Keeping Your Job:

"Ethical Landmines To Avoid In The Contracting Process"

Wesley Horne, Director of Ethics & Compliance, USG Mary Chapman, Director of Policy, Training & Outreach, DOAS Steffanie Morrison, Senior Counsel Legal Affairs, USG Jim Barnaby, Director of USG Sourcing





Important USG Ethics & Compliance Policies

USG Ethics Policy

Conflict of Interest, Conflict of Commitment & Outside Activities Policy

Political Activity

Gratuities Policy

Amorous Relationship Policy

Use of Resources

USG Policy: Whistleblower Protection

USG Purchasing & Contracting Procedures

USG Ethics Policy (BOR 8.2.18.1)

Consists of Core Values & Code of Conduct

Core Values:

1. Integrity 3. Accountability

2. Excellence 4. Respect

** Form & guide the daily work of the organization

Applicability: All members of the USG community:

- ➤ Members of the Board of Regents
- All individuals employed by or acting on behalf of the USG to include volunteers, vendors & contractors
- ➤ Members of governing boards and cooperative organizations to include foundations.



Problem Areas

- 1. Conflicts of Interest
 - A. Procurement
 - B. Outside Activities
 - C. Vendor Relationships
- 2. Improper Gratuities
- 3. Employment of Relatives
- 4. Retaliation
- 5. Reporting Employee Malfeasance

Lessons Learned: Recent Reviews

- 1. Do not become a paid consultant for a vendor you supervise.
- 2. Do not have vendors hire your family members.
- 3. Do not involve yourself in the hiring of family members at your institution.
- 4. Do not include in RFPs a requirement to donate money to your department's foundation account.
- 5. Do not misuse year-end money so as not to lose it.
- 6. Do not accept money to serve on the board of a vendor you supervise.
- 7. Do not accept prohibited gratuities from vendors to include vacations and use of vehicles.
- 8. Do not sign other people's signature to employee promotion documents.
- 9. Do not enter into contract negotiations with a close personal friend, family member, or someone with whom you are romantically involved.



Creating an Ethical Culture – Doing Your Part

- 1. Are you reviewing the ethics policy with new employees?
- 2. Do you discuss your expectations around ethical decision-making with them? Are your direct reports doing the same?
- 3. Are your employees aware of the need to obtain approval for compensated outside activities?
- 4. Do your employees know the process to follow to obtain approval for outside activities?
- 5. Do your employees know to avoid conflicts interest and to report potential conflicts of interest?
- 6. Do employees feel like they can speak up when they see something that may not be appropriate?
- 7. Are you rewarding ethical decision-making when you see it?
- 8. Do you model ethical leadership (Your actions speak so loudly ...)
- 9. Do your employees know there is an Ethics Line?



Web Resource Page for COI

Webpage: Conflict of Interest Resource Page

- Relevant Policy Provisions
- Approval Process
- Forms
- FAQs

O.C.G.A. § 45-1-6 Gifts to Employees; Disclosures & Reports

Any vendor who, either directly or through another person, makes a gift or gifts to one or more public employees exceeding in the aggregate \$250.00 in value during any calendar year shall file a disclosure report with the commission in the form specified by the commission listing the amount and date of receipt, the name and mailing address of any vendor making the gift, and the name, address, and position of each public employee receiving such a gift.



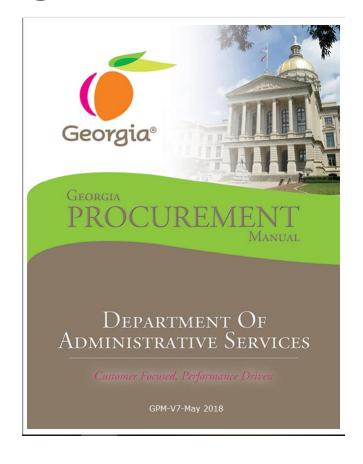
Malfeasance Reporting BPM16.4.5

Malfeasance Reporting

 Incidents involving suspected criminal malfeasance by an employee must be reported to the Director of Ethics & Compliance once an initial determination has been made that employee malfeasance <u>may have</u> <u>occurred</u>.



Georgia Procurement Manual



Section 8.2.1. APO/CUPO Responsibilities

- Providing methods to ensure all purchasing laws, rules, regulations and procedures are observed within the state entity;
- Mentoring and training all staff, at a minimum annually, and ensuring completion of GCPA Certification as needed;
- Ensuring that the ethics of public procurement are being maintained;



Georgia Code of Ethics for Executive Branch



THE STATE OF GEORGIA

EXECUTIVE ORDER

BY THE GOVERNOR:

ESTABLISHING A CODE OF ETHICS FOR EXECUTIVE BRANCH OFFICERS AND EMPLOYEES

WHEREAS: In order to maintain the public trust, it is essential that the government function in a manner consistent with the highest ethical standards; and

WHEREAS: In carrying out their official duties and obligations, all officers and employees of state government must work solely for the public good, striving vigilantly to avoid even the appearance that their actions are motivated by private or personal

iterest; and

WHEREAS: It is in the best interests of the State of Georgia that consistent policies on ethics be applied to all executive officers and employees; and

WHEREAS: State employees should use their powers and resources to further the public interest and not for any financial or other personal benefit, other than salaried

compensation and employer-provided benefits; and

WHEREAS: State employees must safeguard their ability to make objective, fair, and impartial decisions and therefore should not accept benefits of any sort under circumstances in which it could be inferred by a reasonable observer that the benefit was intended to influence a pending or future decision or to reward a past

cision; and

WHEREAS: State employees must avoid any conduct, whether in the context of business, financial, or social relationships, which might undermine the public trust, whether that conduct is unethical or lends itself to the appearance of ethical

ipropriety.

Now, therefore, by the power vested in me as Governor of the State of Georgia, it is hereby

ORDERED: That the Executive Order establishing a Code of Ethics for Executive Branch
Officers and Employees of March 30, 2017, is hereby renewed and the following
ethics policies shall remain in effect

 Governor Kemp issued an Executive Order renewing the March 30, 2017 Code of Ethics

- In order to maintain the public trust, it is essential that the government function in a manner consistent with the highest ethical standards"
- All employees must work solely for the public good, striving vigilantly to avoid even the appearance that their action are motivated by private or personal interest



Ethical Rules of Conduct



Code of Ethics

Uphold the law; No special favors or privileges
No private promises binding on the State
No business with the State inconsistent with duties
Don't use confidential information for private gain
Expose corruption



Additional Duties as Procurement Staff

Act in Good Faith; Uphold Fiduciary Duty
Advance the State's Interests
Avoid Conflicts of Interest
Adhere to Gift Restrictions Policy



Unlawful Actions

Trading with State Employees

Collusion, Bribery or Fraud

Financial Interests, Personal Benefit or Gain

Purchases Contrary to Procurement Rules



Resources

- State Entity's Ethics Officer
- SPD Policy Team/DOAS Legal
- SPD Audits Team
 - To report any act of fraud, waste, or abuse related to procurement, please complete the online form at <u>SPD Fraud, Waste, and Abuse tip line</u>.
- Office of Inspector General
 - Contact the hotline to report fraud, waste or abuse regarding management and operation of state agencies within the executive branch.
 - Toll Free: 866-HELP OIG (+1 866-435-7644)
 - File a Complaint Online

Doing The Right Thing Is Not Always easy!

But It Is Always Right!