## PLANNING FOR SUCCESS **STEM Facilities**





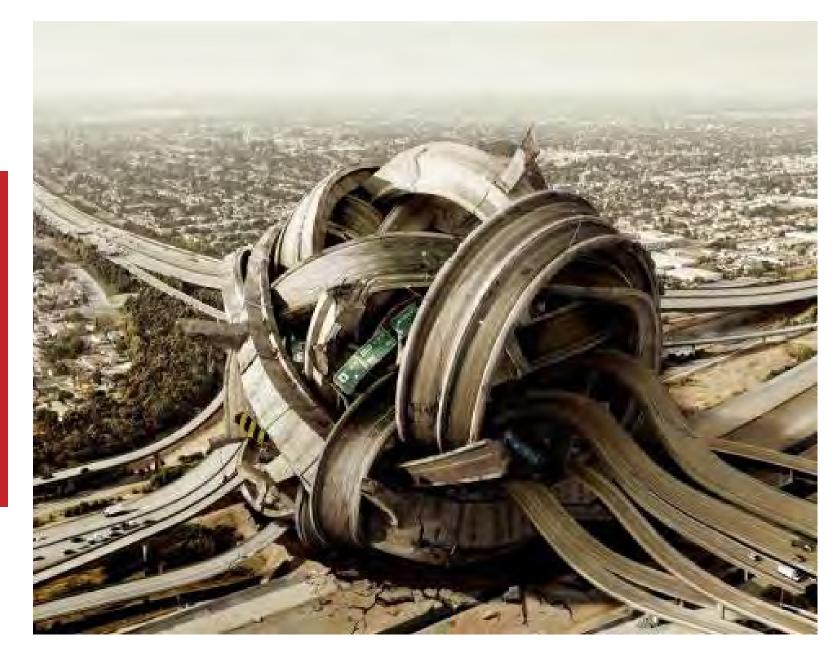
## AGENDA

Understanding the issues

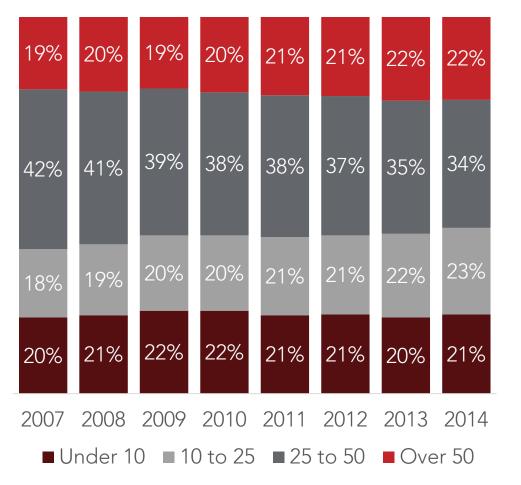
2.

Planning & Programming Process 3. Trends

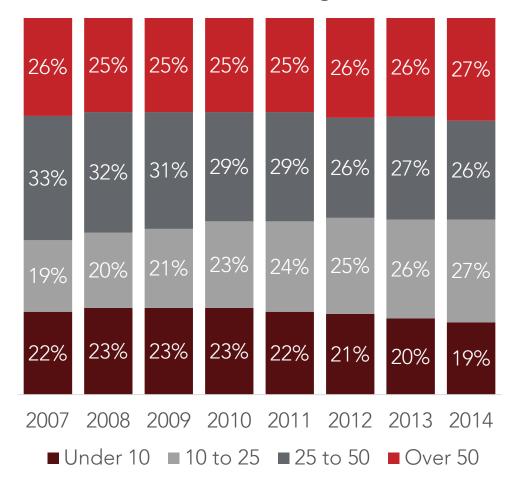
# Understanding the issues



## **Aging Higher Education Facilities**



#### Public Average



Private Average

Source: Sightlines: STATE OF FACILITIES IN HIGHER EDUCATION – 2015 Benchmarks, Best Practices & Trends

## **Funding decline**

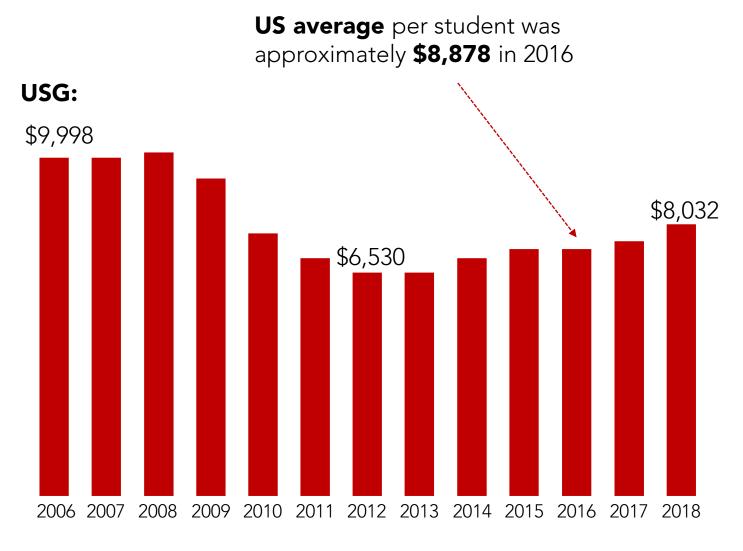


Most states provide less money per student now than before the last recession



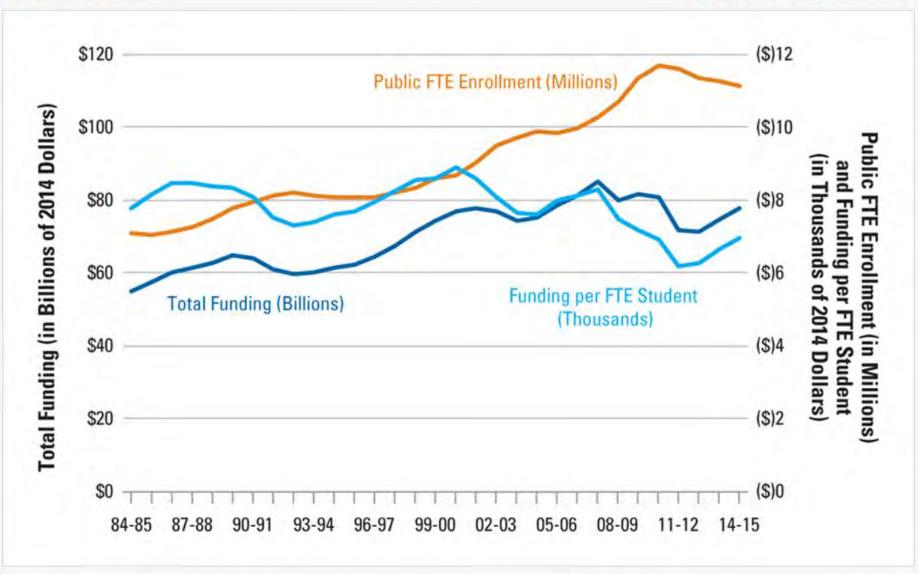
Source: <u>https://gbpi.org/2017/georgias-education-cuts-a-growing-burden-for-low-income-students/</u>

Georgia's amended budgets 2001-2017; 2018 budget (HB44), as signed by governor; University System of Georgia, fall semester enrollment reports 2001-2016, GBPI estimates of fall enrollment 2017 and 2018; adjusted for inflation; student is full-time equivalent



#### Figure 14B: Total and Per-Student State and Local Funding for Higher Education in 2014 Dollars, and Public FTE Enrollment, 1984-85 to 2014-15 Download Data in Excel

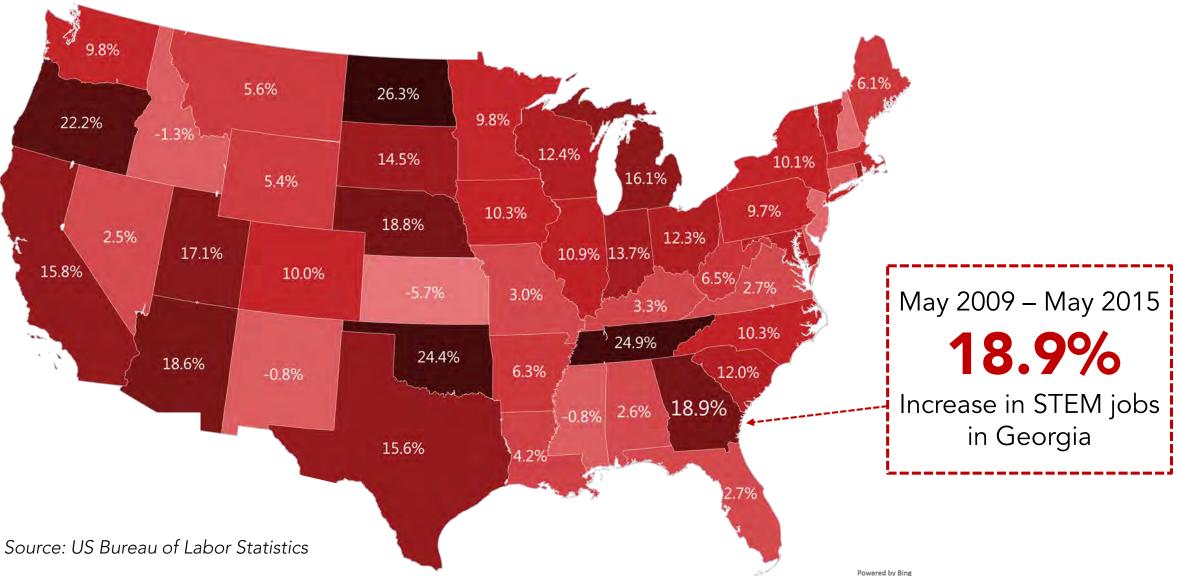
See Key Points See Also Important



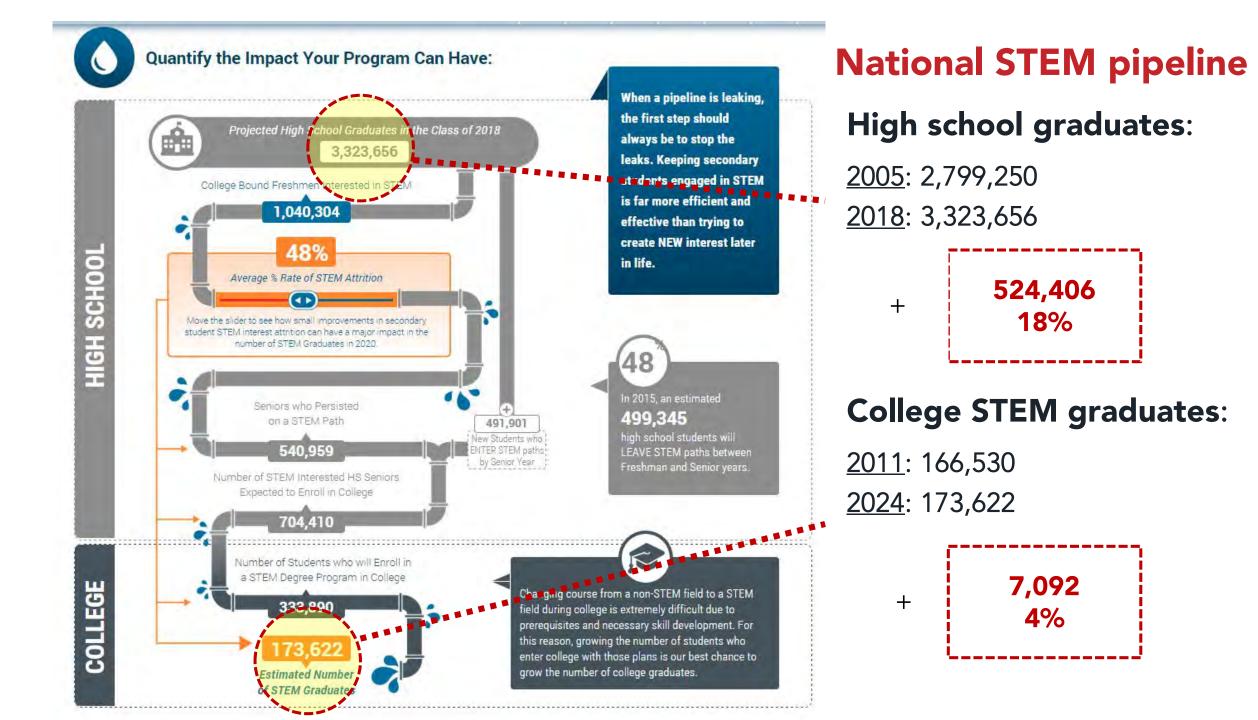
## **Enrollment** trends

https://trends.collegeboard.org/college-pricing/figures-tables/total-and-student-state-and-local-funding-and-public-enrollment-over-time

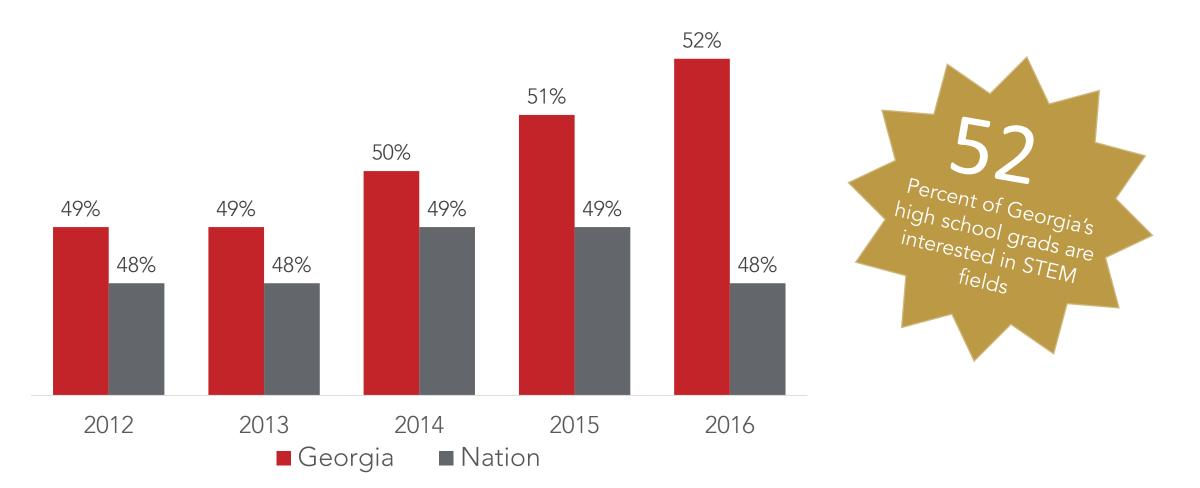
**STEM jobs** 



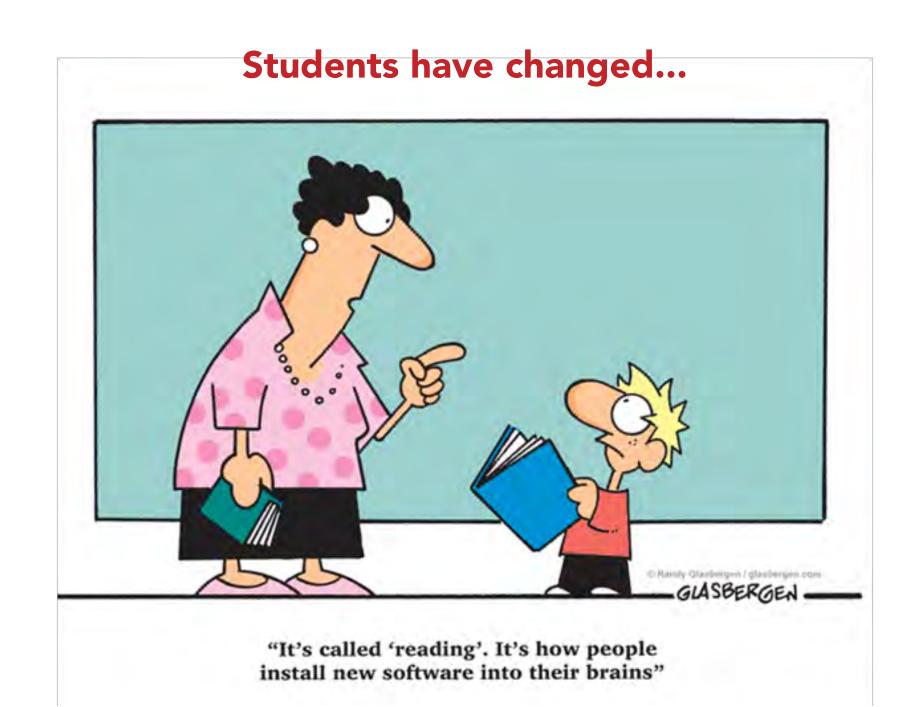
<sup>©</sup> DSAT for MSFT, GeoNames, Navteq



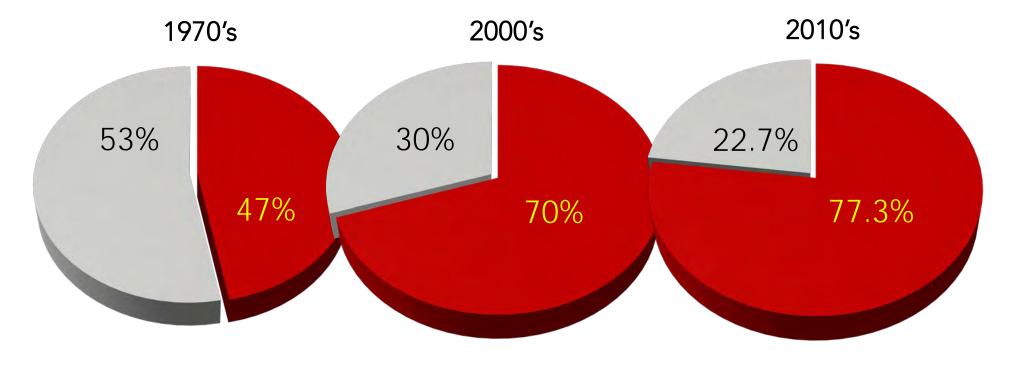
## STEM interest: 2012-2016



Source: ACT "The Condition of STEM" State Report - Georgia", 2016



## **Students are more diverse**



Non college bound high college bound high school graduates graduates

## **College readiness**

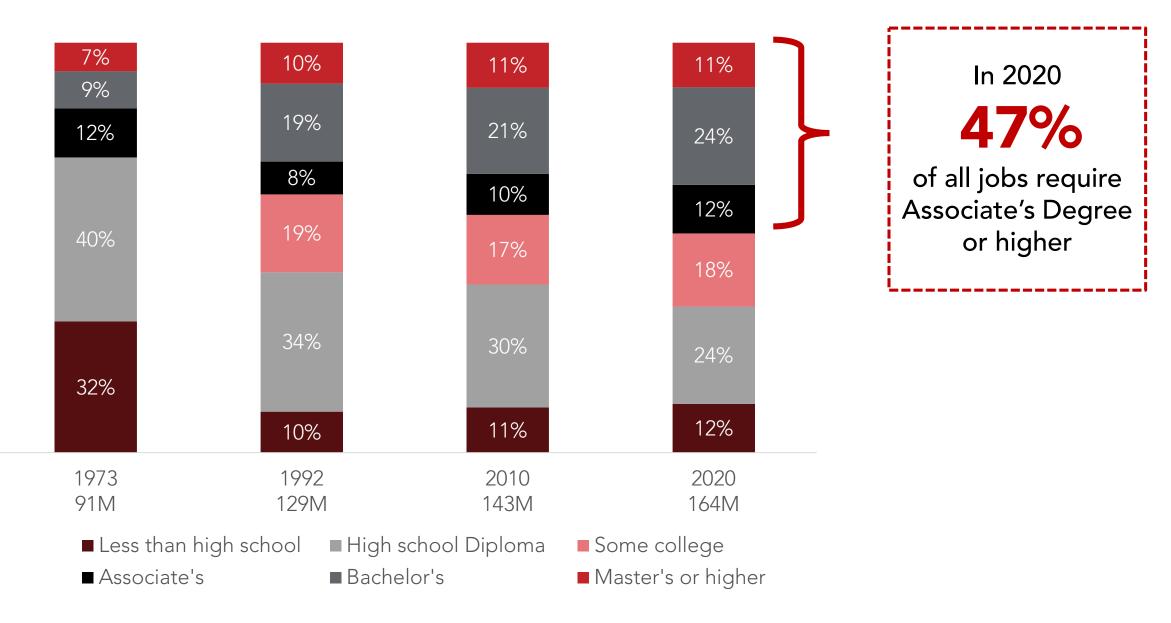
Percentage of 2013 U.S. high school graduates ready for college-level courses.





Stem Education & Workforce January 13th, 2014

## **Education demands**



## Top 10 skills and qualities for college graduates sought by employers

- 1. Leadership
- 2. Teamwork skills
- 3. Communication skills (written)
- 4. Problems-solving skills
- 5. Strong work ethic
- 6. Analytical skills
- 7. Technical skills
- 8. Communication skills (verbal)
- 9. Initiative
- 10. Computer skills



## How much has the way **students learn**, the way **we teach**, and the **spaces we use** for education, changed over time



## Replication has been the typical path forward....













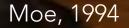








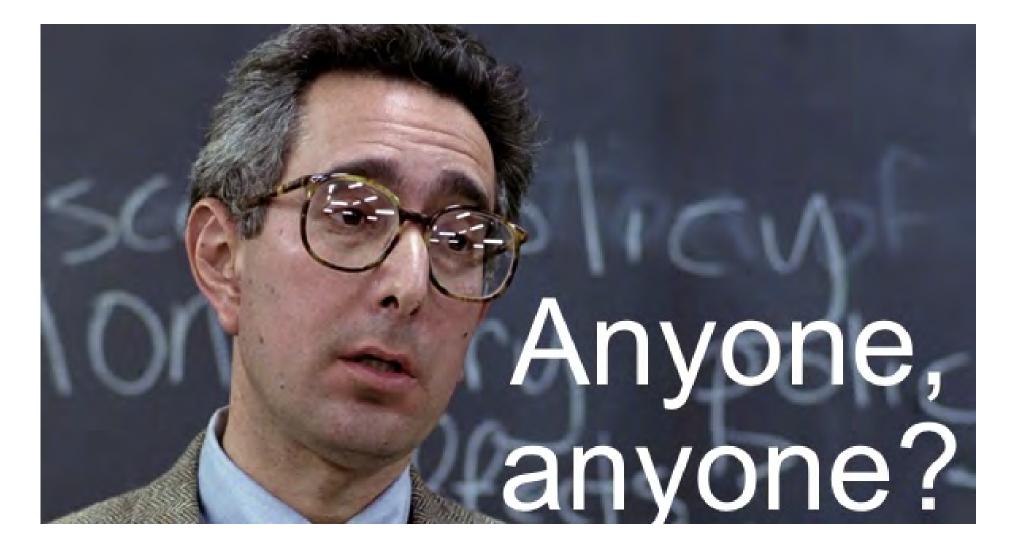
## "Higher education is a thousand years of tradition wrapped in a hundred years of bureaucracy."







#### What are we thinking?!



## So, what should we be thinking about?



- All spaces are academic opportunities
- Learning spaces are also social meeting places
- Flexible, blended learning environments
- Students as designers of their environments

## So, what should we be thinking about?



- Studio-based **team learning**
- Ready access to resources
- Spaces for **reflection and creativity**
- Design based on pedagogy
- Creative **classroom management** techniques
- Undergraduate research opportunities

We cannot solve our problems with the same thinking we used when we created them.

-Albert Einstein

## 2 Planning and Programming

process



What is a program?

Our take: The most important stage in a project

Planning a project without a program is like planning a trip where you know the beginning and the end, but have no idea what happens along the way.



## Living roadmap to a successful project

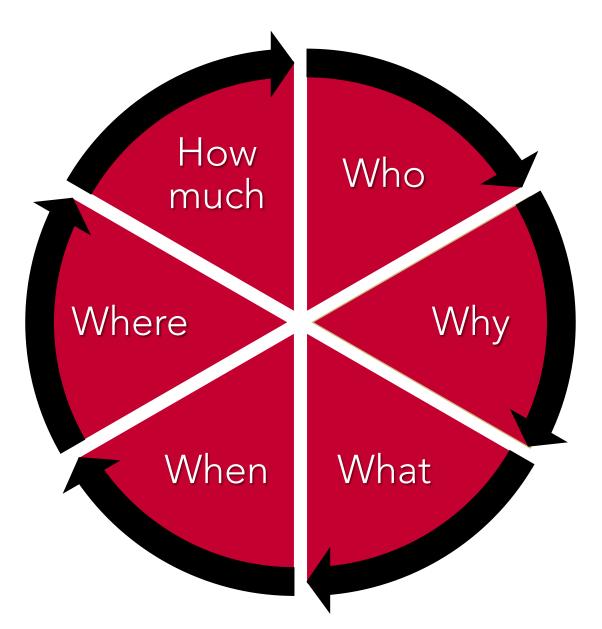
- Defines the **problem** & provides the framework to **solve** it
- Clearly expresses the **needs**
- Establishes the **dreams**, **goals** and **objectives**
- Identifies the **processes**
- Defines the **spaces**
- Establishes/validates the project **budget**
- Sets the project **schedule**
- Is completed in a timely manner

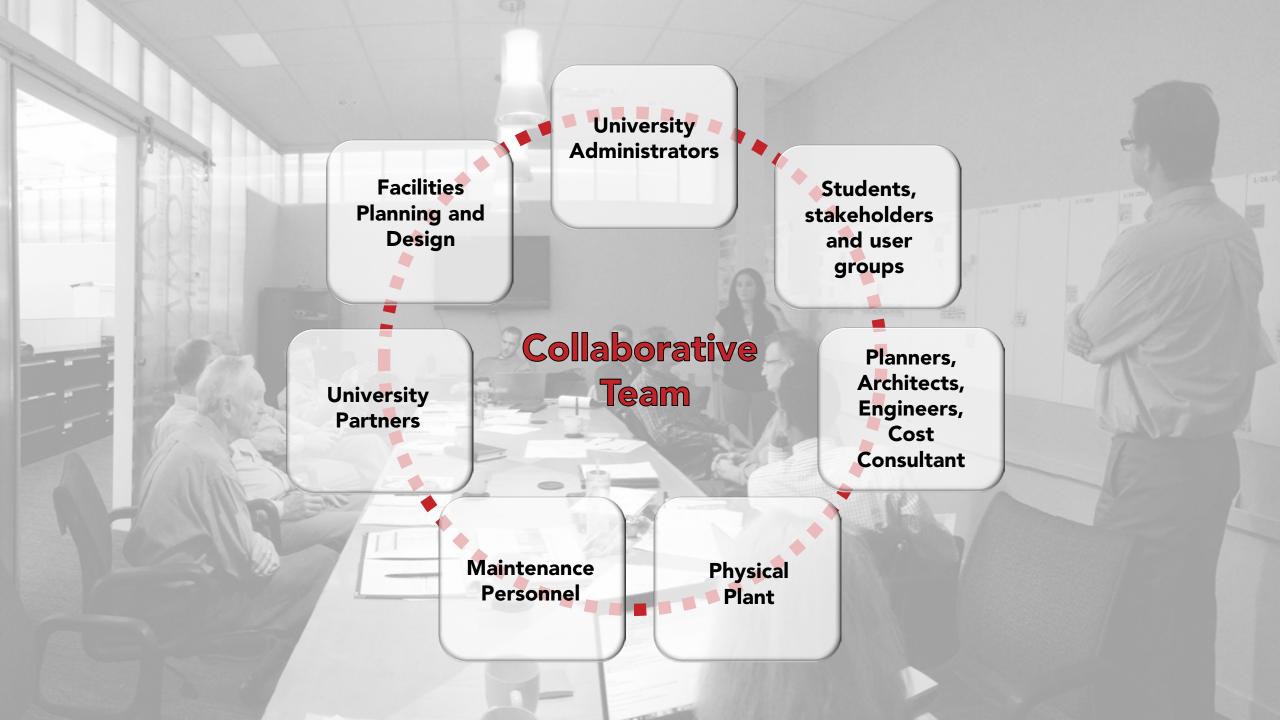


## **Based on simple philosophies:**

No single use can be planned in isolation	No two projects are the same	Programmers are facilitators, not dictators
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## **Program elements**







- Work collaboratively on site so that all team members are accessible and connected
- **Engage all team members** in discussions about project goals, objectives and constraints
- Listen intently and collaborate on all programming elements
- Learn about programs and people
- Share perspective about past experiences and current industry trends
- **Respond** with a comprehensive programming and project definition document

## Define needs based on:

- Existing deficiencies
- Change in programs
- New programs
- Growth
- Accreditation
- Institutional mandates
- Changes to mission, vision and goals
- Strategic plan modifications
- Future

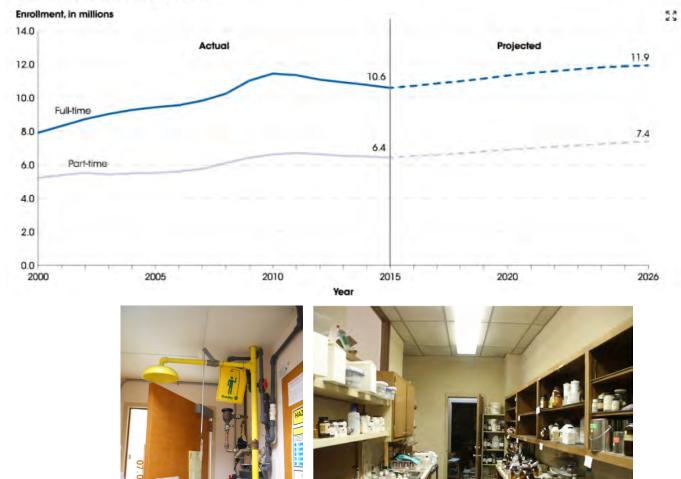
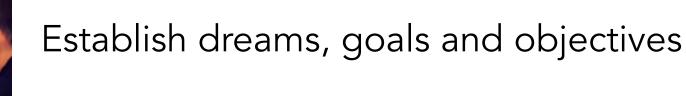


Figure 3. Actual and projected undergraduate enrollment in degree-granting postsecondary institutions, by attendance status: Fall 2000–2026





- **ORGANIZATIONAL:** owner's big picture
- FORM & IMAGE: aesthetics
- **FUNCTIONAL:** activities, occupancy & interaction
- **ECONOMIC:** budget + operating and maintenance costs
- **TIME:** short-term & long-term plans

## **ORGANIZATIONAL:** Owner's big picture

- Dream BIG
- Don't be constrained by what you know now and what you have now
- Challenge all preconceptions



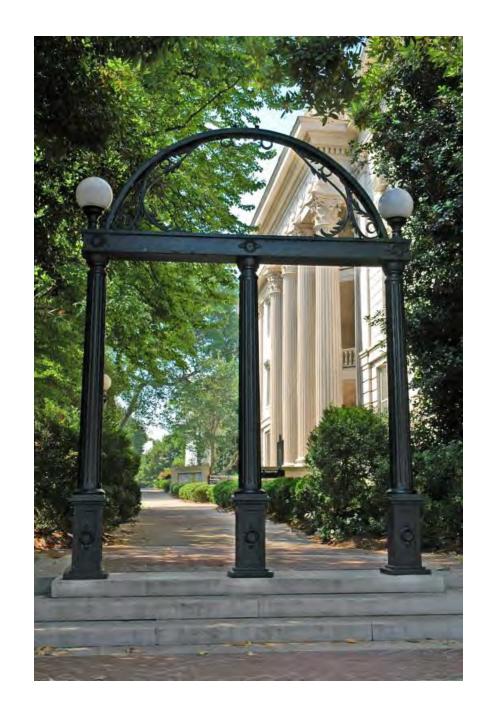
## FORM AND IMAGE: Aesthetics

- Master plan compliance
- Design standards
- Connection to adjacent buildings
- Campus gateways
- Science on display



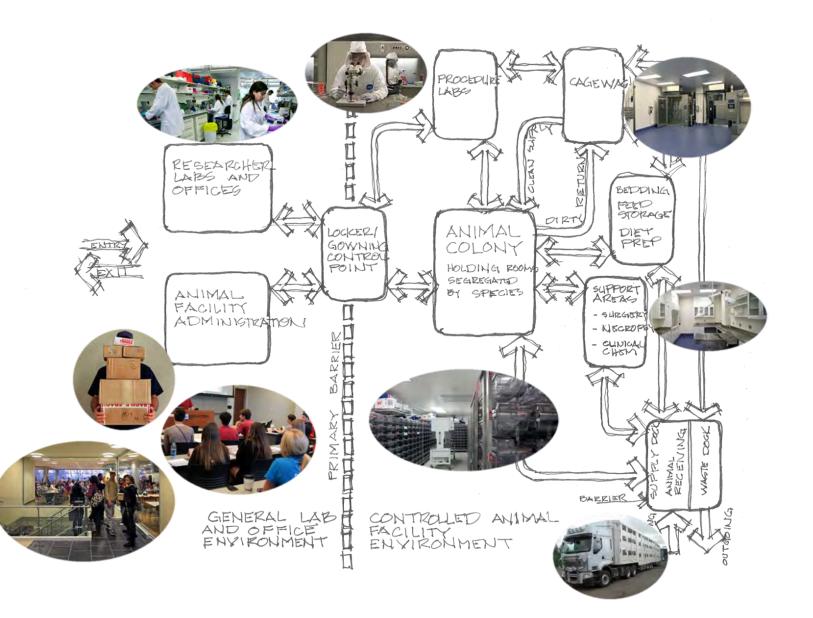


### UNIVERSITY SYSTEM OF GEORGIA



## FUNCTIONAL: Activities, occupancy & Interaction

- People
- Equipment
- Supplies
- Activities
- Function



# Define all assignable, useable spaces:

- Core facilities
- Offices
- Research labs
- Instructional labs
- Project spaces
- Classrooms
- Support spaces
- Student success spaces
- Collaborative spaces
- Other assignable spaces









## **Program Summary**

SPACE TYPES		PHASE 1		PHASE 2		PHASE 3			NOTES	
	Area (NSF)	Qty	Total Area (NSF)	Area (NSF)	Qty	Total Area (NSF)	Area (NSF)	Qty	Total Area (NSF)	Notes
Building Common	r		800			0			1,200	
Lobby	500	1	500					-		
Conference Room	300	1	300	-			-			
Computer Classroom		_					1,200	1	1,200	
Office	1.6		4,000			0	1		800	
Faculty	100	6	600							§
Huddle Room	100	1	100		-					
Graduate Student	50	62	3,100				0			
Technician	200	1	200					-		
CTTP Staff		12.00					100	8	800	
Structural Labs (Steel and Concrete)		_	25,200			0			0	
Strong Floor (High Bay)	5,000	1	5,000		· · · · ·			-		50'x100'
Staging Area (High Bay)	2,500	1	2,500		2					
Storage Area (High Bay)	3,500	1	3,500							
Service Chase below Strong Floor (High Bay)	6,500	1	6,500							
Drive Lane (High Bay)	1,000	1	1,000					-		
Material Testing	1,500	1	1,500				1			
Concrete Mixing and Testing	2,400	1	2,400							
Metallurgy	600	1	600							
Fabrication Shop	1,200	1	1,200							
Wind Engineering (High Bay)	1,000	1	1,000							small vortex chamber
Geotechnical Labs			2,500			0			0	
Sample Prep	500	1	500			1				
Sample Test	500	1	500							X III
Soil Box Room	500	1	500		·					
Direct Shear	500	1	500							
Seismic Lab, common room	300	1	300					-		8
Seismic Lab, small	100	2	200	-						
sphalt Labs			0			4,800			0	and the second sec
DSR				400	1	400				
Specific Gravity				500	1	500				
Mixing/Compaction/Testing				2,200	1	2,200				
Sample Prep				500	1	500	1	-		
Aggregate Lab				1,200	1	1,200				
TTP Labs		-	0	1,200		0			6,400	1
Training Classroom (flexible classroom)			1				1,200	1	1,200	50 people
Training Conference Room						-	200	1	200	10 people
Training Storage							200	1	200	is beaking
Asphalt						-	1,600	1	1,600	open labs
Concrete							1,600	1	1,600	open labs
Support Lab							400	1	400	shared support, storage and shakers
Testing							1,200	1	1,200	(12) 8'x8' setup stations
itudent Projects			2,000		-	0	1,200		0	
Student Frojects Student Fabrication (High Bay)	2,000	1	2,000	11	1	.v	1		U U	open and flexible
Stutent astitution (nigh bdy)	2,000		2,000							open and nexible
							1			
			34,500			4,800			8,400	

<b>PROGRAM MODEL</b> ·	- ANALYSIS
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		ANSF	Efficiency	GSF	Grossing
Administrative		10,141	70.0%	14,487	4,346
Research		12,418	55.0%	22,578	10,160
Instructional Laboratories		35,753	55.0%	65,005	29,252
Collaborative Learning Spaces Senior Design - Project/Maker		6,893	65.0%	10,605	3,712
Spaces		16,920	65.0%	26,031	9,111
Building Services		4,023	70.0%	5,747	1,724
Grossing - Typical (includes building	support spaces)				58,305
Total	ANSF	86,148	<b>59.6%</b>	GSF	144,454

# Efficiency

Type of facility	Low end efficiency	High end efficiency	Average efficiency
Instructional	62%	68%	65%
Research	56%	64%	60%
Animal Research	30%	60%	45%
Bio-Containment	30%	50%	40%



Example STEM Research Facility	
Programmed lab and lab support spaces	38,500 NSF
Programmed office/conference/support spaces	16,500 NSF
Total programmed space:	55,000 NSF
Estimated efficiency at program stage:	64%
Total GSF at program stage	85,938 GSF
Estimated construction cost of facility (\$400/GSF):	\$34,375,200
Estimated total project cost (\$520/GSF):	\$44,687,760
Actual Efficiency:	60%
Actual GSF of Facility:	91,667 SF
Estimated Construction Cost of Facility (\$400/GSF):	\$36,666,800
Difference Between Program and Actual:	\$2,291,600
Actual Total Project Cost (\$520/GSF):	\$47,666,840
Difference Between Program and Actual:	\$2,979,080*

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To maintain the project budget established at the program stage, a **3,437 NSF reduction of programmed space** is required.

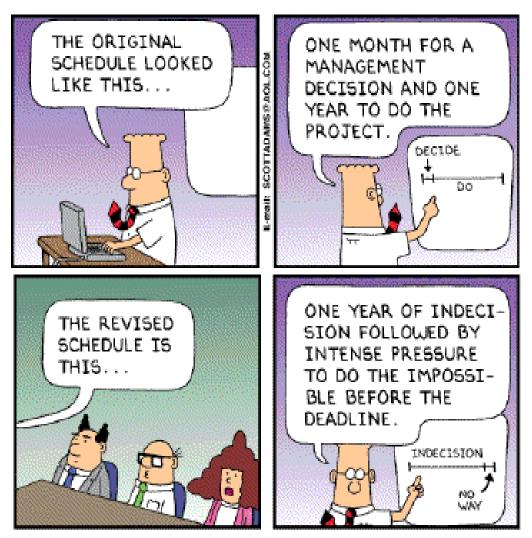
# **ECONOMIC:** budget + operating and maintenance costs

- Establish/confirm budget
- Identify philosophies and constraints: initial cost vs. long range costs
- Balance budget and schedule
- Determine sustainability goals and requirements
- Life cycle costing
- Deferred maintenance



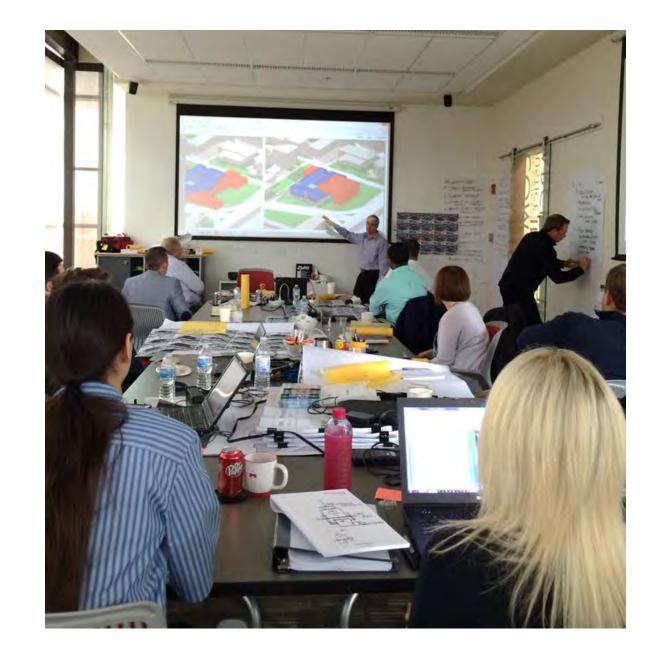
## **TIME:** short-term & long-term plans

- Complete program in a timely manner
- Phasing
- Revenue resources
- Anticipated long term changes
- Current and future market conditions
- Project delivery method
- Commissioning
- Move in



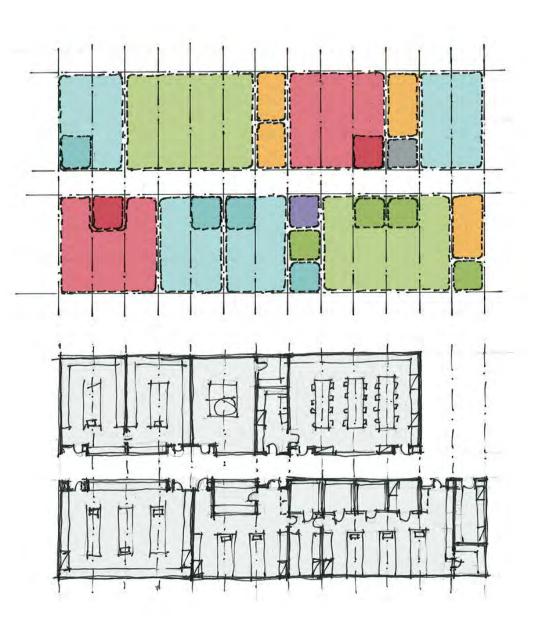
## Tools we use

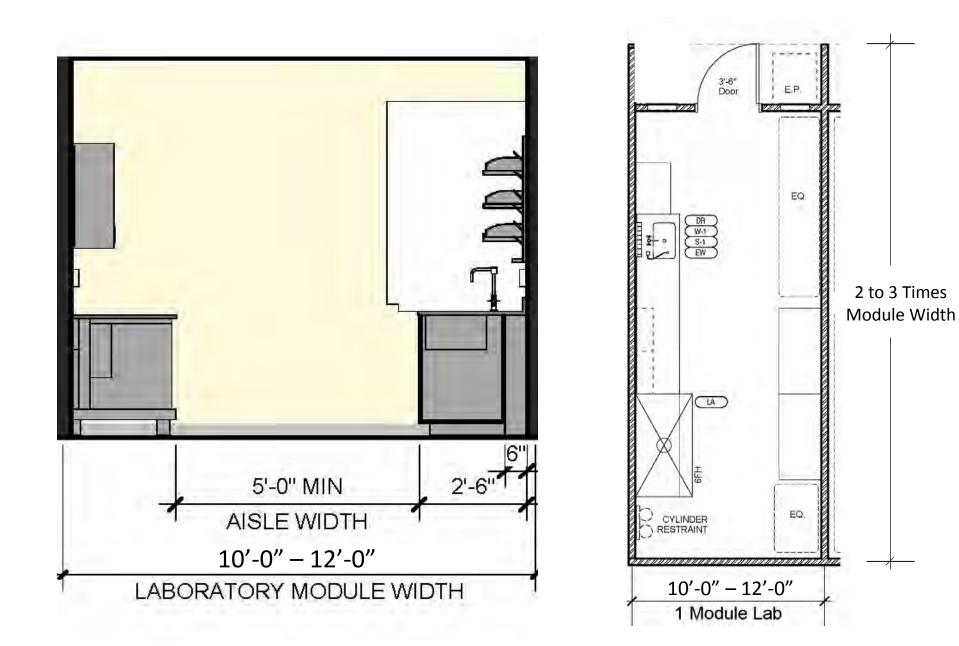
- Transparent communication
- Modular planning
- Information gathering
- Perspective



# **MODULAR PLANNING**

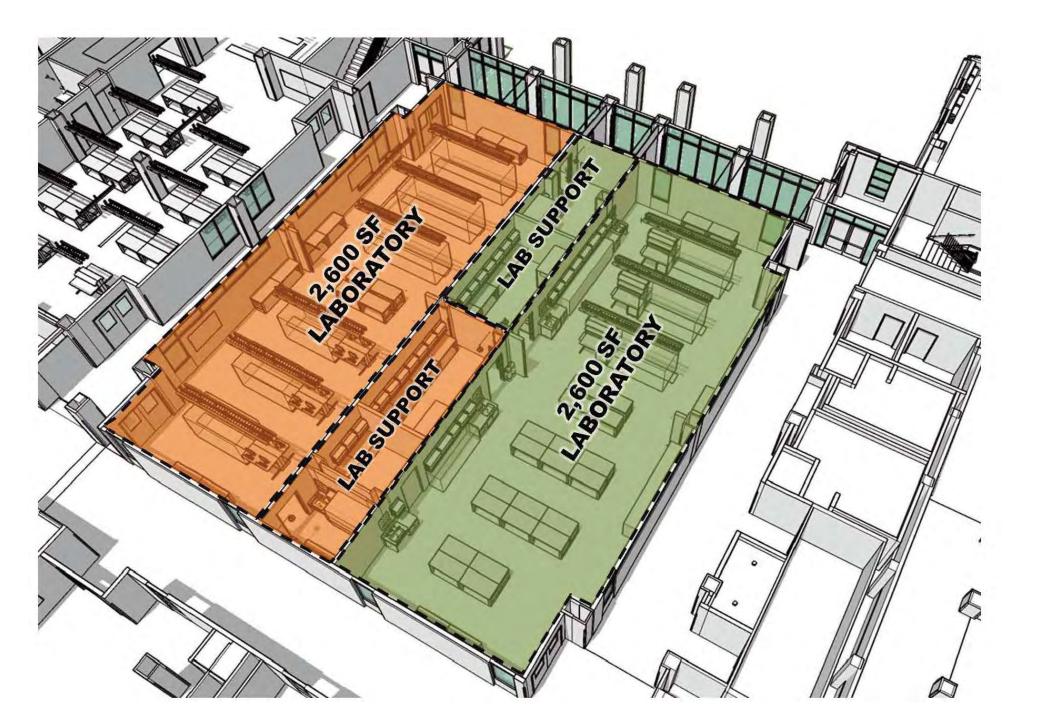
- Organizational tool to define individual spaces & layout
- Not the final floor plan
- Improves efficiencies of building systems and structure



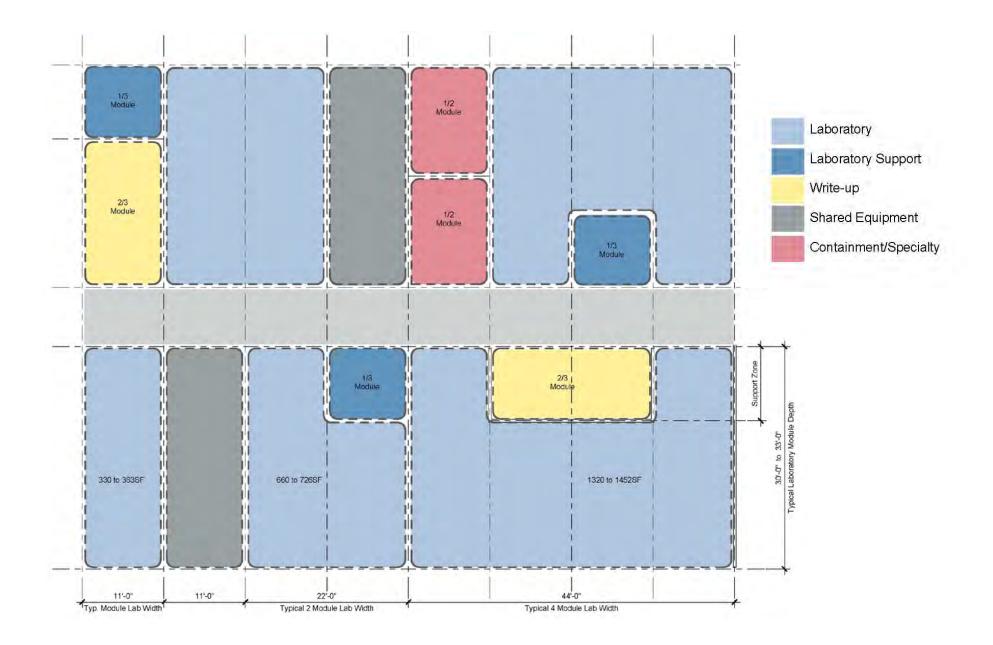


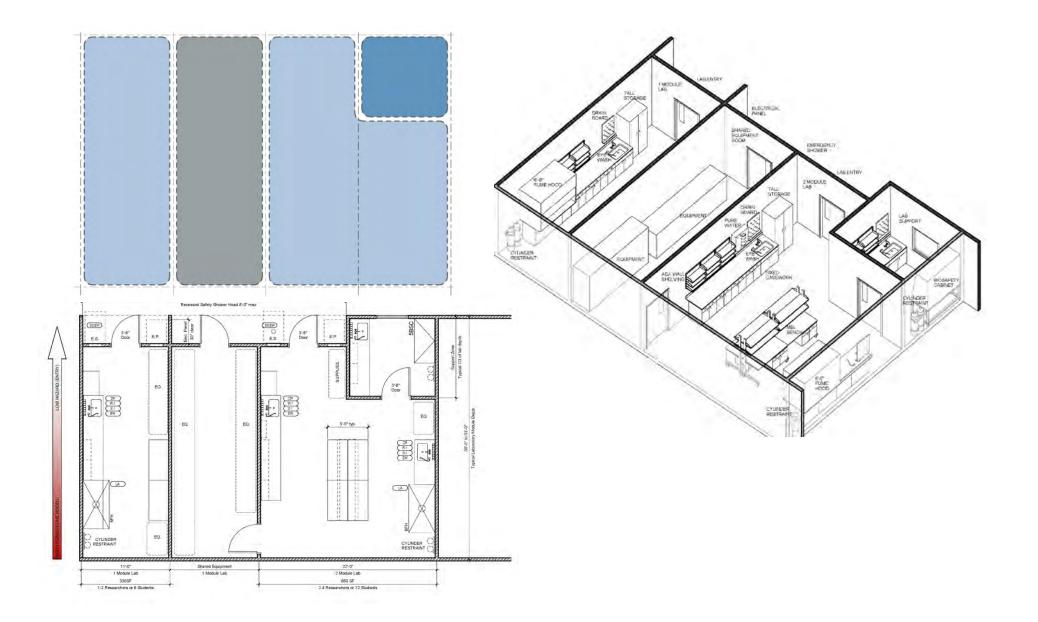
## **MULTI-DIRECTIONAL MODULES**





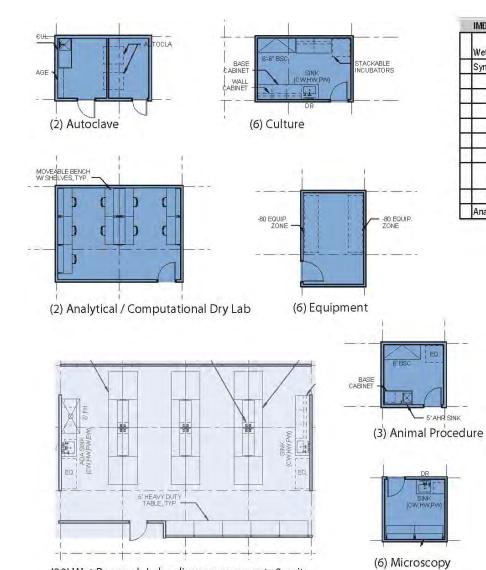






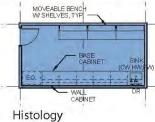
### Space Program by Category | Space Summary

### Research



(20) Wet Research Lab - diagram represents 2 units Interdisciplinary Research Building at UNTHSC

	Lab Mod NSF	Lab Mod Qty	ANSF per Room	Room / Unit Qty	Total ANSF	Subtotal
IMDTD						19,96
Wet Research Lab	363	1.667	605	20	12,100	
Synthetic Chemistry	363	1.667	605	4	2,420	5
Culture	363	0.500	182	6	1,089	1
Microscopy	363	0.333	121	6	725	
Equipment	363	0.500	182	6	1,089	
Analytical Instrumentation	363	0.333	121	3	363	
Histology	363	0.667	242	1	242	1
Storage	363	0.333	121	4	484	
Autoclave	363	0.500	182	2	363	
Animal Procedure	363	0.333	121	3	363	Sec. 11
Analytical / Computational Dry Lab	363	1.000	363	2	726	1



- WIRE SHELVING, TYP.

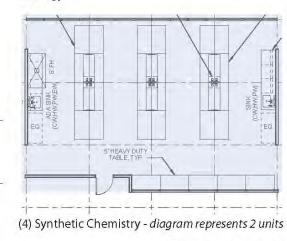
MOVEABLE BENCH W/SHELVES, TYP.

(4) Storage

BASE

(3) Analytical

Instrumentation



Programming Document

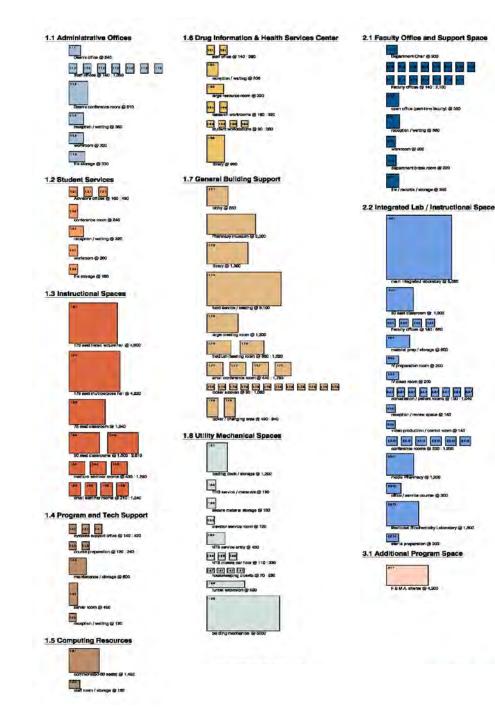
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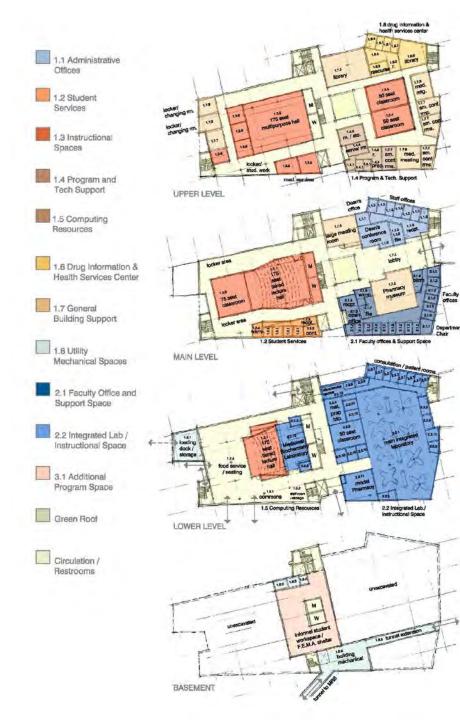
SNORKEL

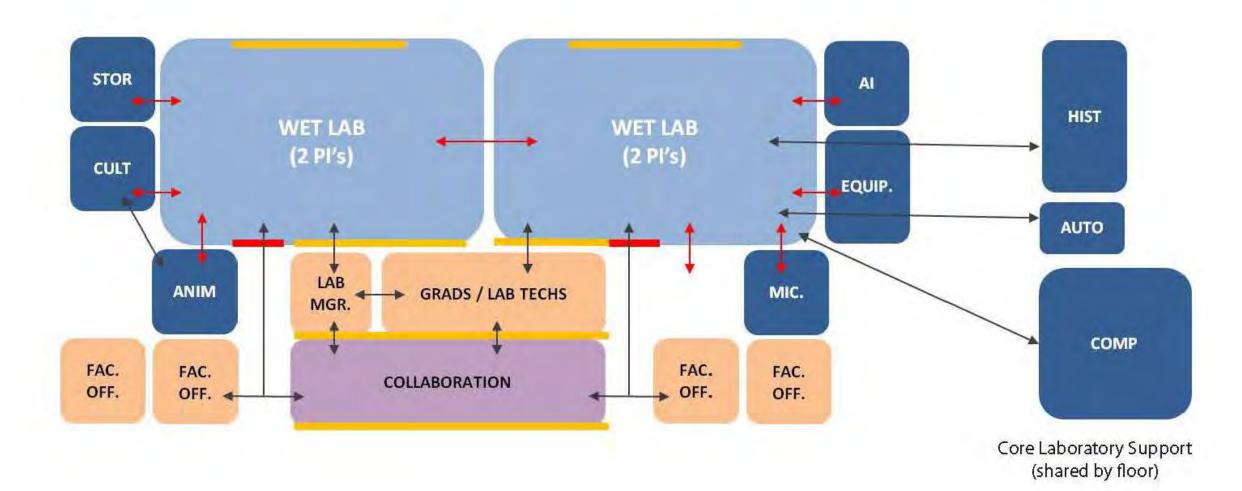
- 5'AHR SINK

DR

SINK (CW,HW,PW



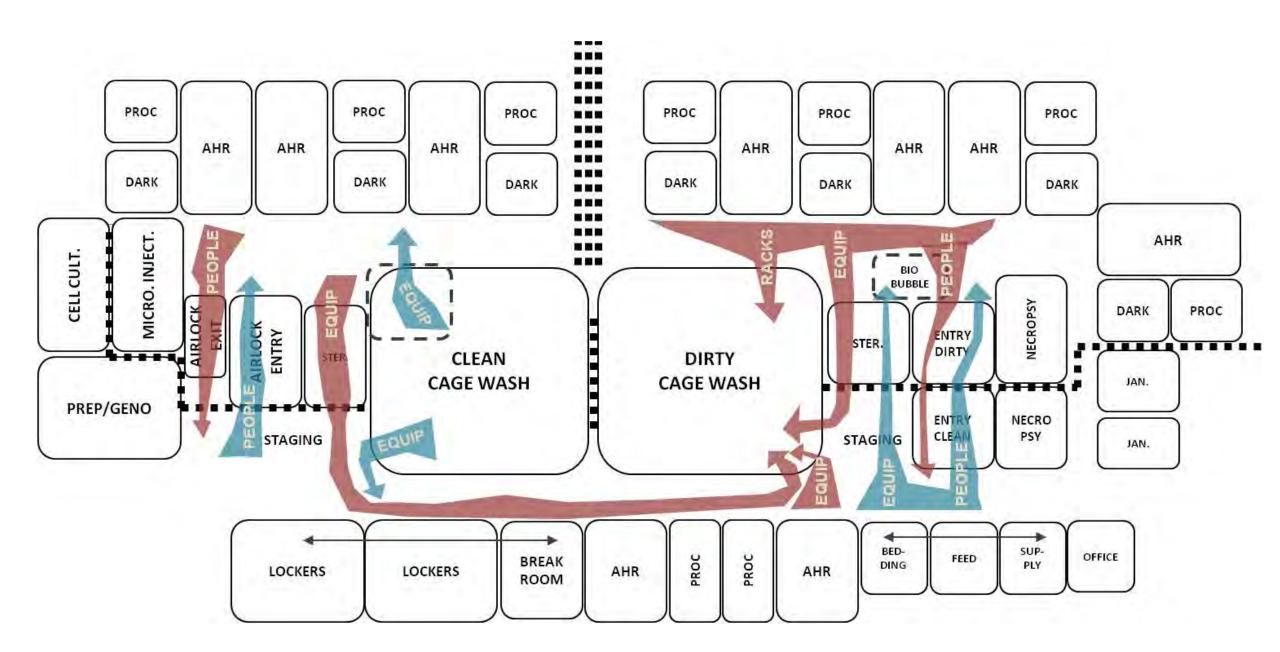




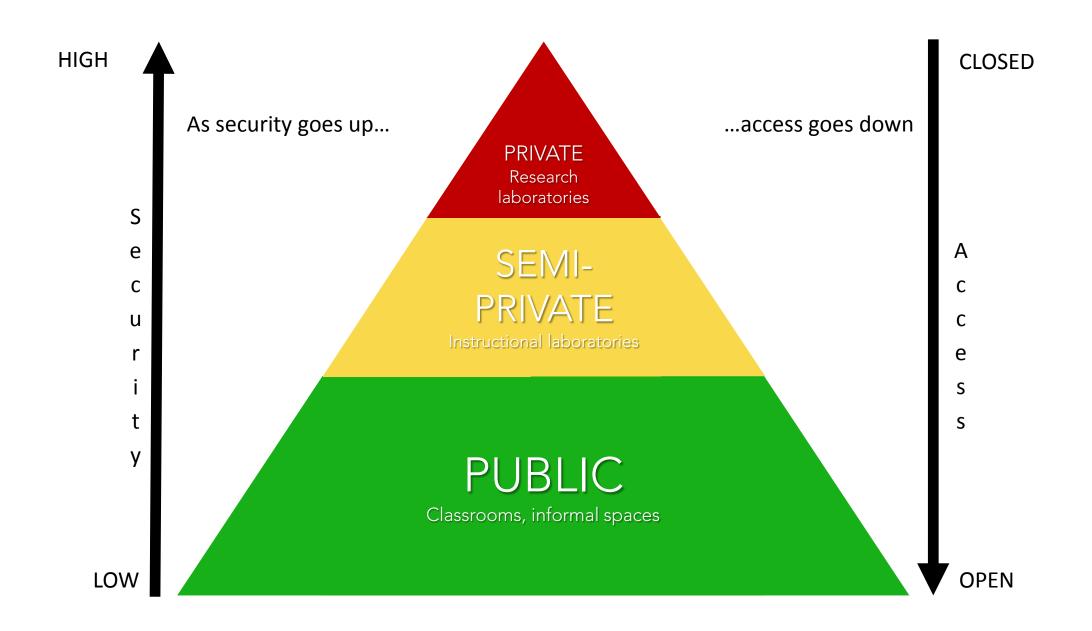


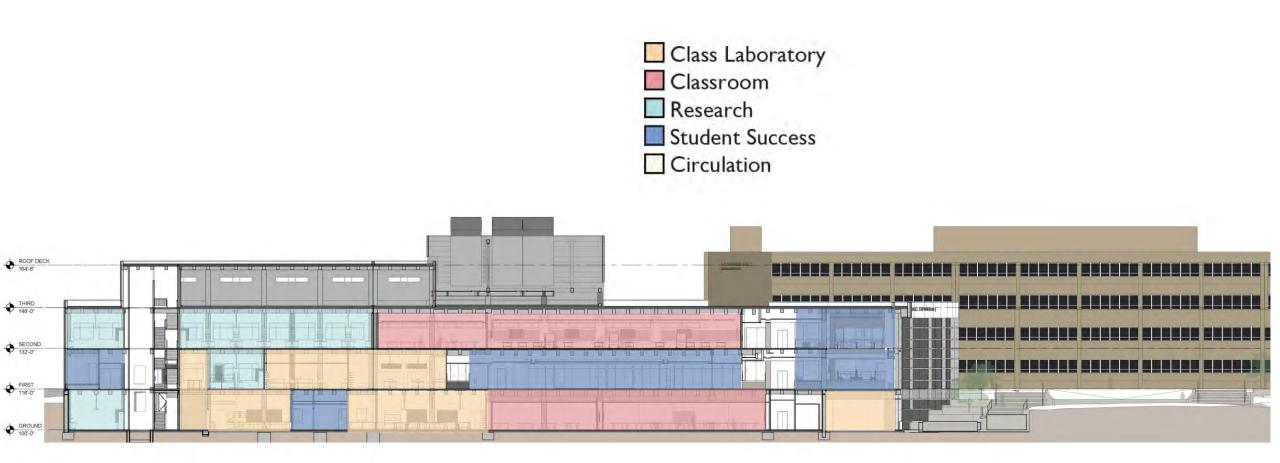














## **INFORMATION GATHERING**

2

Area:	Teaching Lab	
Room	Analytical Name:	F
Room	Number:	
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Room	Activity Analysis	
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Seco	ondary activites perfor	med
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	Pathology	Molecular Biology
	Pathology	Organic Chemistr
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	Safety Level	
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	F BSL-3	BSL-4
Contai	nment - heat, odor, h	arards narticulates
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i. melle	type size #	CS Corr Solv
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14	lated Workstation	
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	Radioactive Toxics	

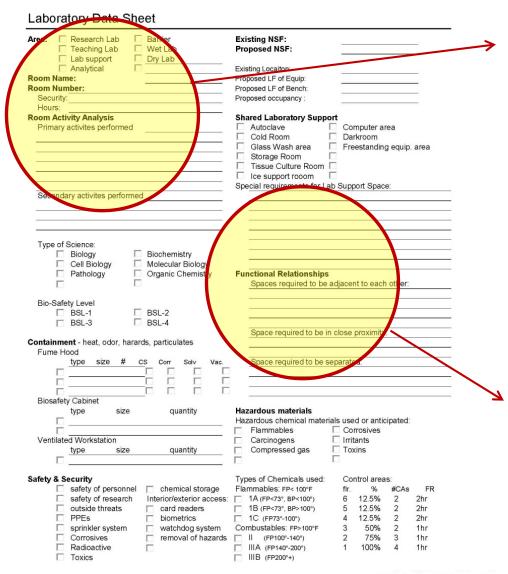
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Wall mounted	6	Computer wkstation	
Water Polisher - Wall		Compare meaning	
Water Polisher - other	Mall moun	ted	
Water Polisiter Ante		Water Polisher - wall	
	1	Water Polistier - office	

Temperature	
Winter	(72) 6 7
Summer	(72° F Typical): OK/OtherF (72° F Typical): OK/OtherF
Humidity	
Winter	(30% Typical) OK/Other 4
Summer	(30% Typical) OK/Other%
Air pressure	relative to adjacent spaces
- A.*	Positive
( )	Negative
- F	Equal
Supply all re	
E.	We filtration
	min occ. all changes/hour
1	HEPA filtration
F	Class conditions
Exhause an	requirements
Fume hor	
	face velocity when sash is 16'-18" ope
	CFM when sash is closed
5	alarm monitor
	sash sensor
Ē	vent corrosive cab under fume hood
	y Cabinet
	exhaust rate
HEPA fil	tration T
Thermal Sy	stems
	Process Cooling Water (85 F)gpm _
<b>F</b>	Chilled Water (45 F)gemAT
È.	Glycol / Chilled Water (20°F)
	tank cooling:liters
	Plant Steam
	Clean Steam
	Pure Steam
	tank cooling:liters
Machanical	Comments
Wechanica	

Laboratory	Data	Sheet	

size finish faucet local	Very series of		
S-1 25"Lx15"Wx10"D S-2 18"Lx15"Wx10"D S-3 S-4 S-4 S-4	Lab water (ASTM) Type I Type II Type III Gas supplies	No outlets Point of use Point of use	F House F House F House
CS-1:cup sink in hood CS-2:cup sink on bench	Natural Gas. House	F Hood	Bench
Water control	□ Nitrogen □ House	F Local	E Bench
Whist blade dedk mint faucet mint automatic sensor foot pedal	Coxygen House	F Hood F Local	E Bench
Water supply Laboratory Cold Water	← Vacuum ← House	F Hood	E Bench
☐ at sink ☐ at hood ☐ Laboratory Hot Water	□ CA □ psig	☐ Hood	F Bench
Safety fixtures	F CO2 F House	/─ Hood /─ Local	F Bench
emergeny shower floor drain: Y N     Inside the lab recessed pul/head	F SG-1	F Hood	I Bench
In corridor     recessed pull/head     safety station - recessed	Cylinder Gasses	F Hood	I Bench
	T helium	D	
	C Oxygen	C	
	T hydrogen	Γ	
	Waste		
umbing Comments	Special Criteria Vibration Adjacencies Separations Odor Positive/Nega	tive pressunzation	
imping Commenter			

3



## General

- Type of space
- Area / sq ft
- Activities/users
- Special requirements (vibration, acoustics, etc...)

## **Functional Relationships**

- Adjacencies
- Separations
- Hazards

TREANORHL

#### Laboratory Data Sheet

rea:	Teaching Lab     I     Lab support	Barrier Wet Lab Dry Lab	Existing NSF:
	Name:		Proposed LF of Equip:
	Number:		Proposed LF of Bench:
	urity:		Proposed occupancy :
Hour	Activity Analysis		Shared Laboratory Support
	ary activites performed		Autoclave     Cold Room     Glass Wash area     Storage Room     Tissue Culture Room     Ice support rooom     Special requirements for Lab Support Space:
Seco	ondary activites performe	ed	
Туре		Biochemistry Molecular Biology	
	, oon blology	Organic Chemistry	Functional Relationships Spaces required to be adjacent to each other:
Bio-S	Safety Level		
		BSL-2	
	□ BSL-3	BSL-4	Space required to be in close proximity:
ontair	nment - heat, odor, hara	ards narticulates	Space required to be in close proximity.
	e Hood	nao, particulatoo	
	type size #	CS Corr Solv Vac.	Space required to be separated:
Disc			
DIOS	afety Cabinet type size	quantity	Hazardous materials
		quantity	Hazardous chemical materials used or apticipated:
			Flammables Corrosives
Vent	tilated Workstation		Carcinogens
	type size		Compressed gas
afety	& Security		Types of Chemicals used: Control areas:
	safety of personnel safety of research		Flammables: FP< 100°F flr. % #C
	safety of research outside threats	Interior/exterior actess	□ 1A (FP 3°, BP<100°) 6 12.5% 2 2hr<br □ 1B (FP<73°, BP>100°) 5 12.5% 2 2hr
	PPEs	☐ biometrics	□ 1C (FP73°-100°) 4 12.5% 2 2hr
	sprinkler system	watchdog system	Combustables: FP>100°F 3 50% . 1hr
	Corrosives	removal of hazard	
	Radioactive     Toxics		□ IIIA (FP140°-200°) 1 100% 4 1hr
	I DXICS		IIIB (FP200°+)
	1		



#### Laboratory Data Sheet

Temperature

Winter (72°F Typical): OK/Other °F Summer (72°F Typical): OK/Other °F Humidity Winter (30% Typical): OK/Other % Summer (30% Typical): OK/Other \_\_\_\_% Air pressure relative to adjacent spaces Positive Negative Equal Supply air requirements % filtration min. occ. air changes/hour HEPA filtration Class conditions Exhause air requirements Fume hood face velocity when sash is 16'-18" open CFM when sash is closed alarm monitor sash sensor vent corrosive cab. under fume hood **Biosafety Cabinet** \_\_\_\_\_ exhaust rate HEPA filtration Thermal Systems Process Cooling Water (85°F) \_\_\_\_gpm \_\_\_4 □ Chilled Water (45°F) \_\_\_gpm \_\_\_ΔT Glycol / Chilled Water (20°F) tank cooling: liters Plant Steam Clean Steam Pure Steam tank cooling: \_\_\_\_\_liters

Mechanical Comments

120	V - 1 f	
	No. outlets per room	Standby raceway:" O.C. No. outlets per room
	V - 1 r Normal	Standby
	No. outlets per room	
	Normal No. outlets per room V - 3 f	Standby
	Normal No. outlets per room	Standby
	Dedicated Circuit Quantity Serve:	_Volt/Amp.
	UPS: OFOI or CFCI Hard connection for BSCs Outlet for BSCs	
Illu	mination Level	
	Office average fc:	Lab average fc:
	task fc: Special illumination	task fc:
	Dark room light:	
	mmunication	
	Computer Outlet 4-Plex	
	Duplex	
	Other	
	Locations	
	Telephone Paging	

# **Building Systems**

- Temperature
- Humidity
- Air pressurization
- Power requirements
- Light levels
- Communication and Technology

#### LABORATORY EQUIPMENT UTILITY SCHEDULE

### TREANORHL

EQUIPMENT PHYSI				PHYSICAL ATTRIBUTES SOURCE			E BUILDING PIPED UTILITIES										SPECIALTY GAS			EQ. EXHAUST			ELECTRICAL					¥.	SPECI				
E.	NOTE INFORMATION PROVIDED	Y THE OWNER FOR OWNER HORNERED EQUIPMENT	Filoot	SIZE	Come volu		, tab	- the	BODI POWSE HW CW		CA.	LÝ	LV GAS 🔮			(cylinders)			Ed Danes (								CRITER						
TU-BUL	CONTRACTOR IS TO VERIFY FOR D	NUMBERT INSTALLED BY CONTRACTOR	(Gjenter	WxDxH	ACCESS LAW	(E) 3.	Dimite Dimite	alway Direte	Weep 3	sibe they	e sije	now pig	ie How	size or	et how	y pipe size	Now pipe	()0w	pipe 3		liow P	ipii iye p	may remains	tisw	Shint RMN	vans	enter ena	a power	sivon mit	tives semere		a 10	
EUUS	equipment nume	mir/madel no.	ço	(PT)	(17)	Ealtrik	Numiting b	nusalisé le	( CPM	IN RIPA	V IN	SPM D	a an	IN nos	E GPM	8 IN	GPM IN	6PM	IN V/N	Type	1		utra adar	tim:	IN IN W.C.	Ŷ	A a	AVA.	0128 200796	NEMA, DOWPH	54	10.190	
1											11-1			11		111	1.1	111										171		1			
z			1.1									101				111	11	11	11 11	1					=			1		111	1.1		
3																				1													
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## Major equipment impact:

- Physical space (size)
- Adjacent areas (location)
- Building systems
- Vibration producing or sensitive
- EMI producing or sensitive

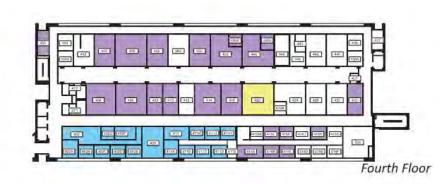
Project #

## **Backfill space**

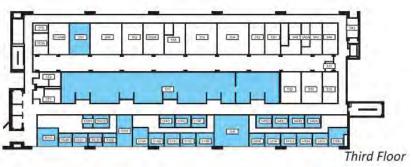
**Basement Floor** 

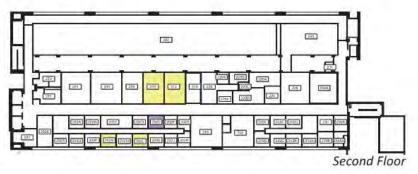
### **AVAILABLE SF**

Basement Floor:	5,444 ft <sup>2</sup>
First Floor:	5,133 ft <sup>2</sup>
Second Floor:	1,072 ft <sup>2</sup>
Third Floor:	7,900 ft <sup>2</sup>
Fourth Floor:	9,713 ft <sup>2</sup>
TOTAL SF:	29,262 ft <sup>2</sup>









# **Classrooms with tablet** arm chairs:

- KI: 16 to 19 sq ft / student
- Steelcase: 17 sq ft /student

## **Classrooms with continuous** tables & chairs:

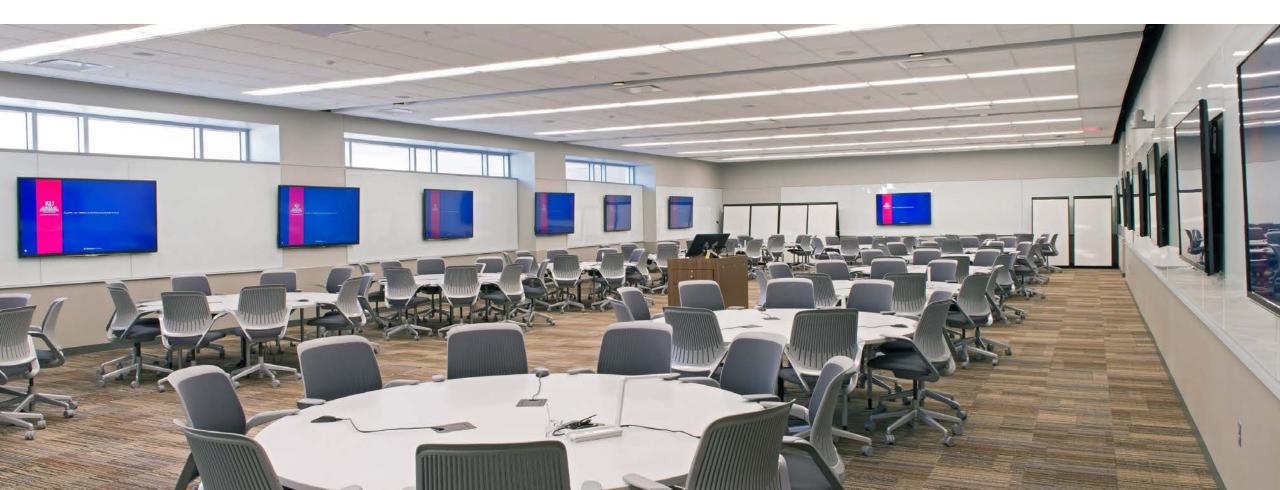
- KI: 17 to 22 sq ft / student
- Steelcase: 16 to 27 sq ft / student
- Our team: 16 to 20 sq ft / student Our team: 20 to 25 sq ft / student





### Active learning environments with moveable furniture

- KI: 22 to 32 sq ft / student
- Steelcase: 24 to 31 sq ft / student
- Our team: 24 to 30 sq ft / student



## **Classroom utilization**

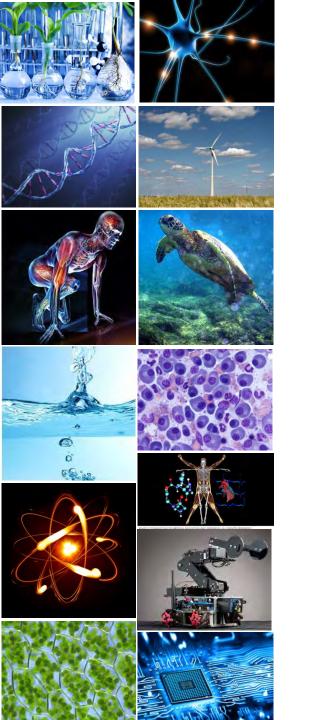
- Usually based on
   40 to 50 hour weeks
- Typical range
   50 to 80%
- Average occupancy
   60 to 80%
- Cost of classrooms outfitted with technology
   \$350-\$450 / sf



## Instructional laboratory utilization

- Usually based on
   40 to 50 hour weeks
- Typical range25 to 55%
- Average occupancy
   30 to 80%
- Cost of instructional laboratorie outfitted with technology
   \$500-\$650 / sf

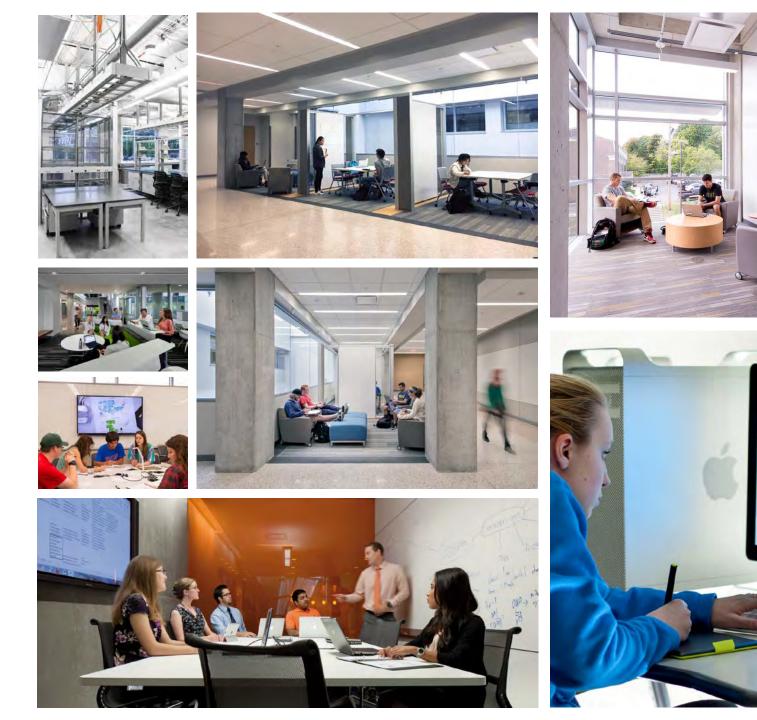




## Individual Class Labs:

- Biomedical Engineering, Mechanics of Materials, Hydrology, Fluid Mechanics, Thermodynamics, Automation and Controls, Robotics, HVAC, Lighting, Electronics, Environmental...
- General Biology, Molecular Biology, Microbiology, Genetics, Marine Biology, Plant Biology, Cell Biology, Physiology and Anatomy, Ecology, Histology and Cytology, Neurobiology...
- General Chemistry, Organic Chemistry, Biochemistry, Analytical Chemistry, Physical Chemistry, Inorganic Chemistry...

# 3. Trends



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#### Instructional Laboratories

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in these











Research Laboratories & Core Facilities

10.03



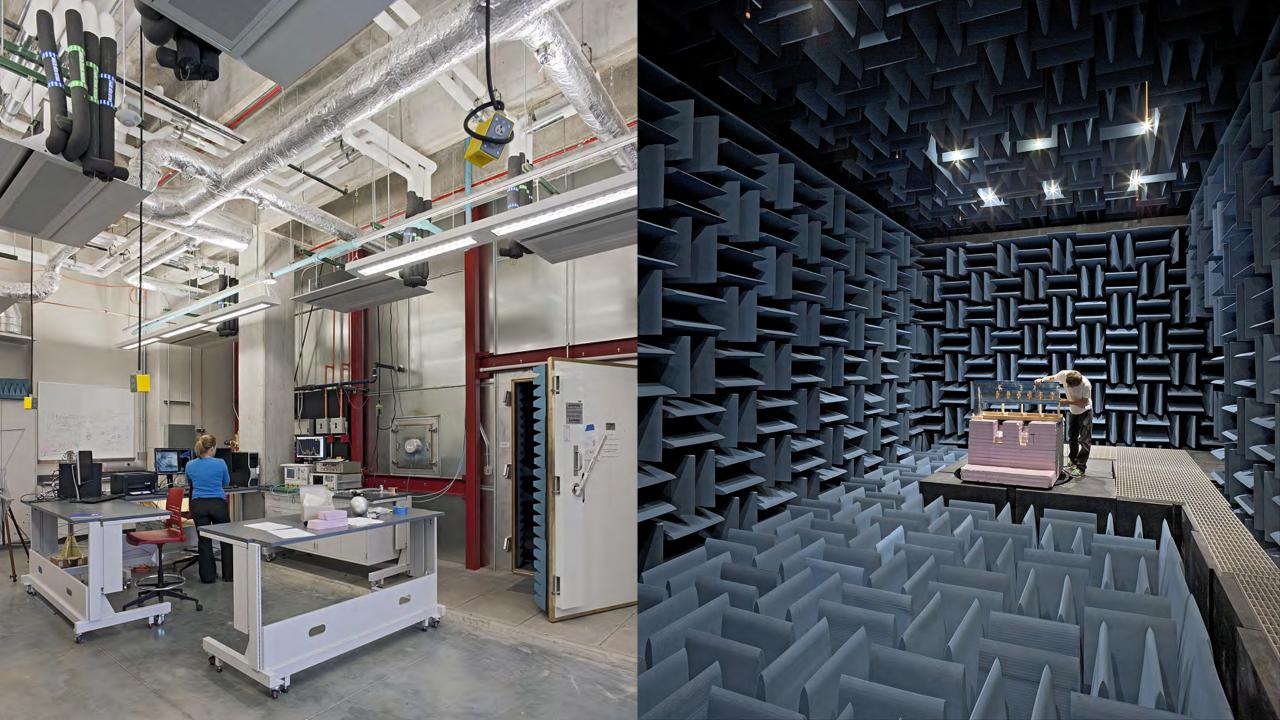














Integrated Teaching and Learning Laboratory, University of Colorado Boulder - GKK Works

A Star and a

### Maker Spaces

Parried Street

ExxonMobil Lawrence G. Rawl Engineering Practice Facility, University of Oklahoma - Miles Associates

Altair Engineering

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UNITERITY OF DUA HON

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(Engineering Product Innovation Center) Boston University - Wilson Architects

















Collaboration & Informal Learning Spaces P





















# Take-aways

Project planning and programming is the first, and most important step in the design process Programming is a collaborative process that translates stakeholder wants and needs into a useable facility

Design professionals are not dictators but facilitators; they use tools, strategies and trends to inform and guide