### BOARD OF REGENTS MEETING AGENDA
Tuesday, August 14, 2018

<table>
<thead>
<tr>
<th>Approximate Times</th>
<th>Tab</th>
<th>Agenda Item</th>
<th>Presenter</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:00 AM</td>
<td>1</td>
<td>Executive &amp; Compensation Committee Meeting</td>
<td>Chairman James M. Hull</td>
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<tr>
<td>Room 8026</td>
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<tr>
<td>9:30 AM</td>
<td>2</td>
<td>Call to Order</td>
<td>Chairman James M. Hull</td>
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<tr>
<td>Room 8003</td>
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<tr>
<td>9:30 AM</td>
<td>3</td>
<td>Invocation / Pledge of Allegiance</td>
<td>Chairman James M. Hull</td>
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<td>Ms. Christin Smith, GSU, Clarkston</td>
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<td>SGA Executive Vice President</td>
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<td>9:30 AM</td>
<td>4</td>
<td>Safety Briefing</td>
<td>Chief of Police Bruce Holmes</td>
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<tr>
<td>9:30 AM</td>
<td>5</td>
<td>Approval of May 15th/May 22nd/June 5th/June 12th Minutes</td>
<td>Secretary Edward Tate</td>
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<tr>
<td>9:30 AM</td>
<td>6</td>
<td>Action to Appoint Albany State University President</td>
<td>Chairman James M. Hull</td>
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<td>Chancellor Steve Wrigley</td>
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<tr>
<td>9:30 AM</td>
<td>7</td>
<td>Three Minute Thesis</td>
<td>VC Charles Sutlive</td>
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<td>Ms. Kristen Lear, UGA</td>
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<td>Ms. Naoko Uno, UGA</td>
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<tr>
<td>9:30 AM</td>
<td>8</td>
<td>Economic Development</td>
<td>Chairman James M. Hull</td>
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<td>Delta Propel – Collegiate Pilot Career Path</td>
<td>President Christopher Blake, MGA</td>
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<td>Mr. Brent Knoblauch, Delta Airlines</td>
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<td>Mr. Adon Clark, MGA</td>
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<tr>
<td>10:00 AM</td>
<td>9</td>
<td>Campus Spotlight – Georgia Southern University</td>
<td>Chairman James M. Hull</td>
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<td>Opportunity and Innovation in Teacher Education</td>
<td>Interim President Shelley Nickel</td>
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<td>Dr. Tom Koballa, Dean &amp; Professor</td>
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<td>Dr. Barbara Serianni, Asst. Professor</td>
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<td>Becky Childs/Katie Powell, Students</td>
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<tr>
<td>10:00 AM</td>
<td>10</td>
<td>Track I Committee Meetings</td>
<td>Regent Sarah-Elizabeth Reed</td>
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<tr>
<td>Room 7007</td>
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<td>Academic Affairs</td>
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<td>Room 7007</td>
<td>11</td>
<td>Organization &amp; Law</td>
<td>Regent Laura Marsh</td>
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<tr>
<td>10:20 AM</td>
<td>12</td>
<td>Track II Committee Meetings</td>
<td>Regent Neil L. Pruitt, Jr.</td>
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<tr>
<td>Room 8003</td>
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<td>Personnel &amp; Benefits</td>
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<tr>
<td>Room 8003</td>
<td>13</td>
<td>Finance &amp; Business Operations</td>
<td>Regent Kessel D. Stelling, Jr.</td>
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<tr>
<td>Room 8003</td>
<td>14</td>
<td>Internal Audit, Risk and Compliance</td>
<td>Regent Sachin D. Shailendra</td>
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<tr>
<td>Room 8003</td>
<td>15</td>
<td>Real Estate &amp; Facilities</td>
<td>Regent Richard L. Tucker</td>
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<tr>
<td>11:35 AM</td>
<td>16</td>
<td>Break for Lunch</td>
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#### Tuesday, August 14, 2018

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<tbody>
<tr>
<td>12:35 PM</td>
<td>17</td>
<td>Reconvene</td>
<td>Chairman James M. Hull</td>
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<td></td>
<td>19</td>
<td>Chancellor’s Report</td>
<td>Chancellor Steve Wrigley</td>
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<td>20</td>
<td>College 2025</td>
<td>EVC Tristan Denley President Steve Dorman, GCSU</td>
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<td>22</td>
<td>Unfinished Business</td>
<td>Chairman James M. Hull</td>
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<td>23</td>
<td>New Business 2019 Board Dates REACH Georgia</td>
<td>Chairman James M. Hull Regent Erin Hames</td>
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<td>24</td>
<td>Petitions and Communications</td>
<td>Secretary Edward Tate</td>
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<td></td>
<td>25</td>
<td>Executive Session</td>
<td>Chairman James M. Hull</td>
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<tr>
<td></td>
<td>26</td>
<td>Reconvene</td>
<td>Chairman James M. Hull</td>
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<tr>
<td></td>
<td>27</td>
<td>Adjournment</td>
<td>Chairman James M. Hull</td>
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INFORMATION ITEM

1. Executive Session 1
1. **Executive Session:**

   The Committee will discuss litigation and personnel matters in Executive Session.
CALL TO ORDER
The Board of Regents of the University System of Georgia met on Tuesday, May 15, 2018, in the Board Room, Room 8003, 270 Washington Street SW, Atlanta, Georgia. The Chairman of the Board, Regent James M. Hull, called the meeting to order at 9:36 a.m. Present, in addition to Chairman Hull, were Vice Chairman Don L. Waters and Regents C. Dean Alford; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin Shailendra; E. Scott Smith; Benjamin J. Tarbutton, III; T. Rogers Wade; and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr., was excused.

INVOCATION AND PLEDGE
Valdosta State University Student Government Association President Maya Mapp gave the invocation and led the Pledge of Allegiance.

SAFETY BRIEFING
Chief of Police Bruce Holmes gave the safety briefing.

APPROVAL OF MINUTES
With motion made and variously seconded, the Regents present voted unanimously to approve the minutes of the Board’s meetings of April 17-18, 2018.

SPECIAL RECOGNITION: POTTS AWARD AND REGENTS’ DEPARTMENT AWARD
Chancellor Steve Wrigley awarded the Regent Willis J. Potts Student Advisory Council Leadership Award to Maya Mapp, a senior at Valdosta State University. The Potts Award represents the highest honor of the University System of Georgia’s Student Advisory Council. Chancellor Wrigley also recognized the Early Childhood Education Program at the University of West Georgia with the 2018 Regents’ Excellence in Teaching Award. He commended the program for its use of high impact teaching and learning practices, including service learning projects, collaborative assignments, and global learning opportunities.

CAMPUS SPOTLIGHT: ALBANY STATE UNIVERSITY
Board Chairman James Hull welcomed Albany State University (ASU) Interim President Marion Fedrick to speak about ASU’s partnership with IBM focusing on blockchain technology. With IBM’s support, ASU introduced its first blockchain course in Fall 2017. IBM also hosted the first-ever “hackathon” for students of 33 Historically Black Colleges and Universities in Atlanta that semester, and the ASU team won second place in the competition. Since Fall 2017, IBM has hired 12 ASU computer science graduates and several student interns.

Interim President Fedrick introduced Dr. Robert Owor, Chair of Mathematics and Computer Science at ASU, and students Myonna Douglass, Kevin McClendon, and Melody Collins. Under the guidance of Dr. Owor, this student team designed, developed, tested, and implemented industry-changing applications and hardware, including facial recognition tools, technology for the visually impaired, and a peer-to-peer lending platform. Blockchain technology can be used in several industries, including agriculture, transportation, healthcare, education, and finance, and it is an example of applying classroom knowledge to real-world situations.

FISCAL YEAR 2019 OPERATING BUDGET
Vice Chancellor for Fiscal Affairs Tracey Cook gave a presentation on the proposed Fiscal Year 2019 operating budget. The total Fiscal Year 2019 budget for the University System of Georgia is approximately $9.1 billion, which includes funding from all unrestricted and restricted sources, and includes the allocation of state funds as approved by the Board of Regents in April 2018. This budget also reflects enrollment and other projections made
by each institution, which incorporate the tuition and fee rates approved by the Board in April 2018. With motion made and seconded, the Regents present voted unanimously to approve the proposed budget.

ONEUSG UPDATE
Executive Vice Chancellor for Strategy and Fiscal Affairs Shelley Nickel and Vice Chancellor and Chief Information Officer Dr. Bobby Laurine provided an update on the OneUSG project.

HEALTHCARE UPDATE
Interim Vice Chancellor for Human Resources Karin Elliott provided an update on the University System of Georgia healthcare plan.

CHANCELLOR’S REPORT
The Chancellor began his report to the Board by honoring Regent Paul Bowers, who resigned to accept an appointment from the Governor to the Georgia Ports Authority. Chancellor Wrigley thanked Regent Bowers for his service to the University System and his unique perspective during his tenure on the Board. He then welcomed incoming Regent Chris Cummiskey, who joins the Board as Regent Bowers’ successor. Regent Cummiskey is an alumnus of the University of Georgia and has extensive work experience in state government and the private sector.

Chancellor Wrigley congratulated the University System of Georgia’s 32,000 Spring 2018 graduates and wished them well in their future endeavors. He commended Albany State University on its forthcoming nexus degrees in data analysis and blockchain technology and highlighted five other USG institutions that are developing financial technology degrees to meet the needs of the FinTech industry in Georgia. These are examples of how University System institutions are redesigning their curricula for the 21st century.

Chancellor Wrigley then shared several highlights and achievements from across the University System. He congratulated Columbus State University for winning the first Division II Men’s Tennis Championship in its program’s history. He also congratulated Dalton State College, which has become the first Hispanic Serving Institution (HSI) in Georgia and one of the first HSIs in the southeastern United States. This federal designation makes the college eligible for grants that will benefit the entire campus and reflects the changing demographics of the community that the college serves. The Chancellor announced that South Georgia State College recently acquired a 56-passenger bus to help students and athletes get to events and games, and this motivated local retiree Jerry Richardson to make a donation to create a scholarship program. Chancellor Wrigley congratulated Valdosta State University on meeting its capital campaign goal 14 months ahead of schedule. He also commended the Georgia Institute of Technology Facilities Management team on its receipt of the 2018 APPA: Leadership in Educational Facilities Award for Excellence.

Chancellor Wrigley thanked USG Legal Counsel Brooke Bowen and the Board Policy Review Working Group for conducting a thorough review of the Board of Regents Policy Manual to make it more user-friendly and consistent. He also thanked University System Office staff who were recognized for their service to the University System of Georgia at a recent length of service ceremony.

Chancellor Wrigley concluded his remarks with a historical note regarding the establishment of airmail service in the United States. On this day in 1918, United States Postal Service pilots changed the course of commerce and made aviation history by delivering the first airmail between New York City and Washington, D.C. Postal Service pilots later established a transcontinental flying route and developed new navigational tools, effectively establishing the foundation for the commercial aviation network we rely on today.

COMMITTEE REPORTS
Reports of the standing committees are attached hereto.

UNFINISHED BUSINESS

COMMITTEE REPORTS
Reports of the standing committees are attached hereto.
There was none.

**NEW BUSINESS**
There was none.

**PETITIONS AND COMMUNICATIONS**
There were no petitions or communications. Secretary to the Board Edward Tate announced that the next Board of Regents meeting will be held on August 14, 2018, at the University System Office in Atlanta.

**EXECUTIVE SESSION**
Following the announcement on Petitions and Communications, Chairman Hull called for an executive session at approximately 1:56 p.m. to discuss personnel matters involving several institutions, including presidential search updates and evaluations. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Wrigley and members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

**RECONVENE**
Following executive session, Chairman Hull reconvened the Board meeting in its regular session at approximately 3:00 p.m. and announced that the Board took no actions during the executive session.

With motions made and variously seconded, the Regents present unanimously approved:

1. The appointment of Dr. Michelle Johnson as the finalist for the presidency at the College of Coastal Georgia. The finalist will be presented for full Board of Regents consideration during a future meeting.

2. The reappointment of the Presidents of the 26 University System of Georgia institutions for the 2018-19 academic year, with the exception of Dr. Jaimie Hebert of Georgia Southern University, who is resigning to pursue other opportunities. Those serving as Interim Presidents will continue to serve in an interim capacity. The Board approved the compensation of each such president in the amount and character presented to the Board.

3. A two-year extension of the parameters of Georgia State University President Mark Becker’s deferred compensation plan in a final form to be approved by the Chancellor.

**ADJOURNMENT**
There being no further business to come before the Board, the meeting adjourned at 3:10 p.m.

______________________________  ____________________________
James M. Hull                  Edward M. Tate
Chairman, Board of Regents     Secretary, Board of Regents
University System of Georgia   University System of Georgia
The Graduate Medical Education Committee of the Board of Regents of the University System of Georgia met at approximately 9:03 a.m. in Room 7007 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Donald M. Leebern called the meeting to order. Present, in addition to Chairman Leebern, were Committee Vice Chairman Benjamin J. Tarbutton, III, and Regent Sachin D. Shailendra. Regent Sarah-Elizabeth Reed was excused.

**ACTION ITEM**
The Board approved revisions to the *Board of Regents Policy Manual*, Section 4.5, Intercollegiate Athletics.

**INFORMATION ITEMS**
1. The Committee recognized Brenda Stopher, Special Assistant to the President at Kennesaw State University, who assisted in completing the Fiscal Year 2018 Athletics Annual Reporting.
2. Vice Chancellor for Organizational Effectiveness John Fuchko, III, presented the Fiscal Year 2017 Annual Report.

**ADJOURNMENT**
There being no further business to come before the committee, the meeting adjourned at 9:29 a.m.
The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:18 a.m. in Room 7007 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Committee Vice Chairman E. Scott Smith; Regents C. Dean Alford; Chris Cummiskey; W. Allen Gudenrath; Erin Hames; C. Thomas Hopkins, Jr.; Laura Marsh; T. Rogers Wade; and Don L. Waters. Chancellor Steve Wrigley also was present. Unless otherwise noted, the Regents present approved all items unanimously.

**ACTION ITEMS**

1. The Board approved the establishment of a Bachelor of Science with a major in Health and Wellness at Dalton State College.

2. The Board approved the establishment of an Education Doctorate in Curriculum and Instruction at Georgia College and State University.

3. The Board approved the establishment of a Bachelor of Science with a major in Political Science at Middle Georgia State University.

4. The Board approved the establishment of a Bachelor of Science with a major in Cybersecurity at the University of North Georgia.

5. The Board approved the establishment of a Doctor of Nursing Practice at the University of North Georgia.

6. The Board approved the establishment of the Center for Rural Prosperity and Innovation at Abraham Baldwin Agricultural College.

7. The Board approved revisions to the *Board of Regents Policy Manual*, Section 3.2, Faculties.

8. The Board approved revisions to the *Board of Regents Policy Manual*, Section 3.3, Curriculum.


10. The Board approved revisions to the *Board of Regents Policy Manual*, Section 3.6, Creation and Elimination of Academic Programs.

11. The Board approved revisions to the *Board of Regents Policy Manual*, Section 3.8, Degrees.

**CONSENT ITEM**

The Board adopted new faculty positions and appointments at the University of Georgia and Augusta University, and a revision to a gift at Kennesaw State University.

**DISCUSSION**

Several Regents requested additional information regarding academic programs with low enrollment and codifying the review of such programs in policy. Dr. Tristan Denley, Chief Academic Officer, and Dr. Martha Venn, Deputy Vice Chancellor of Academic Affairs, agreed to provide additional information to the committee in Fall 2018.
INFORMATION ITEM
The chair of the Faculty Council and the president of the Student Advisory Council presented their annual updates to the committee.

ADJOURNMENT
There being no further business to come before the committee, the meeting adjourned at approximately 10:56 a.m.
The Committee on Economic Development of the Board of Regents of the University System of Georgia met at approximately 10:57 a.m. in Room 2104 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman T. Rogers Wade called the meeting to order. Present, in addition to Chairman Wade, were Regents C. Dean Alford, Chris Cummiskey, W. Allen Gudenrath, Erin Hames, Laura Marsh, Sarah-Elizabeth Reed, and E. Scott Smith. Board Chairman James M. Hull and Chancellor Steve Wrigley also were present.

INFORMATION ITEM
Lisa Armistead, Georgia State University Associate Provost, and Phillis Parker, Executive Director of the Center for Health Information Technology, gave an overview of a Georgia State University pilot program that was created in 2017 for students who are interested in working in Georgia’s robust Health IT industry. Georgia is recognized as the nation’s health information technology capital and is home to over 270 Health IT companies. The pilot program has been wildly successful and likely will be expanded to additional campuses in Fall 2018.

ADJOURNMENT
There being no further business to come before the committee, the meeting adjourned at approximately 11:15 a.m.
The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:18 a.m. in Room 7007 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Laura Marsh called the meeting to order. Present, in addition to Chairwoman Marsh, were Committee Vice Chairwoman Sarah-Elizabeth Reed; Regents C. Dean Alford, Chris Cummiskey, W. Allen Gudenrath, Erin Hames, E. Scott Smith, and T. Rogers Wade. Also present were Board Vice Chairman Don L. Waters and Chancellor Steve Wrigley. Unless otherwise noted, the Board approved all items unanimously.

**ACTION ITEMS**

1. The Board approved revisions to the *Board of Regents Policy Manual*, Section 1, Officers of the Board of Regents.

2. The Board approved revisions to the *Board of Regents Policy Manual*, Section 2, Institutional Governance.

3. The Board approved revisions to the *Board of Regents Policy Manual*, Section 4, Student Affairs.

4. The Board approved revisions to the *Board of Regents Policy Manual*, Section 6, Campus Affairs.

5. The Board approved revisions to the *Board of Regents Policy Manual*, Section 7, Finance and Business.

6. The Board approved revisions to the *Board of Regents Policy Manual*, Section 8, Personnel.

7. The Board approved revisions to the *Board of Regents Policy Manual*, Section 9, Facilities.

8. The Board approved revisions to the *Board of Regents Policy Manual*, Section 10, Information, Records, & Publications.

9. The Board approved revisions to the *Board of Regents Policy Manual*, Section 12, Miscellaneous.

**EXECUTIVE SESSION**

Following the vote on the approval items, Chairwoman Marsh called for an executive session at approximately 11:25 a.m. to discuss pending applications for review. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

After the committee exited executive session, Chairwoman Marsh reconvened the committee in its regular session at 11:44 a.m. and announced that no actions were taken.

**ADJOURNMENT**

There being no further business to come before the committee, the meeting adjourned at 11:45 a.m.
MINUTES OF THE
COMMITTEE ON PERSONNEL AND BENEFITS

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met at approximately 10:18 a.m. in Room 8003 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Neil L. Pruitt, Jr., called the meeting to order. Present, in addition to Chairman Pruitt, were Committee Vice Chairman C. Thomas Hopkins, Jr.; Regents Bárbara Rivera Holmes; Donald M. Leeburn, Jr.; Sachin D. Shailendra; Benjamin J. Tarbutton, III; Richard L. Tucker; and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr., was excused. Unless otherwise noted, the Board approved all items unanimously.

ACTION ITEM
The Board approved revisions to the Board of Regents Policy Manual, Section 8, Personnel.

INFORMATION ITEM
The committee heard an information item on proposed revisions to the Board of Regents Policy Manual, Sections 8.2.21, Employment Appeals, and 8.6, Application for Discretionary Review.

ADJOURNMENT
There being no further business for committee consideration, the meeting adjourned at approximately 10:22 a.m.
The Committee on Finance & Business Operations of the Board of Regents of the University System of Georgia met at approximately 10:23 a.m. in Room 8003 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Vice Chairman Donald M. Leebern, Jr., called the meeting to order. Present, in addition to Vice Chairman Leebern, were Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Neil L. Pruitt, Jr.; Sachin Shailendra; Benjamin J. Tarbutton, III; Richard L. Tucker; and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr., was excused. Board Chairman James M. Hull also was present. Unless otherwise noted, the Board approved all items unanimously.

INFORMATION ITEMS
1. Vice Chancellor for Fiscal Affairs Tracey Cook gave a presentation on the Fiscal Year 2018 Report on Third Quarter Revenues and Expenditures.

2. The committee heard an information item regarding proposed revisions to the Board of Regents Policy Manual, Section 7.11, Miscellaneous.

ACTION ITEMS
3. The Board approved the proposed online program tuition for the Doctor of Nursing Practice at the University of North Georgia.

4. The Board approved the establishment of a Campus Center Facility Fee at the Georgia Institute of Technology.

5. The Board approved revisions to the Board of Regents Policy Manual, Section 7.2, USG Budget.

6. The Board approved revisions to the Board of Regents Policy Manual, Section 7.3, Tuition and Fees.

7. The Board approved revisions to the Board of Regents Policy Manual, Section 7.5, Fund Management.

8. The Board approved revisions to the Board of Regents Policy Manual, Section 7.9, Contracts.

9. The Board approved revisions to the Board of Regents Policy Manual, Section 7.11, Miscellaneous.

10. The Board approved revisions to the Board of Regents Policy Manual, Sections 7.13, Retiree Health Benefit Fund Investment Policy, and 7.17, Other Post-Employment Benefits Funding Policy.

11. The Board approved revisions to the Board of Regents Policy Manual, Section 7.14, Identity Theft; Section 11, Information Technology (IT); and Section 7.12, Reserved.

ADJOURNMENT
There being no further business to come before the committee, the meeting adjourned at approximately 10:42 a.m.
MINUTES OF THE
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 10:42 a.m. in Room 8003 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Sachin Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Committee Vice Chairman Philip A. Wilheit, Sr.; Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leeben, Jr.; Neil L. Pruitt, Jr.; Benjamin J. Tarbutton, III; and Richard L. Tucker. Regent Kessel D. Stelling, Jr., was excused. Unless otherwise noted, the Board approved all items unanimously.

APPROVAL ITEMS
1. The Board approved the proposed System Office Internal Audit Plan and the institutional internal audit plans for July 2018 – December 2019 and authorized the University System of Georgia Chief Audit Officer to make revisions and modifications to the plans as needed.

2. The Board approved revisions to the Board of Regents Policy Manual, Section 7.10, Auditing, and the relocation of those policies to Section 7.9.

3. The Board approved revisions to the Board of Regents Policy Manual, Section 7.15, Risk Management, and the relocation of those policies to Section 7.11.

4. The Board approved revisions to the Board of Regents Policy Manual, Section 7.16, Compliance, and the relocation of those policies to Section 7.12.

ADJOURNMENT
There being no further business to come before the committee, the meeting adjourned at approximately 10:50 a.m.
The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 10:51 a.m. in Room 8003 of the Board’s offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Richard L. Tucker called the meeting to order. Present, in addition to Chairman Tucker, were Committee Vice Chairman Benjamin J. Tarbutton, III; Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sachin D. Shailendra; and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr., was excused. Board Chairman James M. Hull also was present. Unless otherwise noted, the Board approved all items unanimously.

INFORMATION ITEMS
1. Vice Chancellor for Real Estate & Facilities Jim James gave a presentation on three capital projects that recently received awards from the Georgia Trust for Historic Preservation.

2. Vice Chancellor James informed the Board of the potential disposition of approximately 27 acres of unimproved real property in Cartersville, Georgia.

ACTION ITEMS
3. The Board approved a resolution to issue 2019 General Obligation Bonds through the Georgia State Financing and Investment Commission to fund several University System of Georgia projects.

4. The Board authorized Project No. BR-30-1803, Eco-Commons Living Building Challenge Sector, at the Georgia Institute of Technology.

5. The Board approved the proposed ranking of building commissioning firms for Project No. BR-50-1801, Science Park Phase III, at Georgia State University.

6. The Board approved the termination of a ground lease and rental agreement for the Student Wellness Center on the Bainbridge Campus of Abraham Baldwin Agricultural College.

7. The Board approved a transfer of real property on the Bainbridge Campus of Abraham Baldwin Agricultural College to the Technical College System of Georgia.

8. The Board approved the naming of the Synovus Center of Commerce and Technology at Columbus State University.

9. The Board approved the naming of the Charles Schwab Financial Planning Center at the University of Georgia.

10. The Board approved the naming of naming of Coca-Cola Plaza at the University of Georgia.

11. The Board approved revisions to the Board of Regents Policy Manual, Section 9.0, Facilities.

12. The Board authorized Project No. PPV-30-1801, Campus Center (Student Center Expansion/Renovation), at the Georgia Institute of Technology and approved the proposed ranking of design-build firms for the project.

13. The Board approved an acquisition of real property at 227 Mountain Drive, Dahlonega, for the University of North Georgia. Regent Philip A. Wilheit, Sr., recused himself from voting.
ADJOURNMENT
There being no further business to come before the committee, the meeting adjourned at approximately 11:05 a.m.
CALL TO ORDER
The Board of Regents of the University System of Georgia met on Tuesday, May 22, 2018, via a special called telephonic meeting. The Vice Chairman of the Board, Regent Don L. Waters, called the meeting to order at approximately 3:01 p.m. Present, in addition to Vice Chairman Waters, were Regents Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; Richard L. Tucker; and T. Rogers Wade. Board Chairman James M. Hull and Regents C. Dean Alford; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Benjamin J. Tarbutton, III; and Philip A. Wilheit, Sr., were excused.

NEW BUSINESS
At approximately 3:02 p.m., Vice Chairman Waters called for an executive session for the purpose of discussing personnel matters. With motion made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board. Vice Chairman Waters reconvened the Board meeting in its regular session at approximately 3:05 p.m. and announced that no actions were taken during the executive session.

With motion made and variously seconded, the Regents present unanimously approved the appointment of Dr. Michelle Johnston as the President of the College of Coastal Georgia, at a level of compensation to be determined by the Chancellor.

With motion made and variously seconded, the Regents present unanimously approved the reappointment of Dr. Steve Wrigley as Chancellor of the University System of Georgia for the 2019 Fiscal Year, with no change to his compensation.

With motion made and variously seconded, the Regents present unanimously approved the appointment of Tracey Cook as the Treasurer to the Board.

ADJOURNMENT
There being no further business to come before the Board, the meeting adjourned at approximately 3:07 p.m.

_________________________________________

James M. Hull
Chairman, Board of Regents
University System of Georgia

_________________________________________

Edward M. Tate
Secretary, Board of Regents
University System of Georgia
CALL TO ORDER
The Board of Regents of the University System of Georgia met on Tuesday, June 5, 2018, via a special called telephonic meeting. The Chairman of the Board, Regent James M. Hull, called the meeting to order at approximately 10:30 a.m. Present, in addition to Chairman Hull, were Board Vice Chairman Don L. Waters and Regents C. Dean Alford; Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Kessel D. Stelling, Jr.; T. Rogers Wade; and Philip A. Wilheit, Sr. Regents Laura Marsh; Benjamin J. Tarbutton, III; and Richard L. Tucker were excused.

NEW BUSINESS
At approximately 10:32 a.m., Chairman Hull called for an executive session for the purpose of discussing personnel matters. With motion made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board. Chairman Hull reconvened the Board meeting in its regular session at approximately 10:39 a.m. and announced that no actions were taken during the executive session.

With motion made and variously seconded, the Regents present voted unanimously to name Dr. Pamela Whitten as the finalist for the position of Kennesaw State University president. The finalist will be presented for full Board of Regents consideration during a future meeting.

ADJOURNMENT
There being no further business to come before the Board, the meeting adjourned at approximately 10:46 a.m.
CALL TO ORDER
The Board of Regents of the University System of Georgia met on Tuesday, June 12, 2018, via a special called telephonic meeting. The Chairman of the Board, Regent James M. Hull, called the meeting to order at approximately 11:01 a.m. Present, in addition to Chairman Hull, were Board Vice Chairman Don L. Waters and Regents C. Dean Alford; Chris Cummiskey; W. Allen Gudenrath; Erin Hames; C. Thomas Hopkins, Jr.; Laura Marsh; Neil L. Pruitt, Jr.; Kessel D. Stelling, Jr.; T. Rogers Wade; and Philip A. Wilheit, Sr. Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Benjamin J. Tarbutton, III; and Richard L. Tucker were excused.

NEW BUSINESS
At approximately 11:03 a.m., Chairman Hull called for an executive session for the purpose of discussing personnel matters. With motion made and variously seconded, the Regents present voted unanimously to go into executive session. An affidavit regarding the executive session is on file with the Office of the Secretary to the Board. Chairman Hull reconvened the Board meeting in its regular session at approximately 11:06 a.m. and announced that no actions were taken during the executive session.

With motion made and variously seconded, the Regents present voted unanimously to appoint Dr. Pamela Whitten as President of Kennesaw State University, at a level of compensation negotiated by the Chancellor, with an effective start date of July 16, 2018.

ADJOURNMENT
There being no further business to come before the Board, the meeting adjourned at approximately 11:07 a.m.
<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Delta Propel – Collegiate Pilot Career Path Presentation</td>
<td>1</td>
</tr>
</tbody>
</table>
1. **USG ECONOMIC DEVELOPMENT PRESENTATION**
   Middle Georgia State University (MGSU) and Delta Air Lines will give a presentation on a recently announced partnership for aviation students. Middle Georgia State was recently selected by Delta as one of eight universities in the nation to participate in their newly created Delta Propel – Collegiate Pilot Career Path program. MGSU President Christopher Blake, Mr. Brent Knoblauch from Delta Air Lines, and Mr. Adon Clark, Dean, School of Aviation at MGSU will deliver the presentation.
## AGENDA

**COMMITTEE ON ACADEMIC AFFAIRS**

**AUGUST 14, 2018**

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>I. INFORMATION ITEMS:</strong></td>
<td></td>
</tr>
<tr>
<td>• Introduction of USG nexus degrees</td>
<td>5</td>
</tr>
<tr>
<td>• Delegation of Authority: Master of Science in Cybersecurity (MOOC)</td>
<td>6</td>
</tr>
<tr>
<td><strong>ACTION ITEMS:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>II. Academic Programs:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>New Program Requests:</strong></td>
<td></td>
</tr>
<tr>
<td>1. Establishment of a nexus degree in blockchain with machine learning, Albany State University</td>
<td>12</td>
</tr>
<tr>
<td>2. Establishment of a nexus degree in blockchain with data analytics, Albany State University</td>
<td>13</td>
</tr>
<tr>
<td>3. Establishment of a nexus degree in film production, Columbus State University</td>
<td>14</td>
</tr>
<tr>
<td>4. Establishment of a Bachelor of Science with a major in environmental and sustainability studies, Dalton State College</td>
<td>15</td>
</tr>
<tr>
<td>5. Establishment of a Bachelor of Science with a major in rehabilitation sciences, Middle Georgia State University</td>
<td>16</td>
</tr>
<tr>
<td>6. Establishment of a Bachelor of Arts with a major in east asian studies, University of North Georgia</td>
<td>17</td>
</tr>
<tr>
<td>7. Establishment of a Bachelor of Science with a major in healthcare services and informatics administration, University of North Georgia</td>
<td>18</td>
</tr>
<tr>
<td>8. Establishment of a Masters of Jurisprudence, Georgia State University</td>
<td>19</td>
</tr>
<tr>
<td><strong>Program Terminations Requests:</strong></td>
<td>21</td>
</tr>
<tr>
<td>9. a. Clayton State University</td>
<td></td>
</tr>
<tr>
<td>b. Columbus State University</td>
<td></td>
</tr>
</tbody>
</table>
10. **Border Waiver Requests**

**New Associate of Science Program Requests, Technical College System Of Georgia:**

11. Georgia Highlands College

III. **CONSENT ITEMS:**

**Establishment of Georgia Highlands College as an eMajor Affiliate:**

12. Georgia Highlands College Endorsement of an Associate of Science in dental hygiene offered by Lanier Technical College to articulate with Georgia Highlands College

**Named/Endowed Faculty Positions:**

13. **Establishment of Named Faculty Positions:**

   a. **Georgia Institute of Technology**
   
   • Establishment of the Elaine M. Hubbard Chair in the School of Mathematics in the College of Sciences
   
   • Establishment of the Shary and Matt Price Chair for Pediatric Research at Children’s Healthcare of Atlanta and Georgia Institute and Technology

   b. **Georgia State University**
   
   • Establishment of the Ray and John Uttenhove WomenLead Professorship in the J. Mack College of Business

   c. **University of Georgia**
   
   • Establishment of the Pierre Daura Curator of European Art
   
   • Establishment of the Thomas P. Holland Distinguished Professorship in Nonprofit Management and Leadership
   
   • Establishment of the Zoey Bennett Professorship in Oncology
14. **Named/Endowed Faculty Positions:**
   
a. **Augusta University**
   - Dr. Julian Nussbaum, M.D., William S. Hagler, MD Chair in Ophthalmology

b. **Georgia Institute of Technology**
   - Dr. Ajay Kohli, Regents’ Professors
   - Dr. Timothy Lieuwen, Regents’ Professor
   - Dr. Catherine L. Ross, Regents’ Professor
   - Dr. John Stasko, Regents’ Professor
   - Dr. Michael O. Rodgers, Regents’ Researcher
   - Dr. Sudhakar Yalamanchili, Regents’ Professor
   - (renewal)

c. **Georgia State University**
   - Professor Walter E. Afield, Mark and Evelyn Trammell Chaired Professorship
   - Dr. Yu Pan, Regents’ Professor (renewal)
   - Dr. Mark Stockman, Regents’ Professor

d. **University of Georgia**
   - Dr. James Affolter, Larry R. Beuchat Professorship for Annual and Perennial Ornamental Plant Research
   - Dr. Lynn Bailey, Bill and June Flatt Professorship in Food and Nutrition
   - Dr. Christopher M. Cornwell, Simon S. Selig Jr., Chair for Economic Growth
   - Dr. Nelda Damiano, Pierre Daura Curator of European Art
   - Dr. Lauren Fensterstock, Lamar Dodd Professorial Chair of Art
     Dr. Stuart L. Gillan, Mercer W. Hull Professorship in Finance
   - Dr. Scott D. Graffin, Synovus Chair in Servant Leadership
   - Dr. Gerald Hart, GRA William Henry Terry, Sr. Eminent Scholar in Drug Discovery
   - Dr. Keith Herndon, William S. Morris Chair of News Strategy and Management
   - Dr. William D. Lastrapes, Bernard B. and Eugenia A. Ramsey Chair of Private Enterprise
   - Dr. Nicole Northrup, Zoey Bennett Professorship in Oncology
   - Ms. Sabriya Rice, John S. and James L. Knight Foundation Knight Chair in Health and Medical Journalism
• Dr. Tao Shu, Bradford McFadden Professorship of Personal Financial Management
- **Information Item:**

Introduction of the University System of Georgia nexus degree

**Abstract:** Dr. Tristan Denley provides a summary of the nexus degree’s development and approval process for the newest University System of Georgia credential.
Delegation of Authority Action Regarding the Master of Science in Cybersecurity by Distance Learning through Massive Open Online Technology (MOOC), Georgia Institute of Technology

On July 10, 2018, under delegated authority granted to him in an April 2018 resolution of the Board, Chancellor Wrigley approved a request by the Georgia Institute of Technology (“GIT”) to offer a Master of Science in Cybersecurity by Distance Learning through Massive Open Online Technology (MOOC). In accordance with the resolution, such actions are to be reported to the Board, or appropriate committee thereof, as an information item during the following Board meeting.

Approved Item: GIT’s request to offer the Master of Science in Cybersecurity by Distance Learning through Massive Open Online Technology (MOOC).

Background: Following the successful model of the Online Master of Science in Computer Science and Online Master of Science in Analytics, GIT proposes the same delivery format and similar tuition and fee structure for a new Online Master of Science in Cybersecurity.

The online program will be a 32-credit hour program with a choice of three tracks or specializations: Information Security, Policy, or Energy Systems. The specializations are offered through the three following schools at GIT: Computer Science (Information Security), Public Policy (Policy) and Electrical & Computer Engineering (Energy Systems). There are 30 courses available as part of the program. The degree is designed for working professionals to be completed in six to nine semesters or two to three years.

Students in the program will be assessed the special tuition rate of $310 per credit hour, the reduced Special Institutional Fee of $194 per semester and the approved Technology Fee per semester. These rates and delivery method will allow GIT to graduate thousands of students, including hundreds of Georgians, in this high-demand field. The price point of $12,000 for the degree is relatively affordable, below standard in-state rates. The program will begin in Spring 2019.
MEMORANDUM

TO: File

FROM: Edward Tate

DATE: July 11, 2018

SUBJECT: Chancellor’s Delegated Authority Action

During its April 18, 2018, Board of Regents meeting, the Board of Regents resolved to provide the Chancellor delegated authority to act on behalf of the Board of Regents in accordance with the resolution attached as Exhibit A.

Following consultation with the Chair and Vice Chair of the Board, the Chancellor exercised such delegated authority in the form attached as Exhibit B.
Exhibit A

(attached)
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
270 WASHINGTON STREET, S.W.
ATLANTA, GEORGIA 30334-1450

A RESOLUTION OF
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

WHEREAS, the Board of Regents of the University System of Georgia desires to delegate to the Chancellor authority to take actions on behalf of the Board between meetings of the Board;

WHEREAS, there are certain time sensitive actions that need to be taken before a scheduled meeting of the Board;

WHEREAS, the Board would like to delegate to the Chancellor authority to take such actions after consultation with the Chair and the Vice Chair;

WHEREAS, should the Chancellor take such action pursuant to this delegated authority, the appropriate committee of the Board should be notified at its next meeting; and

WHEREAS, this delegation of authority shall be limited to one year and may be renewed annually or terminated at any point by the Board.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia, hereby delegates to the Chancellor the authority to take actions otherwise required of the Board at times between meetings;

FURTHER, RESOLVED, that before taking any such action pursuant to delegated authority the Chancellor shall consult with the Chair and Vice Chair;

FURTHER, RESOLVED, that any action taken pursuant to delegated authority shall be reported to the Board, or appropriate committee thereof, during the Board meeting immediately following such action; and

FURTHER, RESOLVED, that this delegated authority shall expire after one year, or sooner if desired by the Board, and it may be renewed annually thereafter.

RESOLVED this 18th day of April 2018 in Atlanta, Georgia.

Chair, Board of Regents of
The University System of Georgia

Secretary, Board of Regents of
The University System of Georgia
Exhibit B
(attached)
July 6, 2018

Dr. Steve Wrigley
Chancellor
Board of Regents of the University System of Georgia
270 Washington Street SW
Atlanta, Georgia 30334

Dear Chancellor Wrigley:

In accordance with the resolution approved by the Board of Regents in April 2018 granting you delegated authority to act on behalf of the Board, we request your consideration and approval of the Georgia Institute of Technology Online MS in Cybersecurity program and associated tuition and fee structure. The Georgia Institute of Technology (GIT) would like to offer this very important program beginning Spring 2019 and is seeking approval in advance of the next scheduled Board meeting (August 2018) to allow sufficient time to advertise and market this program to prospective students.

**Recommended:** Approve GIT’s request to offer a “degree at scale” online version of the Master of Science in Cybersecurity program, also known as Massive Open Online Courses (MOOC).

**Recommended:** Approve GIT’s request for a $310 per credit hour tuition rate and for an exception to Board Policy 7.3.4.2 to charge a reduced Special Institutional Fee (SIF) of $194 per semester for the Online MS in Cybersecurity. These rates and delivery method will allow Georgia Tech to graduate thousands of students, including hundreds of Georgians, in this high-demand field. The price point of $12,000 for the degree is relatively affordable, below the institution’s standard in-state rates, and represents an entrepreneurial way for the institution to generate funds to reinvest in other areas of the school.

**Background Information:**

**Need and Demand**

Cybersecurity has become a key facet of business strategy as more companies add Chief Information Officers. According to Burning Glass, job postings requiring a master’s degree in this discipline have increased 73% from 2012 to 2017. There is projected to be a global shortage of 2 million cybersecurity professionals in the year 2019 (ISACA). Across the United States there are approximately 2,000 master’s degrees awarded each year. This online degree will address the shortage of trained cybersecurity professionals desired from industry.

**Design and Delivery of the Degree**

Georgia Institute of Technology already offers a highly successful face to face and online degree in cybersecurity. Following the successful model of the Online Master of Science in Computer Science and Online...
Master of Science in Analytics, Georgia Institute of Technology proposes the same delivery format and a similar tuition and fee structure for the Master's in Cybersecurity.

The online program would be a 32-credit hour program with a choice of three tracks or specializations: Information Security, Policy, or Energy Systems. The specializations are offered through the three following schools at Georgia Tech: Computer Science (Information Security), Public Policy (Policy) and Electrical & Computer Engineering (Energy Systems). There are 30 courses available as part of the program. The degree is designed for working professionals to be completed in six to nine semesters or two to three years. Students in the program would be assessed the special tuition rate of $310 per credit hour, the reduced Special Institutional Fee of $194 per semester and the approved Technology Fee per semester.

Resources

Georgia Institute of Technology has world-class faculty expertise as well as in-house experience from successful Online Master of Science in Computer Science, Online Master of Science in Analytics, professional master’s and MOOCs.

Enrollment

Georgia Institute of Technology projects that 225 students will enroll for Spring 2019 and 1,600 students by Fall 2020.

Thank you for your consideration of this very important program offering at GIT.

Sincerely,

Tracey Cook
Interim EVC for Strategy and Fiscal Affairs

Tristan Denley
EVC for Academic Affairs and CAO

cc: Edward Tate, Vice Chancellor for Legal Affairs
    Ashley Jones, Chief of Staff
    Dr. Marti Venn, Deputy Vice Chancellor for Academic Affairs
    Jason Matt, Executive Budget Director

In accordance with the Board’s April 2018 delegated authority resolution I have discussed this matter with the Chair and Vice Chair of the Board of Regents and approve the request of the Georgia Institute of Technology to offer the Master of Science is Cybersecurity by Distance Learning through Massive Open Online Courses (MOOC) at a special tuition rate of $310 per credit hour, and I approve the request and for an exception to Board Policy 7.3.4.2 to charge a reduced Special Institutional Fee (SIF) of $194 per semester to students enrollment in the online version of this program.

Steve Wrigley, Chancellor

Date

"Creating A More Educated Georgia"
www.usg.edu
1. **Establishment of a nexus degree in blockchain with machine learning, Albany State University**

**Recommended:** That the Board approve the request of Interim President Marion Fedrick that Albany State University (“ASU”) be authorized to establish a nexus degree in blockchain with machine learning, effective August 14, 2018.

**Need and Demand:** The talent demand is documented in the USG FinTech Talent Development Playbook and the Albany State University Talent Development Playbook. Each Playbook was created as a collaborative effort with employers to validate the talent demand and talent development needs. The blockchain with machine learning addresses a highly specialized need within companies such as IBM, GEICO, Miller Coors, among others. The typical position for someone earning this nexus degree option is that of software developer.

**Program Summary:** The nexus degrees in blockchain at ASU will involve a combination of the Core Area A-E (42 credit hours), course-based competency development (12 credit hours of upper division credit), and an apprenticeship (6 credit hours) using a virtual environment provided by the employer for a total of 60 credit hours. The course work will cover the theoretical foundations for blockchain and machine learning/artificial intelligence. Employer partners are providing mentorship and real-work opportunities. The remote environment affords ASU students the opportunity to develop competencies and capabilities valued by the employer they would otherwise not have access to in a traditional classroom. Learners will earn a series of training badges approved and recognized by employers. Each badge acknowledges the demonstration of mastery knowledge in core sets of competencies and capabilities. Industry apprenticeship partners include IBM, Geico, Google, Facebook, P&G, US Marine Corps Logistics Base, SAS, Miller Coors Breweries and Warner Robbins Air Force Base.

The nexus degree will be available as an option for major in mathematics, computer science, and supply chain management.

**Fiscal and Facilities Impact:**

None

**Stackable credential:** B.S.

**Accountability:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
2. **Establishment of a nexus degree in blockchain with data analytics, Albany State University**

**Recommended:** That the Board approve the request of Interim President Marion Fedrick that Albany State University (“ASU”) be authorized to establish a nexus degree in blockchain with data analytics, effective August 14, 2018.

**Need and Demand:** The talent demand is documented in the USG FinTech Talent Development Playbook and the Albany State University Talent Development Playbook. Each Playbook was created as a collaborative effort with employers to validate the talent demand and talent development needs. The blockchain with machine learning addresses a highly specialized need within companies such as IBM, GEICO, Miller Coors, among others. Blockchain with data analytics is best for people who are seeking to become use case analysts, data analysts, data scientists, financial analysts or insurance analysts in the blockchain space.

The nexus degree will be available as an option for major in mathematics, computer science, and supply chain management.

**Program Summary:** The nexus degrees in blockchain at Albany State University (ASU) will involve a combination of the Cores Area A-E (42 credit hours); course-based competency development (12 credit hours of upper division courses) and an apprenticeship (6 credit hours) using a virtual environment provided by the employer. The course work will cover the theoretical foundations for blockchain and data analytics/data sciences. Employer partners are providing mentorship and real-work opportunities. The remote environment affords ASU students the opportunity to develop competencies and capabilities valued by the employer they would otherwise not have access to in a traditional classroom. Learners will earn a series of training badges approved and recognized by employers. Each badge acknowledges the demonstration of mastery knowledge in core sets of competencies and capabilities. Industry apprenticeship partners include IBM, Geico, Google, Facebook, P&G, US Marine Corps Logistics Base, SAS, Miller Coors Breweries and Warner Robbins Air Force Base.

**Fiscal and Facilities Impact:**

None

**Stackable credential:** B.S.

**Accountability:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
3. **Establishment of a nexus degree in film production, Columbus State University**

**Recommended:** That the Board approve the request of President Chris Markwood that Columbus State University be authorized to establish a nexus degree in film production, effective August 14, 2018.

**Need and Demand:** The talent demand analysis was completed by the University System of Georgia’s Film Alliance Task Force. Data collection included surveys, interviews, focus groups, and a review of the literature. Respondents included Studio Executives, Producers, Company Owners with 10 or more years in the industry, locally-based Producers, Associate Producers, Key Position holders (with 5-10 years in the industry), professionals working in supervisory positions, students in media programs in Georgia and Production Assistants. The findings were submitted to the Board of Regents of the University System of Georgia in December 2014. The program is a collaboration between Columbus State University and the Georgia Film Academy. The Georgia Film Academy has highly regarded industry professionals to assist with the development of the curriculum for the certificate in Film Production. This is one of the Governor’s High Demand Careers for the State of Georgia. As such, curriculum and experience are created to meet workforce demands in the film industry. Under the guidance of the professionals in the Georgia Film Academy, experiential learning opportunities are designed to meet, identified film industry competencies and capabilities required for positions in Georgia’s film industry.

**Program Summary:** The program is a collaboration between Columbus State University and the Georgia Film Academy. The Georgia Film Academy has highly regarded industry professionals to assist with the development of the curriculum for the certificate in Film Production.

The program involves students completing the Core Area A-E (42 credit hours), required COMM 1115: On-set Film Production 1 (6 credit hours), and a combination of two more production courses (12 credit hours of upper division courses) preparing students for advanced film preceptor production opportunities. Courses will be offered through the Department of Communication in the College of the Arts. In cooperation with the Columbus Film Office and the Georgia Film Academy, students will be placed in experiential learning opportunities on movie productions in Georgia and, when possible, in the city of Columbus. Additionally, students may be placed on production sets for national television spots and/or productions secured by the Columbus Film Office and Georgia Film Academy. In addition to working alongside industry professionals in the production course, the experiential components are collaboratively created both by industry professionals and academics.

**Stackable credential:** A.A., B.A./B.S.

**Accountability:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
4. **Establishment of a Bachelor of Science with a major in environmental and sustainability studies, Dalton State College**

**Recommended:** That the Board approve the request of President Margaret Venable that Dalton State College (“DSC”) be authorized to establish a Bachelor of Science with a major in environmental and sustainability studies, effective August 14, 2018.

**Program Summary:** The Bachelor of Science with a major in environmental and sustainability studies program will provide students an interdisciplinary curriculum focused on conservation of resources and environmental sustainability issues in the public and private sector particularly in the Northwest Georgia region. Students will demonstrate a thorough understanding of the key concepts and methods associated with environmental biology, environmental chemistry, environmental economics, and scientific communication as they relate to the sustainable use of natural resources. Students will investigate, analyze and evaluate sustainable approaches to managing water, energy, climate and other environmental resources at the local and regional scale.

**Need and Demand:**

The School of Science, Technology, and Mathematics at Dalton State College has the largest student enrollment of any of the other academic units. It currently has over 1195 students pursing four-year degrees. The B.S. in Biology has the largest enrollment. Dalton State College is seeking to diversify their STEM degree offerings by adding this degree.

This major initiative developed from the Board of Directors of the Alliance for Innovation and Sustainability (AIS) whose members include Cargill, The Carpet and Rug Institute, Dalton Utilities, Dalton State College, Engineered Floors/J & J Flooring Group, Georgia Tech Enterprise Innovation Institute, Mohawk Industries, Northwest Georgia Regional Commission, Shaw Industries, Tandus/Centiva, and The Dalton-Whitfield Joint Development Authority. In addition, the DSC faculty in the School of Science Technology and Mathematics worked closely with the Vice President of Sustainability and Environmental Affairs at Shaw Industries when developing the curriculum and the program was circulated among the AIS board members for their input. The Bureau of Labor Statistics Occupational Outlook Handbook projects that careers in this field will grow by 11% between 2016 and 2026, which is faster than the average growth for all occupations.

**List of Similar Existing USG Programs and Productivity:**

<table>
<thead>
<tr>
<th>Enrollments an Degrees Conferred by Institution</th>
<th>FY2013</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
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<tr>
<td>College of Coastal Georgia</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>New Degree approved in 2017</td>
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<tr>
<td>B. S. w/major in Environmental Sciences</td>
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<tr>
<td>Georgia Gwinnett College¹</td>
<td>34</td>
<td>76</td>
<td>115</td>
<td>45</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

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¹ Georgia Gwinnett College includes enrollment and degree data for the academic year 2015-2016.
Fiscal and Facilities Impact:

None

Accountability:

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
5. **Establishment of a Bachelor of Science with a major in rehabilitation sciences, Middle Georgia State University**

**Recommended:** That the Board approve the request of President Christopher Blake that Middle Georgia State University (“MGSU”) be authorized to establish a Bachelor of Science with a major in rehabilitation sciences, effective August 14, 2018.

**Program Summary:** This proposed program will prepare students for admission to professional graduate programs such as occupational therapy, physical therapy, speech language pathology, audiology, and athletic training. Rehabilitation science is an interdisciplinary field of study that seeks to improve quality of life by enhancing human function and performance. The field of rehabilitation science encompasses foundational and technical aspects of health services, social sciences, and physiology as they are related to restoring human functional capacity and improving individual interaction with the surrounding environment. A Bachelor of Science with a major in rehabilitation science will prepare students for a range of possible careers, including senior citizen programs, independent or long-term care facilities, community living centers and other human service agencies.

**Need and Demand:** In August of 2017, the Accreditation Council for Occupational Therapy Education (ACOTE) took action to mandate the entry-level degree for the occupational therapist (OT) transition from the master’s level to the doctoral level by 2027. Approximately 90% of master’s entry-level OT programs currently accredited in the U.S. require a bachelor’s degree as a prerequisite to admission, and the move to the doctoral level will increase that number to 100%. The current degree level for a physical therapist (PT) is also at the doctoral level and all PT programs currently require a bachelor’s degree for admission. The fields of Speech and Language Pathology and Athletic Training also require bachelor degrees in a related field prior to admission to the program.

The U.S. Department of Labor’s Bureau of Labor Statistics indicates that healthcare support, or allied health, occupations and healthcare practitioners/technicians are projected to be two of the fastest growing occupational groups through 2024. The Georgia Department of Labor projects an annual increase of 2.38% in employment for health related occupations. The annual growth rate for all occupations within the state is 1.74%. More than 12 of the 20 fastest growing jobs in the state are healthcare related. The state’s High Demand Career Initiative (HDCI) report identifies healthcare and other health-related occupations as high demand careers.

**List of Similar Existing USG Programs and Productivity:**

<table>
<thead>
<tr>
<th>Enrollments an Degrees Conferred by Institution</th>
<th>FY2013</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>5 year average</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>B.S. w./major in Rehabilitation Science</strong></td>
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<tr>
<td>Georgia Southern University¹</td>
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</tr>
<tr>
<td>Enrollment</td>
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<td>275</td>
<td>269</td>
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<td>293</td>
</tr>
<tr>
<td>Degrees Conferred</td>
<td>40</td>
<td>50</td>
<td>39</td>
<td>38</td>
<td>36</td>
<td>41</td>
</tr>
</tbody>
</table>
**Fiscal and Facilities Impact:**

None

**Accountability:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
6. **Establishment of a Bachelor of Arts with a major in east asian studies, University of North Georgia**

**Recommended:** That the Board approve the request of President Bonita Jacobs that the University of North Georgia ("UNG") be authorized to establish a Bachelor of Arts with a major in east asian studies, effective August 14, 2018.

**Program Summary:** The Bachelor of Arts with a major in east asian studies is intended to prepare students for careers in which proficiency in east asian languages and an in-depth knowledge of the region, coupled with a proficiency in analysis and communication, are essential. The degree will prepare students for careers demanding a high level of global competence in international business and law, foreign service, teaching and research, or cultural institutions.

As the awardee of an ROTC Chinese Language Flagship (since 2011) and a Japan Foundation Institutional Project Support Grant (since 2016), the University of North Georgia, (UNG) is well positioned to establish a bachelor's degree program in east asian studies. UNG can expand upon foundations laid by its faculty in a diverse array of disciplines – in languages & literature, history, international relations, political science, geography, anthropology, philosophy, art history, and film studies -pooling together a wealth of existing expertise in east asian area- studies to offer students a multidisciplinary education centered on this region.

**Need and Demand:** East Asia is one of the major centers of economic growth and productivity in the world, together with North America and Europe. At the same time it is one of the key geopolitical zones of interest for the United States, in particular with the recent rise of China. East Asia's uniqueness lies in the overlap: in no other region of the world do economic dynamism and geopolitical fault lines coincide so strongly. This will put East Asia at the center of global affairs for the foreseeable future. There are already well-established economic ties between the state of Georgia and the countries of East Asia. Japanese foreign direct investment (FDI) has long found its way to Georgia. With 400 facilities in the state, Japanese FDI ranks number one in terms of employment created, directly employing more than 20,000 Georgians, and second in number of facilities. Major investments over the last five years in manufacturing and logistics by Toyota Industries and Hitachi Automotive only strengthened this connection. South Korean FDI in Georgia is substantial too, with 75 facilities, including a Kia automobile plant. Altogether, South Korean investment creates employment for more than 10,000 Georgians. Chinese FDI has so far been more limited, but still adds up to 38 Chinese facilities operating in the state. For Georgia producers, East Asian countries are important export markets. In 2016 Georgia exports totaled $2.5 billion to China, $1.4 billion to Japan, $963 million to South Korea, and
$420 million to Taiwan. Altogether, these four countries receive 15% of the state's exports. Furthermore, East Asian markets are important for many of the multinationals headquartered in Georgia. In 2016 Georgia exports totaled $2.5 billion to China, $1.4 billion to Japan, $963 million to South Korea, and $420 million to Taiwan. Altogether, these four countries receive 15% of the state's exports. Furthermore, East Asian markets are important for many of the multinationals headquartered in Georgia.

**List of Similar Existing USG Programs and Productivity:**

<table>
<thead>
<tr>
<th>Enrollments and Degrees Conferred by Institution</th>
<th>FY2013</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>5 year average</th>
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</thead>
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<tr>
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<tr>
<td>Enrollment</td>
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<tr>
<td>Degrees Conferred</td>
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</tr>
<tr>
<td><strong>University of Georgia</strong> (B.A. w/major in Asian Languages and Literature)**</td>
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<tr>
<td><strong>University of West Georgia</strong> (B.A. w/major in Foreign Languages and Literatures)**</td>
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<tr>
<td><strong>Columbus State University</strong> (B.A. w/major in Modern Language and Culture)**</td>
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<td>10</td>
<td>4</td>
<td>2</td>
<td>6</td>
</tr>
</tbody>
</table>

**Fiscal and Facilities Impact:**

None
**Accountability:**

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
7. **Establishment of a Bachelor of Science with a major in healthcare services and informatics administration, University of North Georgia**

**Recommended:** That the Board approve the request of President Bonita Jacobs that the University of North Georgia (“UNG”) be authorized to establish a Bachelor of Science with a major in healthcare services and informatics administration, effective August 14, 2018.

**Program Summary:** Graduates of this program will work as members of interdisciplinary healthcare teams in order to facilitate acquiring, storing, retrieving, evaluating, and utilizing health information in order to insure that the healthcare being delivered in all settings is safe, effective, and of high quality. Graduates will also function as the bridge between healthcare providers and information technology (IT) staff by communicating user needs and system abilities to ensure that both the healthcare information systems and electronic health records (EHR) meet the needs of interdisciplinary healthcare teams. The proposed degree will include five concentrations unique to the field of Healthcare Services and Informatics Administration: Healthcare Data Analytics, Destination, Medicine and Global Health, Healthcare Information Systems Implementation and Administration, Healthcare Data Privacy and Cybersecurity, and Healthcare Compliance and Risk Management.

**Need and Demand:** In 2014 Burning Glass Technologies conducted a study entitled "Missed Opportunities: The Labor Market in Health Informatics, 2014". According to that report, "The demand for health informatics workers is projected to grow at twice the rate of employment overall, but there is strong evidence that the nation already faces a shortage of qualified workers in this field. The top four healthcare informatics positions were in project management, clinical application support, clinical informatics, and system design. Additionally, the survey listed staffing as a key barrier to meeting demands for healthcare informatics professionals. There is tremendous demand for skilled healthcare informatics professionals given recent estimates that there are over 5500 lucrative jobs available and unfilled in this high demand health care field in the state. Our educational service region is becoming increasingly diverse with a global presence. Alpharetta, Georgia is home to the Provider Technology arm of one of the largest Health Informatics companies) in the US (revenue $3,280,200,000). This health IT Company along with others located in the region develop products for the US health care system and connect companies that manage health care service delivery at home and abroad."
List of Similar Existing USG Programs and Productivity:

<table>
<thead>
<tr>
<th>Enrollments an Degrees Conferred by Institution</th>
<th>FY2013</th>
<th>FY2014</th>
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<th>FY2016</th>
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<th>5 year average</th>
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<td><strong>Clayton State University</strong></td>
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<td>B.S. w/major in Health Care Management</td>
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<td>Enrollment</td>
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<tr>
<td>B.S. w/major in Health Care Service</td>
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<tr>
<td><strong>College of Coastal Georgia</strong></td>
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<tr>
<td>B.S. w/major in Health Science</td>
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<td>Enrollment</td>
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<tr>
<td><strong>Georgia Highlands College</strong></td>
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<tr>
<td>B.B.A. with a major in Health Care Management</td>
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</tbody>
</table>

Fiscal and Facilities Impact:

None

Accountability:

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
8. **Establishment of Masters of Jurisprudence, Georgia State University**

**Recommended:** That the Board approve the request of President Mark Becker that Georgia State University (“GSU”) be authorized to establish a Masters of Jurisprudence, effective August 14, 2018.

**Program Summary:** The Masters of Jurisprudence will focus on the foundational legal information needed by non-lawyers to advance in their careers. The M.J. will introduce non-legal professionals to how law and policy play a pivotal role in society. The first M.J. concentration will be in health law. The Center for Law, Health & Society (CLHS) hosts a health law program consistently ranked among our nation’s top ten. Over the last decade, CLHS has been contacted by 3-5 health care practitioners and professionals in the metro Atlanta area each year who are interested in developing their knowledge of the role of law and policy as it relates to their positions but not necessarily interested in becoming an attorney through a full J.D. program of study. This M.J. is designed to provide the flexibility working professionals need and will be offered online. This approach is intended to enhance engagement, build community, facilitate learning among students, and foster completion. Students will be able to complete courses individually, as a combination of courses to earn credentials in certain topics, or together to fulfill the requirements of the M.J. degree. This pyramid will allow the student to truly tailor their studies to meet their career goals – to get a broad overview of law, dig deeper into specialized areas, meet continuing education needs or earn an advanced degree.

**Need and Demand:** According to a 2016 Georgia Power economic growth and development report, Georgia is the “Center of the Southeastern Healthcare Ecosystem.” It is a robust and diverse “ecosystem” involving all aspects of the health system. In terms of health care providers, there are 156 hospitals, four of which have revenues of over $2 billion per year, and some 122,000 physicians in Atlanta alone, and another 400 hospitals state-wide (26 of these hospitals have over 2,000 employees). There are also a wide variety of health care technology companies, including over 10 major pharmaceutical companies, 17 major medical device companies, 17 major medical laboratories, and over 20 health care IT companies. The last is an area of significant growth in Georgia. Significant research is conducted in the areas world-class universities (including, but not limited to, Georgia State) with a total of $3.1 billion in NIH funded research. It also boasts the nation’s public health agency, the Centers for Disease Control and Prevention, along with other health-related federal and state agencies, and health-related non-profits such as the American Cancer Society and CARE USA. The report projects 10-26% growth in a variety of provider positions from 2016-2021. These projections are consistent with data from the U.S. Bureau of Labor Statistics, which reports 10% growth from July 2016-2017 in education and health services positions and projects 21% growth in health care from 2014-2024 in health care and social services, and projections from state Department of Labor, that health administration jobs will increase 25% from 2012-2022.

Within these areas are also robust opportunities for people working in regulatory compliance, an area that was identified in a 2014 *Wall Street Journal* article as one of the “hottest job in America.” Compliance officer positions, whether in health care or other fields (including financial services, accounting, technology, and human resources) tend to relatively high paying, reflecting the skill level required.
List of Similar Existing USG Programs and Productivity:

<table>
<thead>
<tr>
<th>Enrollments an Degrees Conferred by Institution</th>
<th>FY2013</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>5 year average</th>
</tr>
</thead>
<tbody>
<tr>
<td>Master in the Study of Laws University of Georgia</td>
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<td>Enrollment</td>
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<td>Degrees Conferred</td>
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<tr>
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<tr>
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<td>20</td>
<td>16</td>
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<td>13</td>
</tr>
</tbody>
</table>

Fiscal and Facilities Impact:

None

Accountability:

The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The review is in concert with the institution’s schedule of comprehensive program reviews.
10. **a. Termination of Academic Degrees, Clayton State University**

**Recommended:** That the Board approve the request of President Tim Hynes that Clayton State University (“CLSU”) be authorized to terminate four degrees, effective August 14, 2018.

- Master of Education with a major in teacher leadership
- Bachelor of Music, (General Music)
- Computer Network Administration –One Year Certificate
- Computer Network Administration – Certificate less than one year

**Abstract:** All four programs were deactivated two years ago. Clayton State University developed a 2 year teach-out plan as required by Board policy and SACSCOC. The institution has verified that there are no students enrolled in any of these degree programs.

**b. Termination of Academic Degrees, Columbus State University**

**Recommended:** That the Board approve the request of President Chris Markwood that Columbus State University (“CSU”) be authorized to terminate three academic degrees, effective August 14, 2018.

- Master of Arts in Teaching with a major in Music Education
- Master of Music Education
- Bachelor of Arts with a major in Psychology

**Abstract:** Columbus State University has undertaken a comprehensive review of their low enrollment and low graduation rates and determined that these degrees are no longer relevant to its academic portfolio. The institution has verified that there are no students enrolled in these degree programs.
11. **Border State Resident Out-of-State Tuition Differential Waiver**

**Abstract:** The Board approved the addition of a border state undergraduate resident out-of-state tuition differential waiver and this waiver was subsequently implemented for new students at selected institutions entering Fall 2015 through Spring 2018. The Board acted November 15, 2017 to extend the existing border waivers through Spring 2018 and to add the following institutions Georgia Southern University as part of the consolidation for the Armstrong and Liberty campuses for the states of Alabama, Florida, South Carolina and Tennessee; Columbus State University and the state of Alabama; University of West Georgia for the state of Alabama; and Dalton State College for the state of Tennessee. Each of the named institutions has been determined to have capacity to enroll additional students. Use of the border state resident out-of-state tuition differential waiver enables institutions to competitively recruit qualified students consistent with the institution’s educational mission while benefiting the USG, the State of Georgia, and local communities through that student’s use of dormitory space, dining, and the economic impact within the local community. Additionally, attendance at and eventual graduation from a USG institution creates long-term opportunities for support to that institution and introduction of qualified graduates available for employment within the State of Georgia.

**Recommended:** That the Board approve the recommendation of Chancellor Steve Wrigley that the following institutions be authorized to award an undergraduate out-of-state tuition differential waiver to Border Residents of the listed state(s) pursuant to Board Policy 7.3.4.1, Border Residents:

1. Abraham Baldwin Agricultural College (Alabama, Florida, South Carolina, Tennessee, North Carolina)
2. Albany State University (Alabama, Florida, South Carolina, Tennessee, North Carolina)
3. Augusta University, Summerville Campus only (South Carolina)
4. College of Coastal Georgia (Alabama, Florida, South Carolina, Tennessee, North Carolina)
5. Columbus State University (Alabama)
6. Dalton State College (Tennessee)
7. Fort Valley State University (Alabama, Florida, South Carolina, Tennessee, North Carolina)
8. Georgia Southwestern State University (Alabama, Florida, South Carolina, Tennessee, North Carolina)
9. Georgia Southern University-Armstrong and Liberty Campuses only (Alabama, Florida, South Carolina, Tennessee, North Carolina)
10. Middle Georgia State University School of Aviation & Cochran Campus (Alabama, Florida, South Carolina, Tennessee, North Carolina)
11. Savannah State University (Alabama, Florida, South Carolina, Tennessee)
12. South Georgia State College (Alabama, Florida, South Carolina, Tennessee, North Carolina)
13. University of West Georgia (Alabama)
14. Valdosta State University (Alabama, Florida, South Carolina, Tennessee, and North Carolina)
Further Recommended: That the named institutions shall be authorized to award border resident out-of-state tuition differential waivers for new students effective immediately through 2021.

Further Recommended: Presidents of named institutions shall monitor capacity for new enrollments at their respective institutions and/or named instructional site/program and shall cease issuing new border resident out-of-state tuition waivers in the event that the institution no longer has the capacity to enroll academically qualified in-state residents. (Note: In-state residents are defined in Board Policy 4.3.2 and associated procedures.)

Further Recommended: Presidents of named institutions shall certify annually to the Chief Academic Officer that the institution has excess capacity in order to continue awarding border waivers.

Further Recommended: Named institutions shall not be required to issue a border state resident out-of-state tuition differential waiver. Institution presidents may further limit the award of a border resident out-of-state tuition differential waivers within their institution.

-Augusta University-Summerville Campus (Liberal Arts campus)

—Georgia Southern University shall be authorized to award border resident out-of-state tuition differential waivers to students whose class scheduling is primarily the “Armstrong Campus” and “Liberty Campus”
12. **Endorsement of an Associate of Science Degree in dental hygiene by Lanier Technical College to articulate with Georgia Highlands College**

**Recommended:** That the Board approve the endorsement of President Don Green to formally articulate the Bachelor of Science with a major in dental hygiene with the Associate of Science in dental hygiene at Lanier Technical College with Georgia Highlands College (“GHC”).

**Abstract:** This articulation provides students who graduate from the Associate of Science degree program in dental hygiene at Lanier Technical College and who meet the Bachelor of Science degree with a major in dental hygiene transfer admission requirements at Georgia Highlands College, with an opportunity to enroll in a baccalaureate degree program as a rising junior. All Associate of Science Degrees courses are taught by SACSCOC credentialed faculty at Lanier Technical College. This articulation was approved by faculty and administrators at both institutions.
13. **Addition of Georgia Highlands College as an eMajor Affiliate Institution**

**Recommendation:** That the Board approve the request of President Don Green that Georgia Highlands College (“GHC”) be authorized to become an eMajor Affiliate Institution and offer the Bachelor of Arts degree in Criminal Justice through the eMajor Collaborative, effective August 14, 2018.

**Abstract:** Dalton State College and Georgia Southwestern State University collaboratively participate in the Bachelor of Arts in Criminal Justice. This formation of the eMajor collaborative degree program is an expansion of undergraduate programs previously established at Dalton State College and the collaborative program delivery is with Georgia Southwestern State University and with other USG institutions approved by the Board for affiliation with the program. Georgia Highlands College desires to join the eMajor Affiliate and will adopt the common program of study and student learning outcomes.
14. Establishment of the Elaine M. Hubbard Chair in the School of Mathematics in the College of Sciences, Georgia Institute of Technology

**Recommended:** That Board approve the request by President G. P. “Bud” Peterson that Georgia Institute of Technology (“GIT”) be authorized to establish the Elaine M. Hubbard Chair in the School of Mathematics in the College of Sciences, effective August 14, 2018.

**Abstract:** The Elaine M. Hubbard Chair in the School of Mathematics supported by the generosity of Ms. Hubbard. The Elaine M. Hubbard Chair shall support a faculty position in the field of analysis in the School of Mathematics. Georgia Institute of Technology verified that there is 2 million dollars to support this request.

**Biosketch:** Dr. Elaine M. Hubbard, B.S. in Mathematics, 1972, M.S. in Mathematics, 1974, a Ph.D. in Mathematics in 1980, has shared her passion and enthusiasm for mathematics her entire life. From an early age, Dr. Hubbard knew she wanted to attend Georgia Tech. Elaine excelled in her studies and was one of the first women to earn a Ph.D. from Georgia Tech. After graduation she returned to her native Cherokee County and enjoyed a remarkable career in academia. In addition, to teaching mathematics at Kennesaw State University for more than two decades, Dr. Hubbard co-authored thirteen mathematics textbooks. Dr. Hubbard earned national recognition for her groundbreaking use of technology in teaching.
14. **a. Establishment of the Shary and Matt Price Chair for Pediatric Research at Children’s Healthcare of Atlanta and Georgia Institute of Technology, Georgia Institute of Technology**

**Recommended:** That Board approve the request by President G. P. “Bud” Peterson that Georgia Institute of Technology (“GIT”) be authorized to establish the Shary and Matt Price Chair for Pediatric Research, effective August 14, 2018.

**Abstract:** The Shary and Matt Price Chair for Pediatric Research at Children’s Healthcare of Atlanta shall enhance the Institute’s ability to attract and retain eminent teacher-scholars to these positions of academic leadership in the field of pediatric research without regard to the academic discipline of the appointee. During the initial five years, the Chair will be held by the Chief Research Officer of Children’s Healthcare of Atlanta. Thereafter, it will support a faculty appointment at the most senior level allowed by current funding. Georgia Institute of Technology verified that there is $1,000,000.00 in the fund.

**Biosketch:** Mr. Matt Price graduated from Georgia Tech College of Management in 1978. He started his career with Bechtel as a cost scheduling engineer for power plants, then went to work for a software company that had been a vendor of Bechtel. Mr. Price partnered with a colleague in the healthcare industry to form Worldwide. In 2003, he formed his new Advantage business. In 2008, Advantage RN was the 12th largest staffing company for traveling nurses in the country, with placements in 48 states. Mr. Price retired from his role as President and CEO and currently serves on the Advisory Board for the Ernest Scheller Jr. College of Business at Georgia Tech.

Mr. and Mrs. Price have three children, the youngest of whom earned a master’s degree in analytics from Georgia Tech. Mrs. Shary Price is also retired from Advantage RN an runs an online business selling inspirational bracelets. They are members of the Hill Society, recognizing the couple’s extraordinary generosity for the Institute, including philanthropic support for the Matt and Shary Price Chair in Pediatric Technology, the Sharon M. and Matthew R. Price Family Chair in the Scheller College of Business, support for the renovation of Russ Chandler Baseball Stadium, and nearly two decades of unrestricted current operating support for the Institute through Alumni Roll Call.
14. **b. Establishment of the Ray and John Uttenhove Professorship, Georgia State University**

**Recommended:** That Board approve the request by President Mark Becker that Georgia State University (“GSU”) be authorized to establish the Ray and John Uttenhove WomenLead Professorship, effective August 14, 2018.

**Abstract:** Georgia State Foundation has on deposit $250,000 in funds to establish the endowed Professorship. The position is being established to support the programs in the J. Mack College of Business at Georgia State University. The Uttenhove Professorship will allow GSU to attract and retain a renowned scholar who will develop new research ideas, make innovative advances in gender-related research, and develop best practices for building a world class leadership program designed to provide young women the framework, knowledge, a skills to navigate the transition from the university to their careers and leadership roles. The Uttenhove Professor will work closely with the recently established WomenLead Center to develop a research agenda that will change the landscape for gender and leadership research at the university and propel the WomenLead to national and global recognition.
14. Establishment of the Pierre Daura Curator of European Art, University of Georgia

**Recommended:** That the Board approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Pierre Daura Curator of European Art, effective August 14, 2018.

**Abstract:** The Pierre Daura Curator of European Art will be housed at the Georgia Museum of Art. The curator is a full-time academic professional who oversees the museum’s collection of paintings, sculptures, and works on European artists, including Pierre Daura; conducts research and publishes the results; develops special exhibitions, lectures, symposia, and other educational events for the university and general audiences; and actively seeks acquisitions for the permanent collection. The curator is available to as adjunct faculty at the Lamar Dodd School of Art, and works with the faculty from other areas, such as the Department of Romance Languages, to expand multidisciplinary programming at the University. The University of Georgia Foundation has on deposit $501,446.95 in funds to establish the endowed Distinguished Professorship.

**Biosketch:** The Pierre Daura Curator of European Art was a gift by Martha Randolph Daura, daughter of the Catalan-American artist Pierre Daura. Martha Daura has sought to advance the study and practice of the visual arts as she undertook to have her father rediscovered. She focused her efforts on finding suitable public collections in which to place the works of her parents, especially those of her father, whose importance as an artist spans the countries of Spain, France, and the United States, and endowing a study center and curatorial position at a public museum.
14. Establishment of the Thomas P. Holland Distinguished Professorship in Nonprofit Management and Leadership, University of Georgia

**Recommended:** That the Board approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Thomas P. Holland Distinguished Professorship in Nonprofit Management and Leadership, effective August 14, 2018.

**Abstract:** The University of Georgia Foundation has on deposit $501,446.95 in funds to establish the endowed Distinguished Professorship. The position is being established to support the programs in the School of Social Work. The purpose of Distinguished Professorship is to increase the research activities within the Institute and make significant contributions to both scholarship and teaching. The Distinguished Professor will have a national reputation as a researcher in the area of nonprofit management and leadership, and be committed to engaging with the community of nonprofit agencies in Athens, Georgia particularly those focused on serving youth. The Distinguished Professorship is being established in honor of Professor Emeritus Thomas P. Holland. It is funded through a generous match from the UGA Foundation, a significant contribution Dr. Holland and his wife Myra Blackmon, a large contribution from the River Foundation, and multiple private donors.

**Biosketch:** Dr. Thomas P. Holland is Professor Emeritus in the School of Social Work at the University of Georgia. Dr. Holland was a founder of the UGA Institute for Nonprofit Management, which is housed within the School of Social Work. He has been a leader in the field of nonprofit scholarship for over 30 years. His academic career spans three decades and he has a significant national and international reputation in the areas of nonprofit organizations with a particular focus on the role of nonprofit boards, as well as social work education.

Dr. Holland received his Ph.D. from the Heller School for Social Policy and Management, Brandeis University, where his research focused on the impact of changes in management of nonprofit service organizations on their staff and consumers. He began his academic career at the Mandel School of Applied Social Sciences at Case Western Reserve University, where he served as Director of the Human Services Design laboratory, Chair of the Doctoral Program, and Vice Dean for Finance and Administration. In 1986, Dr. Holland began his career at the University of Georgia where he remained for 26 years until his retirement in 2012. To date, over 200 students have graduated with a Masters of Arts in Nonprofit Management and Leadership from the Institute of Nonprofit Organizations. In its 20 years of existence, the Institute has provided students with national and international internships, providing learning opportunities and experiences to prepare them for work in the nonprofit sector.

Dr. Holland was a rigorous and productive scholar in an area of tremendous importance to the wellbeing of society. He was also a respected colleague, a beloved teacher and an inspiring mentor.
14. **c. Establishment of the Zoey Bennett Professorship in Oncology, University of Georgia**

**Recommended:** That the Board approve the request of President Jere Morehead that the University of Georgia (“UGA”) be authorized to establish the Zoey Bennett Professorship in Oncology, effective August 14, 2018.

**Abstract:** The College of Veterinary Medicine has created an endowed fund for the Zoey Bennett Professorship in Oncology. The professorship will be housed in the College of Veterinary Medicine, and the holder of the professorship will be known and identified as the Zoey Bennett Professor of Oncology. The person named shall be qualified for tenure on appointment or, with approval from the Provost, be qualified for appointment at the associate professor level or be a currently tenured associate or full professor at the University and will have an outstanding record in externally funded research and publications. The purpose of the professorship is to support the scholarly activities of the holder of the position. The holder will be engaged in teaching, research, and public service in veterinary medicine or a combination of such duties consistent with the purpose of the professorship. The University of Georgia Foundation has on deposit $291,449.16 in funds to establish the endowed Distinguished Professorship.

**Biosketch:** This professorship is in memory of Zoey Bennett, a loving and sweet-tempered golden retriever, and a beloved member of our family. Throughout her life, Zoey easily lived up to the billing of “man’s best friend”, as she was a loyal companion and dear friend to all. Zoey was a good listener and always eager to please her family. Zoey was also a great car companion, as her favorite activity was hanging her head out the window and saying hello to everyone she passed. In addition to being a dear friend and wonderful dog, Zoey was resilient, as she was able to overcome a hard fought battle with cancer with the help of UGA’s College of Veterinary Medicine. While cancer ultimately claimed Zoey’s life, our family will always cherish the time we had with her.

With this professorship, we hope to remember Zoey and fund greater cancer research in small animals, especially golden retrievers, so that a cure may be found for this terrible disease.
15. **Named Faculty Appointments:**

Details regarding institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are found in the supplemental agenda. The following are included in this month.

**Institution Name: Augusta University**
**University Faculty’s Name:** Dr. Julian Nussbaum, M.D.
**Named Position:** William S. Hagler, M.D. Chair in Ophthalmology

**Institution Name: Georgia Institute of Technology**
**University Faculty’s Name:** Dr. Ajay Kohli
**Named Position:** Regents’ Professor

**Institution Name: Georgia Institute of Technology**
**University Faculty’s Name:** Dr. Timothy Lieuwen
**Named Position:** Regents’ Professor

**Institution Name: Georgia Institute of Technology**
**University Faculty’s Name:** Dr. Catherine L. Ross
**Named Position:** Regents’ Professor

**Institution Name: Georgia Institute of Technology**
**University Faculty’s Name:** Dr. John Stasko
**Named Position:** Regents’ Professor

**Institution Name: Georgia Institute of Technology**
**University Faculty’s Name:** Dr. Michael O. Rodger
**Named Position:** Regents’ Researcher

**Institution Name: Georgia Institute of Technology**
**University Faculty’s Name:** Dr. Sudhakar Yalamanchili
**Named Position:** Regents’ Professor (renewal)

**Institution Name: Georgia State University**
**University Faculty’s Name:** Professor Walter E. Afield
**Named Position:** Mark and Evelyn Trammell Chaired Professorship

**Institution Name: Georgia State University**
**University Faculty’s Name:** Dr. Yu Pan
**Named Position:** Regents’ Professor (renewal)

**Institution Name: Georgia State University**
**University Faculty’s Name:** Dr. Mark Stockman
**Named Position:** Regents’ Professor
Institution Name: University of Georgia
University Faculty’s Name: Dr. James Affolter
Named Position: Larry R. Beuchat Professorship for Annual and Perennial Ornamental Plant Research

Institution Name: University of Georgia
University Faculty’s Name: Dr. Lynn Bailey
Named Position: Bill and June Flatt Professorship in Food and Nutrition

Institution Name: University of Georgia
University Faculty’s Name: Dr. Christopher M. Cornwell
Named Position: Simon S. Selig Jr. Chair for Economic Growth

Institution Name: University of Georgia
University Faculty’s Name: Dr. Nelda Damiano
Named Position: Pierre Daura Curator of European Art

Institution Name: University of Georgia
University Faculty’s Name: Dr. Lauren Fensterstock
Named Position: Lamar Dodd Professorial Chair of Art

Institution Name: University of Georgia
University Faculty’s Name: Dr. Scott D. Graffin
Named Position: Synovus Chair in Servant Leadership

Institution Name: University of Georgia
University Faculty’s Name: Dr. Stuart L. Gillan
Named Position: Mercer W. Hull Professorship in Finance

Institution Name: University of Georgia
University Faculty’s Name: Dr. Gerald Hart
Named Position: GRA William Henry Terry, Sr., Eminent Scholar in Drug Discovery

Institution Name: University of Georgia
University Faculty’s Name: Dr. Keith Herndon
Named Position: William S. Morris Chair of News Strategy and Management

Institution Name: University of Georgia
University Faculty’s Name: Dr. William D. Lastrapes
Named Position: Bernard B. and Eugenia A. Ramsey Chair of Private Enterprise

Institution Name: University of Georgia
University Faculty’s Name: Dr. Nicole Northrup
Named Position: Zoey Bennett Professorship in Oncology

Institution Name: University of Georgia
University Faculty’s Name: Ms. Sabriya Rice
Named Position: John S. and James L. Knight Foundation Knight Chair in Health and Medical Journalism
Institution Name: University of Georgia
University Faculty’s Name: Dr. Tao Shu
Named Position: Bradford McFadden Professorship of Personal Financial Management
AGENDA
COMMITTEE ON ORGANIZATION & LAW
August 14, 2018

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>APPROVAL ITEMS</td>
<td></td>
</tr>
<tr>
<td>1. Mutual Aid Agreements: Georgia Highlands College</td>
<td>1</td>
</tr>
<tr>
<td>INFORMATION ITEM</td>
<td></td>
</tr>
<tr>
<td>2. Delegation of Authority</td>
<td>2</td>
</tr>
<tr>
<td>EXECUTIVE SESSION</td>
<td></td>
</tr>
<tr>
<td>3. Executive Session</td>
<td>3</td>
</tr>
</tbody>
</table>
1. **Mutual Aid Agreements: Georgia Highlands College**

Georgia Highlands College seeks the Board of Regents’ permission to enter into mutually beneficial emergency management services arrangements with the City of Rome Police Department, the Floyd County Police Department, and the Bartow County Sheriff’s Office.
2. **Delegation of Authority**

Action taken pursuant to Delegated Authority.
MEMORANDUM

TO:        File
FROM:      Edward Tate
DATE:      May 17, 2018
SUBJECT:   Chancellor’s Delegated Authority Action

During its April 18, 2018, Board of Regents meeting, the Board of Regents resolved to provide the Chancellor delegated authority to act on behalf of the Board of Regents in accordance with the resolution attached as Exhibit A.

Following consultation with the Chair and Vice Chair of the Board, the Chancellor exercised such delegated authority in executing the proclamation attached as Exhibit B.
Exhibit A
(attached)
WHEREAS, the Board of Regents of the University System of Georgia desires to delegate to the Chancellor authority to take actions on behalf of the Board between meetings of the Board;

WHEREAS, there are certain time sensitive actions that need to be taken before a scheduled meeting of the Board;

WHEREAS, the Board would like to delegate to the Chancellor authority to take such actions after consultation with the Chair and the Vice Chair;

WHEREAS, should the Chancellor take such action pursuant to this delegated authority, the appropriate committee of the Board should be notified at its next meeting; and

WHEREAS, this delegation of authority shall be limited to one year and may be renewed annually or terminated at any point by the Board.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia, hereby delegates to the Chancellor the authority to take actions otherwise required of the Board at times between meetings;

FURTHER, RESOLVED, that before taking any such action pursuant to delegated authority the Chancellor shall consult with the Chair and Vice Chair;

FURTHER, RESOLVED, that any action taken pursuant to delegated authority shall be reported to the Board, or appropriate committee thereof, during the Board meeting immediately following such action; and

FURTHER, RESOLVED, that this delegated authority shall expire after one year, or sooner if desired by the Board, and it may be renewed annually thereafter.

RESOLVED this 18th day of April 2018 in Atlanta, Georgia.

Chair, Board of Regents of
The University System of Georgia

Secretary, Board of Regents of
The University System of Georgia
Exhibit B

(attached)
UNIVERSITY SYSTEM
OF GEORGIA

Proclamation

CONFERRING OF THE TITLE
"PRESIDENT EMERITUS OF GEORGIA GWINNETT COLLEGE" TO
DANIEL J. KAUFMAN, PH.D.
MAY 17, 2018

WHEREAS, Dr. Daniel J. Kaufman was the charter president of Georgia Gwinnett College; and
WHEREAS, Prior to his appointment in September 2005, to the un-named college, Dr. Kaufman retired from a distinguished military career where he earned the rank of brigadier general in the United States Army. The recipient of the Distinguished Service Medal, the Bronze Star with V device for Valor and two Purple Hearts, he served as dean of the Academic Board (Provost) at the United States Military Academy at West Point; and
WHEREAS, Georgia Gwinnett College went from concept to reality under Dr. Kaufman’s leadership. He brought to Georgia Gwinnett a style of leadership that focused on the success of all students and a vision for a 21st century institution; and
WHEREAS, Georgia Gwinnett College experienced exponential student growth during its early years, making it the fastest-growing college within the University System of Georgia for over a decade; and
WHEREAS, On August 18, 2005, Georgia Gwinnett College, the first public college in Georgia in more than 100 years and the nation’s first new public four-year college in the 21st century according to the American Council on Education, opened its doors with four majors, 118 transferring charter students and 11 charter faculty; and
WHEREAS, Just two years later, Georgia Gwinnett College held its first commencement ceremony on June 28, 2008. The college had just received “candidate” status from the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). There were 17 participants in that charter commencement ceremony; and
WHEREAS, One of the 17 was accepted into Harvard Graduate School of Education and completed a master’s degree in human development and psychology, later starting her own business here in Georgia; and
WHEREAS, In June 2009, Georgia Gwinnett College was granted SACSCOC accreditation. This was accomplished in two years and ten months, their fastest recorded accreditation to date; and
WHEREAS, During Dr. Kaufman’s tenure, Georgia Gwinnett College conferred almost 1,600 baccalaureate degrees. The Schools of Education and Health Sciences were added to the existing Schools of Business, Liberal Arts, and Science and Technology; and
WHEREAS, The college built or acquired 15 facilities, launched intercollegiate athletics, raised more than $4 million, hired nearly 900 faculty and staff, won three out of five University System of Georgia teaching excellence awards and had a cumulative economic impact of $1.5 billion; and
WHEREAS, Under the guidance of Dr. Kaufman, the college built residence halls for students and Georgia Gwinnett College became a 247 campus; and
WHEREAS, Georgia Gwinnett College welcomed nationally and internationally-recognized guests to campus including General David Petraeus, former commander of United States Central Command, and U.S. Senator Jack Reed (R-RI); and
WHEREAS, On March 9, 2016, the Georgia Gwinnett College library was named in honor of Dr. Kaufman’s outstanding and distinguished service. This was the first naming of a building on the Georgia Gwinnett College campus; therefore be it
RESOLVED, That the Board of Regents of the University System of Georgia hereby acknowledges appreciation to Dr. Daniel J. Kaufman for his leadership and outstanding service to our country and to Georgia Gwinnett College and be it further
RESOLVED, That the Board of Regents of the University System of Georgia confers upon Dr. Daniel J. Kaufman the title, President Emeritus of Georgia Gwinnett College, with all the privileges pertaining thereto, effective May 17, 2018.

A Certified True Copy:

James M. Hull
Chair, Board of Regents

Steve Wrigley, Ph.D.
Chancellor, University System of Georgia
3. **Executive Session**

The committee will enter executive session to discuss pending applications for review. These are made to the Board of Regents Office of Legal Affairs pursuant to Policy 6.26 Application for Discretionary Review and are typically personnel matters and issues of academic status.
AGENDA

PERSONNEL AND BENEFITS

August 14, 2018

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>APPROVAL ITEMS</td>
<td></td>
</tr>
<tr>
<td>1. Approval of Healthcare Plan Changes and Premiums for Plan Year 2019</td>
<td>1</td>
</tr>
<tr>
<td>2. Approval of 2019 Medicare Eligible Retiree Healthcare Contribution</td>
<td>2</td>
</tr>
</tbody>
</table>
1. **Approval of Healthcare Plan Changes and Premiums for Plan Year 2019**

Ms. Karin Elliott, Interim Vice Chancellor for Human Resources, will present for approval the healthcare plan changes and premiums for plan year 2019 as shown in the following Appendices for the University System of Georgia healthcare plans to become effective January 1, 2019.
2. **Approval of 2019 Medicare Eligible Retiree Healthcare Contribution**

Ms. Karin Elliott, Interim Vice Chancellor for Human Resources, will present for approval the 2019 Medicare eligible retiree healthcare contribution to become effective January 1, 2019.
# AGENDA

**COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

August 14, 2018

<table>
<thead>
<tr>
<th>Agenda Items</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>INFORMATION ITEM</td>
<td></td>
</tr>
<tr>
<td>1. Delegation of Authority Action Regarding Special Tuition and Fee Structure for the Online Master of Science in Cybersecurity at Georgia Institute of Technology</td>
<td>1</td>
</tr>
<tr>
<td>APPROVAL ITEM</td>
<td></td>
</tr>
<tr>
<td>2. Augusta University FY 2019 Dental College Tuition Revision</td>
<td>2</td>
</tr>
</tbody>
</table>
1. **Information Item: Delegation of Authority Action Regarding Special Tuition and Fee Structure for the Online Master of Science in Cybersecurity at Georgia Institute of Technology**

On July 10, 2018, under delegated authority granted to him in an April 2018 resolution of the Board, Chancellor Wrigley approved a request by the Georgia Institute of Technology (GIT) for a special tuition and fee structure for a new Online Master of Science in Cybersecurity. In accordance with the resolution, such actions are to be reported to the Board, or appropriate committee thereof, as an information item during the following Board meeting.

**Approved Item:** GIT’s request for a $310 per credit hour tuition rate and for an exception to Board Policy 7.3.4.2 to charge a reduced Special Institutional Fee (SIF) of $194 per semester for the Online MS in Cybersecurity.

**Background:** Following the successful model of the Online Master of Science in Computer Science and Online Master of Science in Analytics, Georgia Institute of Technology proposes the same delivery format and a similar tuition and fee structure for a new Online Master in Cybersecurity.

The online program will be a 32-credit hour program with a choice of three tracks or specializations: Information Security, Policy, or Energy Systems. The specializations are offered through the three following schools at GIT: Computer Science (Information Security), Public Policy (Policy) and Electrical & Computer Engineering (Energy Systems). There are 30 courses available as part of the program. The degree is designed for working professionals to be completed in six to nine semesters or two to three years.

Students in the program will be assessed the special tuition rate of $310 per credit hour, the reduced Special Institutional Fee of $194 per semester and the approved Technology Fee per semester. These rates and delivery method will allow GIT to graduate thousands of students, including hundreds of Georgians, in this high-demand field. The price point of $12,000 for the degree is relatively affordable, below the institution’s standard in-state rates. The program will begin in Spring 2019.
2. **Approval Item: Augusta University FY 2019 Dental College Tuition Revision**

Recommended: That the Board approve the request of Augusta University to reconfigure the tuition of its Dental Medicine degree program to reflect the program’s transition from a three-semester academic year to a two-semester academic year, effective Fall semester 2018.

**Background:** In June 2017, Augusta University’s Dental College proposed revamping its academic year from a three-semester, 12-month year to a two-semester, 12-month year. Reasons for this change included improving student access to financial aid, better course sequencing, and standardization with the existing Medical School schedule. At its October 2017 meeting, the Board approved a revision to Board Policy 3.4.2 (Uniform Academic Calendar), allowing Augusta University’s Dental College to adopt this two-semester schedule.

This change in the semester model also necessitates a change in tuition rates beginning Fall 2018. The tuition reconfiguration is structured so that the overall tuition cost during the four-year program will remain the same in the two-semester model as in the former three-semester model. This overall four-year tuition cost is approximately $102,300 for in-state students and $251,570 for out-of-state.

Below are the program’s present three-semester academic year tuition rates and the two-semester academic year tuition rates under the requested tuition reconfiguration.

<table>
<thead>
<tr>
<th>Augusta University Dental Medicine</th>
<th>FY 2019 In-State</th>
<th>FY 2019 Out-of-State</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current approved 3-semester academic year tuition rates</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-time</td>
<td>$9,300.00</td>
<td>$22,870.00</td>
</tr>
<tr>
<td>Less than 12 credit hours</td>
<td>$775.00</td>
<td>$1,906.00</td>
</tr>
<tr>
<td><strong>The following requested tuition rates reflect the Dental Medicine degree program's transition from a 3-semester/12-month year to a 2-semester/12-month year.</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Students Entering Fall 2015 - Class of 2019</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-time</td>
<td>$9,300.00</td>
<td>$22,870.00</td>
</tr>
<tr>
<td>Less than 12 credit hours</td>
<td>$775.00</td>
<td>$1,906.00</td>
</tr>
<tr>
<td><strong>Students Entering Fall 2016 - Class of 2020</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-time</td>
<td>$11,625.00</td>
<td>$28,588.00</td>
</tr>
<tr>
<td>Less than 12 credit hours</td>
<td>$969.00</td>
<td>$2,383.00</td>
</tr>
<tr>
<td><strong>Students Entering Fall 2017 - Class of 2021</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-time</td>
<td>$12,400.00</td>
<td>$30,493.00</td>
</tr>
<tr>
<td>Less than 12 credit hours</td>
<td>$1,034.00</td>
<td>$2,542.00</td>
</tr>
<tr>
<td><strong>Students Entering Fall 2018 &amp; Subsequent Years</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-time</td>
<td>$12,788.00</td>
<td>$31,446.00</td>
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<tr>
<td>Less than 12 credit hours</td>
<td>$1,066.00</td>
<td>$2,621.00</td>
</tr>
</tbody>
</table>
MEMORANDUM

TO: File

FROM: Edward Tate

DATE: July 11, 2018

SUBJECT: Chancellor’s Delegated Authority Action

During its April 18, 2018, Board of Regents meeting, the Board of Regents resolved to provide the Chancellor delegated authority to act on behalf of the Board of Regents in accordance with the resolution attached as Exhibit A.

Following consultation with the Chair and Vice Chair of the Board, the Chancellor exercised such delegated authority in the form attached as Exhibit B.
Exhibit A
(Attached)
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
270 WASHINGTON STREET, S.W.
ATLANTA, GEORGIA 30334-1450

A RESOLUTION OF
THE BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA

WHEREAS, the Board of Regents of the University System of Georgia desires to delegate to the Chancellor authority to take actions on behalf of the Board between meetings of the Board;

WHEREAS, there are certain time sensitive actions that need to be taken before a scheduled meeting of the Board;

WHEREAS, the Board would like to delegate to the Chancellor authority to take such actions after consultation with the Chair and the Vice Chair;

WHEREAS, should the Chancellor take such action pursuant to this delegated authority, the appropriate committee of the Board should be notified at its next meeting; and

WHEREAS, this delegation of authority shall be limited to one year and may be renewed annually or terminated at any point by the Board.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents of the University System of Georgia, hereby delegates to the Chancellor the authority to take actions otherwise required of the Board at times between meetings;

FURTHER, RESOLVED, that before taking any such action pursuant to delegated authority the Chancellor shall consult with the Chair and Vice Chair;

FURTHER, RESOLVED, that any action taken pursuant to delegated authority shall be reported to the Board, or appropriate committee thereof, during the Board meeting immediately following such action; and

FURTHER, RESOLVED, that this delegated authority shall expire after one year, or sooner if desired by the Board, and it may be renewed annually thereafter.

RESOLVED this 18th day of April 2018 in Atlanta, Georgia.

[Signatures]
Chair, Board of Regents of The University System of Georgia

Secretary, Board of Regents of The University System of Georgia
Exhibit B

(attached)
July 6, 2018

Dr. Steve Wrigley  
Chancellor  
Board of Regents of the University System of Georgia  
270 Washington Street SW  
Atlanta, Georgia 30334

Dear Chancellor Wrigley:

In accordance with the resolution approved by the Board of Regents in April 2018 granting you delegated authority to act on behalf of the Board, we request your consideration and approval of the Georgia Institute of Technology Online MS in Cybersecurity program and associated tuition and fee structure. The Georgia Institute of Technology (GIT) would like to offer this very important program beginning Spring 2019 and is seeking approval in advance of the next scheduled Board meeting (August 2018) to allow sufficient time to advertise and market this program to prospective students.

Recommended: Approve GIT’s request to offer a “degree at scale” online version of the Master of Science in Cybersecurity program, also known as Massive Open Online Courses (MOOC).

Recommended: Approve GIT’s request for a $310 per credit hour tuition rate and for an exception to Board Policy 7.3.4.2 to charge a reduced Special Institutional Fee (SIF) of $194 per semester for the Online MS in Cybersecurity. These rates and delivery method will allow Georgia Tech to graduate thousands of students, including hundreds of Georgians, in this high-demand field. The price point of $12,000 for the degree is relatively affordable, below the institution’s standard in-state rates, and represents an entrepreneurial way for the institution to generate funds to reinvest in other areas of the school.

Background Information:

Need and Demand
Cybersecurity has become a key facet of business strategy as more companies add Chief Information Officers. According to Burning Glass, job postings requiring a master’s degree in this discipline have increased 73% from 2012 to 2017. There is projected to be a global shortage of 2 million cybersecurity professionals in the year 2019 (ISACA). Across the United States there are approximately 2,000 master’s degrees awarded each year. This online degree will address the shortage of trained cybersecurity professionals desired from industry.

Design and Delivery of the Degree
Georgia Institute of Technology already offers a highly successful face to face and online degree in cybersecurity. Following the successful model of the Online Master of Science in Computer Science and Online
Master of Science in Analytics, Georgia Institute of Technology proposes the same delivery format and a similar tuition and fee structure for the Master's in Cybersecurity.

The online program would be a 32-credit hour program with a choice of three tracks or specializations: Information Security, Policy, or Energy Systems. The specializations are offered through the three following schools at Georgia Tech: Computer Science (Information Security), Public Policy (Policy) and Electrical & Computer Engineering (Energy Systems). There are 30 courses available as part of the program. The degree is designed for working professionals to be completed in six to nine semesters or two to three years Students in the program would be assessed the special tuition rate of $310 per credit hour, the reduced Special Institutional Fee of $194 per semester and the approved Technology Fee per semester.

Resources

Georgia Institute of Technology has world-class faculty expertise as well as in-house experience from successful Online Master of Science in Computer Science, Online Master of Science in Analytics, professional master’s and MOOCs.

Enrollment

Georgia Institute of Technology projects that 225 students will enroll for Spring 2019 and 1,600 students by Fall 2020.

Thank you for your consideration of this very important program offering at GIT.

Sincerely,

Tracey Cook
Interim EVC for Strategy and Fiscal Affairs

cc: Edward Tate, Vice Chancellor for Legal Affairs
    Ashely Jones, Chief of Staff
    Dr. Marti Venn, Deputy Vice Chancellor for Academic Affairs
    Jason Matt, Executive Budget Director

In accordance with the Board’s April 2018 delegated authority resolution I have discussed this matter with the Chair and Vice Chair of the Board of Regents and approve the request of the Georgia Institute of Technology to offer the Master of Science in Cybersecurity by Distance Learning through Massive Open Online Courses (MOOC) at a special tuition rate of $310 per credit hour, and I approve the request and for an exception to Board Policy 7.3.4.2 to charge a reduced Special Institutional Fee (SIF) of $194 per semester to students enrollment in the online version of this program.

Steve Wrigley, Chancellor

Date

"Creating A More Educated Georgia"

www.usg.edu
## AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE

August 14, 2018

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>APPROVAL ITEMS</strong></td>
<td></td>
</tr>
<tr>
<td>1. Interim Chief Auditor Appointment</td>
<td>1</td>
</tr>
<tr>
<td>2. Revision to the Policy Manual: 8.2.18.2 Conflicts of Interest and Conflicts of Commitment</td>
<td>2</td>
</tr>
</tbody>
</table>
1. Approval Item: Interim Chief Audit Officer Appointment

Recommended: That the Board approve the Chancellor’s appointment of Dr. Tan Smith as interim University System of Georgia Chief Audit Officer.
2. Revision to the Policy Manual:

Abstract: The proposed changes provide additional guidance with respect to participation by USG employees in compensated outside activities.

Current Policy Language:

8.2.18.2 Conflicts of Interest and Conflicts of Commitment

8.2.18.2.1 Conflicts of Interest and Appearances of Conflicts of Interest

Each University System of Georgia (USG) employee shall make every reasonable effort to avoid actual or apparent conflicts of interests and also the appearance of a conflict of interest. An appearance of a conflict exists when a reasonable person would conclude from the circumstances that the employee’s ability to protect the public interest, or perform public duties, is compromised by a personal, financial, or business interest. An appearance of conflict can exist even in the absence of a legal conflict of interest. USG employees are referred to State Conflict of Interest Statutes O.C.G.A. § 45-10-20 through § 45-10-70 and institutional policies governing professional and outside activities.

8.2.18.2.2 Conflicts of Commitment

A USG employee shall not engage in any occupation, pursuit, or endeavor that will interfere with the regular and punctual discharge of that employee’s official duties.

8.2.18.2.3 Faculty Consulting

Recognizing that teaching, research, and public service are the primary responsibilities of USG faculty members, it is reasonable and desirable for faculty members to engage in additional activity beyond duties assigned by the institution, which are professional in nature and based in the appropriate discipline for which the individual receives additional compensation during the contract year.

Each USG institution shall adopt guidelines governing consulting activities of faculty members which shall include the following:

1. A determination of what institutional resources may be used for consulting work;
2. A plan for reimbursing the institution for use of the institution’s personnel, facilities, equipment, and or materials consistent with rates charged outside groups or persons;
3. A procedure for obtaining prior approval of the President or his or her designee; and,
4. A procedure for defining and managing conflicts of interest and conflicts of commitment regarding faculty consulting.
8.2.18.2.4 Disclosure

Each USG employee has an ongoing responsibility to report and fully disclose any personal, professional, or financial interests, relationships, or activities that has the potential to compromise an employee’s objectivity in fulfilling the employees’ responsibilities to the USG. Each USG employee must also report and fully disclose any financial and business interests that the employee or the employee’s spouse, partner, parent, child, sibling, and any in-laws of any of the foregoing may have that relate to the USG employee’s expertise or responsibilities as a USG employee.

8.2.18.2.5 Approval

Each University System Office employee must obtain written approval from the Chancellor prior to engaging in compensated outside activities that relate to an employee’s expertise or responsibilities as a USG employee. Each USG institution employee must obtain written approval from the President of the institution or his or her designee prior to engaging in compensated outside activities that relate to an employee’s expertise or responsibilities as a USG employee. Such activities include consulting, teaching, speaking, and participating in business, professional, or service enterprises, but do not include service in the United States Armed Forces.

**Proposed Policy Language:**

8.2.18.2 Conflicts of Interest and Conflicts of Commitment

8.2.18.2.1 Conflicts of Interest and Appearances of Conflicts of Interest

Each University System of Georgia (USG) employee shall make every reasonable effort to avoid actual or apparent conflicts of interests and also the appearance of a conflict of interest. An appearance of a conflict exists when a reasonable person would conclude from the circumstances that the employee’s ability to protect the public interest, or perform public duties, is compromised by a personal, financial, or business interest. An appearance of conflict can exist even in the absence of a legal conflict of interest.

USG employees are referred to State Conflict of Interest Statutes O.C.G.A. § 45-10-20 through § 45-10-70 and institutional policies governing professional and outside activities.

8.2.18.2.2 Conflicts of Commitment

A USG employee shall not engage in any occupation, pursuit, or endeavor that will interfere with the regular and punctual discharge of that employee’s official duties.
8.2.18.2.3 Compensated Outside Activities: Restrictions & Approval Process

All employees are encouraged to participate in professional activities; however, those activities must be consistent with the mission of the USG. Each USG employee must obtain written approval in advance from institution president or designee prior to engaging in compensated outside activities that relate to the employee’s expertise or responsibilities as a USG employee. Such activities include consulting, teaching, speaking, and participating in business, professional, or service enterprises. Employees assigned to the System Office and USG presidents must obtain approval from the Chancellor or designee. Except as authorized for eligible faculty employees, annual leave must be used by USG employees for compensated outside activities during normal work hours consistent with the USG procedures governing the use of annual leave.

USG employees are generally prohibited from consulting or otherwise receiving compensation from a current USG vendor or an entity seeking a vendor relationship with the USG. Exceptions to this provision may be granted by the institution president or designee for employees that do not supervise, regularly interact with, or participate in the selection of vendors of that employee’s institution or System Office. Exceptions for University System Office employees may be granted by the Chancellor or designee. This prohibition applies only to those employees supervising or participating in vendor selection and/or providing oversight of vendor performance and to vendors / prospective vendors of that employee’s institution or the System Office. This prohibition does not apply to vendor or service relationships between the USG and other government entities.

The nature of institutional and System Office executive positions is such that outside activities and potential conflicts of interest require an additional level of scrutiny in order to protect the public trust. Executive positions shall include direct reports to the president in addition to those with a title of Vice President, Vice Chancellor, equivalent, or higher. Individuals in executive positions desiring to participate in compensated outside activities or seeking approval for a conflict of interest management plan must obtain approval from the institutional president or from the USG Chancellor or designee for USO employees and USG presidents. Proposed approvals shall first be reviewed by USG Ethics & Compliance and USG Legal.

8.2.18.2.4 Faculty Consulting

Recognizing that teaching, research, and public service are the primary responsibilities of USG faculty members, it is reasonable and desirable for faculty members to engage in additional activity beyond duties assigned by the institution, which are professional in nature and based in the appropriate discipline for which the individual receives additional compensation during the contract year.
Each USG institution shall adopt guidelines governing consulting activities of faculty members which shall include the following:

1. Time that faculty may consult during regular work hours, if any. For nine-month employees the maximum limit is one day per week. Twelve-month faculty assigned to administrative positions must take annual leave when engaged in consulting during their normal work hours consistent with the USG procedures governing the use of annual leave.

2. A determination of what institutional resources may be used for consulting work;

3. A plan for reimbursing the institution for use of the institution’s personnel, facilities, equipment, and or materials consistent with rates charged outside groups or persons;

4. A procedure for obtaining prior approval of the President or his or her designee; and,

5. A procedure for defining and managing conflicts of interest and conflicts of commitment regarding faculty consulting.

8.2.18.2.5 Disclosure

Each USG employee has an ongoing responsibility to report and fully disclose any personal, professional, or financial interests, relationships, or activities that has the potential to compromise an employee’s objectivity in fulfilling the employees’ responsibilities to the USG. Each USG employee must also report and fully disclose any financial and business interests that the employee or the employee’s spouse, partner, parent, child, sibling, and any in-laws of any of the foregoing may have that relate to the USG employee’s expertise or responsibilities as a USG employee.

8.2.18.2.5 Approval

Each University System Office employee must obtain written approval from the Chancellor prior to engaging in compensated outside activities that relate to an employee’s expertise or responsibilities as a USG employee. Each USG institution employee must obtain written approval from the President of the institution or his or her designee prior to engaging in compensated outside activities that relate to an employee’s expertise or responsibilities as a USG employee. Such activities include consulting, teaching, speaking, and participating in business, professional, or service enterprises, but do not include service in the United States Armed Forces.
AGENDA
COMMITTEE ON REAL ESTATE AND FACILITIES
August 14, 2018

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>INFORMATION ITEMS</td>
<td></td>
</tr>
<tr>
<td>1. Real Estate Actions Taken within Delegated Authority</td>
<td>1</td>
</tr>
<tr>
<td>CONSENT ITEMS</td>
<td></td>
</tr>
<tr>
<td>2. Authorization of Project No. BR-90-1901, Parking Lot, Marietta Campus,</td>
<td>3</td>
</tr>
<tr>
<td>Kennesaw State University</td>
<td></td>
</tr>
<tr>
<td>3. Appointment of Design Professional Firm, Project No. BR-30-1803, Eco-Commons</td>
<td>4</td>
</tr>
<tr>
<td>Living Building Sector, Georgia Institute of Technology</td>
<td></td>
</tr>
<tr>
<td>Park Phase III, Georgia State University</td>
<td></td>
</tr>
<tr>
<td>5. Appointment of Program Management and Design Professional Firm, Project</td>
<td>6</td>
</tr>
<tr>
<td>No. J-326, Integrated Science Complex, Georgia College &amp; State University</td>
<td></td>
</tr>
<tr>
<td>6. Appointment of Program Management and Design Professional Firm, Project</td>
<td>8</td>
</tr>
<tr>
<td>No. J-327, Convocation Center, Georgia State University</td>
<td></td>
</tr>
<tr>
<td>7. Appointment of Program Management and Design Professional Firm, Project</td>
<td>10</td>
</tr>
<tr>
<td>No. J-328, Academic and Student Success Renovations, Middle Georgia State University</td>
<td></td>
</tr>
<tr>
<td>8. Appointment of Program Management Firm, Project No. J-329, Lanier Tech Campus Space Rehabilitation and Infrastructure, University of North Georgia</td>
<td>12</td>
</tr>
<tr>
<td>10. Naming of Roy Richards Sr. Hall, University of West Georgia</td>
<td>15</td>
</tr>
</tbody>
</table>
# AGENDA

**COMMITTEE ON REAL ESTATE AND FACILITIES**

**August 14, 2018**

<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>CONSENT ITEMS</td>
<td></td>
</tr>
<tr>
<td>11. Naming of Reid and Cynthia Parker South Tower Lobby and Lou Sobh Honda Gate, Sanford Stadium, University of Georgia</td>
<td>16</td>
</tr>
<tr>
<td>12. Transfer of Name, Dr. Joseph W. Holley Fine Arts Center, Albany State University</td>
<td>17</td>
</tr>
<tr>
<td>APPROVAL ITEMS</td>
<td></td>
</tr>
<tr>
<td>13. Authorization of Project No. BR-10-1901, Center for Art and Nature of the State Botanical Garden of Georgia, University of Georgia</td>
<td>18</td>
</tr>
<tr>
<td>14. Demolition of Buildings, 1105 Fifteenth Street, Augusta, Augusta University</td>
<td>19</td>
</tr>
<tr>
<td>15. Fiscal Year 2019 Major Repair and Rehabilitation Funds</td>
<td>20</td>
</tr>
</tbody>
</table>
AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 14, 2018

1. **Real Estate Actions Taken within Delegated Authority**

The following are the real estate actions taken within the authority delegated by the Board to the Vice Chancellor for Facilities for the period beginning March 1, 2018 and ending June 30, 2018:

**Acquisitions**

<table>
<thead>
<tr>
<th><strong>Institution</strong></th>
<th><strong>Location</strong></th>
<th><strong>Description</strong></th>
<th><strong>Purchase Price</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Georgia College and State University</td>
<td>Milledgeville, Georgia</td>
<td>340 West Thomas Street (0.57 acres)</td>
<td>$60,000</td>
</tr>
</tbody>
</table>

**Easements**

<table>
<thead>
<tr>
<th><strong>Institution</strong></th>
<th><strong>Grantee</strong></th>
<th><strong>Purpose</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Georgia State University</td>
<td>City of Atlanta</td>
<td>Courtland Street Bridge Replacement Project</td>
</tr>
</tbody>
</table>

**Right of Way Transfer**

<table>
<thead>
<tr>
<th><strong>Institution</strong></th>
<th><strong>Location</strong></th>
<th><strong>Square Feet</strong></th>
<th><strong>Use</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Georgia</td>
<td>South Milledge at Whitehall, Athens</td>
<td>0.085 ac. right of way</td>
<td>Intersection Improvement Project (Roundabout)</td>
</tr>
</tbody>
</table>

**Leases as Tenant**

<table>
<thead>
<tr>
<th><strong>Institution</strong></th>
<th><strong>Location</strong></th>
<th><strong>Square Feet/Rent (initial term)</strong></th>
<th><strong>Use</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Abraham Baldwin Agricultural College</td>
<td>Tifton</td>
<td>42.026 acres/ $1,250.00 per month</td>
<td>Outdoor Learning Lab &amp; Pasture Land</td>
</tr>
</tbody>
</table>
1. **Real Estate Actions Taken within Delegated Authority (continued)**

### Leases as Tenant (continued)

<table>
<thead>
<tr>
<th>Institution</th>
<th>Location</th>
<th>Square Feet/Rent (initial term)</th>
<th>Use</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dalton State College</td>
<td>Ellijay</td>
<td>10,100 sf/$5,078.00</td>
<td>Instructional Space</td>
</tr>
<tr>
<td>Georgia Gwinnett College</td>
<td>Lawrenceville</td>
<td>10.07 acres/ $1 per year</td>
<td>Parking</td>
</tr>
<tr>
<td>Georgia Institute of Technology</td>
<td>Tifton</td>
<td>362 sf office/ $500.00 per month</td>
<td>Enterprise Innovation Institute</td>
</tr>
<tr>
<td>Georgia Institute of Technology</td>
<td>Colorado Springs, Colorado</td>
<td>305 sf office/ $2,250.00 per month</td>
<td>GTRI – Sensors &amp; Electromagnetic Applications Lab</td>
</tr>
<tr>
<td>Georgia Institute of Technology</td>
<td>Dawsonville</td>
<td>3,900 sf hangar space &amp; 672 ground space/ $2,150.00 per month</td>
<td>GTRI – Aerospace, Transportation &amp; Advanced Systems Lab</td>
</tr>
<tr>
<td>University of Georgia</td>
<td>Cortona, Italy</td>
<td>7,600 sf classroom 2,507.83 Euro per month</td>
<td>UGA Study Abroad Program</td>
</tr>
<tr>
<td>University of Georgia</td>
<td>Augusta</td>
<td>1,975.5 sf office/ $2,700.00 per month</td>
<td>Small Business Development Center</td>
</tr>
<tr>
<td>University of Georgia</td>
<td>Atlanta</td>
<td>3,031 sf office/ $4,546.50 per month</td>
<td>Small Business Development Center</td>
</tr>
<tr>
<td>University of Georgia</td>
<td>Gainesville</td>
<td>3,000 sf office/storage/ $2,998.32 per month</td>
<td>Small Business Development Center</td>
</tr>
<tr>
<td>University of North Georgia</td>
<td>Dahlonega</td>
<td>3,500 sf retail/ warehouse $2,985.00 per month</td>
<td>Print Services &amp; Criminal Justice Lab</td>
</tr>
<tr>
<td>University of North Georgia</td>
<td>Gainesville</td>
<td>6,280 sf residential/ $7,485 per month</td>
<td>Five (5) residential units for CAMP Grant Program</td>
</tr>
</tbody>
</table>

### Lease as Landlord

<table>
<thead>
<tr>
<th>Institution</th>
<th>Location</th>
<th>Square Feet/Rent (initial term)</th>
<th>Use</th>
</tr>
</thead>
<tbody>
<tr>
<td>Valdosta State University</td>
<td>Valdosta</td>
<td>N/A $25,000.00/Annually</td>
<td>Lease of space on Boiler Stack for telecom equipment (Sprint)</td>
</tr>
</tbody>
</table>
2. **Authorization of Project No. BR-90-1901, Parking Lot, Marietta Campus, Kennesaw State University**

**Recommended**: That the Board authorize Project No. BR-90-1901, Parking Lot, Marietta Campus, Kennesaw State University, (“KSU”) with a total project budget of $1,611,300, to be funded with Campus Services Auxiliary funds.

**Understandings**: To accommodate increased demand for parking, KSU currently rents approximately 500 parking spaces at a location nearly two miles from its Marietta campus. In an effort to improve student engagement and reduce or eliminate the expenses associated with this lease, KSU proposes to expand Parking Lots P8 and P38 in the northeast section of the campus. This project would involve the addition of 298 new spaces in the narrow greenspace between the two lots. Another 180 existing spaces would be reconfigured and resurfaced, yielding parking for 478 vehicles upon the completion of construction.

The estimated construction cost for this project is $1,400,000.

The new parking lot construction is in accordance with KSU’s 2016 master plan.

If authorized by the Board, the University System Office staff and KSU will proceed with design and construction of the project in accordance with Board of Regents policy.
Parking Lot, Marietta Campus
3. **Appointment of Design Professional Firm, Project No. BR-30-1803, Eco-Commons Living Building Sector, Georgia Institute of Technology**

**Recommended:** That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project No. BR-30-1803, Eco-Commons Living Building Challenge Sector, Georgia Institute of Technology**

Project Description: Authorized by the Board in May 2018, the scope of this project includes the removal of surface parking and the subsequent installation of stormwater management infrastructure, hardscape, and landscape improvements on an eight-acre portion of the Eco-Commons to be known as the Eco-Commons Glade. One highlight of this project involves the creation of a stream channel that will educate students about historic water flow and stormwater capture for reuse and infiltration. A network of stormwater utilities and reclaimed water utilities is also planned, allowing for over one million gallons of stormwater control volume per average year of rainfall. Additionally, a regional cistern will supply water for irrigation, reducing potable water demand by at least six million gallons annually. Other targeted ecological performance outcomes of the project are a 20% increase in the campus tree canopy, 26% increase in woodland areas, and 92% reduction in impervious surfaces. The project will be funded from donor and institution funds.

<table>
<thead>
<tr>
<th>Total Project Cost:</th>
<th>$15,000,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction Cost (Stated Cost Limitation):</td>
<td>$12,232,000</td>
</tr>
</tbody>
</table>

Number of firms that applied for this commission: 10

Recommended firms in rank order:
1) 
2) 
3)
4. **Appointment of Program Management Firm, Project No. BR-50-1801, Science Park Phase III, Georgia State University**

Recommended: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to negotiate and execute a contract with the other listed firms in rank order.

A qualifications-based selection process was held in accordance with Board of Regents procedures to identify and rank firms. The following recommendation is made:

**Project Number BR-50-1801, Science Park Phase III, Georgia State University**

Project Description: Authorized by the Board in January 2018, this new building will be entirely dedicated to advanced research with a focus on highly infectious diseases, providing critical information for prevention, treatment and future drug and vaccine development. The building will include highly specialized Biosafety Level 3 (“BSL-3”) and Biosafety Level 4 (“BSL-4”) laboratory space, open laboratories with associated lab support spaces and offices, and a small vivarium. Extensive mechanical support space and heating, ventilation, and air conditioning systems will be needed to meet advanced filtration and containment needs for the BSL-3 and BSL-4 laboratories. The proposed building will facilitate GSU’s collaborative research efforts and enhance GSU’s leadership in the area of global disease research.

The project will be funded from indirect cost recovery funds and reserves.

- Total Project Cost: $84,000,000
- Construction Cost (Stated Cost Limitation): $66,230,000

Number of firms that applied for this commission: 5

Recommended firms in rank order:
1)  
2)  
3)
5. **Appointment of Program Management and Design Professional Firm, Project No. J-326, Integrated Science Complex, Georgia College & State University**

**Recommended:** That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

**Recommended further:** That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

**Project No. J-326, Integrated Science Complex, Georgia College & State University**

**Project Description:** Authorized by the Board in August 2017, this 45,000-gross square foot, multi-story facility will house flexible research labs, associated faculty workspaces, instructional labs, and associated lab service spaces. Containing separate preparatory and storage areas, the new dedicated research space will provide shared bench space to meet program needs in an efficient manner. The building will be constructed with materials and detailing compatible with the historic Georgia College campus character, while its design will allow for integration with the new spaces created from the planned future renovation of nearby Herty Hall.

The project will be funded with $1,700,000 in Fiscal Year (“FY”) 2019 State General Obligation (“G.O.”) Bonds, plus $18,300,000 and $2,100,000 in anticipated FY 2020 and FY 2021 State G.O. Bond funds, respectively.

| Total Project Cost:       | $22,100,000 |
| Construction Cost (Stated Cost Limitation): | $16,850,000 |

Number of program management firms that applied for this commission: 8

**Recommended firms in rank order:**
1) 
2) 
3) 
4)
5. **Appointment of Program Management and Design Professional Firm, Project No. J-326, Integrated Science Complex, Georgia College & State University (continued)**

Number of design professional firms that applied for this commission:  22
Recommended firms in rank order:

1)
2)
3)
4)
Campus Map

1 - Adams Hall (Residence) J-19
2 - Ann Simpson Smith House E-22
3 - Art Studio X-1
4 - Arts and Sciences Building Q-9
5 - Atkinson Hall P-12
6 - Beeson Hall Q-7
7 - Bell Hall (Residence) R-12
8 - Blackbridge Hall L-17
9 - Bone House L-20
10 - Campus Theatre
11 - Carl Vinson House
12 - Centennial Center E-28
13 - Centennial Pool D-26
14 - Centennial Tennis Courts E-26
15 - Central Receiving W-3
16 - Chapell Hall N-9
17 - Chappell Hall N-17
18 - Foundation Hall (Residence) S-26
19 - Front Campus P-14
20 - GC Library N-7
21 - Greenhouse V-7
22 - Hall House O-4
23 - Harrison House J-16
24 - Health Sciences Building R-8
25 - Henry Hall Y-8
26 - Hummer White House K-17
27 - Kilpatrick Education Center R-4
28 - Lamar Hall D-17
29 - Memorial Hall N-17
30 - Max Nash Recital Hall R-10
31 - Maxwell Student Union N-14
32 - McIntosh House L-19
33 - Miller Court V-4
34 - Museum & Archives of Georgia Education M-7
35 - Museum of Fine Arts J-16
36 - National Hall (Residence) S-24
37 - Newell-Watts House L-21
38 - Old Courthouse L-14
39 - Old Governor’s Mansion M-18
40 - Parkhurst Hall (Residence) C-22
41 - Parks Hall G-12
42 - M. Parks Memorial Building W-9
43 - PawPicks Bookstore S-18
44 - Peace Auditorium R-5
45 - Physical Plant V-4
46 - Potts Fine Arts Building E-9
47 - Public Safety W-5
48 - Russell Auditorium N-10
49 - Sanford Hall (Residence) R-22
50 - Student Activities Center C-17
51 - Terrell Hall Q-12
52 - Welcome Center N-7
53 - Wellness Depot L-26
54 - Wells Hall (Residence) C-22
55 - Wooten-Garner House L-19

GEORGIA COLLEGE & STATE UNIVERSITY
Georgia’s Public Liberal Arts University
Campus Map
Office of University Communications
Campus Box 97 • Milledgeville, GA 31061 • (478) 445-4477
8/2009

GCSU Printing Services • August 2009
6. **Appointment of Program Management and Design Professional Firm, Project No. J-327, Convocation Center, Georgia State University**

**Recommended:** That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

**Recommended further:** That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

**Project No. J-327, Convocation Center, Georgia State University**

Project Description: Authorized by the Board in August 2017, the proposed 200,000-gross square foot building will meet Georgia State University’s (“GSU”) goal to improve undergraduate and graduate student experiences. Through hosting national and international events on its Atlanta campus, the Convocation Center (the “Center”) will provide an international stage to share and promote GSU’s social, academic and research programming. In addition to a multi-purpose arena that will seat 8,000 visitors, the Center will feature flexible meeting and conference spaces with state of the art technology, lighting, acoustics and building control systems.

The project will be funded with $20,000,000 in private/philanthropic funds, auxiliary reserves, and institutional funds, $5,000,000 in Fiscal Year (“FY”) 2019 State General Obligation (“G.O.”) Bonds, plus $48,000,000 and $6,200,000 in anticipated FY 2020 and FY 2021 State G.O. Bond funds, respectively.

| Total Project Cost: | $79,200,000 |
| Construction Cost (Stated Cost Limitation): | $61,000,000 |

Number of program management firms that applied for this commission: 8

Recommended firms in rank order:
1)
2)
3)
4)
6. **Appointment of Program Management and Design Professional Firm, Project No. J-327, Convocation Center, Georgia State University (continued)**

   Number of design professional firms that applied for this commission: 11  
   Recommended firms in rank order:  
   1)  
   2)  
   3)  
   4)
Convocation Center
445 Capitol Avenue
7. **Appointment of Program Management and Design Professional Firm, Project No. J-328, Academic and Student Success Renovations, Middle Georgia State University**

**Recommended:** That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

**Recommended further:** That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

**Project No. J-328, Academic and Student Success Renovation, Middle Georgia State University**

Project Description: Authorized by the Board in August 2017, this project involves the renovation of Roberts Memorial Library (“Roberts”) and Dillard Hall (“Dillard”) on Middle Georgia State University’s campus in Cochran. The planned reallocation and redesign of space will provide enhanced and modernized spaces to help advance student success, retention and progression.

Although Roberts has undergone several partial renovations since its original construction in 1965, the structure is in need of selective upgrades and repurposing. This portion of the project will include the installation of new finishes, LED lighting, and direct digital controls. Space reallocations will be made on the top two floors and the elevator and restrooms will be updated to meet code requirements.

First opened in 1958 and eligible for the National Registry of Historic Places, Dillard requires a comprehensive renovation. Building systems and finishes in the two-story, mid-century modern structure will be updated as part of the project. In addition, exterior wall and envelope deficiencies will be corrected and the building infrastructure will be brought into code compliance.

The project will be funded with $900,000 in Fiscal Year (“FY”) 2019 State General Obligation (“G.O.”) Bonds, plus $10,600,000 and $1,200,000 in anticipated FY 2020 and FY 2021 State G.O. Bond funds, respectively.

| Total Project Cost: | $12,700,000 |
| Construction Cost (Stated Cost Limitation): | $9,100,000 |
7. **Appointment of Program Management and Design Professional Firm, Project No. J-328, Academic and Student Success Renovations, Middle Georgia State University (continued)**

Number of program management firms that applied for this commission: 8
Recommended firms in rank order:
1) 
2) 
3) 
4) 

Number of design professional firms that applied for this commission: 34
Recommended firms in rank order:
1) 
2) 
3) 
4)
8. **Appointment of Program Management Firm, Project No. J-329, Lanier Tech Campus Space Rehabilitation & Infrastructure, University of North Georgia**

**Recommended:** That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

A qualifications-based selection processes were held in accordance with Board of Regents procedures to identify and rank firms. The following recommendations are made:

**Project No. J-329, Lanier Tech Space Rehabilitation & Infrastructure, University of North Georgia**

Project Description: In 2015, Lanier Technical College (“LTC”), a unit of the Technical College System of Georgia, began plans to construct a new campus in northern Hall County, Georgia. Their existing campus, which is adjacent to the University of North Georgia’s (“UNG”) campus in Gainesville, is scheduled to be transferred to UNG in the spring of 2019. The campus of LTC covers approximately 35 acres and is improved with seven buildings and approximately 600 parking spaces.

Authorized by the Board in August 2017, the project involves varied levels of renovation of the approximately 165,000 SF of building space constructed from 1963 to 2004. All spaces will be unoccupied during construction. After completion, academic programs such as Nursing, the Institute for Environmental & Spatial Analysis, Visual Arts, Continuing Education, Information Technology, Film & Digital Media, as well as limited food service and other support functions will be relocated to the newly renovated campus.

The project will be funded with $3,000,000 in Fiscal Year (“FY”) 2019 State General Obligation (“G.O.”) Bonds, plus $13,600,000 and $2,300,000 in anticipated FY 2020 and FY 2021 State G.O. Bond funds, respectively.

<table>
<thead>
<tr>
<th>Total Project Cost:</th>
<th>$18,900,000</th>
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<tbody>
<tr>
<td>Construction Cost (Stated Cost Limitation):</td>
<td>$12,950,000</td>
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</table>

Number of program management firms that applied for this commission: 5

Recommended firms in rank order:
1) 
2) 
3) 
4)
Lanier Tech Campus Space Rehabilitation and Infrastructure
University of North Georgia
9. **Appointment of Program Management and Design Professional Firm, Project No. J-330, College of Business Building, University of West Georgia**

Recommending: That the Board approve the ranking of the program management firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Recommending further: That the Board approve the ranking of the design professional firms named below for the identified project and authorize contract negotiations to proceed with the top-ranked firm. Should it not be possible to execute a contract with the top-ranked firm, staff would then attempt to execute a contract with the other listed firms in rank order.

Qualifications-based selection processes were held in accordance with Board of Regents procedures. The following recommendations are made:

**Project No. J-330, College of Business Building, University of West Georgia**

Project Description: Authorized by the Board in August 2017, this project will provide a new building for the University of West Georgia’s (“UWG”) Richards College of Business. To be constructed on the site presently occupied by the vacant Watson Residence Hall, the 64,334-square foot building will serve the business program’s current and projected needs.

The building design will include traditional and flexible classrooms, innovation/learning labs, and state-of-the-art technology to improve student experiences and learning outcomes. Consolidated administrative and faculty offices will facilitate increased collaboration and program growth. Conference-style space will bring business and community partners into the Richards College, allowing better engagement of stakeholders and enhancing the College’s economic impact.

The project will be funded with $5,000,000 in Private/Philanthropic funds, $1,700,000 in Fiscal Year (“FY”) 2019 State General Obligation (“G.O.”) Bonds, plus $14,900,000 and $1,900,000 in anticipated FY 2020 and FY 2021 State G.O. Bond funds, respectively.

| Total Project Cost: | $23,500,000 |
| Construction Cost (Stated Cost Limitation): | $17,650,000 |

Number of program management firms that applied for this commission: 8

Recommended firms in rank order:

1) 
2) 
3) 
4)

Number of design professional firms that applied for this commission: 25
Recommended firms in rank order:
1) 
2) 
3) 
4)
10. **Naming of Roy Richards Sr. Hall, University of West Georgia**

**Recommended:** That the Board approve the naming of the new building for the Richards College of Business at the University of West Georgia (“UWG”) as “Roy Richards Sr. Hall” in honor of Roy Richards, Sr., and with the generous support of members of the Richards family and Southwire, Inc.

**Understandings:** President Kyle Marrero confirms that this naming conforms to the UWG naming guidelines and with the Board of Regents naming policy.

A Carroll County native and graduate of the Fourth District A&M School, now the University of West Georgia, Roy Richards, Sr., later earned an engineering degree from the Georgia Institute of Technology. He founded the Southwire Company in 1950 and is recognized as a pioneer in the electrification of the rural South.

Roy’s wife, Alice Huffard Richards, was not originally from Georgia, but became a longtime friend and supporter of UWG. The Richards invested significantly in UWG during their lifetimes, and their children have continued their legacy of philanthropy and engagement. UWG has received $5,000,000 in pledged support for the College of Business from members of the Richards family, Southwire, Inc., the Alice Huffard Richards Foundation, and the Richards Foundation. Of this total amount, $1,330,000 has been received to date and $2,577,000 will have been received by December 2018.

Pending legislative support, construction of the new facility for the Richards College of Business will commence as early as August 2019 on the site occupied by the shuttered Watson Residence Hall. It is appropriate that this facility, which will provide a technologically advanced learning environment that fosters collaboration between students and business leaders, be named in honor of Roy Richards, Sr.
Roy Richards Sr. Hall
Richards College of Business
11. **Naming of Reid and Cynthia Parker South Tower Lobby and Lou Sobh Honda Gate, Sanford Stadium, University of Georgia**

**Recommended:** That the Board approve the naming of the South Tower Lobby of Sanford Stadium at the University of Georgia (“UGA”) as “Reid and Cynthia Parker South Tower Lobby” in honor of Reid and Cynthia Parker and in recognition of the philanthropy of John and Kay Parker.

**Recommended further:** That the Board approve the naming of Gate 8 at Sanford Stadium as “Lou Sobh Honda Gate” in recognition of the philanthropy of Lou and Georgia Sobh.

**Understandings:** President Jere Morehead confirms that these namings conform to the UGA naming guidelines and with the Board of Regents naming policy.

John Reid Parker, Jr., and Kay Parker have pledged $1,000,000 to UGA Athletics through the Magill Society, of which approximately $659,000 has been received to date. The naming would recognize John’s parents, Reid and Cynthia Parker.

Lou and Georgia Sobh are generous donors to UGA, with pledges to UGA Athletics and the Magill Society totaling $1,000,000. Their daughter, Laurie, is a 1995 graduate of UGA. To date, $500,000 of the pledged funds have been received.
Proposed Naming: Reid and Cynthia Parker South Tower Lobby

August 2018

University Architects
G.I.S.
12. **Transfer of Name, Dr. Joseph W. Holley Fine Arts Center, Albany State University**

**Recommended:** That the Board approve the transfer of the Dr. Joseph W. Holley name at Albany State University (“ASU”) to the newly constructed Fine Arts Center, which opened in November 2017.

**Understandings:** Interim President Marion Fedrick confirms that this naming conforms to the ASU naming guidelines and with the Board of Regents naming policy.

This request would transfer Dr. Holley’s name from the facility currently known as Dr. Joseph W. Holley Hall (Old Fine Arts Building). This building is no longer in use and is scheduled to be demolished this fall.

Born in 1874, Joseph Winthrop Holley was an educator and author with a passion for improving educational opportunities for young African Americans in the South. In 1903, he founded the Albany Bible and Manual Training Institute, now known as Albany State University. He served as President of the institution until his retirement in 1943.
13. **Authorization of Project No. BR-10-1901, Center for Art and Nature of the State Botanical Garden of Georgia, University of Georgia**

**Recommended:** That the Board authorize Project No. BR-10-1901, Center for Art and Nature at the State Botanical Garden of Georgia (the “Project”), University of Georgia (“UGA”), with a total project budget of $5,300,000. Funding would be provided entirely by donor funds.

**Understandings:** The proposed two-level, approximately 7,000-square foot facility would include exhibit and gallery space, classrooms, offices, collection storage, and an entry foyer for hosting programs and hospitality functions. Located adjacent to a planned event lawn and proximate to the newly constructed Alice H. Richards Children’s Garden, the new facility would extend outdoor space to accommodate larger education, social, and cultural events and allow for better movement between educational venues.

The facility would house the porcelain and decorative arts collection of Mrs. Deen Day Sanders, a long-time patron of the State Botanical Garden. Mrs. Sanders has agreed to donate a substantial portion of her collection to UGA upon completion of the facility.

If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the project in accordance with Board of Regents procedures.
14. **Demolition of Buildings, 1105 Fifteenth Street, Augusta, Augusta University**

**Recommended:** That the Board declare the Residence VI (H101/FM) buildings on the campus of Augusta University (“AU”) at 1105 Fifteenth Street in Augusta, Georgia, to be no longer advantageously useful to AU or other units of the University System of Georgia and authorize demolition and removal of these buildings.

**Recommended further:** That the Board request the Governor issue an Executive Order authorizing the demolition and removal of these buildings from the AU campus.

**Recommended further:** That demolition and removal of these buildings be subject to adequate mitigation of all adverse environmental impacts.

**Understandings:** Constructed in 1964, Residence VI is comprised of five stand-alone buildings located directly west of 15th Street from the Augusta University Medical Center. Four of the buildings are two-storied structures that previously served as student housing. These structures are wood framed construction with masonry veneers and concrete foundations. The fifth building is a single-storied, masonry laundry facility built on a concrete foundation. Surface improvements on the site include asphalt parking, concrete sidewalks, lighting facilities, and limited trees and shrubs.

A hazardous materials survey and assessment has been conducted and has identified recommendations for the proper management and disposal of asbestos-containing materials, lead based paint, and other hazardous materials during demolition to ensure compliance with environmental regulations.

In accordance with the Georgia Environmental Policy Act and the State Stewardship review, AU is in consultation with the Georgia Historic Preservation Division on this proposed project and appropriate mitigation measures.

The site is expected to be used for surface parking in the near term, and is identified in the master plan as a future student housing site.
Demolition of Buildings, 1105 Fifteenth Street, Augusta

Residence VI
1105 Fifteenth Street
15. **Fiscal Year 2019 Major Repair and Rehabilitation Funds**

**Recommended:** That the Board authorize allocation of Major Repair and Rehabilitation (“MRR”) funds in accordance with staff recommendations.

**Understandings:** The Fiscal Year 2019 budget contains MRR funds in the amount of $60,000,000 sourced from Series 2018A3 State of Georgia General Obligation Bonds.

MRR funds are intended for significant, non-routine capital improvements that preserve the function and extend the useful life of state-owned, resident instruction facilities. Routine facility maintenance expenses are covered by operating funds, not MRR.

Real Estate and Facilities staff has reviewed project requests from each institution for appropriateness and cost. Critical infrastructure needs and the renewal of key building systems and components are generally prioritized over programmatic space renovations.

**FY 2019 Major Repair and Rehabilitation Summary**

**Research Universities**

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<tr>
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<td>Augusta University</td>
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<tr>
<td>Georgia Institute of Technology</td>
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<td>Georgia State University</td>
<td>$7,333,000</td>
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<tr>
<td>University of Georgia</td>
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<td><strong>Total - Research Universities</strong></td>
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**State Universities**

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<td>Clayton State University</td>
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<td>Columbus State University</td>
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<td>Fort Valley State University</td>
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<td>Georgia College &amp; State University</td>
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<td>Middle Georgia State University</td>
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<td>Savannah State University</td>
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<td>University of North Georgia</td>
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### Regional Comprehensive Universities

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<td>Kennesaw State University</td>
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<td>University of West Georgia</td>
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<td>Valdosta State University</td>
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**Total - Regional Comp Universities**

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### State Colleges

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<td>East Georgia State College</td>
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<td>South Georgia State College</td>
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**Total - State Colleges**

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### System Emergency and Contingency Funds

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### System Total

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AGENDA
PERSONNEL AND BENEFITS
August 14, 2018

INFORMATION ITEM

1. 2019 USG Healthcare Plan  1
1. **2019 USG Healthcare Plan**

Ms. Karin Elliott, Interim Vice Chancellor for Human Resources, will present on the 2019 USG healthcare plan.
AGENDA

COLLEGE 2025

August 14, 2018

Agenda Item

INFORMATION ITEM

1. Dr. Tristan Denley, Executive Vice Chancellor for Academic Affairs and Chief Academic Officer and Dr. Steve Dorman, President, Georgia College and State University will provide a presentation on the University System of Georgia College 2025 initiative.