, and many other positions related to commercial agriculture that are critical to Georgia's agricultural economy.

Institutional Mission Fit:

ABAC's mission: "As a State College within the University System of Georgia, Abraham Baldwin Agricultural College's mission is to provide excellent education by engaging, teaching, coaching, mentoring, and providing relevant experiences that prepare the graduate for life." The creation of the BS in Agricultural Technology Management (ATM) degree will provide relevant experiences for students interested in technical agricultural careers. The curriculum of the proposed program emphasizes engaged learning experiences through laboratory activities and applied knowledge relevant to the quickly advancing agricultural industry. The ATM program also supports the College's strategic initiatives of excellence and engagement through a hands-on curriculum and integration with the ABAC J.G. Woodroof Farm.

Need/Workforce Context

The job market and pay scale is very bright for graduates in this proposed degree program. With over 600 position openings annually, a pay-range from \$41,000-64,000, along with the need by the agricultural industry for employees who can use technology, collect, and interpret data, demand for graduates will remain high.

Sample Occupations:

- Precision Agriculture Technicians
- Agricultural Technicians
- Soil and Plant Scientists

- Conservation Scientists
- Environmental Engineering Technologists and Technicians

Labor Market/Career Placement Outlook/Salary:

Occupation	O*Net ²	Current Employment	% Growth	Mean Salary	Experienced Salary
Precision Agriculture Technicians		2,000	17%	\$48,050	\$61,250
Agricultural Technicians		1,120	19%	\$48,050	\$61,250
Soil and Plant Scientists (US Data, GA unavailable)	Bright Outlook	280	18%	\$66,750	\$126,950
Conservation Scientists		260	8%	\$63,810	\$118,540
Environmental Engineering Technologists and Technicians		530	19%	\$47,950	\$77,170

¹JobsEQ

²National Center for O*NET Development. *O*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

Graduates of this program will be able to:

1. Identify, formulate, and solve problems in agriculture using a systematic approach;
2. Utilize current technology, tools, and best practices in agricultural systems;
3. Analyze information and systems to aid in decision making;
4. Effectively communicate solutions through appropriate use of written, verbal, and graphical techniques;
5. Work effectively as a team member;
6. Recognize the importance of professional and ethical responsibility within the field;
7. Demonstrate a commitment to lifelong learning.

Career Competencies:

- Analytical or scientific software
- Office suite software / Spreadsheet software
- Computer aided design CAD software
- Map creation software

- Geographical information systems
- Engineering and Technology
- Complex Problem Solving
- Inductive Reasoning
- Computers and Electronics
- Critical Thinking
- Deductive Reasoning

Experiential Opportunities (High Impact Practices):

First-year experiences: We have incorporated the principles in the USG momentum year (<https://www.completegeorgia.org/what-momentum-year>) in the proposed program curriculum.

Writing-intensive courses: A combination of core classes and major classes will incorporate writing intensive courses. Within the program, AENG 1100 and AENG 4300 server as writing intensive classes. Furthermore, the writing assignments are designed to mimic real world technical documents a student would be expected to produce after graduation.

Collaborative assignments and projects: Existing introductory courses (AENG 1100 and AENT 3113) are included collaborative assignments and projects. Assignments require group collaboration to solve problems and learn new skills.

Undergraduate research: Provide opportunities outside of the classroom through projects at ABAC and UGA Tifton Coastal Plains Research Station.

Internships: A senior-level, six-hour internship is required as part of the program. The goal is for the students to apply knowledge and skills learned in courses in a professional setting while allowing for additional academic terms for the student to sharpen those they identified as being deficient.

Capstone courses and projects: Traditionally, engineering and engineering technology programs have a senior level capstone/project-based courses. Implement senior level, real-world, projects in existing courses that student should take during their senior year. These classes, AENG 4300 Spatial Data Analysis in Agriculture (fall course) and AENG 4200 Advanced Irrigation Systems Management (spring course), have projects that prepare students using “real-world” case studies.

Assessment Plan:

Pre-graduation survey to ask for job placement upon graduation and get contact information for post-graduation survey (~5 years).

Implementation

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-23	2023-24	2024-25	2025-26
Base enrollment ¹	48	49	53	58

Lost to Attrition (Should be negative)	-4	-4	-5	-5
New to the institution	4	6	8	12
Shifted from Other programs within your institution	3	5	6	6
Total Enrollment	51	56	62	71
Graduates	2	3	4	6
Carry forward base enrollment for next year	49	53	58	65

Pipeline:

Enrollment estimates are based on what has occurred over the past three years in the current BS in Agriculture, Agricultural Technology and Systems Management track degree program. It is anticipated that enrollment will increase due to expanded marketing efforts as a stand-alone degree program. Marketing efforts will focus on high school agriculture and other STEM programs. There is no anticipation of a shift of enrollment from other degree programs since they all are self-sustaining and have their own demand. Additionally, an increase is predicted because of market demand for qualified students in agricultural technology and management jobs.

System Picture:

Similar or Related Programs	CIP Code	Supply ¹	Competitor Institutions ²
BS in Agricultural Engineering Technology		3 (Average)	Fort Valley State University

Marketing Plan:

The expanded marketing and recruitment efforts implemented recently by ABAC's Enrollment Management will be utilized to reach underrepresented and special populations, especially STEM interested students in more urban populations. Marketing efforts will be re-evaluated, and adjustments made in how the target population is met. In addition, efforts will be expanded to include current students enrolled in different degree programs at ABAC.

Financial Impacts:

No financial impacts are noted except for possible course lab fees. Since there is already an existing degree program (BS in Agriculture - Agricultural Technology & Systems Management Track) no additional funding is needed. The current resources will meet the need of the new degree program.

Facility Impacts:

Facility impacts include new construction of an Agricultural Technology Center and renovation of the Chambliss Building. These projects have already been included in the institution-level facilities master plan for completion by Fall 2023.

Technology Impacts: No new equipment for start-up and operations are noted.

2. **Establishment of an Executive Master of Business Administration, Georgia Southwestern State University**

Recommended: That the Board approve the request from President Neal Weaver that Georgia Southwestern State University ("GSW") be authorized to establish an Executive Master of Business Administration ("EMBA") effective August 9, 2022.

Degree Name/CIP Definition

Executive Master of Business Administration (52.0201): A program that prepares individuals to plan, organize, direct, and control the functions and processes of a firm or organization. Includes instruction in management theory, human resources management and behavior, accounting, and other quantitative methods, purchasing and logistics, organization and production, marketing, and business decision-making.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The University System of Georgia strategically supports partnerships and collaboration with the local community, business, and industry groups to positively impact Georgia's local economies. The College of Business and Computing (COBAC) at GSW is dedicated to strategically focusing directly on providing knowledge and skills geared toward enhancing the professional success of seasoned current leadership in the region's organizations.

Institutional Mission Fit:

Georgia Southwestern State University is dedicated to serving a diverse population of students, offering a range of strong undergraduate and graduate programs in a vibrant learning environment. The University values collaboration and community engagement with an emphasis on community, faculty, staff, and student interactions. GSW aspires to be comprehensive, progressive, inclusive, and especially supportive of learning, culture, and economic development in Southwest Georgia and beyond. This EMBA program offers an outstanding opportunity for busy professionals who are already in leadership positions to build upon their knowledge base and sharpen their skills in a setting that is fully attune to the real-life problems and opportunities they face every day.

Need/Workforce Context

The need for executive-level employees with specialized competencies in the areas in areas such as new product development/innovation, enterprise value chain with a focus on continuous improvement, and effective strategies for building sustainable competitive advantage and organization success through change management aligns with the local business community. This need is supported by the Small Business Development Commission, which is working to increase executive employment opportunities in the area.

Sample Occupations:

- General and Operations Managers

- Financial Managers
- Medical and Health Services Managers
- Human Resources Workers
- Management Analysts
- Project Management Specialists
- Accountants and Auditors
- Financial and Investment Analysts
- Software Quality Assurance Analysts and Testers
- Computer and Information Systems Managers
- Logisticians
- Market Research Analysts / Marketing Specialists

Labor Market/Career Placement Outlook/Salary:

These employment outlook calculations suggest that regional growth projects a need for 1,612 new positions in the *GSW* region requiring a master's degree over the next ten years.

Occupation	O*Net ²	Total # of Openings for Masters in GSW Region- next 10 years	Mean Salary	Experienced Salary
General and Operations Managers	Bright Outlook	157	\$79,610	\$201,710
Financial Managers	Bright Outlook	104	\$129,150	\$208,000+
Medical and Health Services Managers	Bright Outlook	160	\$98,320	\$190,060
Human Resources Workers	Bright Outlook	130	\$58,880	\$101,080
Management Analysts	Bright Outlook	147	\$95,890	\$168,480
Project Management Specialists		211	\$93,100	\$159,640
Accountants and Auditors	Bright Outlook	184	\$74,700	\$128,530
Financial and Investment Analysts		48	\$80,470	\$132-230
Software Quality Assurance Analysts and Testers	Bright Outlook	221	\$94,940	\$131,040
Computer and Information Systems Managers	Bright Outlook	56	\$152,410	\$208,000+

Logisticians	Bright Outlook	36	\$72,070	\$103,200
Market Research Analysts / Marketing Specialists	Bright Outlook	81	\$62,010	\$125,870

¹JobsEQ

²National Center for O*NET Development. *O*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

Graduates of this program will be able to:

1. Communicate information in oral, written, and presentation formats
2. Use data analysis tools and statistical knowledge to solve complex business problems
3. Utilize management and leadership skills to collaborate with and delegate to other professionals
4. Analyze and assess financial information to evaluate performance and recommend management actions
5. Evaluate resources, develop alternatives, and apply critical thinking skills, to strategically manage in various business settings

Career Competencies:

- Financial analysis
- Strategic management and marketing
- Oral and written communication,
- Financial analytics and administer/manage fiscal operations
- Project management,
- Administer fiscal operations
- Organizational strategy and change management

Experiential Opportunities (High Impact Practices):

Expanding High-Impact Teaching and Learning Experiences

This program is specifically designed with relevance and real-world application by practicing professionals as our primary objective. COBAC supports innovative curriculum that furthers academic excellence. Courses must be delivered in a way that maximizes immediate applicability and usefulness. Courses will heavily employ case analysis, current literature readings and discussion, research assignments, guest speakers, computer simulations, debate, and other high-impact teaching and learning methods.

Cultivating Community Engagement and Global Awareness

This program will provide enhanced engagement and dialogue with current employers throughout the region and state. Students will develop enhanced relationships with many global employers, potentially providing opportunities to other groups of students attending GSW.

Assessment Plan:

The EMBA will be assessed in keeping with AACSB's Assessment of Learning criteria. The learning outcomes/objectives will be tailored to reflect the specialized content of the program. Examples of program assessments include:

- Most courses will include writing intensive projects and/or oral presentations
- Several courses have data analysis projects
- Individual and group assignments will provide practical application of management and leadership techniques
- Financial analysis projects
- Individual and collaborative assignments will provide practical application of strategic principles

In addition, graduate program outcomes will be assessed through exit surveys, alumni surveys, employer-satisfaction surveys, and input from the COBAC Advisory Board. Student contact information prior to graduation will be collected and alumni surveys will be administered one year post graduation. The surveys will collect data regarding student salaries and their perception of the program's effectiveness.

Implementation**Enrollment Forecast:**

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-23	2023-24	2024-25	2025-26
Base enrollment ¹				0
Lost to Attrition (10%) (Should be negative)	2	2	3	-
New to the institution (each Spring)	20	25	30	30
Shifted from other programs within your institution				
Total Enrollment				
Graduates (each Fall)	18	23	27	27
Carry forward base enrollment for next year	0	0	0	0

¹Total enrollment for year 1 becomes the base enrollment for year 2

²The anticipated start date for Cohort 1 is Fall 2022, and the expected graduation date is Summer 2023.

Note: Enrollment targets identified by the institution will be monitored for the first 4 years to ensure program meets targets. If targets are not met, the program will come back up for review.

Pipeline:

Recruiting efforts will focus on management executives in southwest Georgia. There is a need in our area for a flexible and efficient MBA degree program for existing and "up-and-coming" company leaders. A typical two-year MBA program can be time consuming and inconvenient for

busy professionals who are crucially needed at their workplace. The lengthy time investment impacts not only the individual student but also the sponsoring company.

The proposed EMBA program differs from our current MBA program in several ways. Applicants to the EMBA will not be required to provide GMAT/GRE scores. Admission will focus primarily on job-related skills and accomplishments. While undergraduate transcripts will be requested, we realize work-related accomplishments and management experience will be more important to student success in the program than undergraduate GPAs, especially for more-seasoned applicants who may have matured greatly since their previous degrees and who are more motivated to complete EMBA course work that is directly applicable to their career.

System Picture:

There are no EMBA programs within the 75-mile radius surrounding Americus, GA. In fact, the only USG programs that offer an EMBA degree are Georgia Tech, Georgia State, Kennesaw, and University of Georgia. All four are located in North Georgia.

Marketing Plan:

The program will be promoted similarly to the traditional GSW MBA program. It will be publicized to area businesses and the local business community. A search engine optimization technique will be used to improve the program ranking due to the significant numbers of applicants who tend to locate the traditional MBA program through online searches.

Financial Impacts:

- The EMBA program's anticipated start date is Fall 2022, with new cohorts each Fall.
- The annual tuition is \$36,000, or \$12,000 per semester.
- Full-time faculty members are scheduled to teach the EMBA classes (see the faculty roster). Their BBA classes will either be (1) taught by the full-time faculty members through overload pay or (2) taught by adjunct faculty members. In either case, the accreditation standards of the BBA program will not be impacted, and the faculty/student ratios will be well within the accreditation standards.
- In the second year, a new faculty line is anticipated to support enrollment growth. In year three, with growth, a half-time advisor/coordinator will be added to assist students in registering and coordinating the weekend residencies.

The proposed annual tuition of \$36,000 is well below the tuition for the only other USG EMBA programs, which average \$78,531 (more than twice as much as GSW's proposed tuition). The tuition will cover both tuition and fees as well as the increased residency costs associated with weekend residency programs such as meals and snacks.

Facility Impacts: No facility impacts are noted or expected.

Technology Impacts: No technology impacts are noted or expected.

3. Establishment of a Master of Science in Data Science, Clayton State University

Recommended: That the Board approve the request from Interim President Kerry L. Heyward that the Clayton State University (“CLSU”) be authorized to establish a Master of Science in Data Science (“MSDS”) effective August 9, 2022.

Degree Name/CIP Definition

Master of Science in Information Science (30.7001): A program that focuses on the analysis of large-scale data sources from the interdisciplinary perspectives of applied statistics, computer science, data storage, data representation, data modeling, mathematics, and statistics. Includes instruction in computer algorithms, computer programming, data management, data mining, information policy, information retrieval, mathematical modeling, quantitative analysis, statistics, trend spotting, and visual analytics.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The University System of Georgia strategically supports partnerships and collaboration with the local community, business, and industry groups to positively impact Georgia’s local economies. Information systems are integral components to the success of business, government, and other organizations. CLSU’s faculty will concentrate on innovation, deep learning, data management, and health care management emphasis.

Institutional Mission Fit:

The goals and objectives of this program align clearly with the mission of the University that states, “Creating an outstanding educational experience that stimulates intellectual curiosity, critical thinking, and innovation.” Clayton State University is committed to providing educational excellence to a diverse undergraduate and graduate student body. The proposed program strives to accommodate and maximize the benefits to the diverse student population of CLSU, while providing them with advanced knowledge and applied skills rooted in faculty research experience and hands-on expertise. This program is one of the institutional priorities because it provides further opportunities in areas highlighted as key workforce needs, primarily careers in Technology and STEM. Clayton State University faculty and staff recognize the importance of providing a workforce that can meet the needs of the State, whether through workforce initiatives, higher education, or other methods. The proposed master’s degree is a response to the growing workforce demand for computer skills in multidisciplinary environments. The program will provide excellence in teaching graduate students through expanded proven education pedagogies that align with university goals and objectives. This will allow students to become productive members of society while promoting economic development within the state of Georgia. The attainment of these skills will allow graduates to gain employment in growing areas that increase the quality of life.

Need/Workforce Context

According to Technavio, the data information system is segmented into nine categories: banking, financial services, and insurance (BFSI), government and defense, healthcare and life sciences, manufacturing, retail and consumer goods, media and entertainment, telecommunications and information technology, transportation and logistics, and others (real estate, travel and hospitality,

energy and utilities, and education and research). Furthermore, the manufacturing is increasingly adopting the use of data science solutions for risk management, operations and supply chain optimization, after-sales support, and predictive/preventive maintenance. To be successful, these organizations or industries must either build or purchase information technology components, which requires data science and information system professional staff. As the Atlanta-metro continues to attract high technology industries, it is critical to supply qualified personnel to fill these jobs to encourage and sustain growth of the technology sector.

Sample Occupations:

- Computer and Information Systems Managers
- Computer and Information Research Scientists
- Computer Systems Analysts
- Information Security Analysts
- Software Developers, Applications & Systems Software
- Database Administrators
- Operations Research Analysts

Labor Market/Career Placement Outlook/Salary:

Occupation	O*Net ²	Current Employment	% Growth	Salary Mean	Salary Experienced
Computer and Information Systems Managers	Bright Outlook	13330	14.2	\$152,410	\$208,000+
Computer and Information Research Scientists	Bright Outlook	670	13.4	\$79,810	\$106,770
Computer Systems Analysts		18160	10.5	\$99,270	\$127,000
Information Security Analysts	Bright Outlook	2730	36.2	\$102,600	\$129,320
Software Developers, Applications	Bright Outlook	28170	26.2	\$117,150	\$130,300
Database Administrators		4170	13.7	\$93,220	\$103,910
Operations Research Analysts	Bright Outlook	220	4.5	\$74,190	\$100,460

1JobsEQ

2National Center for O*NET Development. *O*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

Upon successfully completing an MSDS degree program, the graduate can do the following:

1. Understand the application of networking and software development concepts to virtualization and cloud computing.
2. Design, implementation, and management of complex relational databases.
3. Management of information system projects from conception to closure.
4. Learn about information assurance and the useful skills for implementing and maintaining security in IT systems.
5. Evaluate the value of IT systems to a business and suggest remedies.
6. Design and implement IT systems using the right programming language and paradigm.
7. Design and implement mobile, desktop, and web apps.

Career Competencies

- **Technology Skills:** Database system management, Database user interface and query software, Development environment software, Enterprise resource planning ERP software, Web platform development software
- **Knowledge:** Computers and Electronics, Customer and Personal Service, Administration and Management, English Language
- **Skills:** Critical Thinking, Active Listening, Reading Comprehension, Judgment and Decision Making, Monitoring
- **Abilities:** Deductive Reasoning, Oral Comprehension & Expression, Problem Sensitivity

Experiential Opportunities (High Impact Practices (HIPS):

The design of the MSDS curriculum has included HIPs in the program. Students are required to take either CSCI 6599 Special Project (Project Track) or CSCI 6574 Research Techniques & Supervised Research and CSCI 6600 Thesis (Thesis Track). In both options, students will work with faculty to develop a project and establish approaches. This practice will require students to comprehensively practice skills and knowledge learned in the program. Students will have the skills and ability to think critically, solve real-world problems, report, and disseminate project progress and products because of the work.

Many courses have project assignments as components of the class delivery. Students will have a comprehensive understanding of the knowledge of the related course contents and gain the skills for industry practice. The program also provides opportunities for students to work on real-world applications and interact with the industries.

Assessment Plan:

The student learning outcomes will be assessed by using rubrics, assignments, tests and exams, projects, and course survey as summative assessment. More specifically, the performance of MS students will be analyzed with respect to the different assignments in the rubrics of the program. The criteria for success will be determined based on the objective of different student learning outcomes. The assessment will indicate one of the three results, 1) Not Meet Expectation, 2) Meet Expectation, and 3) Exceed Expectation. If results show the program does not meet the expectation, then concerns will be brought up and addressed. Actions to take include but are not limited to program improvement, enforcing teaching effectiveness, curriculum improvement, and syllabus improvement.

To ensure continuous improvements of the proposed program, the results of assessment will be used for the next-step action of the program such as reinforcing the existing courses and developing new courses in new concentrations, increasing academic advisement, increasing companies’ interest and involvement, promoting research activities of students within the department.

Implementation

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-23	2023-24	2024-25	2025-26
Base enrollment ¹		14	19	25
Lost to Attrition (Should be negative)		-1	-2	-2
New to the institution	11	17	23	28
Shifted from Other programs within your institution	3	2	2	3
Total Enrollment	14	32	42	54
Graduates	0	13	17	23
Carry forward base enrollment for next year	14	19	25	31

Pipeline:

The enrollment projection in the table above is based on the average enrollment per academic year in the current M.S. Computer Science Program at other institution with same size enrollments. In addition to CSIT program graduates per year, other programs such as Management, Health Care also have an average of 30 graduates per year. The data also includes students with bachelor’s degrees in Computer Science, Information Systems, Mathematics, Engineering, or Technology Management from other institutions and current workforce.

System Picture:

Similar or Related Programs	CIP Code	Supply¹	USG Institutions
Master of Science in Information Systems	11.0101	102	Georgia State University
Master of Science in Information System	11.0401	21	Kennesaw State University
Total		123	

¹Supply = Number of program graduates last year within the study area

Marketing Plan:

The university plan for marketing will be designed mostly in four areas:

- (1) recent graduates of Computer Science and Information Technology Program,
- (2) recent graduates of other baccalaureate programs and related fields,

- (3) employed individuals who have a baccalaureate degree seeking expanded skillsets,
- (4) under-represented students including minorities and women.

Non-alumni working in the Computer Science, Information Technology or Systems Industry will provide a potential demand for the program. Clayton State University has existing relationships with several industries in the area. A master's degree offered in this area with a concentration in Health Management and Data Science may be attractive to personnel wishing to gain further educational attainment. Additionally, several companies within the Atlanta area work extensively in computer systems, and more specifically the data system, these companies require their employees to further their knowledge in this area.

We will also develop plan for recruiting non-alumni who work in the Computer Science, information Technology or Systems Industry and are interested in advance their education. Clayton State University has existing relationships with several industries in the area. A master's in this area with a concentration in Health and Business may be attractive to personnel wishing to gain further educational attainment. Additionally, several companies within the Atlanta area work extensively in computer systems, and more specifically the security side require their employees to further their knowledge in this area.

Financial Impacts:

The teaching load for graduate faculty will be 9 credit hours per semester. Additional part-time and full-time faculty will be hired to cover some released undergraduate courses. The released courses will be taught by the newly hired faculty and two Part time adjunct faculty. Clayton State University has committed to budgetary support of these new faculty lines.

Facility Impacts: No facility impacts noted.

Technology Impacts: No technology impacts noted.

4. **Establishment of a Master of Science in Spatial Data and Information Science, University of North Georgia**

Recommended: That the Board approve the request from President Bonita Jacobs that the University of North Georgia ("UNG") be authorized to establish a Master of Science in Spatial Data and Information Science ("SDIS") effective August 9, 2022.

Degree Name/CIP Definition

Master of Science in Spatial Data and Information Science (30.7099): Any instructional program in data science not listed.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The University System of Georgia strategically supports and fosters innovative scientists and researchers capable of advancing the frontiers of knowledge in spatial science and technology through cutting-edge theories and technologies, pioneering methodologies, sophisticated numerical analyses, and integrative applications. "Spatial data science can be viewed as a subset of generic 'data science' that focuses on the special characteristics of spatial data, i.e., the importance of 'where.'"

Institutional Mission Fit:

As a senior military college, UNG is a prime location for master's-level studies that support the military mission and can attract active-duty military personnel seeking graduate studies to enhance their role as leaders and defenders of our nation. Advanced spatial and geospatial technology is one of the mainstays of present-day military operations. Because of this, a unique graduate program in spatial data and information science which has one of four concentrations in Geospatial Intelligence (GEOINT, Geovisualization, Remote Sensing, Cyber GIS, and Emergency/Disaster Management) aligns well with UNG's function as a military college and its mission to support the military. Further, courses in geospatial intelligence will enhance and complement UNG's strong cybersecurity and strategic studies programs.

Need/Workforce Context

The Georgia Governor's High Demand Career Initiative Report lists data science, which includes spatial and geospatial data science, as a high demand career area (<https://www.georgia.org/sites/default/files/wp-uploads/2014/04/HDCI-Report.pdf>). Likewise, the 2018 Georgia Workforce Innovation and Opportunity Act lists Data Analyst, Data Scientist, Researcher, and Software Developer as high-demand careers, and Analytical Mindset, Artificial Intelligence (AI), Critical Thinking, and Data Analytics as high-demand skills in the information technology sector. The M.S. program is designed to develop and refine these skills in students to meet workforce and societal needs.

Sample Occupations:

- Statisticians
- Cartographers and Photogrammetrists
- Computer and Information Research Scientists
- Computer Occupations, All Other

- Surveyors
- Geoscientists, Except Hydrologists and Geographers

Labor Market/Career Placement Outlook/Salary:

Occupation	O*Net ²	Current Employment	% Growth	Mean Salary	Experienced Salary
Statisticians	Bright Outlook	\$157,300	39.3%	\$95,570	\$157,300
Cartographers and Photogrammetrists		170	23.5%	\$68,900	\$103,450
Computer and Information Research Scientists	Bright Outlook	670	13.4%	\$131,490	\$208,000+
Computer Occupations, All Other		20,940	14.4%	\$95,270	\$162,410
Surveyors		910	14.3%	\$61,600	\$101,240
Geoscientists, Except Hydrologists and Geographers		470	12.8%	\$83,680	\$172,490

¹JobsEQ

²National Center for O*NET Development. *O*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

M.S. Degree Objectives (regardless of Option):

1. Data Science: Students will exhibit masters-level knowledge of data science, spatial database development, structure, and management, web and mobile applications theoretical and practical knowledge of spatial modeling and applications.
2. Quantitative Methods: Students will exhibit masters-level knowledge of spatial mathematical methods, spatial statistics, algorithms, machine learning, spatial intelligence, neural networks, decision support, and uncertainty analysis.
3. Technological Skills: Students will exhibit masters-level knowledge of spatial technology and state of the art trends, utilize cutting edge and innovative applications.

M.S. Degree Objectives (Thesis Option): The program intends to provide students a breadth of knowledge in general research skills and theory appropriate at the master's level to educate students how to conduct research or complete projects and how to present and disseminate their findings. The program will provide students a masters-level depth of knowledge in technological skills, quantitative methods, and data science.

1. General Research and Project Skills: Students will demonstrate an integrated masters-level knowledge of scientific ethics, inquiry, research development and

methods or project design and completion, professional communication, presentation, and publication.

M.S. Degree Objectives (Non-Thesis Option): The program intends to provide students a breadth of knowledge in general project skills and development appropriate at the master's level to educate students how to conduct and complete projects and how to present and communicate their findings. The program will provide students a masters-level depth of knowledge in technological skills, quantitative methods, and data science.

1. **Project Skills and Development:** Students will demonstrate an integrated masters-level knowledge of methods, project design and completion, professional ethics, communication, and presentation.

Career Competencies:

- Analyze geological or geographical data.
- Conduct research to gain information about products or processes.
- Design research studies to obtain scientific information.
- Research geological features or processes.
- Prepare maps.
- Measure environmental characteristics.
- Analyze environmental data.
- Communicate results of environmental research.
- Complex Problem Solving
- Critical Thinking
- Judgment and Decision Making

Experiential Opportunities (High Impact Practices):

Students focus on innovation in the field of spatial machine learning, where algorithms and approaches incorporate space into their computation skillset. This will allow the students to take advantage of the latest advances in technology and computing, while concurrently focusing on applied research in solving problems and decision-making based on spatial data and information. The M.S. thesis option will also provide students with a breadth of knowledge in general research methods and theory appropriate at the graduate levels, equipping students to conduct cutting-edge research and disseminate their findings.

Assessment Plan:

The M.S. in Spatial Data and Information Science will be added to the assessment cycle of UNG programs overseen by the Institutional Effectiveness office. This includes an ongoing review of student performance data and continuous program improvement. Specific to the Ph.D. in SDIS, the preliminary assessment plan measures the stated learning outcomes in four areas: (1) general research skills, (2) data science, (3) quantitative methods, and (4) advanced technological skills. UNG adheres to the USG Policy 2.3.6 stipulating a comprehensive program review (CPR) on new programs within seven years of implementation and graduate programs every ten years after. The UNG CPR process includes a review of quality, productivity, and viability using indicators appropriate to graduate-level programs and aligning with the mission of the institution.

Outcomes for graduates of the program will be assessed using student and employer surveys

including a survey of employment at six months from graduation.

Implementation

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2023-24	2024-25	2025-26	2026-27
Base enrollment ¹		16	37	50
Lost to Attrition (Should be negative)		-2	-12	-18
New to the institution	16	23	25	28
Shifted from Other programs within your institution				
Total Enrollment	16	37	50	60
Graduates			8	13
Carry forward base enrollment for next year	16	37	50	60

Pipeline:

Moderate to conservative estimates of initial graduate enrollment assume 16 students in year 1. Those 16 students will be pursuing the M.S. degree. Of those students pursuing the M.S. degree, it is projected that 8 will be completing the M.S. as full-time students and 8 will be working professionals completing the M.S. as part-time students. In year 2, the new enrollment of MS students is expected to increase by approximately 10%. Anticipated recruiting targets and markets include graduates of other UNG programs, B.S. and M.S. students at other universities, out-of-state students seeking a specialized degree, and geospatial professionals who wish to advance their careers. The program is aimed at students interested in applying and developing a high level of spatial data, information, science, technology, and expertise applicable to a wide variety of issues and needs.

System Picture:

Similar or Related Programs	CIP Code	Supply¹	Competitor Institutions²
M.S. GIS & Technology	45.0702	8.7	Georgia Institute of Technology

¹JobsEQ

²National Center for O*NET Development. O*NET OnLine. Retrieved [include date] from <https://www.onetonline.org/>

Marketing Plan: The master's program will begin in the fall semester of 2023. University Relations and the Admissions office will provide general marketing of the master's program in mailers and other advertisements. University Relations will design marketing materials that will have a particular focus of reaching underrepresented and special populations of students. Alumni of identified undergraduate programs will receive a mailer announcing the master's and doctoral launch.

Financial Impacts: No fiscal concerns noted.

Facility Impacts: No facility impact noted.

Technology Impacts:

Budgeted for \$35k Year 1 for start-up costs for a graduate computer lab and \$7.5k on-going to support research software.

5. Establishment of a Master of Science in Data Science, University of Georgia

Recommended: That the Board approve the request from President Jere W. Morehead that the University of Georgia ("UGA") be authorized to establish a Master of Science in Data Science effective August 9, 2022.

Degree Name/CIP Definition

Master of Science in Data Science (30.3001): A program that focuses on the study of scientific computing and its application. Includes instruction in scientific visualization, multi-scale analysis, grid generation, data analysis, applied mathematics, numerical algorithms, high performance parallel computing, and numerical modeling and simulation with applications in science, engineering and other disciplines in which computation plays an integral role.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The University System of Georgia strategically supports partnerships and collaboration with the local community, business, and industry groups to positively impact Georgia's local economies. The Master of Science in Data Science will align with Georgia's workforce strategies, as it will provide a well-trained workforce with the necessary expertise in the high-demand area of data science. This M.S. program also aligns with the trends in the nation. To meet the immediate demand for data scientists, universities across the U.S. have launched Data Science programs.

Institutional Mission Fit:

The Master of Science in Data Science will align with the mission of the University of Georgia as it provides the necessary expertise of graduates in the high-demand area of data science, including data management, data analytics, and machine learning. One of the missions of UGA is its commitment to excellence in public service, economic development, and technical assistance activities designed to address the strategic needs of the state of Georgia. This program will support this mission of UGA by providing a well-trained workforce in the aforementioned data science area. The program will include practical application of acquired knowledge and skills in the form of a Master's Project course. Upon graduation, students will be in high demand in the workforce with industry leaders such as Google, Amazon, Facebook, Coca-Cola, UPS, Delta Airlines, Home Depot, IBM, Intel, Samsung, Boeing, Goldman Sachs, AIG, Liberty Mutual, Johnson & Johnson, NASA, NIST, or DoD, or continue their education at the doctoral level. Several academic avenues should also be open to students, including Ph.D. in Data Science, Computer Science, Statistics, Management Information Systems, or Industrial Engineering.

Need/Workforce Context

According to the Bureau of Labor Statistics Occupational Outlook Handbook, from 2019 to 2029, the projected number of new jobs is 10,300 and the employment of data scientists is projected to grow 31% -much faster than average - during the 10-year timeframe. In fact, according to the Georgia Bureau of Labor Statistics Occupational Employment Statistics, for data scientists and mathematical science occupations, Georgia is among the top 10 states in the U.S. and metro-Atlanta is among the top 10 metropolitan areas in the U.S. with the highest employment levels.

Sample Occupations:

- Natural sciences managers
- Computer programmers
- Computer occupations, all other
- Data Scientists
- Mathematical Science Occupations, All Other
- Computer science teachers, postsecondary
- Postsecondary teachers, all other

Labor Market/Career Placement Outlook/Salary:

Occupation	O*Net ²	Current Employment (US)	% Growth	Mean Salary	Experienced Salary
Natural sciences managers		71,400	6%	\$137,900	\$208,000+
Computer programmers		213,900	-9.40%	\$93,000	\$155,240
Computer occupations, all other		442,200	9%	\$95,240	\$162,410
Data Scientists	Bright Outlook	63,200	31%	\$100,910	\$167,040
Mathematical Science Occupations, All Other	Bright Outlook	63,200	31%	\$62,460	\$144,120
Computer science teachers, postsecondary		37,800	7%	\$77,910	\$156,650
Postsecondary teachers, all other		230,300	6%	\$61,350	\$163,190

1JobsEQ

2National Center for O*NET Development. *O*NET OnLine*. Retrieved August 23, 2021, from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

Graduates of this program will be able to:

1. Develop and implement data analysis strategies based on sound principles of Statistics and Computer Science;
2. Demonstrate and articulate appropriate statistical and computing strategies that can be used to extract evidence from data;
3. Develop software, algorithms; design and manage a variety of databases and structures, process data in distributed environments;
4. Collect and analyze the data using techniques from statistics, data mining, machine learning;
5. Provide visualizations of the data and build statistical models to facilitate inference and policy decisions;
6. Interpret results of statistical analysis and assist decision makers.

Career Competencies:

- Analyze, manipulate, or process large sets of data using statistical software.
- Apply feature selection algorithms to models predicting outcomes of interest, such as sales, attrition, and healthcare use.
- Apply sampling techniques to determine groups to be surveyed or use complete enumeration methods.
- Clean and manipulate raw data using statistical software.
- Compare models using statistical performance metrics, such as loss functions or proportion of explained variance.

Experiential Opportunities (High Impact Practices):

The GradFIRST seminar (GRSC7001) will be offered Fall 2022 for the first time at UGA. This seminar is intended to help prepare all graduate students for success regardless of their discipline or background. It is a required course. The Writing Intensive Program is optional but recommended. The Collaborative Assignments and Projects will be incorporated into the 8000 level courses and some of the 6000 level courses. This is required. Internships are optional but encouraged.

Assessment Plan:

All academic programs are reviewed annually to assess the program outcomes and student learning outcomes. Students completing Data Science (M.S.) are required to complete a capstone project, which requires applying combination of concepts from computer science and statistics to do advanced data analytics in a domain area. The capstone project course objectives will encompass the student learning outcomes for the program. In addition, the new major will be assessed as part of the UGA comprehensive program review carried out every seven years. To assess if the major provided the graduates with the skills and knowledge needed for working in the industry, we will create a database of the graduates and, every year, send a survey to the graduates as well as to their employees. The survey results will be used to make changes to the program if necessary.

Implementation**Enrollment Forecast:**

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-23	2023-24	2024-25	2025-26
Base enrollment ¹		15	18	23
Lost to Attrition (Should be negative)	0	0	0	0
New to the institution	10	15	22	29
Shifted from Other programs within your institution	5	3	1	0
Total Enrollment	15	33	41	52
Graduates	0	15	18	23
Carry forward base enrollment for next year	15	18	23	29

¹Total enrollment for year 1 becomes the base enrollment for year 2.

Pipeline:

The pool of potential students for the proposed Data Science (M.S.) even within UGA is rather large since it would consist of students currently pursuing a B.S. in Computer Science ($\approx 1,155$) or Statistics (≈ 180) or Data Science (≈ 76) and some of those who wish to earn an M.S. degree in Computer Science (≈ 120) or Statistics (≈ 50). Of the total 90 students who responded to the survey referenced in Section 19, 44 indicated “Definitely Yes” or “Probably Yes” in pursuing an M.S. in Data Science. The Statistics department also expects a number of dual-degree students who wish to earn an M.S. in Statistics but are simultaneously earning an M.S. or a Ph.D. degree in another discipline within UGA to shift to the proposed Data Science (M.S.). Based on these and the survey results, the conservative enrollment projection for Year 1 (2022) of the new program is 15, which assumes that five of the existing MS students from Computer Science or Statistics will shift into the new program and 10 new students will enter the new program. Given that the Data Science (B.S.) major has nearly tripled in enrollment since its introduction in fall 2019 (28 students in fall 2019 to about 76 students in fall 2021), the two departments conservatively estimate new enrollments in the master’s program at 15 new students for year 2, followed by a modest increase in the numbers during years 3 and 4, respectively, reaching a projected total number of 52 students in the program by 2025.

System Picture:

Similar or Related Programs	CIP Code	Supply ¹	USG Institutions
Business Analytics (M.S.)	52.1301	36.7	University of Georgia
<u>Analytics (M.S.)</u>	52.1399	363	Georgia Institute of Technology
<u>Data Science and Analytics (M.S.)</u>	52.1399	58	Georgia State University
<u>Data Science (M.S.)</u>	30.7001	Fall 2021	Augusta University

¹ Supply = Number of program graduates last year within the study area

The proposed Data Science (M.S.) at UGA is unique in that it will be jointly administered by two strong disciplines—Computer Science and Statistics—which are the foundational pillars of data science. This partnership between the two disciplines makes this program demonstrably unique in the state of Georgia in terms of foundational training, breadth of application, and addressing the global need and demand for data scientists with deep analytical skills. In fact, unlike the programs listed in the table, the program of study in the proposed Data Science (M.S.) places equal emphasis on both computer science and statistics in terms of the core courses while allowing the students to select from a large array of elective courses in both the disciplines to customize their focus. The proposed program is designed to produce the next generation of data scientists who can not only construct novel statistical models to analyze big data arising in or outside of a business/health context, but also create computational methodologies and tools to effectively leverage the available big data, process them, and draw statistically valid conclusions. Thus, the proposed Data Science (M.S.) does not present a duplication of the existing master’s programs within Georgia. More importantly, given the high demand for data scientists in state of Georgia, even with the Data Science (M.S.) program at Augusta University, there will not be enough skilled data scientists to

meet the ever-increasing demand. Therefore, the proposed program has the potential to make a significant impact in the available Data Science talent for the entire State of Georgia.

Marketing Plan:

The departments will utilize several venues including New Dawgs, Orientation, Advising, and Majors Fair to recruit and advertise. To publicize the program, the departments will also use their websites, social media platforms such as Twitter and Facebook, and mail or email brochures and newsletters to potential feeder programs both at UGA and nationwide. This will begin in fall 2022 or as soon as USG approval is secured. The Department of Computer Science and Department of Statistics will use their resources to market the new program.

Financial Impacts:

The Department of Computer Science and the Department of Statistics will use their faculty resources for student advisement just as other graduate programs. All other costs related to technology and existing resources cover other services listed here (including more classroom space).

Facility Impacts: No facility impacts are noted.

Technology Impacts: No technology impacts are noted.

6. **Establishment of a Doctor of Philosophy with a major in Artificial Intelligence, University of Georgia**

Recommended: That the Board approve the request from President Jere W. Morehead that the University of Georgia ("UGA") be authorized to establish a Doctor of Philosophy with a major in Artificial Intelligence ("AI"), effective August 9, 2022.

Degree Name/CIP Definition

Doctor of Philosophy with a major in Artificial Intelligence (11.0102): A program that focuses on the symbolic inference, representation, and simulation by computers and software of human learning and reasoning processes and capabilities, and the computer modeling of human motor control and motion. Includes instruction in computing theory, cybernetics, human factors, natural language processing, and applicable aspects of engineering, technology, and specific end-use applications.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The University System of Georgia strategically supports programs that develop expertise in emerging fields that strategically address the needs of the state of Georgia. The southeast region of the United States continues to emerge as a hub for artificial intelligence innovation, training, and workforce development as demonstrated by the recently established collaborative among institutions in the Southeastern Conference focused on artificial intelligence and data science workforce development.

Institutional Mission Fit:

The Ph.D. in Artificial Intelligence will fit the mission of the University of Georgia by providing a well-trained workforce in an area of high demand to address the strategic needs of the state of Georgia. The proposed program will support the mission of the UGA Institute for Artificial Intelligence, which is housed in the Franklin College of Arts and Sciences, to advance research with implications for economic vitality. The Master of Science in Artificial Intelligence has successfully existed at UGA for over 30 years and the proposed Ph.D. program builds on the expertise developed during this time to increase the research productivity of the Institute, its faculty, and its students.

Need/Workforce Context

It is widely acknowledged that artificial intelligence will become an increasingly important field, and skilled workers with training in artificial intelligence techniques will be needed. Given investments by both public and private sector entities, there can be little debate of this. In Georgia, based upon a July 2020 data set provided by the Georgia Labor Bureau, computer and information research scientists are expected to see 12.3% growth over the years 2018 to 2028. Applications software developers are expected to see 26.2% growth, and statisticians (e.g., data scientists) are expected to see 39.3% growth. Computer Occupations not listed under any more specific category are expected to see 14.4% growth. All of these are above the average of 11.1% growth for all occupations. These are all occupations related to artificial intelligence, and an individual with AI training could fill positions in each. Using 2019 occupational wages for the state of Georgia, the current mean salaries for these positions range from approximately \$86,000 to over \$100,000.

At the national level, these occupations are also expected to see growth. For example, computer and information research scientists are expected to see 15% growth from 2019 to 2029. The 2019 median salary for computer and information research scientists was \$122,840. Entry-level positions typically required a master's degree.

Sample Occupations:

- Computer and Information Research Scientists
- Software Developers
- Data Scientists
- Computer Science Teachers, Postsecondary

Labor Market/Career Placement Outlook/Salary:

Occupation	O*Net ²	Current Employment	% Growth	Mean	Experienced
Computer and Information Research Scientists	Bright Outlook	670	13%	\$79,810	\$126,830
Software Developers	Bright Outlook	28,170	26%	\$117,150	\$163,410
Data Scientists (US)	Bright Outlook	62,300	32%	\$100,620	\$162,280
Computer Science Teachers, Postsecondary	Bright Outlook	450	24%	\$77,560	\$156,650

¹JobsEQ

²National Center for O*NET Development. *O*NET OnLine*. Retrieved from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

1. The graduate must be capable of critical thinking and problem solving. specifically:
 - a. Communicating evidence of thought process & reasoning (inductive & deductive); Identification of key information needed to address common problems; Development of strategy to address common tasks in the area of AI; Demonstration of executing developed strategies
2. The graduate must be an effective communicator, including:
 - a. Fluent and structured communication of complex information; Active listening skills
3. The graduate must be able to work in a team by demonstrating:
 - a. Fluent and timely communication with team members; Adequate contributions in alignment with skills and abilities of team members; Ability to develop relevant coordination and integration with diverse team members
4. The graduate must be able to effectively use digital technology
5. The graduate must produce an original contribution in AI and demonstrate ability to lead complex projects including:

- a. Effectively planning a course of action; Organizing tasks and resources aligned with course of action; Directing the efforts of others
- b. The graduate must have an excellent degree of professionalism and work ethic

Career Competencies:

- Complex problem solving;
- Critical thinking;
- Judgment & decision-making
- Programming;
- Quality control analysis
- Mathematics;
- Instructing;
- Learning strategies

Experiential Opportunities (High Impact Practices):

- The GradFirst seminar, a new requirement by the UGA graduate school for all graduate students, in addition to the required course ART 6950 Faculty Research Seminar, will provide graduate students with foundational training in research, scholarship, and professional development.
- The required ARTI(PHIL) 6340, Ethics and Artificial Intelligence course will teach Diversity and Global Learning.
- Internships are not required as part of the program, but most Ph.D. students are expected to do one or more during the course of their study.
- Although there is no separate capstone project, the dissertation may be viewed as serving this purpose.
- At least two of the required courses include group assignments and/or course projects, thereby providing the Collaborative Assignments and Projects HIP.

Assessment Plan:

For every related course offered, the learning outcome is evaluated based on both student performance in projects and exams as well as feedback collected from students through anonymous survey.

All graduate programs are administered by the Graduate Coordinator of the Institute for Artificial Intelligence. The coordinator, in conjunction with the Institute Director, will be responsible for coordinating course offerings, maintaining student records, promoting activities, seeking student funding opportunities, and consulting with the Institute's graduate admissions and curriculum committees regarding courses in the degree program. All doctoral students in the program must enroll for at least 6 research credit hours under the direction of a major professor and have a dissertation committee consisting of at least three graduate faculty members with at least two of the members from the Artificial Intelligence Graduate Program faculty fellows.

All academic programs are reviewed annually to assess the program outcomes and student learning outcomes. Students completing the Ph.D. in AI are required to take the all the major courses that will encompass the student learning outcomes for the program.

In addition, the new major will be assessed as part of the UGA comprehensive program review carried out every seven years.

Implementation

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-23	2023-24	2024-25	2025-26
Base enrollment ¹		7	14	21
Lost to Attrition (Should be negative)		0	0	0
New to the institution	4	5	6	7
Shifted from Other programs within your institution	3	2	1	0
Total Enrollment	7	14	21	28
Graduates	0	0	0	0
Carry forward base enrollment for next year	7	14	21	28

Pipeline:

Using data from Fall 2019, the number of undergraduate students in the Cognitive Science undergraduate major at UGA is more than 195, and the number of students enrolled in the Master of Science in Artificial Intelligence program is more than 40. A significant number of students who matriculate into the Master of Science in Artificial Intelligence program are students in either the Bachelor of Science in Computer Science/Master of Science in Artificial Intelligence dual degree program or the Cognitive Science undergraduate major/Master of Science in Artificial Intelligence dual degree program. From 2018-2020, approximately 15 students per year are admitted into the pathway for these dual degree programs. A smaller number are admitted into and begin the graduate degree component.

This conservative enrollment projection assumes that the proposed Ph.D. program will extend this pipeline and in year 1, three of the existing students in the Master of Science in Artificial Intelligence program will shift into the new Ph.D. program and four new students will enter the new program. Faculty conservatively estimates new enrollments to increase in year 2 and beyond.

System Picture:

Similar or Related Programs	CIP Code	Supply ¹	USG Institutions
Doctor of Philosophy in Machine Learning	11.0101	3 (F21)	Georgia Institute of Technology

Doctor of Philosophy Computer Information Systems (research opportunities in AI, Machine Learning, Deep Learning)	11.0101	4.3	Georgia State University
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¹ Supply = Number of program graduates last year within the study area

² Competitors = List other institutions that offer this program or a similar program in the area

Marketing Plan: The Institute for AI will utilize several venues for recruitment and marketing of the proposed program by including it on the department’s website, mailing and emailing a brochure/newsletter to potential feeder programs nationwide, and organizing/participating in local recruitment events

Financial Impacts: No financial impact noted.

Facility Impacts: No facility impact noted.

Technology Impacts: No technology impact noted.

7. **Establishment of a Bachelor of Science in Criminal Justice, Abraham Baldwin Agricultural College and East Georgia State College**

Collaborative Online Program (eMajor) Request: Addition of Abraham Baldwin Agricultural College (ABAC) and East Georgia State College (EGSC) as an eMajor Affiliate Institution to offer the Bachelor of Science in Criminal Justice in collaboration with Dalton State College, Georgia Highlands College, Georgia Southwestern State University, Gordon State College, and the University of West Georgia.

Recommended: That the Board approve the request of former President David Bridges/current President Tracy Brundage of Abraham Baldwin Agricultural College and President David Schecter of East Georgia State College be authorized to collaborate with Dalton State College, Georgia Highlands College, Georgia Southwestern State University, Gordon State College, and the University of West Georgia to establish an eMajor option for the Bachelor of Science in Criminal Justice, effective August 9, 2022. All institutions in the proposed arrangement are accredited by the Southern Association of Colleges and Schools Commission on Colleges and are member institutions in the University System of Georgia (USG). This arrangement is an expansion of undergraduate programs previously established by the Board of Regents of the USG. It is the desire of ABAC and EGSC to join this arrangement by adopting a common program of study and partnering in the delivery of the degree program with the existing five collaborative partners. Board approval for ABAC and EGSC to be authorized to offer the degree is dependent upon affiliation with the eMajor collaborative program. ABAC and EGSC is not authorized to offer the degree independently.

Program Summary: The establishment of the Bachelor of Science in Criminal Justice as an eMajor collaborative degree program is an addition to online eMajor undergraduate programs approved by the Board since 2011. The program is specifically designed to meet the needs of adult learners, military students, working adults and returning students seeking degree completion, and student seeking a degree pathway leading to employment in Georgia's criminal justice system. Upon completion of the Bachelor of Science in Criminal Justice, students will: demonstrate mastery of the essential content of the criminology core curriculum; the ability to critically analyze major concepts and theoretical perspectives in criminal justice; an understanding of essential elements of academic and professional writing, academic and professional research, and scholarship; and an understanding of professional and ethical values in the criminal justice field. The courses in this area are already developed and offered by the proposed affiliate institutions in this collaborative program.

Degree and Major Termination Requests

8. Atlanta Metropolitan State College

Request from President Georj Lewis that the Atlanta Metropolitan State College (“AMSC”) be approved to terminate the Applied Mathematics major the effective August 9, 2022.

Rational: Applied Mathematics is a low producing program and has maintained that status over a three-year period prior to its deactivation in 2019. In addition, student demand for this program has decreased over time, thus the institution neither projects program enrollment gains, nor increases in the program's completion rates in the coming years.

II. Mission Affirmation

9. Atlanta Metropolitan State College

Mission:

Atlanta Metropolitan State College, an access institution of the University System of Georgia, educates students from diverse backgrounds by providing affordable, career-focused bachelor's and associate degree programs. The College offers student-centered instruction, civic/community engagement, and quality services that lead to the success of its inter-generational 21st century graduates.

CONSENT ITEMS**III. Named/Endowed Faculty Positions****10. Establishments****Georgia Southern University****Clair I. Colvin Distinguished Professorship in Chemistry**

Recommended: That the Board approve the request of President Kyle Marrero that the Georgia Southern University be authorized to establish the Clair I. Colvin Distinguished Professorship in Chemistry, effective August 9, 2022.

Abstract: The Georgia Southern University Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: A This endowed professorship will commemorate the remarkable career and legacy of Dr. Clair I. Colvin (1927-2011), who was chair emeritus of the Department of Chemistry and professor emeritus of Chemistry at Georgia Southern University. He was born in Townsend Township, Ohio and received a B.S. degree from Ohio University and an M.S. and Ph.D. from the University of Miami. He was elected to the Phi Kappa Phi Honor Society at the University of Miami. Having worked in industry as an analytical chemist and taught at the University of Wisconsin at Racine, Dr. Colvin came to Georgia Southern in 1964 and was promoted to department head in 1968. Under his able leadership, the department experienced steady growth and development and achieved accreditation by the American Chemical Society in 1989. A professorship in his name is a fitting tribute to his lifelong investment in teaching, research, and service at Georgia Southern.

Georgia Institute of Technology**José Domingo Pérez Foundation Fund in the School of Civil and Environmental Engineering**

Recommended: That the Board approve the request of President Angel Cabrera that Georgia Institute of Technology be authorized to establish the José Domingo Pérez Foundation Fund in the School of Civil and Environmental Engineering, effective August 9, 2022.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: Mr. José Domingo Pérez is President and Founder of Caribe Tecno, Inc., a construction firm that has developed and built nationally and internationally awarded projects, such as hospitals, stadiums, train stations, office and industrial buildings, parks and urban spaces, educational facilities, and individual and multi-family housing units in Puerto Rico, the Virgin Islands, and the Caribbean. He is also the President of the Board of Directors for the Pan-American Academy of Engineering and the President of the Puerto Rico Academy of Engineering. Mr. Pérez sits on the Board of Trustees for the Museum of Art of Puerto Rico. José Domingo Pérez was a member of the Board of Trustees of the Ana G. Méndez University System from 2001 to 2013, serving as President from 2006 to 2008. José Domingo Pérez has received several awards and recognitions during his career including the Commonwealth of Puerto Rico House of Representatives' Recognition for Professional Achievements and Contributions to the People of Puerto Rico.

Georgia Institute of Technology
Guy J. Lookabaugh Professorship

Recommended: That the Board approve the request of President Angel Cabrera that Georgia Institute of Technology be authorized to establish the Guy J. Lookabaugh Professorship in the School of Civil and Environmental Engineering, effective August 9, 2022.

Abstract: The Georgia Tech Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: Guy J. Lookabaugh graduated from Georgia Tech as a Civil Engineer in 1952. Mr. Lookabaugh served as an officer in the Civil Engineering Corps of the U.S. Navy from 1952-1955 during the latter part of the Korean conflict, retiring as a First Lieutenant. Guy Lookabaugh was employed by ExxonMobil affiliates for 34 years and held various positions in oil and gas production based in the United States, London, and Stavanger, Norway. Mr. Lookabaugh finished his career as Vice President of Esso Colombiana in Bogota, Colombia.

After working for the California Air Resources Board for seven years and completing his Ph.D. in Civil Engineering at the University of California at Davis, Dr. Randall Guensler joined Georgia Tech in 1994. During his years with the State of California, Dr. Guensler worked for four years in Compliance Assistance and for three years in the Executive Office, evaluating the design and implementation of transportation control measures by regional air quality management agencies. Since arriving at Georgia Tech, Dr. Guensler's main research focus has been the development of new monitoring and modeling tools to assess the air quality impacts of transportation policies.

University of Georgia
Michael and Caroline Fierman Professorship in Public and International Affairs

Recommended: That the Board approve the request of President Jere W. Morehead that the University of Georgia be authorized to establish the Michael and Caroline Fierman Professorship in Public and International Affairs, effective August 9, 2022.

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: Michael Fierman is managing partner and co-CEO of Angel Oak Companies, a firm focused on credit opportunities within asset management, capital markets, and mortgage lending. The Atlanta native provides strategic direction and leadership to Angel Oak's various businesses, with a focus on mortgage lending and asset management. Previously Fierman was a cofounder of SouthStar Funding, a national wholesale mortgage lender specializing in nonagency mortgage products that funded as much as \$6.5 billion annually in nonagency mortgages. Michael holds a B.A. degree in Political Science from the University of Georgia. Caroline Fierman is an Atlanta native and a graduate of Dunwoody High School and Washington University in St. Louis. She is an entrepreneur and philanthropist having owned businesses specializing in personal shopping, styling, and closet organization. She previously served as Chair of the Wine, Women & Shoes Atlanta event, a charity event benefitting Northside Hospital's leukemia and women's cancer patients.

University of Georgia**UGA Athletic Association Professorship in Family and Consumer Sciences IV**

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: The UGA Athletic Association has provided funding to support this endowed professorship to support teaching and research. The allocation of \$250,000, which will be transferred from the Athletic Association Endowed Professorship Holding Fund (8101100), has been assigned to the College of Family and Consumer Sciences to establish this endowed professorship.

This professorship will be housed in the College of Family and Consumer Sciences and the appointee will be known and identified as the UGA Athletic Association Professor of Family and Consumer Sciences.

University of Georgia**Ji/Georgia Vegetable Industry Distinguished Professorship in Plant Pathology**

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: The Ji/Georgia Vegetable Industry Distinguished Professorship in Plant Pathology position has been made possible through contributions from members of the Georgia Vegetable Industry. The professorship was established in memory of Dr. Pingsheng Ji, a professor of plant pathology at the University of Georgia's Tifton campus from 2007 until his death in 2021. Dr. Ji made significant contributions in a number of areas, including pathogen biology, ecology and epidemiology, etiology, population genetics, and the integration of these approaches to improve disease management and reduce crop losses. Dr. Pingsheng Ji was a professor of plant pathology at the University of Georgia's Tifton campus from 2007 until his death in 2021. He earned his master's degree at Beijing Agricultural University (1988) and his doctorate in plant pathology at Auburn University (1999). Dr. Ji started his position as a vegetable pathologist with the University of Georgia in 2007, focusing his efforts on disease management needs with an emphasis on mitigating the impact of soilborne fungal and oomycete diseases. He annually conducted experiments to evaluate chemical fungicides, biocontrol agents, planting dates, and resistant cultivars to develop integrated disease management programs. His studies helped to better understand pathogenicity, epidemiology, and diversity of this recalcitrant pathogen.

University of Georgia**Nalley Distinguished Chair in Business**

Abstract: The University of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: The Nalley Distinguished Chair in Business is supported by an endowment of \$1,250,000 from the Nalley family's original contribution, plus 50% of the total appreciation in the Original Fund, established in September 2009. Mr. Nalley's grandfather, C.V. Nalley, Sr., founded what is now the Nalley Automotive Group in 1918 in Gainesville, Georgia. The business grew when his

son, C.V. Nalley, Jr., began automobile financing and expanded into dealerships in Jasper, 1942, Gainesville, 1953 and Atlanta in 1955. Jim Nalley began working in the family business early on and started his automotive career upon graduation from UGA. It is fitting that Mr. Nalley's three sons, Clay, Slater, and Street Nalley have joined him to carry on into the fourth generation.

The Nalley chair in Entrepreneurship is an appropriate tribute to the entrepreneurial and philanthropic spirit of generations of the Nalley family. The holder of this chair shall, in the same vein, have an outstanding national reputation and be engaged in teaching, research, public service or a combination of such duties consistent with the purpose of the distinguished chair.

Augusta University

Knights Templar Educational Foundation of Georgia/Dr. Fleetwood Maddox Endowed Chair in Ophthalmology

Abstract: The Medical College of Georgia Foundation has verified funding sufficient to establish the endowed position as required by the Board of Regents 8.3.2.2.

Bio: Dr. Fleetwood Maddox was born in Macon and graduated from Mercer University where he studied chemistry and biology. He received his medical degree from the Medical College of Georgia in Augusta. His internship and residency were completed at the U.S. Naval Hospital in San Diego, CA, where he served as Staff Ophthalmologist from 1961 to 1962. He held a fellowship in pediatric ophthalmology at the Children's Hospital in Washington D.C., upon the completion of serving his country. Dr. Maddox returned to Macon in 1965, where he practiced for over 35 years at the Eye Center of Central Georgia, specializing in pediatric ophthalmology.

During his years of practice, Dr. Maddox taught at the Medical College of Georgia. He was a founding member of the American Association of Pediatric Ophthalmology and Strabismus Surgery, and he was an ophthalmologist advisor to the Knights Templar Educational Foundation. In 1997, Dr. Fleetwood Maddox was awarded the American Academy of Ophthalmology Humanitarian Award and in 2008, the Georgia Society of Ophthalmology Lifetime Achievement Award.

11. Named Faculty Positions

Institution: University of Georgia

University Faculty's Name: Michael Yabsley

Named Position: Arnett C. Mace, Jr. Distinguished Professorship in Forestry and Natural Resources

Institution: University of Georgia

University Faculty's Name: Terence Saldanha, Ph.D.

Named Position: Becky and Howard Young Distinguished Professorship

Institution: University of Georgia

University Faculty's Name: Santanu Chatterjee, Ph.D.

Named Position: Dr. Harold A. Black Distinguished Professorship

Institution: University of Georgia

University Faculty's Name: Gerald C. Kane, Ph.D.

Named Position: C. Herman and Mary Virginia Terry Chair in Business Administration #4

Institution: University of Georgia

University Faculty's Name: Timothy Quigley, Ph.D.

Named Position: Georgia Athletic Association Professorship in the Terry College of Business

Institution: University of Georgia

University Faculty's Name: Anisa Zvonkovic, Ph.D.

Named Position: UGA Athletic Association Professorship in Family and Consumer Sciences IV

Institution: University of Georgia

University Faculty's Name: Connie Rogers, Ph.D.

Named Position: June Nesbitt Flatt Professorship in Foods and Nutrition

Institution: University of Georgia

University Faculty's Name: April Few-Demo, Ph.D.

Named Position: University of Georgia Foundation Professorship in Family and Consumer Sciences

Institution: University of Georgia

University Faculty's Name: Yan Jin, Ph.D.

Named Position: C. Richard Yarbrough Professor in Crisis Communications Leadership

Institution: Kennesaw State University

University Faculty's Name: Dr. Susan Dyess

Named Position: Thomas M. and Elizabeth D. Holder Chair of Nursing

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Facundo Fernández
Named Position: Regents' Professor

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Willie Pearson
Named Position: Regents' Professor

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Krishnendu Roy
Named Position: Regents' Professor

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Beril Toktay
Named Position: Regents' Professor

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Surya Kalidindi
Named Position: Regents' Professor (First-Time Reappointment)

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Stephen Balakirsky.
Named Position: Regents' Researcher

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Anton Bryksin
Named Position: Regents' Researcher

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Walter Bradley Fain
Named Position: Regents' Researcher

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Anita Pavadore
Named Position: Regents' Researcher

Institution: Georgia Institute of Technology
University Faculty's Name: Dr. Margaret Loper
Named Position: Regents' Researcher (First-Time Reappointment)

Institution: Georgia Institute of Technology
University Faculty's Name: Yongsheng Chen, Ph.D.
Named Position: Bonnie W. and Charles W. Moorman IV Professorship

Institution: Georgia Institute of Technology
University Faculty's Name: Susan Burns, Ph.D.
Named Position: Dwight H. Evans Professorship

Institution: Georgia Institute of Technology
University Faculty's Name: J. Carlos Santamarina, Ph.D.
Named Position: G. Wayne Clough Chair

Institution: Georgia Institute of Technology
University Faculty's Name: Mitchell L.R. Walker, Ph.D.
Named Position: John W. Young Chair

Institution: Georgia Institute of Technology
University Faculty's Name: Randall Guensler, Ph.D.
Named Position: Guy J. Lookabaugh Professorship

Institution: Georgia Institute of Technology
University Faculty's Name: Gleb Yushin, Ph.D.
Named Position: Regents' Entrepreneur

Institution: Georgia Institute of Technology
University Faculty's Name: Mark Prausnitz, Ph.D.
Named Position: Regents' Entrepreneur

Institution: Georgia Institute of Technology
University Faculty's Name: Andrei Fedorov, Ph.D.
Named Position: Regents' Entrepreneur

Institution: Georgia Institute of Technology
University Faculty's Name: Kirk Bowman, Ph.D.
Named Position: Regents' Entrepreneur

Institution: Georgia Institute of Technology
University Faculty's Name: Farrokh Ayazi, Ph.D.
Named Position: Regents' Entrepreneur

Institution: Augusta University
University Faculty's Name: Catherine "Lynn" Hedrick, Ph.D.
Named Position: Georgia Research Alliance Bradley Turner Eminent Scholar in Vascular & Cancer Immunology

Institution: August University
University Faculty's Name: Klaus Ley, Ph.D.
Named Position: Georgia Research Alliance Bradley Turner Eminent Scholar in Immunology



Floyd Campus
3175 Cedartown Highway
Rome, GA 30161



Memorandum of Understanding

This Memorandum of Understanding (hereinafter referred to as “MOU”) is entered into on the **02 of May, 2022**, by and between the **City of Marietta Police Department** and the **Georgia Highlands College**, an institution within the University System of Georgia and the Board of Regents for the University System of Georgia. **City of Marietta Police Department** and the **Georgia Highlands College** are hereinafter collectively referred to as “Party” or “Parties.” This agreement incorporates by reference standards contained in O.C.G.A. § 36-69-1 *et seq.*, including subsequent amendments thereto.

I. Purpose

WHEREAS, responses to emergency or special circumstances may exceed the immediate resources, skill, and equipment capacities of either Party’s law enforcement agency, the **City of Marietta Police Department** and the **Georgia Highlands College** may request that the other Party provide certified police officers to assist in providing law enforcement services.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **Georgia Highlands College** is authorized to furnish assistance extraterritorially to **City of Marietta Police Department** upon the approval of Board of Regents for the University System of Georgia and the President of **Georgia Highlands College** with this MOU.

WHEREAS, pursuant to O.C.G.A. § 36-69-1 *et seq.*, **City of Marietta Police Department** is authorized to furnish assistance extraterritorially to **Georgia Highlands College** with the approval of the President of **Georgia Highlands College**, as well as the governing body for the local political subdivision or county sheriff, as applicable.

NOW, THEREFORE, the parties agree as follows:

1. **Purpose:** The purpose of this MOU is to permit each Party to assign law enforcement officers to the other Party for law enforcement services within the **City of Marietta** or on the **Georgia Highlands College** campus as requested by the law enforcement agencies of the Parties. In accordance with O.C.G.A. § 36-69-8, nothing in this MOU shall be construed as creating a duty on the part of the Parties to respond to a request for assistance, or to stay at the scene of a local emergency for any length of time.



Floyd Campus
3175 Cedartown Highway
Rome, GA 30161



2. **Requests:** Requests for assistance may be made by the **Chief of Police of City of Marietta Police Department** or **President of Georgia Highlands College** in a local emergency, in the prevention or detection of violations of any law, in the apprehension or arrest of any person who violates a criminal law of this state, or in any criminal case.
3. **Authorities:** The senior officer of the requesting Party shall be in command of the local emergency as to strategy, tactics, and overall direction of the operations.
4. **Powers and Duties of Responding Personnel:** In accordance with O.C.G.A. § 36-69-4, responding employees of either Party *“shall have the same powers, duties, rights, privileges, and immunities as if they were performing their duties in the political subdivision or on the campus of the institution in which they are normally employed.”*
5. **Responsibility for Expenses and Compensation of Employees:** Parties responding to requests in conformance with this MOU shall pay any expense for furnishing of their own equipment, loss or damage to such equipment, and costs incurred in operation and maintenance of their equipment.

Responding Party shall compensate responding employees during the time they are rendering aid and defray actual travel expenses of employees. Compensation shall include compensation due to personal injury or death while employees are rendering aid. (O.C.G.A. § 36-69-5.)

GHC

GEORGIA HIGHLANDS COLLEGE

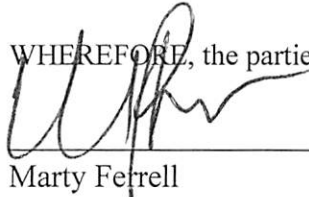
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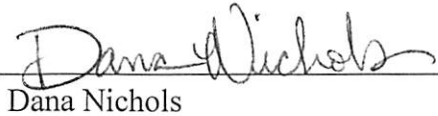
II. Effective Date

This agreement shall take effect upon execution and approval by the hereinafter named officials, including the Board of Regents for the University System of Georgia, and shall continue in full force and effect unless terminated by any or all of the parties herein.

WHEREFORE, the parties hereto cause these presents to be signed in the 3rd day of May, 2022



Marty Ferrell



Dana Nichols

Marty Ferrell
Interim Chief of Police

Dana Nichols
Interim President

Presented to and approved by the Board of Regents:

Chris McGraw

Date

Chris McGraw
Secretary to the Board

2. Executive Session

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review involve personnel matters and student records.

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

August 9, 2022

Agenda Item

Page No.

APPROVAL ITEM

1. Approval of Professional Graduate Program Tuition Rate for Executive Master of Business Administration Program, Georgia Southwestern State University

1

AGENDA

COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

August 9, 2022

1. **Approval of Professional Graduate Tuition Rate for Executive Master of Business Administration Program, Georgia Southwestern State University**

Recommended: That the Board approve Georgia Southwestern State University's requested Executive Master of Business Administration ("EMBA") professional program tuition of \$36,000 for the 12-month, 30-credit hour program, effective Fall Semester 2022.

Background: The Board of Regents will be considering approval of the establishment of the EMBA program at Georgia Southwestern State University's College of Business and Computing during its August 2022 meeting. This program is designed to enhance "connection, character, and career" and will address Georgia Southwestern's mission of being comprehensive, progressive, inclusive, and supportive of learning, culture, and economic development in Southwest Georgia and beyond. Areas of focus of this program include accounting, supply chain logistics, data analytics, global enterprise management marketing, new product development, organizational strategy, and change management. The relevance and applicability of the coursework and exercises will result in better preparedness for career success.

The Executive Master of Business Administration will provide maximum exposure to current best practices and philosophies from the world of business. The target market is business and industry leaders in Southwest Georgia, an area where no other EMBA program currently exists. This program is designed to prepare mid- to upper-level executives for increasingly advanced management roles by offering orderly and convenient class schedules, moving business leaders through the degree requirements with maximum time efficiency and minimum distraction from their important duties. This program is specifically designed with relevance and real-world application by practicing professionals.

Georgia Southwestern State University is requesting Board approval of the professional program tuition at the rate of \$36,000 for the 12-month program, 30-credit hour program delivered across five 8-week sessions. The tuition rate is lower than other similar programs in different regions of the state. This total program tuition rate will cover all tuition and fees during the three semesters, as well as increased costs associated with the weekend residency program.

AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

August 09, 2022

Agenda Item

Page No.

APPROVAL ITEMS

1. Appointment of Chief Audit Officer

1

1. **Approval Item: Appointment of Chief Audit Officer and Vice Chancellor**

Recommended: Board approve the appointment of the Chief Audit Officer and Vice Chancellor.

Background: At this meeting, the Chancellor's recommendation for the appointment of the Chief Audit Officer and Vice Chancellor will be presented.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 9, 2022

Agenda Item **Page No.**

INFORMATION ITEM

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APPROVAL ITEMS

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6. Authorization of Project No. BR-30-2301, Tech Way Building Grad Office and Research Lab Renovation, Georgia Institute of Technology 7
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8. Naming of Keith and Julie Chandler Family Gate, Sanford Stadium, University of Georgia 9

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 9, 2022

1. Chancellor's Actions

Pursuant to authority delegated by the Board at its meeting on April 12-13, 2022, the Chancellor took two actions as detailed on the following pages.

Ranking of Design-Build Firms, Project No. BR-30-2205, East Campus Streetscapes, Georgia Institute of Technology

Recommended: That the Board approve the ranking of the design-build firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-30-2205, East Campus Streetscapes, Georgia Institute of Technology

Project Description: Authorized by the Board in April 2022, this project will involve a multi-phased effort to establish a light individual transportation (“LIT”) network within the East Campus of the Georgia Institute of Technology (“GIT”) that will improve cross-campus accessibility and safety for students and visitors and provide connections to the surrounding neighborhoods (the “Project”).

The network of roads within GIT’s East Campus serves as the primary circulation arteries through campus. The heavy volume of student and visitor traffic in this area continues to increase, as does the use of LIT such as bicycles, scooters, and other unique vehicles. Consistent with GIT’s carbon neutrality goals, safe and suitable routes for these alternative modes of transportation will be provided and coordinated with the campus bus systems in the Project’s three areas of focus: Techwood Drive, 4th Street North and 4th Street South.

The Project will be funded from institutional funds.

Total Project Cost: **\$16,400,000**
Construction Cost (Stated Cost Limitation): **\$13,800,000**

Number of firms that applied for this commission: 3

Recommended firms in rank order:

- 1) Turner Construction Company (Atlanta) in association with Barge Design Solutions, Inc. (Atlanta) and Toole Design Group, LLC (Atlanta)
- 2) Astra Group, LLC (Atlanta) in association with Pond & Company (Atlanta)
- 3) Winter Johnson Group (Atlanta) in association with Breedlove Land Planning, Inc. (Atlanta)

Administratively Approved per Specific Authority Delegated by the Board at their April 12-13, 2022 meeting:

By:  986954283D1742E... Date: June 2, 2022
Sonny Perdue, Chancellor

Ranking of Design-Build Firms, Project No. BR-30-2206, Ferst Drive Corridor Realignment, Georgia Institute of Technology

Recommended: That the Board approve the ranking of the design-build firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-30-2206, Ferst Drive Corridor Realignment, Georgia Institute of Technology

Project Description: Ferst Drive serves as the main vehicular circulation route through the main campus of the Georgia Institute of Technology (“GIT”). Approved by the Board in April 2022, this project will simplify access from Marietta Street by realigning Ferst Drive to Means Street and will include additional infrastructure improvements along Ferst Drive to enhance safety, accessibility, and functionality for students, faculty, staff, and visitors (the “Project”).

Phased over multiple years to minimize impact on the GIT community and visitors, the Project will include three focus areas: realignment of Ferst Drive at Regents/Means Street to improve multi-modal access, creation of a visitor/transit/emergency access drop off area at the Exhibition Hall and Instructional Center Complex, and implementation of a cycle track linking Marietta Street to Tech Square. In addition to improving connectivity between Tech Square and the Marietta Street corridor, the Project will provide a critical link to Midtown Atlanta and to new Atlanta Beltline connections on the west side of campus.

The Project will be funded from institutional funds.

Total Project Cost:	\$13,000,000
Construction Cost (Stated Cost Limitation):	\$ 9,700,000

Number of firms that applied for this commission: 2

Recommended firms in rank order:

- 1) Astra Group, LLC (Atlanta) in association with Kimley-Horn and Associates, Inc. (Atlanta) and Alta Planning + Design, Inc. (Atlanta)
- 2) Turner Construction Company (Atlanta) in association with Barge Design Solutions, Inc. (Atlanta) and Toole Design Group, LLC (Atlanta)

Administratively Approved per Specific Authority Delegated by the Board at their April 12-13, 2022 meeting:

By: DocuSigned by:
Sonny Perdue
986954283D1742E...

Sonny Perdue, Chancellor

Date: June 2, 2022

2. **Fiscal Year 2023 Major Repair and Rehabilitation Funds**

Recommended: That the Board authorize the allocation of Major Repair and Rehabilitation (“MRR”) funds in accordance with staff recommendations.

Understandings: The Fiscal Year 2023 budget contains MRR funds in the amount of \$65,900,000 of appropriated cash.

MRR funds are intended for significant, non-routine capital improvements that preserve the function and extend the useful life of state-owned, resident instruction facilities. Routine facility maintenance expenses are covered by operating funds, not MRR.

The Real Estate and Facilities staff has reviewed project requests from each institution for appropriateness and cost. Critical infrastructure needs and the renewal of key building systems and components are generally prioritized over programmatic space renovations. Funding recommendations are summarized below by institution. Appendix I contains a detailed list of the requested projects and funding recommendations.

FY 2023 Major Repair and Rehabilitation Summary

Research Universities

Augusta University	\$	7,660,000
Georgia Institute of Technology	\$	6,750,000
Georgia State University	\$	7,625,000
University of Georgia	\$	15,538,000
Total - Research Universities	\$	37,573,000

Regional Comprehensive Universities

Georgia Southern University	\$	3,325,000
Kennesaw State University	\$	2,646,000
University of West Georgia	\$	1,745,000
Valdosta State University	\$	1,750,000
Total - Regional Comp Universities	\$	9,466,000

State Universities

Albany State University	\$	1,350,000
Clayton State University	\$	945,000
Columbus State University	\$	1,256,000
Fort Valley State University	\$	1,623,000
Georgia College & State University	\$	1,800,000

State Universities (continued)

Georgia Southwestern State University	\$	1,150,000
Middle Georgia State University	\$	1,674,000
Savannah State University	\$	1,270,000
University of North Georgia	\$	1,450,000
Total - State Universities	\$	12,518,000

State Colleges

Abraham Baldwin Agricultural College	\$	918,000
Atlanta Metropolitan State College	\$	604,000
College of Coastal Georgia	\$	642,000
Dalton State College	\$	595,000
East Georgia State College	\$	389,000
Georgia Gwinnett College	\$	648,000
Georgia Highlands College	\$	842,000
Gordon State College	\$	739,000
South Georgia State College	\$	966,000
Total - State Colleges	\$	6,343,000

System Emergency and Contingency \$ -

System Total \$ 65,900,000

3. Authorization of Project No. BR-10-2301, Sanford Stadium South Side Improvements, University of Georgia

Recommended: That the Board authorize Project No. BR-10-2301, Sanford Stadium South Side Improvements, University of Georgia (“UGA”) with a total project budget of \$68,500,000 to be funded with private donations and bond financing from the UGA Athletic Association (“UGAAA”).

Understandings: Constructed in 1929 in the center of UGA’s main campus, Sanford Stadium (the “Stadium”) hosts home football games for the varsity men’s football team, spring commencement ceremonies, and other campus and athletic events throughout the year. UGA is proposing a multi-phase project to improve fan amenities, construct a new press box, and create new premium club space within the Stadium (the “Project”). The phasing is necessary to minimize operational disruptions during the 2022 and 2023 football seasons.

The first phase of the Project would focus on improving the fan experience through construction of a new connection to Sanford Drive at Gillis Bridge, creation of an associated plaza space, and a significant widening of the 100 Level Concourse to increase circulation. In addition, existing ADA and associated companion seating would be relocated, reconfigured, and expanded in size, while restrooms at the bridge and on the 100 Level would be upgraded with increased fixture counts. The television truck parking area would also be rebuilt and recabled during this portion of the Project.

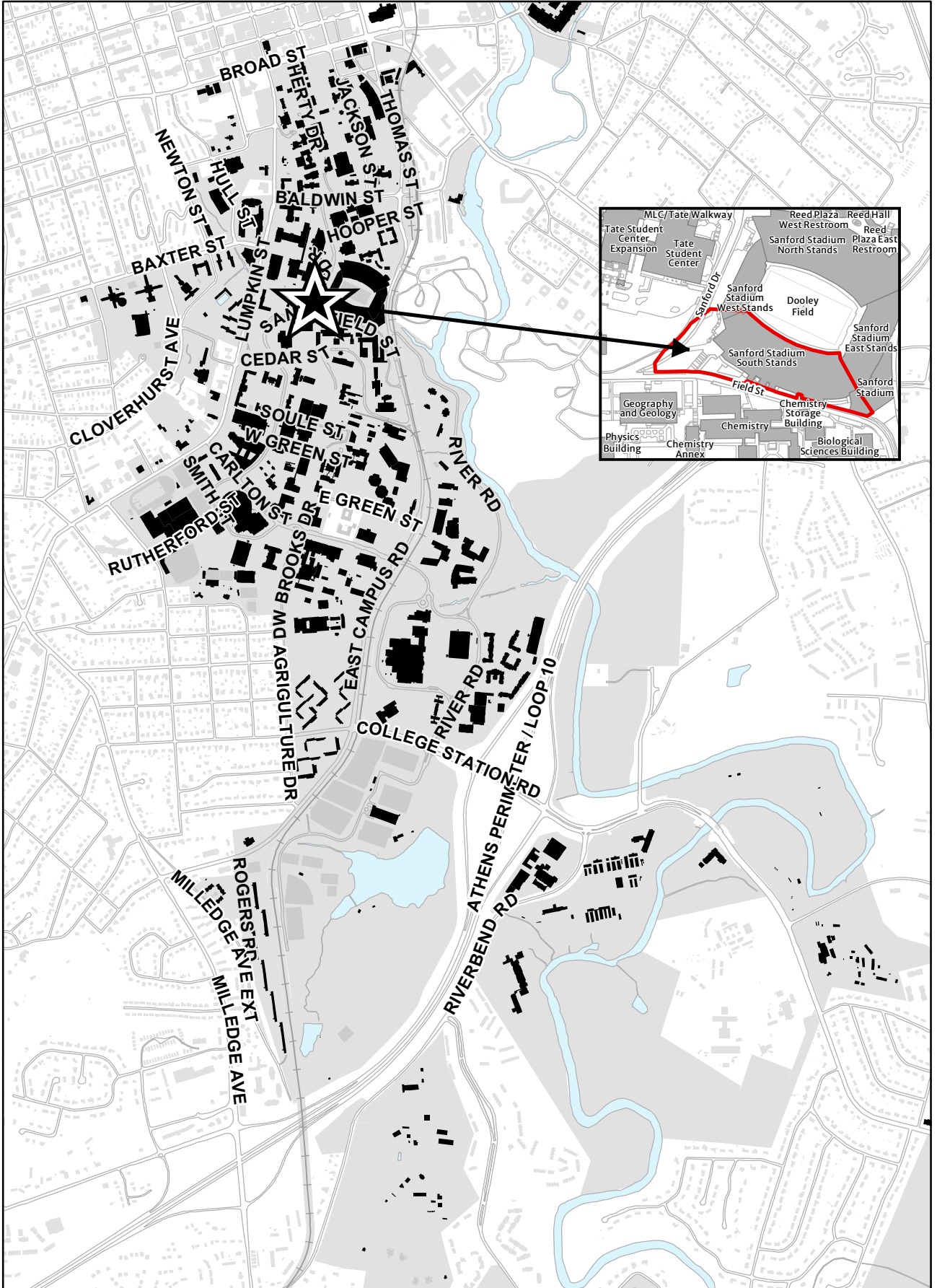
The Project’s second phase would involve a vertical expansion at the southwest corner of the Stadium, which would consist of a new press box for approximately 154 members of the press, six new premium suites with a total of 125 new seats, additional restrooms on the 300 Level, and a new elevator. Construction during this phase would also include conversion of the existing press box into additional premium club space with approximately 270 new seats.

The estimated construction cost for this Project is \$55,215,000. The Project, which would be comprised of approximately 49,600 square feet of renovated space and approximately 47,000 square feet of new space, is consistent with UGA’s master plan. UGA proposes to commence construction of the first phase immediately following the end of the 2022 football season, with the second phase beginning after the completion of the 2023 football season. As part of its lease of certain UGA athletic spaces, the UGAAA would be responsible for all annual operation and maintenance costs of the planned improvements.

If authorized by the Board, the University System Office staff, UGA and UGAAA will proceed with design and construction of the Project in accordance with Board of Regents procedures.



Sanford Stadium Southside Improvements



4. **Authorization of Project No. BR-10-2302, Lindsey Hopkins Indoor Tennis Facility Replacement, University of Georgia**

Recommended: That the Board authorize Project No. BR-10-2302, Lindsey Hopkins Indoor Tennis Facility Replacement, University of Georgia (“UGA”) with a total project budget of \$26,700,000 to be funded with private gifts and donations from the UGA Athletic Association (“UGAAA”).

Understandings: The Dan Magill Tennis Complex is home to UGA’s men’s and women’s varsity tennis teams, their respective coaching staffs, twelve outdoor courts, the Henry Feild Grandstands, and the Lindsey Hopkins Indoor Tennis Facility (the “ITF”). Constructed in 1979 and renovated in 2002, the ITF is a pre-engineered metal building with four indoor courts and 600 spectator seats. UGA is proposing to replace the ITF with a new building totaling approximately 58,000 square feet that would be sited in the same general location as the existing facility (the “Project”).

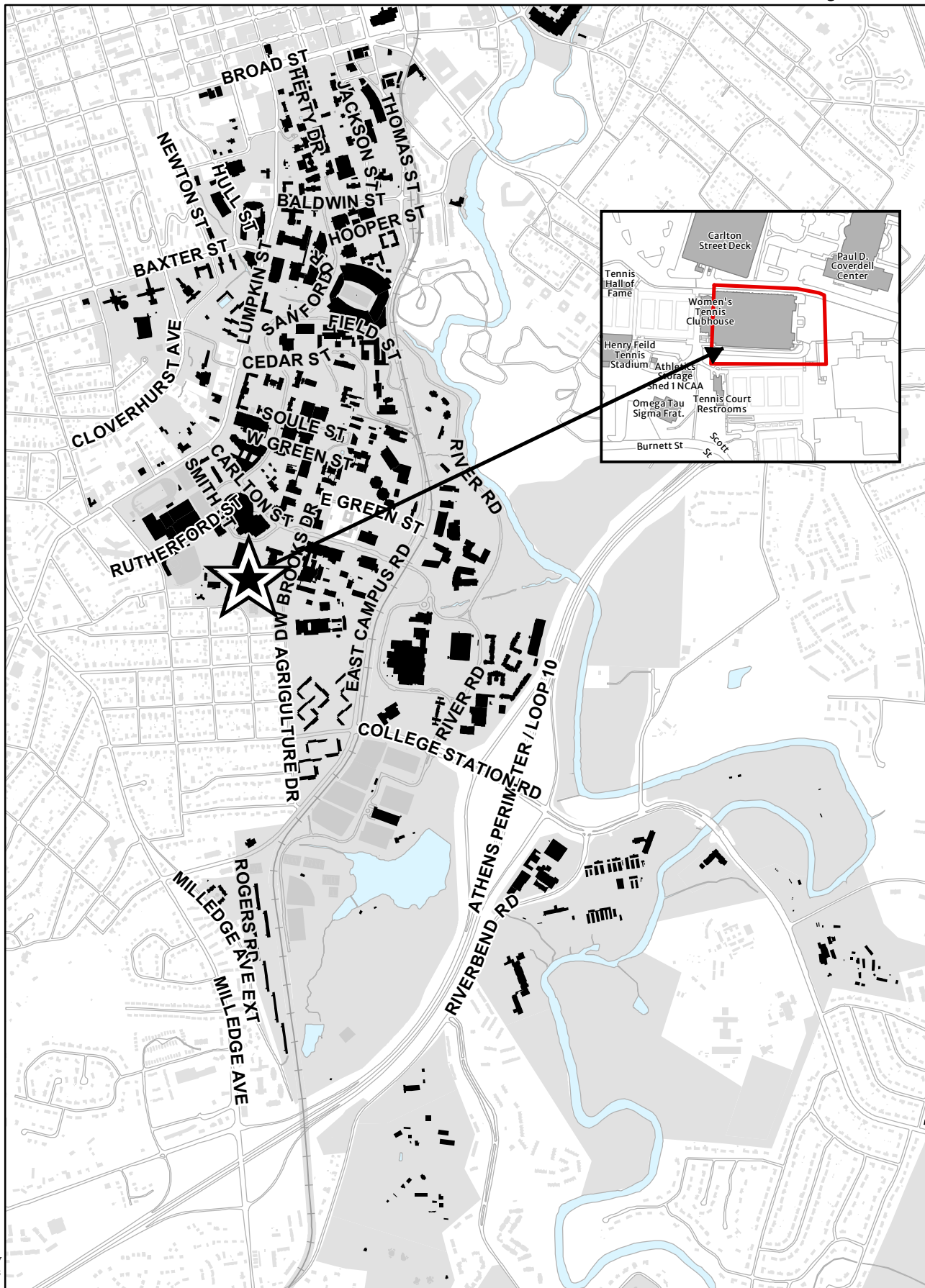
The Project would expand the current footprint of the ITF to include six indoor courts and approximately 600 elevated spectator seats accessed through new fan entrances on the north and south sides of the facility. The Project would also feature concession areas, game-day spaces for the home and visiting teams and officials, restrooms, warm-up areas, and storage. The increased court capacity would improve practice conditions for UGA’s student-athletes and allow the UGAAA to pursue bids to host NCAA tournaments, which require a minimum of six indoor courts for bid consideration.

The estimated construction cost for this Project is \$21,300,000. The Project is consistent with UGA’s master plan. As part of its lease of certain UGA athletic spaces, UGAAA would be responsible for all annual operation and maintenance costs of the planned improvements. A site license agreement and lease line modification would also be required.

If authorized by the Board, the University System Office staff, UGA and UGAAA will proceed with design and construction of the Project in accordance with Board of Regents procedures.



Lindsey Hopkins Indoor Tennis Facility Replacement



5. **Authorization of Project No. BR-10-2303, Partial Replacement of Barkuloo-Rich Building, Rock Eagle 4-H Center, University of Georgia**

Recommended: That the Board authorize Project No. BR-10-2303, Partial Replacement of Barkuloo-Rich Building at Rock Eagle 4-H Center, University of Georgia (“UGA”) with a total project budget of \$1,715,000 to be funded with institutional funds and private donations.

Understandings: Located in Eatonton, the Rock Eagle 4-H Center (“Rock Eagle”) is the largest of five 4-H Centers operated by UGA. Situated adjacent to the Oconee National Forest, Rock Eagle contains nearly 1,500 acres of forested land, a 100-acre lake, and state-of-the-art cabins and conference facilities.

Totalling nearly 6,000 square feet, the Barkuloo-Rich Building (the “Building”) is one of ten large conference/meeting spaces within the Rock Eagle complex. During a previous renovation of the Building, the project team identified several structural concerns that rendered the structure unfit for occupancy. The Building was subsequently taken offline, which has negatively impacted Rock Eagle’s ability to provide its programming to the over 60,000 guests that visit the site each year.

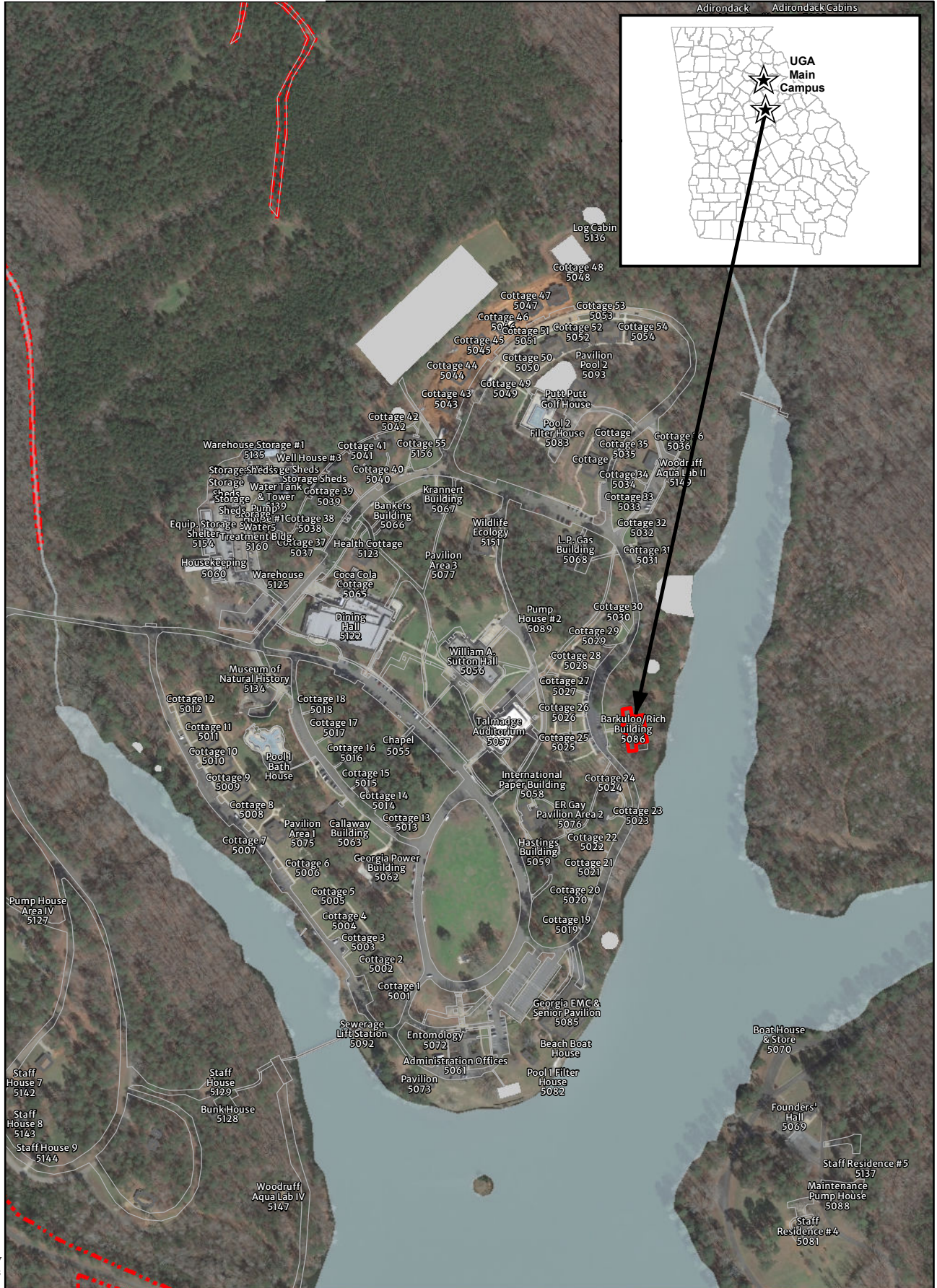
Given the extent of the deficiencies and the related repair costs, replacement of the failing portion of the Building was determined the best course of action (the “Project”). Accordingly, the Project would involve replacing approximately 4,900 square feet at the front of the Building, which is the location of the facility’s three large meeting rooms. New ADA-compliant restrooms would also be provided to bring the Building up to current code.

The estimated construction cost for this Project is \$1,390,000. The Project is consistent with UGA’s master plan.

If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the Project in accordance with Board of Regents procedures.



Rock Eagle 4-H Center: Barkuloo-Rich Building Partial Replacement



6. **Authorization of Project No. BR-30-2301, Tech Way Building Grad Office and Research Lab Renovation, Georgia Institute of Technology**

Recommended: That the Board authorize Project No. BR-30-2301, Tech Way Building Grad Office and Research Lab Renovation, Georgia Institute of Technology (“GIT”) with a total project budget of \$4,500,000 to be funded from institution funds.

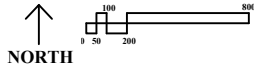
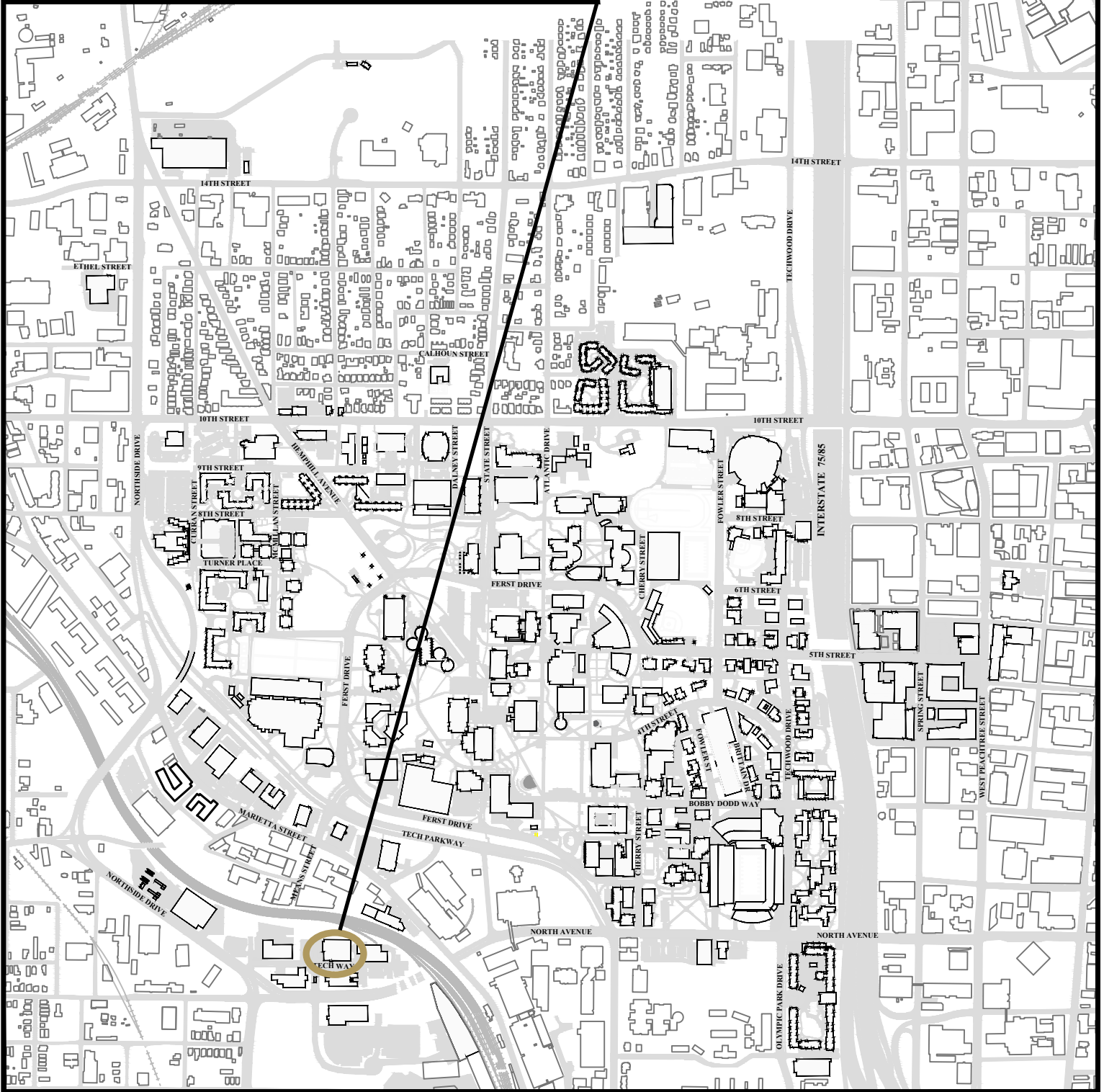
Understandings: Located within the North Avenue Research Area (“NARA”) on the southwest side of GIT’s Atlanta campus, the Tech Way Building (the “Building”) contains approximately 30,300 square feet and currently houses dry research laboratories for the College of Engineering and the College of Computing (the “Colleges”). The Building is a former electrical parts distribution warehouse that is in need of improvements to its mechanical, electrical and plumbing systems, entrances, and parking, as well as general upgrades to bring the facility up to current workplace and laboratory standards and building codes (the “Project”).

The Project would involve the renovation of approximately 11,760 square feet of the Building to accommodate graduate students and research faculty for the Colleges. Proposed spaces include a high security storage space meeting Department of Defense standards, dry and wet laboratories, high voltage electrical research laboratories, student open plan workstations, meeting rooms, and break rooms. The Project would increase seating capacity to approximately 75 students and support plans to improve the link from NARA to the main campus.

The estimated construction cost for this Project is \$3,407,522. If authorized by the Board, GIT will proceed with construction of the Project in accordance with Board of Regents procedures.

Tech Way Building Grad Office and Research Lab Renovation

Georgia Institute of Technology Campus Map - Aug 2022



7. **Naming of Thomas F. Rodgers Administration Building, Rock Eagle 4-H Center, University of Georgia**

Recommended: That the Board approve the naming of the existing administration building at the University of Georgia's ("UGA") Rock Eagle 4-H Center in Eatonton as "Thomas F. Rodgers Administration Building" in recognition of the meritorious service of Dr. Thomas F. Rodgers.

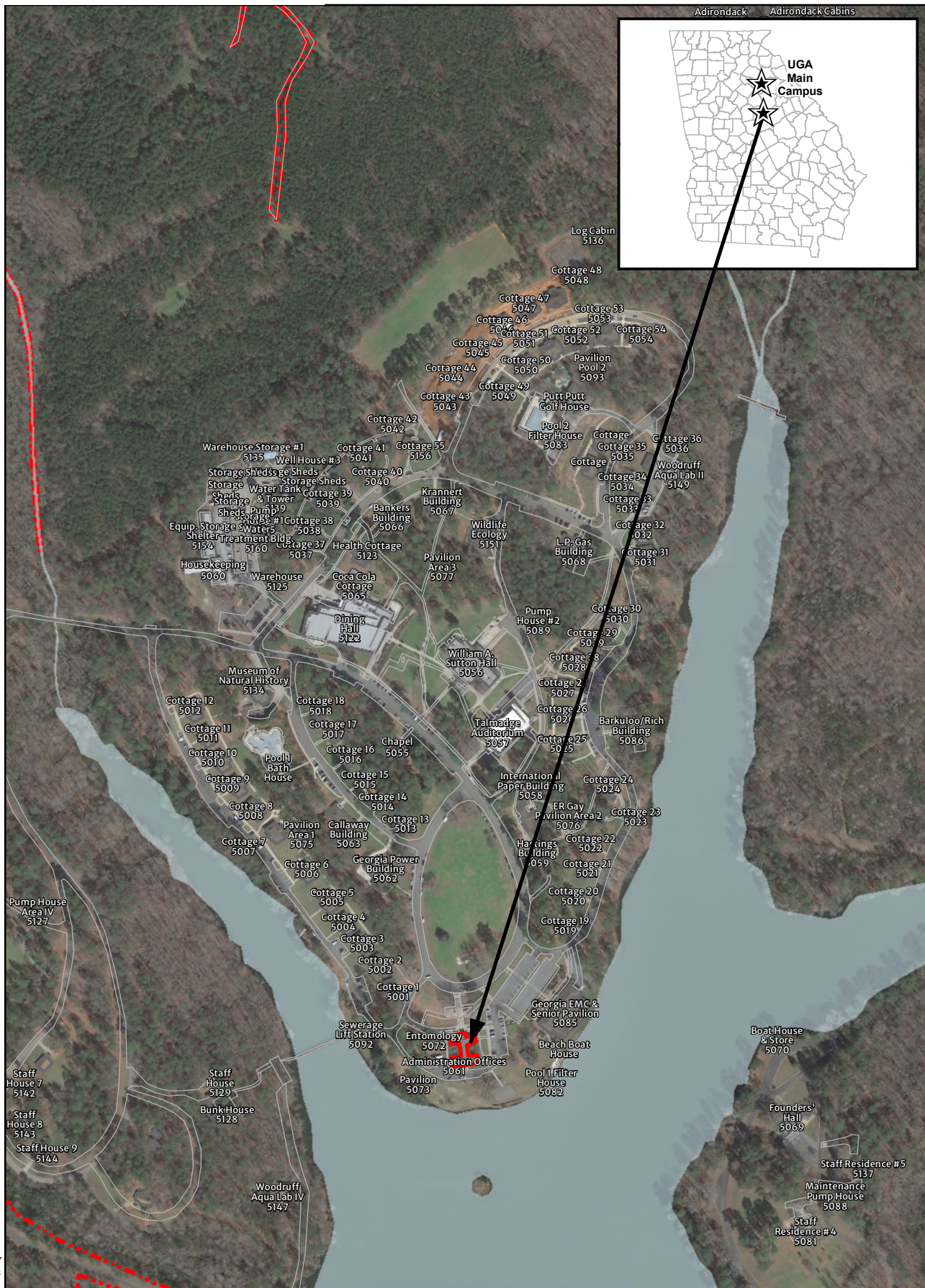
Understandings: President Jere Morehead confirms that this naming conforms to UGA's naming guidelines and with the Board of Regents naming policy.

Dr. Thomas F. Rodgers began his career with UGA in 1972 after receiving a master's degree in agricultural economics and serving as a lieutenant in the U.S. Navy, which included a fourteen-month tour in Vietnam. Dr. Rodgers served as a district agent for community and rural development with UGA Cooperative Extension. In 1977, he earned his doctorate of education and was elevated to director of the Georgia 4-H program shortly thereafter, a position he held until 1993. His vision and commitment led to the development of the Georgia 4-H Environmental Education Program in 1979, the acquisition of the Jekyll Island 4-H Center in 1982, and the renovation of the Rock Eagle 4-H Center in the 1980s, an effort that set the stage for the complex to thrive over the next three decades.

Dr. Rodgers subsequently served as UGA's Associate Vice President for Public Service and Outreach until 2001, where he led numerous state, national, and international initiatives. Prior to his retirement in 2004, Dr. Rodgers returned to Cooperative Extension, serving as the Associate Dean for Outreach and Extension in the College of Family and Consumer Sciences. Dr. Rodgers served as a torch bearer for the 1996 Olympics, received the Georgia 4-H Lifetime Achievement Award in 2004, and was inducted into the National 4-H Hall of Fame in 2011. In addition to his role as an emeritus member of the Georgia 4-H Foundation Board of Trustees, he continues to positively impact the lives of 4-H youth through his ongoing private contributions to the UGA Foundation and the Georgia 4-H Foundation.



Proposed Naming: Thomas F. Rodgers Administration Building



8. Naming of Keith and Julie Chandler Family Gate, Sanford Stadium, University of Georgia

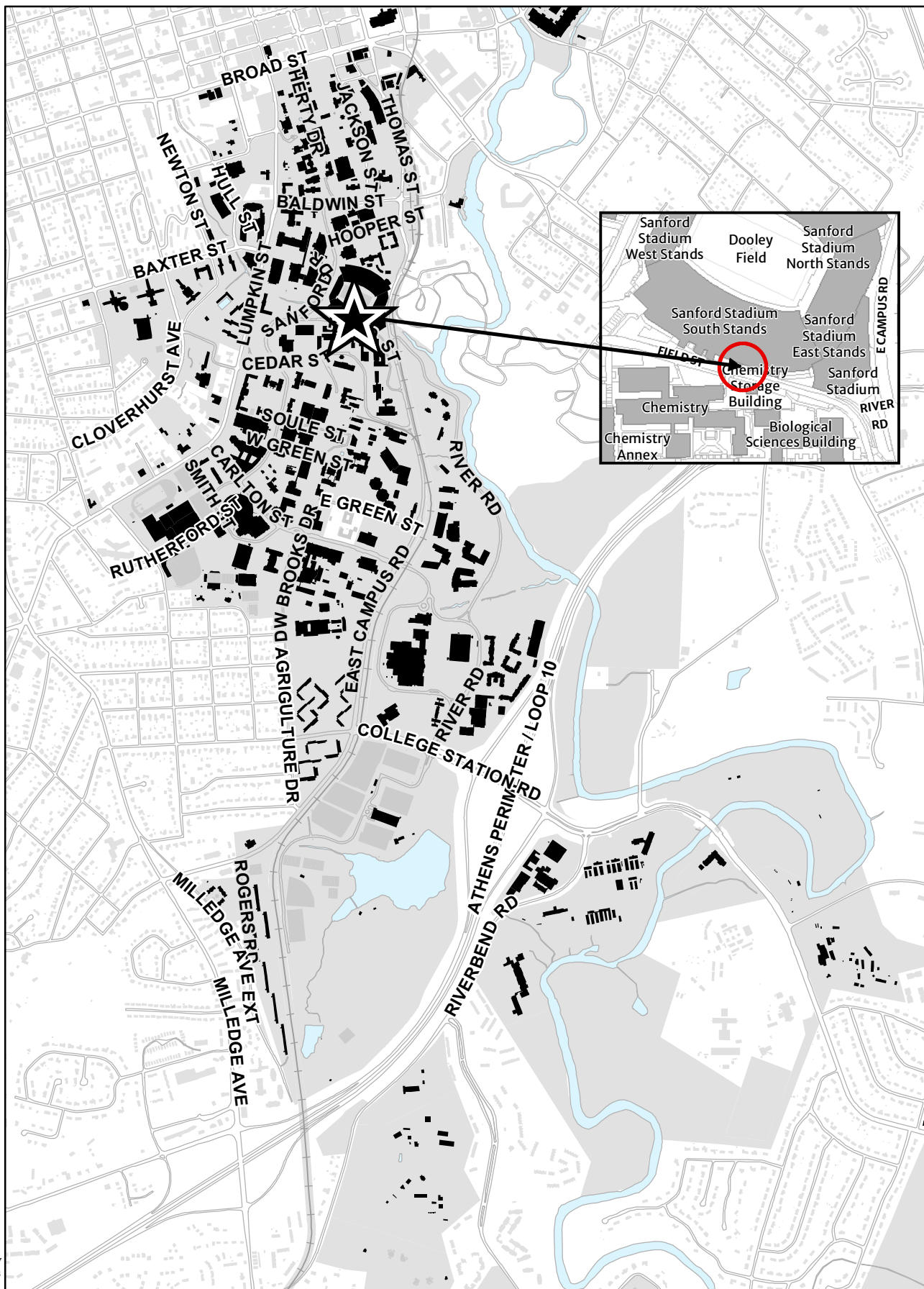
Recommended: That the Board approve the naming of Gate 7B at Sanford Stadium on the Athens campus of the University of Georgia (“UGA”) as “Keith and Julie Chandler Family Gate” in recognition of the philanthropy of Keith and Julie Chandler.

Understandings: President Jere Morehead confirms that this naming conforms to UGA’s naming guidelines and with the Board of Regents naming policy.

Keith Chandler’s financial support of UGA Athletics began in 1988. Over the next three and a half decades, he has continued to impact many programs of the University of Georgia Athletic Association (“UGAAA”) through his support of men’s basketball, UGAAA Georgia Excellence Campaign, Covid19 Relief Fund, Butts-Mehre Weight/Training Complex Fund, and UGAAA General Fund. Residents of Albany, Georgia, Keith and his wife Julie have collectively given over \$940,000 in financial support for UGA in their lifetimes. With pledged gifts totaling \$1,000,000, the Chandlers are members of the Silver Circle, which represents the most prestigious level of giving to UGAAA.



Proposed Naming: Keith and Julie Chandler Family Gate at Sanford Stadium



APPENDIX I

FY 2023 Major Repair and Rehabilitation Summary

Research Universities

Augusta University	\$ 7,660,000
Georgia Institute of Technology	\$ 6,750,000
Georgia State University	\$ 7,625,000
University of Georgia	\$ 15,538,000
Total - Research Universities	\$ 37,573,000

Regional Comprehensive Universities

Georgia Southern University	\$ 3,325,000
Kennesaw State University	\$ 2,646,000
University of West Georgia	\$ 1,745,000
Valdosta State University	\$ 1,750,000
Total - Regional Comp Universities	\$ 9,466,000

State Universities

Albany State University	\$ 1,350,000
Clayton State University	\$ 945,000
Columbus State University	\$ 1,256,000
Fort Valley State University	\$ 1,623,000
Georgia College & State University	\$ 1,800,000
Georgia Southwestern State University	\$ 1,150,000
Middle Georgia State University	\$ 1,674,000
Savannah State University	\$ 1,270,000
University of North Georgia	\$ 1,450,000
Total - State Universities	\$ 12,518,000

State Colleges

Abraham Baldwin Agricultural College	\$ 918,000
Atlanta Metropolitan State College	\$ 604,000
College of Coastal Georgia	\$ 642,000
Dalton State College	\$ 595,000
East Georgia State College	\$ 389,000
Georgia Gwinnett College	\$ 648,000
Georgia Highlands College	\$ 842,000
Gordon State College	\$ 739,000
South Georgia State College	\$ 966,000
Total - State Colleges	\$ 6,343,000

System Emergency and Contingency \$ -

System Total \$ 65,900,000

Abraham Baldwin Agricultural College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,115,500	\$918,000					
1.	North Loop Hot and Chilled Water Valve Replacement - Phase I	\$225,000	\$225,000		Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
2.	GIS Mapping of the Georgia Museum of Agriculture & Main Campus Update	\$112,500	\$113,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
3.	Repair Sidewalks, Campuswide - Tifton	\$80,000	\$80,000		Campus Infrastructure	Veh/Ped Circulation	Sidewalks	30-40 years
4.	Metasys Server Replacement	\$28,000		A	Campus Infrastructure	Central/Utility Systems	Other (describe below)	20-30 years
5.	Branch Hall Bathroom Upgrades	\$500,000	\$500,000		Building Renewal	Interior Renovation	Finishes	20-30 years
6.	Georgia Museum of Agriculture - General Restoration of Progressive Farm Structures	\$120,000			Building Renewal	Roofing	Repair	10-20 years
7.	North Loop Hot and Chilled Water Valve Replacement - Phase II	\$190,000			Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
8.	Chiller Replacement - Central Plant	\$550,000			Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
9.	Move Bessie Tift Chapel to the Georgia Museum of Agriculture	\$250,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
10.	North Loop Hot and Chilled Water Valve Replacement - Phase III	\$200,000			Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
11.	Georgia Museum of Agriculture - Clyatt Cabin Roof Repairs and Addition of Lighting	\$60,000			Building Renewal	Roofing	Repair	10-20 years
12.	Branch Hall Ceiling and Lighting Upgrades	\$600,000			Building Renewal	Interior Renovation	Finishes	20-30 years
13.	GMA Chiller Replacement	\$200,000			Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Albany State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,992,450	\$1,350,000					
1.	Billy C. Black Building Section 1 Roof Replacement	\$498,000	\$498,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Central Energy Plant Boiler Replacement	\$250,000	\$250,000		Building Renewal	Building Systems	HVAC	10-20 years
3.	J Building Masonry Walls & Window Repairs	\$142,000	\$142,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	40-50 years
4.	L Building Gutter, Roof & Waterproofing Repairs	\$185,000	\$185,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	30-40 years
5.	J Building Cooling Tower Replacement	\$80,000	\$80,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Billy C. Black Building Section 2 Roof Replacement	\$398,000	\$35,000	B	Building Renewal	Roofing	Replace (section)	20-30 years
7.	E Building Swimming Pool Heater Replacement	\$75,000	\$75,000		Building Renewal	Building Systems	HVAC	10-20 years
8.	B Building Roof Replacement	\$921,850	\$85,000	B	Building Renewal	Roofing	Replace (section)	20-30 years
9.	I Building Roof Replacement	\$442,600			Building Renewal	Roofing	Replace (full)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

B. Partially funded - authorized for design and preconstruction only

Atlanta Metropolitan State College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,659,900	\$604,000					
1.	Replace Roof, Building 800, East Side	\$310,000	\$310,000		Building Renewal	Roofing	Replace (full)	10-20 years
2.	Reroof Sections B & C, 700 Building, Gym	\$158,100	\$159,000		Building Renewal	Roofing	Replace (section)	20-30 years
3.	Replace Elevator Single Bottom Cylinder, Building 100	\$85,000	\$85,000		Building Renewal	Compliance	Accessibility	20-30 years
4.	Replace Roof Section A, Building 700 - Gym	\$176,000			Building Renewal	Roofing	Replace (section)	20-30 years
5.	Priority Campus Elevator Component Upgrades - Multiple Buildings	\$305,800			Building Renewal	Compliance	Accessibility	20-30 years
6.	Upgrade Fire Alarm System, Ph 1 of 2 - Campuswide	\$50,000	\$50,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	10-20 years
7.	Upgrade Fire Alarm Systems, Ph 2 of 2 - Campuswide	\$75,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
8.	Upgrade/Replace Building Access Systems, Campuswide	\$200,000			Campuswide Bldg. Renewal	Other Bldg. Renewal CW	Access/Security	10-20 years
9.	Replace Interior/Exterior Lights with LED, Campuswide	\$300,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Augusta University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$17,053,600	\$7,660,000					
1.	Replace CA Bld Transformers - Health Sciences Campus	\$600,000	\$600,000		Building Renewal	Life Safety/Compliance	Electric (distribution)	30-40 years
2.	Design Separation of Life Safety Riser, Sanders Building (CB) - HS Campus	\$66,000	\$66,000		Building Renewal	Life Safety	Emergency Generator	30-40 years
3.	Replace Transgenic AHU Phase II. (CB) - HS Campus	\$975,000	\$975,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	HVAC Upgrades Jennings Bld Phase II	\$830,000	\$830,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace CA Bld Boiler and Feed Water Phase II	\$755,000	\$755,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Replace AHU #2 in Sanders Basement	\$1,122,600	\$1,123,000		Building Renewal	Building Systems	HVAC	20-30 years
7.	Replace Transfer Switch for Sydenstricker Fire Pump	\$350,000	\$350,000		Building Renewal	Life Safety	Fire Sprinkler	20-30 Years
8.	Talmadge and Sydenstricker building wide HVAC Retro-Commissioning	\$750,000	\$750,000		Building Infrastructure	Building Systems	HVAC	20-30 Years
9.	Air Handler Replacement for OR 118	\$750,000	\$750,000		Building Renewal	Building Systems	HVAC	20-30 Years
10.	Air Handler AC-2 Coil Replacement	\$750,000	\$750,000		Building Renewal	Building Systems	HVAC	15-20 Years
11.	Air Handler 5S Coil Replacement	\$150,000	\$150,000		Building Renewal	Building Systems	HVAC	15-20 Years
12.	Air Handler 6S Coil Replacement	\$150,000	\$150,000		Building Renewal	Building Systems	HVAC	15-20 Years
13.	Replace Automatic Doors in Scrub Area of Talmadge Operating Rooms	\$268,000	\$128,000	D	Building Renewal	Building Systems	Other	15-20 years
14.	Campus Switchgear Upgrades (CB)	\$850,000		A	Building Renewal	Building Systems	Electrical	30-40 years
15.	Campus Switchgear Upgrades (Design Benet and Payne)	\$85,000		A	Building Renewal	Building Systems	Electrical	30-40 years
16.	Payne Hall HVAC Phase I	\$870,000			Building Renewal	Building Systems	HVAC	30-40 years
17.	Fire Alarm Upgrades	\$250,000	\$250,000		Building Renewal	Life Safety	Fire Detection/Alarm	20-30 years
18.	FAC Replace Roof	\$525,000		A	Building Renewal	Roofing	Replace (full)	20-30 years
19.	Summerville Central Energy Plant, Replace Chiller #3	\$768,500		A	Campus Infrastructure	Central/Utility Systems	Other (describe below)	20-30 years
20.	Boykin Wright HVAC Design	\$33,000	\$33,000		Building Renewal	Building Systems	HVAC	20-30 years

21.	ADA Accessibility Upgrades Phase III	\$150,000		A	Building Renewal	Compliance	Accessibility	20-30 years
22.	Design of Replacement for Underground Piping	\$80,000		A	Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
23.	Sanders Building Upgrade of Elevators	\$225,000			Building Renewal	Building Systems	Elevators	30-40 years
24.	Annex I Add Fan Walls and Clean Associated Duct	\$500,000			Building Renewal	Building Systems	HVAC	20-30 years
25.	Christenberry Field House Design for HVAC Replacement	\$65,000			Building Renewal	Building Systems	HVAC	20-30 years
26.	Science Hall, Design HVAC and Controls Replacement	\$150,000			Building Renewal	Building Systems	HVAC	20-30 years
27.	PAT Replace Storm and Sewer Lift Stations	\$53,000			Building Renewal	Building Systems	Plumbing	40-50 years
28.	Annex II - Elevator Replacement	\$135,000			Building Renewal	Building Systems	Elevators	20-30 years
29.	Gracewood Roof Replacement	\$242,500			Building Renewal	Roofing	Replace (section)	20-30 years
30.	Galloway Hall Elevator Replacement	\$185,000			Building Renewal	Building Systems	Elevators	20-30 years
31.	Fanning Hall HVAC Design and Replacement	\$28,000			Building Renewal	Building Systems	HVAC	20-30 years
32.	CETC HVAC Replacement	\$88,000			Building Renewal	Building Systems	HVAC	20-30 years
33.	Replace Metasys Supervisory Controllers	\$675,000			Building Renewal	Building Systems	Other (describe below)	20-30 years
34.	Replace Metasys Equipment Controllers	\$500,000			Building Renewal	Building Systems	Other (describe below)	20-30 years
35.	Energy Plant Standard Operating Procedures	\$100,000		G	Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
36.	Central Energy Plant, Buy Chiller #4	\$910,000			Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
37.	Repairs to Allow Notifer Software to be Upgraded	\$80,000			Building Renewal	Life Safety	Fire Alarm	10-15 Years
38.	BA and BH Annunciator Panel Replacement	\$270,000			Building Renewal	Life Safety	Fire Alarm	15-20 Years
39.	Air Handler Replacement for Radiology 1 (Talmadge)	\$335,000			Building Renewal	Building Systems	HVAC	20-30 Years
40.	Air Handler Replacement for BA MRI	\$365,000			Building Renewal	Building Systems	HVAC	20-30 Years
41.	Elevator Intercom System	\$273,000			Building Renewal	Building Systems	Elevators	15-20 Years
42.	Replace Vacuum Pumps in Talmadge Wing	\$350,000			Building Renewal	Building Systems	Other	20-30 Years
43.	CHOG Nurse Call Replacement	\$396,000			Building Renewal	Building Systems	Other	15-20 Years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

- A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources
- G. Not eligible for MRR funding – may be implemented (within delegated authority or with proper BOR/USO authorization) as an operating expense

College of Coastal Georgia		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,708,507	\$642,000					
1.	Replace # 1 Chiller - Camden	\$275,000	\$275,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Second of Two Cooling Towers, Central Plant - Brunswick	\$217,000	\$217,000		Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
3.	Replace Roof - Camden	\$557,000			Building Renewal	Roofing	Replace (full)	20-30 years
4.	Rebuild Supply Air Fans 1 & 2 - Camden	\$368,007	\$150,000	D	Building Renewal	Building Systems	HVAC	20-30 years
5.	Central Energy Plant Electrical Gear Replacement	\$291,500		A	Campus Infrastructure	Central/Utility Systems	Central Plant	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Clayton State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,270,000	\$945,000					
1.	Replace Roof, Lecture Hall	\$175,000	\$175,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Replace Chiller, Cooling Tower and Controls at University Center	\$770,000	\$770,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace Terminal Boxes, Air Handler & Controls, Clayton Hall	\$550,000			Building Renewal	Building Systems	HVAC	30-40 years
4.	Extend Exterior Lighting Circuit, Patty Circle	\$75,000			Campus Infrastructure	Life Safety/Compliance	Access/Security	10-20 years
5.	Replace AHUs 1 & 2 & All Building Controls, Athletics & Fitness Bldg.	\$450,000			Building Renewal	Building Systems	HVAC	20-30 years
6.	Replce Roof, Lucy Hue Hall	\$250,000			Building Renewal	Roofing	Replace (full)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Columbus State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,968,112	\$1,256,000					
1.	Replace HVAC, Phase 2, Davidson Student Center	\$750,000	\$750,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Upgrade Metasys Building Automation System, Multiple Buildings	\$190,000	\$190,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
3.	Upgrade Interior and Exterior Lighting to LED , Multiple Buildings, Phase 1	\$85,000	\$85,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
4.	Design AHU Replacements, Richards Hall	\$28,000	\$28,000		Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
5.	Design Roof Replacement, Davidson Center	\$49,000	\$49,000		Building Renewal	Roofing	Other (describe below)	20-30 years
6.	Design Roof Replacement, Corn Center	\$40,000	\$40,000		Building Renewal	Roofing	Replace (section)	20-30 years
7.	Replace Roof, Corn Center	\$560,000		A	Building Renewal	Roofing	Replace (section)	20-30 years
8.	Replace HVAC, Richards Hall	\$508,300			Building Renewal	Building Systems	HVAC	20-30 years
9.	Replace Roof, Davidson Student Center	\$1,014,612			Building Renewal	Roofing	Replace (full)	20-30 years
10.	Upgrade Pedestrian Bridge, Main Campus	\$190,000			Campus Infrastructure	Veh\Ped Circulation	Other (describe below)	20-30 years
11.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 2	\$75,000	\$75,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
12.	Design HVAC Replacement, Ilges Hall	\$39,000	\$39,000		Building Renewal	Building Systems	HVAC	20-30 years
13.	Replace Elevator, Shannon Hall	\$250,000			Building Renewal	Building Systems	Elevators	20-30 years
14.	Design Roof Replacement, Ilges Hall	\$30,000		A	Building Renewal	Roofing	Other (describe below)	20-30 years
15.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 3	\$75,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
16.	Replace Roof, Ilges Hall	\$300,000			Building Renewal	Roofing	Replace (full)	20-30 years
17.	Replace 6 Split System HVAC Units, Seaboard Depot	\$65,000			Building Renewal	Building Systems	HVAC	20-30 years
18.	Repair/Replace Asphalt Paving, Main Campus	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
19.	Replace HVAC, Ilges Hall	\$552,200			Building Renewal	Building Systems	HVAC	20-30 years
20.	Replace Roof, Woodruff Gym	\$326,000			Building Renewal	Roofing	Replace (full)	20-30 years

21.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 4	\$75,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
22.	Replace Secondary Chiller, Lumpkin Center	\$325,000			Building Renewal	Building Systems	HVAC	20-30 years
23.	Replace Roof, Lenoir Hall Roof	\$416,000			Building Renewal	Roofing	Replace (full)	20-30 years
24.	Replace AHUs, Coca-Cola Space Science Center	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
25.	Upgrade Interior and Exterior Lighting to LED, Multiple Buildings, Phase 5	\$75,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
26.	Replace Asphalt Paving, Main Campus	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Parking (surface)	30-40 years
27.	Replace Elevator, Davidson Student Center	\$250,000			Building Renewal	Building Systems	Elevators	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Dalton State College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,665,000	\$595,000					
1.	Replace Chiller, Brown Hall	\$200,000	\$200,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Cooling Tower, Lorberbaum Hall	\$225,000	\$225,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace VAV Terminal Units, Health Professions Bldg. - Social Work Area	\$40,000	\$40,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace Roof, Westcott Bldg. - Dalton	\$275,000		A	Building Renewal	Roofing	Replace (full)	20-30 years
5.	Replace Roof, Gignilliat Hall - Dalton	\$275,000		A	Building Renewal	Roofing	Replace (full)	20-30 years
6.	Replace Electrical Panels, Campuswide - Dalton	\$200,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	30-40 years
7.	Replace Interior Lighting with LED, Campuswide - Dalton	\$200,000	\$130,000	F	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
8.	Replace 65 PIU's in Roberts Library	\$250,000			Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

East Georgia State College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,899,800	\$389,000					
1.	Refurbish Restrooms, Student Activities Center - Swainsboro	\$199,500	\$200,000		Building Renewal	Interior Renovation	Finishes	20-30 years
2.	HVAC Upgrades - George L Smith	\$380,000	\$30,000	B	Building Renewal	Building Systems	HVAC	20-30 years
3.	HVAC Upgrades - Gambrell Buiding - J-1, J-3	\$807,000			Building Renewal	Building Systems	HVAC	20-30 years
4.	HVAC Upgrades - Gambrell Buiding - J-2, J-4	\$930,300			Building Renewal	Building Systems	HVAC	20-30 years
5.	HVAC Upgrades - Student Center - B-2	\$159,000	\$159,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	HVAC Upgrades - Academic Building - C-2, C-3	\$1,009,000			Building Renewal	Building Systems	HVAC	20-30 years
7.	LED Lighting Update - Gambrell	\$415,000			Building Renewal	Building Systems	Electrical	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

B. Partially funded - authorized for design and preconstruction only

Fort Valley State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,998,170	\$1,623,000					
1.	Replace Roof, Davison Hall	\$922,563	\$923,000		Building Renewal	Roofing	Replace (full)	20-30 years
2.	Repair Building Envelope, Davison Hall	\$796,163	\$700,000	F	Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
3.	Replace Windows, Davison Hall	\$809,274		A	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
4.	Replace Roof, Warner Robins	\$470,170		A	Building Renewal	Roofing	Replace (section)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Georgia College and State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,675,000	\$1,800,000					
1.	Replace Air Handlers & Controls, Atkinson Hall	\$1,100,000	\$1,100,000		Building Renewal	Building Systems	HVAC	10-20 years
2.	Elevator Modernization, Phase I: Arts & Sciences, Kilpatrick, Centennial	\$700,000	\$700,000		Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
3.	Replace Air Handlers, Arts & Sciences	\$1,400,000			Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace Roof, Arts & Sciences	\$950,000			Building Renewal	Roofing	Replace (full)	20-30 years
5.	Expand Campus Chiller Loop, Phase 2	\$900,000			Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
6.	Elevator Modernization, Phase 2	\$700,000			Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
7.	Install Fiber from Main Campus to Andalusia	\$425,000			Campus Infrastructure	Central/Utility Systems	Data/Fiber/Low Voltage	20-30 years
8.	Student Activities Center Cornice Repair	\$500,000			Building Renewal	Structure/Envelope	Ext. Walls/Skin	40-50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Georgia Gwinnett College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,924,400	\$648,000					
1.	Replace Roof, Phase 2, Building P	\$335,000	\$335,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Rebuild Energy Recovery Units - Phase 2, Building B	\$313,500	\$313,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace Flooring, Building L	\$594,000			Building Renewal	Interior Renovation	Finishes	10-20 years
4.	Replace Building Automation Controls, Building B	\$304,700		A	Building Renewal	Building Systems	HVAC	10-20 years
5.	Replace Roof, Phase 3, Building P	\$836,000			Building Renewal	Roofing	Replace (section)	20-30 years
6.	Rework Rear Façade, Building D	\$244,200			Building Renewal	Structure\Envelope	Ext. Walls/Skin	40-50 years
7.	Replace Tile Flooring, Building B	\$297,000			Building Renewal	Interior Renovation	Finishes	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Georgia Highlands College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,929,175	\$842,000					
1.	Add Restrooms, McCorkle Building	\$635,000	\$635,000		Building Renewal	Compliance	Other (describe below)	20-30 years
2.	Relocate Automatic Transfer Switch, Floyd Walraven Building	\$47,500	\$48,000		Campus Infrastructure	Central/Utility Systems	Electric (distribution)	30-40 years
3.	Replace Hallway Flooring, Cartersville, A Bldg	\$65,000	\$65,000		Building Renewal	Interior Renovation	Finishes	20-30 years
4.	Replace Walkway Lights, Floyd Campus, Phase 1	\$135,000			Campus Infrastructure	Central/Utility Systems	Electric (site lighting)	20-30 years
5.	Replace Parking Lot Lighting, Phase 1	\$120,000			Campus Infrastructure	Central/Utility Systems	Electric (site lighting)	20-30 years
6.	Renovate Hallways, Cartersville, A Bldg	\$95,000		A	Building Renewal	Interior Renovation	Finishes	20-30 years
7.	Convert Lighting to LED, Library	\$47,850	\$48,000		Building Renewal	Building Systems	Electrical	20-30 years
8.	Replace Windows, Historic Heritage Hall, Phase 1	\$250,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
9.	Replace Walkway Lights, Phase 2	\$150,000			Campus Infrastructure	Central/Utility Systems	Electric (site lighting)	20-30 years
10.	Renovate Classrooms, Corridors and Offices, Physical Education Building, Phase 1	\$88,000			Building Renewal	Interior Renovation	Finishes	20-30 years
11.	Replace Storefront Doors, Walraven Building	\$45,825	\$46,000		Building Renewal	Structure/Envelope	Ext. Windows/Doors	30-40 years
12.	Replace Windows, Historic Heritage Hall, Phase 2	\$250,000			Building Renewal	Structure/Envelope	Ext. Windows/Doors	30-40 years

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Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Georgia Institute of Technology		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$30,000,000	\$6,750,000					
1.	Replace Low-Slope Roof, O'Keefe Bldg.	\$500,000	\$500,000		Building Renewal	Roofing	Replace (section)	20-30 years
2.	Replace windows and reglazing repairs - College of Computing	\$1,000,000	\$1,000,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
3.	Upgrade Fire Alarm Panels & Devices, Multiple Buildings	\$850,000	\$850,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
4.	Connect Buildings to Campus Chilled Water System, Upgrade HVAC System & Controls, Weber Bldg. (SST3)	\$2,100,000	\$2,100,000		Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
5.	ADA and streetscape improvements - Center Street	\$1,100,000	\$1,100,000		Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
6.	ADA and drainage improvements - Tech Lawn	\$1,400,000	\$1,200,000	B	Campus Infrastructure	Veh\Ped Circulation	Sidewalks	20-30 years
7.	Rebuild Steam Manholes, Steam Distribution System	\$400,000		A	Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
8.	Modernize/Upgrade Passenger & Freight Elevators, Cherry Emerson	\$1,150,000		A	Building Renewal	Building Systems	Elevators	20-30 years
9.	Modernization and upgrade elevator - Paper Tricentennial	\$1,150,000		A	Building Renewal	Building Systems	Elevators	20-30 years
10.	Ferst Drive roadway improvements	\$1,000,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
11.	Lab renovation - Boggs	\$1,200,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	20-30 years
12.	Lab renovation - Bunger Henry	\$1,650,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	20-30 years
13.	Interior renovation - Lyman Hall	\$1,100,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
14.	Fire suppression system - Wardlaw	\$1,600,000			Building Renewal	Life Safety	Fire Sprinkler	40-50 years
15.	Replace Roof, Instructional Center	\$900,000			Building Renewal	Roofing	Replace (full)	20-30 years
16.	Repair Building Envelope, Improve Hardscape, O'Keefe Bldg.	\$1,000,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
17.	Upgrade Fire Alarm & Dangerous Gas Monitoring System (DGMS), Bunger Henry Bldg.	\$950,000			Building Renewal	Life Safety	Fire Detection/Alarm	20-30 years
18.	Replace 20kV Manual Loop Switches, Electrical Distribution System	\$800,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
19.	Modernize/Upgrade Passenger & Freight Elevators, Howey	\$900,000			Building Renewal	Building Systems	Elevators	20-30 years
20.	Repair Building Envelope, Sealants & Waterproofing, ISYE Complex	\$650,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years

21.	Replace Chillers, 10th Street Plant	\$5,000,000			Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
22.	Replace Shingle Roof Sections, Administration	\$600,000			Building Renewal	Roofing	Replace (section)	20-30 years
23.	Upgrade electrical system - Weber 1	\$1,500,000			Building Renewal	Building Systems	Electrical	30-40 years
24.	Upgrade electrical system - Montgomery Knight	\$1,500,000			Building Renewal	Building Systems	Electrical	30-40 years

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Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

B. Partially funded - authorized for design and preconstruction only

Gordon State College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,120,657	\$739,000					
1.	Replacement of Cooling Tower (Student Center)	\$148,613	\$149,000		Building Renewal	Building Systems	HVAC	10-20 years
2.	Replacement of Cooling Tower (Library)	\$314,838	\$315,000		Building Renewal	Building Systems	HVAC	10-20 years
3.	Replacing Campus Lighting to LEDs (Campus Wide)	\$650,000	\$275,000	F	Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
4.	Update the Emergency Notification Systems (Campus Wide)	\$220,500			Campus Infrastructure	Life Safety/Compliance	Access/Security	10-20 years
5.	Renovate AHU - 2 System Adding VAVs and Piping for Re-Heat Coils (0002 Student Center)	\$69,974			Building Renewal	Building Systems	HVAC	20-30 years
6.	Replace Existing Exterior Sliding Doors & Repaint (Aquatic Center)	\$716,732			Building Renewal	Structure/Envelope	Ext. Windows/Doors	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Georgia Southern University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$15,375,000	\$3,325,000					
1.	Replace Chillers, Nursing/Chemistry, IT, Ceramics, & Fine Arts Bldgs.	\$700,000	\$700,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
2.	Upgrade HVAC, Herty	\$1,500,000	\$1,500,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Science Center AHU No. 3 Replacement	\$500,000	\$500,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Herty Building Boiler Replacements	\$175,000	\$175,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace Chillers, Sports Center - Armstrong	\$540,000	\$450,000	D	Building Renewal	Building Systems	HVAC	20-30 years
6.	Rosenwald Bld Roof Replacement	\$185,000			Building Renewal	Roofing	Replace (full)	20-30 years
7.	Carroll Bld HVAC Upgrades	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace Roof, MP Arts	\$300,000			Building Renewal	Roofing	Replace (full)	20-30 years
9.	Repair Roadway Drainage, Campuswide	\$300,000			Campus Infrastructure	Central/Utility Systems	Stormwater	40-50 years
10.	Remediate Brick Facade, Education Bldg.	\$140,000			Building Renewal	Structure/Envelope	Ext. Walls/Skin	40-50 years
11.	Replace Chilers & HVAC, Carroll Bldg.	\$875,000			Building Renewal	Building Systems	HVAC	20-30 years
12.	Carroll Bld Boiler Replacement	\$500,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	Armstrong Recreation Center Chiller and Boiler Replacement	\$150,000			Building Renewal	Building Systems	HVAC	20-30 years
14.	Add Capacity for Serving Existing Buildings, Central Plant No. 1	\$2,200,000			Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
15.	Human Resources Bld Roof Replacement	\$360,000			Building Renewal	Roofing	Replace (full)	20-30 years
16.	Herty Building Roof Replacement	\$415,000			Building Renewal	Roofing	Replace (section)	20-30 years
17.	Replace Chiller, Update HVAC System & Controls, Fine Arts Bldg.	\$2,900,000			Building Renewal	Building Systems	HVAC	30-40 years
18.	Repair Skylights, Russell Union	\$380,000			Building Renewal	Structure/Envelope	Ext. Windows/Doors	30-40 years
19.	Upgrade Lighting to LED, Henderson Library	\$570,000			Building Renewal	Building Systems	Electrical	20-30 years
20.	Upgrade Lighting to LED, Campuswide	\$650,000			Building Renewal	Building Systems	Electrical	20-30 years

21.	Replace Chiller and AHUs, Newton Bldg.	\$735,000			Building Renewal	Building Systems	HVAC	20-30 years
22.	Add Fire Suppression, Newton Bldg.	\$1,100,000			Building Renewal	Life Safety	Fire Sprinkler	40-50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$22,044,000	\$7,625,000					
1.	ADA Projects, Campuswide - All Campuses	\$650,000	\$650,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
2.	Upgrade Fire Alarm & Protection Systems, Ph IV of VI, Campuswide	\$150,000	\$150,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
3.	Connect Natural Science Center to West Campus Chilled Water Loop	\$2,750,000	\$2,750,000		Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
4.	Langdale Hall replace terminal units, light fixtures, and ceiling on 5th Floor Phase VI of X	\$1,150,000	\$1,150,000		Building Renewal	Building Systems	HVAC	30-40 years
5.	Replace Laboratory Control Valves & Controls, Ph IV of IV, Natural Science Center	\$925,000	\$925,000		Building Renewal	Building Systems	HVAC	10-20 years
6.	Upgrade HVAC Components & Controls for Better Building Pressurization, Petit Science Center, 4th Floor	\$500,000	\$500,000		Building Renewal	Building Systems	HVAC	10-20 years
7.	Building SC HVAC Infrastructure Upgrade	\$2,250,000	\$1,500,000	F	Building Renewal	Building Systems	HVAC	20-30 years
8.	Sports Arena Replace Electric Boilers	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
9.	Building CG Replace Gymnasium HVAC System	\$900,000			Building Renewal	Building Systems	HVAC	20-30 years
10.	Haas Howell Building-Standard Building Phase III Window Replacement	\$500,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext. Windows/Doors	30-40 years
11.	Standard Building - Replace VAV boxes with pneumatic controls to DDC	\$825,000			Building Renewal	Building Systems	HVAC	30-40 years
12.	Replace Chiller & Two AHUs, 55 Park Place Bldg.	\$4,000,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	J. Mack Robinson College (35 Broad) - Phase I - Repair Areaway Windows	\$1,500,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
14.	Sports Arena - East and West Bridge Repairs	\$940,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
15.	J. Mack Robinson College (35 Broad) - Window replacement	\$1,250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
16.	Clarkston Campus Bldg CI - Window Replacement	\$152,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
17.	Urban Life Building - Plaza waterproofing	\$1,500,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
18.	Sports Arena - Roofing Replacement	\$1,400,000			Building Renewal	Roofing	Replace (full)	20-30 years
19.	Clarkston Campus Bldg CF - Window Replacement	\$240,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
20.	Clarkston Campus Bldg CH - Window Replacement	\$262,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Georgia Southwestern State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,865,000	\$1,150,000					
1.	Repair the boiler for the SSC "Student Success Center"	\$25,000	\$25,000		Building Renewal	Building Systems	HVAC	5-10 years
2.	Data Closet Renovations Phase I of VI	\$50,000	\$50,000		Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	10-20 years
3.	Replace Chiller, Wheatley Administration Bldg.	\$450,000	\$450,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace English Bldg Service Cables and Switch Gear	\$300,000	\$300,000		Building Renewal	Building Systems	Electrical	30-40 years
5.	Upgrade HVAC Controls, Ph IV of VII, Campuswide	\$50,000	\$50,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
6.	Replace Interior Lighting with LED Fixtures, Campuswide phase II of V	\$50,000		A	Campuswide Bldg. Renewal	Building Systems CW	Electrical	10-20 years
7.	Upgrade Copper Data Cabling, Ph I of VII, Campuswide	\$50,000		A	Campuswide Bldg. Renewal	Building Systems CW	Data/Low Voltage	10-20 years
8.	Replace boiler for the Education Bldg	\$275,000	\$275,000		Building Renewal	Building Systems	HVAC	20-30 years
9.	Education Bldg replace the service cables and switch gear	\$275,000			Building Renewal	Building Systems	Electrical	30-40 years
10.	Replace Exterior Lighting, Ph II of IV, Campuswide	\$50,000			Campus Infrastructure	Central/Utility Systems	Electric (site lighting)	20-30 years
11.	SSC replace fiber line terminations between main server and 7 data closets	\$40,000			Campus Infrastructure	Central/Utility Systems	Data/Fiber/Low Voltage	20-30 years
12.	Campus wide utilities map and conditions assessment	\$150,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
13.	Campus wide water system upgrades	\$50,000			Campus Infrastructure	Central/Utility Systems	Water (domestic/fire)	>50 years
14.	Replace Chiller, Jackson Hall	\$400,000			Building Renewal	Building Systems	HVAC	20-30 years
15.	SSC 3rd floor roof replacement	\$90,000			Building Renewal	Roofing	Replace (section)	20-30 years
16.	Update the HVAC system for Morgan Hall	\$450,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Business History data center renovations	\$60,000			Campus Infrastructure	Central/Utility Systems	Data/Fiber/Low Voltage	20-30 years
18.	Crawford Wheatley generator for the north side of the campus server hub and data room	\$275,000			Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
19.	Replace Boiler, Jackson Hall	\$275,000			Building Renewal	Building Systems	HVAC	20-30 years
20.	Add a redundant PeachNet Fiber path to our campus	\$500,000			Campus Infrastructure	Central/Utility Systems	Data/Fiber/Low Voltage	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Kennesaw State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,748,000	\$2,646,000					
1.	KC Sanitary Sewer Repairs	\$120,000	\$120,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
2.	Crawford Lab Chiller & Lighting Replacement	\$810,000	\$810,000		Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
3.	ETC Rooftop Replacement	\$100,000	\$100,000		Building Renewal	Building Systems	HVAC	10-20 years
4.	Kennesaw Hall Air Handler Renewal	\$335,000	\$335,000		Building Renewal	Building Systems	HVAC	10-20 years
5.	Clair Harris Textile Center Corridor & Classroom Lighting Upgrade	\$100,000	\$100,000		Building Renewal	Building Systems	Electrical	20-30 years
6.	Civil Engineering UITS Data Closet Relocation	\$105,000	\$105,000		Building Renewal	Building Systems	Data/Low Voltage	10-20 years
7.	Civil Engineering Switchgear Renewal	\$30,000	\$30,000		Building Renewal	Building Systems	Electrical	30-40 years
8.	Architecture BAS Upgrade	\$100,000	\$100,000		Building Renewal	Building Systems	HVAC	10-20 years
9.	Atrium Switchgear Renewal	\$90,000	\$90,000		Building Renewal	Building Systems	Electrical	30-40 years
10.	Carmichael Addition Terminal Unit HW Valve Replacement	\$50,000	\$50,000		Building Renewal	Building Systems	HVAC	30-40 years
11.	MC Replace City Water Supply Stations	\$86,000	\$86,000		Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
12.	KC Replace City Water Supply Stations	\$100,000	\$100,000		Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
13.	Visual Arts Boiler & Water Heater Replacement	\$165,000	\$165,000		Building Renewal	Building Systems	HVAC	20-30 years
14.	Burruss Classroom Lighting Upgrade	\$230,000	\$230,000		Building Renewal	Building Systems	Electrical	20-30 years
15.	Academic Switchgear Renewal	\$60,000	\$60,000		Building Renewal	Building Systems	Electrical	30-40 years
16.	601 Facilities Office Terminal Unit Renewal	\$50,000	\$50,000		Building Renewal	Building Systems	HVAC	30-40 years
17.	Kennesaw Hall Roof Replacement	\$687,000	\$55,000	B	Building Renewal	Roofing	Replace (section)	20-30 years
18.	Clendenin Heat Pump Replacement	\$60,000	\$60,000		Building Renewal	Building Systems	HVAC	20-30 years
19.	Burruss Boiler Replacement	\$320,000			Building Renewal	Building Systems	HVAC	20-30 years
20.	Johnson Library Pump Replacement	\$70,000	\$0	A	Building Renewal	Building Systems	HVAC	5-10 years

21.	Kennesaw Hall Switchgear Renewal	\$80,000	\$0	A	Building Renewal	Building Systems	Electrical	30-40 years
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General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

B. Partially funded - authorized for design and preconstruction only

Middle Georgia State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,564,100	\$1,674,000					
1.	Fire Alarm Upgrades at TEB, Admin, Arts - Macon	\$50,000	\$50,000		Campus Infrastructure	Life Safety/Compliance	Other (describe below)	20-30 years
2.	Replace Interior/Exterior Lighting with LED, Select Locations, All Campuses	\$200,000	\$200,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
3.	Heavy Maintenance & Repairs Program for Extending Life, Roofs, Select Buildings, All Campuses	\$65,000	\$65,000		Campuswide Bldg. Renewal	Roofing CW	Repair	10-20 years
4.	Replace/Repair Outdated HVAC Equipment, Select Buildings, All Campuses	\$140,000	\$140,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
5.	Move power underground southwest campus - Macon	\$250,000	\$250,000		Campus Infrastructure	Central/Utility Systems	Electric (distribution)	30-40 years
6.	Replace Roof Section, Jones Bldg.	\$280,500	\$280,500		Building Renewal	Roofing	Replace (section)	20-30 years
7.	Replace cooling tower Jones/PSC - Macon	\$250,000	\$250,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
8.	Design Loading Dock, Facilities Building	\$47,500	\$47,500		Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
9.	Install Generators at Well & Georgia Hall Health Clinic - Cochran	\$235,000	\$235,000		Campus Infrastructure	Central/Utility Systems	Other (describe below)	20-30 years
10.	Upgrade Interiors, Select Buildings, All Campuses	\$200,000			Campuswide Bldg. Renewal	Interior Renovation CW	Finishes	20-30 years
11.	Create MarComm office suite in TEB - Macon	\$220,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
12.	Recondition Swimming Pool - Cochran	\$45,574	\$46,000		Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
13.	Resurface tennis courts & create pickleball court - Cochran	\$360,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
14.	Replace Roof, Facilities Bldg.	\$110,000	\$110,000		Building Renewal	Roofing	Replace (full)	20-30 years
15.	Admin Building office remodel - Macon	\$60,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
16.	Replace air handlers and heat pumps at Thomas Hall - WR	\$75,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Generator upgrades - All campuses	\$45,000			Campus Infrastructure	Central/Utility Systems	Other (describe below)	20-30 years
18.	Refurbish Sanford Hall interiors - Cochran	\$300,000			Building Renewal	Interior Renovation	Finishes	20-30 years
19.	Renovate Math Auditorium - Macon	\$650,000			Building Renewal	Interior Renovation	Finishes	20-30 years
20.	Modify Offices, Student Life Center, Ph II of II	\$75,000			Building Renewal	Interior Renovation	Finishes	20-30 years

21.	Repair Exterior Masonry, Teacher Education Bldg.	\$260,000			Building Renewal	Structure/Envelope	Ext. Walls/Skin	>50 years
22.	Upgrade HVAC & Tie to Campus Chilled Water Loop, Sanford Administration Bldg. - Cochran	\$700,000			Building Renewal	Building Systems	HVAC	20-30 years
23.	Add Restrooms, Math Bldg.	\$240,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
24.	Russell Hall exterior paint and 3rd floor window seals	\$300,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
25.	Replace Roof, Warehouse #2 - Cochran	\$137,500			Building Renewal	Roofing	Replace (full)	20-30 years
26.	Replace Low-Slope Roof, Library	\$60,000			Building Renewal	Roofing	Replace (section)	20-30 years
27.	Provide Additional Ventilation, Arts Complex/Theater	\$225,000			Building Renewal	Building Systems	HVAC	20-30 years
28.	Renovate Offices, Professional Services Bldg.	\$79,026			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
29.	Install Elevator, Wiggs & Jackson - Cochran	\$224,000			Building Renewal	Building Systems	Elevators	20-30 years
30.	Renovate Student Life Area, Georgia Hall - Cochran	\$200,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
31.	Replace Side Roof, Music Bldg.	\$40,000			Building Renewal	Roofing	Replace (section)	20-30 years
32.	Install generator Eastman Main - Eastman	\$200,000			Campus Infrastructure	Central/Utility Systems	Other (describe below)	20-30 years
33.	Repair Whipple Hall chiller - Cochran	\$40,000			Building Renewal	Building Systems	HVAC	5-10 years
34.	Replace Facilities boiler - Cochran	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

South Georgia State College		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,330,492	\$966,000					
1.	Powell Hall Roof Replacement	\$117,400	\$118,000		Building Renewal	Roofing	Replace (full)	20-30 years
2.	Engram Hall Terminal Unit Replacement	\$269,492	\$270,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace Roof for Gym and PE Building	\$577,600	\$578,000		Building Renewal	Roofing	Replace (full)	20-30 years
4.	Replace Windows, Stubbs Hall	\$185,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
5.	Renovate for ADA Access Student Study Area, Administration Building - Waycross	\$74,800			Building Renewal	Compliance	Accessibility	>50 years
6.	Waterproof Wellness Center	\$106,200			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Savannah State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,338,179	\$1,270,000					
1.	Replace HVAC Fancoil Units - Hill Hall	\$424,724	\$425,000		Building Renewal	Building Systems	HVAC	10-20 years
2.	Colston Hall Duct work Replacement	\$378,000	\$380,000		Building Renewal	Building Systems	HVAC	30-40 years
3.	Campus Sidewalk and Fiber Handhole replacement	\$200,000	\$200,000		Campus Infrastructure	Veh\Ped Circulation	Sidewalks	20-30 years
4.	Tompkins Road Storm Drain Improvement project	\$490,000	\$45,000	B	Campus Infrastructure	Life Safety\Compliance	Accessibility	30-40 years
5.	Powell Hall Exterior Renovation	\$220,000	\$220,000		Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
6.	Alexis Circle Parking and Hardscape Improvements	\$1,200,455			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
7.	Willcox Wiley Roof Replacement	\$150,000			Building Renewal	Roofing	Replace (full)	20-30 years
8.	Hill Hall Lighting Replacement	\$200,000			Building Renewal	Interior Renovation	Electrical	10-20 years
9.	Willcox Wiley Design Services (Phase I)	\$75,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

B. Partially funded - authorized for design and preconstruction only

University of Georgia - A Unit		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$154,838,033	\$12,908,000					
1.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$590,000	\$590,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
2.	Main Campus Accessibility Program	\$300,000	\$300,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
3.	Chilled Water Redundant Systems Improvement & Pipe Replacement Program	\$1,200,000	\$1,200,000		Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
4.	Roofing Replacement Program	\$1,620,000	\$1,620,000		Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
5.	HVAC Replacement Program	\$2,820,000	\$2,820,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
6.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program	\$250,000	\$250,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
7.	Classroom Repair and Rehabilitation Program	\$500,000	\$500,000		Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
8.	Auditorium Life Safety Code Compliance & Deferred Maintenance Program	\$1,100,000	\$1,100,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
9.	Research Lab Life Safety Code Compliance & Deferred Maintenance Program	\$1,100,000	\$1,100,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
10.	Building Security & Access Control Program	\$300,000	\$300,000		Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
11.	Pedestrian & Vehicular Safety Corrections Program	\$440,000	\$440,000		Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
12.	Fumehood Code Compliance Program	\$200,000	\$200,000		Campuswide Bldg. Renewal	Compliance CW	Lab Fume Hoods	20-30 years
13.	High Voltage System Reliability and Efficiency Program	\$387,500	\$388,000		Campus Infrastructure	Central/Utility Systems	Electric (distribution)	30-40 years
14.	Sanitary Sewer/Stormwater Replacement Program	\$250,000	\$250,000		Campus Infrastructure	Central/Utility Systems	Stormwater	>50 years
15.	Steam Line Piping Replacement Program	\$250,000	\$250,000		Campus Infrastructure	Central/Utility Systems	Hot Water/Steam (distribution)	30-40 years
16.	Exterior Envelope & Structural Repairs Program	\$1,150,000	\$900,000	F	Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
17.	Boiler Code Compliance Program	\$350,000	\$300,000	F	Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
18.	Emergency Generator Replacement Program	\$500,000	\$400,000	F	Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
19.	Elevator Replacement Program	\$475,000		A	Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
20.	Critical Compressed Air Systems & Cold Room Replacement Program	\$285,000		A	Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years

21.	McBay Science Library HVAC Renewal & LED Lighting Conversion	\$1,200,000		A	Building Renewal	Building Systems	HVAC	30-40 years
22.	Central Steam Plant Recapitalization, Phase III	\$3,300,000			Campus Infrastructure	Central/Utility Systems	Central Plant	20-30 years
23.	Rhodes Center for Animal & Dairy Sciences Systems Upgrades	\$3,500,000			Building Renewal	Building Systems	HVAC	20-30 years
24.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program (Yr 2-3)	\$725,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
25.	Main Campus Accessibility Improvements Program (Yr 2-3)	\$5,876,500			Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
26.	Chilled Water Redundant Systems Improv & Pipe Replacement Program (Yr 2-3)	\$11,450,000			Campus Infrastructure	Central/Utility Systems	Chilled Water (distribution)	30-40 years
27.	Roofing Replacement Program (Yr 2-3)	\$5,510,000			Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
28.	HVAC Replacement Program (Yr 2-3)	\$23,444,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
29.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$880,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
30.	Classroom Repair and Rehabilitation Program (Yr 2-3)	\$1,705,000			Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
31.	Auditorium Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$2,380,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
32.	Research Lab Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$1,200,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
33.	Building Security & Access Control Program (Yr 2-3)	\$4,442,533			Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
34.	Pedestrian & Vehicular Safety Corrections Program (Yr 2-3)	\$3,862,500			Campus Infrastructure	Veh/Ped Circulation	Streets/Driveways	30-40 years
35.	Fumehood Code Compliance Program (Yr 2-3)	\$3,430,000			Campuswide Bldg. Renewal	Compliance CW	Lab Fume Hoods	20-30 years
36.	High Voltage System Reliability and Efficiency Program (Yr 2-3)	\$15,640,000			Campus Infrastructure	Central/Utility Systems	Electric (distribution)	30-40 years
37.	Sanitary Sewer/Stormwater Replacement Program (Yr 2-3)	\$5,785,000			Campus Infrastructure	Central/Utility Systems	Sanitary Sewer	>50 years
38.	Steam Line Piping Replacement Program (Yr 2-3)	\$18,800,000			Campus Infrastructure	Central/Utility Systems	Hot Water/Steam (distribution)	30-40 years
39.	Exterior Envelope & Structural Repairs Program (Yr 2-3)	\$8,125,000			Campuswide Bldg. Renewal	Structure/Envelope CW	Ext.Walls/Skin	>50 years
40.	Boiler Code Compliance Program (Yr 2-3)	\$700,000			Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
41.	Emergency Generator Replacement Program (Yr 2-3)	\$1,955,000			Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
42.	Elevator Replacement Program (Yr 2-3)	\$5,600,000			Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years
43.	Critical Compressed Air Systems & Cold Room Replacement Program (Yr 2-3)	\$760,000			Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years

44.	University of Georgia Center for Continuing Education & Hotel, Select Wing, 3rd Floor Maintenance	\$3,000,000			Building Renewal	Building Systems	HVAC	20-30 years
45.	Stegeman Coliseum, Event Floor Maintenance	\$2,000,000			Building Renewal	Building Systems	Electrical	20-30 years
46.	Coliseum Training Facility, Team Spaces & Main Corridors Maintenance	\$2,000,000		I	Building Renewal	Building Systems	Electrical	20-30 years
47.	Soule Hall, Mechanical Systems Upgrades	\$3,500,000		I	Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

A. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

University of Georgia - B Unit		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,724,750	\$2,630,000					
1.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$220,000	\$220,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
2.	Life Safety / Code Deficiency Corrections Program	\$95,000	\$95,000		Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years
3.	Campus Auditorium Renovation (UGA Skidaway/Marine Extension joint submittal)	\$200,000	\$200,000		Building Renewal	Interior Renovation	Instructional Upgrades	20-30 years
4.	NESPAL Building Roof Replacement (College of Agricultural & Environmental Sciences)	\$420,000	\$420,000		Building Renewal	Roofing	Replace (full)	20-30 years
5.	Horticulture Research Farm - Q Lab Renovation (College of Agricultural & Environmental Sciences)	\$320,000	\$320,000		Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
6.	Campus Fuel System Replacement (UGA Skidaway/Marine Extension joint submittal)	\$80,000	\$80,000		Campus Infrastructure	Central/Utility Systems	Gas	>50 years
7.	Dormitory South End Structural Repairs, Phase I (Marine Institute)	\$270,000	\$270,000		Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
8.	Diagnostic Lab Systems Upgrades (College of Veterinary Medicine)	\$330,000	\$330,000		Building Renewal	Building Systems	HVAC	20-30 years
9.	Marine Education Center/Aquarium Upgrades (Marine Extension)	\$70,000	\$70,000		Building Renewal	Building Systems	Plumbing	40-50 years
10.	Melton Building Reroof (College of Agricultural & Environmental Sciences)	\$490,000	\$490,000		Building Renewal	Roofing	Replace (section)	20-30 years
11.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program (Yrs. 2-3)	\$740,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
12.	Life Safety / Code Deficiency Corrections Program (Yrs (2-3)	\$175,000			Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years
13.	Campus Wide HVAC Upgrades (UGA Skidaway)	\$95,000	\$95,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
14.	Shellfish Research Lab Exterior Improvements (Marine Extension)	\$40,000	\$40,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
15.	Seawall Replacement (UGA Skidaway/Marine Extension joint submittal)	\$1,100,000			Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
16.	Observation Platform Repair/Replacement (Marine Extension)	\$135,000			Campus Infrastructure	Life Safety\Compliance	Accessibility	20-30 years
17.	Riverbend Farms Facility Upgrades (College of Veterinary Medicine)	\$350,000			Building Renewal	Roofing	Replace (full)	20-30 years
18.	Fortson Security Equipment Upgrades (CAES - 4H Centers)	\$500,000			Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
19.	Energy Management Controller Replacement (UGA Skidaway)	\$64,750			Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
20.	Priest Landing Dock Deferred Maintenance, Phase III (UGA Skidaway)	\$500,000			Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years

21.	Freezer Storage Room Renovation/Relocation (UGA Skidaway)	\$40,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
22.	Roebing Building Flooring Replacement (UGA Skidaway)	\$50,000			Building Renewal	Compliance	Abatement	>50 years
23.	Infrastructure & Compliance Upgrades - Compost Operation (College of Veterinary Medicine)	\$440,000			Campus Infrastructure	Central/Utility Systems	Stormwater	>50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

University of North Georgia		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$7,777,000	\$1,450,000					
1.	Replace Roof, Health & Natural Sciences Building	\$800,000	\$800,000		Building Renewal	Roofing	Replace (full)	20-30 years
2.	Watkins Building Chiller Replacement	\$200,000	\$200,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Rehabilitate Structural, Historical Vickery House - Dahlonega	\$300,000	\$300,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
4.	Historic Chapel Renovation	\$600,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	20-30 years
5.	Music Building Lighting Retrofit	\$150,000	\$150,000		Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
6.	Replace HVAC Controls, Health and Natural Sciences - Dahlonega	\$877,000			Building Renewal	Building Systems	HVAC	10-20 years
7.	Upgrade Electrical Campus Feed, Gainesville Campus	\$800,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
8.	Replace Roof, Dunlap Hall - Dahlonega	\$600,000			Building Renewal	Roofing	Replace (full)	20-30 years
9.	Replace HVAC Controls, Strickland Building - Gainesville	\$100,000			Building Renewal	Building Systems	HVAC	10-20 years
10.	Replace HVAC Controls, Dunlap-Mathis Building - Gainesville	\$100,000			Building Renewal	Building Systems	HVAC	10-20 years
11.	Repalce Lobby Glass, Dunlap Hall - Dahlonega	\$250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
12.	Renovate HVAC Systems, Ph I of II, Price Memorial - Dahlonega	\$800,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	Rood Replacement, Music Building	\$300,000			Building Renewal	Roofing	Replace (full)	20-30 years
14.	Renovate Historic Exterior, Ph II of II, Price Memorial - Dahlonega	\$600,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
15.	Replace Rotunda Windows, Newton Oakes - Dahlonega	\$350,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
16.	Upgrade Campus Pedestrian Walkways/Hardscape/Streetscape, Campuswide - Dahlonega	\$550,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
17.	Replace Interior Ceilings and Flooring, Rogers Hall - Dahlonega	\$400,000			Building Renewal	Interior Renovation	Finishes	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

University of West Georgia		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,500,000	\$1,745,000					
1.	Campus Wide Generator Replacements	\$500,000	\$500,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
2.	Campus Wide Building Envelope Rehabilitation	\$750,000	\$750,000		Campuswide Bldg. Renewal	Structure\Envelope CW	Other (describe below)	20-30 years
3.	Campus Wide MEP Rehabilitation	\$750,000	\$495,000	F	Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
4.	Campus Wide Roof Rehabilitation and Replacement	\$500,000			Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
5.	Campus Wide MEP Rehabilitation-2	\$750,000			Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
6.	Campus Wide Building Envelope Rehabilitation-2	\$750,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Other (describe below)	20-30 years
7.	Campus Wide Roof Rehabilitation and Replacement-2	\$500,000			Campuswide Bldg. Renewal	Roofing CW	Other (describe below)	20-30 years
8.	Campus Wide MEP Rehabilitation-3	\$750,000			Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
9.	Campus Wide Building Envelope Rehabilitation-2	\$750,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Other (describe below)	20-30 years
10.	Campus Wide Roof Rehabilitation and Replacement-3	\$500,000			Campuswide Bldg. Renewal	Roofing CW	Other (describe below)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

F. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Valdosta State University		FY 2023 MRR						
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$11,925,000	\$1,750,000					
1.	HSBA Chiller #2 Replacement	\$250,000	\$250,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	University Center Building 3 Roof Replacement	\$250,000			Building Renewal	Roofing	Replace (full)	20-30 years
3.	UC and West Hall Main Switchgear Replacement	\$250,000	\$250,000		Campus Infrastructure	Central/Utility Systems	Electric (distribution)	30-40 years
4.	Renovate Restrooms, Odum Library	\$600,000	\$600,000		Building Renewal	Interior Renovation	Reconfig. (Same Use)	20-30 years
5.	Replace Chiller, Student Recreation Center	\$250,000	\$250,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Repair Roof, Boiler Plant	\$150,000	\$150,000		Building Renewal	Roofing	Repair	30-40 years
7.	Replace Low-Slope Roof, Bailey Science Center	\$350,000			Building Renewal	Roofing	Replace (section)	20-30 years
8.	Replace AHU with Fan Array, Education Center	\$300,000	\$250,000	D	Building Renewal	Building Systems	HVAC	20-30 years
9.	Restore Roof, Odum Library Addition	\$425,000			Building Renewal	Roofing	Repair	10-20 years
10.	Replace Chiller #1, Bailey Science Center	\$425,000			Building Renewal	Building Systems	HVAC	20-30 years
11.	Replace Shingled Roofing 4 Buildings	\$200,000			Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
12.	Replace Chiller #2, Bailey Science Center	\$425,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	Restore Exterior Finishes & Water Proofing, Odum, Nevins & West	\$450,000			Campuswide Bldg. Renewal	Structure/Envelope CW	Ext.Walls/Skin	10-20 years
14.	Replace Seating, 2nd Level, PE Complex	\$300,000			Building Renewal	Interior Renovation	Finishes	20-30 years
15.	Restore Exterior Finishes & Water Proofing, Converse, Ashley, & Powell Halls	\$150,000			Campuswide Bldg. Renewal	Structure/Envelope CW	Ext.Walls/Skin	10-20 years
16.	West Hall Replace Chiller #1	\$300,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Replace air cooled chillers behind Powell Hall	\$600,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
18.	Restore Exterior Finishes & Water Proofing, PE Complex, Education Center, & Recreation Center	\$350,000			Campuswide Bldg. Renewal	Structure/Envelope CW	Ext.Walls/Skin	>50 years
19.	Replace Pedestrian Bridge, PE Complex	\$250,000			Campus Infrastructure	Veh/Ped Circulation	Hardscape	30-40 years
20.	Replace Pedestrian Bridge, Education Center	\$250,000			Campus Infrastructure	Veh/Ped Circulation	Hardscape	30-40 years

21.	Replace Exterior Elevator, Odum Library	\$150,000			Building Renewal	Building Systems	Elevators	20-30 years
22.	Replace Exterior Lighting with LED Fixtures, Campuswide	\$200,000			Campus Infrastructure	Central/Utility Systems	Electric (site lighting)	20-30 years
23.	Renovate Building Interiors, Music Annex North	\$300,000			Building Renewal	Interior Renovation	Finishes	
24.	Replace Windows, Pound Hall	\$500,000			Building Renewal	Structure/Envelope	Ext. Windows/Doors	30-40 years
25.	Replace CLT/CA elevator	\$200,000			Building Renewal	Building Systems	Elevators	20-30 years
26.	Odum Library Addition Replace Two Elevators	\$450,000			Building Renewal	Building Systems	Elevators	20-30 years
27.	Rehabilitate One-Mile Branch Creek Bank, Ph I of IV	\$900,000			Campus Infrastructure	Central/Utility Systems	Stormwater	>50 years
28.	Rehabilitate One-Mile Branch Creek Bank, Ph II of IV	\$900,000			Campus Infrastructure	Central/Utility Systems	Stormwater	>50 years
29.	Rehabilitate One-Mile Branch Creek Bank, Ph III of IV	\$900,000			Campus Infrastructure	Central/Utility Systems	Stormwater	>50 years
30.	Rehabilitate One-Mile Branch Creek Bank, Ph IV of IV	\$900,000			Campus Infrastructure	Central/Utility Systems	Stormwater	>50 years

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Key Note Legend:

D. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

AGENDA

GEORGIA DEGREES PAY WEBSITE INTRODUCTION

August 9, 2022

Agenda Item

Page No.

INFORMATION ITEM

1. Georgia Degrees Pay Website Introduction

1

AGENDA

GEORGIA DEGREES PAY WEBSITE INTRODUCTION

August 9, 2022

1. Information Item: Georgia Degrees Pay Website Introduction

Vice Chancellor of Research and Policy Analysis, Dr. Angela Bell, will provide a demonstration of the new USG website Georgia Degrees Pay. This site is designed to be a central location for students and their families to find out information regarding the benefits of enrolling at USG institutions and to help choose between institutions and academic programs. The website provides clear and transparent information about cost of attendance, enrollment characteristics, and student outcomes such as graduation rates, debt, and wages of graduates. It features a tool for students to learn about the colleges and universities to which they are admissible and provides information about USG initiatives to promote affordability and student success.