



**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**  
**270 Washington Street, S.W.**  
**Atlanta, Georgia 30334**

**BOARD OF REGENTS MEETING AGENDA**  
**Tuesday, February 7, 2012**

<u>Approximate Times</u>	<u>Tab</u>	<u>Agenda Item</u>	<u>Presenter</u>
<b>10:00 AM</b> Room 7019	<b>1</b>	Executive & Compensation Committee Meeting	Chairman Benjamin Tarbutton
<b>10:30 AM</b> Room 7007	<b>2</b>	Call to Order	Chairman Benjamin Tarbutton
	<b>3</b>	Safety Briefing	Chief Bruce Holmes
	<b>4</b>	Invocation/Pledge of Allegiance	Regent W. Mansfield Jennings
	<b>5</b>	Approval of January Minutes	Secretary J. Burns Newsome
	<b>6</b>	Recognition of ELI Scholars	Chancellor Henry Huckaby Asst. VC, Tina Woodard
	<b>7</b>	Introduction of Special Guests	Chairman Benjamin Tarbutton
	<b>8</b>	Legislative Update	VC, Tom Daniel
	<b>9</b>	Consolidation Update	Associate VC, Shelley Nickel
	<b>10</b>	Committee of the Whole: Academic Affairs Update: Complete College Implementation	Regent Kessel Stelling Interim Exe. VC, David Morgan
	<b>11</b>	Chancellor's Report	Chancellor Henry Huckaby
<b>12:00 PM</b> Room 7010	<b>12</b>	Board Luncheon	
<b>1:05 PM</b> Room 5158		<u>Track I Committee Meetings</u>	
Room 5158	<b>13</b>	Academic Affairs	Regent Kessel Stelling
	<b>14</b>	Organization & Law	Regent W. Mansfield Jennings
<b>1:05 PM</b> Room 7007		<u>Track II Committee Meetings</u>	
Room 7007	<b>15</b>	Finance & Business Operations	Regent Philip Wilheit
Room 7007	<b>16</b>	Internal Audit, Risk, and Compliance	Regent Kenneth Bernard
Room 7007	<b>17</b>	Real Estate & Facilities	Regent Larry Walker



## **BOARD OF REGENTS MEETING AGENDA**

**Tuesday, February 7, 2012**

<b><u>Approximate Times</u></b>	<b><u>Tab</u></b>	<b><u>Agenda Item</u></b>	<b><u>Presenter</u></b>
<b>2:15 PM</b> Room 7007	<b>18</b>	Committee of the Whole: Academic Affairs Update on 20,000 x 2020	Regent Kessel Stelling Director of Educator Preparation, Angela Coleman
<b>2:35 PM</b> Room 7007	<b>19</b>	Committee Reports: A. Executive & Compensation B. Academic Affairs C. COW: Academic Affairs D. Finance & Business Operations E. Internal Audit, Risk, and Compliance F. Organization & Law G. Real Estate & Facilities	Chairman Benjamin Tarbutton Regent Kessel Stelling Regent Kessel Stelling Regent Philip Wilheit Regent Kenneth Bernard Regent W. Mansfield Jennings Regent Larry Walker
	<b>20</b>	Unfinished Business	Chairman Benjamin Tarbutton
	<b>21</b>	New Business	Chairman Benjamin Tarbutton
	<b>22</b>	Petitions and Communications	Chairman Benjamin Tarbutton
	<b>23</b>	Executive Session	Chairman Benjamin Tarbutton
	<b>24</b>	Adjournment	Chairman Benjamin Tarbutton

**AGENDA**  
**EXECUTIVE AND COMPENSATION COMMITTEE**  
**February 7, 2012**

**Agenda Items**

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INFORMATION ITEM

1. Executive Session

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**AGENDA**  
**EXECUTIVE AND COMPENSATION COMMITTEE**  
**February 7, 2012**

**1. Executive Session**

The Committee plans to discuss personnel matters, as well as Presidential Searches. Materials will be distributed in Executive Session.

## AGENDA

### COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

February 7, 2012

#### Agenda Item

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#### INFORMATION ITEMS

1. Update on Implementation of *Complete College Georgia: Georgia's Higher Education Completion Plan 2012*.

Designed as an three-month update on the implementation of the Complete College Georgia Plan (approved by the Board in November 2011), this report will include a briefing on how the USG's prior efforts on RPG will relate to the Campus-level College Completion Plans, the upcoming Launch hosted by the Governor for the presidents of USG and TCSG institutions, the Completion Summit for campus teams focused on using data and designing strategies to drive completion, and the development of new metrics for success which better reflect today's student populations (e.g., transfer students, adult learners, etc.).

# AGENDA

## COMMITTEE ON ACADEMIC AFFAIRS

February 7, 2012

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### CONSENT ITEMS

#### I. Academic Programs

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| 1. Establishment of a Master of Science in Engineering, University of Georgia   | 1 |
| 2. Establishment of a Doctor of Philosophy in Engineering, University of Georgia  | 2 |
| 3. Establishment of a Bachelor of Applied Science with a major in Fire Services Administration, Albany State University | 3 |
| 4. Termination of Three Degree Programs, University of Georgia  | 4 |
| a. Doctor of Philosophy with a major in Veterinary Parasitology   |   |
| b. Master of Science with a major in Veterinary Parasitology  |   |
| c. Master of Science with a major in Medical Microbiology   |   |
| 5. Termination of the Bachelor of Arts with a major in French, Albany State University                                  | 5 |

#### II. Mission Change

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| 6. Revised Institutional Mission Statement, Dalton State College | 6 |
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#### III. Named/Endowed Positions

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| 7. Establishment of the Covenant Foundation Professorship in Jewish Studies, University of Georgia    | 8  |
| 8. Establishment of the J. Erskine Love Endowed Chair in Engineering, Georgia Institute of Technology | 9  |
| 9. Named Faculty Positions  | 10 |

**1. Establishment of a Master of Science in Engineering, University of Georgia**

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to establish a Master of Science in Engineering, effective February 7, 2012.

Abstract: The primary goals of the program are to educate engineers with advanced technical and professional knowledge and to prepare students for doctoral degrees devoted to advanced research training. As compared to a master’s degree in a designated sub-field of engineering, the proposed program builds upon the three undergraduate programs approved by the Board in November 2010 to move away from classical specializations to a more comprehensive engineering education in a liberal arts environment. Enrollments for the program in the first three years of implementation are projected as 3, 7, and 15 students, respectively.

Need: The program has been developed to focus on the changing engineering needs and their importance to Georgia. Unlike specialized scientific engineering education, the proposed program provides a more comprehensive education that connects and integrates discoveries and knowledge of multiple fields. As graduate degrees continue to become requirements for specific types of engineering practice, building a strong continuum of undergraduate and graduate engineering education is essential to meeting state and national needs. With this program UGA seeks to increase the state of Georgia’s capacity for engineering education. UGA currently offers the following engineering programs:

Master’s Level Engineering Programs	Bachelor’s Level Engineering Programs
M.S. with a major in Agricultural Engineering	B.S. in Agricultural Engineering
M.S. with a major in Environmental Engineering	B.S. in Biochemical Engineering
M.S. with a major in Biochemical Engineering	B.S. in Biological Engineering
M.S. with a major in Biological Engineering	B.S. in Civil Engineering
	B.S. in Computer Systems Engineering
	B.S. in Electrical and Electronics Engineering
	B.S. in Environmental Engineering
	B.S. in Mechanical Engineering

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution’s programmatic schedule of comprehensive program reviews.

**2. Establishment of a Doctor of Philosophy in Engineering, University of Georgia**

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to establish a Doctor of Philosophy in Engineering, effective February 7, 2012.

Abstract: UGA seeks to educate future engineers in the discovery of knowledge through a curriculum in advanced engineering science that fosters independent research and scholarship. The proposed doctoral program in engineering is not designated to a specialized engineering discipline or field, but is open to fields of study important to future engineering needs. UGA, with other academic units in support of the program, provides the opportunity to develop diverse perspectives and innovative solutions for problems in infrastructure, transportation, technology, and facilities. Enrollments for the program in the first three years of implementation are projected as 5, 13, and 25 students, respectively.

Need: UGA seeks to build a baccalaureate through doctoral level continuum of engineering education for meeting future needs of the state and region critical to the profession. Inadequacies of the undergraduate degree for professional practice are an impetus for employers to look for master’s or doctoral graduates for technical and research based skills. UGA anticipates that the proposed program with its focus on future engineering that integrates disciplines will be sought by students with engineering degrees and talented graduates from other disciplines, particularly graduates of science and mathematics. In 2006, the U.S. graduated over 39,000 master’s degree engineering students and over 8,300 Ph.D. students. Nearly 40% of master’s level engineering graduates and 60% of new engineering Ph.D. degrees were awarded to foreign national students.

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution’s programmatic schedule of comprehensive program reviews.



3. **Establishment of a New and Online Bachelor of Applied Science with a major in Fire Services Administration, Albany State University**

Recommended: That the Board approve the request of President Everette J. Freeman that Albany State University (“ALSU”) be authorized to establish a new and online Bachelor of Applied Science with a major in Fire Services Administration, effective February 7, 2012.

Abstract: The institution seeks to provide associate degree graduates with the knowledge and skills to perform as a fire services administrator. The program is designed in partnership with Albany Technical College and other SACS-COC accredited technical colleges. Only students earning the Associate of Applied Science in Fire Science Technology will be admitted into the proposed program. The proposed degree focuses on the principles, theory, and practices associated with the management or administration of fire operations, firefighting services, and community fire issues. Successful students may advance to graduate programs in other areas as well as fulfill discipline specific certification requirements for the National Board on Fire Service Professional Qualifications, International Fire Service Congress, Commission on Chief Fire Officer Designation, and other similar certifications. Enrollments for the program in the first three years of implementation are projected as 15, 30, and 45 students, respectively.

Need: The proposal was developed to meet the needs of current regional employers, respond to the pressures of economic development in the region, and focus on the demands of technical associate graduates interested in pursuing supervisor and administrative positions within public and volunteer fire service organizations throughout the region and state.

Delivery: The curriculum will be delivered completely online. Current management and core courses are offered in both online and face-to-face instructional formats by ALSU. For students residing in Dougherty County and surrounding areas, students may enroll in face-to-face sections of required courses. Online delivery will support the differing schedules of fire service personnel.

Assessment: The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution’s programmatic schedule of comprehensive program reviews.

**4. Termination of Three Degree Programs, University of Georgia:**

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to terminate the following three degree programs, effective February 7, 2012:

- a. Doctor of Philosophy with a major in Veterinary Parasitology
- b. Master of Science with a major in Veterinary Parasitology
- c. Master of Science with a major in Medical Microbiology

Abstract: The proposed programs ceased to enroll students several years ago when the institution eliminated separate departments and established the Department of Infectious Diseases. The institution now offers a Master’s and Doctorate in Infectious Diseases. All students in the three programs slated for termination transferred to one of the Infectious Disease programs. There are currently no students in the three programs and the elimination of the programs will not have an adverse impact on students or faculty.

**4. Termination of the Bachelor of Arts with a major in French, Albany State University:**

Recommended: That the Board approve the request of President Eve Freeman that Albany State University be authorized to terminate the Bachelor of Arts with a major in French, effective February 7, 2012:

Abstract: The program has been deactivated for the past several years and there are currently no students enrolled in the program. Elimination of the program will not have an adverse impact on students or faculty.

4. **Revised Institutional Mission Statement, Dalton State College**

Recommended: That the Board approve the request of President John Schwenn that Dalton State College (“DSC”) be authorized to revise its institutional mission statement, effective February 7, 2012.

Abstract: President Schwenn has requested that DSC be authorized to revise its mission statement. The revised mission reflects the closing of the institution’s Center for Continuing Education in January 2010 and was approved unanimously by the faculty in April 2011.

Current Mission:

Dalton State College is dedicated to providing broad access to quality higher education for the population of Northwest Georgia, thereby enhancing the region's economic vitality and quality of life. As an institution of the University System of Georgia, Dalton State College offers targeted bachelor's degrees, a full range of associate's degrees and career certificate programs, and a wide variety of public service activities. The College's work is strengthened by partnerships between the College and Northwest Georgia businesses and industries, governments, and schools.

The mission of Dalton State College consists of the following core commitments:

1. selection, support, and development of a talented, caring faculty and staff dedicated to scholarship and creating an open, cooperative, technologically enhanced learning environment;
2. excellence in a learning environment dedicated to serving a diverse student body, promoting high levels of student achievement, and providing a range of educational and student life opportunities and appropriate academic support services;
3. public service through continuing education, economic development and cultural activities that address the needs and improve the quality of life of the region;
4. continuous improvement in all aspects of its operations through the use of inclusive, participatory planning and meaningful assessment.

In fulfilling its mission, Dalton State College seeks to prepare and inspire its students to be active members within their professions and communities. As Dalton State College looks to the future and its place in a competitive, global society, it seeks to build upon its strengths as one of the most academically respected, student-oriented, and community-centered institutions of its kind.

New Mission:

Dalton State College is dedicated to providing broad access to quality higher education for the population of Northwest Georgia, thereby enhancing the region's economic vitality and quality of life. As an institution of the University System of Georgia, Dalton State College offers targeted bachelor's degrees, a full range of associate's degrees and career certificate programs, and a wide variety of public service activities. The College's work is strengthened by partnerships between the College and Northwest Georgia businesses and industries, governments, and schools.

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3. public service through ~~continuing education~~, economic development and cultural activities that address the needs and improve the quality of life of the region;
4. continuous improvement in all aspects of its operations through the use of inclusive, participatory planning and meaningful assessment.

In fulfilling its mission, Dalton State College seeks to prepare and inspire its students to be active members within their professions and communities. As Dalton State College looks to the future and its place in a competitive, global society, it seeks to build upon its strengths as one of the most academically respected, student-oriented, and community-centered institutions of its kind.

**5. Establishment of the Covenant Foundation Professorship in Jewish Studies, University of Georgia**

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to establish the Covenant Foundation Professorship in Jewish Studies, effective February 7, 2012.

Abstract: The University of Georgia Foundation has \$250,000 on deposit to support establishment of the endowed chair. The professorship was established through a desire of the Covenant Foundation, Inc. for the University of Georgia to further strengthen the Jewish Studies Program in the Franklin College of Arts and Sciences. The individual named shall have an outstanding reputation; be a specialist in Jewish Studies, but may not be someone who specializes in some other religion and how it relates to Judaism; be a full professor; may not hold the Jewish Studies Professorship in conjunction with any other chair or special professorship; and may occupy the Professorship as long as his or her performance warrants. The holder of the endowed position shall be engaged in teaching, research, public service, or a combination of such duties consistent with the purpose of the Professorship.

Donor Biography: The endowed chair is supported through the philanthropy of Mr. James (Jay) Millard and Mrs. Ann Leffler Davis. Jay and Ann have supported UGA for over 30 years, both personally and indirectly through the Covenant Foundation. The Covenant Foundation, formerly known as the Davis Foundation, was established by Jay’s father, the late Alfred A. Davis. The Covenant Foundation has provided significant funding to the Terry College of Business, the Franklin College of Arts & Sciences, the UGA Athletic Association, the Grady College of Journalism and Mass Communications, and several other UGA programs and projects. In 2003, Mr. & Mrs. Davis established the Ann & Jay Davis Professorship in Jewish Studies to expand educational opportunities for Jewish Studies students at UGA. In 1991, Mr. Davis and his sister, Dulcy, established the Reformed Jewish Day School in Atlanta, later known as The Alfred and Adele Davis Academy. Mr. Davis is a former campaign chair for the Atlanta Jewish Federation and is a member of the Atlanta Jewish Community Center Board. Mr. and Mrs. Davis continue their philanthropy through projects at several local and national organizations including the Jewish Federation of Greater Atlanta, Children’s Healthcare of Atlanta, the Chrohn’s and Colitis Foundation of America, the East Lake Foundation, and the Marcus Jewish Community Center of Atlanta, among several others.

**6. Establishment of the J. Erskine Love Endowed Chair in Engineering, Georgia Institute of Technology**

Recommended: That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology (“GIT”) be authorized to establish the J. Erskine Love Endowed Chair in Engineering, effective February 8, 2012.

Abstract: The Chair is supported by the generosity of The Gay and Erskine Love Foundation, Inc. The J. Erskine Love Endowed Chair in Engineering will enhance the College’s ability to attract or retain an eminent teacher-scholar to the position of academic leadership in a field critical to the College of Engineering. The Georgia Tech Foundation has confirmed that funds are available to support this chair and total to at least \$1.5 million.

The Gay and Erskine Love Foundation is a charitable foundation established in 1976 by J. Erskine Love, Jr., founder of Printpack, and his wife and current Printpack chairman Gay McLawhorn Love. The Foundation, funded primarily by contributions from Printpack, makes charitable grants to a broad range of educational, civic, religious, medical, and health-related institutions and agencies. Since its inception thirty years ago, The Love Foundation has made gifts totaling over \$50 million to more than five hundred national and local organizations.

7. Named Faculty Positions

Institutional requests to appoint faculty with the appropriate qualifications into named faculty positions are found in the supplemental agenda.



**AGENDA**  
**COMMITTEE ON ORGANIZATION & LAW**

**February 7, 2012**

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**I. APPROVAL ITEMS**

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| 2. Resolution: Savannah State University  | 2 |
| 3. Honorary Degrees: Columbus State University; Georgia Health Sciences University; Kennesaw State University | 3 |
| 4. Applications for Review  | 4 |

**1. Mutual Aid Agreement: Gordon College**

Gordon College seeks permission from the Board of Regents to enter a mutually beneficial arrangement to engage in emergency management services with Lamar County.

## **2. Resolution: Savannah State University**

**Recommended:** That the Board approve the “Resolution for Exclusion of Certain Directors or Officers” identifying membership of the Executive Committee as the President, Vice President for Administration/Facility Security Officer/Project Director and Chairman of Engineering Department/Technical Advisor, and waiving the need for Board members from having access to classified information effective February 8, 2012. The Committee and Board approved a similar resolution during the Board’s August 2011 meeting; this version was updated in November 2011.

**Background:** Savannah State University has been awarded a contract with Science Applications Corporation International (SAIC). Currently, Savannah State University is in the process of obtaining a Department of Defense Facility Security Clearance, which is needed in order to perform specific terms and conditions relating to the SAIC contract.

The SAIC contract will allow Savannah State University to recruit and retain high quality students, as well as develop well educated and qualified graduates. Students will benefit through innovative instruction, mentoring and applied research. Other student benefits include the delivery of high quality education in the sciences, engineering, technology and research. Savannah State University students will be well equipped with the knowledge and applications of sciences and technology to excel with a competitive edge.

Moreover, students will benefit from the SAIC contract through enhanced program offerings that provide broad-based learning in a variety of subjects such as business, critical thinking, communication skills, community involvement and work experience. Savannah State University graduates will be poised to compete effectively in the public and private sectors.

The partnership between Savannah State University and SAIC will provide additional faculty and staff opportunities for training and development. Opportunities for increased salaries will help to attract, motivate and retain a highly talented, committed and diverse work force.

Additionally, the Facility Security Clearance will provide Savannah State University an opportunity to compete for other federal contracting prospects. The new funding sources will be a gateway to increase student scholarships, enhance programs, retain and recruit a highly skilled and qualified workforce and maximize student success.

**3. Honorary Degrees: Columbus State University; Georgia Health Sciences University; Kennesaw State University**

Presidents Tim Mescon of Columbus State University, Ricardo Azziz of Georgia Health Sciences University, and Daniel Papp of Kennesaw State University request the Board approve their respective requests to award honorary degrees, to be presented during the universities' spring commencement ceremonies. Georgia Health Sciences University and Kennesaw State University request approval of one degree each; Columbus State University requests approval of two degrees.

**4. Applications for Review**

Applications for review are appeals made to the Board of Regents pursuant to Article VIII of the Bylaws. They are typically personnel matters and issues of academic status, which are discussed in executive session.

**AGENDA**

**COMMITTEE ON FINANCE AND BUSINESS OPERATIONS**

**February 7, 2012**

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**INFORMATION ITEM**

1. Report on FY 2012 Revenues and Expenditures Through the Second Quarter 1

## AGENDA

### COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

February 7, 2012

1. **Information Item: Report on FY 2012 Revenues and Expenditures Through the Second Quarter**

The Vice Chancellor for Fiscal Affairs, John Brown, will provide a report on FY 2012 Revenues and Expenditures through the Second Quarter for the University System of Georgia.

**University System of Georgia**  
**Report on FY 2012 Revenues and Expenditures Through the Second Quarter**  
**Teaching Program Only**

General Funds					
	FY 2012 Annual Budget	FY 2012 Budget Through 2nd Quarter	FY 2012 Actuals Through 2nd Quarter	Year-to-Date Variance (Positive variance is favorable)	Percent Variance
<b>Revenues</b>					
State Appropriations	\$ 1,553,790,529	\$ 776,840,700	\$ 776,840,700	\$ -	0.00%
Tuition	1,525,192,722	1,293,960,599	1,352,928,996	58,968,397	4.56%
Other General Funds	287,350,957	205,167,417	222,119,843	16,952,426	8.26%
<b>Total General Funds Revenues</b>	<b>\$ 3,366,334,208</b>	<b>\$ 2,275,968,716</b>	<b>\$ 2,351,889,539</b>	<b>\$ 75,920,823</b>	<b>3.34%</b>
<b>Expenditures</b>					
Salaries and Wages	\$ 2,618,584,511	\$ 1,304,971,268	\$ 1,299,779,249	\$ 5,192,019	0.40%
Travel	22,876,338	9,336,409	11,040,324	(1,703,915)	-18.25%
Operating Expenses	662,269,833	255,314,495	220,904,434	34,410,061	13.48%
Equipment	62,603,526	17,888,015	24,202,675	(6,314,660)	-35.30%
<b>Total General Funds Expenditures</b>	<b>\$ 3,366,334,208</b>	<b>\$ 1,587,510,187</b>	<b>\$ 1,555,926,682</b>	<b>\$ 31,583,505</b>	<b>1.99%</b>
<b>Revenues less Expenditures</b>	<b>\$ -</b>	<b>\$ 688,458,529</b>	<b>\$ 795,962,857</b>	<b>\$ 107,504,328</b>	

Tuition and Other General Funds revenue are tracking slightly above the year-to-date budget. General funds expenditures are tracking approximately 2% below budget. The reduced expenditures reflect institutions withholding up to 2% of state funds to meet anticipated (now recommended) reductions.



# AGENDA

## COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

February 7, 2012

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### INFORMATION ITEMS

1. Enterprise Risk Management (ERM) – Risk Owner Update 1
2. Internal Audit Annual Report – Calendar Year 2011 2

## AGENDA

### COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

February 7, 2012

**1. Information Item: Enterprise Risk Management (ERM) Risk Owner Update**

At the June 2010 Board meeting, Board Policy 7.15 Risk Management Policy was approved. The policy requires that the University System Office and USG institutions adopt a risk management framework and procedures modeled on Enterprise Risk Management (ERM) best practices. As part of the implementation, the University System Office recently completed a pilot project prior to institution roll-out. Risk owners were assigned and action plans developed.

Vice Chancellor for Information Technology Services Dr. Curt Carver will update the Committee on the System's progress in addressing a key ERM risk: "Data management, control and availability are not adequate to support critical decision making by USG managers."

**2. Information Item: Internal Audit Annual Report – Calendar Year 2011**

Board Policy 7.10.2 requires the University System of Georgia chief audit officer to provide a system-wide annual report to the Committee on Internal Audit, Risk, and Compliance. At this meeting, Chief Audit Officer and Associate Vice Chancellor Mr. John Fuchko, III will deliver the internal audit annual report. The annual report will highlight audit results and trends on a system-wide and institutional basis. The annual report will also provide an update on the activities of the internal audit function over the past year.

## AGENDA

### COMMITTEE ON REAL ESTATE AND FACILITIES

February 7, 2012

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**COMMITTEE ON REAL ESTATE AND FACILITIES**

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## AGENDA

### COMMITTEE ON REAL ESTATE AND FACILITIES

February 7, 2012

#### 1. Information Item: Integrated Evaluation

In accordance with the Chancellor's direction set in July 2011, and associated October 2011 memo to Presidents, requests for Academic Programs, Student Fees and/or Capital Outlay for Facilities will be initially vetted through an integrated evaluation by the Academic, Fiscal Affairs and Facilities Vice Chancellors.

Specifically regarding Real Estate and Facilities Proposals - All facilities related proposals, regardless of funding source, should begin with a concept proposal submitted to the Office of Real Estate and Facilities. The development of the concept proposal should not require any significant expenditure of funds nor consultants to work at risk. Together Academic, Fiscal Affairs and Facilities staff will perform an initial, simultaneous review to determine whether the concept should proceed for more in-depth project development and analysis. The focus in the initial review will be on whether the project is needed and what alternatives exist.

If need is determined, the **next step** involves the traditional level of detailed project development including definition of project scope, financing and requisite (project) authorizations by the Board. (This stage of detailed analysis will also involve Academic and Fiscal Affairs.) Project development will conclude with the finalization of project scope, finances, etc. and any further associated Board approvals, including ground lease, rental agreement and student fees where appropriate.

Integrated evaluation of campus facilities related proposals has resulted in the following potential projects that will be further developed for consideration by the Board:

- 1) Georgia Institute of Technology – Rental agreement Centergy One Office Building, Suite 600. Rental agreement for approximately 12,406 square feet to house the Georgia Institute of Technology Institute for People and Technology (“IPaT”).
- 2) Kennesaw State University – Art Museum Phase II. The Art Museum addition to the Bailey Performing Arts Center will be an approximately 9,200 square foot two-story building that will serve as the principal art museum for Kennesaw State University.

**2. Information Item: Naming Report**

The Vice Chancellor for Facilities, Linda M. Daniels, will give annual reports as required by Board Policy Section 9.

**3. Authorization of Project No. BR-66-1201, Sanford Hall Renovation, Georgia Southern University**

Recommended: That the Board authorize Project No. BR-66-1201, Sanford Hall Renovation, Georgia Southern University (“GSOU”) with a total project budget of \$8,603,000, to be funded from GSOU institution funds.

Understandings: Sanford Hall, an approximately 32,000 square foot three and one half story men’s dormitory constructed in 1936, will be renovated into office, research and classroom facilities for the GSOU Communications Art Department.

The estimated construction cost for this project is \$6,500,000.

The project is consistent with GSOU’s master plan.

If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the project in accordance with Board of Regents procedures.



**4. Authorization of Project No. BR-85-1202, Addition to Library Building, Bainbridge College**

Recommended: That the Board authorize Project No. BR-85-1202, Addition to Library Building, Bainbridge College (“BC”) with a total project budget of \$2,200,000, to be funded from BC institution funds.

Understandings: The current 9,870 square foot (“SF”) BC Library is located in the Academic Building. This 10,000 SF addition will provide adequate space to house BC’s various collections and provide more computing and study space for BC students.

The estimated construction cost for this project is \$1,725,000.

The project is consistent with BC’s master plan currently being completed.

If authorized by the Board, the University System Office staff and BC will proceed with design and construction of the project in accordance with Board of Regents procedures.

**5. Authorization of Project No. BR-89-1201, Renovations and Addition of Dining Facility, Gordon College**

Recommended: That the Board authorize Project No. BR-89-1201, Renovations and Addition of Dining Facility, Gordon College (“GC”) with a total project budget of \$3,000,000 to be funded from GC auxiliary funds.

Understandings: This project was identified to the Board as part of the Integrated Review Information item in January 2012. The approximately 13,600 square foot (“SF”) dining facility is part of the GC Student Center. The renovation will add approximately 8,500 SF, increase the seating capacity from 350 to 525, and upgrade the dishwashing machine, tray return system and kitchen equipment.

The estimated construction cost for this project is \$2,000,000.

If authorized by the Board, the University System Office staff and GC will proceed with design and construction of the project in accordance with Board of Regents procedures.

**6. Appointment of Construction Management Firm, Project No. J-198, Engineered Biosystems Building, Georgia Institute of Technology**

Recommended: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

**Project No. J-198, Engineered Biosystems Building (“EBB”), Georgia Institute of Technology**

Project Description: The approximately 198,000 square foot EBB will serve as the focus for Georgia Institute of Technology’s (“GIT”) efforts to improve human health through an enhanced understanding of complex living systems. Biosafety Lab 3 (“BSL3”) facilities will be included. A key element of EBB will be a Physiological Research Laboratory. The EBB will also house the administrative functions of the School of Biology. The EBB will co-locate and integrate faculty and students from the Colleges of Sciences, Engineering, and Computing whose research focuses on theme areas of Developmental Biology/Regenerative Medicine and Molecular and Cell Biology/Cancer. Research focus areas located in EBB may include: integrated biological systems or systems biology; cell based therapies, including molecular biology, cell biology and cancer research; regenerative medicine/developmental biology; and design, development, and application of biomaterials with applications in regenerative medicine, diagnostics, and cell based therapies.

The preconstruction services will be funded from GIT institution funds. The construction funding is being requested as part of the Fiscal Year 2013 Budget request.

Total Project Cost:	\$98,000,000
Construction Cost (Stated Cost Limitation):	\$73,080,000

Number of firms that applied for this commission: 14

Recommended firms in rank order:

- 1)
- 2)
- 3)

**7. Appointment of Construction Management Firm, Project No. J-197, Allied Health Building, Georgia Gwinnett College**

Recommended: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

**Project No. J-197, Allied Health Building, Georgia Gwinnett College**

Project Description: This project was authorized by the Board in August 2010. The Board appointed a program management firm and a design professional firm in January 2012. The approximately 87,000 square foot building will include classrooms, laboratories, an integrated class-laboratory, seminar rooms, conference rooms, faculty offices, lab tech offices, a loading dock area, a greenhouse, an animal facility, and a visualization center.

Total Project Cost:	\$30,200,000
Construction Cost (Stated Cost Limitation):	\$22,650,000

Number of firms that applied for this commission: 21

Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)

**8. Appointment of Construction Management Firm, Project No. PPV-71-1102A, East Village Housing and Dining Complex, Phase II, University of West Georgia**

Recommended: That the Board appoint the first named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

**Project No. PPV-71-1102A, East Village Housing and Dining Complex, Phase II, University of West Georgia**

Project Description: This project was identified to the Board as part of the Integrated Review Information Item in November 2011 and was approved by the Board in January 2012. The Board appointed a program management firm and a design professional firm in January 2012. This will provide for construction of approximately 460 student housing beds, construction of new dining complex, and renovation of Bowdon Hall. There will be a total net increase of 300 beds resulting from this project.

It is anticipated that the Board will be requested to take further action concerning this project, including approval of ground leases and rental agreements.

Total Project Cost:	\$36,500,000
Construction Cost (Stated Cost Limitation):	\$26,500,000

Number of firms that applied for this commission: 18

Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)

**9. Appointment of Construction Management Firm, Project No. J-152, Consolidated Medical Education Commons, Georgia Health Sciences University**

Recommended: That the Board appoint the first named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

**Project No. J-152, Consolidated Medical Education Commons, Georgia Health Sciences University**

Project Description: This project was authorized and an architectural firm appointed by the Board in May 2009. The Board appointed a program management firm in February 2010. This approximately 109,000 square foot (“SF”) multi-story Medical Education Commons Building and renovation of approximately 22,150 SF existing Gross Anatomy Laboratories in the Carl T. Sanders Research and Education Building will include classrooms and teaching labs, technology center and computer lab, faculty offices and student support spaces.

The project design will be funded from Fiscal Year 2009B and 2010 General Obligation Bonds.

Total Project Cost:	\$62,000,000
Construction Cost (Stated Cost Limitation)	\$36,500,000

Number of firms that applied for this commission: 17

Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)

**10. Demolition of Building, Ground Lease to Ronald McDonald House Charities, Georgia Health Science University**

Recommended: That the Board declare the 2,648 square foot (“SF”) Telemedicine Center, Building No. 00EA, 983 Street Sebastian Way, on the campus of the Georgia Health Sciences University (“GHSU”), to be no longer advantageously useful to GHSU or other units of the University System of Georgia and authorize demolition and removal of this building.

Recommended further: That the Board request the Governor to issue an Executive Order authorizing the demolition and removal of this building from the campus of GHSU.

Recommended further: That demolition and removal of this building be subject to adequate mitigation of all adverse environmental impacts.

Recommended further: That the Board declare an approximately 0.54 acre tract of real property located at 983 Street Sebastian Way, on the campus of GHSU, to be no longer advantageously useful to GHSU or other units of the University System of Georgia but only to the extent and for the purpose of allowing this real property to be ground leased to Ronald McDonald House Charities, Inc. or an affiliated assignee (the “RMH”) for the purpose of providing an approximately 22,500 SF temporary residence facility for approximately 22 children and their families.

Recommended further: That the Board authorize the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the RMH, Lessee, for the above-referenced approximately 0.54 acre tract of real property on the campus of GHSU for a period not to exceed 30 years for the purpose of providing an approximately 22,500 SF temporary residence facility for approximately 22 children and their families.

Recommended further: That the terms of this agreement be subject to review and legal approval of the Georgia Department of Law.

Understandings: The 2,648 SF Telemedicine Center Building, constructed in approximately 1926, is a wood frame brick exterior residential structure in fair condition. The GHSU master plan identified this building for demolition.

As required by the Georgia Environmental Policy Act and the appropriate State Stewardship review, the Georgia Historic Preservation Division has reviewed the proposed demolition of the Telemedicine Center and determined that mitigation is required. GHSU will comply with the proposed mitigation requirements.

A hazardous materials survey and assessment has been conducted of the Telemedicine Center

**10. Demolition of Building, Ground Lease to Ronald McDonald House Charities, Georgia Health Science University (continued)**

and has identified no asbestos-containing materials. If asbestos, lead based paint, or other hazardous materials are discovered during demolition steps will be taken to ensure compliance with environmental regulations.

Consideration for the ground lease will be an annual payment by RMH of \$100. Additionally, at the end of the term of the ground lease all improvements will become the property of the Board of Regents.



**11. Naming of the John A. and Joyce K. Caddell Building, Georgia Institute of Technology**

Recommended: That the Board approve the naming of the College of Architecture Annex Building at the Georgia Institute of Technology (“GIT”) the “John A. and Joyce K. Caddell Building” in recognition of Mr. and Mrs. John A. Caddell.

Understandings: President G.P. “Bud” Peterson confirms that this naming conforms to the GIT naming guidelines and with the Board of Regents naming policy.

John A. Caddell is a leader in the construction industry and a dedicated supporter of GIT. He and his wife, Joyce, have directed their generous philanthropy to the John A. and Joyce K. Caddell & Caddell Construction Company Endowed Scholarship in the GIT College of Architecture’s School of Building Construction; the GIT Class of 1952’s South Wing in the Student Success Center; and the GIT Alexander-Tharpe Fund, including the Stadium Expansion Project in 2002. Mr. Caddell has given to GIT Roll Call for 60 years, including unrestricted support through the John A. Caddell Endowment Council Fund.

Mr. Caddell has served on the GIT National Advisory Board, and in 1998 he received the GIT School of Building Construction’s Distinguished Alumni Career Achievement Award. Mr. Caddell earned a bachelor’s degree from GIT in architecture in 1952. He served in the United States Air Force from 1952 to 1954. Later, he earned graduate degrees in management from the University of Virginia and Harvard University. He worked for Blount Construction Company (“Blount”) for more than 30 years, ultimately being named chairman and CEO. In 1983, John A. Caddell left Blount to start his own construction company.

Mr. & Mrs. Caddell’s commitment provides \$2,500,000 to renovate and expand the 10,000 square foot (“SF”) GIT Architecture Annex Building, which includes the GIT School of Building Construction and the GIT Center for Geographical Information Systems. With an expansion of 5,000 SF this space will feature new, technologically advanced classrooms, laboratories, and offices for the GIT School of Building Construction, enhancing its capacity for attracting top-tier students and faculty. This project will be brought forth to the Board for approval in the near future.

**12. Non-exclusive Easement, Georgia Power Company, Collins Hill Road, Lawrenceville, Georgia Gwinnett College**

Recommended: That the Board declare an approximately 0.008 acre tract of unimproved real property on Collins Hill Road, Lawrenceville, on the campus of Georgia Gwinnett College (“GGC”), to be no longer advantageously useful to GGC or other units of the University System of Georgia but only to the extent and for the purpose of granting a non-exclusive easement to Georgia Power Company (the “Grantee”) for use for a transmission line pole ground anchor.

Recommended further: That the Board authorize the execution of a non-exclusive easement with the Grantee for the above-referenced tract of real property.

Recommended further: That the terms of this non-exclusive easement be subject to review and legal approval by the Georgia Department of Law.

Understandings: The Grantee is expanding an electrical transmission line along Collins Hill Road which will necessitate the replacement of an existing pole in the Collins Hill Road right-of-way with a larger pole. The larger pole will require a ground anchor for the support cable stabilizing the pole.

Consideration for granting this non-exclusive easement is increased electrical service capability to the campus. Grantee has worked with GGC to minimize the impact on future development of the land that includes the easement.

13. **Executive Session**

Materials to be handed out in executive session.

## AGENDA

### COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

February 7, 2012

#### Agenda Item

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#### INFORMATION ITEMS

1. Update on the *20,000 X 2020 Plan for Teacher Preparation*

The USG's focus on enhancing the quantity and quality of teachers for Georgia led to the development of *20,000 X 2020* in 2008. At that time, there was a significant shortage of teachers in Georgia and the USG was producing only 20% of the state's teachers. Since then, USG has seen one of the largest increases in teacher development in the country, has among the highest production rates of teachers of color, which is important given our state's K-12 demographics, and consistently has high teacher retention rates. This report will include data over the last five years, describe the current status of teacher hiring, and explain plans for the future given the projected post-recession hiring "cliffs".