



**UNIVERSITY SYSTEM
OF GEORGIA**

Board of Regents' August 10, 2021 Agenda

9:30 AM	Call to Order Chairman Sachin D. Shailendra	Room 8003
	Invocation/Pledge of Allegiance Chairman Sachin D. Shailendra Mr. Stephen Eick, Graduate Student Body President, Georgia Institute of Technology	
	Safety Briefing Chief of Police Mike Coverson	
	Approval of Minutes Secretary Edward Tate May 11, 2021 Minutes May 13, 2021 Minutes June 3, 2021 Minutes June 10, 2021 Minutes June 17, 2021 Minutes June 21, 2021 Minutes June 23, 2021 Minutes	
9:35 AM	Campus Spotlight – Augusta University Fuels Georgia’s Cybersecurity Workforce Chairman Sachin Shailendra President Brooks Keel Dr. Alexander Schwarzmann, Dean, School of Computer and Cyber Sciences Ms. Meagan Mays, Augusta University graduate Col. (Ret.) Eric Toler, Executive Director, Georgia Cyber Center	
10:00 AM	Track I Committee Meetings: Academic Affairs Regent Erin Hames	Room 7007
	Track I Committee Meetings: Organization & Law Regent Don L. Waters	Room 7007
10:00 AM	Track II Committee Meetings: Real Estate and Facilities Regent Samuel D. Holmes	Room 8003
	Track II Committee Meetings: Internal Audit, Risk, and Compliance Regent Philip A. Wilheit, Sr.	Room 8003
10:35 AM	Reconvene Chairman Sachin D. Shailendra	Room 8003
	Post Tenure Review Dr. Tristan Denley, EVC & Chief Academic Officer	
	Fiscal Year 2023 Operating and Capital Budget Request Chairman Sachin D. Shailendra Ms. Tracey Cook, EVC for Strategy & Fiscal Affairs	

2022 Healthcare Plan
Regent Neil L. Pruitt, Jr.
Ms. Karin Elliott, Associate Vice Chancellor, Total Rewards

Chancellor's Report

Committee Reports

A. Academic Affairs - Regent Erin Hames

B. Internal Audit, Risk and Compliance - Regent Philip A. Wilheit,
Sr.

C. Organization & Law - Regent Don L. Waters

D. Real Estate and Facilities - Regent Samuel D. Holmes

Unfinished Business

Chairman Sachin D. Shailendra

New Business

Chairman Sachin D. Shailendra

BoR 2022 Board Dates

Petitions and Communications

Secretary Edward Tate

11:20 AM

Executive Session

Chairman Sachin D. Shailendra

Reconvene

Chairman Sachin D. Shailendra

Adjournment

Chairman Sachin D. Shailendra

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 11, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met at 11:28 a.m. on Tuesday, May 11, 2021, in Room 8003 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia, and simultaneously accessible by BOR Webcast and telephonic dial in. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Samuel D. Holmes; James M. Hull; C. Thomas Hopkins, Jr.; Everett Kennedy; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit.

INVOCATION AND PLEDGE

Secretary to the Board Edward Tate gave the invocation and led the Pledge of Allegiance.

APPROVAL OF MINUTES

With motion made and properly seconded, the Regents present voted unanimously to approve the minutes of the Board's meetings of April 13, April 19, and May 6, 2021.

FISCAL YEAR 2022 OPERATING AND CAPITAL BUDGET

Executive Vice Chancellor for Strategy and Fiscal Affairs Tracey Cook presented on the Fiscal Year (FY) 2022 operating and capital budget for approval. There will not be an increase to tuition for FY 2022. \$9.8 billion will be consolidated for the entire year with a 4% increase from last year's budget. With motions made and variously seconded, the Board approved the FY 2022 budget.

CAMPUS SPOTLIGHT AND ACADEMIC RECOGNITION DAY

The Board of Regents recognized the 26 Academic Recognition Day honorees. Each University System of Georgia (USG) institution nominates one student for this award based on his or her exceptional scholastic achievement and community involvement. The following students represented their respective institutions for 2021:

Tania Bautista, Abraham Baldwin Agricultural College; Alexia Hurston, Albany State University; Marnita Travis, Atlanta Metropolitan State College; Ryan Frerichs, Augusta University; Afzal Yacoob, Clayton State University; Allison Bennett, College of Coastal Georgia; Ivey Milam, Columbus State University; River Sandoval, Dalton State College; Carley Stapleton, East Georgia State College; Bertha Knight, Fort Valley State University; Kendyl Lewis, Georgia College and State University; La'Nece Strickland, Georgia Gwinnett College; Chinelo Nwokike, Georgia Highlands College; Morgan Knowlton, Georgia Institute of Technology; Katherine Barrs, Georgia Southwestern State University; Ian Wynn, Georgia Southwestern State University; Nitheyaa Shree, Georgia State University; Dequarious Loper, Gordon State College; Trae Dunn, Kennesaw State University; Tesia Baker, Middle Georgia State College; Ja'Mauri Brown, Savannah State University; Samantha Horton, South Georgia State College; Phaidra Buchanan, University of Georgia; Amanda Ash, University of North Georgia; Sydney Francis, University of West Georgia; and Erik Kacprzyk, Valdosta State University.

Four Academic Recognition Scholars reported to the Board and shared their keys to academic success during the past year. The students were Morgan Knowlton, Tesia Baker, Trae Dunn, and Marnita Travis.

CHAIRMAN'S STATEMENT

Chairman Shailendra thanked University System Office students from all USG campuses for sharing their stories during a challenging year. He also congratulated all 26 students who were recognized for this year's Academic Recognition Day. Chairman Shailendra announced that this will be the last board meeting with Chancellor

Wrigley and thanked Chancellor Wrigley for his contribution and hard work on behalf of the University System of Georgia and the State of Georgia.

CHANCELLOR'S REPORT

Chancellor Wrigley began his final report of 2021 by acknowledging the academic recognition day students. He thanked the students for being here and giving their presentations and wished them the best of luck on their journey. The Chancellor spoke of this being his last board meeting. He stated that the work has been a privilege of his and he thanked the Board for the opportunity to serve. He reflected on his career as being the Chancellor and quoted Thomas Edison, "I never did a day's work in my whole life. It was all fun."

Chancellor Wrigley thanked the Board of Regents for devoting a lot of their time to our system and the state. The Chancellor reiterated the one clear purpose of the University System of Georgia, which is student success, and graduating students with the competencies needed to succeed in life and work. Chancellor Wrigley shared that, for nearly ten years, the Board of Regents and the University System of Georgia have emphasized students completing their degrees and not just enrolling in courses. The data has shown how much progress has been made on degree completion, including that the rate of granting degrees is growing four times faster than enrollment.

Chancellor Wrigley explained how far higher education in Georgia has come over the years regarding enrollment and student success. He stated that the State of Georgia is seen as the best state in the country in which to do business, and that the University System is held up as an example in higher education nationwide of how to do things right.

Chancellor Wrigley concluded his last remarks with gratitude. He is grateful for all USG presidents and their teams, faculty, and staff, and the great team in the University System Office for their devotion to the students and for the outstanding work they all do every day. Chancellor Wrigley closed his remarks by saying, "Be optimistic based on your experience, there is great good work ahead of you, and I wish you Godspeed."

CHANCELLOR'S RECOGNITION

Chairman Shailendra gave his remarks on the final Board meeting of Chancellor Wrigley's tenure with the University System of Georgia. Chancellor Wrigley has spent 36 years helping to make the system one of the best in the nation. Chairman Shailendra reiterated the contributions that Chancellor Wrigley on the University System: increased enrollment, graduation, and retention rates, number of students earning college degrees.

Chairman Shailendra thanked Chancellor Wrigley for his service to the State of Georgia and presented Chancellor Wrigley with several honors, including a letter of Commendation issued by Governor Kemp for his outstanding service and dedicated leadership to this state and the University System of Georgia and resolutions from the General Assembly, USG's Faculty Advisory Council, Staff Council and Retiree Council.

With motion properly made and seconded, the Regents present voted unanimously to adopt a resolution from the Board honoring his service to the University System and the state.

COMMITTEE REPORTS

Reports of the standing committees are attached hereto. Upon motions made and duly seconded, the Board unanimously approved and adopted the reports of the following committees:

- the Committee on Academic Affairs
- the Committee on Finance & Business Operations
- the Committee on Intercollegiate Athletics
- the Committee on Internal Audit, Risk and Compliance
- the Committee on Organization & Law
- the Committee on Personnel & Benefits
- the Committee on Real Estate & Facilities

UNFINISHED BUSINESS

There was none.

NEW BUSINESS

There was none.

PETITIONS AND COMMUNICATIONS

Secretary to the Board Edward Tate announced that the next BOR meeting will be held on August 10, 2021.

EXECUTIVE SESSION

Chairman Shailendra called for an executive session at approximately 12:32 a.m. to discuss personnel matters. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

RECONVENE

Following executive session, Chairman Shailendra reconvened the Board meeting in its regular session at approximately 3:13 p.m.

PRESIDENTIAL REAPPOINTMENTS

With motion properly made and seconded, the Regents reappointed all USG presidents for the 2021-2022 academic year as recommended. The Board approved the compensation levels of each such president. Any interim presidents will continue to serve in an interim capacity.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 3:15 p.m.

Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:45 a.m. on Tuesday, May 11, 2021, in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Erin Hames called the meeting to order. Present, in addition to Chairwoman Hames, were Regents W. Allen Gudenrath; James M. Hull; Rachel B. Little; Lowery May; Jose R. Perez; and Don L. Waters. Chancellor Steve Wrigley was also present. Unless otherwise noted, the Regents present approved all items unanimously.

ACTION ITEMS

1. The Committee approved a request to offer a Nexus degree in Film Production at the University of West Georgia.
2. The Committee approved a request to offer an Associate of Science degree in Nursing at Georgia Southwestern State University.
3. The Committee approved a request to offer a Master of Science degree in Urban Analytics at Georgia Institute of Technology.
4. The Committee approved a request to offer a Master of Arts degree in Public Relations at Middle Georgia State University.
5. The Committee approved a request to offer a new eMajor affiliation in Criminal Justice at the University of West Georgia.
6. The Committee approved the termination of programs at Dalton State University.
7. The Committee approved a request from Dr. Tristan Denley to waive Board Policy 7.4.1 and name the Honors College at the University of Georgia the Jere W. Morehead Honors College.

CONSENT ITEMS

8. The Committee approved the establishment of the Charles W. Linder, MD Distinguished Chair for the Department of Pediatrics at Augusta University.
9. The Committee approved the establishment of the Daniel B. Warnell Professorship in Forestry and Natural Resources at the University of Georgia.
10. The Committee approved the establishment of the Terrell Professorship in Forestry and Natural Resources at the University of Georgia.
11. The Committee approved the appointment of several endowed faculty positions at Augusta University and the University of Georgia.

ADJOURNMENT

There being no further business for committee consideration, the meeting adjourned at approximately 10:55 a.m.

**MINUTES OF THE
COMMITTEE ON FINANCE & BUSINESS OPERATIONS**

The Committee on Finance & Business Operations met at approximately 10:45 a.m. Tuesday, May 11, 2021, in Room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Kessel D. Stelling, called the meeting to order. Present, in addition to Committee Chair Stelling, were Board Chair Sachin Shailendra; Board Vice Chair J. Cade Joiner; and Regents Samuel D. Holmes; C. Thomas Hopkins, Jr.; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; and Philip A. Wilheit, Sr.

INFORMATION ITEM

1. The Committee heard an information item on the FY 2021 Report on Third Quarter Revenues and Expenditures.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 10:54 a.m. on Tuesday, May 11, 2021.

**MINUTES OF THE
COMMITTEE ON INTERCOLLEGIATE ATHLETICS**

The Committee on Intercollegiate Athletics of the Board of Regents of the University System of Georgia met at approximately 10:00 AM on Tuesday, May 11, 2021, in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chair Regent Sarah-Elizabeth Langford Reed called the meeting to order. Present, in addition to Chair Langford Reed, were Board Vice Chair Cade Joiner; Committee Vice Chair Regent Everett Kennedy; and Regents Samuel D. Holmes, and Regent T. Dallas Smith. Other attendees include Regent W. Allen Gudenrath, C. Thomas Hopkins, Jr., James M. Hull, Jose R. Perez, Harold Reynolds, Don L. Waters and Philip A. Wilheit, Sr.

INFORMATION ITEM

1. Vice Chancellor John Fuchko, III, presented the Fiscal Year 2020 Annual Report. The report highlighted institutional compliance with the athletics subsidy requirements and annual expense growth limits implemented as a part of the changes to the Athletics Policy approved at the May 2016 Board meeting.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 10:21 a.m. on Tuesday, May 11, 2021.

**MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the University System of Georgia met at approximately 11:06 a.m. on Tuesday, May 11, 2021, in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman, Philip A. Wilheit, Sr. called the meeting to order. Present, in addition to Committee Chairman Wilheit were Board Chair Sachin Shailendra, Board Vice Chair J. Cade Joiner, Committee Vice Chair C. Thomas Hopkins, and Regents Neil L Pruitt, Jr., Samuel D. Holmes, Everett Kennedy, Sarah-Elizabeth Langford Reed, Harold Reynolds, T. Dallas Smith, and Kessel D. Stelling Jr. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEM

1. Vice Chancellor for Internal Audit, Claire Arnold presented the Internal Audit Plans for the next 12 months for the University System Office and each individual institution with attachments A & B, respectively.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 11:16 a.m. on Tuesday, May 11, 2021.

**MINUTES OF THE
COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at 10:56 a.m. on Tuesday, May 11, 2021, in Room 7007 of the Board's offices, 270 Washington Street, SW, in Atlanta, Georgia. Committee Chairman Don L. Waters called the meeting to order. Present, in addition to Chairman Waters, were Committee Vice Chairman James M. Hull.; and Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; Rachel B. Little; Lowery May; and Jose R. Perez. Chancellor Steve Wrigley was also present. Unless otherwise noted, the Regents present approved all items unanimously.

APPROVAL ITEMS

1. The Committee approved the award of President Emeritus to retired to East Georgia State College President Bob Boehmer.

2. The Committee approved the award of President Emeritus to Clayton State University President Dr. Tim Hynes, upon his retirement. He is set to retire on June 30, 2021.

EXECUTIVE SESSION

Chairman Waters called for an executive session at 11:00 a.m. to discuss personnel matters and potential litigation matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session.

RECONVENE

After the Committee exited executive session, Chairman Waters reconvened the Committee in its regular session at 11:16 a.m. and announced that no actions were taken during the executive session.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at 11:18 a.m.

**MINUTES OF THE
COMMITTEE ON PERSONNEL & BENEFITS**

The Committee on Personnel and Benefits met at approximately 10:29 a.m. Tuesday, May 11, 2021, in Room 8003 of the Board's offices, 270 Washington St. SW, in Atlanta, Georgia. Committee Chair Neil L. Pruitt, Jr. called the meeting to order. Present, in addition to Chairman Pruitt, and Co-Chair Sarah-Elizabeth Langford Reed were Regents J. Cade Joiner; Samuel D. Holmes; C. Thomas Hopkins, Jr.; Everett Kennedy; Harold Reynolds; Dallas Smith; Kessel D. Stelling, Jr.; and Philip A. Wilheit. Board Chair Sachin Shailendra was also present.

INFORMATION ITEM

1. The Committee heard a presentation on the USG Healthcare Plan Update.

This included the updates on the USG Healthcare plan for the following topics:

- impact of COVID-19,
- 2020 telehealth utilization,
- new programs engagement report, and
- prior, current, and future year financial projections.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at approximately 10:54 a.m. on Tuesday, May 11, 2021.

MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met on Tuesday, May 11, 2021, at approximately 10:55 a.m. in Room 8003 of the Board's offices at 270 Washington Street, SW, Atlanta, Georgia. Committee Chairman Samuel D. Holmes called the meeting to order. Present, in addition to Committee Chairman Holmes and Vice Chairman T. Dallas Smith were Regents C. Thomas Hopkins, Jr.; Everett Kennedy; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Kessel D. Stelling, Jr.; and Philip A. Wilheit. Board Chairman Sachin D. Shailendra and Vice Chairman J. Cade Joiner were also present. Unless otherwise noted, the Regents present approved all items unanimously.

INFORMATION ITEM

The Committee was briefed on real estate actions taken within the delegated authority of the Vice Chancellor for Real Estate and Facilities from December 1, 2020, through March 31, 2021.

APPROVAL ITEMS

1. The Committee approved the ranking of design professional firms for Project No. BR- 50-2102, 55 Park Place, AYSPS Renovation for Georgia State University. The ranked firms were:
 - 1) Collins Cooper Carusi Architects, Inc.
 - 2) Thompson, Ventulett, Stainback & Associates, Inc., Architects
 - 3) Nelco Architecture, Inc.
 - 4) Wendel Architecture, PC
2. The Committee approved the termination of the rental agreement and gift of real property of Building I for Georgia Gwinnett College.
3. The Committee approved the termination of the rental agreement and gift of real property of Town Point for Kennesaw State University.
4. The Committee approved the termination of the ground lease and rental agreement for the Institute for Bioengineering & Biosciences Building for Georgia Institute of Technology.
5. The Committee approved the termination of the ground lease and rental agreement for the Complex Carbohydrate Research Center for the University of Georgia.
6. The Committee approved a rental agreement for 1090 Northchase Parkway in Marietta for Georgia Highlands College.
7. The Committee approved a sub-rental agreement for 512 Means Street in Atlanta for the Georgia Institute of Technology.
8. The Committee approved the naming modification of the George Hugh Boyd Research and Education Center for the University of Georgia.
9. The Committee approved the Resolution 2022 General Obligation Bond Issue, Georgia State Financing and Investment Commission, for the University System of Georgia.

APPROVAL ITEMS (continued)

10. The Committee authorized Project No. BR-50-2103, Library North Study Commons Expansion for Georgia State University.
11. The Committee authorized Project No. BR-66-2103, Indoor Practice Facility for Georgia Southern University.
12. The Committee approved the acquisition of real property located at 382 East Broad Street in Athens for the University of Georgia.
13. The Committee approved a gift of real property located at 25-27 Auburn Avenue in Atlanta for Georgia State University.

ADJOURNMENT

There being no further business to come before the Committee, the meeting adjourned at approximately 11:05 a.m.

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
May 13, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 3:30 p.m. on Thursday, May 13, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice-Chairman Cade Joiner; Samuel D. Holmes; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Everett Kennedy; Sarah-Elizabeth Langford Reed; Harold Reynolds; Kessel D. Stelling, Jr.; and Don L. Waters. Regents W. Allen Gudenrath; Regents Erin Hames; James M. Hull; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; T. Dallas Smith; and Philip A. Wilheit, Sr. were excused. Chancellor Steve Wrigley was also present.

EXECUTIVE SESSION

The Board entered executive session at 3:32 p.m. to discuss personnel matters related to the Savannah State University presidential search.

RECONVENE

Following the executive session, Chairman Shailendra reconvened the Board in its regular session at approximately 3:35 p.m. and announced that the Board took no action during the executive session. There

SAVANNAH STATE UNIVERSITY PRESIDENCY

Upon motion made and properly seconded, the Board voted to name Kimberly Ballard-Washington as the next president of Savannah State University.

ADJOURNMENT

The meeting was adjourned at 3:40 p.m.

Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 3, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 9:45 p.m. on Thursday, June 3, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice-Chairman Cade Joiner; Regents W. Allen Gudenrath; Regents Erin Hames; Samuel D. Holmes; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Everett Kennedy; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit, Sr. Regent Sarah-Elizabeth Langford Reed was excused. Chancellor Steve Wrigley was also present.

EXECUTIVE SESSION

The Board entered executive session at 9:47 a.m. to discuss personnel matters related to the Clayton State University presidential search.

RECONVENE

Following the executive session, Chairman Shailendra reconvened the Board in its regular session at approximately 9:51 a.m. and announced that the Board took no actions during the executive session.

CLAYTON STATE UNIVERSITY PRESIDENCY

Upon motion made and properly seconded, the Board voted to name Dr. Ramon Stuart as the finalist for the presidency of Clayton State University.

ADJOURNMENT

The meeting was adjourned at 9:52 a.m.

Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 10, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 10:00 a.m. on Thursday, June 10, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice-Chairman Cade Joiner; Regents Erin Hames; Samuel D. Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit, Sr. Regents W. Allen Gudenrath; Bárbara Rivera Holmes; and Everett Kennedy were excused. Chancellor Steve Wrigley was also present.

EXECUTIVE SESSION

The Board entered executive session at 10:00 a.m. to discuss personnel matters related to the Clayton State University and Georgia State University presidential searches. With motion properly made and seconded, the Regents present voted unanimously to go into executive session.

RECONVENE

Following the executive session, Chairman Shailendra reconvened the Board in its regular session at approximately 10:11 a.m. and announced that the Board took no actions during the executive session.

CLAYTON STATE UNIVERSITY PRESIDENCY

Upon motion made and properly seconded, the Board voted to name Dr. Ramon Stuart as the next president of Clayton State University.

GEORGIA STATE UNIVERSITY PRESIDENCY

Upon motion made and properly seconded, the Board voted to name Dr. M. Brian Blake as the finalist for the presidency of Georgia State University.

AUGUSTA UNIVERSITY MEDICAL CENTER TRANSACTION

Executive Vice Chancellor Tracey Cook presented a financing transaction from Augusta University Medical Center. Upon motion made and properly seconded, the Board voted to consent pursuant to Section 9.3 of the Amended and Restated Master Lease Agreement between the Board and the AUMC to the issuance of Bonds as presented by Tracey Cook; to treat said Bonds as Permitted Indebtedness for purposes of the Lease; to confirm that the Leasehold Security Deed will be treated as a Leasehold Mortgage (as defined in the Lease) for purposes of the Lease; and to confirm that the Master Trustee will be treated as an Approved Mortgagee as long as the Master Trustee continues to satisfy the requirements of an Approved Mortgagee in the Lease and does not become a Disqualified Mortgagee (as defined in the Lease).

ADJOURNMENT

The meeting was adjourned at 10:27 a.m.

Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 17, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 11:00 a.m. on Thursday, June 17, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Erin Hames; Samuel D. Holmes; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Everett Kennedy; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; Don L. Waters; and Philip A. Wilheit, Sr. Regents Rachel B. Little; T. Dallas Smith; and Kessel D. Stelling, Jr. were excused. Chancellor Steve Wrigley was also present.

EXECUTIVE SESSION

The Board entered executive session at 11:01 a.m. to discuss personnel matters related to the Georgia State University presidential search.

RECONVENE

Following the executive session, Chairman Shailendra reconvened the Board in its regular session at approximately 11:26 a.m. and announced that the Board took no actions during the executive session.

GEORGIA STATE UNIVERSITY PRESIDENCY

Upon motion made and properly seconded, the Board voted to name Dr. M. Brian Blake as the next president of Georgia State University.

VOTE: THREE CAPITAL PROJECTS

Executive Vice Chancellor Teresa MacCartney discussed three capital project items. Upon motion made and properly seconded, the Board authorized Project No. BR-30-2101, the Boggs building Electrical work at the Georgia Institute of Technology; Project No. BR-40-2102, the Carl T. Sanders Research and Education building roof replacement at Augusta University; and Project No. BR-30-2102, the J. Erskine Love Jr. Manufacturing building roof replacement at the Georgia Institute of Technology.

ADJOURNMENT

The meeting was adjourned at 11:30 a.m.

Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 21, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 1:00 p.m. on Monday, June 21, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Everett Kennedy; Rachel B. Little; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr; Don L. Waters; and Philip A. Wilheit, Sr. Regent Samuel D. Holmes was excused. Chancellor Steve Wrigley was also present.

EXECUTIVE SESSION

The Board entered executive session at 1:01 p.m. to discuss personnel matters related to the search for the next Chancellor.

RECONVENE

Following the executive session, Chairman Shailendra reconvened the Board in its regular session at approximately 3:20 p.m. and announced that the Board took no actions during the executive session.

ADJOURNMENT

The meeting was adjourned at 3:21 p.m.

Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
Atlanta, Georgia
June 23, 2021**

CALL TO ORDER

The Board of Regents of the University System of Georgia met telephonically at 11:00 a.m. on Wednesday, June 23, 2021, and accessible in Room 8026 of the Board's offices, 270 Washington St., SW, Atlanta, Georgia. The Chairman of the Board, Regent Sachin Shailendra, called the meeting to order. Present, in addition to Chairman Shailendra, were Vice Chairman Cade Joiner; Regents W. Allen Gudenrath; Erin Hames; Samuel D. Holmes; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; James M. Hull; Everett Kennedy; Lowery May; Jose R. Perez; Neil L. Pruitt, Jr.; Sarah-Elizabeth Langford Reed; Harold Reynolds; T. Dallas Smith; Kessel D. Stelling, Jr.; Don L. Waters; and Philip A. Wilheit, Sr. Regent Rachel B. Little was excused. Chancellor Wrigley was also presented.

EXECUTIVE SESSION

The Board entered executive session at 11:03 a.m. to discuss personnel matters related to the Chancellor search.

RECONVENE

Following the executive session, Chairman Shailendra reconvened the Board in its regular session at approximately 11:26 a.m. and announced that the Board took no actions during the executive session.

ACTING CHANCELLOR

Upon motion made and properly second, the Board appointed Executive Vice Chancellor for Administration Teresa MacCartney, the Acting Chancellor, effective July 1, 2021, upon the retirement of Chancellor Wrigley.

ADJOURNMENT

The meeting was adjourned at 11:30 a.m.

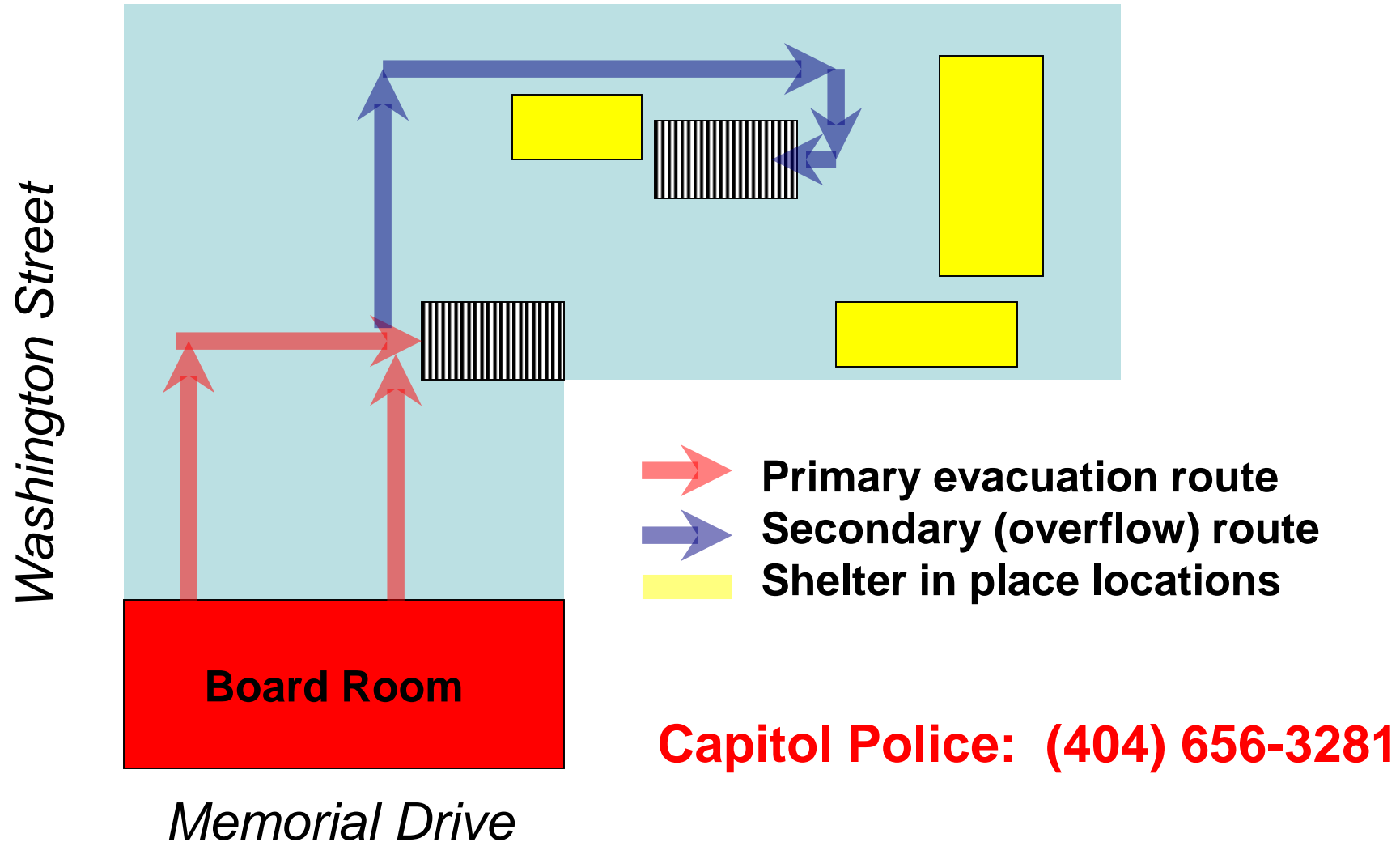
Sachin D. Shailendra
Chairman, Board of Regents
University System of Georgia

Edward M. Tate
Secretary, Board of Regents
University System of Georgia



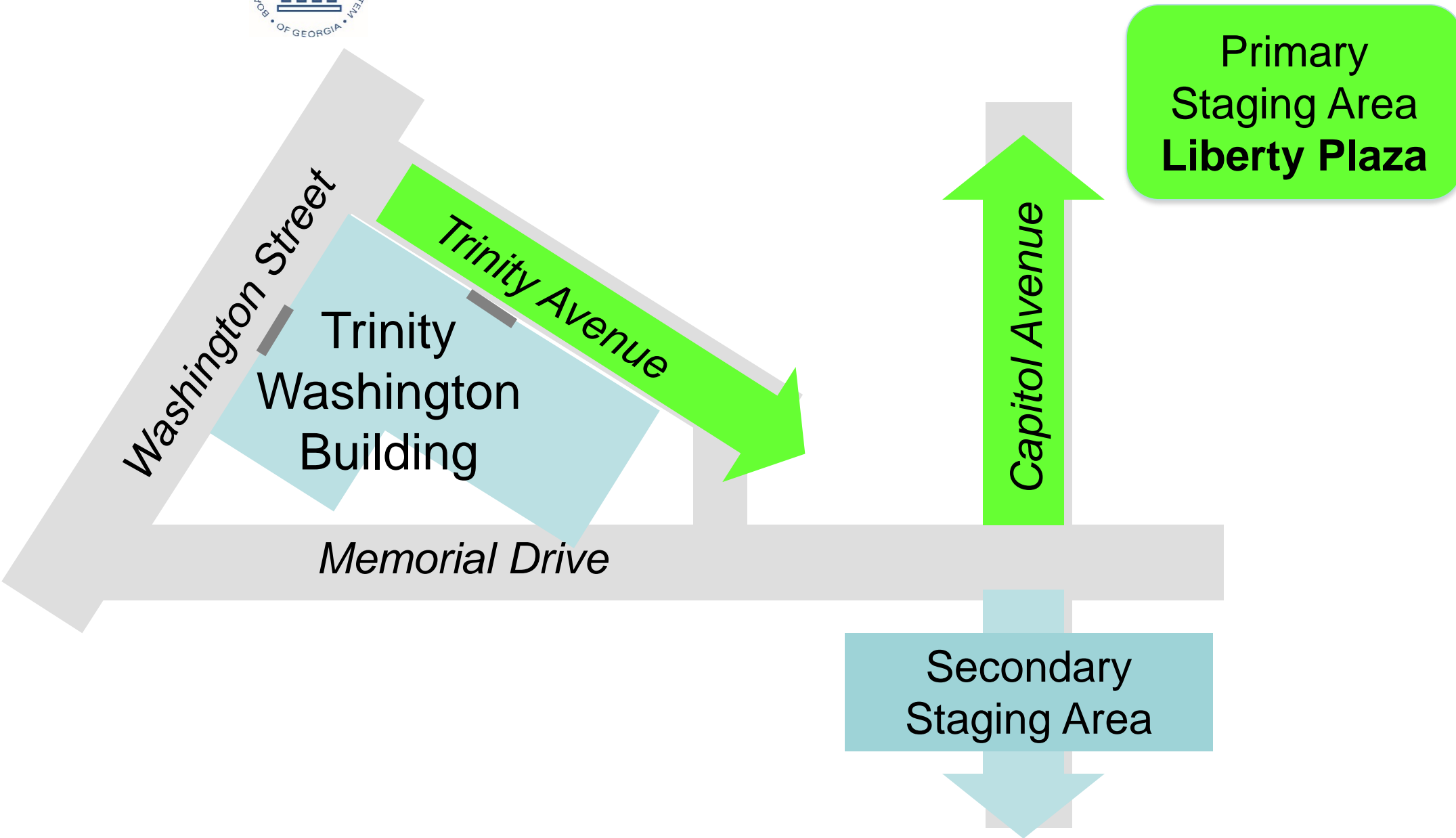
Trinity Washington Building Evacuation Routes

Trinity Avenue 7th and 8th Floor





Emergency Evacuation Assembly Areas



AGENDA

COMMITTEE ON ACADEMIC AFFAIRS

August 10, 2021

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ACADEMIC PROGRAMS

1. Establishment of a Bachelor of Fine Arts in Digital and Visual Storytelling, Augusta University

Recommended: That the Board approve the request from President Brooks A. Keel that Augusta University ("AU") be authorized to establish a Bachelor of Fine Arts in Digital and Visual Storytelling ("BFA DVS"), effective August 10, 2021.

Degree Name/CIP Definition

Bachelor of Fine Arts in Digital and Visual Storytelling (CIP 50.0101): A general, undifferentiated program that focuses on the visual and performing arts and that may prepare individuals in any of the visual artistic media or performing disciplines.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

As a program designed to attract and prepare students seeking successful careers in the growing arts and entertainment industry in Georgia, the BFA in Digital and Visual Storytelling will directly advance the Board of Regents' Strategic Plan 2024. The University System of Georgia is committed to meeting the needs of the growing entertainment industry in Georgia.

Institutional Mission Fit:

As one of Georgia's four public research universities, Augusta University's mission is to provide leadership and excellence in teaching, and service as a student-centered comprehensive research university with a wide range of programs. As the state of Georgia's economic growth is more and more impacted by the presence of the entertainment industry – a career sector attractive to many Augusta University students – the institution seeks to leverage existing expertise and resources combined with a newly established partnership with the Georgia Film Academy – to offer a Bachelor of Fine Arts in Digital and Visual Storytelling.

Need/Workforce context Sample Occupations

- Digital Operations Managers
- Communication Specialists
- Media Coordinators,
- Social Media Managers,
- Digital Marketing Specialists

1. Establishment of a Bachelor of Fine Arts in Digital and Visual Storytelling, Augusta University (Continued):

Labor Market/Career Placement Outlook/Salary:

The outlook for occupations filled by students with this degree looks extremely positive. The related occupation is projected to have a high percentage of growth over the next ten years, most growing thirty or more percent. Additionally, the skills gained through acquiring the degree are highly sought after and will serve the students well in a variety of careers.

Labor Market Information/Career Placement Outlook/Salary

a. Occupational Demand for Georgia^{1,2}

Occupation	O*Net ⁴	Current Employment	Forecast Annual Growth	Mean	Experienced
Media and Communication Workers, All Other	Bright Outlook	720	38%	\$62,300	\$103,390
Public Relations Specialists	Bright Outlook	5,250	14%	\$55, 620	\$99,760
Art, Drama, and Music Teachers, Postsecondary	Bright Outlook	1,350	28%	\$69,690	\$109, 940

Sources: ¹JobsEQ

² National Center for O*NET Development. O*NET OnLine. Retrieved August 2, 2021, from <https://www.onetonline.org/>

Curriculum

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

The BFA in Digital and Visual Storytelling prepares students for careers in the creative arts that include, but are not limited to, writing, directing, performance, and production. The program culminates in a capstone course in which students assemble an industry-ready body of work to launch a career the state of Georgia's expanding entertainment industry. The collection of these theoretical and practical skills shape AU graduates to be uniquely qualified for the thriving workplace in Augusta and across the state and region.

1. Establishment of a Bachelor of Fine Arts in Digital and Visual Storytelling, Augusta University (Continued)

Upon completion of the BFA in Digital and Visual Storytelling, students will be able to:

- Create a body of work that communicates effectively to its intended audience
- Present themselves and their creative work in an appropriate professional manner
- Discuss and reflect on the quality of their own work, including the ability to accept and respond to constructive criticism from others
- Formulate objective critiques of creative works by others
- Collaborate in complex processes and creative teams to meet deadlines
- Differentiate various styles, techniques, methodologies, as well as history and context related to film and theatre
- Design and devise through a range of expressive media to include writing, directing, set building, filming, editing, and performance/exhibition

Career Competencies:

Students who complete the BFA in Digital and Visual Storytelling will benefit from a variety of desirable and employable outcomes. They will be able to communicate effectively in professional and creative settings and through multiple media; to collaborate with others, manage complex projects to meet deadlines, solve problems, and direct creative teams; to accept and give constructive feedback about one's abilities and creative work.

Experiential Opportunities (High Impact Practices):

The BFA DVS program will prepare students to be cutting-edge visual storytellers who communicate effectively through multiple forms of expressive media, including on camera and via live performance. Students will cultivate a versatile, technology-rich skill set that includes a strong theoretical and technical understanding of writing, performance, directing, production, and ethical representation through multiple forms of expressive media. Having been taught by experienced, award-winning faculty, students participate in a range of forums—from traditional theatrical performances to spontaneous avant-garde art experiences—developing their technical skills and creative processes to discover and contribute a distinctive voice in the film and theatre communities.

Assessment Plan:

Student learning outcomes (SLOs) are assessed annually at the program, college, and university levels. The program director will evaluate the SLOs, write a "Use of SLO Results" report at the end of the academic year following the current assessment protocols and submit the report to the Division of Institutional Effectiveness. Feedback to the program will be given and will be used to modify teaching and learning techniques in the classroom, adjust to the curriculum, and the feedback may warrant inclusion of additional assessment measures when needed.

Employment rates and student exit surveys will be used to assess program goals, recruitment, and retention. All seniors will be required to complete an exit survey as part of their capstone course. Employers may be tracked and surveyed. The program will submit a post approval review to the USG at year four and year seven.

1. Establishment of a Bachelor of Fine Arts in Digital and Visual Storytelling, Augusta University (Continued)

Implementation

Enrollment Forecast:

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-2023	2023-2024	2024-2025	2025-2026
New to the institution	5	20	30	40
Shifted from other majors	12	6	5	5
Continuing majors		13	30	42
Total Majors	17	39	65	87

Pipeline:

Based on feedback from current students and admissions recruiters, AU anticipates high interest in this program. The projections reflect steady growth in years 1 and 2, primarily due to shifting majors within the university. There is a high probability that the new enrollment projections will exceed targets as our marketing efforts continue to attract interest from the Atlanta Metro market.

System Picture:

While the University System of Georgia (USG) has several Bachelor's level degree programs in film *or* in theatre, most confer the Bachelor of Arts (B.A.), which requires fewer hours overall in the chosen major or area of emphasis. Very few institutions within the USG offer the Bachelor of Fine Arts (BFA) with its more concentrated emphasis on artistic development through applied practice, and none offer the uniquely balanced, integrated attention to Digital and Visual Storytelling.

1. Establishment of a Bachelor of Fine Arts in Digital and Visual Storytelling, Augusta University (Continued)

Region	Degree	3 Year AVG. Graduation
<u>North</u>		
<u>Central/Middle</u>		
Clayton State University	Bachelor of Arts with Major in Film Production	7.3
Fort Valley State University	Bachelor of Arts with Major in Visual and Performing Arts	6.3
Georgia State University	Bachelor of Arts with Major in Film and Media	171
Kennesaw State University	Bachelor of Arts with Major in New Media Arts	18
<u>South</u>		
Albany State University	Bachelor of Arts with Major in Visual and Performing Arts	9.7
Savannah State University	Bachelor of Fine Arts with Major in Visual and Performing Arts	15

Marketing Plan:

The Pamplin College of Arts, Humanities, and Social Sciences will collaborate with the AU Division of Communications and Marketing to begin marketing through our website and social media outlets immediately, creating a web presence that will appear in internet searches by prospective students. Recruitment will focus heavily upon the current students enrolled in film and theatre courses through on-campus information sessions, social media, flyers, and faculty advisement. Academic Advisors and Admissions Recruiters will be provided with appropriate information and talking points about the value and benefits of the program. We will also collaborate with the Office of Academic Admissions to develop a strategic recruitment plan for new freshman and transfer students.

Financial Impacts:

The principal cost associated with this program is the expense of maintaining up to date T.V./Cinema Lab equipment; however, this expense is not new as a consequence of developing this program. The college has long owned and maintained an appropriately equipped T.V./Cinema Lab for its existing film and video production courses.

In FY19, the college began a much-needed refresh of the lab's equipment by investing \$36,032. This was the first phase of a three-year (F.Y. 2019 to F.Y. 2021), \$60,000 investment the college had planned to undertake before the idea for a BFA in Digital and Visual Storytelling materialized. The remaining \$24,000 will be invested in F.Y. 2020 and F.Y. 2021 to finish bringing the lab's equipment back up to specifications in all areas.

**1. Establishment of a Bachelor of Fine Arts in Digital and Visual Storytelling,
Augusta University (Continued)**

Facility Impacts:

There are no facility impacts. The program will utilize the Maxwell Performing Arts Theatre, Washington Hall (WH 242), the T.V./Cinema Lab in University Hall (UH 171-183), and general classroom instruction space. These spaces are already used to deliver film and theatre programming and have ample capacity to serve the additional students we expect the BFA to attract.

Technology Impacts:

Augusta University cites no requirement for technology purchases beyond current inventory.

2. Establishment of a Bachelor of Science in Nursing, Fort Valley State University

Recommended: That the Board approve the request from President Paul Jones that Fort Valley State University ("FVSU") be authorized to establish a Bachelor of Science in Nursing effective August 10, 2021.

Degree Name/CIP Definition:

Bachelor of Science in Nursing (CIP 51.3801): A program that generally prepares individuals in the knowledge, techniques, and procedures for promoting health, providing care for sick, disabled, infirmed, or other individuals or groups. Includes instruction in the administration of medication and treatments, assisting a physician during treatments and examinations, Referring patients to physicians and other health care specialists, and planning education for health maintenance.

System and Institutional Context:

System Wide/Strategic Plan Context (within mission fit):

Increasing the number of nursing graduates statewide is a University System strategic imperative. In the past two years the System has supported a substantial increase in the capacity of licensure nursing programs at both the associate and bachelor’s levels. Nevertheless, data confirms that additional capacity is still required to meet the states ongoing needs.

Institutional Mission Fit:

Fort Valley State University, a Land-Grant institution, has a statewide mission to provide teaching, research, and service to all 159 counties in Georgia. Through the university's mobile technology unit, we routinely provide access to healthcare information and other useful screenings in the 35 counties FVSU has a presence through the Extension outreach. This presence in 22% of the Georgia Counties – most of which are in middle Georgia – provides an opportunity to reach many rural communities. For instance, 13 of the counties FVSU's Extension outreach services do not have a hospital in the county. FVSU believes their ongoing work in the rural counties, and its ability to work with minority communities given its HBCU status, strategically positions the university to help address the healthcare needs of the people of Georgia – especially those in rural areas with a diverse population of people.

Need/Workforce context:

- a. Labor Market/Career Placement Outlook/Salary for Georgia^{3,4}

	O*NET	Current Employment	Forecast Annual Growth	Forecast Annual Growth	Mean	Experienced
Registered Nurse	Bright Outlook	77,460	94, 880	23%	\$69,630	\$98,810

Sources: ³JobsEQ

⁴National Center for O*NET Development. O*NET Online. Retrieved July 26, 2021, from <https://www.onetonline.org/>

2. Establishment of a Bachelor of Science in Nursing, Fort Valley State University (Continued):

Curriculum:

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

1. Synthesize foundational knowledge from arts and sciences into practice of professional nursing.
2. Collaborate with members of the interprofessional health care team to promote continuity of patient care and achievement of optimal outcomes.
3. Integrate role of leader/manager, advocate, clinician, and teacher in the delivery of care to individuals, groups, and communities.
4. Evaluate the development and implementation of quality improvement strategies to advance health care services.
5. Provide a safe environment for patients, self, and others.
6. Integrate information technology resources into the provision of patient care; and
7. Practice nursing in a professional, ethical, and legal manner.

Career Competencies:

- Documenting/Recording Information
- Active Listening
- Social Perceptiveness
- Oral Comprehension
- Oral expression
- Deductive reasoning
- Inductive reasoning
- Service Orientation

Experiential Opportunities (High Impact Practices):

Given the cohort approach to this program, the 60 students per cohort will move through the curriculum in a block manner that has them enrolled in a host of classes that builds relationships and encourages collaborative thinking. This starts with first-year experience where instructors will talk specifically about items germane to the profession they seek to join, while also fostering common intellectual experiences by providing access to professionals in the field who can project the roles and responsibilities of nurses. All of this would come to life by allocating space in the existing residence halls to develop a living/learning community that allows students to develop groups outside the classroom to enhance peer-to-peer interactions and learning through collaborative assignments and projects that encourage students to hone and develop skills that will ensure a higher level of student success throughout the cohort. In addition, given the rural and minority focus on in this program, a key component will be diversity, especially when dealing with rural and minority populations, through cultural experience and course-integrated high impact practices.

**2. Establishment of a Bachelor of Science in Nursing, Fort Valley State University
Continued**

Assessment Plan:

Student learning outcomes are assessed in specific courses over a student's progression through the curriculum. Student learning outcomes will be assessed through specific assignments, examinations, projects, and papers. A total program testing option will be implemented for remediation and progression. Clinical skill competency is assessed by licensed registered nurses in the practice settings. Upon graduation, students sit the national nursing licensure examination for registered nurses. The pass rate on the state licensure exams is used to measure program outcomes.

Implementation:

Enrollment Forecast

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-23	2023-24	2024-25	2025-26
Base enrollment ¹	80	80	58	61
Lost to Attrition (Should be negative)		-6	-6	- 4
New to the institution	50	50	65	70
Shifted from Other programs within your institution	30	8	5	5
Total Enrollment	80	132	122	132
Graduates	0	74	58	61
Carry forward base enrollment for next year	80	58	61	71

¹Total enrollment for Year 1 (based upon junior year admission into program-first nursing courses) becomes the base enrollment for Year 2

Pipeline:

While there are several BSN programs in the Middle Georgia region the number of eligible nursing students remains high. In a recent survey of Deans and Directors of Nursing Programs it was reported to the USG that approximately 1,400 fully qualified students were denied admission into BSN programs due to space/faculty constraints in 2020-2021.

FVSU offers many degrees with a health career focus in order to prepare students to attend professional health programs nationwide. Many of these students desire to attend a nursing program. It is anticipated that many students will have the desire to enroll in the nursing program. FVSU has also received pledges of support from the local healthcare community, leading to increased student recruitment.

2. Establishment of a Bachelor of Science in Nursing, Fort Valley State University Continued

System Picture:

Similar or Related Programs	CIP Code	Supply ¹	USG Institutions in Region ²
BSN	51.3801	104	Georgia College & State University
BSN	51.3801	143	Middle Georgia State University
BSN	51.3801	40	Georgia Southwestern State University
BSN	51.3801	92	Columbus State University
BSN	51.3801	23	Abraham Baldwin Agricultural College

¹ Supply = Number of programs graduates last year within the study area

² USG Region= List other institutions that offer this program or a similar program in the area

Marketing Plan: FVSU will develop marketing collateral with a specific focus on this new program. Recruitment events will be added that target students who are interested in nursing. High schools that have a focus on health and allied sciences will also be targeted in recruitment efforts. This new program will also be included in existing email, text, and social media campaigns, in addition to any updated printed materials.

Financial Impacts

FVSU does not plan to reallocate any existing funds to this program. The goal is to leverage the support of partners who pledged support for the successful launch of this degree program and the funding provided by the CARES Act. The university has secured funding for personnel, such as the program director, administrative assistant, and the three full-time faculty members in the program. A strong partnership with Phoebe Putney Health system will provide student scholarships and guaranteed clinical placements. FVSU will also look to these partners to help provide MSN-credentialed nurses who can help the university achieve the 8:1 student faculty ratio needed for clinical rotations. FVSU's vision is to utilize the CARES Act funding to support the transformation of existing academic space to a state-of-the-art nursing classroom that has 8-10 hospital beds and the requisite mannequins and simulators to allow FVSU's nursing students to gain useful hands-on experience as part of their education. Four new faculty are planned. The initial hire will be for a Nursing Program Director followed by hiring of three additional faculty for teaching and clinical practice.

Facility Impacts: Construction and renovation will have little to no impact on campus activities and will have minimal disruption. Renovation activities and relocation of the existing laboratory will be scheduled during times when classes are not in session so adjacent classrooms will not be impacted by the noise or debris. The existing programs will have an opportunity to utilize the new space and equipment to enhance instruction. Students in the existing biology program will take the Human Anatomy and Physiology laboratory course along with the pre-nursing students in the newly renovated space. It is expected that one existing dry lab will require renovation. The two laboratory courses that are currently taught in the existing space will be relocated to a new space in the adjacent building.

Technology Impacts: A minimum of \$200,000 is allocated for the purchase of high-fidelity simulation equipment to be used in the learning simulation lab. This cost is currently projected to be covered through CARES funding.

3. Establishment of a Bachelor of Science in Data Science, Georgia College & State University

Recommended: That the Board approve the request from President Steve Dorman that Georgia College and State University ("GCSU") be authorized to establish a Bachelor of Science in Data Science ("B.S. Data Science"), effective August 10, 2021.

Degree Name/CIP Definition

Bachelor of Science in Data Science (CIP 30.3001): A program that focuses on the analysis of large-scale data sources from the interdisciplinary perspectives of applied statistics, computer science, data storage, data representation, data modeling, mathematics, and statistics. Includes instruction in computer algorithms, computer programming, data management, data mining, information policy, information retrieval, mathematical modeling, quantitative analysis, statistics, trend spotting, and visual analytics.

System and Institutional Context:

System Wide/Strategic Plan Context (within mission fit):

Data Science is an emerging technology and science, and it will be a dominant knowledge area in the 21st century. The USG is committed to preparing the talent workforce in emerging fields.

Institutional Mission Fit:

This new degree aligns with Goal 2 of the 2016-2021 Georgia College & State University Strategic Plan: *Develop and implement distinctive and transformative undergraduate curricular and co-curricular experiences.* It incorporates transformative experiences with integrating an emphasis area from another domain into the data science degree.

Need/Workforce context

The job outlook for data scientists is bright. Indeed.com listed Data Scientist as 8th on their list of Best Jobs of 2020.

Sample Occupations

- Data Managers
- Data Scientists
- Database Architects
- Social Science Research Assistants
- Forensic Science Technicians
- Computer and Information Research Scientists

3. Establishment of a Bachelor of Science in Data Science, Georgia College & State University (Continued)

As data science is relatively new, it does not show up as a separate job occupation lists for the government yet. Using the four most common substitutes, the minimum percent change in job growth is 9% in the U.S. and 13.4% in Georgia with upper growth estimates to 38% in Georgia

Sample Market Information/Career Placement Outlook/Salary:

a. Occupational Demand for Georgia^{5,6}

Occupation	O*Net ⁴	Current Employment	Forecast Annual Growth	Mean	Experienced
Data Scientists	Bright Outlook	33,200	8%	\$85,600	\$139,990
Computer & Info Research Scientists	Bright Outlook	670	13%	\$89,590	\$155,560
Software Developers	Bright Outlook	28,170	26%	\$104,730	\$150,460
Statisticians	Bright Outlook	940	38%	\$108,940	\$149,700
Computer Occupations, All Other	Bright Outlook	20,940	14%	\$86,960	\$150,480

Sources: ⁵JobsEQ

⁶ National Center for O*NET Development. O*NET Online. Retrieved July 26, 2021, from <https://www.onetonline.org/>

Curriculum:

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

Designed with faculty across campus in the College of Arts and Sciences and the J. Whitney Bunting College of Business, the B.S. in Data Science program will develop students' abilities to learn and leverage quantitative technical skills in context. The breadth of courses across disciplines includes an intentional opportunity for students to apply knowledge and skills in the sciences and social sciences across the required emphasis area. The degree program is designed to both complement and engage the liberal arts accentuating career-readiness competencies including critical thinking/problem solving, oral/written communication, teamwork/collaboration, digital technology, leadership, professionalism/work ethic, and career management. Additionally, the degree program incorporates GCSU's award-winning G.C. Journeys (high impact practices) to further bridge theory with practice.

3. Establishment of a Bachelor of Science in Data Science, Georgia College & State University (Continued)

Upon graduation, students will be able to:

- Identify and assess the need for a data science task within an organization
- Collect and manage data to perform data science tasks
- Evaluate and apply different models to conduct data science tasks
- Learn algorithms to create different data models
- Interpret the results from data science models
- Effectively communicate and present all aspects and results from data models to the organization
- Ethically use and protect data in all aspects of data science tasks
- Work effectively as a member of a team to perform all data science tasks

Career Competencies:

Data Science graduates will be knowledgeable in the areas of Data Science, Data Analytics, Research Methods and Project Management, Domain/Industry Specific, Essential Skills, and the majority of the Data Management competencies. With a few electives from the BBA in Management Information Systems program, students can obtain knowledge in the remaining Data Management competency areas and Business Analytics. B.S. Data Science graduates will be most prepared for a career as a Data Scientist or careers in the Data Management area.

Experiential Opportunities (High Impact Practices):

As a part of the institutional focus on HIPS through G.C. Journeys, all Georgia College students are required to complete a First Year Experience seminar. Most computer science courses require teamwork for collaboration on project assignments. The required computer science courses will use collaborative assignments and projects where appropriate. All data science majors are required to take a capstone. The capstone may be an internship, undergraduate research, or a comprehensive project. The undergraduate research capstone aligns with GCSU's mission and allows the Data Science graduates to have experience in the Research Methods/Domain area of the Data Science Knowledge Framework. In addition, students majoring in Data Science are also strongly encouraged to participate in internships, study abroad, and other transformational learning experiences.

Assessment Plan:

Course objectives and student learning outcomes are mapped to program, college, and university level objectives through Georgia College's comprehensive assessment system Taskstream/Watermark. The learning outcomes will be assessed directly (via assignments and exams) and indirectly (via surveys). Each program has an assessment coordinator who is responsible for the coordination of and the data entry for each objective, assessment measure, target level, results, and interpretation of these results. The program faculty meet annually to discuss the assessments and the results. The faculty make annual modifications for continuous improvement purposes with the goal of improving the students' level of achievement. The program will submit a post approval review to the USG at year four and year seven.

3. Establishment of a Bachelor of Science in Data Science, Georgia College & State University (Continued)

Implementation:

Enrollment Forecast

	Year 1	Year 2	Year 3	Year 4
Fiscal Year (Fall to Summer)	2022-2023	2023-2024	2024-2025	2025-2026
Base enrollment ¹		9	21	33
Lost to Attrition (Should be negative)		-1	-3	-4
New to the institution	6	8	10	14
Shifted from Other programs within your institution	3	6	8	10
Total Enrollment				
Graduates	0	1	3	8
Carry forward base enrollment for next year	9	21	33	45

¹Total enrollment for year 1 becomes the base enrollment for year 2

Pipeline:

GCSU anticipates a few students shifting from math or computer science and some students in these two programs will add data science as a second major. However, we believe most of the enrollment will come from new freshmen. During AY 2021-2022, we will work with admissions to target STEM high schools to promote the B.S. in Data Science and its career potential.

System Picture:

Similar or Related Programs	CIP Code	Supply¹	USG Institutions
Data Science	30.7001	0	College of Coastal Georgia
Data Science	30.3001	0	University of Georgia

¹ Supply = Number of programs graduates last year within the study area. College of Coastal Georgia and University of Georgia are newly approved degree programs.

Marketing Plan:

A brochure and a website landing page will be used for emails by Admissions recruiters that target specific recruits. Names of high school students in underrepresented groups will be purchased by Admissions. GCSU will utilize the Slate CRM that Admissions already uses. The existing budget will be used, and no extra funding is needed. The new major will be highlighted in the G.C. Viewbook that is given to all students who express interest in or visit Georgia College. The G.C. admission application will be updated on the Common App and G.A. Futures to include the new data science major.

3. Establishment of a Bachelor of Science in Data Science, Georgia College & State University (Continued):

Financial Impacts:

As the new upper-level courses (3) in math and computer science may be taken as electives by current majors in those programs, GSCU anticipates working these courses into the current elective offering schedule. Most of the required courses for data science are already offered by math and computer science and will take advantage of seats currently available in existing courses. The new course at the lower level is a topic (Python programming) often requested as an elective for other degrees. However, a need for 2/3 of a current faculty member to cover the additional sections is required. However, a need for 2/3 of a current faculty member to cover the additional sections is required otherwise part-time faculty member may be used to cover Area D and/or major courses allowing a full-time faculty member to cover these new sections.

Facility Impacts:

There are no immediate facility impacts.

Technology Impacts:

Georgia College and State University cites no requirement for technology purchases beyond current inventory.

4. Establishment of a Bachelor in Integrative Studies, Georgia Gwinnett College

Recommended: That the Board approve the request from President Jann L. Joseph that Georgia Gwinnett College ("GGC") be authorized to establish a Bachelor of Integrative Studies ("BIS"), effective August 10, 2021.

Degree Name/CIP Definition:

Bachelor of Integrative Studies (CIP 24.0101):

A program that is a structured combination of the arts, biological and physical sciences, social sciences, and humanities, emphasizing breadth of study. Includes instruction in independently designed, individualized, or regular programs.

System and Institutional Context

System Wide/Strategic Plan Context (within mission fit):

The proposed BIS degree promises to expand GGC students' ability to complete graduation requirements in a timely fashion. It also provides them with the disciplinary agility that prepares them to solve emerging problems facing contemporary society—at local, regional, and global levels. The BIS will provide degree completion opportunities for non-traditional and transfer students who are interested in combining a liberal arts background with some degree of specialization.

Institutional Mission Fit:

The inherent flexibility of this degree, combined with its diversity of approaches and perspectives (as reflected in its integrative emphasis) promotes the College's mission of encouraging students "to prepare for lifelong service as scholars, leaders, and responsible stewards of their communities," as well as cultivating an understanding of the dimensions of human diversity while "embracing the values of integrity, civility, sustainability, and social responsibility." While this new degree aligns with GGC's strategic priority to improve overall retention and completion rates and position GGC to be one of the primary suppliers of college-educated professionals in the Atlanta area's workforce, it will also position graduates to enter jobs that increasingly require a breadth of skills not available within traditional academic majors alone.

Need/Workforce context

Increasingly, employers want graduates who have been trained in degree programs that allow enough flexibility to prepare students for careers beyond traditional disciplinary boundaries. The job prospects for students with a degree in Integrated Studies are excellent. According to a survey of Integrated Studies, approximately 80% of graduates work in a job related to their fields of study. Graduates of this program will largely serve the Lawrenceville, Atlanta Metropolitan, and Northeast Georgia region.

Sample Occupations:

- Medical/Social Services Interpreters
- Performing Arts
- Para-Legal Certification with Human Development focus
- Environmental Scientists

Labor Market Information/Career Placement Outlook/Salary

a. Occupational Demand for Georgia ^{5,6}

Occupation	O*Net ⁴	Current Employment	Forecast Annual Growth	Mean	Experienced
Interpreters and Translators	Bright Outlook	1,870	40%	\$53,550	\$100,290
Paralegals and Legal Assistants	Bright Outlook	9,430	16%	\$50,660	\$82,540
Environmental Scientists and Specialists	Bright Outlook	1260	16%	\$64,840	\$150,290

Sources: ⁷JobsEQ

⁸National Center for O*NET Development. *O*NET OnLine*. Retrieved August 2, 2021, 2021, from <https://www.onetonline.org/>

4. Establishment of a Bachelor in Integrative Studies, Georgia Gwinnett College (Continued)

Curriculum:

Learning Outcomes, Program Specific Competencies and Knowledge, Skills, and Abilities:

The GGC BIS will require students to complete either three 18-credit hour major concentrations or two concentrations with one minor—a structure that will encourage them to explore and analyze diverse disciplinary approaches to critical thinking and problem solving. While the BIS requires concentrated study in several areas to provide an academically sound program within carefully planned fields of inquiry, it also offers students the freedom to choose among a wide range of academic areas of interest to design a major that aligns with twenty-first century workforce demands and emerging fields of study. The integrative components of this degree's curriculum set it apart from most other majors GGC offers.

- Communicate competently in writing by demonstrating a thorough understanding of context, audience and purpose that is responsive to the assigned task.
- Demonstrate facility in oral communication by articulating a thorough understanding of context, audience and purpose that is responsive to the assigned task.
- Construct clear thesis statements demonstrating perspective taking techniques, by identifying multiple disciplinary approaches for solving problems within a specific disciplinary context and evaluating solutions based on research.
- Apply understandings gained in one discipline to a new discipline to address complex problems using interdisciplinary perspectives.

Career Competencies:

1. Critical Thinking and Creative Problem Solving
2. Planning, Organization, Career Management
3. Oral and Written Communication
4. Interdisciplinary Flexibility
5. Teamwork and Collaboration
6. Digital Technology
7. Leadership, Professionalism, Work Ethic

Experiential Opportunities (High Impact Practices):

Students will be required to participate in an internship in one of their areas of concentration. If one of their selected areas does not have an approved internship option, the BIS program will use its own internship designated class to create this opportunity for a student who needs such a class. All students will be required to complete an ePortfolio, which collects artifacts of their GGC coursework and contains numerous self-reflective writing exercises to prepare them to apply their degree to their post-graduation plans. Additionally, the required Capstone class will provide numerous opportunities for shared group work and presentations to explore the integrative components of this degree. The Integrative Studies Internship (INTS 4900) is an "experiential learning" component of the program. It will offer meaningful experiences that allow students to participate in real world projects and activities that bear directly on the challenges of the contemporary workplace

4. Establishment of a Bachelor in Integrative Studies, Georgia Gwinnett College (Continued)

Assessment Plan:

A capstone course will be created in which the student will complete an independent research project based on a common prompt for all students completing the degree that draw upon their integrative learning training. These projects will be evaluated holistically using rubrics developed by an Integrative Studies Advisory Board, or cohort of interested faculty. This assessment cohort for the BIS program should serve as a *pro forma* department, providing analysis of the results of the assessment, and making recommendations for future program structures and initiatives.

Furthermore, collaboration with the Office of Advancement to ensure the alumni base, housed within Advancement Services, will include tracking of student employment and salaries, as well as overall measures of career satisfaction and life fulfillment. The program will submit a post approval review to the USG at year four and year seven.

Implementation:

Enrollment Forecast

	First FY	Second F.Y.	Third F.Y.	Fourth F.Y.
1. Enrollment Projections				
Student Majors		12	35	82
Shifted from other programs	10	20	40	50
New to the institution	2	5	10	15
Total Majors	12	35	82	143

Pipeline:

As more and more students learn of this alternative pathway to graduation, fewer students will stop out or transfer from GGC. The transition into BIS programs is usually largest in the latter years of an undergraduate's course of study because that is where students run into roadblocks in their degree pathways. Heavily marketing this degree as one of GGC's great opportunities for careers that demand interdisciplinary preparations will allow some students to select it intentionally for that reason alone. This degree will be most popular with students who are seeking to use earned credit hours that have not been applied toward degree completion. Also, while we anticipate that more students than what is indicated above could, after learning of its existence, choose to major in this degree, the estimates are conservative.

System Picture:

Given that 22 of the 26 USG institutions offer degrees that serve this function, it is clear that such degrees are standard fare on college and university curriculums. The uniformity of these degree offerings across USG campuses suggests that such degrees are as common and necessary in curricular offerings as are majors in English, Biology, or any of the traditional Arts and Sciences majors. Across the USG there is a three-year average enrollment of 1,849.70 students in similar programs.

4. Establishment of a Bachelor in Integrative Studies, Georgia Gwinnett College (Continued)

Marketing Plan:

GGC's new Bachelors of Integrative Studies degree is one multi-disciplinary program—available entirely online—for specific concentrations and minors. This degree will require students to

complete three major concentrations or two concentrations and one minor—a structure that encourages the exploration of diverse approaches to critical thinking problem solving. The integrative components of its curriculum set it apart from most other majors GGC offers. As students integrate their selected fields of study, not only will this degree offer them the ability to complete graduation requirements in a timely fashion, it will also provide the disciplinary agility that prepares them to solve emerging problems facing contemporary society—at local, regional, and global levels. The online classes in this program will be available in both synchronous and asynchronous formats.

Financial Impacts:

This program will not require any new positions or hires. It will be staffed entirely by existing faculty members, teaching their existing courses, so recruiting of faculty would not be done directly within this program. Rather, the program will profit by the growth in the college's other pre-existing programs. The Director of the program will be responsible for teaching the Capstone course in years three and four. As has been mentioned previously, part time faculty will teach the courses taught by existing personnel. Since the program is low cost and will bring in revenue all four years, the costs of redirecting some of the time of the existing personnel will be offset by the annual surplus (in year one, \$30,025; in year two, \$90,475; in year three, \$233,964; in year four, \$455,008).

Facility Impacts:

There are no immediate facility impacts. However, renovation of two classrooms in years three and four may be needed based on the growth of the degree program.

Technology Impacts:

Georgia Gwinnett College cites no requirement for technology purchases beyond current inventory.

Degree and Major Terminations:

5. Georgia College and State University

Recommended: That the Board approve the request from President Steve M. Dorman that Georgia College & State University ("GCSU") be approved to terminate three (3) academic degrees effective August 10, 2021.

a. Bachelor of Science in Athletic Training

Abstract: Athletic Training programs are moving to the master's level with all bachelor's programs (nationwide) ending by 2022. GCSU completed a teach-out of the program with the last student graduating in 2019. Therefore, no students will be adversely impacted with this decision and the current faculty will continue to teach in the MSAT program.

b. Bachelor of Science in Outdoor Education

Abstract: The demand for Outdoor Education has greatly diminished and resource reallocation with other growing programs in the department became necessary. Teach-out was completed in May 2021, therefore, no students are adversely impacted with this decision and the current faculty will continue to teach in the Outdoor Education minor and the university core.

c. RN-BSN Nursing

Abstract: This program was deactivated in January 2020. There are no students in the program and the last student graduated in December 2019. Over the last five years, the RN-BSN program has seen a continued decline in enrollment despite significant recruitment efforts. A critical assessment of the number of degrees conferred versus the required man-hours to sustain this program indicated that the SON efforts can be better served by focusing man-hours on programs that are currently in high demand.

6. University of North Georgia

Recommended: That the Board approve the request from President Bonita Jacobs that the University of North Georgia ("UNG") be approved to terminate one (1) academic degree effective August 10, 2021.

a. Bachelor of Science in Athletic Training

Abstract: The University of North Georgia proposes to terminate the Bachelor of Science in Athletic Training degree program. This degree program was previously deactivated and closed, and all students have since graduated. Due to the requirements of the Commission on Accreditation of Athletic Training Education (CAATE), the accrediting body for all athletic training programs, all undergraduate programs in Athletic Training were required to shift to the graduate level. This termination will not have any adverse impacts on students nor faculty.

II. Board Policy Revision

7. BOR 7.3.4.1 Out-of-State Tuition Waiver

Recommended: The Board approve revisions to 7.3.4.1 Out-of-State Waiver, effective August 10, 2021.

Revision to the Policy Manual: Section 7.3.4.1

Understandings: This proposed revision allows the USG institutions to remain compliant with 38 U.S.C. 3679(c). The Isakson and Roe Veterans Health Care and Benefits Act of 2020 amends 38 U.S.C. 3679(c) and removes the requirement that a covered individual (a student using VA educational benefits) enroll within 36 months of the separation to be eligible to pay at the in-state tuition rate. Provision 3.B. of the military out-of-state tuition waiver provided in Section 7.3.4.1 of the Policy Manual permits the USG institutions to be compliant with 38 U.S.C. 3679(c) by allowing covered individuals classified as out-of-state to pay at the in-state tuition rate; however, the policy currently indicates that the covered individual must enroll within 120 months of the separation. This requirement must be removed for the policy to remain compliant with 38 U.S.C. 3679(c).

CURRENT POLICY LANGUAGE:

7.3.4.1 Out-of-State Tuition Waivers

Military

1. Active-duty military personnel, their spouses, and their dependent children who meet one of the following criteria:
 - a. The military sponsor is currently stationed in or assigned to Georgia;
 - b. The military sponsor previously stationed in or assigned to Georgia is reassigned outside of Georgia, and the student or students remain continuously enrolled in a Georgia high school, TCSG institution, or a USG institution;
 - c. The military sponsor is reassigned outside of Georgia and the spouse and dependent children remain in Georgia;
 - d. The military sponsor is stationed in a state contiguous to the Georgia border and resides in Georgia;
 - e. Dependent children of a military sponsor previously stationed in or assigned to Georgia within the previous five years;
 - f. Dependent children of a military sponsor if the child completed at least one year of high school in Georgia; or,
 - g. Any student utilizing VA educational benefits transferred from a currently serving military member, even if the student is no longer a dependent of the transferor.
- 2.

7. BOR 7.3.4.1 Out-of-State Tuition Waiver (Continued)

3. Active members of the Georgia National Guard stationed or assigned to Georgia or active members of a unit of the U.S. Military Reserves based in Georgia, and their spouses and their dependent children.
4. Separated military members from a uniformed military service of the United States who meet one of the following:
 - a. Individuals who within 36 months of separation from such service enroll in an academic program and demonstrate intent to become domiciled in Georgia. This waiver may also be granted to their spouses and dependent children.
 - b. Any separated service member or any student utilizing transferred VA educational benefits and physically residing in the state who enrolls within 120 months of separation is also eligible.
 - c. Any individual as described in 38 U.S.C. 3679(c).

EDITED POLICY LANGUAGE:

7.3.4.1 Out-of-State Tuition Waivers

Military

1. Active-duty military personnel, their spouses, and their dependent children who meet one of the following criteria:
 - a. The military sponsor is currently stationed in or assigned to Georgia;
 - b. The military sponsor previously stationed in or assigned to Georgia is reassigned outside of Georgia, and the student or students remain continuously enrolled in a Georgia high school, TCSG institution, or a USG institution;
 - c. The military sponsor is reassigned outside of Georgia and the spouse and dependent children remain in Georgia;
 - d. The military sponsor is stationed in a state contiguous to the Georgia border and resides in Georgia;
 - e. Dependent children of a military sponsor previously stationed in or assigned to Georgia within the previous five years;
 - f. Dependent children of a military sponsor if the child completed at least one year of high school in Georgia; or,
 - g. Any student utilizing VA educational benefits transferred from a currently serving military member, even if the student is no longer a dependent of the transferor.
2. Active members of the Georgia National Guard stationed or assigned to Georgia or active members of a unit of the U.S. Military Reserves based in Georgia, and their spouses and their dependent children.
3. Separated military members from a uniformed military service of the United States who meet one of the following:

7. BOR 7.3.4.1 Out-of-State Tuition Waiver (Continued)

- a. Individuals who within 36 months of separation from such service enroll in an academic program and demonstrate intent to become domiciled in Georgia. This waiver may also be granted to their spouses and dependent children.
- b. Any separated service member or any student utilizing transferred VA educational benefits and physically residing in the state who enrolls within 120 months of separation is also eligible.
- c. Any individual as described in 38 U.S.C. 3679(c).

7. BOR 7.3.4.1 Out-of-State Tuition Waiver (Continued)

PROPOSED NEW POLICY LANGUAGE:

7.3.4.1 Out-of-State Tuition Waivers

Military

2. Active-duty military personnel, their spouses, and their dependent children who meet one of the following criteria:
 - a. The military sponsor is currently stationed in or assigned to Georgia;
 - b. The military sponsor previously stationed in or assigned to Georgia is reassigned outside of Georgia, and the student or students remain continuously enrolled in a Georgia high school, TCSG institution, or a USG institution;
 - c. The military sponsor is reassigned outside of Georgia and the spouse and dependent children remain in Georgia;
 - d. The military sponsor is stationed in a state contiguous to the Georgia border and resides in Georgia;
 - e. Dependent children of a military sponsor previously stationed in or assigned to Georgia within the previous five years;
 - f. Dependent children of a military sponsor if the child completed at least one year of high school in Georgia; or,
 - g. Any student utilizing VA educational benefits transferred from a currently serving military member, even if the student is no longer a dependent of the transferor.
3. Active members of the Georgia National Guard stationed or assigned to Georgia or active members of a unit of the U.S. Military Reserves based in Georgia, and their spouses and their dependent children.
4. Separated military members from a uniformed military service of the United States who meet one of the following:
 - a. Individuals who within 36 months of separation from such service enroll in an academic program and demonstrate intent to become domiciled in Georgia. This waiver may also be granted to their spouses and dependent children.
 - b. Any separated service member or any student utilizing transferred VA educational benefits and physically residing in the state.
 - c. Any individual as described in 38 U.S.C. 3679(c).

8. BOR 4.3.2 Classification of Students for Tuition Purposes

Recommended: The Board approve revisions to that BOR Policy 4.3.2 Classification of Students for Tuition Purposes, effective August 10, 2021

4.3.2.1 Description of Terms Used in the Policy

Terms used in the Tuition Classification Policy not found below can be found in the [Tuition Classification Glossary of Terms](#).

Dependent Student

An individual under the age of 24 who receives financial support from a parent or United States court appointed legal guardian.

Emancipated

A minor who, under certain circumstances, may be treated by the law as an adult. A student reaching the age of 18 shall not qualify for consideration of reclassification by virtue of having become emancipated unless he/she can demonstrate financial independence and domicile independent of his/her parents.

Independent Student

An individual who is not claimed as a dependent on the federal or state income tax returns of a parent or United States court appointed legal guardian, and whose parent or guardian has ceased to provide support and rights to that individual's care, custody, and earnings.

Student from a Homeless Situation

An individual defined as a "Student from a homeless situation" pursuant to Georgia Code Section 20-3-66(4).

4.3.2.2 United States Citizens

Independent Students

An independent student who has established and maintained a domicile in the State of Georgia for a period of at least twelve (12) consecutive months immediately preceding the first day of classes for the term shall be classified as in-state for tuition purposes.

No student shall gain or acquire in-state classification while attending any postsecondary educational institution in this state without clear evidence of having established domicile in Georgia for purposes other than attending a postsecondary educational institution in this state.

If an independent student classified as in-state for tuition purposes relocates out of state temporarily but returns to the State of Georgia within twelve (12) months of the relocation, such student shall be entitled to retain his/her in-state tuition classification.

8. BOR 4.3.2 Classification of Students for Tuition Purposes (Continued)

Dependent Students

A dependent student shall be classified as in-state for tuition purposes if such dependent student's parent has established and maintained domicile in the State of Georgia for at least twelve (12) consecutive months immediately preceding the first day of classes for the term and:

1. The student has graduated from a Georgia high school; or,
2. The parent claimed the student as a dependent on the parent's most recent federal or state income tax return.

A dependent student shall be classified as in-state for tuition purposes if such student's United States court-appointed legal guardian has established and maintained domicile in the State of Georgia for at least twelve (12) consecutive months immediately preceding the first day of classes for the term, provided that:

1. Such appointment was not made to avoid payment of out-of-state tuition; and,
2. The United States court-appointed legal guardian can provide clear evidence of having established and maintained domicile in the State of Georgia for a period of at least twelve (12) consecutive months immediately preceding the first day of classes for the term.

If the parent or United States court-appointed legal guardian of a dependent student currently classified as in-state for tuition purposes establishes domicile outside of the State of Georgia after having established and maintained domicile in the State of Georgia, such student may retain his/her in-state tuition classification so long as such student remains continuously enrolled in a public postsecondary educational institution in this state, regardless of the domicile of such student's parent or United States court-appointed legal guardian.

Student from a Homeless Situation

Any student from a homeless situation shall be classified as in-state for tuition purposes. Upon the classification of any such student as in-state for tuition purposes, such student shall maintain such classification until the earlier occurrence of the completion of a baccalaureate degree or ten years.

4.3.2.3 Non-Citizens

A non-citizen student shall not be classified as in-state for tuition purposes unless the student is legally in this state and there is evidence to warrant consideration of in-state classification as determined by the Board of Regents. Lawful permanent residents, refugees, asylees, or other eligible noncitizens as defined by federal Title IV regulations may be extended the same consideration as citizens of the United States in determining whether they qualify for in-state classification.

International students who reside in the United States under non-immigrant status conditioned at least in part upon intent not to abandon a foreign domicile shall not be eligible for in-state classification.

CONSENT ITEMS

8. Establishments:

a. Augusta University

Betty B. Wray, MD Distinguished Chair for the Department of Pediatrics

Recommended: That the Board approve the request of President Brooks A. Keel that Augusta University be authorized to establish the Betty B. Wray, MD Distinguished Chair for the Department of Pediatrics, effective August 10, 2021.

Abstract: The Medical College of Georgia Foundation, Inc. Has verified sufficient funds available as required by Board of Regents Policy 8.3.2.2. Funding on deposit is \$1,153,833.74.

BIO: Dr. Betty B. Wray, Vice Chair Emeritus for the Department of Pediatrics and Halm Chair in Pediatrics Emeritus, has served on the MCG faculty since 1965. A 1960 graduate of the MCG School of Medicine, Dr. Wray completed her pediatrics residency at MCG in 1965 and a clinical fellowship in 1968 before joining the faculty. Among her numerous accolades is the Distinguished Alumnus Award for Professional Achievement from the Alumni Association of the School of Medicine in 2000.

b. Georgia State University

Bank of America Distinguished Chair in Finance and Risk Management

Recommended: That the Board approve the request of President Mark Becker that Georgia State University ("GSU") be authorized to establish the Bank of America Distinguished Chair in Finance and Risk Management, effective August 10, 2021.

Abstract: The Georgia State University Foundation has verified sufficient funds available to establish this position as required by Board of Regents Policy 8.3.2.2. Funding on hand is in excess of \$2,500,000.

Bio: In 2010, the Bank of America Charitable Foundation recommended the establishment of a \$10,000,000 endowment grant to the J. Mack Robinson College of Business, Department of Finance at Georgia State University. The endowment was fully funded in 2014. The purpose of the endowment was to further advance the College's global reputation in finance and the economics of risk. The funds in the endowment were to support two initiatives including (a) the establishment of a \$5,000,000 excellence fund to support faculty research and academic scholarship, the acquisition of research databases, and fellowships to attract outstanding graduate students; and (b) the creation of two \$2,500,000 endowed chairs to attract and retain world-renowned scholars conducting research related to the complex interactions between financial decision-making and risk. These two chairs were named the Bank of America Distinguished Chair in Finance and the Bank of America Distinguished Chair in Finance and Risk Management.

8. Establishments (Continued):

c. University of Georgia

Establishment of the Crowley Professorship in Urban Planning and Design

Recommended: That the Board approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to establish the Crowley Professorship in Urban Planning and Design effective August 10, 2021.

Abstract: The University of Georgia Foundation has verified sufficient funds available to establish the Crowley Professorship in Urban Planning and Design as required by Board of Regents Policy 8.3.2.2. Funds available on deposit to fund the establishment are \$306,596.56.

Bio: Dr. John F. Crowley III (Jack) has led a long, successful, and varied career in government, the military, in the private sector and in academia. He has been a planning director in a small city as well as in a large metropolitan region. He was chief planner for a state park system. Jack was a senior corporate real estate development executive whose team built more than \$2 billion in downtown mixed-use development projects in Tulsa, Oklahoma, San Antonio, Texas, Kansas City, Missouri, Denver, Colorado, and Charlotte, North Carolina. He directed the Oklahoma Department of Transportation before serving for 10 years as Dean of the College of Environment and Design at the University of Georgia. He then founded a professional graduate degree program in Physical City Planning and Design where he taught as a professor. Jack is a Vietnam War era veteran who served as an Arabic linguist and a Field Artillery Officer.

Establishment of the Winnie G. Chandler Distinguished Professorship in the Lamar Dodd School of Art

Recommended: That the Board approve the request of President Jere Morehead that the University of Georgia ("UGA") be authorized to establish the Winnie G. Chandler Distinguished Professorship in the Lamar Dodd School of Art, effective August 10, 2021.

Abstract: The University of Georgia Foundation has verified sufficient funds available to establish the Winnie G. Chandler Distinguished Professorship required by Board of Regents Policy 8.3.2.2. Funds available on deposit to fund the establishment are \$625, 160.26.

BIO: The donor of this fund, Mark B. Chandler, endowed this professorship through a desire to strengthen the programs in the Lamar Dodd School of Art in the Franklin College of Arts and Sciences at the University of Georgia. Winnie Chandler was born on February 23, 1919, in Suwanee, Georgia. The family moved to Lawrenceville a few years later where she grew up and finished high school. She attended Georgia Women's College in Milledgeville (now Georgia College & State University). Without the funds to complete her degree, she moved to Atlanta and worked for the state government. Winnie met a dental student, Andrew Jones and they married in 1943. She and Andy had two sons. Andy was tragically killed in a plane crash in 1949. The young widow persevered and raised her two young boys in Atlanta. In 1954, Winnie married another dentist, C.L. "Buck" Chandler who had also lost his spouse in an automobile accident a few years prior and was raising three small children. Winnie and Buck had two more children of their own and collectively raised seven children. In the late 1950's, Winnie began her three decades as a passionate art student under the tutelage of Ben Shute at the Atlanta College of Art. Her passion

was still life especially floral arrangements that matched her love for gardening. She continued her desire to learn and improve while overseeing a large and busy household. Winnie was diagnosed with an aggressive cancer and passed away in 1985. In addition to the legacy, she left with her talents as an artist was her unconditional love for her family. Four of her children and five grandchildren have earned degrees from the University of Georgia.

9. Renaming of Existing Establishment:

a. Kennesaw State University

Renaming the Chantal and Tommy Bagwell endowed Chair of Education to the Chantal and Tommy Bagwell Endowed Dean's Chair

Recommendation: That the Board approve the request of President Kathy Schwaig that Kennesaw State University ("KSU") be authorized the rename the Chantal and Tommy Bagwell Endowed Chair of Education to the Chantal and Tommy Bagwell Endowed Dean's Chair, effective August 10, 2021.

Abstract: The KSU Foundation has verified sufficient funds available to establish this position as required by Board of Regents Policy 8.3.2.2. The KSU Foundation has confirmed the funds available to support this Chair total at \$1, 214, 855.71.

BIO: The revision reflects a change in the title of the endowed chair position to be the Chantal and Tommy Bagwell Endowed Dean's Chair. Thomas N. Bagwell and Chantal J. Bagwell, the generous benefactors for whom the endowed position is named, continues to offer their full support. The amendment will allow the redirection of \$1,000,000 from the original \$3,000,000 gift to permanently endow the Chantal and Tommy Bagwell Endowed Dean's Chair in the Clarice C. and Leland H. Bagwell College of Education.

10. Named Faculty Appointments:

Augusta University

Institution Name: Augusta University
University Faculty's Name: Jacob Greenberg MD
Named Position: Leon Henri Charbonnier Endowed Chair

Institution Name: Augusta University
University Faculty's Name: Caprice Greenberg MD, MPH
Named Position: Moretz/Mansberger Distinguished Chair in Surgery

Institution Name: Augusta University
University Faculty's Name: April Hartman, MD, FAAP
Named Position: Dorothy A Hahn, MD Endowed Chair in Pediatrics

Georgia Institute of Technology

Institution Name: Georgia Institute of Technology
University Faculty's Name: Garrett Stanley, Ph.D.
Named Position: McCamish Foundation Distinguished Chair

Institution Name: Georgia Institute of Technology
University Faculty's Name: Annabelle Singer, Ph.D.
Named Position: McCamish Foundation Early Career Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: James Dahlman, Ph.D.
Named Position: McCamish Foundation Early Career Professorship

Institution Name: Georgia Institute of Technology
University Faculty's Name: John Stasko, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Catherine Ross, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Timothy Lieuwen, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Ajay Kohli, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Amy Bruckman, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: John Cressler, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Gregory Gibson, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Charles David Sherrill, Ph.D.
Named Position: Regents' Professor

Institution Name: Georgia Institute of Technology
University Faculty's Name: Glenn Parker, Ph.D.
Named Position: Regents' Researcher

Institution Name: Georgia Institute of Technology
University Faculty's Name: Gregory Showman, Ph.D.
Named Position: Regents' Researcher

Institution Name: Georgia Institute of Technology
University Faculty's Name: David Gottfried, Ph.D.
Named Position: Regents' Researcher

Institution Name: Georgia Institute of Technology
University Faculty's Name: Michael Rodgers, Ph.D.
Named Position: Regents' Researcher

Georgia State University:

Institution Name: Georgia State University
University Faculty's Name: Omesh Kini, Ph.D.
Named Position: Bank of America Distinguished Chair in Finance & Risk Management

Institution Name: Georgia State University
University Faculty's Name: Milind Shrikhande, Ph.D. Shrikhande, Ph.D.
Named Position: H. Talmadge Dobbs Jr. Professorship for Teaching Excellence in Finance

Institution Name: Georgia State University
University Faculty's Name: John Henry Hudson, Jr., DMA
Named Position: Valarie Adams Professorship in Opera

Kennesaw State University

Institution Name: Kennesaw State University

University Faculty's Name: Adrian Epps, Ed.D.

Named Position: Chantal and Tommy Bagwell Endowed Dean's Chair in the Clarice C. and Leland H. Bagwell College of Education

University of Georgia

Institution Name: University of Georgia

University Faculty's Name: Amanda Murdie, Ph.D.

Named Position: Georgia Athletic Association Professorship in the School of Public and International Affairs

Institution Name: University of Georgia

University Faculty's Name: Deepak Mishra, Ph.D.

Named Position: Merle C. Prunty, Jr. Professor in Geography

Institution Name: University of Georgia

University Faculty's Name: Christina Boyd, Ph.D.

Named Position: Thomas P. and M. Jean Lauth Public Affairs Professorship

Institution Name: University of Georgia

University Faculty's Name: Natasha Trethewey, MFA

Named Position: Delta Visiting Chair for Global Understanding

Institution Name: University of Georgia

University Faculty Name: John Maerz, Ph.D.

Named Position: Dennis and Sara Carey Distinguished Professorship in Forestry and Natural Resources

Institution Name: University of Georgia

University Faculty Name: Michael Yabsley, Ph.D.

Named Position: Daniel B. Warnell Professorship in Forestry and Natural Resources

Institution Name: University of Georgia

University Faculty Name: James Beasley, Ph.D.

Named Position: Terrell Professorship in Forestry and Natural Resources

AGENDA
COMMITTEE ON ORGANIZATION & LAW

August 10, 2021

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EXECUTIVE SESSION

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|----------------------|---|

1. Executive Session

The Committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26. Applications for Discretionary Review and are typically personnel matters and issues of academic status.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 10, 2021

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AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 10, 2021

1. **Update on Project No. BR-82-2001, Coastal Community Center for the Arts, College of Coastal Georgia**

In November 2019, the Board authorized Project No. BR-82-2001, Coastal Community Center for the Arts (the “Center”) for the College of Coastal Georgia (“CCGA”). The total project budget of \$20,000,000 will be funded by the Glynn County Board of Education (“BOE”) using Education Special Purpose Local Option Sales Tax (“ESPLOST”) proceeds. The Glynn County community approved the use of the ESPLOST proceeds for this purpose in 2015, and CCGA was notified in August 2019 that the funds were available.

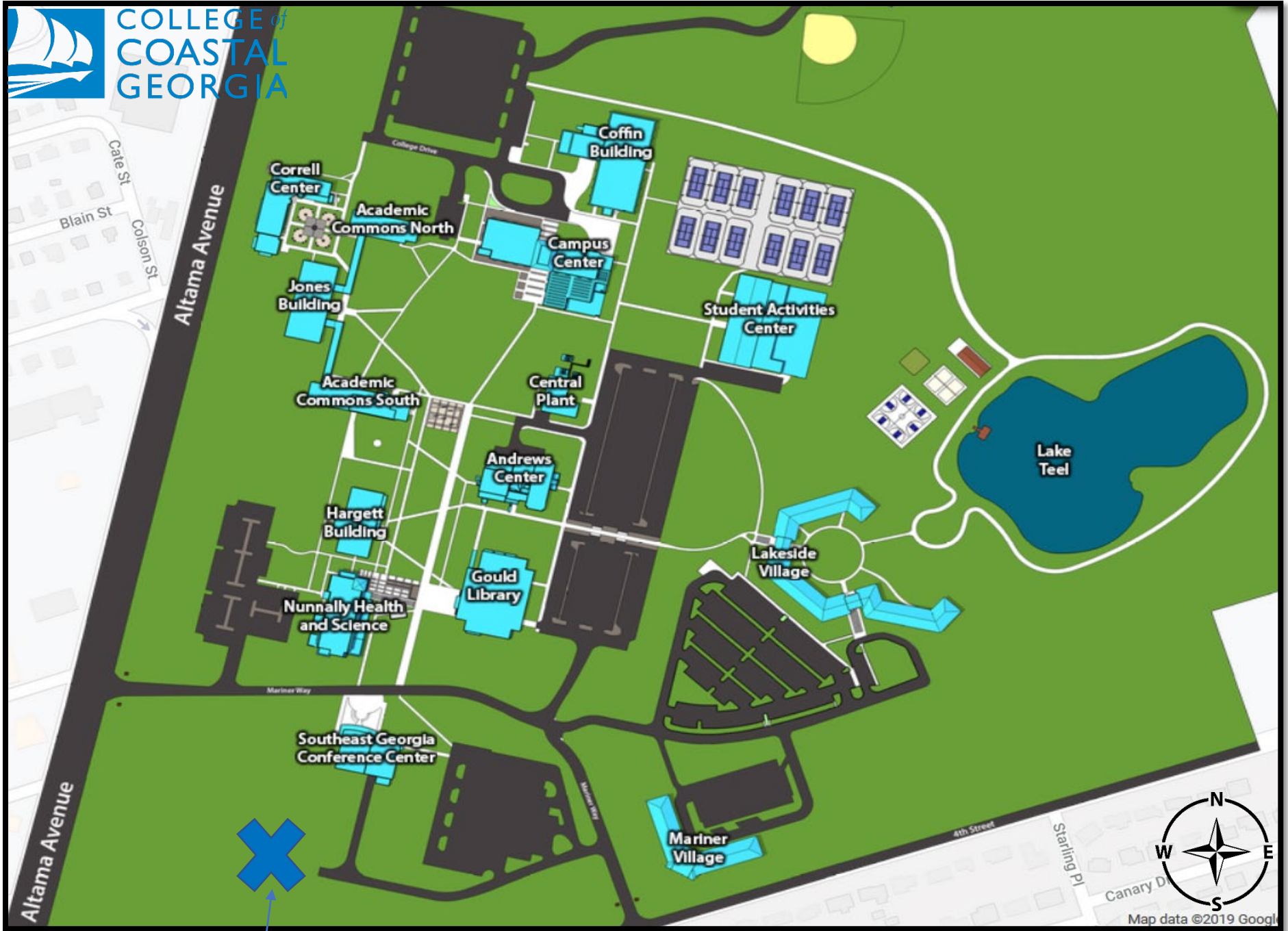
The Center will be located on the Brunswick campus, adjacent to the Southeast Georgia Conference Center. It will serve as a multi-use arts facility for southeast Georgia with seating for at least 1,000 attendees, and will provide cultural, economic, and social programming to K-12 and college students, and to the community at large. Since obtaining Board authorization for this project, CCGA and University System Office staff coordinated with BOE to finalize an intergovernmental agreement for the development and operation of the Center which was entered into on June 23, 2021.

CCGA and BOE will collaborate on the team selection, design, and construction, and the Board/CCGA will hold the design and construction contracts and seek reimbursement of up to \$20,000,000 in project costs from BOE. Upon design completion, Board approval of a ground lease to BOE would be requested for the construction period and a subsequent primary lease term of five years that would commence with the completion of construction. CCGA would rent the completed Center from BOE for \$1.00 annually and would receive ownership of the improvements at the end of the primary ground lease term.

CCGA will be responsible for scheduling and securing programming for the Center and will fund operating costs including maintenance and custodial services. CCGA’s Advancement Office will lead a “Friends of the Center” fundraising effort, supported by the College of Coastal Georgia Foundation, to solicit annual operational support.



COLLEGE of
COASTAL
GEORGIA



Proposed Coastal Community Center for the Arts site

2. **Ranking of Program Management Firms, Project No. J-376, Gateway Building and Infrastructure, Georgia Gwinnett College**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-376, Gateway Building and Infrastructure, Georgia Gwinnett College

Project Description: Authorized by the Board in August 2020, Georgia Gwinnett College’s (“GGC”) Gateway Building will be a multi-use, student-centered facility with the flexibility to support formal and informal learning and collaboration. The building will total approximately 80,000 square feet and include a convocation center with between 2,500 and 3,000 seats, a recreation and wellness center, and a multi-purpose area (the “Project”). The recreation and wellness center portion of the Project will contain strength and fitness space and locker rooms, while the multi-purpose space will serve both academic and student-related functions.

In addition to the construction of the Gateway Building, the scope of the Project includes the expansion and upgrade of an existing mechanical building to house a new chiller system that will serve the new building. The planned installation of underground piping will connect other existing buildings to the new chiller, consolidating three decentralized systems and decreasing operational expenses.

The Project will be funded with \$3,500,000 in Fiscal Year (“FY”) 2022 State General Obligation (“G.O.”) Bonds, plus \$28,800,000 and \$3,700,000 in anticipated FY 2023 and FY 2024 State G.O. Bond funds, respectively. GGC will provide \$6,300,000 in private donations and/or institution funds towards construction of the Project.

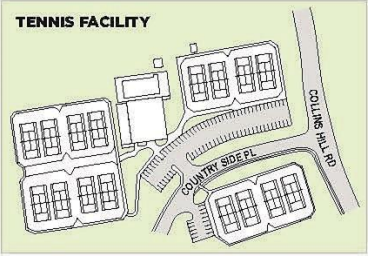
Total Project Cost:	\$42,300,000
Construction Cost (Stated Cost Limitation):	\$32,500,000

Number of firms that applied for this commission: 12

Recommended firms in rank order:

- 1)
- 2)
- 3)

Proposed Gateway Building Site



- H** • Classrooms
- Faculty Offices
- Laboratories
- Nursing Classroom
- Clinical Areas
- School of Heal Sciences
- School of Science and Technology

G Athletic Offices

- B** • Classrooms
- Einstein Bros.
- Executive Offices
- Human Resources
- Plans, Policies and Analysis
- Student Commons
- Student Computers

- C** • Cisco Auditorium
- Classrooms
- Faculty Offices
- School of Liberal Arts

RESIDENCE LIFE

- Building 1000**
- Residence Halls
- Building 2000**
- Residence Halls
- Building 3000**
- Faculty Offices
- Wellness Suite

- W** • Academic Enhancement
- Faculty Offices
- Honors Program
- School of Business
- School of Education
- School of Transitional Studies
- Stephens Family Executive Forum
- Student Success Center

- A** • Chick-fil-A
- Classrooms
- Faculty Offices
- Laboratories
- Panda Express
- Student Computers
- Technology Help Desk

- P** • Facilities Office
- Warehouse/Receiving

- D** • Admissions
- Advising Center
- Claw Card Office
- Disability Services
- Enrollment Management Offices
- Financial Aid
- International Services
- One Stop Shop
- Parking Services
- Public Safety
- Registrar
- Student Accounts
- Testing Services
- Veterans Success

- E** • Bookstore
- Career Development
- Dining Hall
- Game Room
- LVIS
- Student Affairs

- L** **Daniel J. Kaufman Library & Learning Center**
- Center for Teaching Excellence (CTE)
- Starbucks
- Student Computers

- I** • Digital Communications
- Education Technology
- Faculty Offices
- Counseling and Psychological Services
- Public Relations
- ROTC



12/10/19

3. **Ranking of Program Management Firms, Project No. J-378, Cumming Academic Building Addition, University of North Georgia**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. J-378, Cumming Academic Building Addition, University of North Georgia

Project Description: Authorized by the Board in August 2020, this project involves construction of an addition to the 37,000-square foot Academic Building on the University of North Georgia’s Cumming campus (the “Project”). Totalling approximately 30,000 square feet, the Project will be designed to complement the existing space and allow for continued growth in enrollment. The new space will include a chemistry laboratory and a multi-disciplined laboratory, as well as general classrooms, faculty offices, and student study and support facilities.

The Project will be funded with \$1,000,000 in Fiscal Year (“FY”) 2021 State General Obligation (“G.O.”) Bonds, \$11,500,000 in FY 2022 G.O Bonds, and \$1,300,000 in anticipated FY 2023 G.O. Bond funds.

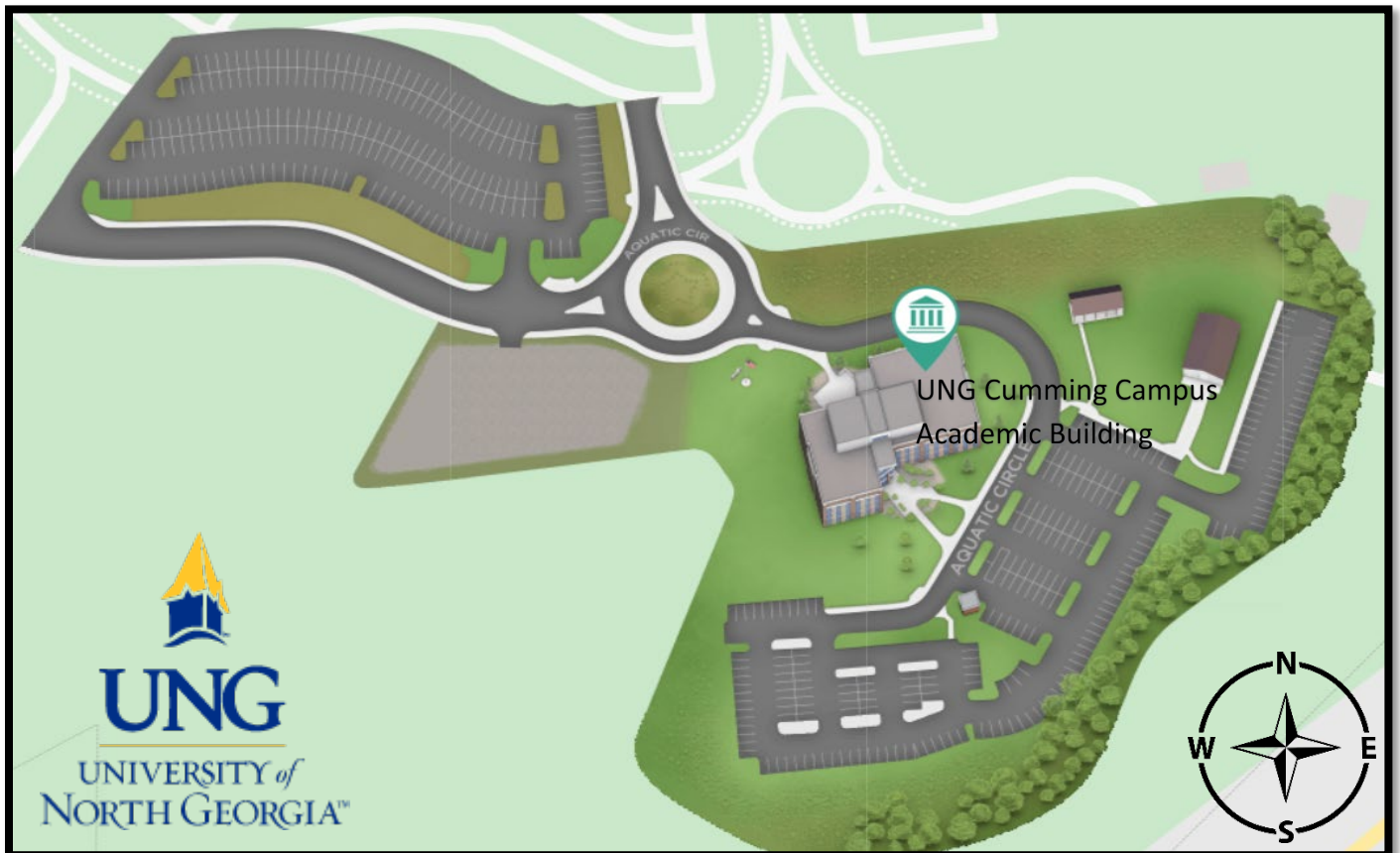
Total Project Cost:	\$13,800,000
Construction Cost (Stated Cost Limitation):	\$10,300,000

Number of firms that applied for this commission: 13

Recommended firms in rank order:

- 1)
- 2)
- 3)

Cumming Academic Building – University of North Georgia



4. **Ranking of Design Professional Firms, Project No. BR-50-2103, Library North Study Commons Expansion, Georgia State University**

Recommended: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

Project No. BR-50-2103, Library North Study Commons Expansion, Georgia State University

Project Description: Authorized by the Board in May 2021, this project involves Georgia State University's ("GSU") renovation of their existing "C" parking lot into an expansion of Library North totaling approximately 19,000 square feet (the "Project"). Accessible from the lower level of the recently completed new entrance to Library North, the Project will add approximately 200 seats and other flexible student-focused study space to the library's inventory. The expansion, which will include a mixture of quiet space, active study areas, and group study rooms, will help address GSU's shortage of social study/library space on its main campus. The new space will also provide a secure, controlled study commons for use during extended library hours.

The Project will be funded from \$5,355,000 in mandatory student fees and \$2,869,000 from education and general ("E&G") student activity fees.

Total Project Cost:	\$8,224,000
Construction Cost (Stated Cost Limitation):	\$6,000,000

Number of firms that applied for this commission: 15

Recommended firms in rank order:

- 1)
- 2)
- 3)

Library North – Georgia State University



5. Sub-Rental Agreement, 1575 Northside Drive, Atlanta, Georgia Institute of Technology

Recommended: That the Board authorize execution of a sub-rental agreement for office space at 1575 Northside Drive in Atlanta (the “Property”) between Georgia Tech Applied Research Corporation, as Landlord, and the Board of Regents, as Tenant, for the use and benefit of the Georgia Institute of Technology (“GIT”). This sub-rental agreement would allow GIT to expand its existing space at the Property, which is known as Atlanta Technology Center, from 37,921 rentable square feet (“RSF”) to approximately 47,788 RSF at a monthly rental amount of \$75,664.33 (\$907,971.96 per year annualized/\$19.00 per RSF). The lease would commence around September 1, 2021, and include options to renew the agreement annually through December 31, 2027, at rent amounts increasing approximately 3.0% every 12 months.

Understandings: In August 2014, the Board authorized GIT’s lease of approximately 32,787 RSF of space in Suites 100 and 200 of the Property’s Building 200 for use by researchers from the Cyber Technology and Information Security Laboratory, Electronic Systems Laboratory, and Advanced Concepts Laboratory of the Georgia Tech Research Institute (“GTRI”). In December 2019, GIT increased its presence in Building 200 by 5,134 RSF through the addition of Suite 250. This additional space was needed to accommodate growth in the support units at the Property, including enterprise systems, information systems, sponsored program support, support services, and accounting.

This proposed lease would provide for the consolidation of the two existing sub-rental agreements, an increase of the leased area by approximately 9,867 RSF through the addition of Suite 250 of Building 100, and the extension of GIT’s tenancy of the expanded space through December 2027. If approved, this agreement would allow GIT to relocate additional GTRI support staff to the Property, thus opening space closer to campus in GTRI’s Headquarters at 250 14th Street NW and the Georgia Public Broadcasting Building at 260 14th Street NW that is needed to meet increased sponsored research.

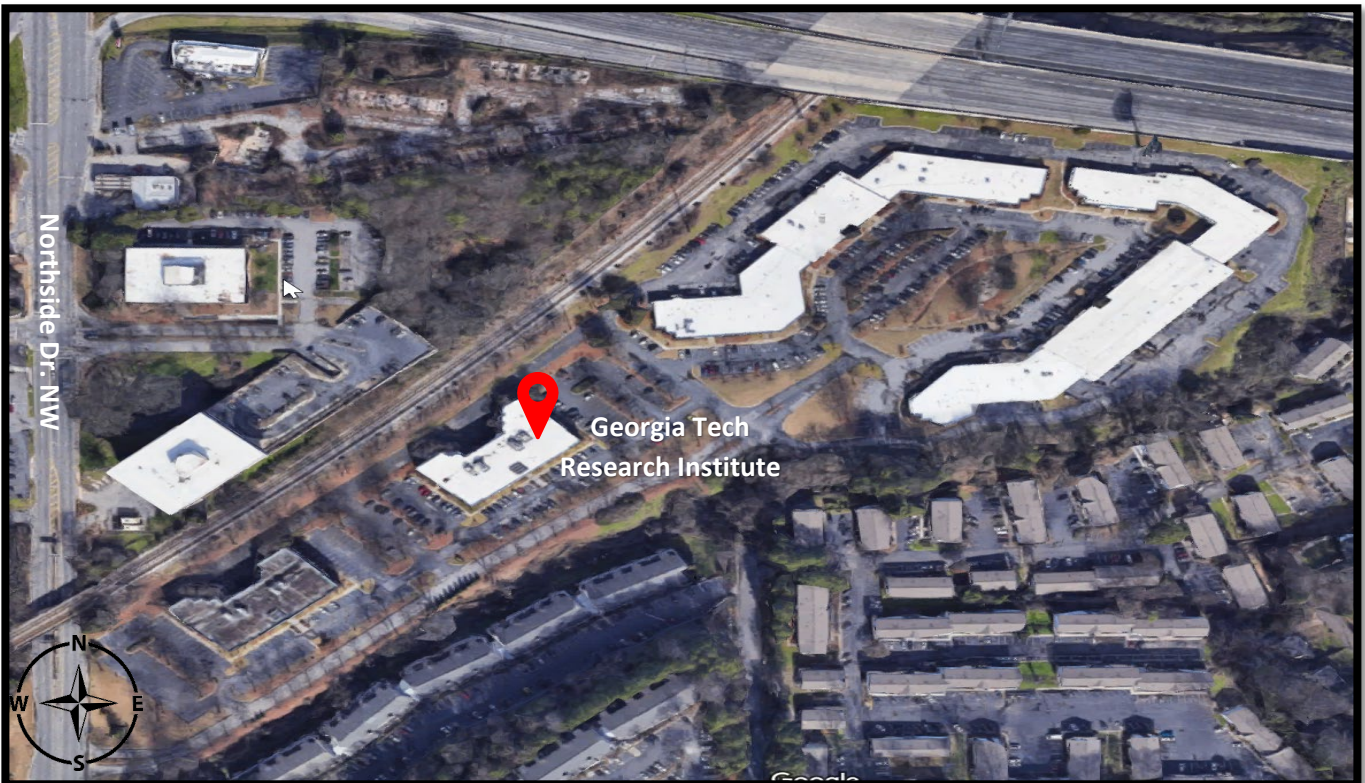
Operating expenses, including a pro-rata share of the building’s operating expenses and janitorial services are estimated to be \$495,562 per year or approximately \$10.37 per RSF. Revenues generated from GTRI’s sponsored work would pay all costs of this sub-rental agreement.



Georgia Institute of Technology

Atlanta Technology Center

1575 Northside Drive · Atlanta, Georgia



6. Amendment to Sub-Rental Agreement, 1700 North Moore Street, Arlington, Virginia, Georgia Institute of Technology

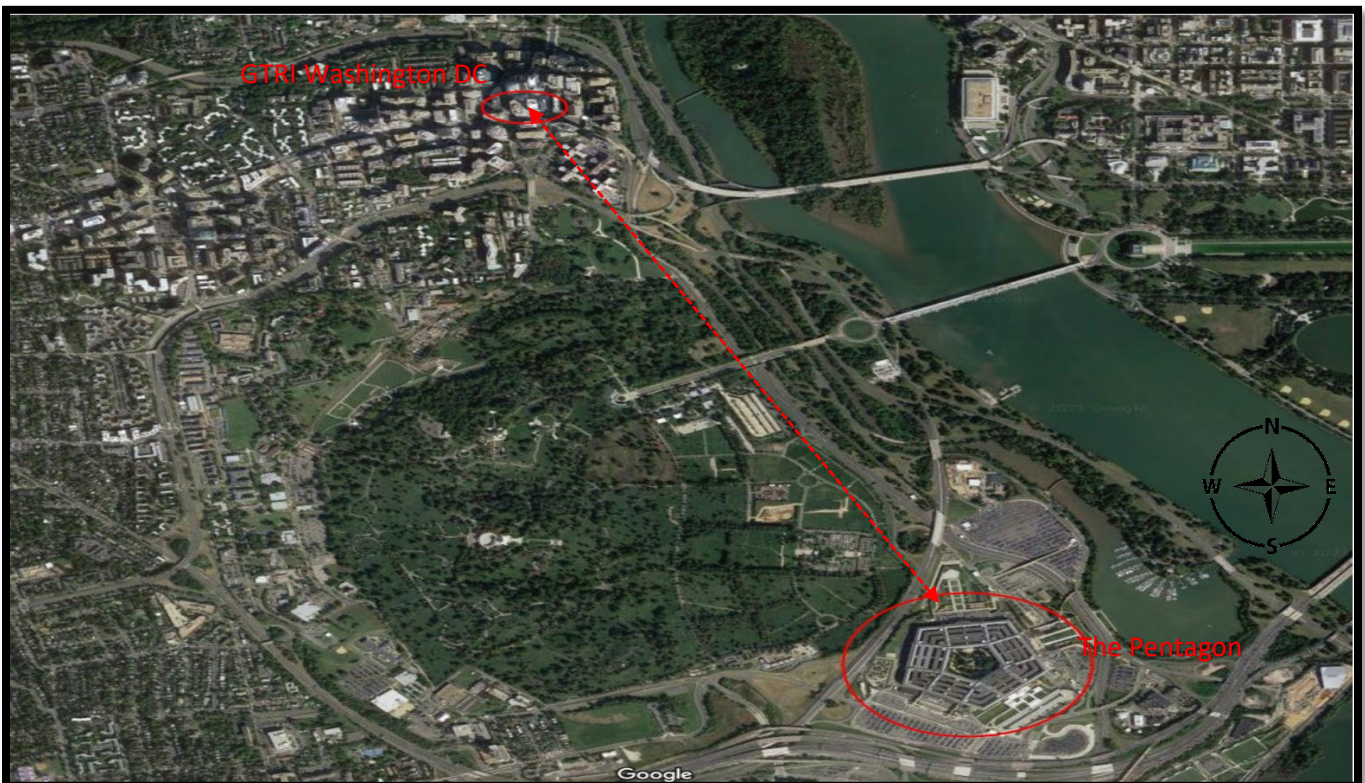
Recommended: That the Board authorize execution of an amendment to a sub-rental agreement for office space at 1700 North Moore Street in Arlington, Virginia (the “Property”) between Georgia Tech Applied Research Corporation, as Landlord, and the Board of Regents, as Tenant, for the use and benefit of the Georgia Institute of Technology (“GIT”). This amendment would allow GIT to expand its existing space at the Property from 8,158 rentable square feet (“RSF”) to approximately 12,390 RSF at a monthly rental amount of \$50,272.43 (\$603,269.10 per year annualized/\$48.69 per RSF) that would be payable starting June 1, 2022. The amendment would also provide for additional options to renew the agreement on an annual basis through May 31, 2032, with rent increasing approximately 2.5% every 12 months.

Understandings: The Georgia Tech Research Institute (“GTRI”) field office in the Washington, D.C. area provides GIT a key location close to the Pentagon, National Security Agency, Defense Advanced Research Projects Agency, and other Department of Defense customers, providing for the conduct of sponsored research, business development opportunities and high-profile customer meetings. The space also serves as GTRI’s Air National Guard Program Office (“ANGPO”) for leadership, management and execution of ANGPO programs, local meetings and symposiums.

GTRI has leased space at this location for almost three decades. Approval by the Board in May 2016 provided for expansion to the current footprint and an extension of the agreement through December 31, 2021. In addition to further extending the term, this proposed amendment would allow for the addition of another 4,232 RSF to the leased area. The proposed expansion would provide additional secure space, as well as office and collaboration space to support expected growth. In consideration for this rental extension and expansion, GIT would receive abated rent through May 31, 2022.

All operating expenses associated with the agreement are included in the rental rate. Additional rent may be due for Tenant’s pro-rata share of any increases in building operating expenses over the term of the amended agreement. Revenues generated from GTRI’s sponsored work would pay all costs of this sub-rental agreement.

Rosslyn Center
1700 North Moore Street · Arlington, Virginia



7. **Fiscal Year 2022 Major Repair and Rehabilitation Funds**

Recommended: That the Board authorize allocation of Major Repair and Rehabilitation (“MRR”) funds in accordance with staff recommendations.

Understandings: The Fiscal Year 2022 budget contains MRR funds in the amount of \$55,000,000 to be sourced from State of Georgia General Obligation Bonds.

MRR funds are intended for significant, non-routine capital improvements that preserve the function and extend the useful life of state-owned, resident instruction facilities. Routine facility maintenance expenses are covered by operating funds, not MRR.

The Real Estate and Facilities staff has reviewed project requests from each institution for appropriateness and cost. Critical infrastructure needs and the renewal of key building systems and components are generally prioritized over programmatic space renovations. Funding recommendations are summarized below by institution. The attached Appendix contains a detailed list of the requested projects and funding recommendation.

FY 2022 Major Repair and Rehabilitation Summary

Research Universities

Augusta University	\$	3,850,000
Georgia Institute of Technology	\$	5,750,000
Georgia State University	\$	6,500,000
University of Georgia	\$	13,730,000
Total - Research Universities	\$	29,830,000

Regional Comprehensive Universities

Georgia Southern University	\$	2,755,000
Kennesaw State University	\$	2,308,000
University of West Georgia	\$	1,495,000
Valdosta State University	\$	1,550,000
Total - Regional Comp Universities	\$	8,108,000

FY 2022 Major Repair and Rehabilitation Summary cont'd**State Universities**

Albany State University	\$	1,165,000
Clayton State University	\$	722,000
Columbus State University	\$	1,020,000
Fort Valley State University	\$	1,295,000
Georgia College & State University	\$	1,450,000
Georgia Southwestern State University	\$	925,000
Middle Georgia State University	\$	1,505,000
Savannah State University	\$	1,025,000
University of North Georgia	\$	1,280,000
Total - State Universities	\$	10,387,000

State Colleges

Abraham Baldwin Agricultural College	\$	850,000
Atlanta Metropolitan State College	\$	575,000
College of Coastal Georgia	\$	745,000
Dalton State College	\$	450,000
East Georgia State College	\$	305,000
Georgia Gwinnett College	\$	425,000
Georgia Highlands College	\$	665,000
Gordon State College	\$	860,000
South Georgia State College	\$	800,000
Total - State Colleges	\$	5,675,000

System Emergency and Contingency	\$	1,000,000
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System Total	\$	55,000,000
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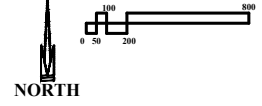
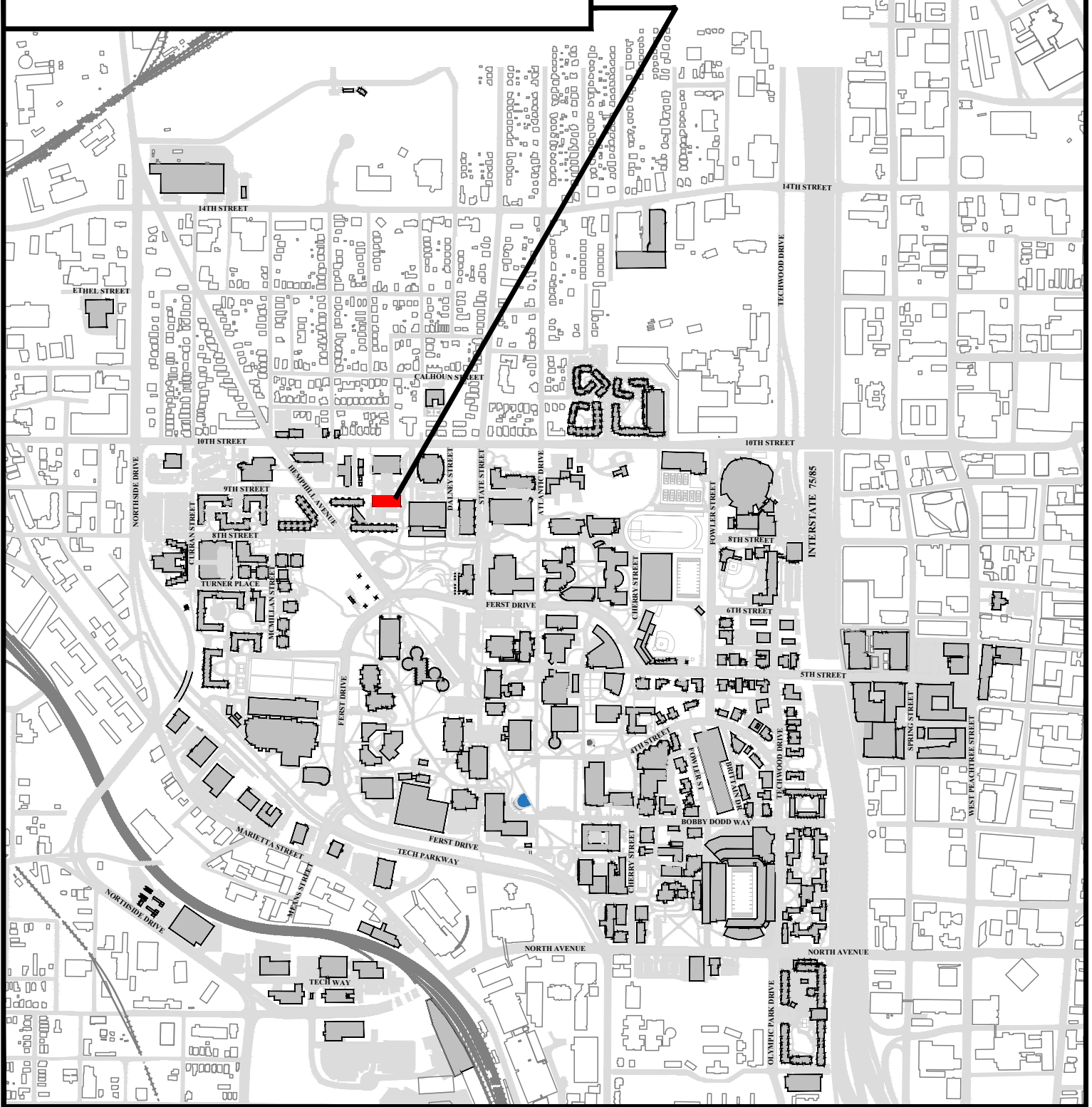
8. Authorization of Project No. BR-30-2201, 430 South Building Interior Renovation, Georgia Institute of Technology

Recommended: That the Board authorize Project No. BR-30-2101, 430 South Building Interior Renovation, Georgia Institute of Technology (“GIT”), with a total project budget of \$3,600,000, to be fully funded by Georgia Tech Applied Research Corporation (“GTARC”).

Understandings: Located in GIT’s 430 South Building at 430 10th Street North in Atlanta, this project would involve the conversion of approximately 4,500 square feet of existing building space into a secure space that meets the requirements of research contracts held by the Georgia Tech Research Institute (“GTRI”) (the “Project”). The space, which currently consists of offices, a break area, and a kitchenette, would be specifically designed and constructed for the purposes of protecting classified materials associated with GTRI’s sponsored research contracts.

The estimated cost of the Project is \$2,800,000. The Project is consistent with GIT’s Campus Master Plan, Historic Preservation Master Plan, and Landscape Master Plan.

430 South Building Interior Renovation



9. **Authorization of Project No. BR-40-2103, Children's Hospital Pedestrian Connector, Augusta University**

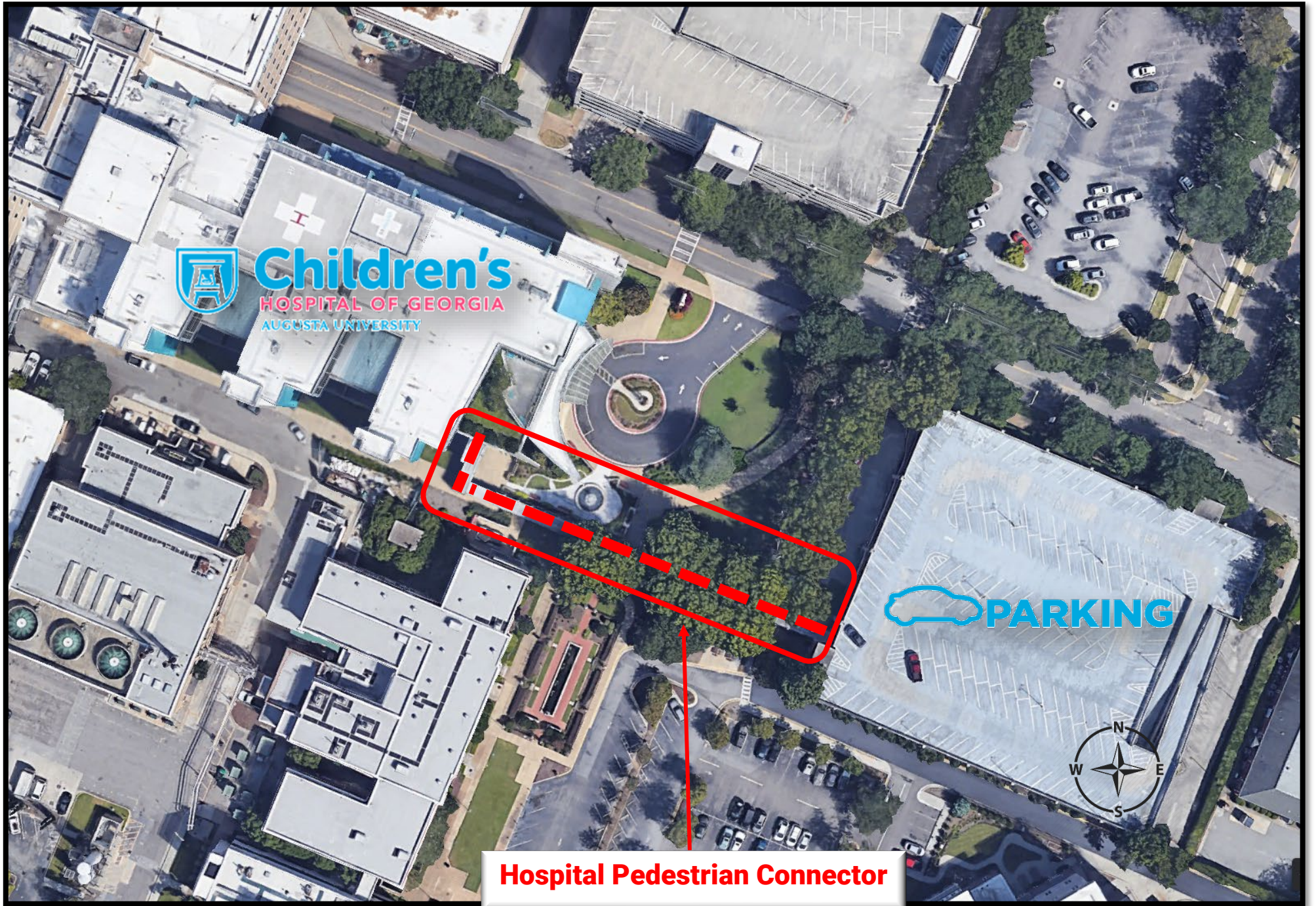
Recommended: That the Board authorize Project No. BR-40-2103, Children's Hospital Pedestrian Connector, Augusta University ("AU") with a total project budget of \$2,340,000, to be funded from Augusta University Health System's Fiscal Year 2022 Approved Capital Budget.

Understandings: This Project would involve construction of a fully enclosed, heated and cooled connector bridge that stretches approximately 275 feet from the Children's Hospital of Georgia to a nearby parking garage (the "Project"). The conditioned walkway would provide patients access between the structures without risk of exposure to the elements. An existing aluminum canopy that serves as a covered walkway would be demolished as part of the Project's scope.

The estimated construction cost for the Project is \$1,843,000.

The Project is consistent with AU Health's strategic plan.

If authorized by the Board, the University System Office staff and AU will proceed with design and construction of the Project in accordance with Board of Regents procedures.



 **Children's**
HOSPITAL OF GEORGIA
AUGUSTA UNIVERSITY

 **PARKING**

Hospital Pedestrian Connector

10. Authorization of Project No. BR-50-2201, 25-27 Auburn Avenue Building Renovation for Student Success Center, Georgia State University

Recommended: That the Board authorize Project No. BR-50-2201, 25-27 Auburn Avenue Renovation for Student Success Center, Georgia State University (“GSU”) with a total project budget of \$30,429,000, to be funded from \$12,429,000 in institutional funds and \$18,000,000 in private donations.

Understandings: In May 2021, the Board approved the gift of approximately 0.4138 acres of improved real property located at 25-27 Auburn Avenue in Atlanta (the “Properties”). Commonly known as the Bell Buildings, the Properties were developed by the Bell Telephone Company in 1907 and 1922 to house early phone technology requiring manual connections between the caller and receiver. The Properties contain a combined area of approximately 74,000 square feet on six levels, which include four main levels, a partial basement, and a mezzanine. The interiors remain simple, large, open, high-bay spaces that were designed to house switching equipment and operators.

This project would involve a full renovation of the Properties to house GSU’s National Institute for Student Success (“NISS”) (the “Project”). Led by a team of practitioners with hands-on experience successfully designing, implementing, and scaling transformative student-support systems, NISS helps colleges and universities identify and resolve institutional barriers to equity and college completion by increasing their capacity to implement student-success systems and data-driven interventions and enact systemic change to institutional processes and structures. GSU estimates that NISS would host 90,000 visits from its students in its first year of operation.

Highlights of the newly renovated space would include a student financial management center, scholarship resource services, retention and student success offices, a career development center and student financial offices. In addition, the Project would have a variety of meeting rooms, staff offices, and classrooms interspersed throughout the buildings.

The estimated construction cost for the Project is \$22,200,000. The Project is consistent with GSU’s master plan.

If authorized by the Board, the University System Office staff and GSU will proceed with design and construction of the Project in accordance with Board of Regents procedures.

25-27 Auburn Avenue Building - Georgia State University



11. Authorization of Project No. BR-71-2101, Newnan Center Renovation - Phase I, University of West Georgia

Recommended: That the Board authorize Project No. BR-71-2101, Newnan Center Renovation - Phase I, University of West Georgia (“UWG”) with a total project budget of \$1,750,000 to be funded partially with sale proceeds from the completed sale of a former instructional location in Newnan, with the remainder sourced from institutional funds.

Understandings: The first phase of the renovation of UWG’s Newnan Center (the “Center”) would involve the build-out of approximately 5,000 square feet of shell space to address increased space needs from enrollment growth on this campus (the “Project”). To meet the academic needs of nursing and other programs taught in Newnan, the Project would include a multi-functional area that would allow for the testing of up to 60 students, while also serving as computer classroom space. Other student-focused amenities would include an expanded writing center, an expanded tutoring center, a testing office, and a student commons area.

The estimated construction cost for the Project is \$1,300,000. The Project is consistent with UWG’s master plan.

If authorized by the Board, the University System Office staff and UWG will proceed with design and construction of the project in accordance with Board of Regents procedures.

Newnan Center – University of West Georgia



12. Authorization of Project No. PPV-70-2101, Lowndes Hall Bathroom Renovation, Valdosta State University

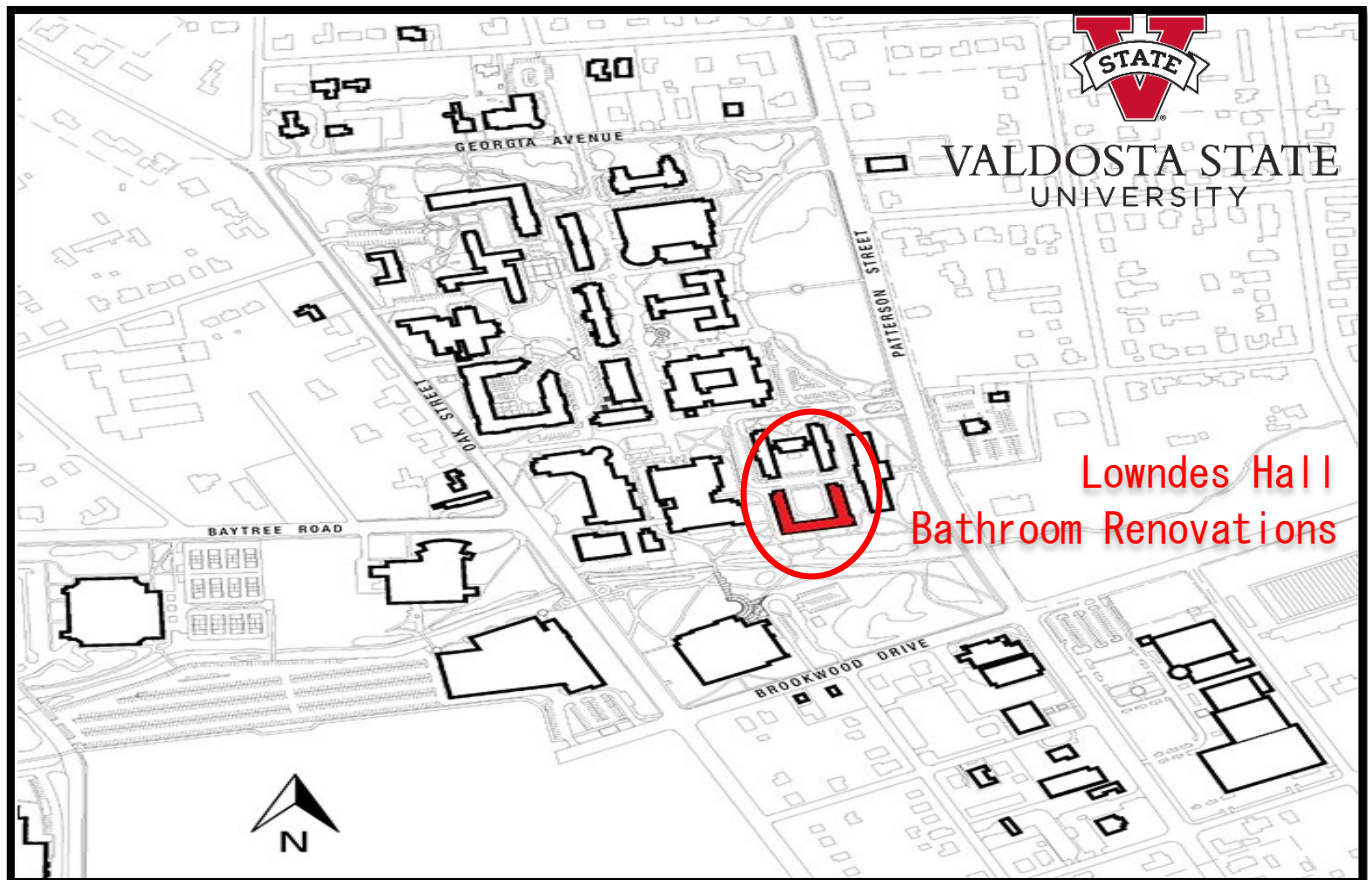
Recommended: That the Board authorize Project No. PPV-70-2101, Lowndes Hall Bathroom Renovation, Valdosta State University (“VSU”) with a total project budget of \$1,500,000 to be funded from housing auxiliary reserves or, if approved, HEERF funds.

Understandings: Constructed in 1966 with state General Obligation bonds, Lowndes Hall is a 35,145-square foot student housing complex containing 203 beds in a traditional dormitory style configuration. The facility was converted to a public private venture asset in 2004 to fund an interior renovation that involved upgrades of the building’s fixtures and finishes.

Lowndes Hall’s concrete block structural system, floor-to-floor ceiling heights, and original unit configuration make it a prime candidate for renovation. VSU is proposing to upgrade their bathroom facilities (the “Project”) by replacing the community style bathrooms with individual pods containing a shower, sink, and toilet for increased privacy. Common sink areas would improve efficiency and ease of use by those students only requiring access to a sink. The proposed construction would also involve the installation of new plumbing and lighting fixtures, finishes, ceilings, piping, and wiring as necessary. The Project is not expected to result in a significant change in the number of units and beds in the facility.

The estimated construction cost of the Project is \$1,235,000. The Project is consistent with VSU’s master plan.

Lowndes Hall – Valdosta State University



13. Acquisition of Real Property, 159 Auburn Avenue, Atlanta, Georgia State University

Recommended: That the Board authorize the purchase of approximately 0.335 acres of improved real property located at 159 Auburn Avenue in Atlanta (the “Property”) from Auburn Avenue Village, LLC for \$1,850,000 for the use and benefit of Georgia State University (“GSU”).

Understandings: Located on the southwest corner of Auburn Avenue and Piedmont Avenue in Atlanta, the Property is currently improved with a paved parking lot. The Property is adjacent to Patton Hall and proximate to several other GSU properties. If acquired, GSU plans to utilize the site to construct a new academic building that would house computer science and other dry labs, along with student support space. Project authorization for construction of the new building would be requested from the Board at a later date.

Three independent appraisals of the Property are as follows:

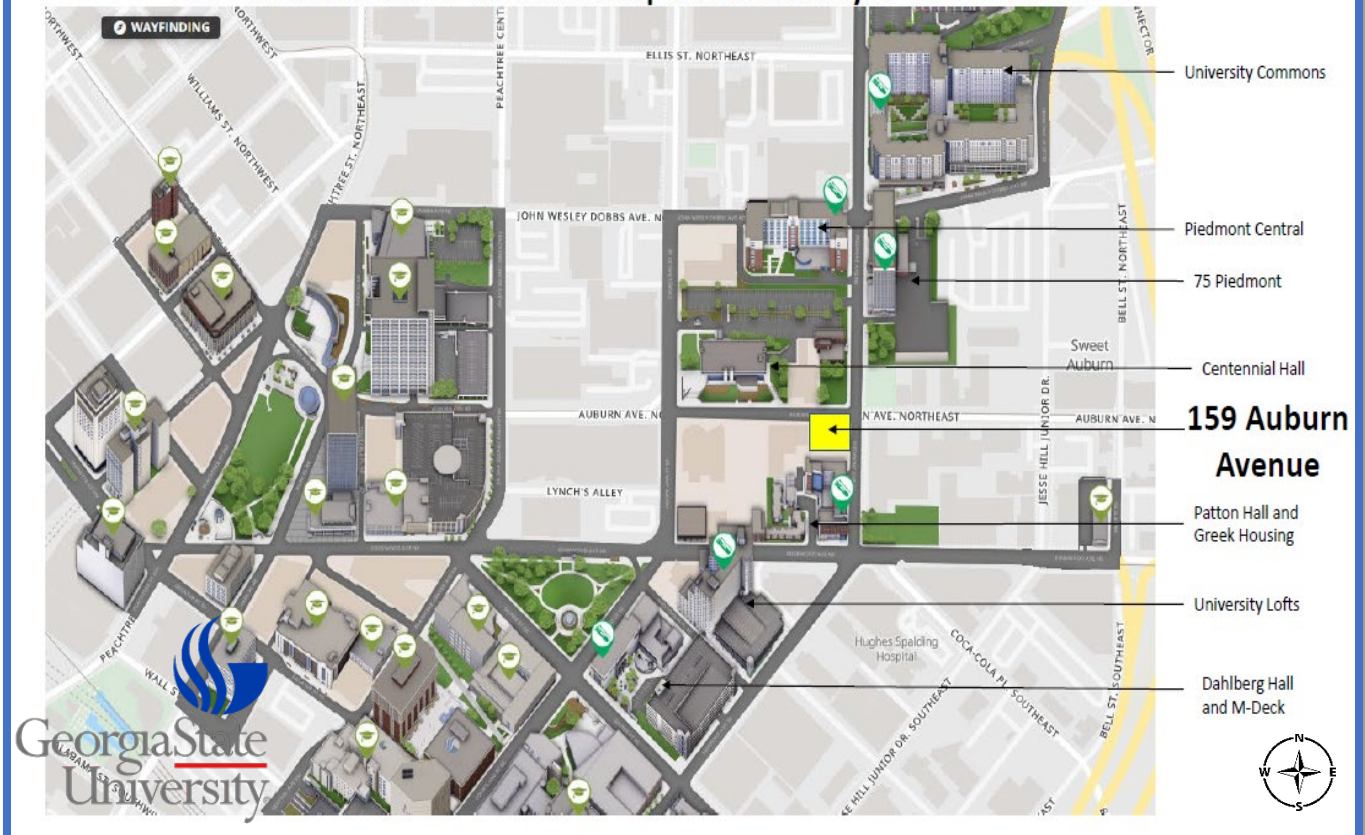
<u>Appraiser</u>	<u>Appraised</u>	<u>Average</u>
Michael L. Hunter, MAI, Atlanta	\$1,020,000	
Brad Kramer, MAI, Atlanta	\$1,900,000	\$1,873,333
J. Carl Schultz, MAI, Atlanta	\$2,700,000	

Acquisition of the Property would be subject to an environmental site assessment indicating that the site has no significant adverse environmental issues, or if environmental issues are identified, said issues can be mitigated prior to the redevelopment of the Property. There are no restrictions on the acquisition and no known reversions, restrictions, or adverse easements on the Property. GSU plans to fund the purchase of the Property through institutional funds.

159 Auburn Avenue – Georgia State University



159 Auburn Avenue - Location Map and Proximity to GSU Facilities



APPENDIX

FY 2022 Major Repair and Rehabilitation Summary

Research Universities

Augusta University	\$ 3,850,000
Georgia Institute of Technology	\$ 5,750,000
Georgia State University	\$ 6,500,000
University of Georgia	\$ 13,730,000
Total - Research Universities	\$ 29,830,000

Regional Comprehensive Universities

Georgia Southern University	\$ 2,755,000
Kennesaw State University	\$ 2,308,000
University of West Georgia	\$ 1,495,000
Valdosta State University	\$ 1,550,000
Total - Regional Comp Universities	\$ 8,108,000

State Universities

Albany State University	\$ 1,165,000
Clayton State University	\$ 722,000
Columbus State University	\$ 1,020,000
Fort Valley State University	\$ 1,295,000
Georgia College & State University	\$ 1,450,000
Georgia Southwestern State University	\$ 925,000
Middle Georgia State University	\$ 1,505,000
Savannah State University	\$ 1,025,000
University of North Georgia	\$ 1,280,000
Total - State Universities	\$ 10,387,000

State Colleges

Abraham Baldwin Agricultural College	\$ 850,000
Atlanta Metropolitan State College	\$ 575,000
College of Coastal Georgia	\$ 745,000
Dalton State College	\$ 450,000
East Georgia State College	\$ 305,000
Georgia Gwinnett College	\$ 425,000
Georgia Highlands College	\$ 665,000
Gordon State College	\$ 860,000
South Georgia State College	\$ 800,000
Total - State Colleges	\$ 5,675,000

System Emergency and Contingency \$ 1,000,000

System Total \$ 55,000,000

Abraham Baldwin Agricultural College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,229,500	\$850,000					
1.	Replace Roof, Bowen Hall - Tifton	\$251,000	\$251,000		Building Renewal	Roofing	Replace (full)	10-20 years
2.	Repair Sanitary & Stormwater Systems, Ph II of II, Tifton	\$325,000	\$325,000		Campus Infrastructure	Central\Utility Systems	Sanitary Sewer	20-30 years
3.	Replace/Upgrade Fire Hydrants, Campuswide - Tifton	\$45,000	\$45,000		Campus Infrastructure	Life Safety\Compliance	Other (describe below)	20-30 years
4.	Update GIS Maps, Tifton Campus & Map Georgia Museum of Agriculture to GIS	\$82,000		1	Campus Infrastructure	Other Infrastructure	Other (describe below)	5-10 years
5.	Replace AHU Fans, Branch Hall - Tifton	\$209,000		12	Building Renewal	Building Systems	HVAC	20-30 years
6.	Repair Building Exterior & Drainage, Evans Hall - Tifton	\$92,500	\$92,500		Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
7.	Replace Elevator Cab, Branch Hall - Tifton	\$60,000	\$60,000		Building Renewal	Building Systems	Elevators	20-30 years
8.	Replace Cypress Siding on National Peanut Museum, GMA	\$88,000	\$76,500		Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
9.	Repair Sidewalks, Campuswide - Tifton	\$25,000		1	Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
10.	Replace Hot & Chilled Water Valves & Insulation, Campuswide - Tifton	\$160,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
11.	Replace Lighting, Branch Hall - Tifton	\$165,000			Building Renewal	Building Systems	Electrical	10-20 years
12.	Restore Progressive Farm Area	\$50,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
13.	Refresh Ceiling, Branch Hall - Tifton	\$176,000			Building Renewal	Interior Renovation	Finishes	20-30 years
14.	Add Pump & Domestic Water Well - Tifton	\$680,000			Campus Infrastructure	Central\Utility Systems	Water (domestic/fire)	30-40 years
15.	Restore the Clyatt Cabin Roof & Add Lighting - GMA	\$27,500			Building Renewal	Roofing	Ext. Walls/Skin	30-40 years
16.	Restore Clark Cabin & Barn - GMA	\$43,500			Building Renewal	Structure\Envelope	Ext. Walls/Skin	40-50 years
17.	Renovate Interior, Britt Hall - Tifton	\$750,000			Building Renewal	Interior Renovation	Finishes	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

12. Project implemented with institution funds

Albany State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,092,712	\$1,165,000					
1.	Replace Chiller - Building J	\$228,730	\$230,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Boiler - Building E	\$175,000	\$175,000		Building Renewal	Building Systems	HVAC	10-20 years
3.	Replace Rooftop Package Units - Sanford Hall	\$55,000	\$55,000		Building Renewal	Building Systems	HVAC	10-20 years
4.	Repair Windows - B.C.B. Building	\$522,200	\$525,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	10-20 years
5.	Install Emergency Generator - Campus Police	\$80,000	\$80,000		Building Renewal	Life Safety	Emergency Generator	20-30 years
6.	Upgrade Exterior Campus Lighting	\$375,000	\$100,000	6	Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	10-20 years
7.	Replace Air Cooled Chiller - Building E	\$142,332			Building Renewal	Building Systems	HVAC	10-20 years
8.	Install Touchless Bathroom Operators - East Campus	\$75,000			Campuswide Bldg. Renewal	Building Systems CW	Plumbing	10-20 years
9.	Install Touchless Bathroom Operators - West Campus	\$75,000			Campuswide Bldg. Renewal	Building Systems	Plumbing	10-20 years
10.	Replace Roof - Building B	\$921,850			Building Renewal	Roofing	Replace (section)	20-30 years
11.	Replace Roof - Building I	\$442,600			Building Renewal	Roofing	Replace (full)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

6. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Atlanta Metropolitan State College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,610,000	\$575,000					
1.	Replace Roof - Building 100	\$350,000	\$350,000		Building Renewal	Roofing	Replace (full)	10-20 years
2.	Replace Domestic Hot Water System, Building 700	\$50,000	\$50,000		Building Renewal	Building Systems	HVAC	10-20 years
3.	Replace Domestic Hot Water System, Building 100	\$25,000	\$25,000		Building Renewal	Building Systems	HVAC	10-20 years
4.	Replace ADA Door Openers, Multiple Buildings	\$75,000			Campuswide Bldg. Renewal	Compliance CW	Accessibility	10-20 years
5.	Replace Pump, Large Cooling Tower, Central Plant	\$60,000		11	Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	10-20 years
6.	Replace Large Cooling Tower, Central Plant	\$150,000	\$150,000		Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
7.	Replace Roof, Building 800, East Side	\$275,000			Building Renewal	Roofing	Replace (full)	10-20 years
8.	Upgrade Fire Alarm System, Ph I of II - Campuswide	\$50,000		1	Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	10-20 years
9.	Upgrade Fire Alarm Systems, Ph II of II - Campuswide	\$75,000		1	Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
10.	Upgrade/Replace Building Access Systems, Campuswide	\$200,000			Campuswide Bldg. Renewal	Other Bldg. Renewal CW	Access/Security	10-20 years
11.	Replace Interior/Exterior Lights with LED, Campuswide	\$300,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

11. Project funded and implemented with prior year MRR funds

Augusta University FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$12,655,000	\$3,850,000					
1.	Design New High-Voltage Electrical Ductbank - Health Sciences Campus	\$150,000	\$150,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
2.	Upgrade 480v Switchgear, Ph IV of IV, Central Plant (BH) - HS Campus	\$525,000	\$525,000		Campus Infrastructure	Central\Utility Systems	Central Plant	30-40 years
3.	Replace #1 Feedwater Tank, Interdisciplinary Research Bldg. (CA1) - HS Campus	\$600,000	\$600,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace Switchgear, Sanders Bldg. (CB) - HS Campus	\$900,000	\$900,000		Building Renewal	Building Systems	Electrical	30-40 years
5.	Replace Boiler, Gracewood Facility (OB)	\$170,000	\$170,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Replace 1000 Ton Chiller #1, Central Plant (CE-CUP) - Summerville	\$700,000	\$700,000		Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
7.	Payne Hall Central HVAC - Summerville (design)	\$100,000	\$100,000		Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace Cooling Tower in New Location, Annex 1 - HS Campus	\$700,000			Building Renewal	Building Systems	HVAC	20-30 years
9.	Replace Roof, Fine Arts Center (FAC) - Summerville	\$630,000	\$25,000	2	Building Renewal	Roofing	Replace (full)	20-30 years
10.	Design ADA Accessibility Upgrades, Campus Wide - HS Campus	\$50,000	\$50,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
11.	Water-Proofing & Structural Repairs, Cooling Tower Cells, Central Energy Plant (BH) - HS Campus	\$400,000			Campus Infrastructure	Central\Utility Systems	Other (describe below)	20-30 years
12.	Construct New High-Voltage Electrical Ductbank - Health Sciences Campus	\$1,500,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
13.	Refurbish Electrical Vault 32 - Health Sciences Campus	\$1,200,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
14.	Design HVAC System Modifications, Sanders Building (CB) - HS Campus	\$100,000	\$100,000		Building Renewal	Building Systems	HVAC	20-30 years
15.	Replace 2 Roof-Top HVAC Units, Annex 1 (HS) - HS Campus	\$120,000	\$120,000		Building Renewal	Building Systems	HVAC	10-20 years
16.	Design Switchgear Replacement, Physical Plant (HP) - HS Campus	\$25,000	\$25,000	1	Building Renewal	Building Systems	Electrical	30-40 years
17.	Design Switchgear Replacement, Ceramics Studio -Summerville	\$25,000	\$25,000	1	Building Renewal	Building Systems	Electrical	30-40 years
18.	Replace 4 Roof-Top HVAC Units, Mark Building (HF) - HS Campus	\$100,000	\$100,000	1	Building Renewal	Building Systems	HVAC	10-20 years
19.	Refurbish Two Air-Handling Units, Annex 1 (HS) - HS Campus	\$400,000			Building Renewal	Building Systems	HVAC	20-30 years

20.	Upgrade HVAC, Sanders Building (CB) - HS Campus	\$1,300,000			Building Renewal	Building Systems	HVAC	20-30 years
21.	Replace Air-Cooled Chiller, Gracewood Facility (OB)	\$260,000	\$260,000		Building Renewal	Building Systems	HVAC	20-30 years
22.	Replace High-Temperature & Chilled Water Piping - HS Campus	\$1,200,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	20-30 years
23.	Design & Install Switchgear Replacement, Reese Library - Summerville	\$150,000			Building Renewal	Building Systems	Electrical	30-40 years
24.	Refurbish 3 Cooling Tower Cells, Central Energy (CE-CUP) - Summerville	\$450,000			Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
25.	Replace 650 Ton Chiller #3, Central Energy (CE-CUP) - Summerville	\$900,000			Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
2. Partially funded - authorized for design and preconstruction only

Clayton State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,035,000	\$722,000					
1.	Replace Boiler & Skylights, Music Education Building	\$175,000	\$175,000		Building Renewal	Building Systems	HVAC	30-40 years
2.	Rehabilitate Stairs & Coverings, Edgewater Hall	\$32,000	\$32,000		Building Renewal	Life Safety	Access/Security	10-20 years
3.	Repair Campus Roads, Campuswide	\$125,000	\$125,000		Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
4.	Upgrade Building Controls, Multiple Buildings	\$175,000	\$175,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
5.	Repair/Upgrade Sidewalks/ADA Accessible Routes, Campuswide	\$150,000		1	Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
6.	Replace Chiller, University Center	\$215,000	\$215,000		Building Renewal	Building Systems	HVAC	20-30 years
7.	Replace AHUs 1 & 2 & All Building Controls, Athletics & Fitness Bldg.	\$430,000			Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace Terminal Boxes, Air Handler & Controls, Clayton Hall	\$450,000			Building Renewal	Building Systems	HVAC	30-40 years
9.	Replace Fire Panel & Install Strobes, Lecture & Clayton Halls	\$145,000			Campuswide Bldg. Renewal	Life Safety	Fire Detection/Alarm	20-30 years
10.	Extend Exterior Lighting Circuit, Patty Circle	\$55,000		1	Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
11.	Replace Curtain Wall System & Storefront, Library	\$300,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
12.	Install Utility Sub-Meters for Energy Efficiency, Multiple Buildings	\$120,000		1	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
13.	Install Lighting Controls & Timers, Multiple Bldgs.	\$140,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
14.	Replace HVAC System & Remove Hazardous Materials, CSU East	\$75,000		1	Building Renewal	Building Systems	HVAC	20-30 years
15.	Replace Roof, Edgewater Hall	\$450,000			Building Renewal	Roofing	Replace (full)	20-30 years
16.	Replace Windows, Lucy Huie Hall	\$55,000		1	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
17.	Replace Windows, Facilities Management Bldg.	\$55,000		1	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
18.	Replace Roof, Lecture Hall	\$388,000			Building Renewal	Roofing	Replace (section)	20-30 years
19.	Replce Roof, Lucy Hue Hall	\$250,000			Building Renewal	Roofing	Replace (full)	20-30 years

20.	Replace Fire Alarm Panel, Edgewater Hall	\$75,000			Building Renewal	Life Safety	Fire Detection/Alarm	20-30 years
21.	Replace Loading Dock for Better Access, Facilities Management Bldg.	\$175,000			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

College of Coastal Georgia FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,047,464	\$745,000					
1.	Replace Roof, Hargett Building - Brunswick	\$350,000	\$350,000		Building Renewal	Roofing	Replace (full)	20-30 years
2.	Replace # 2 Chiller - Camden	\$270,241	\$271,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace # 1 Chiller - Camden	\$270,241			Building Renewal	Building Systems	HVAC	20-30 years
4.	Repair Drains & Resurface Main Parking Lot - Brunswick	\$278,000			Campus Infrastructure	Veh\Ped Circulation	Parking (surface)	20-30 years
5.	Replace Two Cooling Towers, Central Plant - Brunswick	\$247,000	\$124,000	6	Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
6.	Replace Roof - Camden	\$557,000			Building Renewal	Roofing	Replace (full)	20-30 years
7.	Rebuild Supply Air Fans 1 & 2 - Camden	\$74,982			Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

6. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Columbus State University FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$7,096,000	\$1,020,000					
1.	Upgrade HVAC, Shannon Hall	\$840,000	\$840,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Remediate Building Envelope, Synovus Center for Commerce & Technology (design)	\$100,000	\$100,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
3.	Replace HVAC, Davidson Student Center (design)	\$35,000			Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace Roof, Corn Center - Uptown Campus	\$420,000			Building Renewal	Roofing	Replace (section)	20-30 years
5.	Replace Cooling Tower, Synovus Center for Commerce & Technology	\$140,000	\$80,000	4	Building Renewal	Building Systems	HVAC	20-30 years
6.	Upgrade ADA, Miscellaneous Door Openings	\$100,000		1	Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
7.	Replace HVAC, Davidson Student Center (construction)	\$800,000			Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace AHU, Plant Operations	\$90,000		1	Building Renewal	Building Systems	HVAC	20-30 years
9.	Replace Roof, Illges Hall	\$240,000			Building Renewal	Roofing	Replace (full)	20-30 years
10.	Remediate Building Envelope, Synovus Center for Commerce & Technology (Ph 1 of 3)	\$250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
11.	Replace HVAC, Richards Hall (design)	\$30,000			Building Renewal	Building Systems	HVAC	20-30 years
12.	Upgrade Designated Main Campus Buildings to LED Lighting (Ph 1 of 3)	\$50,000		1	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
13.	Replace Roof, Davidson Student Center	\$608,000			Building Renewal	Roofing	Replace (full)	20-30 years
14.	Remediate Building Envelope, Synovus Center for Commerce & Technology (Ph 2 of 3)	\$250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
15.	HVAC Replacement, Richards Hall (construction)	\$470,000			Building Renewal	Building Systems	HVAC	20-30 years
16.	Replace Elevator, Shannon Hall	\$200,000			Building Renewal	Building Systems	Elevators	20-30 years
17.	Replace HVAC, Illges Hall (design)	\$62,000			Building Renewal	Building Systems	HVAC	20-30 years
18.	Upgrade Designated Main Campus Buildings to LED Lighting (Ph 2 of 3)	\$50,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
19.	Replace HVAC, Illges Hall (construction)	\$800,000			Building Renewal	Building Systems	HVAC	20-30 years

20.	Remediate Building Envelope, Synovus Center for Commerce & Technology (Ph 3 of 3)	\$250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
21.	Replace Elevator, Davidson Student Center	\$200,000			Building Renewal	Building Systems	Elevators	20-30 years
22.	Replace Roof, Woodruff Gym	\$276,000			Building Renewal	Roofing	Replace (full)	20-30 years
23.	Upgrade Designated Main Campus Buildings to LED Lighting (Ph 3 of 3)	\$50,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
24.	Replace Roof, Lenoir Hall	\$385,000			Building Renewal	Roofing	Replace (full)	20-30 years
25.	Repair/Replace Asphalt Paving, Main Campus	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
26.	Replace Seven DX HVAC Units, Seaboard Depot - Uptown Campus	\$150,000			Building Renewal	Building Systems	HVAC	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Dalton State College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,425,000	\$450,000					
1.	Replace Air Handlers, Gignilliat Hall - Dalton	\$200,000	\$200,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Windows, Westcott Bldg. - Dalton	\$135,000	\$135,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
3.	Replace Windows, Pope Student Center - Dalton	\$115,000	\$90,000	4	Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
4.	Repair Roof, Brown Hall - Dalton	\$25,000	\$25,000		Building Renewal	Roofing	Repair	10-20 years
5.	Replace Interior Lighting with LED, Campuswide - Dalton	\$200,000		1	Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
6.	Replace Roof, Westcott Bldg. - Dalton	\$275,000			Building Renewal	Roofing	Replace (full)	20-30 years
7.	Replace Roof, Gignilliat Hall - Dalton	\$275,000			Building Renewal	Roofing	Replace (full)	20-30 years
8.	Replace Electrical Panels, Campuswide - Dalton	\$200,000			Campuswide Bldg. Renewal	Building Systems CW	Electrical	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

East Georgia State College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$590,000	\$305,000					
1.	Upgrade HVAC Software, Campuswide - Swainsboro	\$55,000	\$55,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
2.	Refurbish Restrooms, Student Center - Swainsboro	\$140,000	\$140,000		Building Renewal	Interior Renovation	Finishes	20-30 years
3.	Refurbish Restrooms, Student Activities Center - Swainsboro	\$185,000			Building Renewal	Interior Renovation	Finishes	20-30 years
4.	Extend Sidewalk, Academic Building - Swainsboro	\$100,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
5.	Campus Infrastructure Assessment	\$110,000	\$110,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	40-50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Fort Valley State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,187,500	\$1,295,000					
1.	Replace Electrical Panels, Campuswide	\$400,000	\$400,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	30-40 years
2.	Modernize Elevators, Library	\$200,000	\$200,000		Building Renewal	Building Systems	Elevators	20-30 years
3.	Replace Roof, Ellison	\$216,000	\$216,000		Building Renewal	Roofing	Replace (section)	20-30 years
4.	Replace Chiller, Computer Technology and Mathematics	\$354,000	\$354,000		Building Renewal	Building Systems	HVAC	20-30 years
5.	Relace Boiler, Pettigrew	\$180,000	\$125,000	4	Building Renewal	Building Systems	HVAC	20-30 years
6.	Rehabilitate Building Exterior, O'Neal Vet Tech Bldg.	\$180,000		1	Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
7.	Replace Roof, Warner Robins	\$657,500			Building Renewal	Roofing	Replace (section)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia College and State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$5,565,000	\$1,450,000					
1.	Expand Campus Chiller Loop	\$1,250,000	\$300,000	3	Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
2.	Provide Hands-Free Automatic Door Openers, Access Controls & Security Cameras, Campuswide	\$500,000	\$500,000		Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
3.	Repair Exterior, Limewash Old Governor's Mansion	\$600,000	\$600,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	5-10 years
4.	Replace Air Handlers & Controls, Atkinson Hall	\$990,000	\$50,000	2	Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace Air Handlers, Arts & Sciences	\$1,325,000			Building Renewal	Building Systems	HVAC	20-30 years
6.	Replace Roof, Arts & Sciences	\$900,000			Building Renewal	Roofing	Replace (full)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

- 2. Partially funded - authorized for design and preconstruction only
- 3. Partially funded - authorized for specified scope elements only

Georgia Gwinnett College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$949,000	\$425,000					
1.	Rebuild Energy Recovery Units, Building B	\$127,000	\$127,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Roof, Building P	\$340,000	\$298,000	4	Building Renewal	Roofing	Replace (section)	10-20 years
3.	Rework Rear Façade - Building D	\$202,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	20-30 years
4.	Replace Tile Flooring - Building B	\$280,000		1	Building Renewal	Interior Renovation	Finishes	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

- 1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- 4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia Highlands College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,825,617	\$665,000					
1.	Replace HVAC Controls, Bagby Building - Paulding	\$125,000	\$125,000		Building Renewal	Building Systems	HVAC	10-20 years
2.	Upgrade Card Reader Access Control System	\$139,401	\$140,000		Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
3.	Replace Flooring, Lakeview Classrooms	\$75,000	\$75,000		Building Renewal	Interior Renovation	Finishes	20-30 years
4.	Renovate Classrooms, Walraven	\$185,000	\$185,000		Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
5.	Replace Intersections with Traffic Circles	\$676,216			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
6.	Renovate Restrooms, Showers, Gym/Convocation Bldg.	\$300,000		1	Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
7.	Renovate Hallways, Academic Bldg. - Cartersville	\$75,000			Building Renewal	Interior Renovation	Finishes	20-30 years
8.	Upgrade Parking Lighting to LED - Cartersville	\$250,000	\$140,000	6	Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

6. Partially funded - scalable project, scope feasible for incremental implementation with partial funding

Georgia Institute of Technology FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$19,950,000	\$5,750,000					
1.	Repair Exterior Envelope, Sealants & Waterproofing - Callaway MaRC	\$600,000	\$600,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	20-30 years
2.	Replace Lower Roof, Boggs Chemistry Bldg.	\$600,000	\$600,000		Building Renewal	Roofing	Replace (section)	20-30 years
3.	Upgrade Fire Alarm Panels & Devices, Multiple Buildings	\$750,000	\$750,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
4.	Rebuild Campus Steam Line, Steam Distribution System (Boggs to Love)	\$2,100,000	\$2,100,000		Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
5.	Replace Roof, Architecture West Bldg.	\$750,000	\$750,000		Building Renewal	Roofing	Replace (full)	20-30 years
6.	Repair Envelope, Sealants & Waterproofing, Architecture East Bldg.	\$750,000	\$750,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	20-30 years
7.	Replace Roof, College of Computing	\$1,300,000	\$200,000	4	Building Renewal	Roofing	Replace (full)	20-30 years
8.	Replace Roof, Instructional Center	\$900,000			Building Renewal	Roofing	Replace (full)	20-30 years
9.	Upgrade Electrical System, Van Leer Bldg.	\$1,700,000			Building Renewal	Building Systems	Electrical	30-40 years
10.	Upgrade HVAC System & Controls, Architecture West Bldg.	\$900,000			Building Renewal	Building Systems	HVAC	20-30 years
11.	Modernize/Upgrade Passenger & Freight Elevators, Cherry Emerson	\$600,000			Building Renewal	Building Systems	Elevators	20-30 years
12.	Repair Building Envelope, Improve Hardscape, O'Keefe Bldg.	\$1,000,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
13.	Replace Low-Slope Roof, O'Keefe Bldg.	\$450,000			Building Renewal	Roofing	Replace (section)	20-30 years
14.	Upgrade Fire Alarm & Dangerous Gas Monitoring System (DGMS), Bunger Henry Bldg.	\$950,000			Building Renewal	Life Safety	Fire Detection/Alarm	20-30 years
15.	Rebuild Steam Manholes, Steam Distribution System	\$400,000			Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
16.	Replace 20kV Manual Loop Switches, Electrical Distribution System	\$800,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
17.	Modernize/Upgrade Passenger & Freight Elevators, Howey	\$900,000			Building Renewal	Building Systems	Elevators	20-30 years
18.	Repair Building Envelope, Sealants & Waterproofing, ISYE Complex	\$650,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
19.	Connect Buildings to Campus Chilled Water System, Upgrade HVAC System & Controls, Weber Bldg. (SST3)	\$850,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years

20.	Replace Chillers, Holland Central Plant	\$1,500,000			Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
21.	Replace Shingle Roof Sections, Administration	\$600,000			Building Renewal	Roofing	Replace (section)	20-30 years
22.	Modernize/Upgrade Passenger & Freight Elevators, Wardlaw Bldg.	\$900,000			Building Renewal	Building Systems	Elevators	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia Southern University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$13,700,650	\$2,755,000					
1.	Rehabilitate HVAC, Nessmith Lane	\$395,650			Building Renewal	Building Systems	HVAC	30-40 years
2.	Replace Chillers, Solms, Jenkins & Burnett Halls - Armstrong	\$500,000	\$500,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
3.	Upgrade HVAC, Herty	\$500,000	\$500,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace Chillers, Nursing/Chemistry, IT, Ceramics, & Fine Arts Bldgs.	\$700,000	\$700,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
5.	Replace AHU #2, Science Center - Armstrong	\$400,000	\$400,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Repair Roadway Drainage, Campuswide	\$300,000	\$140,000	4	Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
7.	Replace Boilers, Science Center - Armstrong	\$515,000	\$515,000		Building Renewal	Building Systems	HVAC	20-30 years
8.	Add Capacity for Serving Existing Buildings, Central Plant No. 1	\$2,200,000			Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
9.	Remediate Brick Facade, Education Bldg.	\$140,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
10.	Replace Chillers & HVAC, Carroll Bldg.	\$875,000			Building Renewal	Building Systems	HVAC	20-30 years
11.	Replace Chillers, Sports Center - Armstrong	\$540,000			Building Renewal	Building Systems	HVAC	20-30 years
12.	Replace Roof, MP Arts	\$300,000			Building Renewal	Roofing	Replace (full)	20-30 years
13.	Replace Chiller, Update HVAC System & Controls, Fine Arts Bldg.	\$2,900,000			Building Renewal	Building Systems	HVAC	30-40 years
14.	Repair Skylights, Russell Union	\$380,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
15.	Upgrade Lighting to LED, Henderson Library	\$570,000			Building Renewal	Building Systems	Electrical	20-30 years
16.	Upgrade Lighting to LED, Campuswide	\$650,000			Building Renewal	Building Systems	Electrical	20-30 years
17.	Replace Chiller and AHUs, Newton Bldg.	\$735,000			Building Renewal	Building Systems	HVAC	20-30 years
18.	Add Fire Suppression, Newton Bldg.	\$1,100,000			Building Renewal	Life Safety	Fire Sprinkler	40-50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Georgia Southwestern State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$2,405,000	\$925,000					
1.	Replace Chiller, Education Bldg.	\$475,000	\$475,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Upgrade HVAC Controls, Ph III of VII, Campuswide	\$50,000	\$50,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years
3.	Replace Swimming Pool Mechanical Systems	\$150,000	\$150,000		Building Renewal	Building Systems	Other (describe below)	20-30 years
4.	Renovate Restrooms & Plumbing, English Bldg.	\$250,000	\$250,000		Building Renewal	Building Systems	Plumbing	40-50 years
5.	Replace Chiller, Wheatley Administration Bldg.	\$350,000			Building Renewal	Building Systems	HVAC	20-30 years
6.	Replace Exterior Lighting, Ph II of IV, Campuswide	\$50,000		1	Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years
7.	Replace Interior Lighting with LED Fixtures, Campuswide	\$75,000		1	Campuswide Bldg. Renewal	Building Systems CW	Electrical	10-20 years
8.	Upgrade Data Cabling, Ph III of VII, Campuswide	\$250,000			Campuswide Bldg. Renewal	Other Bldg. Renewal CW	Other (describe below)	20-30 years
9.	Replace Boiler, Jackson Hall	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
10.	Replace Chiller, Jackson Hall	\$250,000			Building Renewal	Building Systems	HVAC	20-30 years
11.	Add Access Control, Carter I, II and Education	\$125,000			Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
12.	Refurbish 3 AHUs, Replace Cooling Tower Louvers, Athletics & Recreation	\$30,000			Building Renewal	Building Systems	HVAC	10-20 years
13.	Replace Exterior Wayfinding Signage, Ph II of III, Campuswide	\$150,000			Campus Infrastructure	Veh\Ped Circulation	Wayfinding	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Georgia State University FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$22,590,000	\$6,500,000					
1.	ADA Projects, Campuswide - All Campuses	\$650,000	\$650,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
2.	Upgrade Fire Alarm & Protection Systems, Ph IV of VI, Campuswide	\$150,000	\$150,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
3.	Modernize Elevator, Courtland Building	\$350,000	\$350,000		Building Renewal	Building Systems	Elevators	20-30 years
4.	Replace Switchgear, Library North	\$225,000	\$225,000		Building Renewal	Building Systems	Electrical	30-40 years
5.	Upgrade HVAC Components & Controls for Better Building Pressurization, Petit Science Center, 3rd Floor	\$875,000			Building Renewal	Building Systems	HVAC	10-20 years
6.	Replace Laboratory Control Valves & Controls, Ph III of IV, Natural Science Center	\$900,000	\$900,000		Building Renewal	Building Systems	HVAC	10-20 years
7.	Replace Roof, Art & Humanities	\$825,000	\$825,000		Building Renewal	Roofing	Replace (full)	20-30 years
8.	Replace Boilers, AHUs, J. Mack Robinson College (35 Broad)	\$1,600,000	\$1,600,000		Building Renewal	Building Systems	HVAC	20-30 years
9.	Upgrade HVAC, Phase III of VI, Sparks Hall, 2nd/3rd Floor	\$2,000,000	\$1,800,000	4	Building Renewal	Building Systems	HVAC	30-40 years
10.	Replace Roof, Courtland Building	\$325,000		1	Building Renewal	Roofing	Replace (full)	20-30 years
11.	Renovate Air Distribution, Ph I of X, J. Mack Robinson College (35 Broad)	\$2,000,000			Building Renewal	Building Systems	HVAC	30-40 years
12.	Replace Switchgear, Bennett A. Brown Commerce	\$175,000		1	Building Renewal	Building Systems	Electrical	30-40 years
13.	Waterproof Plaza, Urban Life Bldg.	\$1,500,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
14.	Connect to Chilled Water Loop, Natural Science Center & Science Annex	\$2,500,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
15.	Repair East & West Bridges, Sports Arena	\$940,000			Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
16.	Replace Windows, Phase III of IV, Haas-Howell/Standard Bldg.	\$500,000		1	Campuswide Bldg. Renewal	Structure\Envelope CW	Ext. Windows/Doors	30-40 years
17.	Replace Terminal Units, Lights & Ceiling, Phase VI of X, Langdale Hall, 5th Floor	\$850,000			Building Renewal	Building Systems	HVAC	30-40 years
18.	Replace Terminal Units, Lights & Ceiling, Ph I of X, One Park Place, 10th Floor	\$1,000,000			Building Renewal	Building Systems	HVAC	20-30 years
19.	Replace Chiller & Two AHUs, 55 Park Place Bldg.	\$3,000,000			Building Renewal	Building Systems	HVAC	20-30 years

20.	Replace VAV Boxes & Controls, Standard Building	\$825,000			Building Renewal	Building Systems	HVAC	30-40 years
21.	Replace Roof, Sports Arena	\$1,400,000			Building Renewal	Roofing	Replace (full)	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

- 1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- 4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources

Gordon State College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,972,958	\$860,000					
1.	Replace WSHP system with VRF System (Smith Hall)	\$857,617	\$860,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replacement of Cooling Tower (Student Center)	\$140,529		1	Building Renewal	Building Systems	HVAC	10-20 years
3.	Replacement of Cooling Tower (Library)	\$287,151			Building Renewal	Building Systems	HVAC	10-20 years
4.	Replace Existing Furnaces at Aquatic Center	\$149,628			Building Renewal	Building Systems	HVAC	20-30 years
5.	Replace Existing Exterior Sliding Doors & Repaint (Aquatic Center)	\$538,033			Building Renewal	Structure\Envelope	Ext. Windows/Doors	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Kennesaw State University FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,183,000	\$2,308,000					
1.	Design Modifications to Rectify Negative Pressure - Science Bldg.	\$50,000	\$50,000		Building Renewal	Building Systems	HVAC	30-40 years
2.	Replace Roof - Johnson Library	\$853,000	\$853,000		Building Renewal	Roofing	Replace (full)	20-30 years
3.	Replace Boiler, Dedicated Outdoor Air System & Fan Coils, Willingham Hall	\$575,000			Building Renewal	Building Systems	HVAC	30-40 years
4.	Replace Boiler, Dedicated Outdoor Air System & Fan Coils, University College	\$575,000			Building Renewal	Building Systems	HVAC	30-40 years
5.	Replace Boilers & Pumps, Academic Bldg. - Marietta	\$175,000	\$175,000		Building Renewal	Building Systems	HVAC	20-30 years
6.	Replace Rooftop HVAC Units, Bailey Performance Center	\$150,000	\$150,000		Building Renewal	Building Systems	HVAC	10-20 years
7.	Replace Trane Chiller, Atrium Bldg. - Marietta	\$250,000		11	Building Renewal	Building Systems	HVAC	10-20 years
8.	Convert Chilled Water Loop to Variable Flow, Science Bldg.	\$150,000	\$150,000		Building Renewal	Building Systems	HVAC	20-30 years
9.	Replace Main Electrical Breaker Panel, Sturgis Library	\$120,000	\$120,000		Building Renewal	Building Systems	Electrical	30-40 years
10.	Upgrade Emergency Generator, Technology Annex	\$150,000	\$150,000		Building Renewal	Life Safety	Emergency Generator	30-40 years
11.	Insulate Exterior Supply Air Ducts, Ph II of II, Science Building	\$75,000	\$75,000		Building Renewal	Building Systems	HVAC	10-20 years
12.	Replace Rooftop HVAC Unit, Engineering Technology Center - Marietta	\$50,000	\$50,000		Building Renewal	Building Systems	HVAC	10-20 years
13.	Overhaul Centrifugal Chiller, Prillaman Health Sciences	\$55,000	\$55,000		Building Renewal	Building Systems	HVAC	5-10 years
14.	Replace 3 Rooftop HVAC Units & Controls, Wilson Annex	\$130,000	\$130,000		Building Renewal	Building Systems	HVAC	10-20 years
15.	Replace 4 DX HVAC Units, Warehouse - Marietta	\$75,000	\$75,000	1	Building Renewal	Building Systems	HVAC	10-20 years
16.	Upgrade Lighting, Ph III of III, Johnson Library - Marietta	\$200,000	\$175,000	4	Building Renewal	Building Systems	Electrical	20-30 years
17.	Sub-Meter City Water Supply, Final Phase	\$100,000	\$100,000		Campus Infrastructure	CentralUtility Systems	Water (domestic/fire)	>50 years
18.	Replace Energy Recovery Ventilator, Architecture - Marietta	\$100,000		1	Building Renewal	Building Systems	HVAC	20-30 years
19.	Install Dedicated Cooling for Information Technology Equipment, Campuswide - Marietta	\$50,000		1	Campuswide Bldg. Renewal	Building Systems CW	HVAC	10-20 years

20.	Replace 4 Heat Pumps, Ph II of II, Textiles Bldg. - Marietta	\$200,000			Building Renewal	Building Systems	HVAC	20-30 years
21.	Replace Corridor Lighting, Textiles Bldg. - Marietta	\$100,000			Building Renewal	Building Systems	Electrical	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend

- 1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- 4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources
- 11. Project funded and implemented with prior year MRR funds

Middle Georgia State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$4,355,429	\$1,505,000					
1.	Science Lab Buildout - Dublin	\$490,000	\$490,000		Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
2.	Abate Asbestos-Containing Materials, Campuswide - Dublin	\$140,000	\$140,000		Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years
3.	Repair Soffits, Sanford/Wiggs - Cochran	\$65,000	\$65,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
4.	Replace Interior/Exterior Lighting with LED, Select Locations, All Campuses	\$150,000	\$150,000		Campuswide Bldg. Renewal	Building Systems CW	Electrical	20-30 years
5.	Heavy Maintenance & Repairs Program for Extending Life, Roofs, Select Buildings, All Campuses	\$40,000	\$40,000		Campuswide Bldg. Renewal	Roofing CW	Repair	10-20 years
6.	Replace/Repair Outdated HVAC Equipment, Select Buildings, All Campuses	\$120,000	\$120,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
7.	Replace Roof, Facilities Bldg.	\$110,000	\$110,000		Building Renewal	Roofing	Replace (full)	20-30 years
8.	Design Loading Dock, Facilities Building	\$47,500			Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
9.	Upgrade Interiors, Select Buildings, All Campuses	\$120,000	\$120,000		Campuswide Bldg. Renewal	Interior Renovation CW	Finishes	20-30 years
10.	Upgrade Lobby Finishes, Arts Complex	\$125,000			Building Renewal	Interior Renovation	Finishes	20-30 years
11.	Repair Roof, Dillard Hall - Cochran	\$75,000		1	Building Renewal	Roofing	Repair	10-20 years
12.	Repair Chiller, Annex - Dublin	\$50,000			Building Renewal	Building Systems	HVAC	5-10 years
13.	Modify Offices, Student Life Center, Ph II of II	\$75,000		1	Building Renewal	Interior Renovation	Finishes	20-30 years
14.	Install Generators at Well & Georgia Hall Health Clinic - Cochran	\$135,000	\$135,000	1	Campus Infrastructure	Central\Utility Systems	Other (describe below)	20-30 years
15.	Install Generators Library and Administration Bldg.	\$135,000	\$135,000	1	Campus Infrastructure	Central\Utility Systems	Other (describe below)	20-30 years
16.	Repair Exterior Masonry, Teacher Education Bldg.	\$260,000		1	Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
17.	Recondition Swimming Pool - Cochran	\$45,574		1	Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
18.	Upgrade HVAC & Tie to Campus Chilled Water Loop, Sanford Administration Bldg. - Cochran	\$405,000			Building Renewal	Building Systems	HVAC	20-30 years
19.	Restore Windows, Campus Support Services	\$54,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years

20.	Add Restrooms, Math Bldg.	\$240,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
21.	Rebuild Air Handler Structure, School of Arts & Letters	\$40,000			Building Renewal	Building Systems	HVAC	20-30 years
22.	Replace Roof Section, Jones Bldg.	\$280,500			Building Renewal	Roofing	Replace (section)	20-30 years
23.	Replace Roof, Warehouse #2 - Cochran	\$137,500			Building Renewal	Roofing	Replace (full)	20-30 years
24.	Replace Low-Slope Roof, Library	\$60,000			Building Renewal	Roofing	Replace (section)	20-30 years
25.	Replace Ceilings, Georgia Aviation (Main) - Eastman	\$40,000			Building Renewal	Interior Renovation	Finishes	20-30 years
26.	Provide Additional Ventilation, Arts Complex/Theater	\$225,000			Building Renewal	Building Systems	HVAC	20-30 years
27.	Renovate Offices, Professional Services Bldg.	\$79,026			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
28.	Install Elevator, Wiggs & Jackson - Cochran	\$224,000			Building Renewal	Building Systems	Elevators	20-30 years
29.	Renovate Student Life Area, Georgia Hall - Cochran	\$200,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
30.	Replace Side Roof, Music Bldg.	\$40,000			Building Renewal	Roofing	Replace (section)	20-30 years
31.	Renovate Music Bldg., Ph II	\$147,329			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

Savannah State University FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,895,198	\$1,025,000					
1.	Replace HVAC Fancoil Units - Hill Hall	\$366,000	\$366,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Replace Chiller - Kennedy Fine Arts	\$120,000	\$120,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace Stormwater Downspouts - Whiting Hall	\$400,000	\$400,000		Building Renewal	Structure\Envelope	Other (describe below)	20-30 years
4.	Renovate Dock - Marine Biology	\$50,000		1	Building Renewal	Other Bldg. Renewal	Other (describe below)	20-30 years
5.	Upgrade Elevator - Hill Hall	\$70,000	\$70,000		Building Renewal	Building Systems	Elevators	20-30 years
6.	Remediate Storm Drainage System to Stabilize and Rehabilitate Marsh Shoreline	\$314,198			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
7.	Remodel Colston Hall - Design Only	\$130,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	10-20 years
8.	Assess Condition of Buildings & Infrastructure - Campuswide	\$280,000	\$69,000	1	Campuswide Bldg. Renewal	Other Bldg. Renewal CW	Other (describe below)	10-20 years
9.	Remodel Harris McDew Infirmary - Design Only	\$65,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
10.	Replace Windows - Colston Hall	\$100,000		1	Building Renewal	Structure\Envelope	Ext. Windows/Doors	20-30 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources

South Georgia State College FY 2022 MRR

Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$1,023,718	\$800,000					
1.	Replace Terminal Units & Controls, Engram, Library and Thrash	\$299,288	\$300,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
2.	Replace Split DX HVAC System, Physical Plant Bldg. - Waycross	\$25,750		11	Building Renewal	Building Systems	HVAC	10-20 years
3.	Replace Chillers, Wellness Center	\$150,000	\$150,000		Building Renewal	Building Systems	HVAC	20-30 years
4.	Replace Windows, Stubbs Hall	\$143,000	\$143,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
5.	Replace Windows, Collins Hall	\$99,000	\$100,000		Building Renewal	Structure\Envelope	Ext. Windows/Doors	40-50 years
6.	Replace Flooring, Education Bldg. - Waycross	\$48,680	\$49,000		Building Renewal	Interior Renovation	Finishes	20-30 years
7.	Install Surveillance Cameras, Campuswide	\$77,000	\$58,000	4	Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
8.	Waterproof Wellness Center	\$106,200		1	Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
9.	Renovate for ADA Access Student Study Area, Administration Building - Waycross	\$74,800		1	Building Renewal	Compliance	Accessibility	>50 years

General Note: Projects with no recommended funding and no accompanying key note may be implemented (within delegated authority or with proper BOR/USO authorization) using appropriate non-MRR funding sources

Key Note Legend:

- 1. Not funded - authorized for completion with MRR residuals (per USG MRR guidelines) or other appropriate funding sources
- 4. Partially funded - authorized for completion with MRR residuals (per USG MRR Guidelines) or other appropriate funding sources
- 11. Project funded and implemented with prior year MRR funds

University of Georgia - A Unit FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$104,964,500	\$11,845,000					
1.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$780,000	\$780,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
2.	Main Campus Accessibility Program	\$300,000	\$300,000		Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
3.	Chilled Water Redundant Systems Improvement & Pipe Replacement Program	\$750,000	\$750,000		Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
4.	Roofing Replacement Program	\$860,000	\$860,000		Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
5.	HVAC Replacement Program	\$1,950,000	\$1,950,000		Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
6.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program	\$275,000	\$275,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
7.	Classroom Repair and Rehabilitation Program	\$375,000	\$375,000		Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
8.	Auditorium Life Safety Code Compliance & Deferred Maintenance Program	\$150,000	\$150,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
9.	Research Lab Life Safety Code Compliance & Deferred Maintenance Program	\$1,100,000	\$1,100,000		Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
10.	Building Security & Access Control Program	\$350,000	\$350,000		Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
11.	Pedestrian & Vehicular Safety Corrections Program	\$250,000	\$250,000		Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
12.	Fumehood Code Compliance Program	\$200,000	\$200,000		Campuswide Bldg. Renewal	Compliance CW	Lab Fume Hoods	20-30 years
13.	High Voltage System Reliability and Efficiency Program	\$850,000	\$850,000		Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
14.	Sanitary Sewer/Stormwater Replacement Program	\$935,000	\$935,000		Campus Infrastructure	Central\Utility Systems	Sanitary Sewer	>50 years
15.	Steam Line Piping Replacement Program	\$495,000	\$495,000		Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
16.	Exterior Envelope & Structural Repairs Program	\$410,000	\$410,000		Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
17.	Boiler Code Compliance Program	\$360,000	\$360,000		Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
18.	Emergency Generator Replacement Program	\$695,000	\$695,000		Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
19.	Elevator Replacement Program	\$400,000	\$400,000		Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years

20.	Critical Compressed Air Systems & Cold Room Replacement Program	\$362,000	\$360,000	4	Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
21.	Robert C Wilson Pharmacy Renovation - Building-wide HVAC Renewal/Systems Upgrades	\$2,400,000		1	Building Renewal	Building Systems	HVAC	30-40 years
22.	Central Steam Plant Recapitalization, Phase II	\$5,000,000		1	Campus Infrastructure	Central\Utility Systems	Central Plant	20-30 years
23.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program (Yr 2-3)	\$1,910,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
24.	Main Campus Accessibility Improvements Program (Yr 2-3)	\$1,760,000			Campuswide Bldg. Renewal	Compliance CW	Accessibility	20-30 years
25.	Chilled Water Redundant Systems Improv & Pipe Replacement Program (Yr 2-3)	\$4,160,000			Campus Infrastructure	Central\Utility Systems	Chilled Water (distribution)	30-40 years
26.	Roofing Replacement Program (Yr 2-3)	\$4,345,000			Campuswide Bldg. Renewal	Roofing CW	Replace (full/sections)	20-30 years
27.	HVAC Replacement Program (Yr 2-3)	\$15,455,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years
28.	Teaching Lab Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$750,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
29.	Classroom Repair and Rehabilitation Program (Yr 2-3)	\$1,375,000			Campuswide Bldg. Renewal	Interior Renovation CW	Instructional Upgrades	10-20 years
30.	Auditorium Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$1,895,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
31.	Research Lab Life Safety Code Compliance & Deferred Maintenance Program (Yr 2-3)	\$2,850,000			Campuswide Bldg. Renewal	Compliance CW	Other (describe below)	20-30 years
32.	Building Security & Access Control Program (Yr 2-3)	\$3,050,000			Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
33.	Pedestrian & Vehicular Safety Corrections Program (Yr 2-3)	\$1,940,000			Campus Infrastructure	Veh\Ped Circulation	Streets/Driveways	30-40 years
34.	Fumehood Code Compliance Program (Yr 2-3)	\$5,450,000			Campuswide Bldg. Renewal	Compliance CW	Lab Fume Hoods	20-30 years
35.	High Voltage System Reliability and Efficiency Program (Yr 2-3)	\$10,235,000			Campus Infrastructure	Central\Utility Systems	Electric (distribution)	30-40 years
36.	Sanitary Sewer/Stormwater Replacement Program (Yr 2-3)	\$2,965,000			Campus Infrastructure	Central\Utility Systems	Sanitary Sewer	>50 years
37.	Steam Line Piping Replacement Program (Yr 2-3)	\$5,480,000			Campus Infrastructure	Central\Utility Systems	Hot Water/Steam (distribution)	30-40 years
38.	Exterior Envelope & Structural Repairs Program (Yr 2-3)	\$10,462,500			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
39.	Boiler Code Compliance Program (Yr 2-3)	\$1,020,000			Campuswide Bldg. Renewal	Building Systems CW	Plumbing	40-50 years
40.	Emergency Generator Replacement Program (Yr 2-3)	\$3,265,000			Campuswide Bldg. Renewal	Life Safety CW	Emergency Generator	30-40 years
41.	Elevator Replacement Program (Yr 2-3)	\$6,635,000			Campuswide Bldg. Renewal	Building Systems CW	Elevators	20-30 years

42.	Critical Compressed Air Systems & Cold Room Replacement Program (Yr 2-3)	\$715,000			Campuswide Bldg. Renewal	Building Systems CW	Other (describe below)	20-30 years
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University of Georgia - B Unit FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,446,363	\$1,885,000					
1.	Fire Alarm Upgrades/Fire Code Deficiencies Correction Program	\$140,000	\$140,000		Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
2.	Life Safety / Code Deficiency Corrections Program	\$90,000	\$90,000		Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years
3.	Fuel Dock Renovation (UGA Skidaway/Marine Extension joint submittal)	\$258,000	\$255,000	4	Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
4.	Riverbend Greenhouse Complex Electrical Upgrades, Phase II (College of Agricultural & Environmental Sciences)	\$300,000	\$300,000		Building Renewal	Building Systems	Electrical	30-40 years
5.	Redding Building HVAC Repairs/Replacement (College of Agricultural & Environmental Sciences)	\$600,000	\$600,000		Building Renewal	Building Systems	HVAC	30-40 years
6.	Callaway Building Renovations - Design only (CAES - 4H Centers)	\$50,000	\$50,000		Building Renewal	Building Systems	Electrical	30-40 years
7.	Priest Landing Dock Deferred Maintenance, Phase II (UGA Skidaway)	\$100,000	\$100,000		Campus Infrastructure	Other Infrastructure	Other (describe below)	20-30 years
8.	Main Lab Building 2nd Fl. Renovation & Life Safety Upgrades, Phase III (Marine Institute)	\$250,000	\$250,000		Building Renewal	Building Systems	Electrical	30-40 years
9.	Fisheries Building Renovation (Marine Extension)	\$100,000	\$100,000		Building Renewal	Interior Renovation	Reconfig. (Same Use)	30-40 years
10.	Diagnostic Lab Incinerator Infrastructure Upgrades (College of Veterinary Medicine)	\$250,000		1	Building Renewal	Compliance	Other (describe below)	20-30 years
11.	Seawall Replacement - Study only (UGA Skidaway/Marine Extension joint submittal)	\$65,000		1	Campus Infrastructure	Life Safety\Compliance	Access/Security	10-20 years
12.	Boardwalk & Dock Accessibility Improvements (CAES - 4H Centers)	\$250,000		1	Campus Infrastructure	Life Safety\Compliance	Accessibility	20-30 years
13.	Callaway Building Renovations - Construction (CAES - 4H Centers)	\$450,000			Building Renewal	Building Systems	Electrical	30-40 years
14.	NESPAL Building Roof Replacement (College of Agricultural & Environmental Sciences)	\$467,000			Building Renewal	Roofing	Replace (full)	20-30 years
15.	Hardscape, Drainage and Accessibility Improvement (CAES - 4H Centers)	\$550,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years
16.	Riverbend Greenhouse Electrical Upgrades, phase III (College of Agricultural & Environmental Sciences)	\$350,000			Building Renewal	Building Systems	Electrical	30-40 years
17.	Campus Fuel System Replacement (UGA Skidaway/Marine Extension joint submittal)	\$52,613		1	Campus Infrastructure	Central\Utility Systems	Gas	>50 years
18.	Access Controls Replacement Program (UGA Skidaway)	\$44,750		1	Campuswide Bldg. Renewal	Life Safety CW	Access/Security	10-20 years
19.	Roof Replacement Program - CIRE Lab (UGA Skidaway)	\$32,000		1	Building Renewal	Roofing	Replace (section)	20-30 years

20.	Seawall Replacement - Construction (UGA Skidaway/Marine Extension joint submittal)	\$825,000			Campus Infrastructure	Life Safety/Compliance	Access/Security	10-20 years
21.	Freezer Storage Room Renovation/Relocation (UGA Skidaway)	\$40,000			Building Renewal	Interior Renovation	Reconfig. (Use Change)	30-40 years
22.	Roebing Building Flooring Replacement (UGA Skidaway)	\$50,000			Building Renewal	Compliance	Abatement	>50 years
23.	Aquarium/Ed. Center/Shellfish lab - HVAC Upgrades (Marine Extension)	\$67,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	30-40 years
24.	Diagnostic Lab Systems Upgrades (College of Veterinary Medicine)	\$415,000			Building Renewal	Building Systems	HVAC	20-30 years
25.	Fire Code Corrections Program (Yr 2-3)	\$400,000			Campuswide Bldg. Renewal	Life Safety CW	Fire Detection/Alarm	20-30 years
26.	Life Safety / Code Deficiency Corrections Program (Yr 2-3)	\$250,000			Campuswide Bldg. Renewal	Compliance CW	Abatement	>50 years

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Key Note Legend:

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University of North Georgia FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$6,500,000	\$1,280,000					
1.	Repair, Waterproof Envelope, Health & Natural Sciences Bldg. - Dahlonega	\$450,000	\$450,000		Building Renewal	Structure\Envelope	Ext. Walls/Skin	30-40 years
2.	Replace Roof, Library - Gainesville	\$400,000	\$400,000		Building Renewal	Roofing	Replace (full)	20-30 years
3.	Upgrade ADA Building Entrance Access, East Campus - Gainesville	\$100,000	\$100,000		Campus Infrastructure	Life Safety\Compliance	Accessibility	20-30 years
4.	Replace HVAC Controls, Military Leadership Center - Dahlonega	\$125,000	\$125,000		Building Renewal	Building Systems	HVAC	10-20 years
5.	Replace HVAC Controls, Young Hall - Dahlonega	\$125,000	\$125,000		Building Renewal	Building Systems	HVAC	10-20 years
6.	Repair Storm Water Infrastructure, Columbo Way - Dahlonega	\$150,000	\$80,000	4	Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
7.	Rehabilitate Historic Envelope, Vickery House - Dahlonega	\$150,000		1	Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
8.	Replace HVAC Controls, Strickland Building - Gainesville	\$100,000		1	Building Renewal	Building Systems	HVAC	10-20 years
9.	Replace HVAC Controls, Dunlap-Mathis Building - Gainesville	\$100,000		1	Building Renewal	Building Systems	HVAC	10-20 years
10.	Replace Roof, Health & Natural Sciences - Dahlonega	\$600,000			Building Renewal	Roofing	Replace (full)	20-30 years
11.	Upgrade Electrical and Emergency Power, Campuswide - Gainesville	\$200,000		1	Campus Infrastructure	Life Safety\Compliance	Other (describe below)	20-30 years
12.	Replace Roof, Dunlap Hall - Dahlonega	\$500,000			Building Renewal	Roofing	Replace (full)	20-30 years
13.	Install Backup Generator, Theater Building - Gainesville	\$150,000		1	Building Renewal	Life Safety	Emergency Lighting/Signage	20-30 years
14.	Replace Lobby Glass, Dunlap Hall - Dahlonega	\$250,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
15.	Replace HVAC Controls, Health and Natural Sciences - Dahlonega	\$400,000			Building Renewal	Building Systems	HVAC	10-20 years
16.	Renovate HVAC Systems, Ph I of II, Price Memorial - Dahlonega	\$800,000			Building Renewal	Building Systems	HVAC	20-30 years
17.	Renovate Historic Exterior, Ph II of II, Price Memorial - Dahlonega	\$600,000			Building Renewal	Structure\Envelope	Ext. Walls/Skin	>50 years
18.	Replace Rotunda Windows, Newton Oakes - Dahlonega	\$350,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
19.	Upgrade Campus Pedestrian Walkways/Hardscape/Streetscape, Campuswide - Dahlonega	\$550,000			Campus Infrastructure	Veh\Ped Circulation	Sidewalks	30-40 years

20.	Replace Interior Ceilings and Flooring, Rogers Hall - Dahlonaga	\$400,000			Building Renewal	Interior Renovation	Finishes	20-30 years
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Key Note Legend:

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University of West Georgia FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$3,822,061	\$1,495,000					
1.	Replace Energy Recovery Units - Newnan Center	\$336,500	\$337,000		Building Renewal	Building Systems	HVAC	20-30 years
2.	Upgrade Fire Protection - Townsend Center	\$596,039	\$596,000		Building Renewal	Life Safety	Fire Sprinkler	30-40 years
3.	Waterproof Sanford Hall	\$200,000	\$200,000		Building Renewal	Structure\Envelope	Fdn./Superstruc./Stairs	>50 years
4.	Replace Roof, Row Hall	\$362,000	\$362,000		Building Renewal	Roofing	Replace (full)	10-20 years
5.	Replace Chiller, Adamson Hall	\$282,692		1	Building Renewal	Building Systems	HVAC	20-30 years
6.	Restore Exterior Finishes, Library	\$140,800			Building Renewal	Structure\Envelope	Ext. Walls/Skin	10-20 years
7.	Replace Boiler, Momentum Center	\$109,000		1	Building Renewal	Building Systems	HVAC	20-30 years
8.	Replace Roof, Melson	\$240,800			Building Renewal	Roofing	Replace (full)	20-30 years
9.	Replace 7 Rooftop HVAC Units, Education Center	\$550,000			Building Renewal	Building Systems	HVAC	20-30 years
10.	Rehabilitate HVAC, Library	\$254,230			Building Renewal	Building Systems	HVAC	10-20 years
11.	Replace HVAC, Legacy Buildings, Campuswide	\$750,000			Campuswide Bldg. Renewal	Building Systems CW	HVAC	20-30 years

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Key Note Legend:

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Valdosta State University FY 2022 MRR								
Priority	Project Name	MRR Funds		Key Note	Project Type	Project Category	Primary Scope	Project Asset Life Cycle
		Requested	Recommended					
		\$11,575,000	\$1,550,000					
1.	Replace Fume Hoods, Bailey Science Center	\$850,000	\$850,000		Building Renewal	Building Systems	HVAC	10-20 years
2.	Replace AHU Fan with Fan Array, Odum Library	\$300,000	\$300,000		Building Renewal	Building Systems	HVAC	20-30 years
3.	Replace Chiller, Regional Education Center	\$500,000	\$400,000	4	Building Renewal	Building Systems	HVAC	20-30 years
4.	Renovate Restrooms, Odum Library	\$400,000			Building Renewal	Interior Renovation	Reconfig. (Same Use)	20-30 years
5.	Repair Roof, Boiler Plant	\$200,000		1	Building Renewal	Roofing	Repair	30-40 years
6.	Repair Roof, Physical Plant	\$400,000		1	Building Renewal	Roofing	Replace (full)	20-30 years
7.	Replace Low-Slope Roof, Bailey Science Center	\$350,000		1	Building Renewal	Roofing	Replace (section)	20-30 years
8.	Replace AHU with Fan Array, Education Center	\$300,000		1	Building Renewal	Building Systems	HVAC	20-30 years
9.	Restore Roof, Odum Library Addition	\$425,000			Building Renewal	Roofing	Repair	10-20 years
10.	Replace Chiller #1, Bailey Science Center	\$425,000			Building Renewal	Building Systems	HVAC	20-30 years
11.	Replace Chiller, Student Recreation Center	\$500,000			Building Renewal	Building Systems	HVAC	20-30 years
12.	Replace Chiller #2, Bailey Science Center	\$425,000			Building Renewal	Building Systems	HVAC	20-30 years
13.	Restore Exterior Finishes & Water Proofing, Odum, Nevins & West	\$450,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	10-20 years
14.	Replace Seating, 2nd Level, PE Complex	\$300,000			Building Renewal	Interior Renovation	Finishes	20-30 years
15.	Restore Exterior Finishes & Water Proofing, Converse, Ashley & Powell Halls	\$150,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	10-20 years
16.	Restore Exterior Finishes & Water Proofing, PE Complex, Education Center & Recreation Center	\$350,000			Campuswide Bldg. Renewal	Structure\Envelope CW	Ext.Walls/Skin	>50 years
17.	Replace Pedestrian Bridge, PE Complex	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
18.	Replace Pedestrian Bridge, Education Center	\$250,000			Campus Infrastructure	Veh\Ped Circulation	Hardscape	30-40 years
19.	Replace Exterior Lighting with LED Fixtures, Campuswide	\$200,000			Campus Infrastructure	Central\Utility Systems	Electric (site lighting)	20-30 years

20.	Renovate Building Interiors & Mechanical, Music Annex North	\$300,000			Building Renewal	Building Systems	HVAC	20-30 years
21.	Replace Windows, Pound Hall	\$500,000			Building Renewal	Structure\Envelope	Ext. Windows/Doors	30-40 years
22.	Replace Exterior Elevator, Odum Library	\$150,000			Building Renewal	Building Systems	Elevators	20-30 years
23.	Rehabilitate One-Mile Branch Creek Bank, Ph I of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
24.	Rehabilitate One-Mile Branch Creek Bank, Ph II of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
25.	Rehabilitate One-Mile Branch Creek Bank, Ph III of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years
26.	Rehabilitate One-Mile Branch Creek Bank, Ph IV of IV	\$900,000			Campus Infrastructure	Central\Utility Systems	Stormwater	>50 years

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AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

August 10, 2021

Agenda Item **Page No.**

INFORMATION ITEM

- | | | |
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| 1. | Executive Session | 1 |
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1. Executive Session

The Committee will meet in Executive Session.

AGENDA
POST TENURE REVIEW UPDATE

August 10, 2021

<u>Agenda Item</u>	<u>Page No.</u>
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Information Item

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| 1. Post Tenure Review Update | 1 |
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AGENDA

POST TENURE REVIEW UPDATE

August 10, 2021

1. Information Item: Post Tenure Review Update

Executive Vice Chancellor for Academic Affairs and Chief Academic Officer, Dr. Tristan Denley, will provide an update on the University System of Georgia's post tenure review process.

AGENDA
FINANCE AND BUSINESS OPERATIONS

August 10, 2021

Agenda Item

Page No.

APPROVAL ITEM

1. Fiscal Year 2023 Operating and Capital Budget Request

1

AGENDA

FINANCE AND BUSINESS OPERATIONS

August 10, 2021

1. Fiscal Year 2023 Operating and Capital Budget Request

Recommended: That the Board approve the fiscal year (“FY”) 2023 Operating and Capital Budget Request.

Background: The Fiscal Year 2023 budget request instructions from the Office of Planning and Budget (OPB) called for agency budget request submissions equivalent to the FY 2022 budget levels. The Board of Regents is permitted to request increased funds for the funding formula (Teaching Program) for workload increases related to increased student credit hours, square footage of campus facilities, and employee benefits.

Appendix I outlines the recommended FY 2023 operating budget request of \$108,593,219.

FY 2023 Formula Request (Appendix I: \$108,144,684)

Almost ninety percent of the annual University System of Georgia (USG) state budget is provided through a funding formula. The formula uses credit hour changes and campus square footage to calculate the additional state funds required due to the growth of the USG’s student body. Full funding of the formula remains the most critical factor of the annual budget request and allows the USG to keep tuition costs low for students. These funds assist the USG in meeting enrollment demands, providing maintenance and operations for new facilities, and allowing the Board to pursue key strategic initiatives. The formula request contains the following major components:

Enrollment Growth (\$99.4M):

Total credit hours generated by the institutions of the USG were 8.73 million in FY 2021, which represents an increase of 1.2%, or 105,863 credit hours when compared to FY 2020. Total credit hours at research institutions increased by 2.0% and credit production at comprehensive universities grew by 5.0%. Credit hours at state universities and state colleges declined by 0.2% and 8.0%, respectively. The net increase in credit hours generates an additional \$99,415,344 in state funds.

Maintenance & Operations (\$460.6K):

The total resident instruction square footage in the USG is 58.1 million square feet for FY 2023, up from 58.0 million square feet in the final FY 2022 formula. The increase of 82,578 square feet generates an additional \$460,569 in state funds, which are essential for plant operations such as utilities, custodial services, building maintenance, and other related operating expenditures.

1. Fiscal Year 2023 Operating Budget Request (continued)**Health Insurance Benefits (\$9.0M):**

The University System of Georgia offers four health insurance options for employees and retirees under the age of 65: (1) the Consumer Choice Health Savings Account (HSA); (2) the Comprehensive Care plan; (3) Blue Choice HMO, and (4) Kaiser Permanente HMO. Retirees over the age of 65 and enrolled in Medicare receive a subsidy to purchase supplemental health insurance on a private exchange.

The Board will take action on setting the healthcare plan premiums for plan year 2022 at the August 2021 meeting. The increases to premiums as presented to the Board will increase employer healthcare charges and result in a requested increase of \$5,569,893 in state funds. Additionally, an increase of \$3,428,338 is requested to cover the health insurance premiums for an increase in the number of retirees receiving health benefits through the Board of Regents plans.

Expansion of the AU/UGA Medical Partnership (-\$729.5K):

The AU/UGA Medical Partnership has expanded its incoming class size from 40 students per year to 60 students per year over the last two years. Since FY 2020, the state has provided start-up bridge funding to support the new costs associated with the program such as faculty, staff, lab equipment, and library expenses. This funding was provided to support the expansion until revenue from increased state appropriations and tuition became available. These new revenue streams are beginning to be generated, so this bridge funding is expected to be phased out over the next two budget cycles, beginning with a reduction of \$729,460 in state funds in FY 2023.

Other Items (Appendix I: \$448,535)**Health Insurance and Retirement Increases for Other Organized Activities (\$266.9K):**

The increase in state funds for employer health insurance costs for employees and retirees of the Other Organized Activities equals \$266,916.

Georgia Public Library Service (\$181.6K):

The formula for the Georgia Public Library Service (GPLS) is based on population and geography. The formula utilizes the County Residential Population Projections published by OPB. The latest population projections for 2023 have increased by 127,306 from the previous 2022 projections. This causes an increase of \$181,619 in the FY 2023 formula funding request for the Georgia Public Library Service.

1. Fiscal Year 2023 Operating and Capital Budget Request (continued)

Capital Request (Appendix II: \$278,750,000)

The FY 2023 capital request includes \$14.6 million for seven equipment projects, \$108.0 million for four construction projects, \$15.8 million for five planning and design projects, and \$44.1 million for eleven small capital projects. In addition, funding is requested for \$70.0 million in bond funds for Major Repair and Rehabilitation (MRR) of existing buildings. The total amount requested is \$252.5 million for institutions of the University System of Georgia.

The FY 2023 capital request includes \$5.0 million for equipment and R&D infrastructure for the Georgia Research Alliance.

The Georgia Public Library Service is requesting a total of \$21.3 million in state funding for ten public library projects, funding for technology grants, and funding to support major repairs and renovations.

The complete list of projects included in the FY 2023 capital request is detailed in Appendix II. Also included for each project is the total anticipated project cost amount and total anticipated state general obligation bond funding request amount.

Appendix I
Board of Regents
University System of Georgia
Fiscal Year 2023 Operating Budget Request

FY 2022 State Funds	
Formula Funds	\$ 2,192,593,402
All Other Activities	264,880,074
Total FY 2022 State Funds	2,457,473,476
Formula Increase Request:	
Enrollment growth	99,415,344
Maintenance and operations	460,569
Health insurance rate changes and new retirees	8,998,231
AU/UGA Medical Partnership Expansion start-up funds	(729,460)
Subtotal Formula Increase Request	108,144,684
B-Units - health insurance and retirement benefits	266,916
Georgia Public Library Service - Formula Increase	181,619
Subtotal Other Items	448,535
Total Increase Request	108,593,219
Total FY 2023 State Funds Request	\$ 2,566,066,695

Appendix II
Board of Regents
University System of Georgia
Fiscal Year 2023 Capital Request

	FY23 General Obligation (GO) Bond Request	Total Anticipated Project Cost	Total Anticipated State GO Bond Request
<u>Capital Outlay: Equipment</u>			
Abraham Baldwin Agricultural College - Ag Facilities Enhancement	\$ 1,500,000	\$ 14,400,000	\$ 14,400,000
Albany State University - Nursing and Health Science Simulation Lab Facility	1,600,000	10,000,000	10,000,000
Dalton State College - Bandy Gym Student Recreation Renovations	900,000	10,000,000	10,000,000
Fort Valley State University - Academic Renovation and Campus Infrastructure	1,100,000	14,300,000	14,300,000
Georgia Southern University - Jack and Ruth Ann Hill Convocation Center	3,300,000	56,000,000	46,000,000
University of Georgia - Poultry Science Complex, Phase I	3,200,000	54,100,000	27,100,000
University of West Georgia - Humanities Building Renovation and Infrastructure	<u>3,000,000</u>	<u>31,800,000</u>	<u>31,800,000</u>
Equipment Subtotal	\$ 14,600,000	\$ 190,600,000	\$ 153,600,000
<u>Capital Outlay: Construction</u>			
Georgia Gwinnett College - Gateway Building and Infrastructure	28,800,000	42,300,000	36,000,000
Georgia Institute of Technology - Expansion of Tech Square - Phase 3*	30,600,000	200,000,000	45,000,000
University of Georgia - Science Hill Modernization, Phase I	37,100,000	60,000,000	45,000,000
University of North Georgia - Cumming Academic Building	<u>11,500,000</u>	<u>13,800,000</u>	<u>13,800,000</u>
Construction Subtotal	\$ 108,000,000	\$ 316,100,000	\$ 139,800,000
<u>Capital Outlay: Design</u>			
Fort Valley State University - Bywaters, Founders, and Lyons Renovations	2,100,000	21,000,000	21,000,000
Georgia State University - Research Tower	5,000,000	100,000,000	60,000,000
Kennesaw State University - Interdisciplinary STEM Building	4,600,000	60,000,000	52,000,000
University of Georgia - Science Hill Modernization, Phase II	2,500,000	49,000,000	37,000,000
University of West Georgia - Pafford Building Renovation	<u>1,600,000</u>	<u>16,700,000</u>	<u>15,700,000</u>
Design Subtotal	\$ 15,800,000	\$ 246,700,000	\$ 185,700,000
<u>Capital Outlay: Other</u>			
Major Repair and Rehabilitation	<u>70,000,000</u>	<u>70,000,000</u>	<u>70,000,000</u>
Other Subtotal	\$ 70,000,000	\$ 70,000,000	\$ 70,000,000

*Non-GO Bond funding includes \$59,000,000 in Public Private Venture (PPV) debt financing.

**Appendix II
Board of Regents
University System of Georgia
Fiscal Year 2023 Capital Request**

	FY23 General Obligation (GO) Bond Request	Total Anticipated Project Cost	Total Anticipated State GO Bond Request
<u>Capital Outlay: Small Capital Projects</u>			
Albany State University - F Building Renovation	5,000,000	5,000,000	5,000,000
Atlanta Metropolitan State College - Library Renovations for Student Support	2,000,000	2,000,000	2,000,000
Augusta University - Central Energy Plant Upgrades	8,700,000	8,700,000	8,700,000
Clayton State University - Campus Infrastructure Phase II	3,000,000	3,000,000	3,000,000
Columbus State University - Partial Renovation Davidson Student Center	4,800,000	4,800,000	4,800,000
Dalton State College - Lorberbaum Hall Interior Renovation	4,100,000	4,100,000	4,100,000
Georgia Highlands College - Campus Exterior Relighting	1,800,000	1,800,000	1,800,000
Georgia Southern University - Science Center Lab Renovations	2,800,000	2,800,000	2,800,000
Georgia Southwestern State University - Carter Library Renovation	4,900,000	4,900,000	4,900,000
South Georgia State College - Peterson Hall Instructional Space Renovation	5,000,000	5,000,000	5,000,000
Valdosta State University - Farbar Hall Renovation	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
Small Capital Subtotal	\$ 44,100,000	\$ 44,100,000	\$ 44,100,000
 Total FY 2023 Capital Request for USG Institutions	 \$ 252,500,000	 \$ 867,500,000	 \$ 593,200,000

**Appendix II
Board of Regents
University System of Georgia
Fiscal Year 2023 Capital Request**

	FY23 General Obligation (GO) Bond Request	Total Anticipated Project Cost	Total Anticipated State GO Bond Request
<u>Georgia Research Alliance</u>			
Equipment and R&D Infrastructure	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<u>Georgia Public Libraries</u>			
Middle Georgia Regional System (Mary Vinson Memorial Library)	950,000	1,050,000	950,000
Statesboro Regional System (Richmond Hill Library)	2,000,000	3,700,000	2,000,000
Athens Regional System (Oconee County Library)	900,000	1,000,000	900,000
Augusta-Richmond County System (Friedman Branch Library)	1,200,000	1,500,000	1,200,000
Middle Georgia Regional System (Shurling Library)	1,800,000	2,700,000	1,800,000
Clayton County System (Riverdale Branch Library)	1,400,000	1,900,000	1,400,000
Hall County System (East Hall Public Library)	2,000,000	4,000,000	2,000,000
West Georgia Regional System (Anneewakee/Chapel Hill Public Library)	2,000,000	10,100,000	2,000,000
Live Oak Regional System (Oglethorpe Mall Replacement Library)	2,000,000	8,600,000	2,000,000
Athens Regional System (East Side Branch Library)	2,000,000	10,000,000	2,000,000
Major Repair & Renovation	3,000,000	6,000,000	3,000,000
Technology Grants	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
Georgia Public Libraries Total	\$ 21,250,000	\$ 52,550,000	\$ 21,250,000
 Total FY 2023 Board of Regents Capital Request	 \$ 278,750,000	 \$ 925,050,000	 \$ 619,450,000

AGENDA

PERSONNEL AND BENEFITS

August 10, 2021

Agenda Item

Page No.

APPROVAL ITEMS

- | | | |
|----|--|---|
| 1. | Approval of Healthcare Plan Changes and Premiums for Plan Year 2022 | 1 |
| 2. | Approval of 2022 65+ Medicare Eligible Retiree Healthcare Contribution | 2 |

1. **Approval of Healthcare Plan Changes and Premiums for Plan Year 2022**

Ms. Karin Elliott, Associate Vice Chancellor of Total Rewards, will present for approval the healthcare plan changes and premiums for plan year 2022 as shown in the following Appendices for the University System of Georgia healthcare plans to become effective January 1, 2022.

2. **Approval of 2022 65+ Medicare Eligible Retiree Healthcare Contribution**

Ms. Karin Elliott, Associate Vice Chancellor of Total Rewards, will present for approval the 2022 65+ Medicare Eligible Retiree Healthcare Contribution to become effective January 1, 2022.

Board of Regents of the University System of Georgia

2022 Meeting Dates

Tuesday, January 11

Tuesday, February 8

Tuesday, March 15 - [Strategic Discussion Retreat]

Tuesday/Wednesday - April 12/13 - Away Board Meeting

Tuesday, May 10

Tuesday, August 9

Tuesday, September 13

Tuesday/Wednesday - October 11/12- Away Board Meeting

Tuesday, November 8